

Housing Trust Fund + NEST Recommendations

JUNE 20, 2024 CEDC MEETING

City Affordable Housing Initiatives



CITY of CHARLOTTE

Funding Sources:

- Biennial voter-approved housing bonds
- Federal grants
 - Community Development Block Grant
 - HOME Investment Partnerships Grant
 - Emergency Solutions Grant
 - Housing Opportunities for Persons with Aids (HOPWA)
- Other local funds
- Transit-Oriented Development Density Bonus Program Fee-in-Lieu Program

Housing Trust Fund (HTF)

- Created in 2001, the HTF is the City's primary tool to create and preserve affordable housing including rental, homeownership and supportive housing
- Funded by voter-approved Affordable Housing Bonds
- City investment is leveraged with private-sector funds through partnerships with developers
- Frequently includes developer application for North Carolina Low Income Housing Tax Credits



Housing Bonds in North Carolina

North Carolina General Statute 159-48

- Capital costs of providing housing for the benefit of low- and moderateincome persons
- Construction, infrastructure, property and land acquisition
- The costs of doing any or all of the things mentioned...any other services, costs and expenses necessary

Restrictions: No rent subsidies shall be paid from bond proceeds

From 2012 to 2022, collectively the six largest cities in North Carolina issued \$443.7 million in housing bonds, with a wide range of programmed uses

Housing Bonds in North Carolina

| | Charlotte \$180 M | Raleigh \$80 M | Fayetteville \$12 M | Greensboro \$55 M | Winston- Salem \$21.7 M | Durham* \$95M |
|------------------------------------------------|----------------------|-------------------|------------------------|----------------------|-------------------------------|------------------|
| Development Gap Financing | \checkmark | \checkmark | \checkmark | \checkmark | \checkmark | \checkmark |
| Multifamily Preservation | \checkmark | \checkmark | | \checkmark | | \checkmark |
| Shelter & Supportive Housing | \checkmark | \checkmark | | \checkmark | | \checkmark |
| Home Rehabilitation & Emergency Repair | | \checkmark | \checkmark | \checkmark | \checkmark | \checkmark |
| Site Acquisition | \checkmark | \checkmark | | | | |
| Downpayment / Homebuyer Assistance | | \checkmark | \checkmark | \checkmark | | \checkmark |
| Revolving Loan Funds | | | \checkmark | \checkmark | | |
| Administration, Technology, Housing Studies | | | | \checkmark | \checkmark | |

*Durham: Activities may include other funding sources

Housing Development Examples



Harmony Place Seniors at Grier Heights 2931Marney Ave. Laurel Street Residential

| Number of Units | 72 | |
|----------------------|-------------|--|
| HTF Request | \$3,450,000 | |
| Total Cost | \$9,918,443 | |
| Affordability Period | 40 Years | |
| Leverage Ratio | 1:3 | |



Mezzanine on Freedom 2615 Freedom Drive **DreamKey Partners / Covenant Presbyterian**

| Number of Units | 185 | |
|----------------------|--------------|--|
| HTF Request | \$4,500,000 | |
| Total Cost | \$29,991,522 | |
| Affordability Period | 30 Years | |
| Leverage Ratio | 1:7 | |

HOUSING: STORY

Traditional Focus on Housing Unit Production





More Holistic Focus on

Resident Outcomes

Residential Stability



Neighborhood Affordability



Economic Mobility

NEST Commission

Commission Charge:

The Charlotte Neighborhood Equity and Stabilization Commission is established for a 3-year period beginning in 2022 and is charged with reviewing and recommending specific anti-displacement strategies and tools for protecting residents of moderate to high vulnerability of displacement.

NEST Recommendations

Anti-Displacement Strategy

• Developed and delivered to Council Committee June 2023

Programmatic Recommendations

• NEST Commission advanced programmatic recommendations to City Council, consistent with the Anti-Displacement Strategy

City Council allocated \$5.9 million in ARPA funds to advance those recommendations

Sustainable Funding

- Increase the biennial Affordable Housing Bonds to \$100 million, inclusive of a specific allocation of \$25 million for Anti-Displacement efforts, beginning with the 2024 referendum
- Increase the TOD Affordable Housing Density Bonus Program Fee-in-Lieu (FIL) payment amount from \$4.75 per bonus square foot, to \$7.00 per bonus square foot, direct those funds to various anti-displacement activities, and evaluate the FIL amount every two-years thereafter

Adopted FY 2025 budget includes \$100 million housing bond and \$6.00/sf FIL

Anti-Displacement Strategy

GOAL 1 SUPPORT RESIDENTS

Enhance housing stability at both the household and neighborhood levels

GOAL 2 STRENGTHEN COMMUNITIES

Preserve social capital and help communities advocate and plan for future needs

GOAL 3 FOSTER INCLUSIVITY

Build trust and transparency; ensure diverse participation in decision-making about displacement

GOAL 4

EMPOWER BUSINESSES

Retain legacy businesses and support local entrepreneurship



CITY of **CHARLOTTE**

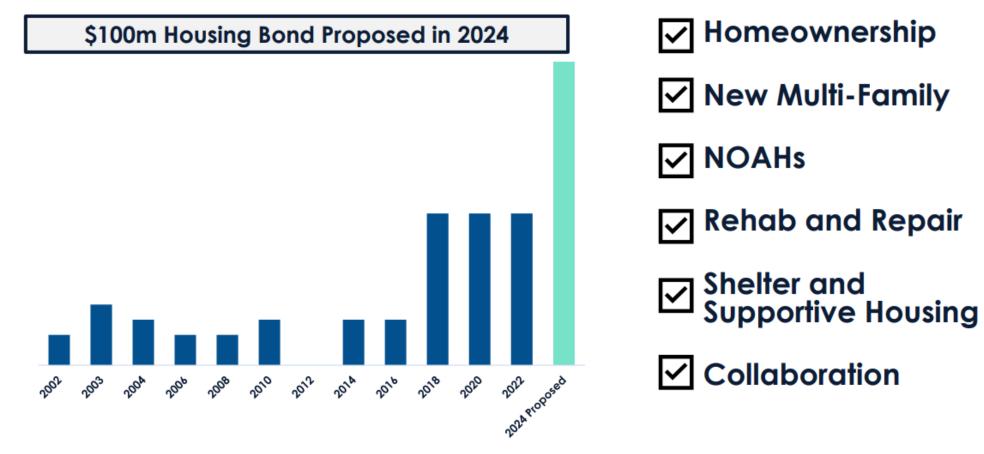
Charlotte Anti-Displacement Strategy

NEST Recommendations

| Acquisition, Rehab, Resale (ARR) | House Charlotte Plus | Accessory Dwelling Units (ADUs) |
|--------------------------------------------------------------|--------------------------------------|---------------------------------------------------|
| Rehab/preserve small NOAH Communities (10-50 units) | Small Landlord Investments | Reduce Barriers to Programs and Information |
| Resource/Referral Services | Innovative Shared Ownership Pilot | Anti-Displacement Funding |



Generational Housing Investment



Next Steps

Policy Referral

• Housing, Safety & Community Committee will make a recommendation to City Council on the utilization of the proposed \$100 million housing bond

Pro Housing Application

• Dedicated Development Center Team

Bond Referendum

• Bonds will be part of the ballot in November 2024 elections

NEST Commission Concludes

• Final recommendations to City Council November 2024

The work continues...

QUESTIONS!!!