

Mayor Dan Clodfelter

Al Austin
 John Autry
 Ed Driggs
 Claire Fallon
 David L. Howard

Mayor Pro Tem Michael D. Barnes

Patsy Kinsey
 Vi Lyles
 LaWana Mayfield
 Greg Phipps
 Kenny Smith

**CITY COUNCIL MEETING
 Monday, April 13, 2015**

In addition to the previously advertised public hearing items, Departments have asked that the time sensitive items listed below not be deferred.

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13	12	Event Seating and Related Accessories for the Bojangles Coliseum Renovations Project
47	50	LYNX Blue Line Extension – South Boulevard Light Rail Facility Upfit
53	54	Property Transaction: Blue Line Extension, Parcel #1260.2

CITY COUNCIL AGENDA
Monday, April 13, 2015

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5:00 P.M. DINNER BRIEFING, CONFERENCE CENTER

1. Mayor and Council Consent Item Questions

Resource(s): Ann Wall, City Manager's Office

Time: 5 minutes

Synopsis

Mayor and Council may ask questions about Consent agenda items. Staff will address questions at the end of the dinner meeting.

2. Discovery Place Update Report

Resource(s): Catherine Horne, President & CEO, Discovery Place
Ron Kimble, City Manager's Office

Time: 20

Synopsis

- The presentation will cover:
 - Background and history of the Charlotte Nature Museum and Discovery Place as they approach milestone years of operation;
 - Recent accomplishments, achievements, and successes;
 - Current and future community trends driving change; and
 - Future strategic direction and desired programming for the respective facilities.

Future Action

The presentation is for information only. Future improvements will be needed over the next five years to keep each facility viable and sustainable.

3. Answers to Mayor and Council Consent Item Questions

Resource(s): Ann Wall, City Manager's Office

Time: 10 minutes

Synopsis

Staff responses to questions from the beginning of the dinner meeting.

4. Closed Session

Action: Adopt a motion pursuant to NCGS 143-318.11(a)(6) to consider the qualifications, competence, performance, character, fitness, conditions of appointment, or conditions of initial employment of an individual public officer or employee or prospective public officer or employee; or to hear or investigate a complaint, charge, or grievance by or against an individual public officer or employee.

Introductions

Invocation

Pledge of Allegiance

7:00 P.M. AWARDS AND RECOGNITION

5. Distracted Driving Awareness Month Proclamation

Action:	Mayor Clodfelter will read a proclamation recognizing April as Distracted Driving Awareness Month.
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CONSENT

- 6. Consent agenda items 17 through 53 may be considered in one motion except those items removed by a Council member. Items are removed by notifying the City Clerk.**

Consideration of Consent Items shall occur in the following order:

- A. Consideration of Consent Items that have not been pulled, and
- B. Consideration of Consent Items with citizens signed up to speak to the item.

PUBLIC HEARING

7. Public Comment on University City Area Plan

Action: Receive public comment on the draft *University City Area Plan*.

Committee Chair: Vi Lyles

Staff Resource(s): Mandy Vari, Planning
Kathy Cornett, Planning

Explanation

- The Blue Line Extension (BLE) will extend the light rail from 7th Street in Uptown to the UNC Charlotte main campus. The line is anticipated to begin revenue service in summer 2017.
- The draft plan updates the existing *University City Area Plan (2007) (UCAP)* to address changes to the Blue Line Extension (BLE) future transit station locations. It updates land use, community design, transportation, and open space policies to provide clear guidance for transit station areas and surrounding areas farther from the stations. The policies are intended to enable transition to more transit-supportive development in transit stations and to a more walkable community overall.
- There are 11 stations along the extension. *The Blue Line Extension Transit Station Area Plans (2013)* address the first six stations along the BLE alignment. The next 3 are addressed in this *University City Area Plan* - the University City Boulevard, McCullough, and JW Clay Boulevard/University of North Carolina-Charlotte (UNC Charlotte) transit stations. The terminus station is on UNC Charlotte's main campus and is included in the UNC Charlotte's Campus Master Plan.
- The study area is approximately 2,600 acres and is generally bounded by Interstate-85 to the west, Interstate-85 Connector/Sandy Avenue to the south, University City Boulevard to the east, and Mallard Creek Church Road/Mallard Creek Greenway to the north. Key landmarks are UNC Charlotte, Carolinas Healthcare Systems – University, and University Place.

Planning Process

- City staff hosted a kickoff meeting in December 2013 and two subsequent meetings in February and March 2014 to receive feedback on draft concepts and help shape plan recommendations.
 - Approximately 65 people attended each meeting. Common themes expressed by the community were the desires for open space, a more walkable and bikeable community, and a greater sense of identity for University City as a community.
- Following the March 2014 meeting and as a result from feedback received from other departments and participants in previous area planning processes, the Planning Department has revised both the content and format of area plans. The UCAP represents the first plan using the revised format with more detailed land use, community design, mobility, and open space policies.
- City staff presented the draft area plan recommendations at a fourth community meeting on December 10, 2014. Over 100 people attended this meeting.
- The completed draft area plan document has been available for public review and comment since December 15, 2014.

- At the beginning of April, City staff mailed a postcard to approximately 14,000 people along the BLE alignment. In addition, staff posted meeting information to the project website (<http://UCAP.charlotteplanning.org>) as well as emailed the information to a community distribution list of approximately 180 people, including the University City Partners and UNC Charlotte representatives.

Plan Recommendations

- City Council will be asked to adopt *Volume I: Introduction* and *Volume II: Concept Plan*.
 - Within *Volume II: Concept Plan* is the policy recommendations.
 - *Volume III: Implementation Guide* is a tool for staff to track projects and is not adopted by the City Council.
 - *Volume IV: Adopted Plans and Policies* provide a summary of applicable city-wide policies, which are not adopted by the City Council.
 - *Volume V: Appendix, Existing Conditions* provides information from the initial analysis of the area and is also not adopted by the City Council.
- The vision for University City is for a vibrant, people-oriented destination with dense, high-quality nodes of development around the transit stations along the BLE. Policy recommendations aim to achieve this vision by influencing the built and physical environment elements: land use, community design, mobility, and open space.
- Plan recommendations are based on the *Centers, Corridors, and Wedges Growth Framework* and the *Transit Station Area Principles (2001)*.
- The plan designates three Transit Station Areas: University City Boulevard, McCullough, and JW Clay Boulevard/UNC Charlotte. Development around the transit station areas is envisioned as compact and walkable with vertically integrated mixed use buildings. The station on UNC Charlotte's main campus is addressed by the UNC Charlotte Campus Master Plan.
- Outside of transit station areas, many sites will likely remain regional destinations with highway oriented uses, typically accessed by automobiles. Intensity of uses and form are anticipated to taper away from the transit stations. The area plan emphasizes the need for enhancing pedestrian and bicycle connectivity in these areas and supports the transition to a more dense and walkable form as redevelopment and infill occurs.

Charlotte-Mecklenburg Planning Commission (Planning Committee)

- On December 3, 2014, City staff presented an overview of the process and policy recommendations to the full Planning Commission.
- On January 20, 2015, the Planning Committee of the Planning Commission received public comment. Draft policy recommendations were also presented at this time.
 - The public's comments focused on recommended land use for specific parcels, desire for open space and community facilities, questions regarding affordable housing, inclusion of public art in projects, LEED building and site design, and a request for the Implementation Guide. The staff response to each of the comments and questions is attached.
- On March 17, 2015, the Planning Committee recommended approval of the plan with staff recommended revisions and asked staff to continue to work to ensure that concerns about walkability, building heights, plan administration, and compliance with the zoning ordinance are appropriately addressed.

Transportation & Planning Committee Discussion

- The Transportation & Planning Committee (Committee) reviewed the draft area plan during their regular meetings on January 12, 2015, January 22, 2015,

February 9, 2015, and March 17, 2015. At these meetings, staff provided detailed information about the plan development process, policy recommendations, and plan implementation. The Committee discussed market feasibility, impacts to established neighborhoods in the area, and potential implementation strategies.

Next Steps

- The Committee is expected to continue their review and discussion of the area plan and make a recommendation to the City Council.
- The City Council will be asked to consider adopting the area plan at a future Council Business Meeting.

Fiscal Note

- Funding: Not Applicable

Attachment 1

University City Area Plan Draft (<http://www.charmeck.org/Planning/UCAPDraft.pdf>)
[Staff Response to Public Comment](#)

8. Public Hearing on the Fiscal Years 2016 – 2020 Consolidated Plan and Fiscal Year 2016 Annual Action Plan for Housing and Community Development

Action: Hold a public hearing on the proposed Fiscal Years 2016-2020 Consolidated Plan and Fiscal Year 2016 Annual Action Plan for Housing and Community Development.

Committee Chair: Patsy Kinsey

Staff Resource(s): Pamela Wideman, Neighborhood & Business Services
Warren Wooten, Neighborhood & Business Services

Policy

- The U.S. Department of Housing and Urban Development (HUD) mandates the development of a Consolidated Five-Year Plan and Annual Action Plan (Plans) to receive federal funding for housing and community development activities.
- The two Plans for housing and community development are the City of Charlotte's strategy for the use of federal funds in providing housing and community development activities.
- The Plans support the City's housing policy to preserve existing housing, expand the supply of low and moderate-income housing, and support family self-sufficiency.

Explanation

- The Plans includes housing and community development needs and resources for the City and Regional Housing Consortium.
- The Regional Housing Consortium is a partnership between the City of Charlotte, Mecklenburg County, and the towns of Cornelius, Pineville, Matthews, Mint Hill, Huntersville, and Davidson.
- For Fiscal Year 2016, the City expects to receive the following federal funding allocation as outlined in the chart below.

Federal Program	Federal Funding Allocation
Community Development Block Grant	\$5,183,380
HOME Investment and Partnerships	2,008,392
Emergency Solution Grants	444,353
Housing Opportunity for Persons with AIDS	1,794,703
Total	\$9,430,828

- The final budget is expected to be determined in the next 60-90 days. If any of the anticipated funding amounts change, the City Council would not be required to hold another public hearing or amend the approved Plans. The changes would be handled through the administrative update by Housing Services staff.

Community Input

- Neighborhood & Business Services staff convened public forums on March 17, March 25, and March 26 to receive input for the development of the Plan.
- Copies of the draft plan were placed in several Charlotte-Mecklenburg Public Library branches, the Charlotte Housing Authority as well as in Old City Hall.

Housing & Neighborhood Development Committee Discussion

On March 25, 2015, the Housing & Neighborhood Development Committee was briefed on the consolidated plan and action plan and voted unanimously (Kinsey, Autry, and Mayfield; Austin and Driggs were absent) to proceed to a public hearing.

Next Steps

- The City Council will be asked to approve the Plans at the Council Business Meeting on April 27, 2015.
- The Plans will be submitted to HUD on or before May 15, 2015.

Fiscal Note

- Funding: Not Applicable

Attachment 2

[Draft Executive Summary](#)

9. Public Hearing on the Proposed Analysis of Impediments to Fair Housing

Action: Hold a public hearing on the proposed Analysis of Impediments to Fair Housing.

Committee Chair: Patsy Kinsey

Staff Resource(s): Pamela Wideman, Neighborhood & Business Services
Warren Wooten, Neighborhood & Business Services

Policy

- The U.S. Department of Housing and Urban Development (HUD) funding guidelines mandate participating jurisdictions conduct an Analysis of Impediments to Fair Housing.
- The analysis provides information on barriers in the community to fair housing and actions the jurisdiction will undertake to remove or mitigate barriers to fair housing.

Explanation

- The Federal and North Carolina Fair Housing Acts make it illegal to discriminate in housing because of race, color, religion, sex, national origin, physical or mental handicaps, or family status (families with children).
- An analytical review of fair housing complaints, data, and community surveying, identifies barriers to fair housing and offers actions to remove or reduce those barriers. An example of a barrier is lack of a resident's knowledge about their fair housing rights.
- The Community Relations Committee actively conducts activities to further fair housing in Charlotte in a way that is consistent with the recommendations of the analysis.

Community Input

- On February 18, 2014 and February 26, 2014, Neighborhood & Business Services staff convened two input sessions to receive comments on the analysis.
- A copy of the draft analysis was placed in several Charlotte-Mecklenburg Public Library branches throughout the City as well as at the Charlotte Housing Authority Office and Old City Hall.

Housing & Neighborhood Development Committee Discussion

On March 25, the Housing & Neighborhood Development Committee was briefed on the Analysis of Impediments voted unanimously (Kinsey, Autry, and Mayfield; Driggs and Austin were absent) to proceed to public hearing.

Next Steps

- The City Council will be asked to approve the Analysis of Impediments at the Council Business Meeting on April 27, 2015.
- The Analysis of Impediments will be submitted to HUD on or before May 15, 2015.

Fiscal Note

- Funding: Neighborhood & Business Services Operating Budget

Attachment 3

[Draft Analysis of Impediment](#)

10. Public Hearing on Certificates of Participation Financing for Equipment and Facilities and for Public Safety Certificates of Participation

- Action:**
- A. Conduct a public hearing on an \$84.5 million installment financing contract to finance the City's acquisition of certain equipment and construction of and improvements to facilities, and the refunding of 2005 Public Safety Certificates of Participation,**
 - B. Adopt a resolution that makes certain findings for the proposed financing, refinancing, and calls for the execution and delivery of various documents necessary to complete the installment financing contract and issuance of Certificates of Participation in an amount not to exceed \$84.5 million, and**
 - C. Authorize the City Manager and the Chief Financial Officer to take the necessary actions to complete the financing.**

Staff Resources(s): Robert Campbell, Management & Financial Services
Kim Eagle, Management & Financial Services

Explanation

- The action authorizes the City to enter into an installment financing contract related to the issuance of not to exceed \$84.5 million of Certificates of Participation (COPs) in May or June 2015 to finance equipment and facilities and refund 2005 Public Safety COPs for the following:

Facility/Equipment	Amount
Charlotte Water Equipment	\$4.6 million
Joint Communications Center	44.0 million
Powell Bill Funded Street Maintenance Equipment	1.8 million
Time Warner Cable Arena Renovations	15.0 million
Westover Police Station – Construction	6.0 million
Refunding 2005 Public Safety COPs	13.1 million
Total	\$84.5 million

- The City's obligation to repay the debt will be secured by real property and a security interest in the equipment.
- The current action will:
 - Hold a public hearing on the projects to be financed;
 - Make certain findings required for Local Government Commission approval of the financing; and
 - The estimated net present value savings from the refunding is \$1.8 million.

Fiscal Note

- Funding: Municipal Debt Service Fund

Attachment 4

[Lists of Projects and Equipment](#)
[Public Hearing – Equipment and Facilities COPs](#)
[Resolution - Equipment and Facilities COPs](#)

POLICY

11. City Manager's Report

BUSINESS

12. Refunding of General Obligation Bonds

- Action:**
- A. Adopt a resolution that makes certain Statements of Fact concerning the refunding of General Obligation Bonds issued in 2005,**
 - B. Introduce and Adopt the Bond Order authorizing the sale of new General Obligation Bonds,**
 - C. Adopt the Bond Resolution to provide for the issuance of General Obligation Refunding Bonds in an amount not to exceed \$99.5 million to refund outstanding 2005 General Obligation Bonds, and**
 - D. Authorize the City Manager and the Chief Financial Officer to take necessary actions to complete the financing.**

Staff Resource(s): Robert Campbell, Management & Financial Services

Explanation

- The actions will:
 - Make certain findings required for the Local Government Commission approval of the financing; and
 - Provide approval for the refunding of \$96.7 million of outstanding 2005 General Obligation Bonds.
- The estimated net present value savings from the refunding is \$14.9 million over the next 10 years.

Fiscal Note

- Funding: Municipal Debt Service Fund

Attachment 5

[Resolution – Statement of Facts](#)

[Bond Order](#)

[Resolution - Refunding of General Obligation Bonds](#)

13. Event Seating and Related Accessories for the Bojangles Coliseum Renovations Project

Action: Approve a contract with American Seating Company in an amount not to exceed \$975,000 for event seating and related accessories for the Bojangles Coliseum Renovations project.

Staff Resource(s): William Haas, Engineering & Property Management
Steve Bagwell, Charlotte Regional Visitors Authority
Tera Black, Charlotte Checkers

Explanation

- On December 8, 2014, the City Council approved \$15,953,375 in capital repairs and improvements to the Bojangles Coliseum over the next two years.
- The contract scope with American Seating Company includes:
 - Removing 9,300 existing seats,
 - Design and installation of approximately 8,700 seats,
 - Provide a durable product with self-folding seat mechanisms and accessory options for drink cups and seat numbers, and
 - Provide spare parts and applicable warranties.
- The number one patron complaint based on feedback from the Charlotte Regional Visitors Authority (CRVA) is the comfort level of the current seating at Bojangles Coliseum.
 - The majority of the original seats are between 17 and 18 inches wide.
 - The majority of the proposed seats will be between 19 and 21 inches wide which is industry standard in modern arenas.
- While the proposed new layout will reduce the seat count, the CRVA and the Charlotte Checkers are confident the proposed reduction in seating capacity will not impact revenue potential or the ability to attract events.
 - Replacement seats will provide patrons with increased comfort.
 - The proposed new configuration reduces seat count per row from 15 to 14 and the majority of tickets purchased are in pairs. The new seating layout will make ticket sales more efficient by providing rows with an even number of seats.
- On February 24, 2015, the City issued a Request for Proposal for event seating replacement; two companies submitted a proposal.
- American Seating was selected based on qualifications and unit costs evaluation.
- The contract will be 25% under budget from the revised budget line item of \$1,300,000.

Future Action

- The City Council will be asked to approve additional Phase 1 construction items at the May and June Business Meetings.
- Phase 2 construction will include electrical, HVAC, structural, and civil modifications. Staff anticipates bringing a contract to City Council for approval by the end of 2015. Construction is scheduled for summer 2016.

Background

- Bojangles Coliseum opened as the Charlotte Coliseum in 1955 and is currently in its 59th year of operations.
- It was the first free-span dome in the United States and the Coliseum's exterior has been designated as a historic landmark.
- The Coliseum is owned by the City of Charlotte and operated by the Charlotte Regional Visitors Authority (CRVA).

- The Coliseum averages 85 annual events that include graduations, consumer shows, civic events, concerts and performances with average annual attendance of 183,232.
- The Coliseum and the adjacent Ovens Auditorium hosts the majority of commencement exercises annually for Charlotte-Mecklenburg Schools as well as many area colleges and private schools.
- The move of the Checkers to the Coliseum will benefit all parties.
 - It frees up coveted dates in the Arena, a move that is supported by the Charlotte Hornets.
 - It improves and solidifies the business model for the Coliseum.
 - The Checkers can go back home to where they started in Charlotte.
 - It creates economic vitality in the Independence Boulevard corridor.
- The agreement between CRVA and the Checkers includes:
 - The team will begin play in the Coliseum in October 2015;
 - The Checkers will pay market rent;
 - The team and CRVA will share concessions and advertising revenue;
 - CRVA will keep all parking revenue; and
 - Clawback provisions are in place if the Checkers leave in the early years of the agreement.

Charlotte Business INclusion

Established SBE Goal: 10.00%

Committed SBE Goal: 17.13%

American Seating Company exceeded the established subcontracting goal, and has committed 17.13% (\$167,000) of the total contract amount of \$975,000 to the following certified firm (Part C: Section 2.1 of the Charlotte Business INclusion Policy):

- Doug Middleton Associates, Inc. (SBE, WBE) (\$167,000) (installation)

Fiscal Note

- Funding: Convention Center Capital Project Fund

Attachment 6

[Bojangles Coliseum Renovation – City Council Action Summary](#)

14. Nominations to Boards and Commissions

Action: Nominate citizens to serve as specified. Incumbents may be reappointed at this meeting.

A. BUSINESS ADVISORY COMMITTEE

- One recommendation by the Charlotte Chamber of Commerce for appointment by the City Council for an unexpired term beginning immediately and ending April 28, 2017.
 - Dale Gillmore has failed to meet the City Council attendance policy requirement.
- Two appointments by the City Council for three-year terms beginning April 29, 2015, and ending April 28, 2018.
 - Nalan Karakaya-Mulder and Todd Paris have completed two full terms of service and are not eligible for reappointment.

Attachment 7

[Applications](#)

B. CHARLOTTE-MECKLENBURG PUBLIC ACCESS CORPORATION

- One appointment for an unexpired term beginning immediately and ending June 30, 2017.
 - Michael Hernandez has failed to meet the City Council attendance policy requirement.

Attachment 8

[Applications](#)

C. CITIZENS'S TRANSIT ADVISORY GROUP

- One appointment for an unexpired term beginning immediately and ending June 30, 2015, and then continuing for a full two-year term beginning July 1, 2015, and ending June 30, 2017.
 - Katherine Payerle has failed to meet the City Council attendance policy requirement.

Attachment 9

[Applications](#)

D. CIVIL SERVICE BOARD

- Two appointments for three-year terms beginning May 16, 2015, and ending May 15, 2018.
 - Norman Garnes and Ashley Hewitt are both eligible and interested in being considered for reappointment.

Attachment 10

[Applications](#)

E. DOMESTIC VIOLENCE ADVISORY BOARD

- One appointment for an unexpired term beginning immediately and ending September 21, 2016.
 - Limia Bowen has failed to meet the City Council attendance policy requirement.

Attachment 11[Applications](#)**F. HISTORIC DISTRICT COMMISSION**

- One appointment for a resident owner of Hermitage Court for an unexpired term beginning immediately and ending June 30, 2015, and then continuing for a full three-year term beginning July 1, 2015, and ending June 30, 2018.
 - Lisa Yarbrough has failed to meet the City Council attendance policy requirement.

Attachment 12[Applications](#)**G. KEEP CHARLOTTE BEAUTIFUL**

- Two appointments for unexpired terms beginning immediately and ending June 30, 2015, and then continuing for full three-year terms beginning July 1, 2015, and ending June 30, 2018.
 - Dean Pawlowski and Dustin Prudhomme have both failed to meet the City Council attendance policy requirement.
- One appointment for an unexpired term beginning immediately and ending June 30, 2017.
 - Vanessa Kenon-Hunt has failed to meet the City Council attendance policy requirement.

Attachment 13[Applications](#)**H. NEIGHBORHOOD MATCHING GRANTS FUND REVIEW TEAM**

- Two appointments, one for a neighborhood representative and the other for a business representative, for two-year terms beginning April 16, 2015, and ending April 15, 2017.
 - Hilary Greenberg (neighborhood representative) and Jerome Miller (business representative) have completed two full terms of service and are not eligible for reappointment.

Attachment 14[Applications](#)**I. TRANSIT SERVICES ADVISORY COMMITTEE**

- One appointment for a van pool rider for an unexpired term beginning immediately and ending January 31, 2016.
 - William Grimm, Jr. has resigned.

Attachment 15[Applications](#)

J. TREE ADVISORY COMMISSION

- One appointment for an unexpired term beginning immediately and ending December 13, 2015.
 - Ann Macon-Ellis has failed to meet the City Council attendance policy requirement.

Attachment 16

[Applications](#)

K. ZONING BOARD OF ADJUSTMENT

- One appointment for a regular member for an unexpired term beginning immediately January 30, 2018.
 - Tyler Connor has resigned.

Attachment 17

[Applications](#)

15. Conclusion of Consent Agenda

16. Mayor and City Council Topics

City Council members may share information and raise topics for discussion.

CONSENT

Introduction to CONSENT

Consent consists of routine items that have been approved in the budget. Price lists for unit price contracts are available upon request.



On April 8, 2013, the City Council voted to replace the City's Small Business Opportunity (SBO) Program with the Charlotte Business INCLUSION program. On July 1, 2013, the City phased in the Charlotte Business INCLUSION program into all of its practices and procedures.

The Charlotte Business INCLUSION program seeks to promote diversity, inclusion, and local business opportunities in the City's contracting and procurement process for Minority, Women, and Small Business Enterprises (MWSBEs) headquartered in the Charlotte Combined Statistical Area. Participation of Minority, Women, or Small Business Enterprises (MBE, WBE, or SBE) is noted where applicable.

For a period of time during Fiscal Year 2014, projects appeared in the Council Agenda incorporated Policy references for either the current Charlotte Business INCLUSION program or the Small Business Opportunity Program.

The applicable Charlotte Business INCLUSION program Policy or the Small Business Opportunity Program policy sections are referenced at the end of the Council Business Agenda.

Disadvantaged Business Enterprise

Disadvantaged Business Enterprise is a federal program primarily used for Aviation and CATS.

Contractors and Consultants

All contractor and consultant selections follow the Council-approved process unless described otherwise. For the procurement of professional services and/or engineering, architectural, and surveying services, the North Carolina General Statutes 143-64.31 requires that units of government "select firms qualified to provide such services on the basis of demonstrated competence and qualification...without regard to fee other than unit price information, and therefore to negotiate a contract for those services at a fair and reasonable fee with the best qualified firm."

The Property Transaction process following the City Council approval for condemnation is referenced at the end of the Council Business Agenda.

17. North Carolina 811

- Action:** **A. Authorize the City’s participation in North Carolina 811 Inc., and**
- B. Authorize the City Manager to renew this subscription annually.**

Staff Resource(s): Barry Shearin, Charlotte Water
 Phil Reiger, Transportation
 Jennifer Smith, Engineering & Property Management

Explanation

- The recently passed Underground Utility Safety and Damage Prevention Act require all utility owners to be members of the North Carolina 811 (NC811) notification center.
- To protect underground utilities (water, sewer, gas, power, telecommunications, and etc.) during excavation activities, all persons planning to excavate will call NC811 in order to have the utilities locations marked by the utility owner.
- NC811 receives locate requests information from anyone engaged in excavation activities and transmits that information to the utility owners, who are responsible for providing utility location service within three days.
- Locating demands are anticipated to increase as development continues to grow.
- Membership fees are based on the quantity of locate request received and are estimated to be \$200,000 annually based on current workloads.
- The City of Charlotte has been a member of NC811 and the previous One-Call center for a number of years on a voluntary basis.

Fiscal Note

- Funding: Various Operating Budgets

18. Charlotte-Mecklenburg Police Foundation Donation

Action: Authorize the City Manager to accept a donation from the Charlotte-Mecklenburg Police Foundation for a Firearms Training Simulator valued at \$47,980.

Staff Resource(s): Katrina Graue, Police
Greg Crystal, Police

Explanation

- The Charlotte-Mecklenburg Police Foundation is a non-profit, volunteer organization dedicated to strengthening Charlotte-Mecklenburg Police Department (CMPD) services and promoting public safety in the Charlotte-Mecklenburg area.
- The Charlotte-Mecklenburg Police Department seeks City Council approval to accept a donation of a Firearms Training Simulator (FATS® L7) valued at \$47,980.
- The FATS® L7 law enforcement virtual training simulation system will effectively support judgmental training needs of police officers.
- It is CMPD's first mobile simulator and will be used during community meetings to provide citizens with a better understanding of Charlotte-Mecklenburg Police Department training practices.
- The system has a one-year warranty. Any minor repairs that might occur will be covered in the Police Operating Budget.

Fiscal Note

- Funding: Charlotte-Mecklenburg Police Foundation and Police Operating Budget

19. Charlotte-Mecklenburg Police Foundation Donation: Outdoor Emersion Program

Action: A. Authorize the City Manager to accept a \$10,000 donation from the Charlotte-Mecklenburg Police Foundation for the Outdoor Emersion Program, and

B. Adopt budget ordinance appropriating \$10,000 in funds from the Charlotte-Mecklenburg Police Foundation.

Staff Resource(s): Katrina Graue, Police
Greg Crystal, Police

Explanation

- The Charlotte-Mecklenburg Police Foundation is a non-profit, volunteer organization dedicated to strengthening Charlotte-Mecklenburg Police Department (CMPD) services and promoting public safety in the Charlotte-Mecklenburg area.
- The Charlotte-Mecklenburg Police Department (CMPD) seeks City Council approval to accept a donation of \$10,000 for the Outdoor Emersion Program.
- The purpose of the Outdoor Emersion Program is to expose at-risk youth in the Charlotte-Mecklenburg area to outdoor nature activities in an effort to open their minds to new possibilities and to build confidence in overcoming life challenges.
- A primary goal of the program is to foster positive relationships between police officers and youth through outdoor activities, such as hiking, camping, and learning wilderness survival skills that promote self-esteem.
- CMPD estimates that 35 youth will participate in the program. These youth were selected through CMPD's "Cops and Barbers" initiative.
- CMPD will implement the Outdoor Emersion Program in the upcoming months.
- Use of purchased camping equipment will be made available for any future department approved activity.

Fiscal Note

- Funding: Charlotte-Mecklenburg Police Foundation
- \$8,000 is for the camping equipment and \$2,000 is for the sessions; there are no additional costs incurred by the City.

20. Lake Norman Patrol Interlocal Agreement

Action: Approve an Interlocal Agreement with Mecklenburg County, the City of Charlotte, and town of Cornelius to provide primary law enforcement coverage for routine patrol of the Lake Norman waters and shoreline within Mecklenburg County for a term of three years.

Staff Resource(s): Katrina Graue, Police

Explanation

- The town of Cornelius requested changes to the current Lake Norman Patrol Interlocal Agreement (Agreement).
- Under the new Agreement, key components include:
 - The Charlotte-Mecklenburg Police Department (CMPD) will be the primary agency to patrol infrastructures related to security on Lake Norman (including the shoreline) and Duke Energy property as authorized by Duke Energy.
 - CMPD's North Division will maintain four Lake Enforcement Officers to handle responsibilities on both Lake Norman and Mountain Island Lake.
 - The town of Cornelius will provide primary law enforcement coverage for routine patrol of Lake Norman waters and shoreline within Mecklenburg County.
 - Routine patrol includes enforcement of laws and ordinances, promoting boater safety, preventing law or safety violations and responding to emergencies. Routine patrol services will be provided and available by the Cornelius Lake Patrol 365 days a year, 24 hours a day.
- Mecklenburg County will pay the City a total of \$1,407,000 for lake patrol services at Lake Norman, Mountain Island Lake, and Lake Wylie over a period of three years.
- CMPD and the town of Cornelius also will enter into a Memorandum of Understanding, to be drafted by Cornelius, concerning the use of shared boathouse and facilities to be provided for their use by Mecklenburg County and for other issues that may arise.
- The Mecklenburg County Board of County Commissioners approved the Agreement at their meeting on April 7, 2015.
- The agreement would become effective July 1, 2015.
- The revenue from Mecklenburg County to fund CMPD's lake patrol remains consistent from previous years.

Fiscal Note

- Funding: Not Applicable

Attachment 18

[Lake Norman Patrol Interlocal Agreement](#)

21. Appropriation of Private Solid Waste Hauler Funds

Action: Adopt a budget ordinance appropriating \$500,000 in Private Solid Waste Hauler Funds for the purchase of recycling rollout containers.

Staff Resource(s): Victoria Johnson, Solid Waste Services

Explanation

- On December 8, 2014, the City Council approved a residential recycling collection contract with Waste Management of Carolinas, Inc.
- Per the terms of the City's contract, Waste Management of Carolinas, Inc. is contributing \$500,000 to the City for the purchase of recycling rollout containers to replace red recycling bins.
- The recycling rollout containers will be purchased through the City's existing contract with Otto Environmental Systems, LLC, approved by City Council on February 8, 2010.
- Effective July 6, 2015, Solid Waste Services will no longer collect recyclables from the 16-gallon red recycling bin or any other non-City issued recycling container.
- The elimination of red bins will increase efficiency, increase employee safety and provide benefits to residents.
- Solid Waste Services staff has completed a field audit of those citizens using red bins. A planned marketing campaign will inform these citizens of the collection container change and delivery schedule for red bin replacement with a recycling rollout container.

Fiscal Note

- Funding: Private Hauler Contributions

Attachment 19

[Budget Ordinance](#)

22. Infrastructure Reimbursement Agreement

Action: Adopt a resolution authorizing the City Manager to execute an Infrastructure Reimbursement Agreement with CK Rivergate Expansion, LLC for the addition of a travel lane and bike lanes on Steele Creek Road (NC160) between South Tryon Street (NC49) and Walker Branch Drive.

Staff Resource(s): Dennis Rorie, Transportation

Explanation

- On March 19, 2012, the City Council approved Rezoning Petition 2011-083 by Steele Creek 1997 Ltd. Ptsp. for a commercial use site.
- The resolution allows the City to reimburse the developer for public improvements to Steele Creek Road that are not a requirement of the development.
- The public improvements consist of an additional travel lane and bike lane on Steele Creek Road between South Tryon and Walker Branch Drive. These improvements help build out Charlotte's planned transportation system at a lower cost than retrofitting the same improvements later.
- The agreement is consistent with the Charlotte Department of Transportation's Widening Strip Program, which allows for financial reimbursements of up to \$175,000 for improvements to thoroughfares.
- The reimbursement agreement allows the City to reimburse CK Rivergate Expansion, LLC \$175,000 for road widening work to add an additional travel lane and bike lanes on Steele Creek Road.
- The reimbursement agreement is consistent with past developer reimbursement agreements.

Fiscal Note

- Funding: Transportation Community Investment Plan

Attachment 20

[Map](#)
[Resolution](#)

23. Automated Security Gate Maintenance

Action: Approve a unit price contract with Hartsell Bros. Fence Company, Inc. for automated gate maintenance for a term of three years.

Staff Resource(s): Steve Marlowe, Engineering & Property Management

Explanation

- Engineering & Property Management is responsible for operation and maintenance of approximately 100 motorized gates.
- The gates provide controlled access for various City facilities, including Police and Fire Stations.
- Routine monthly maintenance is performed on the electrical and mechanical parts of the gates to keep them operating properly.
- A one-hour emergency response time repair to the automated gates is also required 365 days per year, 24 hours per day.
- On January 28, 2015, the Engineering & Property Management Department issued a Request for Proposals for Automated Security Gate Maintenance; two firms submitted proposals.
- Engineering & Property Management staff evaluated the proposals and recommends Hartsell Bros. Fence Company, Inc. based on their extensive experience and favorable pricing.
- The estimated annual cost is \$120,000.

Charlotte Business INclusion

The City negotiated MWSBE subcontracting participation after the proposal selection process (Part C: Section 2.1(h) of the Charlotte Business INclusion Policy). For this contract, Hartsell Bros. Fence Company, Inc. has committed 5.00% (\$18,000) of the total estimated contract amount of \$360,000 to the following certified firm:

- Electrical System Specialists, Inc. (SBE) (\$18,000) (electrical).

Fiscal Note

- Funding: General Facilities Community Investment Plan

24. Sidewalks and Accessible Ramps

- Action:**
- A. Award a contract in the amount of \$299,155.50 to the low-bidder Carolina Cajun Concrete, Inc. for the Sidewalks and Accessible Ramps (Fiscal Year 2015) project.**
 - B. Authorize the City Manager to extend the contract for a term of one-year not to exceed the original contract amount.**

Staff Resource(s): Becky Chambers, Engineering & Property Management

Explanation

- The City Council's Transportation Action Plan Policy 2.7.3 provides pedestrian facilities to make it safer, easier, and more comfortable for people to walk.
- The contract with Carolina Cajun Concrete, Inc. allows the City to address citizen requests for the installation of short sidewalk gaps and other pedestrian improvements in a cost-efficient and timely manner.
- Projects are identified and built throughout the course of the contract on an as needed basis.
- The scope of this project is to install small sections of sidewalk and accessible ramps through Charlotte.
- The contract renewal is an incentive to the contractor for good performance, productivity, and quality work.
- On February 3, 2015, an Invitation to Bid was advertised; four bids were received. Carolina Cajun Concrete, Inc. was the lowest responsive, responsible bidder.

Charlotte Business INclusion

Construction contracts estimated to be less than \$300,000 are informal and are exempt from the goal setting process (Part A: Section 3.1 of the Charlotte Business INclusion Policy).

Carolina Cajun Concrete, Inc. is a City SBE.

Fiscal Note

- Funding: Transportation Community Investment Plan

25. Various Tree Removal Services

Action: Approve a contract with each of the following firms for tree removal services (FY2015) in an amount not to exceed \$150,000:

- The Davey Tree Expert Company,
- Heartwood Tree Services, LLC,
- Cadieu Tree Experts, Inc., and
- Carolina Tree Equipment, Inc. dba Carolina Tree Care.

Staff Resource(s): David Meachum, Engineering & Property Management

Explanation

- These contracts include tree removal and stump grinding to facilitate the construction of projects identified in the Community Investment Program.
- On February 2, 2015, a Request for Proposals was advertised for arborist services; four service providers submitted a proposal.
- Selection Criteria included:
 - Experience in providing similar services for similar projects;
 - Qualifications and certifications of key individuals identified in the Proposal;
 - Pricing;
 - Quality of submittal package (completeness/legibility/neatness);

Charlotte Business INclusion

No subcontracting goals were established because there are no opportunities (Part C: Section 2.1(a) of the Charlotte Business INclusion Policy).

Fiscal Note

- Funding: Transportation Community Investment Plan

26. Storm Water Maintenance Contract

Action: A. Award a contract in the amount of \$1,585,405.25 to the low-bidder OnSite Development, LLC for Storm Water Maintenance Contract (Fiscal Year 2015-D), and

B. Authorize the City Manager to renew the contract for up to two times not to exceed the original contract amount.

Staff Resource(s): Matt Gustis, Engineering & Property Management

Explanation

- The Storm Water Maintenance contract is part of an ongoing program to provide maintenance and/or repairs to existing storm drainage systems and construction of new storm drainage systems.
 - Each request is investigated and prioritized based on the severity of potential public/private property flooding.
 - The necessary repairs for each project are designed and a work order is prepared including an estimated list of quantities.
- The contract amount is based on the unit prices competitively bid for items typically used during construction of storm drainage repairs.
- Approximately 60-75 projects may be constructed if the City exercises the extensions for a contract term total of \$4,756,215.75 and three years. The number may vary depending on the nature and extent of the repairs actually constructed.
- On January 14, 2015, the City advertised an Invitation to Bid; three bids were received from interested service providers.
- OnSite Development, LLC was the lowest responsive, responsible bidder.
- The City may extend this contract up to two times as an incentive to the contractor for good performance and quality work.

Charlotte Business INclusion

Established SBE Goal: 14.00%

Committed SBE Goal: 16.90%

OnSite Development, LLC exceeded the established subcontracting goal and has committed 16.90% (\$268,000) of the total contract amount to the following certified firms (Part B: Section 3 of the Charlotte Business INclusion Policy):

- Landmark Materials, LLC (SBE, MBE) and JV Trucking (SBE) (\$82,000) (hauling)
- B & N Grading Inc. (SBE) (\$68,000) (paving)
- R.R.C. Concrete Inc. (SBE) (\$68,000) (concrete)
- MTS Trucking Inc. (SBE, MBE) (\$25,000) (hauling)
- On Time Construction, Inc. (SBE, MBE) (\$25,000) (masonry)

Established MBE Goal: 3.00%

Committed MBE Goal: 3.15%

OnSite Development, LLC exceeded the established subcontracting goal and has committed 3.15% (\$50,000) of the total contract amount to the following certified firms (Part B: Section 3 of the Charlotte Business INclusion Policy):

- MTS Trucking Inc. (SBE, MBE) (\$25,000) (hauling)
- On Time Construction, Inc. (SBE, MBE) (\$25,000)(masonry)

Fiscal Note

- Funding: Storm Water Community Investment Plan

27. Gaynor Storm Drainage Improvement Project

Action: Award the contract in the amount of \$6,306,573.55 to the low-bidder Sealand Contractors Corp. for the Gaynor Storm Drainage Improvement project.

Staff Resource(s): Matthew Gustis, Engineering & Property Management

Explanation

- The Gaynor Storm Drainage Improvement is a flood control project that will improve the storm drainage infrastructure to reduce flooding of streets, properties, and structures. In addition, streams will be stabilized to provide a more natural, stable stream system throughout the project area.
- The project area is generally located between Randolph Road and Walker Road south of McAlway Road. North Sharon Amity Road bisects the project area.
- The work will include:
 - Grading,
 - Storm drainage pipes and structures,
 - Paving,
 - Sidewalks,
 - Curb and gutter,
 - Driveways, and
 - Water and sanitary sewer pipe replacement.
- On February 10, 2015, an Invitation to Bid was advertised; four bids were received from interested service providers.
- Sealand Contractors Corp. was the lowest responsive, responsible bidder.
- Construction is expected to be complete second quarter 2017.

Charlotte Business INclusion

Established SBE Goal: 16.00%

Committed SBE Goal: 16.00%

Sealand Contractors Corp. met the established subcontracting goal, and has committed 16.00% (\$1,009,052) of the total contract amount to the following certified firms (Part B: Section 3 of the Charlotte Business INclusion Policy):

- Darnell Jones Trucking, Inc. (SBE, MBE) (\$325,000) (hauling)
- Streeter Trucking Company, Inc. (SBE, MBE) (\$325,000) (hauling)
- The Huffstetler Group, Inc. (SBE) (\$206,562) (concrete)
- On Time Construction, Inc. (SBE, MBE) (\$120,000) (masonry)
- A1 Precision Fence Company (SBE) (\$24,206) (fence installation)
- Carolina Wetland Services, Inc. (SBE, WBE) (\$6,364) (landscaping)
- Boudreaux's Iron Shop, Inc. (SBE) (\$1,920) (safety rail)

Established MBE Goal: 5.00%

Committed MBE Goal: 12.21%

Sealand Contractors Corp. exceeded the established subcontracting goal, and has committed 12.21% (\$770,000) of the total contract amount to the following certified firms (Part B: Section 3 of the Charlotte Business INclusion Policy):

- Darnell Jones Trucking, Inc. (SBE, MBE) (\$325,000) (hauling)
- Streeter Trucking Company, Inc. (SBE, MBE) (\$325,000) (hauling)
- On Time Construction, Inc. (SBE, MBE) (\$120,000) (masonry)

Fiscal Note

- Funding: Storm Water Community Investment Plan

Attachment 21

[Map](#)

28. Pickway Pond Water Quality Enhancement Project

Action: Award a contract in the amount of \$523,750 to the low-bidder Blythe Development Company for construction of the Pickway Pond Water Quality Enhancement project.

Staff Resource(s): Matthew Gustis, Engineering & Property Management

Policy

Pond projects are implemented in accordance with the City Council-approved Pond and Dam Rehabilitation Policy, aimed at protecting as many existing ponds as possible prior to removal by private development or structural failure, and to use these ponds as a highly cost-effective tool to achieve water quality and flood control goals.

Explanation

- Pickway Pond is a one-acre pond located between Pickway Drive and Hilltop Circle off North Graham Street, west of Sugar Creek Road in the Derita Community.
- The pond is located in the Irwin Creek watershed and improves polluted runoff from approximately 37 acres of developed land.
- Pickway Pond drains to a tributary of Irwin Creek, which is considered impaired by Clean Water Act standards.
- Work in this contract includes:
 - Erosion control,
 - Storm drainage,
 - Regrading the pond,
 - Rebuilding the failing dam and spillway system, and
 - Seeding and site restoration.
- These enhancements will improve the quality of water moving through the pond before the water discharges into the creek.
- Improving existing ponds is a cost-effective means of improving water quality, averaging one-fifth the cost of creating new water quality measures that provide equivalent environmental benefit.
- On January 30, 2015, the City advertised an Invitation to Bid for the project; five bids were received from interested service providers.
- Blythe Development Company was the lowest responsive, responsible bidder.
- Construction is expected to be complete first quarter 2016.

Charlotte Business INclusion

Established SBE Goal: 15.00%

Committed SBE Goal: 15.27%

Blythe Development Co. exceeded the established subcontracting goal, and has committed 15.27% (\$80,000) of the total contract amount to the following certified firm (Part B: Section 3 of the Charlotte Business INclusion Policy):

- On Time Construction, Inc. (SBE, MBE) (\$80,000) (concrete)

Fiscal Note

- Funding: Storm Water Community Investment Plan

Attachment 22

[Map](#)

29. Airport Ramp E Expansion and Support Facilities Design Services

Action: **A. Approve a contract in the amount of \$598,489 AVCON, Inc. for design services for Ramp E Expansion and Support Facilities, and**

B. Adopt a budget ordinance appropriating \$598,489 from the Aviation Discretionary Fund to the Aviation Community Investment Plan Fund.

Staff Resource(s): Jack Christine, Aviation

Explanation

- Airline operations on Concourse E continue to grow, including both aircraft operations and passenger numbers. This growth will require expansion of multiple facilities on or around the concourse including:
 - 25,000 square feet of expansion to the concourse,
 - New baggage sortation facility,
 - New lavatory/sanitary sewer station, and
 - Ground equipment fueling facilities.
- The contract with AVCON, Inc. will prepare design and construction documents to expand the ramp and to design the lavatory and ground equipment fueling facilities.
- On February 3, 2014, the Aviation Department issued a Request for Qualifications for architectural and engineering design services; 29 firms responded and 22 firms were selected for future architectural and engineering design services.
- AVCON, Inc. was one of the firms selected, and was chosen for this project based on their expertise in design of aircraft parking ramp and aviation support facilities.

Charlotte Business INclusion

The City negotiated MWSBE subcontracting participation after the proposal selection process (Part C: Section 2.1(h) of the Charlotte Business INclusion Policy). For this contract, AVCON, Inc. has committed 10.07% (\$55,000) of the base fee amount of \$546,169 to the following certified firms:

- Barry D. Davis Surveying, PLLC (SBE) (\$20,000) (surveying)
- Mitchell Consulting Incorporated (SBE) (\$15,000) (quality assurance/quality control and constructability reviews).
- C design, Inc. (SBE) (\$10,000) (architectural)
- Latham-Walters Engineering, Inc. (SBE) (\$10,000) (utilities)

Fiscal Note

- Funding: Aviation Community Investment Plan

Attachment 23

[Budget Ordinance](#)

30. Airport Shuttle Bus Washing Contract Amendment

Action: Approve contract amendment #1 in the amount of \$57,600 with Coastal Mobile Detailing, Inc. for bus washing services for the Airport shuttle bus fleet.

Staff Resource(s): Jack Christine, Aviation

Explanation

- Numerous construction projects at the Airport have increased the fleet's exposure to dirt, dust, and debris.
- In addition, over the last year, the Aviation Department has added 30 new buses to the fleet as part of the approved FY2015 Capital Equipment Replacement List program. The new overall fleet size is 72, an increase of 31% over the fleet size in 2014.
- In order to maintain a high level of service, the Aviation Department increased the number of weekly shuttle bus washes from 55 to 72, which allows each bus to be washed on average every 7 days instead of once every two weeks.
- Contract amendment #1 in the amount of \$57,600 will provide funding to cover the increase in bus washing services for the remainder of Fiscal Year 2015.
- The Airport is currently conducting a new solicitation process for bus washing services anticipated to begin on July 1, 2015.
- The new total value of the contract is \$126,000.

Background

- On August 28, 2014, Aviation Department staff conducted an informal solicitation for airport shuttle bus washing services. Coastal Mobile Detailing Inc. was the lowest responsive, responsible bidder.
- On September 3, 2014, the City Manager approved a \$68,400 contract with Coastal Mobile Detailing, Inc. for airport shuttle bus washing services. This contract budgeted for each bus to be washed once every two weeks.

Charlotte Business INCLUSION

No subcontracting goal was established for this contract amendment because there are no opportunities (Part D: Section 6 of the Charlotte Business INCLUSION Policy).

Fiscal Note

- Funding: Aviation Operating Budget

31. Airport Concourse A North Expansion

- Action:**
- A. Approve a contract in the amount of \$559,860 to Perkins+Will North Carolina, Inc. for conceptual studies and an architectural report for the Concourse A North Expansion, and**
 - B. Adopt a budget ordinance appropriating \$559,860 from the Aviation Discretionary Fund to the Aviation Community Investment Plan Fund.**

Staff Resource(s): Jack Christine, Aviation

Explanation

- Many of the airlines currently operating at the Airport have requested additional passenger gates. In April, the Airport will relocate the Rental Car Companies from their current facility to a new facility on Wilkinson Boulevard and the new Hourly Parking Deck. The relocation of these facilities makes room for a future concourse expansion, the first phase of which will include 8-12 new gates.
- On December 12, 2014, the Aviation Department issued a Request for Qualifications for architectural and engineering design services for the Concourse A North Expansion. Eight firms responded and Perkins + Will North Carolina was selected based on their qualifications.
- The contract will provide for conceptual drawings and an architectural report in order to give a scope and design of the new gates.
- Once the conceptual drawings are completed, the Airport will negotiate a contract with Perkins+Will North Carolina, Inc. for the design of the facility, which will require City Council approval.

Charlotte Business INclusion

The City negotiated MWSBE subcontracting participation after the proposal selection process (Part C: Section 2.1(h) of the Charlotte Business INclusion Policy). For this contract, Perkins+Will North Carolina Inc. has committed 22.56% (\$114,800) of the base fee amount of \$508,960 to the following certified firm:

- C design, Inc. (SBE) (\$114,800) (architectural services).

Fiscal Note

- Funding: Aviation Community Investment Plan

Attachment 24

[Budget Ordinance](#)

32. Airport Concourse E Crew Room Renovations

Action: **A. Award a contract in the amount of \$130,090 to the low-bidder BL Harbart International for renovations to an airline crew room on Concourse E, and**

B. Adopt a budget ordinance appropriating \$130,090 from the Aviation Discretionary Fund to the Aviation Community Investment Plan Fund.

Staff Resource(s): Jack Christine, Aviation

Explanation

- In November 2014, the Aviation Director awarded a contract with LS3P in the amount of \$26,675 for design services of a crew room on Concourse E.
- On January 8, 2015, the City issued an Invitation to Bid for construction services; five bids were received from interested service providers. BL Harbart International was the lowest responsive, responsible bidder.
- The contract with BL Harbart International will renovate 3,500 square feet of existing space used for American Airlines regional pilots. The renovation is at the request of the airline and will provide the following:
 - New finishes, flooring, and cabinets,
 - A kitchenette,
 - Baggage storage,
 - Break room amenities,
 - Minor electrical, and
 - Communications.
- American Airlines will reimburse the City for 100% of the contract cost through rates and charges.

Charlotte Business INclusion

Construction contracts estimated to be less than \$300,000 are informal and are exempt from the goal setting process (Part A: Section 3.1 of the Charlotte Business INclusion Policy).

Fiscal Note

- Funding: Aviation Community Investment Plan

Attachment 25

[Budget Ordinance](#)

33. Airport Landscape Maintenance Services

- Action:**
- A. Approve a contract with The Budd Group, Inc. to provide landscape maintenance services for a three-year term, and**
 - B. Authorize the City Manager to extend the contract for up to two additional, one-year terms with possible price adjustments as authorized by the contract.**

Staff Resource(s): Jack Christine, Aviation

Explanation

- The Aviation Department maintains approximately 1,000 acres of landscaping at the main terminal and associated parking facilities, public and private roads, facility buildings, and auxiliary properties.
- Aviation staff evaluated the proposals and selected The Budd Group Inc. as the vendor best meeting the City's needs in terms of expertise, personnel, equipment resources, and their high level of performance and presence locally and nationally.
- The contract with The Budd Group, Inc. will be for a period of three years beginning April 14, 2015, with an estimated annual cost of \$750,000.

Charlotte Business INclusion

The City negotiated MWSBE subcontracting participation after the proposal selection process (Part C: Section 2.1(h) of the Charlotte Business INclusion Policy). For this contract, The Budd Group has committed 11.17% (\$251,244) of the total estimated contract amount of \$2,250,000 to the following certified firm:

- DLS Landscape (SBE) (\$251,244) (mowing, aeration, overseeding).

Fiscal Note

- Funding: Aviation Operating Budget

34. Norfolk Southern Railroad Contract Amendment

Action: A. Approve contract amendment #1 in the amount of \$133,089.14 with Norfolk Southern Railway for railroad flagging services and bridge inspections, and

B. Adopt a budget ordinance appropriating \$133,089.14 from the Aviation Discretionary Fund to the Aviation Community Investment Plan Fund.

Staff Resource(s): Jack Christine, Aviation

Explanation

- On March 26, 2012, the City Council approved a reimbursable agreement with Norfolk Southern Railway in the amount of \$144,800. This agreement provided railroad flagman services and railroad required bridge inspections during the construction of the new roadway bridge over the railroad as part of the Josh Birmingham Parkway realignment.
- The original agreement did not contain a provision for after hour flagging or bridge inspection services. However, in order to keep customer impacts to a minimum, the Aviation Department and Norfolk Southern Railway agreed to shift some of the work and deliveries to the weekends in lieu of normal business hours.
- Contract amendment #1 in the amount of \$133,089.14 will cover the cost for the change in the scope of work.
- The new total value of the contract is \$277,889.14.

Fiscal Note

- Funding: Aviation Community Investment Plan

Attachment 26

[Budget Ordinance](#)

35. Airport Parking Decks Light Replacement

- Action:**
- A. Award a contract in the amount of \$510,892.20 to the low-bidder Graybar for the purchase of LED lighting for various parking decks, and**
 - B. Award a contract in the amount of \$98,454.30 to the low-bidder Besco Electrical for installation of LED lighting in various parking decks.**

Staff Resource(s): Jack Christine, Aviation

Explanation

- In support of the City's sustainability goals or efforts, the Aviation Department will be replacing 750 old, metal, halide blue accent light fixtures with blue energy-efficient LED fixtures in three Airport parking decks.
- By switching to LED lights, Aviation anticipates approximately a 66% reduction in energy use, a reduction in CO2 emissions by 462 tons, and annual savings of \$50,900 in energy, labor, and parts for the three parking decks.
- In addition, a one-time Duke Energy Efficiency Rebate is anticipated for \$37,500.
- On March 10, 2015, the City issued an Invitation to Bid for the purchase of goods (LED lighting); three bids were received from interested service providers. Graybar was the lowest responsive, responsible bidder.
- On March 10, 2015, the City issued an Invitation to Bid for the installation of LED lighting; three bids were received from interested service providers. Besco Electrical was the lowest responsive, responsible bidder.

Charlotte Business INclusion

No subcontracting goals were established for these contracts because there are no opportunities (Part B: Section 2.3 of the Charlotte Business INclusion Policy).

Besco Electrical is a City MBE.

Fiscal Note

- Funding: Aviation Community Investment Plan

36. Street, Driveway, and Sidewalk Cleaning Services for Maintenance and Repair Projects

- Action:**
- A. Approve a services contract with American Pavement Cleaning Services, Inc. for street, driveway, and sidewalk cleaning services for an initial two-year term, and**
 - B. Authorize the City Manager to extend the contract for an additional one-year term.**

Staff Resource(s): Barry Shearin, Charlotte Water

Explanation

- Charlotte Water contracts with a third-party vendor to clean streets, driveways, and sidewalks after completion of Charlotte Water maintenance and repair projects.
- On February 5, 2015, the City issued a Request for Proposals for street, driveway and sidewalk cleaning services; four proposals were received from interested service providers.
- American Pavement Cleaning Services, Inc. will perform chemical-free removal of all construction dirt and debris using only water and will ensure the use of filters to prevent any debris from going into the storm drains.
- American Pavement Cleaning Services, Inc. is responsible for furnishing all equipment, personnel and water sources to perform these cleaning services.
- A selection committee comprised of Charlotte Water staff selected American Pavement Cleaning Services, Inc. based on their qualifications, cost effectiveness and proposed solution to meet the City's needs.
- The City reserves the right to renew the contract, based on the performance of the contractor, and the determination that unit prices remain competitive.
- Expenditures are estimated to be \$150,000 annually.

Charlotte Business INclusion

No subcontracting goal was established because there are no opportunities (Part C: Section 2.1(a) of the Charlotte Business INclusion Policy).

American Pavement Cleaning Services, Inc. is a City SBE.

Fiscal Note

- Funding: Charlotte Water Operating Budget

37. Water Service Relocation and Water Main Abandonment Contract

- Action:**
- A. Award a contract with the low-bidder in the amount of \$883,918.75 to Atlantic Coast Contractors, Inc. for water service relocations and water main abandonments, and**
 - B. Authorize the City Manager to renew the contract one time with possible price adjustments based on the Construction Cost Index.**

Staff Resource(s): Barry Shearin, Charlotte Water

Explanation

- Charlotte Water maintains approximately 4,200 miles of water lines and over 262,600 water services.
- In a number of streets there is more than one water line in service in cases where parallel lines have been constructed to increase capacity. As the oldest lines reach the end of their life the connections to these lines need to be relocated to the newer lines. Also during redevelopment of existing urban areas, developers often ask for existing water connections to be abandoned.
- The contract will provide three-fourths-inch and one-inch water service relocations and associated water main abandonments.
- Abandoning older water mains that have reached the end of their service life and transferring services to newer parallel mains reduces potential leaks and improves the quality of water delivered to the customer.
- The contract also includes a licensed plumbing company to address work on private property related to water service relocations where needed.
- The contract amount is based on the unit prices competitively bid for items typically used during water service relocations and water main abandonments.
- On February 18, 2015, Charlotte Water issued an Invitation to Bid; three bids were received from interested service providers.
- Charlotte Water selected Atlantic Coast Contractors, Inc. as the lowest responsive, responsible bidder.

Charlotte Business INclusion

Established SBE Goal: 5.00%

Committed SBE Goal: 6.22%

Atlantic Coast Contractors, Inc. exceeded the established subcontracting goal, and has committed 6.22% (\$55,000) of the total contract amount to the following certified firms (Part B: Section 3 of the Charlotte Business INclusion Policy):

- Venture Utility Corporation (SBE) (\$35,000) (sewer)
- P&H Utilities (SBE) (\$15,000) (public utilities)
- B&N Grading (SBE) (\$5,000) (paving and concrete)

Fiscal Note

- Funding: Charlotte Water Community Investment Plan

38. Idlewild Road Booster Pumping Station Piping Improvements

Action: **A. Reject the non-responsive low-bid submitted by Dellinger, Inc., and**

B. Award a contract in the amount of \$2,475,430.18 to the second, lowest responsive bidder Sanders Utility Construction Company, Inc., for Idlewild Road Booster Pumping Station Piping Improvements.

Staff Resource(s): Barry Shearin, Charlotte Water

Explanation

- Charlotte Water has a water booster pump station at the intersection of Monroe Road and Idlewild Road, which serves the east side of Charlotte, Matthews, Mint Hill, and eastern Mecklenburg County.
- The Idlewild Booster Pumping Station was constructed in 1990 and is the primary booster station providing service to this area.
- In order to be able to pump more water from the booster station to meet future demands in the east side of Mecklenburg County, the sizes of the pipes entering and exiting the pump station need to be increased.
- The North Carolina Department of Transportation (NCDOT) has closed Idlewild Road between Monroe Road and Independence Boulevard as part of the Independence widening project. It is anticipated that Idlewild Road will be closed until early 2016.
- Given that most of the piping for the booster station is under Idlewild Road, the road closure provides an opportunity to complete these improvements without future disruption to traffic and businesses in the area.
- On January 22, 2015, Charlotte Water issued an Invitation to Bid; four bids were received from interested service providers.

Award to the Second Lowest, Responsive Bidder

- Charlotte Water staff recommends awarding the contract in the amount of \$2,475,430.18 to the second low-bidder Sanders Utility Construction Company, Inc.
- The low-bidder Dellinger, Inc. omitted substantial amounts of labor and materials in their bid tabulation. Given the critical nature of this facility and timeliness needed to meet the NCDOT schedule, staff is concerned about Dellinger Inc.'s ability to satisfactorily perform and complete this project.
- Dellinger's bid was approximately \$837,000 lower than the second low-bid and the other bidders.

Charlotte Business INclusion

Established SBE Goal: 5.00%

Committed SBE Goal: 5.01%

Sanders Utility Construction Company, Inc. exceeded the established subcontracting goal, and has committed 5.01% (\$124,000) of the total contract amount to the following certified firms (Part B: Section 3 of the Charlotte Business INclusion Policy):

- Jim Bob's Grading & Paving, Inc. (SBE) (\$70,000) (asphalt paving)
- All Points Trucking (SBE) (\$49,000) (hauling)
- B&B Concrete Construction of Charlotte (SBE) (\$2,000) (sidewalks and driveways)

- P&TL, Inc. (SBE) (\$2,000) (erosion control)
- Ground Effects, Inc. (SBE) (\$1,000) (pavement marking)

Sanders Utility Construction Company, Inc. is a City WBE.

Fiscal Note

- Funding: Charlotte Water Community Investment Plan

Attachment 27

[Map](#)

39. Mallard Creek Wastewater Treatment Plant Sludge Pumps Replacement

Action: Award a contract in the amount of \$198,814 to the low-bidder BW Solutions, Inc. for the construction of thickened sludge pumps replacement.

Staff Resource(s): Barry Shearin, Charlotte Water

Explanation

- Charlotte Water operates five wastewater treatment plants throughout Mecklenburg County.
- Thickened sludge pumps are used to transfer sludge between several locations in the wastewater treatment process.
- The existing thickened sludge pumps at the Mallard Wastewater Treatment Plant were installed in 1993 and recent testing indicates their ability to pump efficiently has diminished.
- The project includes the replacement of two pumps, two meters, and associated piping.
- The project is the first of multiple phases to correct the deficiencies in the thickening system at Mallard Creek Wastewater Treatment Plant.
- On October 1, 2014, Charlotte Water issued an Invitation to Bid for thickened sludge pumps replacement; four bids were received from interested service providers.
- Charlotte Water selected BW Solutions, Inc. as the lowest responsive, responsible bidder.

Charlotte Business INclusion

Construction contracts estimated to be less than \$300,000 are informal and are exempt from the goal setting process (Part A: Section 3.1 of the Charlotte Business INclusion Policy).

BW Solutions is a City SBE.

Fiscal Note

- Funding: Charlotte Water Community Investment Plan

Attachment 28

[Map](#)

40. Ramah Creek Interceptor Sewer Project

Action: **A. Award a contract in the amount of \$6,696,424.50 to the low-bidder R.H. Price, Inc. for construction of the Ramah Creek Sewer Interceptor project, and**

B. Approve a professional services contract in the amount of \$815,600 with McKim & Creed, Inc. for construction administration services for the Ramah Creek Interceptor Sewer project.

Staff Resource(s): Barry Shearin, Charlotte Water

Explanation

- The project will install approximately 27,000 linear feet of 18-inch through 30-inch trunk sewer along Ramah Creek, beginning near the confluence of Clarke Creek and Ramah Creek, and extending upstream along Ramah Creek to the north side of NC 73/Sam Furr Road in eastern Huntersville, NC.
- From eastern Huntersville, the wastewater will be carried to the Rocky River trunk sewer system for treatment at the Water and Sewer Authority of Cabarrus County's Rocky River Regional Wastewater Treatment Plant. Charlotte Water has an interlocal agreement with the Water and Sewer Authority of Cabarrus County to perform wastewater treatment at the Rocky River Regional Wastewater Treatment Plant.
- The proposed sewer has been designed to handle flows for the build-out of the service area based on existing zoning.
- The need for sanitary sewer in the Ramah Creek basin was identified in the Charlotte-Mecklenburg Fiscal Year 2001 Community Investment Plan. The project was determined to be necessary in order to accommodate ongoing and predicted growth in the Ramah Creek drainage basin.
- The town of Huntersville has great interest in the provision of sanitary sewer service for this basin to serve current and future needs of their citizens.
- Public sewer service is not currently available to the large majority of the Ramah Creek basin as small, individual onsite systems currently provide for the majority of wastewater disposal in the basin.

Action A: Construction Contract

- On February 3, 2015, Charlotte Water issued an Invitation to Bid for the Ramah Creek Sewer Interceptor construction; six bids were received from interested service providers. Charlotte Water selected R.H. Price, Inc. as the lowest responsible, responsive bidder.

Action B: Engineering Contract

- On April 5, 2011, Charlotte Water issued a Request for Qualifications for the design, bidding, and construction administration services; 13 responses were received from interested service providers.
- Charlotte Water staff evaluated the responses and selected McKim & Creed, Inc. based on relevant project experience, staff availability, and qualifications of proposed subconsultants.
- The project design and right-of-way acquisition for this project was much longer than typically expected due to a significant portion of the pipeline alignment crossing properties that have conservation easements. Since these easements

- severely restrict what types of construction activities can take place, permit approvals were required from the state of North Carolina.
- The contract will include construction administration, construction phase surveying, field observation and documentation.

Charlotte Business INclusion

Action A: Construction Contract

Established SBE Goal: 6.00%

Committed SBE Goal: 6.18%

R.H. Price, Inc. exceeded the established subcontracting goal, and has committed 6.18% (\$414,000) of the total contract amount to the following certified firms (Part B: Section 3 of the Charlotte Business INclusion Policy):

- Carolina Wetland Services, Inc. (SBE, WBE) (\$180,000) (landscaping)
- D's Trucking Service, Inc. (SBE, WBE) (\$150,000) (hauling)
- Sanders Constructors, Inc. (SBE) (\$60,000) (clearing)
- JAAMCO Drain Cleaning & Video Inspection, Inc. (SBE) (\$24,000) (closed circuit television inspection of sewers)

Action B: Engineering Contract

The City negotiated MWSBE subcontracting participation after the proposal selection process (Part C: Section 2.1(h) of the Charlotte Business INclusion Policy). For this contract, McKim & Creed, Inc. has committed 13.02% (\$106,175) to the following certified firm:

- Gavel and Dorn Engineering, PLLC (SBE) (\$106,175) (construction inspection)

Fiscal Note

- Funding: Charlotte Water Community Investment Plan

41. Neighborhood Sanitary Sewer System Improvements in the Town of Pineville

Action: Award a contract in the amount of \$1,615,567.80 to the low-bidder Propst Construction Company for the Neighborhood Sanitary Sewer System Improvements for Cone Avenue, Eden Circle, Hill Street and Boatright Road located in the town of Pineville.

Staff Resource(s): Barry Shearin, Charlotte Water

Explanation

- Charlotte Water serves the residents in the town of Pineville.
- The neighborhood sanitary sewer system has been experiencing continuous maintenance issues and has deteriorated to the point that it needs to be replaced.
- On February 12, 2015, Charlotte Water issued an Invitation to Bid for Neighborhood Sanitary Sewer System Improvements for Cone Avenue, Eden Circle, Hill Street and Boatright Road located in the town of Pineville; three bids were received from interested service providers.
- Charlotte Water selected Propst Construction Company as the lowest responsive, responsible bidder.

Charlotte Business INclusion

Established SBE Goal: 4.00%

Committed SBE Goal: 4.03%

Propst Construction Company exceeded the established subcontracting goal, and has committed 4.03% (\$65,053) of the total contract amount of to the following certified firms (Part B: Section 3 of the Charlotte Business INclusion Policy):

- Trull Contracting (SBE, WBE) (\$51,711) (driveway and roadways)
- JAAMCO Drain Cleaning and Video Inspection, Inc. (SBE) (\$13,342) (closed circuit television inspection)

Fiscal Note

- Funding: Charlotte Water Community Investment Plan

Attachment 29

[Map](#)

42. Miscellaneous Water and Sewer Repairs

- Action:**
- A. Approve the withdrawal of the apparent low-bid by R.H. Price, Inc. without forfeiture of the bid bond pursuant to North Carolina General Statute 143-129.1,**
 - B. Award the contract of \$2,000,000 to the second lowest bidder State Utility Contractors, Inc. for the Unspecified Water and Sewer Repairs contract, and**
 - C. Authorize the City Manager to extend the contract up to two times with possible price adjustments based on the Construction Cost Index.**

Staff Resource(s): Barry Shearin, Charlotte Water

Explanation

- Charlotte Water operates and maintains more than 4,100 miles of sanitary sewer lines and more than 4,200 miles of water lines throughout the service area, plus various infrastructures. Many of these pipes are more than 50 years old and often need repairs or rehabilitation.
- Work performed under this contract will include:
 - Replacing fire hydrants and valves;
 - Repairing leaks on water mains and services; and
 - Adjusting sanitary sewer manholes and performing sanitary sewer pipe repairs.
- On January 23, 2015, Charlotte Water issued an Invitation to Bid for the Unspecified Water and Sewer Repairs contract; three bids were received from interested service providers.
- State Utility Contractors, Inc. was selected as the lowest responsive, responsible bidder based on the withdrawal of the apparent low-bid by R.H. Price, Inc.

Award to the Second Lowest, Responsive Bidder

- Charlotte Water staff recommends the contract be awarded to the second low-bidder, State Utility Contractors, Inc.
- The low-bidder, R.H. Price, Inc. requested withdrawal of their bid citing clerical errors. Charlotte Water staff reviewed the bid tabulation and determined the withdrawal to be in the City's best interest.
- Pursuant to North Carolina General Statute 143-129.1, bidders are allowed to withdraw a bid without penalty in the event of a substantial bid error.

Charlotte Business INclusion

Established SBE Goal: 3.00%

Committed SBE Goal: 1.20%

State Utility Contractors, Inc. failed to meet the established subcontracting goal, but earned the minimum Good Faith Effort Points (Part B: Section 5 of the Charlotte Business INclusion Policy). State Utility Contractors, Inc. committed 1.20% (\$24,000) of the total contract amount of \$2,000,000 to the following certified firms:

- D's Trucking Services (SBE, WBE), Martin Resources, LLC (SBE), Diamond Trucking of NC, Inc. (SBE, MBE) (\$20,000 combined) (hauling)
- Barton Contracting Corp. (SBE) (\$2,000) (asphalt repair)
- Fernandez Construction (SBE) (\$1,000) (concrete repair)
- Spot 'Em, Inc. (SBE) (\$1,000) (vacuum excavation)

A further detailed write-up of State Utility Contractors, Inc.'s Good Faith Efforts is included as an attachment.

Fiscal Note

- Funding: Charlotte Water Community Investment Plan

Attachment 30

[Good Faith Efforts Summary](#)

43. Vest Water Treatment Plant Upgrades Preliminary Engineering Report

Action: Approve a professional services contract in the amount of \$556,678 with Black & Veatch International Company for a preliminary engineering report for upgrades to the Vest Water Treatment Plant.

Staff Resource(s): Barry Shearin, Charlotte Water

Explanation

- Charlotte Water has three water treatment plants in Mecklenburg County. These plants are responsible for providing an average of 104 million gallons of water per day collectively throughout the public service area.
- The Vest Water Treatment Plant, originally built in 1929, is the oldest of the three plants and is in need of numerous upgrades.
- The contract will be the first of multiple phases awarded to Black & Veatch International Company.
- For this phase, Black & Veatch International Company will provide the following professional services:
 - Engineering examinations and preliminary design for upgrades and restoration at various water treatment basins, filters, pumps and tanks,
 - Preparation of conceptual design technical report,
 - Development of opinions of probable construction costs for implementation of conceptual design features, and
 - Prioritization of the necessary improvements.
- On September 16, 2014, Charlotte Water issued a Request for Qualifications; five responses were received from interested service providers.
- Charlotte Water staff evaluated the responses and selected Black & Veatch International Company based on relevant project experience, proposed personnel, and qualifications to perform this project. This selection was for all phases of the work: detailed design, bidding services, and construction administration and resident inspection services.

Charlotte Business INclusion

The City negotiated MWSBE subcontracting participation after the proposal selection process (Part C: Section 2.1(h) of the Charlotte Business INclusion Policy). On this contract, Black & Veatch International Company has committed 13.31% (\$74,080) of the total contract amount to the following certified firms:

- Southeastern Consulting Engineers, Inc. (SBE) (\$59,080) (electrical engineering)
- CES Group Engineers, LLP (SBE, WBE) (\$15,000) (surveying)

Fiscal Note

- Funding: Charlotte Water Community Investment Plan

Attachment 31

[Map](#)

44. CATS Video System Maintenance Contract Amendment

Action: Approve contract amendment #1 in the amount of \$303,366 with TransIT Solutions, LLC for bus video system enhancements.

Staff Resource(s): Levern McElveen, CATS
Michael Haddad, CATS

Explanation

- On December 10, 2012, the City Council approved a three-year agreement with TransIT Solutions, LLC in an amount up to \$550,000 per year with two, one-year renewal options up to \$600,000 per year for mobile and fixed video monitoring system maintenance.
- Under the terms of the agreement, the contractor is required to replace equipment as needed in order to maintain operational rates of 98.5% for mobile systems and 95% for fixed facilities.
- On June 5, 2014, CATS was awarded a North Carolina Urban Advanced Technology Grant for the purchase and installation of two additional cameras on approximately 320 CATS buses.
- The total amount of the grant awarded to Charlotte was \$273,029, with a 10% local match of \$30,337.
- Contract amendment #1 in the amount of \$303,366 will fund bus video system enhancements that provide more coverage of objects adjacent to and behind the bus, thus increasing safety for the passengers and community.
- The total contract amount including amendment #1 is \$3,153,366.

Charlotte Business INclusion

No subcontracting goal was established for this contract amendment because there are no opportunities (Part D: Section 6 of the SBO Policy).

Fiscal Note

- Funding: Fiscal Year 2015 North Carolina Department of Transportation Advanced Technology Grant and CATS Community Investment Plan.

45. LYNX Blue Line Extension Condemnation Legal Services

Action: Authorize the City Manager to negotiate and execute contract amendment #1 for condemnation legal services in an amount up to that listed for each law firm:

1. **Hamilton, Stephens, Steel & Martin, PLLC, - \$350,000**
2. **Parker, Poe, Adams & Bernstein, LLP, - \$250,000**

Staff Resource(s): Danny Rogers, CATS
Brad Thomas, City Attorney's Office

Explanation

- The above contracts were originally approved by City Council on September 24, 2012, for \$320,000 for each law firm. The City contracted with multiple firms so that if a conflict of interest prevented a particular firm from handling a case, the case could be assigned to another firm.
- At the time the law firms were procured, the Blue Line Extension (BLE) project was still in the early stages of right-of-way acquisition and it was unknown how many of the 320 acquisitions would require condemnation.
- Condemnation rates for past City projects generally averaged near 20%. However, the BLE condemnation rate has turned out to be close to 40%. This is due to:
 - The strict construction schedule;
 - Strict timelines mandated by the federal Uniform Relocation Act; and
 - The high visibility of the BLE project.
- To date, there have been 124 condemnations filed for the BLE project.
- Accordingly, the legal work necessary to expedite the required condemnations has been significantly higher than the original forecasted amount.
- Additionally, several of the condemnation cases have been extremely complex and have required additional resources to properly administer.
- Thus far, the law firms retained by the City have been able to successfully resolve their active condemnations without trial. However, approximately half of the condemnations cases are still pending and some of those pending cases will likely require a jury trial to resolve.
- The new contract value for Hamilton, Stephens, Steel & Martin, PLLC is \$670,000.
- The new contract value for Parker, Poe, Adams & Bernstein, LLP is \$570,000.

Disadvantaged Business Enterprise Opportunity

No DBE contract goal was set on this project due to limited subcontracting opportunities.

Fiscal Note

- Funding: CATS Community Investment Plan

46. LYNX Blue Line Extension Municipal Agreement with North Carolina Department of Transportation

Action: Authorize the City Manager to negotiate and execute a Municipal Agreement with the North Carolina Department of Transportation for reimbursement to the City for construction work at the Eastway Drive Bridge as part of the LYNX Blue Line Extension project.

Staff Resource(s): Danny Rogers, CATS
Brad Thomas, City Attorney's Office

Explanation

- The Municipal Agreement provides for North Carolina Department of Transportation (NCDOT) to reimburse the City for construction work at the Eastway Drive Bridge.
- The Blue Line Extension (BLE) project alignment will run for approximately 2.7 miles in the North Carolina Railroad Corridor and travel under the existing Eastway Drive Bridge.
- In order to accommodate the BLE project alignment and provide adequate clearance, the existing bridge will be lengthened along with other modifications.
- Pursuant to NCDOT standards and specifications, NCDOT has requested that the City overlay the existing bridge deck with latex modified concrete and complete necessary repairs to the bridge structure.
- The City shall oversee and administer the construction work under the existing BLE Civil Segment A construction contract with Balfour Beatty/Blythe Development in accordance with the approved plans and specifications and all federal requirements.
- The bridge will continue to be maintained by NCDOT.
- The estimated cost is \$241,000.

Fiscal Note

- Funding: CATS Community Investment Plan

Attachment 32

[NCDOT Municipal Agreement](#)

47. LYNX Blue Line Extension – South Boulevard Light Rail Facility Upfit

Action: Award a contract in the amount of \$3,640,521.90 to the low-bidder BPM Construction, Inc. for the South Boulevard Light Rail Facility Upfit contract for the LYNX Blue Line Extension project.

Staff Resource(s): John Muth, CATS
Jeb Blackwell, Engineering & Property Management
Danny Rogers, CATS

Explanation

- The South Boulevard Light Rail Facility project includes the addition of a new maintenance mezzanine above track #6, enclosing existing space to provide secure storage and a testing area, expansion of the existing Rail Operation Control Center, HVAC modifications to the testing area, a Clean Room, and Electronics Shop.
- On December 12, 2014, the Engineering & Property Management Department advertised Invitations to Bid for the South Boulevard Light Rail Facility Upfit project.
 - On January 7, 2015, a pre-bid conference was held on site to actively solicit participation and to familiarize potential bidders with the project.
 - On January 28, 2015, a second pre-bid walk-through opportunity was offered due to the technical nature of the work involved.
 - By bid closing, the City did not receive the three bids minimum as required by North Carolina General Statute 143-129.
 - On February 10, 2015, the project was re-advertised; three bids were received from interested service providers.
 - BPM Construction, Inc. was the lowest responsive, responsible bidder.
- The upfit to this facility is integral to the Blue Line Extension (BLE) and is part of the critical path of the project.
- The project is expected to be complete by first quarter 2016.

Disadvantaged Business Enterprise Opportunity

Established DBE Goal: 3.9%

Committed DBE Goal: 6.18%

BPM Construction, Inc. exceeded the established DBE subcontracting goal, and has committed 6.18% (\$225,075) of the total contract amount to the following certified firms (49 CFR Part 26):

- Driggers Electric and Control Company (DBE) (\$211,685) (electrical)
- Mekki Modular Systems, Inc.(DBE, MBE, SBE) (\$13,390) (flooring)

Fiscal Note

- Funding: CATS Community Investment Plan

48. LYNX Blue Line Extension - Railroad Bridge Agreements

Action: Authorize the City Manager to negotiate and execute three separate bridge agreements with the North Carolina Railroad Company and Norfolk Southern Railway for maintenance and repair obligations covering Blue Line Extension infrastructure in the Norfolk Southern and North Carolina Railroad right-of-way.

Staff Resource(s): Danny Rogers, CATS
Brad Thomas, City Attorney's Office

Explanation

- The Blue Line Extension alignment will run approximately 2.7 miles in the North Carolina Railroad Corridor and cross over property owned by Norfolk Southern.
- Within the railroad right of way, the City will construct three bridges to carry the light rail over freight tracks and 36th Street.
- The three bridges include the 36th Street bridge, the Craighead bridge, and the bridge over Norfolk Southern's Aberdeen Carolina & Western (AC&W) freight tracks near Matheson Street.
- The bridge agreements for the 36th Street and Craighead bridges will be three party agreements, between the City and North Carolina Railroad and Norfolk Southern.
- The bridge agreement for the bridge over the AC&W will be a two party agreement between the City and Norfolk Southern.
- Although the City has previously secured the rights to construct, operate and maintain the Blue Line Extension within the railroad right of way, the bridge agreements are now required to cover more specific issues related to the City's rail infrastructure currently under construction in the railroad right of way.
- Terms and conditions will include the division of maintenance for bridge structures and retaining walls, insurance and indemnity, notice of railroad personnel, and new construction or alteration of existing improvements.

Fiscal Note

- Funding: CATS Community Investment Plan

49. Refund of Business Privilege License Taxes

Action: Adopt a resolution authorizing the refund of business privilege license payments in the amount of \$5,448.30.

Staff Resource(s): Robert Campbell, Management & Financial Services

Explanation

Notifications of Business Privilege License Tax Refunds due to clerical or assessor error are provided to the City by Mecklenburg County.

Fiscal Note

- Funding: Not Applicable

Attachment 33

[List of Business Privilege Refunds and Resolution](#)

50. Resolution of Intent to Abandon an Alleyway off of N. Dotger Avenue

Action: A. Adopt a Resolution of Intent to abandon an alleyway off of N. Dotger Avenue, and
B. Set a public hearing for May 11, 2015.

Staff Resource(s): Jeff Boenisch, Transportation

Explanation

The alleyway off of N. Dotger Avenue is located in Council District 1.

Fiscal Note

- Funding: Not Applicable

Attachment 34

[Map](#)
[Resolution](#)

51. Meeting Minutes

Action: Approve the titles, motions, and votes reflected in the Clerk's record as the minutes of:

- February 16-18, 2015: Zoning Meeting
- February 23, 2015: Citizen's Forum/Business
- February 25, 2015: Budget Workshop
- March 17, 2015: Budget Workshop

52. In Rem Remedy

For In Rem Remedy A-B, the public purpose and policy are outlined here.

Public Purpose:

- Eliminate a blighting influence.
- Reduce the proportion of substandard housing.
- Increase tax value of property by making land available for potential infill housing development.
- Support public safety initiatives.

Policy:

- Housing & Neighborhood Development
- Community Safety

The In Rem Remedy items were initiated from 3 categories:

1. Public Safety – Police and/or Fire Dept.
2. Complaint – petition by citizens, tenant complaint or public agency referral
3. Field Observation – concentrated code enforcement program

The In Rem Remedy items are listed below by category identifying the street address and neighborhood.

Field Observation:

- A. 2520 Rachel Street (Neighborhood Profile Area 363)
- B. 4006 Tennessee Avenue (Neighborhood Profile Area 141)

Field Observation:

A. 2520 Rachel Street

Action: Adopt an Ordinance authorizing the use of In Rem Remedy to demolish and remove the structure at 2520 Rachel Street (Neighborhood Profile Area 363).

[Attachment 35](#)

B. 4006 Tennessee Avenue

Action: Adopt an Ordinance authorizing the use of In Rem Remedy to demolish and remove the structure at 4006 Tennessee Avenue (Neighborhood Profile Area 141).

[Attachment 36](#)

PROPERTY TRANSACTIONS

53. Property Transactions

Action: Approve the following property transaction(s) (A-E) and adopt the condemnation resolution(s) (F-J).

For property transactions F, property is acquired in accordance with Federal Guidelines 49 CFR Part 24 of the Uniform Acquisition and Relocation Act of 1970. Acquisition costs are eligible for North Carolina Department of Transportation and Federal Transit Administration reimbursement.

- The City has negotiated in good faith to acquire the properties set forth below.
- For acquisitions, the property owner and staff have agreed on a price based on appraisals and/or estimates.
- In the case of condemnations, the value was established by an independent, certified appraisal followed by a third-party appraisal review.
- Real Estate staff diligently attempts to contact all property owners by:
 - Sending introductory letters via regular and certified mail;
 - Making several site visits;
 - Leaving door hangers and business cards;
 - Seeking information from neighbors;
 - Searching the internet;
 - Obtaining title abstracts, and
 - Leaving voice messages.
- For most condemnation cases, City staff and the property owner(s) have been unable to reach a settlement. In some cases, condemnation is necessary to ensure a clear title to the property.
- If the City Council approves the resolutions, the City Attorney's Office will initiate condemnation proceedings. As part of the condemnation process, real estate staff and the City Attorney's Office will continue to negotiate, including court-mandated mediation, in an attempt to resolve the matter. Most condemnation cases are settled by the parties prior to going to court.
- If a settlement cannot be reached, the case will proceed to trial before a judge or jury to determine "just compensation."
- Full text of each resolution is on file with the City Clerk's Office.
- The definition of easement is a right created by grant, reservation, agreement, prescription, or necessary implication, which one has in the land of another, it is either for the benefit of land, such as right to cross A to get to B, or "in gross", such as public utility easement.
- The definition of fee simple is an estate under which the owner is entitled to unrestricted powers to dispose of the property, and which can be left by will or inherited, commonly, synonym for ownership.

Acquisitions

- A.** **Project:** Aviation Master Plan
Owner(s): Frederic E. Smith and Melanie A. Smith
Property Address: 9619 Markswood Road
Total Parcel Area: 1.76 acres
Property to be acquired in Fee: 1.76 acres in Fee Simple
Property to be acquired by Easements: N/A
Structures/Improvements to be impacted: Single-family Residence
Landscaping to be impacted: Trees and Shrubs
Zoned: R-3
Use: Single-family Residential
Tax Code: 141-261-21
Purchase Price: \$210,000
Council District: N/A – Unincorporated
- B.** **Project:** Aviation Master Plan
Owner(s): Kristi and Corey Jones
Property Address: 9117 Dorcas Lane
Total Parcel Area: .60 acres
Property to be acquired in Fee: .60 acres in Fee Simple
Property to be acquired by Easements: N/A
Structures/Improvements to be impacted: Single-family Residential
Landscaping to be impacted: Trees and Shrubs
Zoned: R-3
Use: Single-family Residential
Tax Code: 141-261-50
Purchase Price: \$153,000
Council District: N/A – Unincorporated
- C.** **Project:** Aviation Master Plan
Owner(s): Thomas and Brenda Lyons
Property Address: 8000 Robbie Circle and 2 vacant lots
Total Parcel Area: 3.2 acres (1.2 acres, 1 acre & 1 acre)
Property to be acquired in Fee: 3.2 acres in Fee Simple
Property to be acquired by Easements: N/A
Structures/Improvements to be impacted: Single-family Residence
Landscaping to be impacted: Trees and Shrubs
Zoned: R-3
Use: Single-family Residential
Tax Code: 141-111-19, 141-111-18 & 141-111-55
Purchase Price: \$205,000 (\$130,000 & \$75,000)
Council District: N/A – Unincorporated

- D. Project:** Aviation Master Plan
Owner(s): G.Thomas Keener Jr. and Jeni D. Keener
Property Address: 3514 Barry Drive
Total Parcel Area: 2.44 acres
Property to be acquired in Fee: 2.44 acres in Fee Simple
Property to be acquired by Easements: N/A
Structures/Improvements to be impacted: Commercial Building
Landscaping to be impacted: Trees and Shrubs
Zoned: B-2
Use: Commercial
Tax Code: 055-368-04
Purchase Price: \$755,000
Council District: 3
- E. Project:** Lyon Court Storm Drainage Improvement project,
Parcel # 54
Program: Flood Control
Owner(s): Kelly Sherman
Property Address: 1728 Chatham Avenue
Total Parcel Area: 14,167 sq. ft. (.325 ac.)
Property to be acquired by easements: 1,458 sq. ft. (.033 ac.) in
Storm Drainage Easement, plus 560 sq. ft. (.013 ac.) in Temporary
Construction Easement
Structures/Improvements to be impacted: None
Landscaping to be impacted: Shrubs
Zoned: R-5
Use: Single Family Residential
Tax Code: 095-083-19
Purchase Price: \$10,225
Council District: 1

Condemnations

- F. Project:** Blue Line Extension, Parcel #1260.2
Owner(s): RM 36th Street Investors LLC, C/O Jim Merrifield and any
other parties of interest
Property Address: 430 East 36th Street
Total Parcel Area: 303,942 SF (6.978 acres)
Property to be acquired by easements: 2,272 sq. ft. (.052 ac.) in
Temporary Construction Easement
Structures/Improvements to be impacted: None
Landscaping to be impacted: None
Zoned: I-2
Use: Industrial
Tax Code: 083-031-03
Appraised Value: \$2,050
Property Owner's Counteroffer: None
Outstanding Concerns: The property owner is concerned with the
compensation amount.
Recommendation: To avoid delay in the project schedule, staff
recommends proceeding to condemnation during which time
negotiations can continue, mediation is available, and if necessary,
just compensation can be determined by the court.
Council District: 1

- G. Project:** Fire Station #13, Parcel #1
Owner(s): John B. Crider and any other parties of interest
Property Address: 815 Rowan Street
Total Parcel Area: 23,827 sq. ft. (.547 ac.)
Property to be acquired in Fee: 23,827 sq. ft. (.547 ac.) in Fee Simple **(TOTAL TAKE)**
Structures/Improvements to be impacted: Single-family Residential
Landscaping to be impacted: None
Zoned: R-5
Use: Single-family Residential - Waterfront
Tax Code: 063-032-12
Appraised Value: \$61,000
Property Owner's Counteroffer: \$75,900
Recommendation: To obtain clear title and avoid delay in the project schedule, staff recommends proceeding to condemnation.
Council District: 2
- H. Project:** Briar Creek Relief Sewer Phase III, Parcel #66
Owner(s): Unknown Heirs of Zoila Robinson and any other parties of interest
Property Address: 1936 Lakedell Drive
Total Parcel Area: 19,277 sq. ft. (.443 ac.)
Property to be acquired by easements: 1,393 sq. ft. (.032 ac.) in Sanitary Sewer Easement, plus 2,531 sq. ft. (.058 ac.) in Temporary Construction Easement
Structures/Improvements to be impacted: None
Landscaping to be impacted: Trees
Zoned: R-4
Use: Single-family Residential
Tax Code: 099-081-28
Appraised Value: \$1,075
Property Owner's Counteroffer: None
Recommendation: To obtain clear title and avoid delay in the project schedule, staff recommends proceeding to condemnation.
Council District: 1
- I. Project:** Briar Creek Relief Sewer Phase III, Parcel #93
Owner(s): Anita A. Lynch and any other parties of interest
Property Address: 6218 Covecreek Drive
Total Parcel Area: 22,561 sq. ft. (.518 ac.)
Property to be acquired by easements: 1,952 sq. ft. (.045 ac.) in Sanitary Sewer Easement, plus 3,369 sq. ft. (.077 ac.) in Temporary Construction Easement
Structures/Improvements to be impacted: None
Landscaping to be impacted: Trees and various plantings
Zoned: R-4
Use: Single-family Residential
Tax Code: 097-075-25
Appraised Value: \$4,750
Property Owner's Counteroffer: None
Property Owner's Concerns: The property owner is concerned with the loss of trees and liability regarding the easements and improvement installed.

City's Response to Property Owner's Concerns: The appraiser took in to consideration the loss of trees in the compensation amount. In addition the liability issues were addressed in the conveyance documents.

Outstanding Concerns: The property owner has become non-responsive.

Recommendation: To avoid delay in the project schedule, staff recommends proceeding to condemnation during which time negotiations can continue, mediation is available, and if necessary, just compensation can be determined by the court.

Council District: 1

- J. Project:** Briar Creek Relief Sewer Phase III, Parcel #110
Owner(s): Mahamoudou Sylla and Stacey Shorts and any other parties of interest
Property Address: 6558 Covecreek Drive
Total Parcel Area: 14,607 sq. ft. (.335 ac.)
Property to be acquired by easements: 1,457 sq. ft. (.033 ac.) in Sanitary Sewer Easement, plus 1,580 sq. ft. (.036 ac.) in Temporary Construction Easement
Structures/Improvements to be impacted: None
Landscaping to be impacted: Trees
Zoned: R-4
Use: Single-family Residential
Tax Code: 097-051-26
Appraised Value: \$4,500
Property Owner's Counteroffer: \$10,000
Property Owner's Concerns: The property owners are concerned with the compensation for the loss of trees as well as the buffer and shading it provides.
City's Response to Property Owner's Concerns: The appraiser compensated the loss of the trees in the appraisal.
Outstanding Concerns: The property owner is still concerned with the compensation amount.
Recommendation: To avoid delay in the project schedule, staff recommends proceeding to condemnation during which time negotiations can continue, mediation is available, and if necessary, just compensation can be determined by the court.
Council District: 1

54. Reference – Charlotte Business INClusion Policy



The following excerpts from the City's SBO Policy are intended to provide further explanation for those agenda items which reference the SBO Policy in the business meeting agenda.

Part A: Administration & Enforcement

Appendix Section 18: Contract: For the purposes of establishing an SBE subcontracting goal on a Contract, the following are examples of contract types:

- Any agreement through which the City procures services from a Business Enterprise, other than Exempt Contracts.
- Contracts include agreements and purchase orders for (a) construction, re-construction, alteration and remodeling; (b) architectural work, engineering, testing, construction management and other professional services related to construction; and (c) services of any nature (including but not limited to general consulting and technology-related services).
- Contracts do not include agreements or purchase orders for the purchase or lease of apparatus, supplies, goods, or equipment.
- The term "Contract" shall also include Exempt Contracts for which an SBE Goal has been set.
- Financial Partner Agreements, Development Agreements, and Construction Manager-at-Risk Agreements shall also be deemed "Contracts," but shall be subject to the provisions referenced in the respective Parts of the SBO Program Policy.

Appendix Section 23: Exempt Contracts: Contracts that fall within one or more of the following categories shall be "Exempt Contracts" for the purposes of establishing an SBE subcontracting goal, unless the Department responsible for procuring the Contract decides otherwise:

23.1. Informal Contracts. Informal Contracts shall be Exempt Contracts. (See Appendix Section 29 for a definition of Informal Contracts)

23.2. No Competitive Process Contracts: Contracts or purchase orders that are entered into without a competitive process, or entered into based on a competitive process administered by an entity other than the City shall be Exempt Contracts, including but not limited to contracts that are entered into by sole sourcing, piggybacking, buying off the North Carolina State contract, buying from a competitive bidding group purchasing program as allowed under G.S. 143-129(e)(3), or using the emergency procurement procedures established by the North Carolina General Statutes.

23.3. Managed Competition Contracts: Managed competition contracts pursuant to which a City Department or division competes with Business Enterprises to perform a City function shall be Exempt Contracts.

23.4. Real Estate Leasing and Acquisition Contracts: Contracts for the acquisition or lease of real estate shall be Exempt Contracts.

23.5. Federal Contracts Subject to DBE Requirements: Contracts that are subject to the U.S. Department of Transportation Disadvantaged Business Enterprise Program as set forth in 49 CFR Part 26 or any successor legislation shall be Exempt Contracts.

23.6. State Contracts Subject to MWBE Requirements: Contracts for which a minority and women business participation goal is set pursuant to G.S. 143-128.2(a) due to a building project receiving funding from the State of North Carolina shall be Exempt Contracts.

23.7. Financial Partner Agreements with DBE or MWBE Requirements: Contracts that are subject to a disadvantaged business development program or minority and women business development program maintained by a Financial Partner shall be Exempt Contracts.

23.8. Interlocal Agreements: Contracts with other units of federal, state, or local government shall be Exempt Contracts.

23.9. Contracts for Legal Services: Contracts for legal services shall be Exempt Contracts, unless otherwise indicated by the City Attorney.

23.10. Contracts with Waivers: Contracts for which the SBO Program Manager or the City Manager waives the SBO Program requirements shall be Exempt Contracts (such as when there are no SBE subcontracting opportunities on a Contract).

23.11. Special Exemptions: Contracts where the Department and the Program Manager agree that the Department had no discretion to hire an SBE (e.g., emergency contracts or contracts for banking or insurance services) shall be Exempt Contracts.

Appendix Section 29: Informal Contracts: Contracts and purchase orders through which the City procures services from a Business Enterprise that fall within one of the following two categories:

29.1. Construction Contracts Less Than or Equal To \$200,000: Contracts for construction or repair work that are estimated to require a total expenditure of City funds less than or equal to \$200,000.

29.2. Service Contracts That Are Less Than or Equal To \$100,000: Service Contracts that are estimated to require a total expenditure of City funds less than or equal to \$100,000.

Part B: Formal Construction Bidding

Part B: Section 2.1: When the City Solicitation Documents for a Construction Contract contain an SBE Goal, each Bidder must either: (a) meet the SBE Goal, or (b) comply with the Good Faith Negotiation and Good Faith Efforts requirements. Failure to do so constitutes grounds for rejection of the Bid. The City Solicitation Documents will contain certain forms that Bidders must complete to document having met these requirements.

Part B: Section 2.4: No SBE Goal When There Are No SBE Subcontracting Opportunities.

The City shall not establish an SBE Goal for Construction Contracts where there are no SBEs certified to perform the scopes of work that the City regards as realistic opportunities for subcontracting.

Part C: Services Procurement

Part C: Section 2.2: When the City Solicitation Documents for a Service Contract do not contain an SBE Goal, each Proposer must negotiate in good faith with each SBE that responds to the Proposer's solicitations and each SBE that contacts the Proposer on its own accord. Additionally, the City may negotiate a Committed SBE Goal with the successful Proposer after the Proposal Opening.

Part C: Section 2.4: No SBE Goal When There Are No SBE Subcontracting Opportunities.

The City shall not establish an SBE Goal for Service Contracts where there are no SBEs certified to perform the scopes of work that the City regards as realistic opportunities for subcontracting.

Part D: Post Contract Award Requirements**Part D: Section 6: New Subcontractor Opportunities/Additions to Scope, Contract Amendments**

If a Contractor elects to subcontract any portion of a Contract that the Contractor did not previously identify to the City as a subcontracting opportunity, or if the scope of work on a Contract increases for any reason in a manner that creates a new SBE subcontracting opportunity, the City shall either:

- Notify the Contractor that there will be no Supplemental SBE Goal for the new work; or
- Establish and notify the Contractor of a Supplemental SBE Goal for the new work.

55. Reference – Property Transaction Process

Property Transaction Process Following Council Approval for Condemnation

The following overview is intended to provide further explanation for the process of property transactions that are approved by City Council for condemnation.

Approximately six weeks of preparatory work is required before the condemnation lawsuit is filed. During this time, City staff continues to negotiate with the property owner in an effort to reach a mutual settlement.

- If a settlement is reached, the condemnation process is stopped, and the property transaction proceeds to a real estate closing.
- If a settlement cannot be reached, the condemnation lawsuit is filed. Even after filing, negotiations continue between the property owner and the City's legal representative. Filing of the condemnation documents allows:
 - The City to gain access and title to the subject property so the capital project can proceed on schedule.
 - The City to deposit the appraised value of the property in an escrow account with the Clerk of Court. These funds may be withdrawn by the property owner immediately upon filing, and at any time thereafter, with the understanding that additional funds transfer may be required at the time of final settlement or at the conclusion of litigation.
- If a condemnation lawsuit is filed, the final trial may not occur for 18 to 24 months; however, a vast majority of the cases settle prior to final trial. The City's condemnation attorney remains actively engaged with the property owner to continue negotiations throughout litigation.
 - North Carolina law requires that all condemnation cases go through formal non-binding mediation, at which an independent certified mediator attempts to facilitate a successful settlement. For the minority of cases that do not settle, the property owner has the right to a trial by judge or jury in order to determine the amount of compensation the property owner will receive.

University City Area Plan – Issue Matrix
Public Comments and Staff Responses
As of March 9, 2015

#	Public Comment	Location of Current Text, Map or Graphic	Staff Response
1	Plan says there are 4-1/2 million light rail transit riders in Charlotte. How is this calculated?	Pg. 154, Table: Annual Ridership Routes Serving the Northeast Corridor	<p>Charlotte Area Transit System (CATS) generates ridership through the Automatic Passenger Counters (APC) on the Light Rail vehicles as well as an accounting of ticket sales. The 4.7 million is consistent with what we reported to the National Transit Database (NTD) in 2011, viewable through the below link. Ridership is called on the NTD report annual unlinked trips.</p> <p>http://www.ntdprogram.gov/ntdprogram/pubs/profiles/2011/agency_profiles/4008.pdf</p>
7	Concern with policy area 7A – on the map, this area is recommended for a mix of office and residential uses and doesn't recognize the existing retail use. It will likely redevelop with retail uses. Having to read through the plan policies to find the full use of permitted uses and community design criteria is cumbersome.	Pg. 17, Map 4: Recommended Future Land Use Map; Pg. 56, Land Use Policy 7a #2	<p>The intent is for this area to transition from the suburban, single-use building and form of development that currently exists to a more urban form of development near a future transit station.</p> <p>Staff proposes the following changes to address the public comment and is continuing to work with the property owner and his agent:</p> <p>Proposed Revision: Policy Area 3 #2 and #5; Policy Area 7a #2 and #7; Policy Area 7b #1 and #3</p> <p>Map: Update Map 4: Recommended future land use map to include residential, office, and retail stripe.</p> <p>Land Use Policy Revision In areas outside of the core, existing businesses and residences are anticipated to remain in the near term. Over time, properties should be redeveloped with a mix of residential, office, retail, and civic/institutional uses. Residential and office uses should be the primary uses in these areas. Retail uses should complement the primary uses and be integrated into a multi- or mixed-use</p>

#	Public Comment	Location of Current Text, Map or Graphic	Staff Response
			<p>development. Ground floor retail uses may include drive through facilities only if they meet the Community Design criteria below (#7). Structured parking should be lined with active uses along the street or screened from view from streets and sidewalks. Commercial uses with gasoline pumps are not appropriate in the transit station area.</p> <p>Design Policy Revision: In areas outside of the core, buildings should be multi-stories (typically 3-5 stories) and be placed at or near the back of the sidewalk. Surface parking lots should be located to the rear or side of buildings. Not more than 35% of a site's street frontage should be devoted to surface parking or driveway access. Retail uses should activate the street with appropriate building orientation, accessible entrances, and space for outdoor seating and display near the sidewalk. Retail uses should not have parking located between the building and the street. Structured parking for retail uses is strongly encouraged to reduce the need for surface parking. Drive-through facilities may be appropriate in areas indicated above (#2) if located on the interior of a parking deck and are designed to minimize conflicts with pedestrians.</p>
8	Mallard Pointe shopping center is a 15 acre center – would like it to be shown as recommended for office, retail and residential uses on the map.	Pg. 17, Map 4: Recommended Future Land Use Map; Pg. 56, Land Use Policy 7a #2	Please refer to response above.
9	Closing of Eastway bridge is causing hardship to his business and he's not sure that the business can survive more than a month with the continued closure.	n/a	We have let CATS business liaison Jennifer Duru know about your concerns.

#	Public Comment	Location of Current Text, Map or Graphic	Staff Response
10	Wants to stress the importance of open space from Sugar Creek Road to the community garden at Hidden Valley. Are there plans to redo the intersection of Eastway and North Tryon Street?	n/a – outside of plan area	This area and intersection are outside of the University City Area Plan Update geography. CDOT will respond to the question regarding Eastway Dr. directly.
11	Are there plans for a senior center (similar to Marion Diehl)?	Land Use and Open Space policies for All Policy Areas (Concept Plan Pg. 13-104)	Parks and Recreation has not identified a location for a senior center in this area. Area plans don't typically identify specific locations for new park/recreation, civic or institutional uses. These are appropriate in most areas as indicated in the policies. University City Partners intends to undertake a Park and Open Space analysis with Mecklenburg County Parks and Recreation.
12	Discrepancy between TOD zoning being applicable within the ½ mile walk distance, but the station area plans referring to the ¼ mile walk distance. Needs more language that addresses suburban sprawl.	Pg. 17, Map 4: Recommended Future Land Use Map; Pg. 22 Policy Area 1a, Land Use Policies; Pg. 25 Policy Area 1B Land Use Policies; Pg. 28 Policy Area 1C Land Use Policies; Pg. 41 Policy Area 3 Land Use Policies; Pg. 56 Policy Area 7a Land Use Policies; Pg. 59 Policy Area 7B Land Use Policies	<p>The Area Plan defines Transit Station Areas as within generally 1/2 mile walk distance from each transit station. The land use policies indicate TOD land use for most of this area, however in some areas a mix of uses is shown, rather than TOD. This does not preclude property owners from seeking TOD zoning. It is meant to recognize that some areas farther from the station may redevelop to the intensity of TOD at much later intervals and the policies provide for a more realistic transition by not requiring the use of TOD zoning.</p> <p>To address suburban sprawl even outside the transit station areas, land use policies generally encourage a mix of uses, designed to create more walkable environments and to allow intensification over time. The land use policies encourage a transition away from the primarily retail pattern of development we see today.</p>
13	When will the Implementation Plan be made available? Would like to review it.	Pg. 105	<p>The Implementation has been available on the project website: http://UCAP.charlotteplanning.org since February 5, 2015.</p> <p>Implementation Guide is not adopted by City Council and is updated periodically, as needed.</p>
14	Need provisions for affordable housing at stations.	n/a	City Council has adopted policies that address the provision of affordable housing in transit station areas.

#	Public Comment	Location of Current Text, Map or Graphic	Staff Response
15	Need green architecture/LEED policies in station areas.	n/a	Environmental sustainability is an inherent characteristic of the policies for the transit station areas. These policies provide for compact, walkable development and efficient use of land and infrastructure. Further, the policies in the Natural Environment chapter encourage environmentally sensitive site design and minimizing runoff from development. Additional green architecture/LEED elements such as building architecture, internal layout and materials are not specifically addressed in area plans.
16	Supports the plan and has participated as a stakeholder with UNC Charlotte. Working on a park master plan with Land Design.	Open Space Policies for all Policy Areas (Concept Plan Pg. 13-104) and Implementation Guide (Pg. 105)	The Park Master Plan will be part of the Implementation of this area plan.
17	Language should require the redevelopment of shopping centers with an urban form.	Land Use and Design policies for All Policy Areas (Concept Plan Pg. 13-104)	The area plan recognizes that redevelopment to a more urban form may be more feasible adjacent to transit stations, especially in the short term future. Over time, other areas are expected to redevelop as well and this plan supports a transition to a more urban form in these areas as well. The policies for areas outside of transit stations emphasize designing for pedestrian mobility and transitioning to a more urban form of development by bringing buildings to the sidewalk and reducing parking lots along street frontages.
18	Consider adding language about pedestrian connectivity, pedestrian oriented uses and redevelopment without large parking lots.	Design and mobility policies for All Policy Areas (Concept Plan Pg. 13-104)	Within transit station areas (TSA), the policies emphasize pedestrian and bicycle connectivity as part of site and street design. In areas outside of TSA's, the policies are intended to address the pedestrian network and encourage providing clear, comfortable, direct connections between sidewalks along streets and building entrances. In addition, the policies will be implemented by the zoning ordinance, subdivision ordinance, and urban street design guidelines that require certain block lengths and elements like sidewalks and bike lanes where appropriate.

#	Public Comment	Location of Current Text, Map or Graphic	Staff Response
19	The Implementation Plan needs to include development timelines.	Pg. 105	<p>The Implementation has been available on the project website: http://UCAP.charlotteplanning.org since February 5, 2015. It includes time-frames for the various implementation actions. Although we are not able to predict timelines for private development, we do track development in the station areas.</p> <p>Implementation Guide is not adopted by City Council and is updated periodically, as needed.</p>
23	<p>Can the plan strongly state five year increments that list specific development and redevelopment goals to accomplish each period? Can such stated development and redevelopment goals be measurable? Also can feasible 'carrots and sticks' incentives be on the plan to ensure it is realized through a strong likelihood of implementation?</p>	Pg. 105	<p>An implementation guide for the area plan was made available on February 5, 2015. It includes time-frames for the various implementation actions. Although we are not able to predict timelines for private development, we do track development in the station areas.</p> <p>In terms of incentives, in addition to the light rail line itself, the City has a number of capital projects planned or underway to facilitate future development. These projects are included in the plan with anticipated timelines.</p> <p>Implementation Guide is not adopted by City Council and is updated periodically, as needed.</p>

FY2016-FY2020 Consolidated Plan and FY16 Annual Action Plan

Executive Summary

ES-05 Executive Summary - 91.200(c), 91.220(b)

1. Introduction

The City of Charlotte and Charlotte-Mecklenburg Regional Housing Consortium's Five Year Consolidated Plan and Annual Action Plan identifies the City's community development needs and outlines a comprehensive and coordinated strategy for addressing these needs. It serves as the application for funding for the following federal entitlement programs that serve low and moderate income families;

- Community Development Block Grant (CDBG)
- HOME Investment Partnership (HOME)
- Emergency Solutions Grant (ESG)
- Housing Opportunities for Persons with HIV/AIDS (HOPWA)

Overview

The City of Charlotte has weathered the worst American economic climate since the Great Depression. The job and real estate markets are both in recovery and families continue to move to the Charlotte Metropolitan Area. Unfortunately the benefits of the recovery are not shared equally; over 71,000 households in Charlotte earn less than \$32,100 a year. Households with this level of income struggle to find decent, affordable housing and housing cost crowds out spending on daily living expenses such as food and transportation.

The need for housing for households at lower income levels remains strong, particularly households with special needs such as members with development disabilities or those living with HIV/AIDS. Recent Department of Housing and Urban Development data indicates a need for over 34,000 housing units affordable to families at or below 50% of median area income. Housing needs are expected to intensify as real estate forecasts indicate market pressures will allow higher pricing on both rental units and for-sale housing. Along with housing, community partners voiced the need for community investments that improve community related infrastructure, sustain existing housing stock and increase economic opportunities.

2. Summary of the objectives and outcomes identified in the Plan

The City of Charlotte's plan builds off the successes of past plans and identifies nine goals for the 2016-2020 plan cycle:

1. Provide temporary rental assistance

2. Finance permanent supportive rental housing
3. Provide opportunities for homeownership
4. Provide programs to support persons with HIV/AIDS
5. Increase the supply of affordable rental housing
6. Improve existing housing stock
7. Support facilities and programs for the homeless
8. Increase neighborhood sustainability
9. Promote business growth and a robust workforce

Some goals will be accomplished through continued funding of the City's housing rehabilitation programs and the HouseCharlotte downpayment assistance program. Other goals will be accomplished by partnering with community agencies to rehabilitate and develop housing, provide emergency utility / rental assistance and support programs that assist families with returning to self-sufficiency. Ending and preventing homelessness continues to be a particular focus for the Charlotte community and this plan. To assist in reaching this goal, the City will continue to provide support for homeless services agencies through support of shelter operations, homelessness prevention and the provision of rental subsidies. Approval of the Consolidated Plan by City Council is a requirement for continued participation in federally funded housing and community development programs. The activities indicated in this plan address three statutory goals set by HUD:

1. Provide Decent Housing
2. Provide A Suitable Living Environment
3. Provide Expanded Economic Opportunities

3. Evaluation of past performance

From 2010 to 2015 the City of Charlotte used HUD funding in varied ways to improve the lives of low and moderate income families in Charlotte. The City of Charlotte provided over 1,000 rehabilitated housing units, funded over 800 units of new construction, approved approximately 1,200 loans for downpayment assistance and funded agencies providing housing counseling, emergency assistance payments, rental assistance, emergency housing services and continued support the ongoing redevelopment of the Brightwalk, a mixed income housing community. The City also provided job creating economic development loans and supported programs that provide educational enrichment activities for children. As the City of Charlotte grows, the need for these activities continues and services such as these play an important role in creating diverse, healthy and vibrant communities for all Charlotteans.

4. Summary of citizen participation process and consultation process

The City of Charlotte is committed to ensuring all Charlotte-Mecklenburg residents have the opportunity to learn, understand and provide comments regarding City plans. The Citizen Participation discussed in this section is underway and will be completed on April 27, 2015. Prior to developing the plan, the City consulted with its housing and community development partners. These groups included nonprofit organizations, the Charlotte Apartment Association, the Charlotte Mecklenburg Coalition for Housing, the Community Relations Committee, Carolina's Care Partnership, the Continuum of Care, the Charlotte Housing Authority and the Charlotte Mecklenburg Housing Partnership.

Based on partner feedback, a needs assessment, and market analysis, the City developed a draft plan that was presented at three community forums, one of which was provided in Spanish. The draft plan was made available for 30 days for review and comment online and at Mecklenburg County libraries. Finally, City Council will hold a public hearing prior to approving the plan. This City conducts citizen engagement that results in better plans that more wholly reflect the needs and aspirations of all Charlotteans.

5. Summary of public comments

Public comment process underway.

6. Summary of comments or views not accepted and the reasons for not accepting them

Public comment process underway.

7. Summary

The City of Charlotte embraces its responsibility to serve all Charlotteans, support diverse communities and build neighborhoods that are healthy and vibrant. This Consolidated Plan provides tools to continue this work through 2020. The plan emphasizes the City's role as a partner in a larger coalition of agencies providing diverse housing and services to the citizens of Charlotte Mecklenburg.



**CITY OF CHARLOTTE-
MECKLENBURG**

**ANALYSIS OF IMPEDIMENTS TO
FAIR HOUSING CHOICE**

DRAFT REPORT FOR PUBLIC REVIEW

EXECUTIVE SUMMARY

MARCH 25, 2015

AI PURPOSE AND PROCESS

As a requirement of receiving funds under the Community Development Block Grant (CDBG), the HOME Investment Partnerships (HOME), and the Emergency Solutions Grant (ESG), entitlement jurisdictions must submit certification of affirmatively furthering fair housing to the U.S. Department of Housing and Urban Development (HUD). This certification has three elements:

1. Complete an Analysis of Impediments to Fair Housing Choice (AI),
2. Take actions to overcome the effects of any impediments identified, and
3. Maintain records reflecting the actions taken in response to the analysis.

In the *Fair Housing Planning Guide*, page 2-8, HUD provides a definition of impediments to fair housing choice as:

- Any actions, omissions, or decisions taken because of race, color, religion, sex, disability, familial status, or national origin which restrict housing choices or the availability of housing choices [and]
- Any actions, omissions, or decisions which have this effect.

The list of protected classes included in the above definition is drawn from the federal Fair Housing Act, which was first enacted in 1968. However, state and local governments may enact fair housing laws that extend protection to other groups, and the AI is expected to address housing choice for these additional protected classes as well.

The AI process affirmatively furthers fair housing involves a thorough examination of a variety of sources related to housing, the fair housing delivery system, and housing transactions, particularly for persons who are protected under fair housing law.

The development of an AI also includes public input and review via direct contact with stakeholders, public meetings to collect input from citizens and interested parties, distribution of draft reports for citizen review, and formal presentations of findings and impediments, along with actions to overcome the identified impediments.

METHODOLOGY

As part of the consolidated planning process, and as a requirement for receiving HUD formula grant funding, Charlotte-Mecklenburg County is undertaking this AI to evaluate impediments to fair housing choice within the County.

Residents of Charlotte-Mecklenburg County are protected from discrimination in housing choice by the federal Fair Housing Act—which includes protections based on race, color, religion,

national origin, sex, disability, and familial status—as well as fair housing ordinances at the state and local level, which extend fair housing protections to the same groups enumerated in the federal Fair Housing Act.

The purpose of this report is to determine current impediments to fair housing choice at work in Charlotte-Mecklenburg County and to suggest actions that the local community can consider in order to overcome the identified impediments. Thus, this report represents only the first step in the three-part certification process presented on the previous page.

This AI was conducted through the assessment of a number of quantitative and qualitative sources. Quantitative sources used in analyzing fair housing choice in the Charlotte-Mecklenburg County included:

- Socio-economic and housing data from the U.S. Census Bureau,
- Employment data from the U.S. Bureau of Labor Statistics,
- Economic data from the U.S. Bureau of Economic Analysis,
- Investment data gathered in accordance with the Community Reinvestment Act,
- Home loan application data from the Home Mortgage Disclosure Act, and
- Housing complaint data from HUD.

Qualitative research included evaluation of relevant existing fair housing research and national and state fair housing legal cases. Additionally, this research included the evaluation of information gathered from several public input opportunities conducted in relation to this AI. This included a 2013 Fair Housing Survey of 157 stakeholders in the County to investigate fair housing issues in the private and public sectors.

Ultimately, a list of potential impediments was drawn from these sources and further evaluated based on HUD's definition of impediments to fair housing choice, as presented on the previous page. Potential impediments to fair housing choice present within the County were identified; along with actions the County may consider in attempting to address possible impediments.

OVERVIEW OF FINDINGS

This AI includes a review of both public and private sector housing market contexts in Charlotte-Mecklenburg County to identify practices or conditions that may operate to limit fair housing choice in the County. Analysis of demographic, economic, and housing data included in that review establish the context in which housing choices are made. Demographic data indicate the sizes of racial and ethnic populations and other protected classes; economic and employment data show additional factors in influencing housing choice; and counts of housing by type, tenure, quality, and cost indicate the ability of the housing stock to meet the needs of the County's residents.

The contextual analysis described above provides a foundation for detailed review of fair housing laws, cases, studies, complaints, and public involvement data. The structure provided by local, state, and federal fair housing laws shapes the complaint and advocacy processes available in the County, as do the services provided by local, state, and federal agencies. Private sector factors in the homeownership and rental markets, such as home mortgage lending practices, have substantive influence on fair housing choice. In the public sector, policies and practices can significantly affect the housing choice decision.

Complaint data and AI public involvement feedback further help define problems and possible impediments to housing choice for persons of protected classes, and confirm suspected findings from the contextual and supporting data.

Socio-Economic Context

The City of Charlotte and Mecklenburg County experienced substantial population growth in the years between 2000 and 2010. The population grew by 32.3 percent over the decade, and stood at 919,628 residents in 2010, and recent population estimates suggest that this high rate of growth has continued in the years since 2010. In the 13 years since 2000, the fastest growing groups have been over the age of 55, and the share of residents between the ages of 55 and 64 has grown by over 2.5 percent points, accounting for 9.8 percent of the population in 2010.

Substantial growth was also observed in the populations of African American and Asian residents, as well as among those residents who identified themselves as belonging to more than one race, or who identified their race as "Other". By contrast, growth in the population of white residents was relatively modest, and though this group had represented 64 percent of the County's population in 2000, this share had dropped to 55.3 percent by 2010. In terms of ethnicity, a considerably higher rate of growth was registered among Hispanic residents than among non-Hispanic residents; the former population more than doubled in number over the decade, nearly doubling the share of residents of Hispanic origin, which stood at 12.2 percent of the population by the end of the decade.

As the number of African American and Hispanic residents grew substantially over the decade, these populations tended to remain concentrated in the overall areas that had shown above-average and disproportionately high shares of these residents in 2000. When one looks closer at those areas, however, there appears to have been subtle changes in the distribution of those populations. For example, the number of areas with above-average and disproportionate shares of African American residents increased, even as the maximum concentration of these residents in any given area appears to have fallen. Thus, the African American population appears to have become somewhat less concentrated within the area in which it has traditionally been concentrated, and more African American residents seem to be moving outside of that area. The latter observation is also true of the Hispanic population; however, the maximum percentage of Hispanic residents in any particular tract was seen to increase between the Censuses. The white population, meanwhile, had become less concentrated in most areas within the City and more concentrated in outlying areas of the County: a notable exception to this trend was observed in

the downtown and south-downtown areas. Disproportionate shares of white residents were observed in these areas in 2010, though they had not been in 2000.

The population with disabilities also made up a smaller share of the population in 2010 than they had in 2000, though more than 40 percent of the population over the age of 65 was disabled in both years.

The recent national recession left its impact on employment and earnings in the City of Charlotte and Mecklenburg County. The labor force and number of employed, which had both been growing steadily (though at occasionally varying rates), dropped substantially after 2008. The number of employed residents fell at a faster rate than the number in the labor force, which led to a leap in unemployment from 5.6 to 9.3 percent between that year and the next. However, the downward track in the labor market did not persist for long—by 2010 the labor market was beginning to rebound and the unemployment rate was falling. Nevertheless, that drop in unemployment was subject to occasional monthly peaks between 2009 and 2013. Unfortunately, labor market woes were accompanied by substantial hits to earnings per job and per capita income in the County, though both have—like employment—since begun to rebound. Accordingly, the poverty rate grew to 13.6 percent over the decade, up from 9.2 percent in 2000, and the incidence of cost burdening and severe cost burdening increased.

As the population grew over the decade from 2000 to 2010, construction of new housing units was continuing at an even faster pace. The rate of construction was especially rapid among single family units, though the number of apartments also increased by a considerable amount. At the same time, the Mecklenburg County housing market experienced a marked shift toward rental tenancy, as the number of renter-occupied households grew by 38.4 percent and the number of owner-occupied households grew by 28.9 percent. As a result, homeownership appears to have lost some ground to rental tenancy over the decade. However, it was the vacant housing stock that grew the most rapidly, increasing in number by 87.4 percent over the decade. Unfortunately, this growth appears to have been largely driven by growth in the number of units classified as “other vacant”, which are not on the market and are often uncared for. These units, which had accounted for 13.6 percent of vacant housing stock in 2000, came to account for 18 percent by 2010. Areas with high concentrations of these units tended to be the same as those with high poverty rates.

Review of Fair Housing Laws, Studies, and Cases

Residents of Charlotte-Mecklenburg are protected by fair housing statutes at the local, state, and federal level. Fair housing protections on the basis of race, color, religion, sex, national origin, disability, and family status are enshrined in laws at all of these levels. Additionally, North Carolina state law prohibits discrimination in land-use decisions on the basis that the housing projects potentially at issue in those decisions consist of affordable housing units.

Recent fair housing studies have focused on potential unforeseen sources of segregation and disparate treatment. They have also highlighted some successes in fair housing policy in

combating discrimination, while acknowledging that while discrimination has lessened, it has also become increasingly more subtle.

The Department of Justice has brought two fair housing complaints against entities in and around Charlotte: the Town of Maiden and Bank of America. In both cases, disability was the basis of discrimination alleged. At the national level, recent cases brought against Westchester County in New York and the State of Texas have concerned the alleged failure of these jurisdictions to honor the fair housing components of HUD funding; these cases promise to impact fair housing compliance and policy in the future.

Fair Housing Structure

The City of Charlotte and Mecklenburg County are served by the Charlotte-Mecklenburg Community Relations Commission, a participant in the HUD Fair Housing Assistant Program (FHAP). As such, the fair housing policies and procedures administered by this Commission have been deemed "substantially equivalent" to those of HUD, and any fair housing complaints HUD receives from Charlotte-Mecklenburg residents will eventually be referred to the Community Relations Commission. This is also true of complaints from Charlotte-Mecklenburg residents lodged with the North Carolina Human Relations Commission, a state-level FHAP grantee. In addition to these agencies, Charlotte-Mecklenburg County residents are served by a non-profit and Fair Housing Initiative Program (FHIP) participant, Legal Aid of North Carolina. This non-profit provides a range of legal resources, including fair housing education, outreach, complaint intake, and testing, to residents across North Carolina.

Fair Housing in the Private Sector

The overall home purchase loan denial rate was 14.5 percent for the period from 2004 to 2011. African American and Hispanic residents were more frequently denied for home-purchase loans than white or non-Hispanic residents, even those who were similarly situated with respect to income. In addition, overall loan denials were considerably more prevalent in areas with high concentrations of African American and Hispanic residents than in areas with disproportionate concentrations of white residents. However, when the analysis of loan denials was isolated to loans denied African-American or Hispanic residents, it appeared in many cases that these residents were denied loans at disproportionately high rates outside of those areas in which these residents have traditionally been highly concentrated.

This downtown area was also the target of considerable investment between 2000 and 2011, according to data collected in accordance with the Community Reinvestment Act (CRA). In several downtown tracts, between 393 and 739 loans were issued for every 100 residents. Areas that received an above-average (i.e., above 49.4 loans per 100 residents) number of small business loans tended to be higher-income, and predominately white, while areas that received

less than the average number of small business loans tended to have above-average and disproportionate concentrations of African American and Hispanic residents.

Discrimination on the basis of race, national origin, and disability figured strongly in complaints lodged with HUD from Charlotte-Mecklenburg County. These complaints suggest that discrimination tended to be more prevalent among rental tenants.

Fair Housing in the Public Sector

HUD-assisted rental properties, recipients of Low-Income Housing Tax Credits, and tenants bearing Section 8 Housing Vouchers all tended to be concentrated in Census tracts within the City of Charlotte, particularly in the center of the City. Such areas tended to have a higher poverty rate, but they were also more thoroughly served by public transportation networks. Thus, while the concentration of these units to areas with higher poverty rates may be driven in part by public opposition to such units in higher-income neighborhoods—as was suggested in comments submitted with the survey—it may also be a result of transportation policies designed to encourage the development of affordable units within close proximity to transit centers and bus hubs.

The 2013 Fair Housing Survey also included a portion concerning barriers to fair housing choice in the public sector. Though the perception that such barriers do exist was relatively common in responses to survey questions concerning land-use and zoning decisions, this perception was less common in the remainder of survey questions concerning barriers to fair housing choice in the public sector. Specific examples of discrimination cited by respondents to this section focused on the perceived role that public opposition can play in decisions that effectively bar affordable units and group homes from certain areas.

Public Involvement

Results of the 2013 Fair Housing Survey suggest that Charlotte-Mecklenburg County residents are generally familiar with, and supportive of, laws and policies designed to promote fair housing. In fact, about a quarter of respondents who weighed in on whether or not changes were needed in fair housing law favored the expansion of protected class designations to include income and sexual orientation. Many respondents also saw an increased need for greater emphasis on fair housing activities, including outreach, education, and testing.

IMPEDIMENTS TO FAIR HOUSING CHOICE AND SUGGESTED ACTIONS

Private Sector Impediments, Suggested Actions, and Measurable Objectives

Impediment 1: Discriminatory terms, conditions, privileges, or facilities relating to rental.

This impediment was identified through review of the literature, complaint data from HUD, and results of the fair housing survey. Studies cited in the literature review demonstrate that fair housing testers have been more frequently discouraged in their apartment searches when they

use traditionally African American or Arab names. Discrimination in the rental housing market also figured strongly among complaints to HUD. Several survey respondents claimed to have known of or heard of discrimination in rental housing on the basis of race and ethnicity, and a tendency among landlords not to accept participants in subsidized housing programs was cited on several occasions.

Action 1.1: Continue testing and enforcement activities and document the outcomes of enforcement actions

Measurable Objective 1.1: Test and record enforcement activities conducted

Action 1.2: Continue to educate landlords and property management companies about fair housing law

Measurable Objective 1.2: The number of outreach and education activities provided

Action 1.3: Continue to educate housing consumers in fair housing rights

Measurable Objective 1.3: The number of outreach and education activities provided

Impediment 2: Failure to make reasonable accommodation for individuals with disabilities. This impediment was identified in the review of fair housing cases in the areas, complaint data, and the housing survey. Perceived discrimination against individuals on the basis of disability was cited at several points in the survey, and the two fair housing cases against North Carolina respondents—including Charlotte-based Bank of America concerned discrimination on the basis of the disability. In addition, the third most common complaint lodged with HUD from county residents alleged discrimination on the basis of disability—failure to make reasonable accommodation was among the most common discriminatory acts alleged in those complaints.

Action 2.1: Enhance testing and enforcement activities and document the outcomes of enforcement actions

Measurable Objective 2.1: Test and record enforcement activities conducted

Impediment 3: More frequent denial of home purchase loans to racial and ethnic minority residents. This impediment was identified through analysis of loans collected under the Home Mortgage Disclosure Act (HMDA). African American and Hispanic loan applicants were denied loans at rates that were considerably higher than the average denial rate and denial rates for white and non-Hispanic applicants that were similarly situated with respect to income. Loan denials tended to be geographically concentrated in areas with high concentrations of African American residents.

Action 3.1: Educate buyers through credit counseling and home purchase training

Measurable Objective 3.1: Number of outreach and education activities conducted

Impediment 4: Differential impact of predatory style lending on members of racial and ethnic minority groups. This impediment was also identified through review of HMDA data. African American borrowers were about three times as likely to receive high-interest rate loans as white applicants, and Hispanic applicants were nearly twice as likely as non-Hispanic residents

to receive such loans. These loans were geographically concentrated in areas with high shares of African American residents.

Action 4.1: Educate buyers through credit counseling and home purchase training

Measurable Objective 4.1: Conduct and record the number of outreach and education activities conducted

Impediment 5: Insufficient understanding of fair housing laws. This impediment was identified through review of the literature, and results of the fair housing survey. “Don’t know” was provided as an answer in a substantial proportion of responses to most survey questions, and when asked to assess their familiarity with fair housing laws, many respondents claimed they were “not familiar” or only “somewhat familiar” with them.

Action 5.1: Conduct outreach and education to the public related to fair housing.

Measurable Objective 5.1: The number of outreach and education actions provided in Charlotte-Mecklenburg County

Public Sector Impediments, Suggested Actions, and Measurable Objectives

Impediment 1: Insufficient community understanding of housing rights. This impediment was identified in review of survey results, the literature, and the focus group discussion. When asked to weigh in on the current level of fair housing outreach and education in the city, a substantial majority of those who responded to that question (47 respondents) felt there was too little, while 29 thought current levels were sufficient and only 2 thought they were excessive.

Action 1.1: Conduct outreach and education to the public related to fair housing.

Measurable Objective 1.1: The number of outreach and education actions provided in Charlotte-Mecklenburg County

Impediment 2: Concentration of assisted housing, public housing, and vouchers. This impediment was identified through the fair housing survey and analysis of affordable housing distributions throughout the city. Survey responses concerning barriers to fair housing choice in the public sector returned at various points to the perceived impact of neighborhood opposition to affordable housing units on the placement of these units. This was perceived to be accomplished by the leveraging of public pressure in the public policy process. Analysis of the placement of subsidized and affordable units revealed that they tended to be concentrated in areas with above-average rates of poverty in the center of town, though this may be in part a result of efforts to locate such units in close proximity to public transit options.

Action 2.1: Review additional criteria to assisted housing location and other investment decisions

Measurable Objective 2.1: Determine the additional criteria, such as concentration of poverty or concentration of racial or ethnic minority, and incorporate this into decision make processes

Measurable Objective 2.1.2: Evaluate the implications of redevelopment and other investments in areas with high rates of poverty and/or higher concentrations of racial and ethnic minorities

DRAFT

Capital Equipment Purchase Plan - Powell Bill

Description of Current Vehicle to be Replaced			Replacement Vehicle	#	Total
Year	Make	Model			
2006	FORD	ESCAPE HYBRID	Comparable	1	29,973
2002	FORD	F-350 C/C	F450 4x4	1	63,000
2004	Vactor	Catch Basin Cleaner	Comparable	1	330,000
2001	GRADALL	XL4100	Asphalt Zipper	1	159,740
2001	GRADALL	XL4100	Lee Boy 8510 Paver	1	149,000
2001	GRADALL	XL4100	Eager Beaver Paver Trailer	1	30,000
2001	FORD	F-350 C/C	F450 4x4	1	63,000
2000	FORD	F-350 C/C	F450 4x4	1	63,000
1995	FORD	F-800	Comparable	1	83,000
2001	FREIGHTLINER	Tandem	Comparable	1	156,000
2000	Tandem		Comparable	1	156,000
2004	INTERNATIONAL	4300 SBA	Comparable	1	92,000
Addition			Skid Steer With Attachments	2	147,546
2001	INTERNATIONAL	Tandem	Comparable	1	156,000
2000	Ford	F-350 C/C	Ford F450 4x4	1	63,000
Powell Bill Total				16	1,741,259

Capital Equipment Purchase Plan - Charlotte Water

Description of Current Vehicle to be Replaced			Replacement Vehicle	#	Total
Year	Make	Model			
2004	FORD	F-150	Comparable	1	25,000
2009	FORD	F-150	Comparable	1	25,000
2008	FORD	RANGER	Comparable	1	25,000
1993	MITSUBISHI	FG25(MITSU)	Comparable	1	75,000
2006	DODGE	SPRINTER (DG)	Comparable	1	225,000
2001	SULLIVAN	250 CFM	Comparable	1	23,000
2001	SULLIVAN	250 CFM	Comparable	1	22,000
2001	SULLIVAN	250 CFM	Comparable	1	23,000
2001	SULLIVAN	250 CFM	Comparable	1	23,000
1998	INGERSOL RAND	IRC	Comparable	1	22,000
1999	INGERSOL RAND	IRC	Comparable	1	22,000
2002	SULLIVAN	250 CFM	Comparable	1	23,000
1998	NEW HOLLAND	555E (NH)	Comparable	1	85,000
1998	FORD	555CP2	Comparable	1	85,000
1988	FORD	555E (FORD)	Comparable	1	85,000
1989	FORD	FT900	Comparable	1	225,000
1998	INTERNATIONAL	4700	Comparable	1	130,000
1998	INTERNATIONAL	4700	Comparable	1	130,000
2001	INTERNATIONAL	4700	Comparable	1	130,000
2005	FORD	F-350 C/C	Comparable	1	85,000

2006	FORD	F-150 EXT	Comparable	1	29,000
2008	KRAFTSMAN	HP	Comparable	1	16,000
1998	HUDSON	HTD18D	Comparable	1	16,000
2001	CHEVROLET	SUBURBAN	Comparable	1	40,000
2003	CHEVROLET	S-10	Comparable	1	27,000
2007	FORD	RANGER	Comparable	1	27,000
2002	FREIGHTLINER	FL60	Comparable	1	90,000
2004	FORD	F-150	Comparable	1	25,000
1994	INGERSOL RAND	RX65	Comparable	1	23,000
1991	CASE	680	Comparable	1	125,000
2007	FORD	F-550	Comparable	1	90,000
1989	INTERNATIONAL	1754	Comparable	1	130,000
1998	FORD	F-700	Comparable	1	125,000
2000	FORD	F-350 C/C	Comparable	1	80,000
2005	STERLING	LT7500	Comparable	1	330,000
2005	CHEVROLET	K-1500 EXT	Comparable	1	27,000
2005	CHEVROLET	K-1500 EXT	Comparable	1	27,000
1999	HUDSON	HTD18D	Comparable	1	16,000
1999	CHEVROLET	CAVALIER	Comparable	1	30,000
2003	CHEVROLET	K-2500 EXT	Comparable	1	27,000
2006	CHEVROLET	C-1500	Comparable	1	25,000
2004	FORD	F-150	Comparable	1	25,000
Addition			Valve Truck	1	95,000
Addition			Combo Truck	1	330,000
Addition			F150 - Locates	1	25,000
Addition			F150 - Locates	1	25,000
Addition			Ext Cab FY150 4x4	1	46,500
Addition			Combo Truck + Equipmt	1	390,000
Addition			F150 Truck	1	25,000
Addition			F150 Truck	1	25,000
Addition			F150 Truck	1	25,000
Addition			F150 Truck	1	25,000
Addition			F150 Truck	1	25,000
Addition			F150 Truck	1	25,000
Addition			F150 Truck	1	25,000
Addition			F150 Truck	1	25,000
Addition			SL- Rat Acoustic Sewer Equipment	NA	180,000
Addition			Sewer Camera for Combination Trucks	NA	60,000
Addition			Lab Van Upfit	NA	140,000
Addition			Lab Equip - Extractors	NA	120,000
Addition			Water Treatment Equip	NA	200,000
Total Charlotte Water				56	4,649,500

EXTRACTS FROM MINUTES OF CITY COUNCIL

* * *

A Regular Meeting of the City Council of the City of Charlotte, North Carolina was duly held in the Meeting Chamber at the Charlotte-Mecklenburg Government Center in Charlotte, North Carolina, the regular place of meeting, at 7:00 p.m. on April 13, 2015:

Members Present:

Members Absent:

* * * * *
* * *

The City Clerk reported to the City Council that the City caused to be published on March 31, 2015 notice of a public hearing to receive comments on the proposed execution and delivery of (A) an amendment to an existing installment financing contract (the "*Amendment*") in order to (1) finance the cost of (a) acquiring additional equipment, (b) acquiring, constructing, equipping and furnishing certain facilities and (c) various improvements to Time Warner Cable Arena (the "*Arena*"), including improvements to the Arena's food and beverage facilities, the acquisition and installation of a new scoreboard, seating and HVAC system and other structural improvements and repairs, (2) to refund the City's installment payment obligations related to Certificates of Participation (Public Safety Facilities), Series 2005D, the proceeds of which were used to refinance the construction, equipping and furnishing of a police/fire training academy (the "*Training Academy*") and fire stations and (3) pay certain costs incurred in connection with the execution and delivery of the Amendment and (B) a notice of extension to an existing deed of trust to grant a lien on all or such portion of the City's fee simple interest in the real property on which the Westover Police Station will be located and on which the Training Academy is located and all improvements thereon as may be required for the benefit of the entity, or its assigns, providing the funds to the City under the Amendment.

The public hearing notice stated that the City Council would hold the public hearing on April 13, 2015 at 7:00 p.m. and described the location of each site subject to the deed of trust.

The Mayor announced that the City Council would hear anyone who wished to be heard on the execution and delivery of the Amendment and the projects to be financed and refinanced thereby. No one spoke at the public hearing.

Council Member _____ moved that the public hearing be closed. The motion was seconded by Council Member _____ and was unanimously adopted.

HELD the 13th day of April, 2015.

Stephanie C. Kelly, City Clerk

EXTRACTS FROM MINUTES OF CITY COUNCIL

* * *

A Regular Meeting of the City Council of the City of Charlotte, North Carolina was duly held in the Meeting Chamber at the Charlotte-Mecklenburg Government Center in Charlotte, North Carolina, the regular place of meeting, at 7:00 p.m. on April 13, 2015:

Members Present:

Members Absent:

* * * * *
* * *

Councilmember _____ introduced the following resolution, a summary of which had been provided to each Councilmember, copy of which was available with the City Council and which was read by title:

RESOLUTION OF THE CITY OF CHARLOTTE, NORTH CAROLINA APPROVING AN AMENDMENT TO AN INSTALLMENT FINANCING CONTRACT TO PROVIDE FOR THE ACQUISITION AND INSTALLATION OF CERTAIN EQUIPMENT, THE ACQUISITION, CONSTRUCTION, FURNISHING AND EQUIPPING OF CERTAIN PROJECTS AND THE REFINANCING OF PRIOR OBLIGATIONS

WHEREAS, the City of Charlotte, North Carolina (the “City”) is a municipal corporation duly created and validly existing under and by virtue of the Constitution, statutes and laws of the State of North Carolina (the “State”);

WHEREAS, the City has the power, pursuant to the General Statutes of North Carolina, to (1) purchase real and personal property, (2) enter into installment financing contracts to finance the purchase or improvement of real and personal property used, or to be used, for public purposes, and (3) grant a security interest in some or all of the property purchased or improved to secure repayment of the purchase price;

WHEREAS, the City and New Charlotte Corporation, a North Carolina nonprofit corporation (the “Corporation”), previously entered into an Installment Financing Contract dated as of March 1, 2014 (the “2014 Contract”) in order to finance the Projects (as defined in the 2014 Contract), including (1) the purchase of certain personal property (the “Equipment”) for use by various City departments for the City’s general governmental purposes, (2) the acquisition, construction, equipping and furnishing of various public safety and general governmental facilities, including the Westover Police Station and the City’s 911 Communications Center (collectively, the “Facilities”), and (3) the acquisition of certain real property, together with the improvements thereon, adjacent to Bojangles Coliseum;

WHEREAS, to secure its obligations under the 2014 Contract, the City (1) executed and delivered a Deed of Trust, Security Agreement and Fixture Filing dated as of March 1, 2014 (the “*2014 Deed of Trust*”) related to all or a portion of the City’s fee simple interest in the real property on which the 911 Communications Center will be located, together with the improvements thereon, and (2) granted to the Corporation and its assignee under the 2014 Contract a security interest in the Equipment acquired with the proceeds of the 2014 Contract;

WHEREAS, the City Council of the City (the “*City Council*”) hereby determines that it is in the best interest of the City to enter into (1) an amendment to the 2014 Contract (the “*Contract Amendment*,” and together with the 2014 Contract, the “*Contract*”) in order to (a) finance the cost of (i) acquiring additional Equipment, (ii) acquiring, constructing, equipping and furnishing the Facilities, and (iii) various improvements to Time Warner Cable Arena (the “*Arena*”), including improvements to the Arena’s food and beverage facilities, the acquisition and installation of a new scoreboard, seating and HVAC system and other structural improvements and repairs (collectively, the “*Arena Project*,” and together with the Facilities to be financed with proceeds of the 2015C Certificates, the “*2015 Projects*”); (b) refund the City’s installment payment obligations related to Certificates of Participation (Public Safety Facilities), Series 2005D (the “*2005D Certificates*”), the proceeds of which were used to refinance the construction, equipping and furnishing of a police/fire training academy (the “*Training Academy*”) and fire stations (the “*2005D Projects*”) and (c) pay certain costs incurred in connection with the execution and delivery of the Contract Amendment; and (2) if necessary to complete the financing, a notice of extension to the 2014 Deed of Trust (the “*Notice of Extension*,” and together with the 2014 Deed of Trust, the “*Deed of Trust*”) to grant a lien on all or a portion of the City’s fee simple interest in the real property on which the Westover Police Station will be located and on which the Training Academy is located, together with the improvements thereon, as may be required for the benefit of the entity, or its assigns, providing the funds to the City pursuant to the Contract Amendment;

WHEREAS, the City Council hereby reaffirms each of the findings it made with respect to the 2014 Contract and the projects financed thereby in the resolution adopted by the City Council on February 10, 2014;

WHEREAS, City hereby determines that the acquisition of additional Equipment, the acquisition, construction, furnishing and equipping of the 2015 Projects and the refinancing of the 2005D Projects are essential to the City’s proper, efficient and economic operation and to the general health and welfare of its inhabitants; that the Equipment, the 2015 Projects and 2005D Projects will provide an essential use and will permit the City to carry out public functions that it is authorized by law to perform; and that entering into the Contract Amendment is necessary and expedient for the City by virtue of the findings presented herein;

WHEREAS, the City hereby determines that the Contract Amendment allows the City to finance the additional Equipment and the 2015 Projects and refinance the 2005D Projects and to take title thereto at a favorable interest rate currently available in the financial marketplace and on terms advantageous to the City;

WHEREAS, the City hereby determines that the estimated cost of financing the additional Equipment and the 2015 Projects and refinancing the 2005D Project is an amount not to exceed \$84,500,000, and that such cost of financing the additional Equipment and the 2015 Projects and refinancing the 2005D Project exceeds the amount that can be prudently raised from currently available appropriations, unappropriated fund balances and non-voted bonds that could be issued by the City in the current fiscal year pursuant to Article V, Section 4 of the Constitution of the State;

WHEREAS, although the cost of financing the additional Equipment and the 2015 Projects and refinancing the 2005D Project pursuant to the Contract Amendment is expected to exceed the cost thereof pursuant to a bond financing for the same undertaking, the City hereby determines that the cost of financing the additional Equipment and the 2015 Projects and refinancing the 2005D Project pursuant to the Contract Amendment and the obligations of the City thereunder are preferable to a general obligation bond financing or revenue bond financing for several reasons, including but not limited to the following: (1) the cost of a special election necessary to approve a general obligation bond financing, as required by the laws of the State, would result in the expenditure of significant funds; (2) the time required for a general obligation bond election would cause an unnecessary delay which would thereby decrease the financial benefits of financing the Equipment and the 2015 Projects and refinancing the 2005D Project; and (3) insufficient revenues are produced by the Equipment, the 2015 Projects and the 2005D Projects so as to permit a revenue bond financing;

WHEREAS, the City has determined and hereby determines that the estimated cost of financing the Equipment and the 2015 Projects and refinancing the 2005D Project pursuant to the Contract Amendment reasonably compares with an estimate of similar costs under a bond financing for the same undertaking as a result of the findings delineated in the above preambles;

WHEREAS, the City does not anticipate a future property tax increase to pay installment payments falling due under the Contract Amendment;

WHEREAS, the sums to fall due under the Contract Amendment will be adequate but not excessive for its proposed purpose;

WHEREAS, Parker Poe Adams & Bernstein LLP, as special counsel ("*Special Counsel*"), will render an opinion to the effect that entering into the Contract Amendment and the transactions contemplated thereby are authorized by law;

WHEREAS, no deficiency judgment may be rendered against the City in any action for its breach of the Contract, and the taxing power of the City is not and may not be pledged in any way directly or indirectly or contingently to secure any moneys due under the Contract;

WHEREAS, the City is not in default under any of its debt service obligations;

WHEREAS, the City's budget process and Annual Budget Ordinance are in compliance with the Local Government Budget and Fiscal Control Act, and external auditors have determined that the City has conformed with generally accepted accounting principles as applied to governmental units in preparing its Annual Budget ordinance;

WHEREAS, past audit reports of the City indicate that its debt management and contract obligation payment policies have been carried out in strict compliance with the law, and the City has not been censured by the Local Government Commission of North Carolina (the "*LGC*"), external auditors or any other regulatory agencies in connection with such debt management and contract obligation payment policies;

WHEREAS, the Corporation will execute and deliver Certificates of Participation (Equipment Acquisition and Public Facilities), Series 2015C, evidencing proportionate undivided interests in rights to receive certain revenues pursuant to the Contract (the "*2015C Certificates*");

WHEREAS, in connection with the sale of the 2015C Certificates by the Corporation to Wells Fargo Bank, National Association and Merrill Lynch, Pierce, Fenner & Smith Incorporated (collectively, the “Underwriters”), the Corporation will enter into the Contract of Purchase (as defined below) and the City will execute a Letter of Representation to the Underwriters (the “Letter of Representation”);

WHEREAS, there have been described to the City Council the forms of the following documents (collectively, the “Instruments”), copies of which have been made available to the City Council, which the City Council proposes to approve, enter into and deliver, as applicable, to effectuate the proposed installment financing:

- (1) the Contract Amendment;
- (2) Supplemental Indenture, Number 1 dated as of June 1, 2015 (the “First Supplement”) between the Corporation and the Trustee;
- (3) a Contract of Purchase to be dated on or about June 12, 2015 (the “Contract of Purchase”) among the Corporation and the Underwriters; and
- (4) the Letter of Representation;

WHEREAS, to make an offering and sale of the 2015C Certificates, there will be prepared a Preliminary Official Statement (the “Preliminary Official Statement”), a draft thereof having been presented to the City Council, and a final Official Statement (collectively with the Preliminary Official Statement, the “Official Statement”) with respect to the 2015C Certificates, which Official Statement will contain certain information regarding the City;

WHEREAS, it appears that each of the Instruments and the Preliminary Official Statement is in an appropriate form and is an appropriate instrument for the purposes intended;

WHEREAS, the City Council conducted (1) a public hearing on February 10, 2014 to receive public comment on the 2014 Contract and projects financed and refinanced thereby and (2) a public hearing on April 13, 2015 to receive public comment on the proposed Contract Amendment to finance the additional Equipment and the 2015 Projects and refinance the 2005D Projects; and

WHEREAS, the City has filed an application to the LGC for approval of the Contract Amendment;

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF CHARLOTTE, NORTH CAROLINA, AS FOLLOWS:

Section 1. Ratification of Instruments. All actions of the City, the City Manager, the Chief Financial Officer, the City Clerk, the City Attorney and their respective designees, whether previously or hereinafter taken, in effectuating the proposed financing are hereby approved, ratified and authorized pursuant to and in accordance with the transactions contemplated by the Instruments.

Section 2. Authorization of the Official Statement. The form, terms and content of the Official Statement are in all respects authorized, approved and confirmed, and the use of the Official Statement by the Underwriters in connection with the sale of the 2015C Certificates is hereby in all respects authorized, approved and confirmed.

Section 3. Authorization to Execute the Contract Amendment. The City approves the financing of the additional Equipment and the 2015 Projects and refinancing the 2005D Project in accordance with the terms of the Contract Amendment, which will be a valid, legal and binding obligation of the City in accordance with its terms. The form and content of the Contract Amendment are hereby authorized, approved and confirmed in all respects, and the City Manager or the Deputy City Manager and the City Clerk and their respective designees are hereby authorized, empowered and directed, individually and collectively, to execute and deliver the Contract Amendment, including necessary counterparts, in substantially the form and content presented to the City Council, but with such changes, modifications, additions or deletions therein as they may deem necessary, desirable or appropriate, their execution thereof to constitute conclusive evidence of the City's approval of any and all changes, modifications, additions or deletions therein from the form and content of the Contract Amendment presented to the City Council. From and after the execution and delivery of the Contract Amendment, the City Manager, the Chief Financial Officer and the City Clerk are hereby authorized, empowered and directed, individually and collectively, to do all such acts and things and to execute all such documents as may be necessary to carry out and comply with the provisions of the Contract Amendment as executed.

Section 4. Authorization to Execute the Notice of Extension. If the Chief Financial Officer determines the execution and delivery of a Notice of Extension to be necessary in order to complete the financing as contemplated in the Contract Amendment, then the City Manager or the Deputy City Manager and the City Clerk and their respective designees are hereby authorized, empowered and directed, individually and collectively, to execute and deliver the Notice of Extension, including necessary counterparts, in substantially the form and content of prior notices of extension previously delivered by the City in connection with similar equipment and facility financings. Execution by the City Manager or the Deputy City Manager and the City Clerk or their respective designees shall constitute conclusive evidence of the City's approval of any and all such changes, modifications, additions or deletions therein from the form and content of such prior notices of extension. From and after the execution and delivery of the Notice of Extension, the City Manager, the City Clerk and the Chief Financial Officer of the City are hereby authorized, empowered and directed, individually and collectively, to do all such acts and things and to execute all such documents as may be necessary to carry out and comply with the provisions of the Notice of Extension as executed.

Section 5. Letter of Representation. The form and content of the Contract of Purchase are hereby approved in all respects, and the City Manager or the Deputy City Manager is authorized to execute the Letter of Representation for the purposes stated therein.

Section 6. City Representative. The City Manager, the Deputy City Manager, the Chief Financial Officer, the City Treasurer and the City Debt Manager are hereby designated as the City's representatives to act on behalf of the City in connection with the transaction contemplated by the Instruments and the Official Statement, and each is authorized to proceed with the financing of the additional Equipment and the 2015 Projects and refinancing the 2005D Project in accordance with the Instruments and to seek opinions as a matter of law from the City Attorney, which City Attorney is authorized to furnish on behalf of the City, and opinions of law from such other attorneys for all documents contemplated hereby as required by law. The City's representatives or designees are in all respects authorized, individually and collectively, on behalf of the City to supply all information pertaining to the City as purchaser under the Contract Amendment for use in the Official Statement and the transactions contemplated by the Instruments or the Official Statement. The City Manager, the City Clerk and the Chief Financial Officer of the City or their respective designees are hereby authorized, empowered and directed, individually and collectively, to do any and all other acts and to execute any and all other documents, which they, in their discretion, deem necessary or appropriate to consummate the

transactions contemplated by the Instruments or the Official Statement or as they deem necessary or appropriate to implement and carry out the intent and purposes of this Resolution.

*Section 7. **Financing Team.*** The financing team of Parker Poe Adams & Bernstein LLP, as special counsel, DEC Associates, Inc., as financial advisor, Wells Fargo Bank, National Association and Merrill Lynch, Pierce, Fenner & Smith Incorporated, as underwriters, U.S. Bank National Association, as trustee, and McGuireWoods LLP, as underwriters' counsel, is approved.

*Section 8. **Severability.*** If any section, phrase or provision of this Resolution is for any reason declared to be invalid, such declaration shall not affect the validity of the remainder of the sections, phrases or provisions of this Resolution.

*Section 9. **Repealer.*** All motions, orders, resolutions and parts thereof in conflict with this Resolution are hereby repealed.

*Section 10. **Effective Date.*** This Resolution is effective on the date of its adoption.

STATE OF NORTH CAROLINA)
)
CITY OF CHARLOTTE) ss:

I, STEPHANIE C. KELLY, City Clerk of the City of Charlotte, North Carolina, ***DO HEREBY CERTIFY*** that the foregoing is a true and exact copy of a resolution entitled “**RESOLUTION OF THE CITY OF CHARLOTTE, NORTH CAROLINA APPROVING AN AMENDMENT TO AN INSTALLMENT FINANCING CONTRACT TO PROVIDE FOR THE ACQUISITION AND INSTALLATION OF CERTAIN EQUIPMENT, THE ACQUISITION, CONSTRUCTION, FURNISHING AND EQUIPPING OF CERTAIN PROJECTS AND THE REFINANCING OF PRIOR OBLIGATIONS**” adopted by the City Council of the City of Charlotte, North Carolina, at a meeting held on the 13rd day of April, 2015.

WITNESS my hand and the corporate seal of the City of Charlotte, North Carolina, this the ____ day of April, 2015.

STEPHANIE C. KELLY
City Clerk
City of Charlotte, North Carolina

EXTRACTS FROM MINUTES OF CITY COUNCIL

* * *

A Regular Meeting of the City Council of the City of Charlotte, North Carolina (the “*City Council*”) was duly held in the Meeting Chamber at the Charlotte-Mecklenburg County Government Center, 600 East Fourth Street, Charlotte, North Carolina 28202, the regular place of meeting, at 7:00 p.m. on April 13, 2015:

Members Present:

Members Absent:

* * * * *
* * *

Councilmember _____ introduced the following resolution, a summary of which had been provided to each Councilmember, a copy of which was available with the City Clerk and which was read by title:

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF CHARLOTTE, NORTH CAROLINA MAKING CERTAIN STATEMENTS OF FACT CONCERNING PROPOSED BOND ISSUE

WHEREAS, the City Council is considering the issuance of bonds of the City of Charlotte, North Carolina (the “*City*”) which shall be for the following purposes and in the following maximum amount:

Not to exceed \$99,500,000 of General Obligation Refunding Bonds to pay the costs of refunding in advance of their maturities (1) the City’s General Obligation Refunding Bonds, Series 2005A maturing on and after June 1, 2016 in the outstanding principal amount of \$40,135,000 and (2) the City’s General Obligation Refunding Bonds, Series 2005B maturing on and after June 1, 2016 in the outstanding principal amount of \$56,590,000 (collectively, the “*Refunded Bonds*”).

WHEREAS, the City Council must make certain findings of fact to enable the Local Government Commission of the State of North Carolina to make certain determinations as set forth in Section 159-52 of the General Statutes of North Carolina.

NOW, THEREFORE, BE IT RESOLVED that the City Council meeting in open session on the 13th day of April, 2015, has made the following factual findings in regard to this matter:

A. ***Facts Regarding Necessity of Proposed Financing.*** The proposed bonds are necessary and expedient to lower the City’s debt service costs related to projects financed and refinanced with the Refunded Bonds. The proposed bonds do not extend the final maturity of the Refunded Bonds.

B. ***Facts Supporting the Amount of Bonds Proposed.*** The sums estimated for these bonds are adequate and not excessive for the proposed purpose.

C. ***Past Debt Management Policies.*** The City's debt management policies have been carried out in compliance with law. The City employs a Chief Financial Officer to oversee compliance with applicable laws relating to debt management. The City Council requires annual audits of City finances. In connection with these audits, compliance with laws is reviewed. The City is not in default in any of its debt service obligations. The City Attorney reviews all debt-related documents for compliance with laws.

D. ***Past Budgetary and Fiscal Management Policies.*** The City's budgetary and fiscal management policies have been carried out in compliance with laws. Annual budgets are closely reviewed by the City Council before final approval of budget ordinances. Budget amendments changing a function total or between functions are presented to the City Council at regular City Council meetings. The Chief Financial Officer presents financial information to City Council which shows budget to actual comparisons annually and otherwise as the City Manager deems necessary or as a member of the City Council may request.

E. ***Retirement of Debt.*** The schedule for issuing the bonds does not require a property tax increase. The schedule for issuance calls for issuing all of the bonds in Fiscal Year 2015, but issuance may be delayed until such time as the City determines that the market is more favorable for the issuance of the bonds.

F. ***Financing Team.*** The City Manager and the Chief Financial Officer, with advice from the City Attorney, are hereby authorized and directed to (1) retain Parker Poe Adams & Bernstein LLP, as bond counsel, (2) retain Merrill Lynch, Pierce, Fenner & Smith Incorporated, Wells Fargo Bank, National Association and PNC Capital Markets LLC, as underwriters for the Bonds, (3) retain DEC Associates, Inc., as financial advisor, and (4) approve the selection of McGuireWoods LLP, as counsel to the underwriters.

On motion of Councilmember _____, seconded by Councilmember _____, the foregoing resolution titled: **“A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF CHARLOTTE, NORTH CAROLINA MAKING CERTAIN STATEMENTS OF FACT CONCERNING PROPOSED BOND ISSUE”** was adopted by the following vote:

AYES:

NAYS:

PASSED, ADOPTED AND APPROVED this 13th day of April, 2015.

STATE OF NORTH CAROLINA)
)
CITY OF CHARLOTTE) SS:

I, *Stephanie C. Kelly*, City Clerk of the City of Charlotte, North Carolina, ***DO HEREBY CERTIFY*** that the foregoing is a true and exact copy of a resolution entitled “**RESOLUTION OF THE CITY COUNCIL OF THE CITY OF CHARLOTTE, NORTH CAROLINA MAKING CERTAIN STATEMENTS OF FACT CONCERNING PROPOSED BOND ISSUE**” adopted by the City Council of the City of Charlotte, North Carolina, in regular session convened on the 13th day of April, 2015.

WITNESS my hand and the seal of the City of Charlotte, North Carolina, this the ___ day of April, 2015.

Stephanie C. Kelly, City Clerk

(SEAL)

EXTRACTS FROM MINUTES OF CITY COUNCIL

* * *

A Regular Meeting of the City Council of the City of Charlotte, North Carolina (the “*City Council*”) was duly held in the Meeting Chamber at the Charlotte-Mecklenburg City Government Center, 600 East Fourth Street, Charlotte, North Carolina 28202, the regular place of meeting, at 7:00 p.m. on April 13, 2015:

Members Present:

Members Absent:

* * * * *
* * *

Councilmember _____ introduced the following resolution, a summary of which had been provided to each Councilmember, a copy of which was available with the City Clerk and which was read by title:

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF CHARLOTTE, NORTH CAROLINA PROVIDING FOR THE ISSUANCE OF THE CITY’S GENERAL OBLIGATION REFUNDING BONDS

WHEREAS, the Bond Order (as defined below) has been adopted, and it is desirable to make provision for the issuance of the Bonds (as defined below) authorized by the Bond Order;

WHEREAS, the City of Charlotte, North Carolina (the “*City*”) desires to issue its General Obligation Refunding Bonds, Series 2015A (the “*Bonds*”) in an aggregate principal amount not to exceed \$99,500,000;

WHEREAS, the City requests that the Local Government Commission (the “*Commission*”) sell the Bonds through a negotiated sale to Merrill Lynch, Pierce, Fenner & Smith Incorporated, Wells Fargo Bank, National Association and PNC Capital Markets LLC (collectively, the “*Underwriters*”) in accordance with the terms and conditions set forth in a Bond Purchase Agreement to be dated on or about May 13, 2015 (the “*Bond Purchase Agreement*”) among the City, the Commission and the Underwriters relating to the Bonds;

WHEREAS, copies of the forms of the following documents relating to the transactions described above have been filed with the City and have been made available to the City Council of the City (the “*City Council*”):

1. the Bond Purchase Agreement; and
2. a Preliminary Official Statement with respect to the Bonds, together with the Official Statement with respect to the Bonds to be dated on or about May 13, 2015 (collectively, the “*Official Statement*”);

NOW, THEREFORE, BE IT RESOLVED by the City Council as follows:

Section 1. For purposes of this Resolution, the following words have the meanings ascribed to them below:

“*Arbitrage and Tax Regulatory Agreement*” means the Arbitrage and Tax Regulatory Agreement executed by the City related to the Bonds.

“*Bond Order*” means the Bond Order authorizing \$99,500,000 General Obligation Refunding Bonds, adopted by the City Council on April 13, 2015 and effective on its adoption.

“*Bonds*” means City’s General Obligation Refunding Bonds, Series 2015A authorized under the Bond Order.

“*Code*” means the Internal Revenue Code of 1986, as amended. Each reference to a section of the Code herein will be deemed to include the United States Treasury Regulations proposed or in effect with respect thereto.

“*Federal Securities*” means (a) direct obligations of the United States of America for the timely payment of which the full faith and credit of the United States of America is pledged; (b) obligations issued by any agency controlled or supervised by and acting as an instrumentality of the United States of America, the timely payment of the principal of and interest on which is fully guaranteed as full faith and credit obligations of the United States of America (including any securities described in (a) or (b) issued or held in the name of the Trustee in book-entry form on the books of the Department of Treasury of the United States of America), which obligations, in either case, are held in the name of a trustee and are not subject to redemption or purchase prior to maturity at the option of anyone other than the holder; (c) any bonds or other obligations of the State of North Carolina or of any agency, instrumentality or local governmental unit of the State of North Carolina which are (i) not callable prior to maturity or (ii) as to which irrevocable instructions have been given to the trustee or escrow agent with respect to such bonds or other obligations by the obligor to give due notice of redemption and to call such bonds for redemption on the date or dates specified, and which are rated by Moody’s, if the Bonds are rated by Moody’s, and S&P, if the Bonds are rated by S&P, within the highest rating category and which are secured as to principal, redemption premium, if any, and interest by a fund consisting only of cash or bonds or other obligations of the character described in clause (a) or (b) hereof which fund may be applied only to the payment of such principal of and interest and redemption premium, if any, on such bonds or other obligations on the maturity date or dates thereof or the specified redemption date or dates pursuant to such irrevocable instructions, as appropriate; or (d) direct evidences of ownership of proportionate interests in future interest and principal payments on specified obligations described in (a) held by a bank or trust company as custodian, under which the owner of the investment is the real party in interest and has the right to proceed directly and individually against the obligor on the underlying obligations described in (a), and which underlying obligations are not available to satisfy any claim of the custodian or any person claiming through the custodian or to whom the custodian may be obligated.

“*Moody’s*” means Moody’s Investors Service, a corporation organized and existing under the laws of the State of Delaware, its successors and their assigns and, if such corporation for any reason no longer performs the functions of a securities rating agency, “*Moody’s*” will be deemed to refer to any other nationally recognized rating agency other than S&P designated by the City.

“*Pricing Certificate*” means the certificate of the City’s Chief Financial Officer delivered in connection with the issuance of the Bonds which establishes the final maturity amounts, the interest payment dates and the provisions for redemption for the Bonds.

“*Refunded Bonds*” means, collectively, the 2005A Bonds maturing on and after June 1, 2016 and the 2005B Bonds maturing on and after June 1, 2016.

“*S&P*” means Standard & Poor’s Ratings Services, a Standard & Poor’s Financial Services LLC business, its successors and their assigns and, if such corporation for any reason no longer performs the functions of a securities rating agency, “*S&P*” will be deemed to refer to any other nationally recognized rating agency other than Moody’s designed by the City.

“*2005A Bonds*” means the City’s \$53,890,000 General Obligation Bonds, Series 2005A, of which \$43,130,000 is currently outstanding.

“*2005B Bonds*” means the City’s \$104,040,000 General Obligation Refunding Bonds, Series 2005B, of which \$63,095,000 is currently outstanding.

Section 2. The City shall issue its Bonds in an aggregate principal amount not to exceed \$99,500,000.

Section 3. The Bonds shall be dated as of their date of issuance. The Bonds shall pay interest semiannually on June 1 and December 1, beginning December 1, 2015, unless the Chief Financial Officer establishes different dates in his Pricing Certificate. The Bonds are being issued to refund the Refunded Bonds pursuant to and in accordance with the Bond Order.

Section 4. The Bonds are payable in installments on December 1 of each year, unless the Chief Financial Officer establishes different dates in his Pricing Certificate. The maturities of the Bonds will be as set forth in the Pricing Certificate.

Section 5. The Bonds are to be numbered from “R-1” consecutively and upward. All Bonds shall bear interest from their date at a rate or rates which will be hereafter determined on the sale thereof computed on the basis of a 360-day year of twelve 30-day months.

Section 6. The Bonds are to be registered as to principal and interest, and the Chief Financial Officer is directed to maintain the registration records with respect thereto. The Bonds shall bear the original or facsimile signatures of the Mayor, the Mayor Pro Tem or City Manager and the City Clerk. An original or facsimile of the seal of the City is to be imprinted on each of the Bonds.

Section 7. The Bonds will initially be issued by means of a book-entry system with no physical distribution of bond certificates made to the public. One bond certificate for each maturity of the Bonds will be issued to The Depository Trust Company, New York, New York (“*DTC*”), and immobilized in its custody. A book-entry system will be employed, evidencing ownership of the Bonds in principal amounts of \$5,000 or integral multiples thereof, with transfers of beneficial ownership effected on the records of DTC and its participants pursuant to rules and procedures established by DTC. Interest on the Bonds will be payable to DTC or its nominee as registered owner of the Bonds in immediately available funds. The principal of and interest on the Bonds will be payable to owners of Bonds shown on the records of DTC at the close of business on the 15th day of the month preceding an interest payment date or a bond payment date. The City will not be responsible or liable for maintaining, supervising or reviewing the records maintained by DTC, its participants or persons acting through such participants.

If (1) DTC determines not to continue to act as securities depository for the Bonds or (2) the Chief Financial Officer determines that the continuation of the book-entry system of evidence and transfer of ownership of the Bonds would adversely affect the interests of the beneficial owners of the Bonds, the

City will discontinue the book-entry system with DTC. If the City fails to identify another qualified securities depository to replace DTC, the City will authenticate and deliver replacement Bonds in accordance with DTC's rules and procedures.

Section 8. If the Pricing Certificate designates a date for the Bonds on and after which the Bonds are subject to redemption, then such Bonds are subject to redemption before maturity, at the option of the City, from any money that may be made available for such purpose, either in whole or in part on any date on or after the date set forth in the Pricing Certificate, at the principal amount of the Bonds to be redeemed, together with interest accrued thereon to the date fixed for redemption, with such redemption premium, if any, designated for the Bonds in the Pricing Certificate.

If the Bonds are subject to optional redemption and if less than all Bonds are called for redemption, the City shall select the maturity or maturities of the Bonds to be redeemed in such manner as the City in its discretion may determine, and DTC and its participants shall determine which such Bonds within a maturity are to be redeemed by lot; *provided, however*, that the portion of any Bond to be redeemed must be in principal amount of \$5,000 or integral multiples thereof and that, in selecting Bonds for redemption, each Bond is to be considered as representing that number of Bonds which is obtained by dividing the principal amount of such Bond by \$5,000. When the City elects to redeem any Bonds, notice of such redemption of such Bonds, stating the redemption date, redemption price and identifying the Bonds or portions thereof to be redeemed by reference to their numbers and further stating that on such redemption date there are due and payable on each Bond or portion thereof so to be redeemed, the principal thereof and interest accrued to the redemption date and that from and after such date interest thereon shall cease to accrue, is to be given not less than 30 days nor more than 60 days before the redemption date in writing to DTC or its nominee as the registered owner of such Bonds, by prepaid certified or registered United States mail (or by such other method permitted by DTC's rules and procedures), at the address provided to the City by DTC, but any failure or defect in respect of such mailing will not affect the validity of the redemption. If DTC is not the registered owner of such Bonds, the City will give notice at the time set forth above by prepaid first class United States mail, to the then-registered owners of such Bonds or portions thereof to be redeemed at the last address shown on the registration books kept by the City. The City will also mail or transmit electronically a copy of the notice of redemption within the time set forth above (1) to the Commission and (2) to the Municipal Securities Rule Making Board (the "MSRB") in a electronic format as prescribed by the MSRB.

If at the time of mailing of notice of redemption there is not on deposit money sufficient to redeem the Bonds called for redemption, such notice may state that it is conditional on the deposit of money for the redemption on the date of redemption as set forth in the notice. Any notice, once given, may be withdrawn by notice delivered in the same manner as the notice of redemption was given.

Section 9. The Bonds and the provisions for the registration of the Bonds and for the approval of the Bonds by the Secretary of the Commission are to be in substantially the form set forth in the Appendix A hereto.

Section 10. The City covenants that it will not take or permit, or omit to take or cause to be taken, any action that would adversely affect the exclusion from gross income of the recipient thereof for federal income tax purposes of the interest on the Bonds, and, if it should take or permit, or omit to take or cause to be taken, any such action, the City will take or cause to be taken all lawful actions within its power necessary to rescind or correct such actions or omissions promptly upon having knowledge thereof. The City acknowledges that the continued exclusion of interest on the Bonds from the owner's gross income for federal income tax purposes depends, in part, on compliance with the arbitrage limitations imposed by Section 148 of the Code. The City covenants that it will comply with all the requirements of Section 148 of the Code, including the rebate requirements, and that it will not permit at

any time any of the proceeds of the Bonds or other funds under its control be used, directly or indirectly, to acquire any asset or obligation, the acquisition of which would cause the Bonds to be “arbitrage bonds” for purposes of Section 148 of the Code. The Chief Financial Officer is hereby authorized to execute an Arbitrage and Tax Regulatory Agreement with respect to the Bonds.

Section 11. The Chief Financial Officer is hereby directed to create and establish a special fund to be designated “*City of Charlotte, North Carolina General Obligation Bonds, Series 2015 Cost of Issuance Fund*” (the “*Costs of Issuance Fund*”). From the proceeds of the Bonds, the State Treasurer will cause the amount set forth in the Pricing Certificate needed to redeem the Refunded Bonds to be transferred to DTC or its nominee, as registered owner of the Refunded Bonds, on June 1, 2015, or such other date as the Chief Financial Officer may determine, and transfer the balance of the proceeds from the sale of the Bonds to the Costs of Issuance Fund.

Proceeds on deposit in the Costs of Issuance Fund shall be used to pay the costs of issuance of the Bonds. Funds on deposit in the Costs of Issuance Fund shall be invested and reinvested by the Chief Financial Officer as permitted by the laws of the State of North Carolina. The Chief Financial Officer shall keep and maintain adequate records pertaining to each account and all disbursements from each account so as to satisfy the requirements of the laws of the State of North Carolina and assure that the City maintains its covenants with respect to the exclusion of the interest on the Bonds from gross income for purposes of federal income taxation. To the extent any funds remain in the Costs of Issuance Fund on November 30, 2015, the Chief Financial Officer shall apply the remaining proceeds of the Bonds to pay interest on the Bonds on December 1, 2015.

Section 12. Actions taken by officials of the City to select paying and transfer agents, and a bond registrar, or alternate or successor agents and registrars pursuant to Section 159E-8 of the Registered Public Obligations Act, Chapter 159E of the General Statutes of North Carolina, are hereby authorized and approved.

Section 13. The Commission is hereby requested to sell the Bonds through a negotiated sale to the Underwriters pursuant to the terms of the Bond Purchase Agreement at a true interest cost not to exceed 3.50%. The form and content of the Bond Purchase Agreement are in all respects approved and confirmed, and the Mayor, the Mayor Pro Tem, the City Manager or the Chief Financial Officer of the City is hereby authorized, empowered and directed, individually and collectively, to execute and deliver the Bond Purchase Agreement for and on behalf of the City, including necessary counterparts, in substantially the form and content presented to the City Council, but with such changes, modifications, additions or deletions therein as they may deem necessary, desirable or appropriate, the execution thereof to constitute conclusive evidence of the City Council’ approval of any and all such changes, modifications, additions or deletions therein. From and after the execution and delivery of the Bond Purchase Agreement, the Mayor, the Mayor Pro Tem, the City Manager and the Chief Financial Officer of the City are hereby authorized, empowered and directed, individually and collectively, to do all such acts and things and to execute all such documents as may be necessary to carry out and comply with the provisions of the Bond Purchase Agreement as executed.

Section 14. The Mayor, the Mayor Pro Tem, the City Manager, the Chief Financial Officer and the City Clerk are hereby authorized and directed, individually and collectively, (1) to cause the Bonds to be prepared and (2) when they have been duly sold by the Commission, (a) to execute the Bonds and (b) to turn the Bonds over to the registrar and transfer agent of the City for delivery through the facilities of DTC to the Underwriters.

Section 15. The form and content of the Official Statement are in all respects authorized, approved and confirmed, and the Chief Financial Officer is authorized, empowered and directed to deliver

the Official Statement in substantially the form and content presented to the City Council, but with such changes, modifications, additions or deletions therein as he may deem necessary, desirable or appropriate.

Section 16. The Mayor, the Mayor Pro Tem, the City Manager, the Chief Financial Officer and the City Clerk are authorized and directed, individually and collectively, to execute and deliver for and on behalf of the City any and all additional certificates, documents, opinions or other papers and perform all other acts as may be required by the documents contemplated in this Resolution or as may be deemed necessary or appropriate in order to implement and carry out the intent and purposes of this Resolution.

Section 17. The City agrees, in accordance with Rule 15c2-12 (the “*Rule*”) promulgated by the Securities and Exchange Commission (the “*SEC*”) and for the benefit of the Registered Owners and beneficial owners of the Bonds, as follows:

(1) by not later than seven months after the end of each Fiscal Year to the MSRB in an electronic format as prescribed by the MSRB, the audited financial statements of the City for the preceding Fiscal Year, if available, prepared in accordance with Section 159-34 of the General Statutes of North Carolina, as it may be amended from time to time, or any successor statute, or if such audited financial statements are not then available, unaudited financial statements of the City for such Fiscal Year to be replaced subsequently by audited financial statements of the City to be delivered within 15 days after such audited financial statements become available for distribution;

(2) by not later than seven months after the end of each Fiscal Year to the MSRB, the financial and statistical data as of a date not earlier than the end of the preceding Fiscal Year for the type of information included under the captions “**THE CITY--DEBT INFORMATION**” and “**--TAX INFORMATION**” (excluding information on overlapping units) in each Official Statement referred to in Section 15;

(3) in a timely manner not in excess of 10 business days after the occurrence of the event, to the MSRB, notice of any of the following events with respect to the Bonds:

- (a) principal and interest payment delinquencies;
- (b) non-payment related defaults, if material;
- (c) unscheduled draws on the debt service reserves reflecting financial difficulties;
- (d) unscheduled draws on any credit enhancements reflecting financial difficulties;
- (e) substitution of any credit or liquidity providers, or their failure to perform;
- (f) adverse tax opinions, the issuance by the Internal Revenue Service of proposed or final determinations of taxability, Notices of Proposed Issue (IRS Form 5701-TEB) or other material notices or determinations with respect to the tax status of the Bonds, or other material events affecting the tax status of the Bonds;

- (g) modification of the rights of the beneficial owners of the Bonds, if material;
- (h) call of any of the Bonds, if material, and tender offers;
- (i) defeasance of any of the Bonds;
- (j) release, substitution or sale of any property securing repayment of the Bonds, if material;
- (k) rating changes;
- (l) bankruptcy, insolvency, receivership or similar event of the City;
- (m) the consummation of a merger, consolidation, or acquisition involving the City or the sale of all or substantially all of the assets of the obligated person, other than in the ordinary course of business, the entry into a definitive agreement to undertake such an action or the termination of a definitive agreement relating to such actions, other than pursuant to its terms, if material; and
- (n) appointment of a successor or additional trustee or the change of name of a trustee, if material; and

(4) in a timely manner to the MSRB, notice of the failure by the City to provide the required annual financial information described in (1) and (2) above on or before the date specified.

The City agrees that its undertaking under this Paragraph is intended to be for the benefit of the registered owners and the beneficial owners of the Bonds and is enforceable by any of the registered owners and the beneficial owners of the Bonds, including an action for specific performance of the City's obligations under this Paragraph, but a failure to comply will not be an event of default and will not result in acceleration of the payment of the Bonds. An action must be instituted, had and maintained in the manner provided in this Paragraph for the benefit of all of the registered owners and beneficial owners of the Bonds.

All documents provided to the MSRB as described in this Paragraph shall be provided in an electronic format as prescribed by the MSRB and accompanied by identifying information as prescribed by the MSRB. The City may discharge its undertaking described above by providing such information in a manner the SEC subsequently authorizes in lieu of the manner described above.

The City may modify from time to time, consistent with the Rule, the information provided or the format of the presentation of such information, to the extent necessary or appropriate in the judgment of the City, but:

- (1) any such modification may only be made in connection with a change in circumstances that arises from a change in legal requirements, change in law or change in the identity, nature or status of the City;
- (2) the information to be provided, as modified, would have complied with the requirements of the Rule as of the date of each Official Statement, after taking into

account any amendments or interpretations of the Rule as well as any changes in circumstances;

(3) with respect to the Bonds, any such modification does not materially impair the interest of the registered owners or the beneficial owners of the Bonds, as determined by nationally recognized bond counsel or by the approving vote of the registered owners of a majority in principal amount of the Bonds.

Any annual financial information containing modified operating data or financial information will explain, in narrative form, the reasons for the modification and the impact of the change in the type of operating data or financial information being provided.

The provisions of this Paragraph terminate on payment, or provision having been made for payment in a manner consistent with the Rule, in full of the principal of and interest on the Bonds.

Section 18. Those portions of this Resolution other than Section 17 may be amended or supplemented, from time to time, without the consent of the owners of the Bonds if in the opinion of nationally recognized bond counsel, such amendment or supplement would not adversely affect the interests of the owners of such Bonds and would not cause the interest on the Bonds to be included in the gross income of a recipient thereof for federal income tax purposes. This Resolution may be amended or supplemented with the consent of the owners of a majority in aggregate principal amount of the Bonds then outstanding, exclusive of such Bonds, if any, owned by the City, but a modification or amendment (1) may not, without the express consent of any owner of Bonds, reduce the principal amount of any such Bond, reduce the interest rate payable on it, extend its maturity or the times for paying interest, change the monetary medium in which principal and interest is payable, or reduce the percentage of consent required for amendment or modification and (2) as to an amendment to Section 17, must be limited as described therein.

Any act done pursuant to a modification or amendment consented to by the owners of the Bonds is binding on all owners of such Bonds and will not be deemed an infringement of any of the provisions of this Resolution, whatever the character of the act may be, and may be done and performed as fully and freely as if expressly permitted by the terms of this Resolution, and after consent has been given, no owner of such Bond has any right or interest to object to the action, to question its propriety or to enjoin or restrain the City from taking any action pursuant to a modification or amendment.

If the City proposes an amendment or supplemental resolution to this Resolution requiring the consent of the owners of the Bonds, the Registrar shall, on being satisfactorily indemnified with respect to expenses, cause notice of the proposed amendment to be sent to each owner of such Bonds then outstanding by first-class mail, postage prepaid, to the address of such owner as it appears on the registration books; but the failure to receive such notice by mailing by any owner, or any defect in the mailing thereof, will not affect the validity of any proceedings pursuant hereto. Such notice shall briefly set forth the nature of the proposed amendment and shall state that copies thereof are on file at the principal office of the Registrar for inspection by all owners of such Bonds. If, within 60 days or such longer period as shall be prescribed by the City following the giving of such notice, the owners of a majority in aggregate principal amount of such Bonds then outstanding have consented to the proposed amendment, the amendment will be effective as of the date stated in the notice.

Section 19. Nothing in this Resolution precludes (a) the payment of the Bonds from the proceeds of refunding bonds or (b) the payment of the Bonds from any legally available funds.

If the City causes to be paid, or has made provisions to pay, on maturity or on redemption before maturity, to the owners of the Bonds the principal of such Bonds (including interest to become due thereon) and, premium, if any, on such Bonds, through setting aside trust funds or setting apart in a reserve fund or special trust account created pursuant to this Resolution or otherwise, or through the irrevocable segregation for that purpose in some sinking fund or other fund or trust account with an escrow agent or otherwise, moneys sufficient therefor, including, but not limited to, interest earned or to be earned on Federal Securities, the City shall so notify each rating agency then rating the Bonds, and then such Bonds shall be considered to have been discharged and satisfied, and the principal of such Bonds (including premium, if any, and interest thereon) shall no longer be deemed to be outstanding and unpaid; *provided, however*, that nothing in this Resolution requires the deposit of more than such Federal Securities as may be sufficient, taking into account both the principal amount of such Federal Securities and the interest to become due thereon, to implement any such defeasance.

If such a defeasance occurs and after the City receives an opinion of a nationally recognized verification agent that the segregated moneys or Federal Securities together with interest earnings thereon are sufficient to effect a defeasance with respect to such Bonds, the City shall execute and deliver all such instruments as may be necessary to effect such a defeasance and desirable to evidence such release, discharge and satisfaction. Provisions shall be made by the City, for the mailing of a notice to the owners of such Bonds that such moneys are so available for such payment.

Section 20. The City hereby repeals the portion of the Bond Order Authorizing the Issuance of Not to Exceed \$115,000,000 General Obligation Refunding Bonds of the City of Charlotte, North Carolina adopted by the City Council on July 22, 2013 and effective on the adoption thereof with respect to any general obligation refunding bonds authorized but unissued under such bond order.

Section 21. All acts and doings of the Mayor, the Mayor Pro Tem, the City Manager, the Chief Financial Officer and the City Clerk that are in conformity with the purposes and intents of this Resolution and in the furtherance of the issuance of the Bonds and the execution, delivery and performance of the Bond Purchase Agreement are in all respects approved and confirmed.

Section 22. If any one or more of the agreements or provisions herein contained is held contrary to any express provision of law or contrary to the policy of express law, though not expressly prohibited, or against public policy, or for any reason whatsoever is held invalid, then such covenants, agreements or provisions are null and void and separable from the remaining agreements and provisions and will in no way affect the validity of any of the other agreements and provisions hereof or of the Bonds authorized hereunder.

Section 23. All resolutions or parts thereof of the City Council in conflict with the provisions herein contained are, to the extent of such conflict, hereby superseded and repealed.

Section 24. This Bond Resolution is effective on its adoption.

On motion of Commissioner _____, the foregoing resolution entitled “**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF CHARLOTTE, NORTH CAROLINA PROVIDING FOR THE ISSUANCE OF THE CITY’S GENERAL OBLIGATION REFUNDING BONDS**” was duly adopted by the following vote:

AYES:

NAYS:

STATE OF NORTH CAROLINA)
)
CITY OF CHARLOTTE) ss:

I, *Stephanie C. Kelly*, City Clerk of the City of Charlotte, North Carolina, ***DO HEREBY CERTIFY*** that the foregoing is a true and exact copy of a Resolution entitled, “**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF CHARLOTTE, NORTH CAROLINA PROVIDING FOR THE ISSUANCE OF THE CITY’S GENERAL OBLIGATION REFUNDING BONDS**” adopted by the City Council of the City of Charlotte, North Carolina, at a meeting held on the 13th day of April, 2015.

WITNESS my hand and the seal of the City of Charlotte, North Carolina, this the __ day of April, 2015.

Stephanie C. Kelly
City Clerk
City of Charlotte, North Carolina

APPENDIX A

No. R-

\$

UNITED STATES OF AMERICA
STATE OF NORTH CAROLINA
CITY OF CHARLOTTE

<u>INTEREST</u> <u>RATE</u>	<u>MATURITY DATE</u>	<u>DATED DATE</u>	<u>CUSIP</u>
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REGISTERED OWNER: CEDE & CO.

PRINCIPAL SUM: DOLLARS

GENERAL OBLIGATION REFUNDING BOND, SERIES 2015A

THE CITY OF CHARLOTTE, NORTH CAROLINA (the “City”) acknowledges itself indebted and for value received hereby promises to pay to the Registered Owner named above, on the Maturity Date specified above, upon surrender hereof, the Principal Sum shown above and to pay to the Registered Owner hereof interest thereon from the date of this Bond until it shall mature at the Interest Rate per annum specified above, payable on December 1, 2015 and semiannually thereafter on June 1 and December 1 of each year. Principal of and interest on this Bond are payable in immediately available funds to The Depository Trust Company (“DTC”) or its nominee as registered owner of the Bonds and is payable to the owner of the Bonds shown on the records of DTC at the close of business on the 15th day of the month preceding an interest payment date or a bond payment date. The City is not responsible or liable for maintaining, supervising or reviewing the records maintained by DTC, its participants or persons acting through such participants.

This Bond is issued in accordance with the Registered Public Obligations Act, Chapter 159E of the General Statutes of North Carolina, and pursuant to The Local Government Finance Act, a bond order adopted by the City Council of the City on April 13, 2015 and effective on the date of its adoption. The Bonds are issued to provide funds (1) to refund in advance of their maturities (a) the City’s General Obligation Refunding Bonds, Series 2005A maturing on and after June 1, 2016 and (b) the City’s General Obligation Refunding Bonds, Series 2005B maturing on and after June 1, 2016 and (2) to pay the costs of issuing the Bonds.

[Insert redemption provisions.]

It is hereby certified and recited that all conditions, acts and things required by the Constitution or statutes of the State of North Carolina to exist, be performed or happen precedent to or in the issuance of this Bond, exist, have been performed and have happened, and that the amount of this Bond, together with all other indebtedness of the City, is within every debt and other limit prescribed by said Constitution or statutes. The faith and credit of the City are hereby pledged to the punctual payment of the principal of and interest on this Bond in accordance with its terms.

This Bond is not valid or obligatory for any purpose until the certification hereon has been signed by an authorized representative of the Local Government Commission.

IN WITNESS WHEREOF, the City has caused this Bond to bear the original or facsimile of the signatures of the Mayor and the City Clerk and an original or facsimile of the seal of the City to be imprinted hereon and this Bond to be dated as of the Dated Date above.

(SEAL)

City Clerk

Mayor

Date of Execution: June __, 2015

The issue hereof has been approved under the provisions of The Local Government Bond Act.

GREG C. GASKINS
Secretary of the Local Government Commission

FORM OF ASSIGNMENT

ASSIGNMENT

FOR VALUE RECEIVED the undersigned hereby sells, assigns and transfers unto

(Please print or typewrite Name and Address,
including Zip Code, and Federal Taxpayer Identification or
Social Security Number of Assignee)

the within Bond and all rights thereunder, and hereby irrevocably constitutes and appoints

Attorney to register the transfer of the within Bond on the books kept for registration thereof,
with full power of substitution in the premises.

Dated: _____

Signature guaranteed by:

NOTICE: Signature must be guaranteed by
a Participant in the Securities Transfer
Agent Medallion Program (“*Stamp*”) or
similar program.

NOTICE: The signature to this assignment must
correspond with the name as it appears on the
face of the within Bond in every particular,
without alteration, enlargement or any change
whatever.

TRANSFER FEE MAY BE REQUIRED

Councilmember _____ introduced the following bond order by reading the title thereof:

**BOND ORDER AUTHORIZING THE ISSUANCE OF NOT TO EXCEED \$99,500,000
GENERAL OBLIGATION REFUNDING BONDS OF THE CITY OF CHARLOTTE, NORTH CAROLINA**

WHEREAS, the City of Charlotte, North Carolina (the “*City*”) has issued (1) its \$53,890,000 General Obligation Bonds, Series 2005A, of which \$43,130,000 is currently outstanding (the “*2005A Bonds*”) and (2) its \$104,040,000 General Obligation Refunding Bonds, Series 2005B, of which \$63,095,000 is currently outstanding (the “*2005B Bonds*”);

WHEREAS, the City Council of the City (the “*City Council*”) deems it advisable to refund the outstanding 2005A Bonds maturing on and after June 1, 2016 and the outstanding 2005B Bonds maturing on and after June 1, 2016 (collectively, the “*Refunded Bonds*”);

WHEREAS, an application has been filed with the Secretary of the Local Government Commission of North Carolina requesting Commission approval of the bonds hereinafter described as required by the Local Government Bond Act, and the Secretary of the Local Government Commission has notified the City Council that the application has been accepted for submission to the Local Government Commission.

NOW, THEREFORE, BE IT ORDERED by the City Council of the City of Charlotte, North Carolina, as follows:

Section 1. The City Council deems it advisable to refund the Refunded Bonds.

Section 2. To raise the money required to pay the costs of refunding the Refunded Bonds as set forth above, General Obligation Refunding Bonds of the City are hereby authorized and shall be issued pursuant to the Local Government Bond Act of North Carolina. The maximum aggregate principal amount of such General Obligation Refunding Bonds authorized by this bond order shall be and not exceed \$99,500,000.

Section 3. A tax sufficient to pay the principal of and interest on said General Obligation Refunding Bonds when due shall be annually levied and collected.

Section 4. A sworn statement of the City’s debt has been filed with the City Clerk and is open to public inspection.

Section 5. This bond order shall take effect on its adoption.

The foregoing bond order is adopted by unanimous consent without change or amendment.

As prescribed by The Local Government Bond Act, the City Clerk is directed to publish a notice of adoption of the bond order titled, “**BOND ORDER AUTHORIZING THE ISSUANCE OF NOT TO EXCEED \$99,500,000 GENERAL OBLIGATION REFUNDING BONDS OF THE CITY OF CHARLOTTE, NORTH CAROLINA,**” which was introduced at the meeting of the City Council held on April 13, 2015.

STATE OF NORTH CAROLINA)
)
CITY OF CHARLOTTE) SS:

I, *Stephanie C. Kelly*, City Clerk of the City of Charlotte, North Carolina, ***DO HEREBY CERTIFY*** that the foregoing is a true and exact copy of the “**BOND ORDER AUTHORIZING THE ISSUANCE OF NOT TO EXCEED \$99,500,000 GENERAL OBLIGATION REFUNDING BONDS OF THE CITY OF CHARLOTTE, NORTH CAROLINA**” introduced and adopted in regular session of the City Council of the City of Charlotte, North Carolina convened on the 13th day of April, 2015.

WITNESS my hand and the seal of the City of Charlotte, North Carolina, this the ___ day of April, 2015.

Stephanie C. Kelly, City Clerk

(SEAL)

**BOND ORDER AUTHORIZING THE ISSUANCE OF NOT TO EXCEED \$99,500,000
GENERAL OBLIGATION REFUNDING BONDS OF THE CITY OF CHARLOTTE, NORTH CAROLINA**

WHEREAS, the City of Charlotte, North Carolina (the “*City*”) has issued (1) its \$53,890,000 General Obligation Bonds, Series 2005A, of which \$43,130,000 is currently outstanding (the “*2005A Bonds*”) and (2) its \$104,040,000 General Obligation Refunding Bonds, Series 2005B, of which \$63,095,000 is currently outstanding (the “*2005B Bonds*”);

WHEREAS, the City Council of the City (the “*City Council*”) deems it advisable to refund the outstanding 2005A Bonds maturing on and after June 1, 2016 and the outstanding 2005B Bonds maturing on and after June 1, 2016 (collectively, the “*Refunded Bonds*”);

WHEREAS, an application has been filed with the Secretary of the Local Government Commission of North Carolina requesting Commission approval of the bonds hereinafter described as required by the Local Government Bond Act, and the Secretary of the Local Government Commission has notified the City Council that the application has been accepted for submission to the Local Government Commission.

NOW, THEREFORE, BE IT ORDERED by the City Council of the City of Charlotte, North Carolina, as follows:

Section 1. The City Council deems it advisable to refund the Refunded Bonds.

Section 2. To raise the money required to pay the costs of refunding the Refunded Bonds as set forth above, General Obligation Refunding Bonds of the City are hereby authorized and shall be issued pursuant to the Local Government Bond Act of North Carolina. The maximum aggregate principal amount of such General Obligation Refunding Bonds authorized by this bond order shall be and not exceed \$99,500,000.

Section 3. A tax sufficient to pay the principal of and interest on said General Obligation Refunding Bonds when due shall be annually levied and collected.

Section 4. A sworn statement of the City’s debt has been filed with the City Clerk and is open to public inspection.

Section 5. This bond order shall take effect on its adoption.

The foregoing order was adopted on the 13th day of April, 2015 and is hereby published this 14th day of April, 2015. Any action or proceeding questioning the validity of the order must be begun within 30 days after the date of publication of this notice. The Chief Financial Officer of the City has filed a statement estimating that the total amount of interest that will be paid on the bonds over the expected term of the bonds, if issued, is \$18,838,325. The estimate is preliminary, is for general informational purposes only, and may differ from the actual interest paid on the bonds.

/s/Stephanie C. Kelly
City Clerk
City of Charlotte, North Carolina

Bojangles Coliseum Renovation - Council Action Summary

Line Item	Original Project Budget 11/24/2015	Charlotte Checkers Contribution	Revised Total Budget	CBI Commitment	RCA Amount	Council Date	Difference	Comments
Scoreboard & LED Ribbon	\$1,085,000	\$125,000	\$1,210,000	0%	\$1,527,252	02/09/15	(\$317,252)	Initial budget projections were based on the existing scoreboard size and the existing static advertising panels. The size of the scoreboard was increased for better visibility and display. LED lighting was added as a feature to the advertising panels. Project contingency will be used to cover the cost difference. The cooperative purchase is made through Contract R5195. Cooperative group purchases and are exempt from CBI goal requirements (Part A: Appendix 1.27 of the Charlotte Business INclusion Policy).
Ice Decking & Zamboni	\$135,000	\$125,000	\$260,000	0%	\$248,000	02/09/15	\$12,000	Line item savings will be allocated towards project contingency. No CBI goal was established because there are no opportunities (Part B: Section 2.3 of the Charlotte Business INclusion Policy).
Hockey Equipment	\$167,500	\$0	\$167,500	0%	\$140,824	02/09/15	\$26,676	Equipment purchased from the Charlotte Hornets. Line item savings will be allocated towards project contingency. No CBI goal was established because there are no opportunities (Part B: Section 2.3 of the Charlotte Business INclusion Policy).
Architectural Services	\$662,500	\$0	\$662,500	25%	\$800,000	02/09/15	(\$137,500)	Contract finalized for \$800,000.
* EVENT SEATING AND RELATED ACCESSORIES	\$1,500,000	\$0	\$1,300,000	17.13%	\$975,000	04/13/15	\$325,000	Line item savings will be allocated towards project contingency. Revised budget removed demolition and epoxy flooring from the seating contractor's scope of work. Demolition and epoxy flooring have been added to the Phase I general contractor's scope of work.
Totals	\$3,550,000	\$250,000	\$3,600,000	9.94%	\$3,691,076		(\$91,076)	Difference funded from project contingency

Future Council Agenda Items

	Original Project Budget 11/24/2015		Expected CBI Goal	Expected Council Date	Comments
Ice Making System Repairs	\$135,000		0% to 5%	05/11/15	Specialized scope of work
Checkers Locker Room	\$450,000		> 10%	05/11/15	
Bojangles Renovations Phase I	Appox. \$2,500,000		>15%	5/11/2015, 06/08/2015	Scope of work divided in to several packages for signage, concessions and locker rooms.
Sound System	\$500,000		0% to 5%	June 2015	Specialized scope of work
Roof Repairs	\$600,000		5% to 10%	June 2015	
Bojangles Renovations Phase II	Appox. \$5,000,000		> 15%	2016	Mechanical, electrical, structural and site improvements.

- 1 Recommended by Carolinas Asian-American Chamber of Commerce
- 1 Recommended by Charlotte-Mecklenburg Black Chamber of Commerce
- 1 Recommended by Charlotte-Mecklenburg Latin-American Chamber of Commerce
 - 1 Recommended by Hispanic Contractors Association
 - 1 Recommended by Metrolina Minority Contractors Association
 - 1 Recommended by Metrolina Native American Association
- 1 Recommended by National Association of Women Business Owners
 - 2 Appointed By Mayor (M)
 - 5 Recommended by Charlotte Chamber of Commerce
 - 6 Appointed By City Council (C)

BUSINESS ADVISORY COMMITTEE

(20 Members)

Last Revised Date:

Membership - Original appointments were made to expire on staggered basis-one,two and three year terms. Terms thereafter are for three years with no member serving more than two consecutive terms. Six members appointed by City Council; five members recommended by the Charlotte Chamber (one from each Area Council) and affirmed by City Council; one member recommended by the Manufacturer's Council and affirmed by City Council; and one member recommended by the Arrowood Association and affirmed by City Council. Mayor appoints Chair.

On December 13, 2010, City Council changed the structure of the Committee to add a specific focus on small business. These changes increased the committee members from thirteen (13) to twenty (20) with membership from designated industry sectors, including energy, financial services, health care, technology and transportation/logistics. The seats held by Arrowood Association and the Manufacturer's Council were removed with their representation now thru either the chamber or the industry sectors. The focus on small businesses was increased by adding members from the Hispanic Contractors Association. Additional small business focus includes representation from the National Association of Women Business Owners, Charlotte-Mecklenburg Black Chamber of Commerce, Charlotte-Mecklenburg Latin-American Chamber of Commerce, the Carolinas Asian-American Chamber of Commerce and the Metrolina Native American Association.

Responsibilities -

Provide recommendations and advice to Council on ways the City can help business in Charlotte, with a particular emphasis on small businesses; Provide a forum for businesses to raise issues, discuss and have input into City policy responses to these issues; Provide input and recommendations on the City's Economic Development Focus Area Plan, with a particular emphasis on small business development; city contracting programs; revitalization of distressed business districts; business recruitment, retention and expansion efforts; public/private partnership projects; and business customer service; Keep City Council and City Department Managers abreast of conditions in the business community and how these conditions might affect business-government relations and needs for public services.

Legend:

Member Name	Appointed By	Legend	Dist	Appoint Date	Reappoint Date	Term	Exp. Date
* Chairman							
<u>Asian-American Chamber of Commerce</u>							
Nimish Bhatt	A/M	C	5	1/24/2011	5/12/2014	3 yrs	04/28/2017

Charlotte Chamber of Commerce

Dale Gillmore W/M	C	Y	5/12/2014		3 yrs	04/28/2017
G. Jones W/M	C	7	6/28/2010	4/8/2013	3 yrs	04/28/2016
Jonathan Utrup W/M	C	4	2/13/2012	5/12/2014	3 yrs	04/28/2017
Virginia DeAtley W/F	C	1	4/9/2012		3 yrs	04/28/2015
Wil Brooks B/M	C	5	4/9/2012		3 yrs	04/28/2015

Charlotte-Mecklenburg Black Chamber of Commerce

Lester Selby B/M	C	3	5/12/2014		3 yrs	04/28/2017
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Council

DeAlva Glenn B/F	C	7	5/27/2014		Unexp	04/28/2016
Edward Peugh W/M	C	4	1/13/2014	4/28/2014	3 yrs	04/28/2017
Gregory Wiley W/M	C	6	4/22/2013		3 yrs	04/28/2016
Nalan Karakaya-Mulder W/F	C	7	4/27/2009	4/23/2012	3 yrs	04/28/2015
Sean Gautam A/M	C	6	5/27/2014		3 yrs	04/28/2017
Todd Paris W/M	C	7	1/8/2007	4/23/2012	3 yrs	04/28/2015

Hispanic Contractors Association

Milagritos Aguilar H/F	C	1	5/12/2014		3 yrs	04/28/2017
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Latin-American Chamber of Commerce

Julio Colmenares H/M	C	7	1/24/2011	5/12/2014	3 yrs	04/28/2017
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Mayor

John Bradberry N/M	M	1	6/7/2011	5/29/2013	3 yrs	04/30/2016
Manoj Govindan N/M	M	5	6/3/2013		Unexp	04/28/2016

Metrolina Minority Contractors Association

Edward Roper B/M	C	3	12/8/2014		Unexp	04/28/2017
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Metrolina Native-American Association

Walter Baucom O/M	C	5	2/14/2011	5/12/2014	3 yrs	04/28/2017
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National Association of Women Business Owners

Julie Ayers W/F	C	7	5/12/2014		3 yrs	04/28/2017
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BUSINESS ADVISORY COMMITTEE

Recommendation by the Charlotte Chamber of
Commerce

First Name	Thomas
Last Name:	Hsiao
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Republican
Gender:	Male
Race/ Ethnic Background:	Asian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	Although all three committees above are of interest to me, I can best serve the community, and the city council, within the Business Advisory board. As a former executive of a fortune 500 company and now a small business owner, I can balance the needs of the City's business partners small and large.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I served as the managing director of an international business unit for the largest winery in the world, overseeing all business functions. From there I served in a similar capacity within the same industry for the East Coast of the US. I now run my own energy efficiency company located in Midtown Charlotte.
List any boards you are currently serving on:	Chamber Young Professionals Board; Chair of the Chamber's Green Awards
List any boards you have served on in the past:	President of the University of Georgia School of Business Executive Advisory Board
Current Employer:	SuperGreen Solutions
Job Title:	President
Brief Description of Duties: (Max 400 characters)	As the President and sole proprietor of the local SuperGreen Solutions office, I am responsible for the over health and direction of the company. From branding strategy to operational planning, I have the ultimate task of making sure the company evolves and adapts to the ever changing business climate.
Other Employment History: (Max 250 characters)	Marketing Manager - Asia Business Unit, Country General Manager - Greater China Business Unit, Regional Manager of Training and Recruiting - SE and Mid-Atlantic, all with E&J Gallo; Division General Manager - SE and Mid-Atlantic, Casa Vinicola Zonin
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	02/18/15

BUSINESS ADVISORY COMMITTEE

City Council Nominations

First Name	Jaye Maxx
Last Name:	Alexander II
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Independent
Gender:	Male
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	Jaye is extremely passionate about finance, access to capital markets, commercial markets. Jaye's formal education {BS, BBA, and MBA} with a foundation in Accounting, Finance, Commercial Financing, Equipment Leasing, Federal Tax Specialist.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	focus on commercial mortgages for the investor, raising capital, private equity for main street America. entrepreneurship shining brightly the engine of capitalism moving. mezzanine funding, private placement financing for small and mid-sized firms,
List any boards you are currently serving on:	Charlotte Privatization & Competition Advisory Committee Charlotte Community Relations Committee
List any boards you have served on in the past:	Citizens Capital Budget Advisory Committee
Current Employer:	J.M. ALEXANDER ,LLC
Job Title:	President / Director
Brief Description of Duties: (Max 400 characters)	M ALEXANDER, is a financial and mortgage brokerage source with a clear focus on the business to business markets. We can provide funding only in the commercial arena staff. We are focused on commercial mortgages financing ,factoring.
Other Employment History: (Max 250 characters)	
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	04/24/14

First Name	Sy
Last Name:	King
City:	Charlotte
City Council District (Check your district at Locate My District)	6
Political Affiliation:	Republican
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I've lived in Charlotte a little over 2 years now, and I'd like to become more involved in the community. I'm a firm believer in giving back and serving. It's my goal to make this my home and and supporting Charlotte as it continues to grow.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have a strong background in Finance, Health care, operations and Information Technology.
List any boards you are currently serving on:	Greater Charlotte Healthcare Executive Group Board - Vice Chair of Finance Committee Proficient Health - Advisory Board Member Encounter Charlotte Planning Committee
List any boards you have served on in the past:	Winston Salem Chamber of Commerce - Technology Committee CareNet
Current Employer:	Solstas Lab Partners
Job Title:	Area Vice President
Brief Description of Duties: (Max 400 characters)	
Other Employment History: (Max 250 characters)	Novant Health
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	04/22/14

First Name	Johnny
Last Name:	Phillips
City:	Charlotte
City Council District (Check your district at Locate My District)	7
Political Affiliation:	Independent
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	City staff reached out to me to gauge my interest in serving on the Business Advisory Council, either as the Committee Chair or in a regular seat. As a resident of Charlotte since 1997, I'd be delighted to contribute my knowledge and skills to the place I call home.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	In my work as an innovation consultant, I help organizations solve complex problems, explore new growth opportunities, and build their innovation capabilities. In large part this is accomplished by facilitating collaborative working sessions that tap into the knowledge and creativity of their people. As such, I believe my experience working with and leading diverse teams would be of value.
List any boards you are currently serving on:	
List any boards you have served on in the past:	Susan G. Komen for the Cure, Charlotte Affiliate
Current Employer:	Faster Glass Consulting
Job Title:	Innovation Provocateur
Brief Description of Duties: (Max 400 characters)	As founder and principal consultant, I have responsibility for all aspects of the business, including marketing, business development, contracting, service delivery, and staffing.
Other Employment History: (Max 250 characters)	McColl Center for Art + Innovation Bank of America Grant Thornton Arthur Andersen
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	Yes
If yes, please explain conflict. (Max 250 characters)	In late 2014, I had conversations with Wilson Hooper, Asst. to the City Manager, about providing innovation training & consulting services to the City of Charlotte. Although this was strictly exploratory, it could be a real or perceived conflict.
Date Signed:	02/24/15

First Name	Chelsea
Last Name:	Weavil
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Independent
Gender:	Female
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am interested in both of these boards because I want to be abreast to new growth coming into Charlotte. I am a strong advocate for the city and would like to become more involved in promoting all that Charlotte has to offer.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	Quest Diagnostics
Job Title:	Client Technology Executive
Brief Description of Duties: (Max 400 characters)	Liaison between sales, clients, and information technology.
Other Employment History: (Max 250 characters)	Client Relationship Specialist, Client Product Specialist, and Membership Services Coordinator for a non-profit
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	04/22/14

3 Appointed By Mayor (M)
 4 Corporation Membership (CorpMem)
 6 Appointed By City Council (C)

CHARLOTTE-MECKLENBURG PUBLIC ACCESS CORPORATION

(13 Members)

Last Revised Date:

Membership - City Council approved the formation of this Corporation on April 10, 2000. Initial terms were staggered and subsequent terms were for two years. On April 14, 2003, City Council approved extending the length of terms for this committee from two year terms to three terms. The Corporation revised their by-laws on January 17, 2007 eliminating specific categories for Council and Mayoral appointees. The Corporation will appoint four (4) members; two from the Public Access - Producers/Users, two from General Public. The City Council will appoint six (6) members from General Public. The Mayor will appoint three (3) members from General Public.

Categories: Public Access-Producers/Users- Charlotte/Mecklenburg resident currently involved in Public Access as a producer or volunteer. General Public- Charlotte-Mecklenburg resident interested in Public Access.

Responsibilities - Charlotte-Mecklenburg Public Access Corporation (CMPAC) is a non-profit coporation which will have the responsibility foor the day-to-day operation of the cable television Public Access channel studio facilities. The Board of Directors of CMPAC will manage and direct all the activities and affairs of the Corporation.

Legend:

Member Name	Appointed By	Legend	Dist	Appoint Date	Reappoint Date	Term	Exp. Date
* Chairman							
<u>Corporation</u>							
David Phillips U/M	CorpMem		1	6/30/2013		3 yrs	06/30/2016
Paul Brown N/M	CorpMem		6	7/1/2011	7/1/2014	3 yrs	06/30/2017
Sudeshna Hazra N/F	CorpMem		1	6/30/2013		3 yrs	06/30/2016
Todd Muldrew W/M	CorpMem		1	6/30/2013		3 yrs	06/30/2016
<u>Council</u>							
Antriece Mitchell B/F	C		1	6/23/2014		3 yrs	06/30/2017
Cassandra Blaine B/F	C		Y	11/8/2010	4/8/2013	3 yrs	06/30/2016
Eric Rowell W/M	C		6	11/14/2011	4/8/2013	3 yrs	06/30/2016
George Cochran W/M	C		7	4/27/2009	4/8/2013	3 yrs	06/30/2016
Michael Hernandez W/M	C		Y	6/23/2014		3 yrs	06/30/2017
Sophia Matthews B/F	C		4	7/26/2010	5/12/2014	3 yrs	06/30/2017
<u>Mayor</u>							
Davida Jackson B/F	M		2	12/20/2010	7/8/2014	3 yrs	06/30/2017
Leslie Pedernales N/N	M		1	11/27/2013		Unexp	06/30/2015
Scott Bauer W/M	M		7	11/27/2013		Unexp	06/30/2014

First Name	Nimish
Last Name:	Bhatt
City:	Charlotte
City Council District (Check your district at Locate My District)	5
Political Affiliation:	Independent
Gender:	Male
Race/ Ethnic Background:	Asian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	Being leader and community worker of Asian population, it would give me opportunity to bring voice on table and help protect the interest by civic engagement allowing me to bridge gaps and disparities. the very important part is that I will be able to open doors for member of Asian community
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have been encouraging and bridging resources to undeserved population for their growth for success, leading them to contribute and give back in boosting economy and creating jobs as we have done in Refugees/immigrants/minorities resettlement program through UISAC at MICC and Carolinas Asian Chamber of commerce.
List any boards you are currently serving on:	Business Advisory committee of Charlotte city.
List any boards you have served on in the past:	East Charlotte Board.
Current Employer:	Self employed construction company Universal Yogi Corp.
Job Title:	President
Brief Description of Duties: (Max 400 characters)	Managing projects and operating business from A to Z.
Other Employment History: (Max 250 characters)	employee of IBM 1994 to 1998 Solectron Inc 1998 to 2007 Digital optics corp. 2007 to 2011
Education:	Civil Engineer
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	01/22/15

First Name	Dwayne
Last Name:	Heyward
City:	Charlotte
City Council District (Check your district at Locate My District)	4
Political Affiliation:	Independent
Gender:	Male
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I would like to improve the conditions in my community. to make it a better place to live and to enjoy.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I Have served my country in the US army for 28 years and the city of charlotte for 23 years. In that time I have gained a broad perspective in dealing with community, organizations and people.
List any boards you are currently serving on:	
List any boards you have served on in the past:	Safety Board US Army 09-02 to 04-12
Current Employer:	Charlotte Fire Dept
Job Title:	Firefighter/ EMT
Brief Description of Duties: (Max 400 characters)	Protect the citizens from the risk of fire and other hazards. Crash fire airport rescue, Emergency vechicle operator, hazardous materials technician.
Other Employment History: (Max 250 characters)	U.S. Army Reserve 28 Years First sargent, medical specialist, CBRN specialist, master driver
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	04/23/14

First Name	Carmen
Last Name:	Johnson
City:	Charlotte
City Council District (Check your district at Locate My District)	2
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I have a Bachelors Degree in Mass Communication Radio/TV and I am I am interested in tapping back into this passion and getting involved in this area of study in any form.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	Bachelors Degree in Mass Communication Radio/TV Master's In Organizational Behaviour and Leadership
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	Wells Fargo
Job Title:	Logistical Consultant in Corporate HR
Brief Description of Duties: (Max 400 characters)	Serve as subject matter expert on the Transformational Leadership nomination program consulting with and answering questions from Program Managers, Curriculum Managers, and other L&D professionals..
Other Employment History: (Max 250 characters)	
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	04/07/14

First Name	Amy
Last Name:	Villegas-McCleave
City:	Charlotte
City Council District (Check your district at Locate My District)	5
Political Affiliation:	Independent
Gender:	Female
Race/ Ethnic Background:	Other
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am interested in neighborhoods connected with public communications, arts and beautiful surroundings. It is my philosophy that citizens of Charlotte should have access to the best Charlotte has to offer. This should be done at any socioeconomic level.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I am a native of the city and have the passion to assist citizens.
List any boards you are currently serving on:	N/A
List any boards you have served on in the past:	N/A
Current Employer:	Johnson C. Smith University
Job Title:	Communications Coordinator (Admissions Office)
Brief Description of Duties: (Max 400 characters)	Coordinate all communications (print & electronic) for potential in-coming students to the university.
Other Employment History: (Max 250 characters)	Charlotte School of Law - Career Services (part-time) CPCC - Office of EECO - Assistant (part-time) Charlotte Meck. School - Myers Park Tutor (part-time)
Education:	B.A. - Organizational Communications - Pfeiffer Univ
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	03/26/15

- 1 Appointed By Board of Education (B)
- 1 Co-Chair Appointed By Chair of County Commission (Y)
- 1 Co-Chair Appointed By Mayor (M)
- 2 Appointed By City Council (C)
- 2 Appointed By County Commission (Y)
- 6 Appointed By Mecklenburg County Towns

CITIZENS' TRANSIT ADVISORY GROUP

(13 Members)

Last Revised Date:

Membership - After the initial term, all terms will be for two years. No publicly elected office holder may serve on this committee. No member may serve more than two consecutive full terms.

The initial terms of the appointees of the Mecklenburg County Board of Commissioners, the Charlotte City Council, the Charlotte-Mecklenburg Board of Education, and the Mayor of the City of Charlotte shall end on June 30, 2001. The initial terms of the appointees of the Towns and the Chairman of the Mecklenburg County Board of Commissioners shall end on June 30, 2002.

Responsibilities - This committee will be an advisory body to The Metropolitan Transit Commission (the MTC members are mayors and Managers from the municipal and county elected bodies that are parties to the Interlocal Agreement.) This committee will review the Chief transit official's proposed two-year operating programs and second-year program adjustment 2004, this committee will perform a comprehensive governance review which shall consider the effectiveness of the Interlocal Agreement and the governance structure established in the Interlocal Agreement as well as other possible governance structures including various forms of transit authority.

Legend:

Member Name	Appointed By	Legend	Dist	Appoint Date	Reappoint Date	Term	Exp. Date
* Chairman							
<u>Board of Education</u>							
Christy Kluesner N/F	B		2	12/11/2012		Unexp	06/30/2013
<u>Co-Chair</u>							
Hugh Wrigley N/M	M		3	8/15/2012	5/29/2013	2 yrs	06/30/2015
Rob Watson W/M	Y		1	6/7/2011	6/18/2013	2 yrs	06/30/2015
<u>Council</u>							
Frank Kretschmer II W/M	C		2	4/22/2013		2 yrs	06/30/2015
Katherine Payerle W/F	C		5	4/25/2011	4/8/2013	2 yrs	06/30/2015
<u>County</u>							
Matt Covington W/M	Y		3	11/20/2012	6/18/2013	2 yrs	06/30/2015
<u>Matthews</u>							
George Sotillo N/N			6	2/22/2010	10/24/2012	2 yrs	06/30/2014
<u>Town of Huntersville</u>							
Todd Steiss N/M			Y	9/1/2009	7/18/2012	2 yrs	06/30/2014
<u>Town of Mint Hill</u>							
Jack Dunne N/N			Y	4/16/2013		2 yrs	06/30/2015

First Name	John
Last Name:	Ashby
City:	Charlotte
City Council District (Check your district at Locate My District)	Southwest Charlotte, near District 3
Political Affiliation:	Independent
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	As a long-term citizen of Mecklenburg County, I have a vested interest in issues related to transit and personal transportation. As an experienced technology professional, I believe I can provide insight into the tools being used to develop new markets for passenger transportation. As a former user of CATS/LYNX, I also have valuable input regarding mass transit in the city.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I am an experienced technical professional, which provides insights into the particulars of the technologies being used to create the new drivers-for-hire market. I also have done software development in the logistics field, which is closely related. As a former rider of CATS/LYNX, I also have input on ways to improve customer service in mass transit.
List any boards you are currently serving on:	None.
List any boards you have served on in the past:	None.
Current Employer:	Bank of America
Job Title:	Application Support Engineer
Brief Description of Duties: (Max 400 characters)	Technical support of a wide array of applications.
Other Employment History: (Max 250 characters)	Wells Fargo, SSI Schaefer, RedPrairie
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	09/08/14

First Name	Casey
Last Name:	Celli
City:	Charlotte
City Council District (Check your district at Locate My District)	7
Political Affiliation:	Republican
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I have a passion for public transportation, and would like to help in any way I can to facilitate the continued growth of CATS in Charlotte. You don't need to look far to see that our population density and evolution as a city demand continued investment here.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I ride CATS uptown from the South Charlotte corridor daily, and love the professionalism, cleanliness, and on-time performance of most routes. Prior to my move to Charlotte in 2012 I served S's the Treasurer of a Homeless and traditional housing shelter in Delaware.
List any boards you are currently serving on:	None
List any boards you have served on in the past:	Treasurer of Homeward Bound (Delaware)
Current Employer:	Bank of America
Job Title:	SVP, Customer Experience Analytics
Brief Description of Duties: (Max 400 characters)	Lead a team of data analysts, focused on improving customer satisfaction
Other Employment History: (Max 250 characters)	Have been employed by Bank of America for 15 years in various roles, principally supporting marketing strategy.
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	12/11/14

First Name	Helena
Last Name:	Connors
City:	Charlotte
City Council District (Check your district at Locate My District)	6
Political Affiliation:	Independent
Gender:	Female
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I have over 7 years experience in the Transportation to include transit, charter bus service, car share, bicycle share and disability transport. I relocated to Charlotte, NC in 2012 for a promotion and have gained a deep appreciation for the city and the people of Charlotte. Therefore, I would like to take a more active role in helping the city to grow and prosper.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I am a retired US Air Force Veteran and I did serve on Airman of the Month Boards to select the most outstanding Airman from a group of 12. In the transportation business, I have been a Safety Manager, Operations Manager, and a General Manager. I understand the inner workings of transit and have working knowledge of the rules and regulations which govern interstate and intrastate commerce.
List any boards you are currently serving on:	I currently am not serving on any boards.
List any boards you have served on in the past:	Airman of the Month Boards, USAF Quality Control/ Executive Committee, Horizon Coach Lines Transportation and Maintenance Candidate Hiring Boards, UNCC
Current Employer:	University of North Carolina at Charlotte
Job Title:	Transportation Manager
Brief Description of Duties: (Max 400 characters)	Monitor and evaluate CATS and SafeRide data to provide trend and use data for distributor Work with the car share provider to ensure that vehicles are maintained and safe at all times Collect vehicle usage data from vendor and submit to Director. Monitor employee work and conduct. Comply with all federal, state, and local requirements for equipment and ADA regulations.
Other Employment History: (Max 250 characters)	1981 - 2001 USAF, Technical Sergeant 2001-2008 Broker/ Realtor 2008-2011 South West Excursions and Educational Tours - GM 2011-2014, Coach America - Horizon Coach lines - GM 2014 - UNCC Transportation Manager
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No

If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	01/07/15

First Name	Natasha
Last Name:	Corley
City:	Huntersville
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	As a social worker who has work in home healthcare for the past 9 years, I able to see the challenges many of the frail and elderly citizens of Mecklenburg county face. I would like to use my voice as well as my social work skills to create change with the transit services and housing options available to them.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	Advanced Homecare
Job Title:	Medical social worker
Brief Description of Duties: (Max 400 characters)	Connect homecare patients with community resources Conduct home visits to ensure patient safety Interact with nonprofit agencies in the community to create partnerships for patient care
Other Employment History: (Max 250 characters)	Carolinas Healthcare System
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	02/24/15

First Name	Jeffrey
Last Name:	Davis
City:	Cornelius
City Council District (Check your district at Locate My District)	County/Cornelius
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I feel as though I have good people skills, am a good listener and I'm able to remain calm when things get heated. I also have a willingness to serve our community in this volunteer role.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	Previously served on ZBA from 2003-2011, served last three years as chairman. I have very good knowledge of the applicable city codes/ordinances that the ZBA deals with.
List any boards you are currently serving on:	None
List any boards you have served on in the past:	Zoning Board of Adjustment 2003-2011
Current Employer:	District Attorney's Office
Job Title:	Assistant District Attorney
Brief Description of Duties: (Max 400 characters)	Supervise 7 assistant DA's in prosecuting felony drug cases.
Other Employment History: (Max 250 characters)	NC Employment Security Commission 1994-1998
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	01/05/15

First Name	Daniel
Last Name:	MacRae
City:	Charlotte
City Council District (Check your district at Locate My District)	3
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I have been a life long rider of CATS, have an understanding of the system's strengths and weaknesses and have many ideas for improvement.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	Aon Hewitt
Job Title:	Human Resources/Insurance
Brief Description of Duties: (Max 400 characters)	
Other Employment History: (Max 250 characters)	
Education:	
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	02/24/15

First Name	Erik
Last Name:	Moreno
City:	Huntersville
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Independent
Gender:	Male
Race/ Ethnic Background:	Hispanic/ Latino
Why are you interested in serving on these boards/ committees? (Max 400 characters)	<p>I believe that a Charlotte and Mecklenburg county the plans for the future will ensure continued prosperity for the entire Charlotte region.</p> <p>It is very important that developments not only add residents to neighborhoods but that they also have great street presences and adds a positive impact to the overall neighborhood to continue to attract people, jobs and talent.</p>
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have an excellent concept of how urban planning, how walkable areas not only make the city a better place for residents, but can also attract conventions, corporate relocations and talented workers.
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	Petco
Job Title:	Inventory Manager
Brief Description of Duties: (Max 400 characters)	<p>Responsible for appropriately staffing and managing the store effectively. Ensured all merchandise was appropriately accounted for and to make sure the customer experience was as quick and convenient as possible.</p> <ul style="list-style-type: none"> • Lowered overhead cost, excess payroll cost and decreased inventory loss to the lowest levels in the district.
Other Employment History: (Max 250 characters)	Family Dollar - Store Manager
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No

If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	06/06/14

First Name	Joshua
Last Name:	Niday
City:	Charlotte
City Council District (Check your district at Locate My District)	5
Political Affiliation:	Republican
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am interested for two reasons. The first reason is because I am a college student with a passion for government and politics and I want to serve my City. I also want these two board specifically, because I am a regular customer for CATS. I have experienced both the good and bad and I could speak to personal experiences in those meetings that could help improve our local transit system.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I am currently working on my Political Science degree and I am working with my University to try to add an Urban Studies as well. I have served in Student Government at my University so I know basic protocol for how to conduct myself during a meeting. I've never served for the City of Charlotte before, but I am confident that I can learn quickly and provide ideas that others may not have.
List any boards you are currently serving on:	I am not serving on any boards at the time.
List any boards you have served on in the past:	I have never served on any boards in the past.
Current Employer:	Your Event Source
Job Title:	Crew member
Brief Description of Duties: (Max 400 characters)	Work events, provide customer service, novelties and inflatables and ensuring that customers are safe at all times.
Other Employment History: (Max 250 characters)	Carowinds Wendys
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	03/27/15

First Name	Robert
Last Name:	Padgett
City:	Charlotte
City Council District (Check your district at Locate My District)	5
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	Native American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am interested in the Charlotte Housing Authority primarily because I am disabled, living on a small Social Security stipend, and over half of my monthly check goes to pay rent. The serious lack of affordable housing in Charlotte has been a concern of mine since I left a nursing home in 2010, after the amputation of my right leg.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I spent over 40 years working as a photojournalist/reporter in the Newspaper and Wire Service. The final 18 years, prior to becoming disabled in 2008, I was employed by Reuters, the international wire service, as their photographer for NS/SC/TN. My undergraduate degrees are in Journalism and Political from Indiana University (1978).
List any boards you are currently serving on:	none
List any boards you have served on in the past:	Elected Vice-President of the Indiana Newspaper Photographers Association in 1978.
Current Employer:	disabled
Job Title:	Photojournalist for Reuters Newspictures
Brief Description of Duties: (Max 400 characters)	I was responsible for providing daily coverage of professional sports, and breaking news in the tri-state area. Assignments included Susan Smith, Hurricane Floyd, coverage of the visits of U.S. Presidents George H.W. Bush and William J. Clinton to North Carolina, South Carolina, and Tennessee. Nominated for Pulitzer Prize for Feature Photography in 1980.
Other Employment History: (Max 250 characters)	I was hired by my hometown paper, Tipton IN Tribune at the age of 15. I provided pictures to UPI. I was awarded the Hilton U. Brown Scholarship to attend Butler. I was hired by the AI covering Southern Indiana, while finishing my degrees at IU.
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	12/11/14

First Name	Joe
Last Name:	Randolph
City:	Charlotte
City Council District (Check your district at Locate My District)	4
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	As a growing and emerging city it is important to have a strong infrastructure and adequate development strategies for economic growth, workforce development and sustainability. The city must continue to look at effective mobility and transit options to reduce gridlock and preserve our environment and air quality. We have to continue to explore options for adequate housing for our citizens.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I served with the Urban League locally and nationally where one of the goals is to focus on affordable housing for citizens in the community, workforce development as well as economic stability. I have 14 years in business understanding the importance of building a solid infrastructure, workforce and economic development.
List any boards you are currently serving on:	Executive Board, National Urban League Young Professionals Auxillary Council for Childrens Rights Charlotte Chamber Young Professionals
List any boards you have served on in the past:	Past President Charlotte Chapter of National Black MBA Association Urban League Central Carolinas Teen Health Connection Coker College Alumni Board
Current Employer:	Vanguard
Job Title:	Manager
Brief Description of Duties: (Max 400 characters)	Business and People management leading a team of four managers through the areas of client satisfaction, technical proficiency, and a focus on strategic planning and growth strategies.
Other Employment History: (Max 250 characters)	- Adjunct Professor; Business, Johnson C. Smith University (Current) - Department Manager; Card Fraud Operations; Wachovia - Group Manager; Retail Investor Group; Wachovia
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No

If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	10/23/14

First Name	Eric
Last Name:	Sanderson
City:	Charlotte
City Council District (Check your district at Locate My District)	6
Political Affiliation:	Independent
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am interested in helping the community evaluate and improve transit/transportation systems throughout the City and County. I have served on TSAC and am serving on the Transit Funding Working Group and am involved in other volunteer activities to improve th infrastructure in Charlotte to meet our transportation and development needs.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I am civil engineer with over 26 years experience working on transit/transportation/infrastructure/development projects in and around Charlotte and I have a passion for this City to help it become a greater world class city.
List any boards you are currently serving on:	Mecklenburg County Industrial Facilities and Pollution Control Financing Authority
List any boards you have served on in the past:	Transit Services Advisory Committee
Current Employer:	AECOM
Job Title:	Program Director
Brief Description of Duties: (Max 400 characters)	I manage civil and environmental engineering projects throughout the southeastern United States.
Other Employment History: (Max 250 characters)	I have worked for several other engineering firms in Charlotte and worked for the City of Charlotte from 1988 to 1993.
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	02/24/15

First Name	MARK
Last Name:	SHOW
City:	CHARLOTTE
City Council District (Check your district at Locate My District)	7
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	Being a frequent user of mass transit at all times of the day as well as weekends and holidays, I feel that I can bring a different perspective to the advisory group or committee.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	A long time user of mass transit in a variety of cities and a keen eye for observation.
List any boards you are currently serving on:	None
List any boards you have served on in the past:	None
Current Employer:	Various
Job Title:	various
Brief Description of Duties: (Max 400 characters)	As a stagehand who works in the greater Charlotte area, I have a variety of job titles and duties, depending on the type of production.
Other Employment History: (Max 250 characters)	Various including retail and film work.
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	03/03/15

3 Appointed By Mayor (M)
 4 Appointed By City Council (C)

CIVIL SERVICE BOARD

(7 Members)
 B/O
 Last Revised Date:

Membership - Appointments are for three-year terms and appointees must be electors of Mecklenburg County. Per Council's policy, effective February 10, 1997, a background check will be conducted on all nominees to this committee. On July 18, 2006, following a request from City Council, the City Charter was amended by Senate Bill 1841, General Assembly Session 2005. The amendment deleted the alternate number designation while preserving a quorum as three members.

Responsibilities - Principal functions are to establish requirements for applicants for positions in the Police and Fire Departments; to give competitive examinations to such applicants, subject to reasonable limitations as to physical qualifications and moral character to maintain a register of applicants passing such examinations, to hold hearings of an employee against whom charges have been brought by the Police or Fire Chief, and to pass on all promotions and demotions within the departments.

Legend:

Member Name	Appointed By	Legend	Dist	Appoint Date	Reappoint Date	Term	Exp. Date
* Chairman							
<u>Council</u>							
Ashley Hewitt W/F	C		6	4/23/2012		3 yrs	05/15/2015
Jason McGrath W/M	C		6	4/25/2011	5/12/2014	3 yrs	05/15/2017
Karen Burke B/F	C		4	2/28/2011	4/8/2013	3 yrs	05/15/2016
Norman Ganes B/M	C		7	4/23/2012		3 yrs	05/15/2015
<u>Mayor</u>							
Clement (Lee) Abernethy III W/M	M		6	6/17/2014		3 yrs	05/15/2017
German DeCastro H/M	M		6	6/18/2010	10/23/2013	3 yrs	05/15/2016
Lisa Crawford B/F	M		1	7/20/2012		3 yrs	05/15/2015

First Name	Lucille
Last Name:	Frierson
City:	Charlotte
City Council District (Check your district at Locate My District)	4
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am interesting in serving on the boards/committees because I feel that I can add value to them as I have a wealth of experience in the education, health and business arena. This opportunity will allow me to foster my engagement with our community.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I am skilled in method development, validation and facilitation training and evaluation measurements. I have also been a commissioned/non-commissioned public speaker for conventions and workshops which has afforded me opportunities to establish connections and build long lasting relationships. My position in the business arena coupled with my education and experience as a best fit candidate.
List any boards you are currently serving on:	N/A
List any boards you have served on in the past:	Parks and Recreational Board
Current Employer:	Amerisourcebergen Speciality Group
Job Title:	Program Manager
Brief Description of Duties: (Max 400 characters)	Leads and manages a team of 45 in-house and remote associates and provides day-to-day instructions to team members on job responsibilities; conducts performance reviews and rewards positive behavior. Supports associates in their efforts for growth and development. Designs project task plan and standard operating procedures; analyzes progress of tactical issues. Drafts client proposals.
Other Employment History: (Max 250 characters)	Identified, developed and conducted team training session, responsible for measuring return on investment via internal company metrics. Prepared and presented reports and analysis relating to billing and reimbursement to clients.
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	03/09/15

First Name	Norman
Last Name:	Garnes
City:	Charlotte
City Council District (Check your district at Locate My District)	7
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	Currently serving on civil service board and would like to serve a second term.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	Retired from city of charlotte police department
Job Title:	Retired as a major
Brief Description of Duties: (Max 400 characters)	
Other Employment History: (Max 250 characters)	
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	02/14/15

First Name	Delter
Last Name:	Guin
City:	Charlotte
City Council District (Check your district at Locate My District)	4
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	To serve my community & be a voice for those who have been silenced & ensure this great state has the best interest for every citizen!
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	<p>Founder & Current President of The Guin Foundation</p> <p>www.TheGuinFoundation.com</p> <p>Non-profit helping those in the community in need</p>
List any boards you are currently serving on:	The Guin Foundation
List any boards you have served on in the past:	The Guin Foundation
Current Employer:	Wells Fargo
Job Title:	Financial Crimes Specialist
Brief Description of Duties: (Max 400 characters)	To mitigate loss, identify fraud & eliminate threats
Other Employment History: (Max 250 characters)	<p>Bank of America 11/08-01/10 Business Analyst</p> <p>Wachovia 10/05-11/08 Online Analyst</p>
Education:	High School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	07/02/14

First Name	Ashley
Last Name:	Hewitt
City:	Charlotte
City Council District (Check your district at Locate My District)	6
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am currently serving on the Civil Service Board and would like to continue my service. The board is a good match for my background and interests and allows me to serve the City of Charlotte where I add the most value.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have 17 years of experience in Human Resources at Duke Energy and Wells Fargo (Wachovi at time). I bring significant recruiting and employee relations experience to the board.
List any boards you are currently serving on:	Currently serving on the Civil Service Board. President of Sharon Elementary School PTA
List any boards you have served on in the past:	Charity League, Inc Alexander Graham Middle School PTA - Treasurer Search Committee at St. John's Episcopal Church
Current Employer:	Currently I stay at home with my 3 children
Job Title:	
Brief Description of Duties: (Max 400 characters)	
Other Employment History: (Max 250 characters)	Contract employee at Wells Fargo (Wachovia at time of employment) - 2007-2008 Contract assignment at Lending Tree - 2006 (3 months) 16 years at Duke Energy in Human Resources.
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	03/03/15

First Name	Talece Y
Last Name:	Hunter
City:	Charlotte
City Council District (Check your district at Locate My District)	3
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	As a Political Science and Paralegal Studies major and Pre-Law minor, it is my civic duty to serve the public, which I have been doing for years. Serving on a board will expand my methods of service. I want to serve on the Civil Service, Citizens Review, and Development Corporation boards since they closely mirror three areas of importance to me: education, career, and home ownership.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have volunteered or worked for US Senate, City Council, County Commission, and a Mayor via phone banking, canvassing, conducting research, and administrative work. I also have experience in reviewing witness statements and affidavits. I have experience with sitting for hearings and approving fines and violations since I am the VP of my HOA.
List any boards you are currently serving on:	The Mews at Laurel Valley, HOA, Vice President Precinct, #138, Vice Chair
List any boards you have served on in the past:	12th Congressional District, Mecklenburg County, Representative YDMC, Board Member
Current Employer:	National Corporate Research
Job Title:	CSR - Change of Registered Agent
Brief Description of Duties: (Max 400 characters)	Conduct Entity Status Checks with the Secretary of State: Reports, Fees, Trade Names, DBA's, Formation Date, Standing, Domicile State, Registered Agent, Address, Signature, File Number, Officers, Name, Qualification Date, Assumed Names, and Business Type Draft and File Change of Registered Agent Documents with the Secretary of State for Entities via Email, Fax, Online, and Mail
Other Employment History: (Max 250 characters)	Tower Legal Solutions, Legal Document Reviewer Town of Pineville, Administrative Support Specialist /Receptionist Lexis Nexis, Drug Testing Call Center Representative/Esteem Research Specialist
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No

If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	05/26/14

First Name	Jennifer
Last Name:	Jackson
City:	Charlotte
City Council District (Check your district at Locate My District)	5
Political Affiliation:	Republican
Gender:	Female
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I would like to serve my community and have an interest in the inner workings of our police department.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	Completed the Citizen's Academy specifically to apply for these boards.
List any boards you are currently serving on:	None
List any boards you have served on in the past:	None
Current Employer:	MI Homes of Charlotte, LLC
Job Title:	AP Supervisor/Executive Administrator
Brief Description of Duties: (Max 400 characters)	Manage daily operations of accounts payable and assistance with monthly/quarterly/yearly financials; Administrative Support for Division President.
Other Employment History: (Max 250 characters)	Almost 20 years in the building industry - purchasing, administrative, accounts payable and legal. Prior to homebuilding, worked for a local attorney as a legal secretary as well as proper title searches.
Education:	High School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	06/03/14

First Name	Brenda
Last Name:	Johnson
City:	Matthews
City Council District (Check your district at Locate My District)	County Commission District 6
Political Affiliation:	Republican
Gender:	Female
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I served on this board for seven years and enjoyed it. Over the past twenty years, I have worked with the police and fire departments in Charlotte and Matthews. I know how time consuming it is to be a member of this board, and I realize that it takes commitment that not everyone can or is willing to make. Being retired, I have the time to commit fully to the responsibilities of the job.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	Previous board service. 80 hours toward degree in Criminal Justice. Attendance at CMPD, Matthews PD, and FBI Citizens Academies. Volunteer work for CMPD and MPD. Trip to FBI HQ in Washington and Quantico. Ridealongs with CMPD, CFD, and MPD.
List any boards you are currently serving on:	
List any boards you have served on in the past:	Civil Service Board Citizens Review Board
Current Employer:	Retired - CMS Teacher and Administrator
Job Title:	
Brief Description of Duties: (Max 400 characters)	For 25 years taught English as a Second Language or was ESL Specialist for Charlotte-Mecklenburg Schools.
Other Employment History: (Max 250 characters)	Teaching jobs in church preschool and Memphis City Schools. Work in hospitals' and doctors' offices.
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	02/22/15

First Name	Noelle
Last Name:	LeBlanc
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Republican
Gender:	Female
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I'm interested in assisting the advancement of Meck. County & have a strong passion for those that serve our community (police, fire, & medic.) I believe those that are entrusted with the safety of our citizens deserve a fair forum for grievances while ensuring the caliber & integrity of their positions are upheld. It would be an honor to serve on a board that works closely with these groups.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I served in the US Air Force, have a Bachelor's Degree in Criminal Justice & a Paralegal Degree I've worked for the past 19+ years as a litigation paralegal. I am well versed in diplomacy, have high morals/values & can effectively navigate facts to reach an educated fair conclusion. I have strong communications skills and have family that serves in both police and military capacities.
List any boards you are currently serving on:	N/A
List any boards you have served on in the past:	N/A
Current Employer:	Lincoln Derr PLLC
Job Title:	Senior Litigation Paralegal
Brief Description of Duties: (Max 400 characters)	Management and administration of complex business litigation and medical malpractice cases. Providing paralegal assistance from case inception through trial.
Other Employment History: (Max 250 characters)	Additional litigation/paralegal experience beginning in 1995 to present. Served honorably in the United States Air Force from 1989 to 1993.
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	02/19/15

First Name	Liza
Last Name:	Mcginnis
City:	Matthews
City Council District (Check your district at Locate My District)	6
Political Affiliation:	Republican
Gender:	Female
Race/ Ethnic Background:	Asian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	Im interesting working as a group
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	myasia
Job Title:	Assistant Clerk
Brief Description of Duties: (Max 400 characters)	Resolved problem legal Document service.
Other Employment History: (Max 250 characters)	
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	01/26/15

First Name	Emanuel
Last Name:	Reid
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I have always been passionate and hands on in helping my community, but now I believe it is time for me to take the next step and commit myself to a community board(s) and team up with some of the leaders in the community and strive for a better Charlotte.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have worked as the Assistant Director with Grassroots Campaigns, and was responsible for developing canvassing outreach campaigns for organizations who fight for issues such as civil liberties, environmental protection, equality, poverty and social justices. I have also been a volunteer mentor with Right Moves for Youth since 2013, working with CMS schools and mentoring Middle School children.
List any boards you are currently serving on:	None.
List any boards you have served on in the past:	None.
Current Employer:	Grassroots Campaigns
Job Title:	Assistant Director
Brief Description of Duties: (Max 400 characters)	Responsible for developing canvassing outreach campaigns for organizations who fight for issues such as civil liberties, environmental protection, equality, poverty and social justice. I am tasked with implementing daily and weekly plans to maximize office results and provide analysis on performance. I also oversee the recruitment, training, and staff development.
Other Employment History: (Max 250 characters)	Third Rock Events (Business Development Manager) Xerox (Solutions Consultant) NASCAR (Public Affairs Intern) Right Moves for Youth (Volunteer Mentor)
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	09/07/14

First Name	DEBORAH
Last Name:	STEVENSON
City:	Charlotte
City Council District (Check your district at Locate My District)	7
Political Affiliation:	Republican
Gender:	Female
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	After attending all sessions of the Charlotte Mecklenburg Police Department's Citizens Academy and all sessions of the League of Women Voter's Civics 101 program on local government here in Charlotte, I would like to volunteer for the Civil Service Board where I may be able to assist in the decision-making process particularly given my experience in government and in law enforcement.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	During my many years of government service in law enforcement, I encountered very diverse human resource, administrative, training, and investigative issues. I worked with very large groups of employees and with small teams, as well as at the headquarters level and at the training academy. I am very familiar with the types of training and the roles of local police agencies and fire departments.
List any boards you are currently serving on:	N/A
List any boards you have served on in the past:	In the past, I served on the boards of cultural organizations.
Current Employer:	Retired from US Federal Bureau of Investigation, Washington, DC
Job Title:	Supervisory Special Agent (at time of retirement)
Brief Description of Duties: (Max 400 characters)	My duties included manager of executive police training overseas; assistant supervisor of new recruit training; supervisor handling diverse human resource issues including as EEO Investigator; and as Special Agent, conducted background investigations of employees holding security clearances; and investigated very diverse types of criminal and national security matters.
Other Employment History: (Max 250 characters)	Served as an Intelligence Analyst at FBI, Washington, DC, prior to entering FBI Academy.
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	03/17/15

First Name	Clara
Last Name:	Witherspoon
City:	Charlotte
City Council District (Check your district at Locate My District)	5
Political Affiliation:	Independent
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	Working on the civil service board will provide me an opportunity to participate in the process of selecting those who serve our communities. I believe that a person should possess specific character traits if they are going to effectively serve their fellowman.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I believe that my volunteer work experience as a director of a nonprofit youth ministry since 1999 to current, and my educational background supports my candidacy. I also have a masters degree in Christian Leadership and I am currently pursuing a masters in school counseling.
List any boards you are currently serving on:	God's Production Ministries Inc
List any boards you have served on in the past:	Saint Paul Baptist Church Deaconess Board under the leadership of Dr. Drummond
Current Employer:	Full Time Graduate Student
Job Title:	School Counseling
Brief Description of Duties: (Max 400 characters)	I am currently a full time graduate student
Other Employment History: (Max 250 characters)	Mental Health Community Support Director 21st Century Community Learning Center After-school Director CMS After-school Coordinator Underwriter Assistant Business Owner
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	I do not personally think there should be a conflict, however my husband retired from the Charlotte Fire Department in 2010 .
Date Signed:	05/17/14

2 Appointed By Mayor (M)
 4 Appointed By City Council (C)
 6 County Commission (Y)

DOMESTIC VIOLENCE ADVISORY BOARD

(12 Members)

B

Last Revised Date:

Membership - In January 2009, the Board of County Commissions approved increasing board membership by one. Background checks will be conducted on all nominees to this committee.

Responsibilities - Periodic (and at least annual) review and evaluations of all Charlotte and Mecklenburg domestic violence programs and services. Make recommendations to the Board of County Commissioners and Charlotte City Council. Interim reports may be presented as deemed appropriate by a majority of members of the DVAB or as requested by the Charlotte City Council or the Board of County Commissioners.

Legend:

Member Name	Appointed By	Legend	Dist	Appoint Date	Reappoint Date	Term	Exp. Date
* Chairman							
<u>Council</u>							
Beatrice Cote W/F	C		5	11/9/2009	6/9/2014	3 yrs	09/22/2017
Eddie Sanders B/M	C		2	1/13/2014		Unexp	09/21/2015
Jacqueline Dienemann W/F	C		Y	11/10/2008	6/24/2013	3 yrs	09/21/2016
LiMia Bowen B/F	C		3	7/26/2010	6/24/2013	3 yrs	09/21/2016
<u>County</u>							
Beverly Foster N/N	Y		Y	1/20/2010	3/6/2012	3 yrs	04/30/2015
Elizabeth Trosch N/N	Y		1	4/7/2009	3/6/2012	3 yrs	04/30/2015
Myna Advani N/N	Y		Y	1/20/2010	3/6/2012	3 yrs	04/30/2015
Nicole Ivory N/F	Y		3	3/6/2012		3 yrs	04/30/2015
Patrick Burris N/N	Y		1	4/7/2009	3/6/2012	3 yrs	04/30/2015
Vanessa Lane N/F	Y		3	3/6/2012		3 yrs	04/30/2015
<u>Mayor</u>							
Shante Cotton B/F	M		4	1/17/2012		3 yrs	09/21/2014
Tina Whittaker B/F	M		1	8/8/2014		Unexp	09/21/2017

First Name	Henry
Last Name:	Black
City:	Charlotte
City Council District (Check your district at Locate My District)	3
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	As I have served on the Community Relations' police complaint review program assists citizens who would like to make an allegation of officer misconduct by providing them an alternative for registering their complaints. I want to help my Community as well as the citizen of Charlotte NC.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I know that I'm a hard worker, I'm a people person as well as a easy going and get the job type of man. I work well with other and I'm easy to get along with. I just thank God for the door that he is still opening for me each day. And one of the big things about me is that I have a open mind and like to see the big picture. Then just picking a side.
List any boards you are currently serving on:	NA
List any boards you have served on in the past:	Community Relations Committee
Current Employer:	Genesis Project 1, Inc.
Job Title:	President
Brief Description of Duties: (Max 400 characters)	Responsible for overseeing the day-to-day operations. Help developing and implementation steps of the Staffing and Hiring System for Genesis Project 1, Inc. Over see that the Policy and Procedure Manual is up to date and implemented. Oversee inquiry and orientation process to ensure excellent public relations and customer service.
Other Employment History: (Max 250 characters)	Please see resume
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	10/31/14

First Name	Julie
Last Name:	Campbell
City:	Charlotte
City Council District (Check your district at Locate My District)	4
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	My greatest interest is concern for the overall health, growth and development of public and to offer my expertise and service to the populations who may benefit in the second and third choice of selections I chose to serve.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	Briefly, my background consists of holding an active North Carolina Registered Nurse License and currently practicing as bedside as well as a case manager with public health. My past experiences has included international travel to South Africa to address the disparities in school age children.
List any boards you are currently serving on:	American Nurses Association North Carolina Nurses Association
List any boards you have served on in the past:	RAIN, International Children's Outreach Ministry (ICOM)
Current Employer:	Mecklenburg County Health Department
Job Title:	Case Manager RN
Brief Description of Duties: (Max 400 characters)	Provide coordination of services for families with children ages 0-5, identifying the needs, concerns and set goals for families to complete. Educate families on issues related to health and development. Link families to available resources in Mecklenburg County. Collaborate with healthcare providers to ensure best treatment. Support parents in being their child's best advocate.
Other Employment History: (Max 250 characters)	Staff Registered Nurse at Carolinas Medical Center as needed. Provide evidence-based nursing care to patients.
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	01/06/15

First Name	Sandra
Last Name:	Catus
City:	Charlotte
City Council District (Check your district at Locate My District)	2
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I feel that I can make a difference. Since I am now retired feel that I would like to make a difference.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	Over 40 years working in a law firm (Administrative Assistant). Worked on the campaign for Robin Bradford (District 92). Got a taste of the workings of City Council.
List any boards you are currently serving on:	None
List any boards you have served on in the past:	None
Current Employer:	Retired
Job Title:	
Brief Description of Duties: (Max 400 characters)	
Other Employment History: (Max 250 characters)	
Education:	High School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	03/09/15

First Name	Richard
Last Name:	Clark
City:	charlotte
City Council District (Check your district at Locate My District)	3
Political Affiliation:	Republican
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I would like to serve in my community and it would help me start my political career.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	Goodwill
Job Title:	Cashier
Brief Description of Duties: (Max 400 characters)	
Other Employment History: (Max 250 characters)	
Education:	High School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	05/16/14

First Name	Shawntae
Last Name:	Crews
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I would like to be an active participant in the community in which I live.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have a substantial interest in government and community relations. I have recently graduated from law school and would like the City of Charlotte to benefit from the education that I have acquired.
List any boards you are currently serving on:	None
List any boards you have served on in the past:	None
Current Employer:	Carolinas Healthcare System
Job Title:	Staff Assistant
Brief Description of Duties: (Max 400 characters)	clerical work such as scheduling appointments and sending correspondence on behalf of nurses and physicians.
Other Employment History: (Max 250 characters)	University Animal Clinic 7/2004-3/2009 Hampton Inn Uptown 10/2003-2/2004 Champps Americana 10/2001-12/2002
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	03/10/15

First Name	Nikita
Last Name:	Darrell
City:	Charlotte
City Council District (Check your district at Locate My District)	7
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I've experienced domestic violence at some point in my own life. Want to help those currently impacted by it's effects. I am also a small business owner in the city of Charlotte. Interested in helping other small businesses leverage opportunities within the city to grow.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have owned and managed a small business for more than 17 years. I am a certified Project Management Professional and nationally recognized speaker who works with companies and organizations to improve business processes and develop their workforce.
List any boards you are currently serving on:	Non
List any boards you have served on in the past:	
Current Employer:	SIMPLY VIRTUAL
Job Title:	
Brief Description of Duties: (Max 400 characters)	
Other Employment History: (Max 250 characters)	
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	10/10/14

First Name	Lucille
Last Name:	Frierson
City:	Charlotte
City Council District (Check your district at Locate My District)	4
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am interesting in serving on the boards/committees because I feel that I can add value to them as I have a wealth of experience in the education, health and business arena. This opportunity will allow me to foster my engagement with our community.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I am skilled in method development, validation and facilitation training and evaluation measurements. I have also been a commissioned/non-commissioned public speaker for conventions and workshops which has afforded me opportunities to establish connections and build long lasting relationships. My position in the business arena coupled with my education and experience as a best fit candidate.
List any boards you are currently serving on:	N/A
List any boards you have served on in the past:	Parks and Recreational Board
Current Employer:	Amerisourcebergen Speciality Group
Job Title:	Program Manager
Brief Description of Duties: (Max 400 characters)	Leads and manages a team of 45 in-house and remote associates and provides day-to-day instructions to team members on job responsibilities; conducts performance reviews and rewards positive behavior. Supports associates in their efforts for growth and development. Designs project task plan and standard operating procedures; analyzes progress of tactical issues. Drafts client proposals.
Other Employment History: (Max 250 characters)	Identified, developed and conducted team training session, responsible for measuring return on investment via internal company metrics. Prepared and presented reports and analysis relating to billing and reimbursement to clients.
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	03/09/15

First Name	Janet
Last Name:	Garner-Mullins
City:	Charlotte
City Council District (Check your district at Locate My District)	3
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I wish to serve on this advisory board to work collaboratively with board members in reviewing current programs to ensure those programs are the most safe,beneficial and effective for the victims. In addition, to work with the Board on programs that are inclusive c Teens to show them they matter, and the community is available to help them where they are most comfortable communicating.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have been a confidant, non-judgemental friend, and resource for close friends who were victims of domestic violence. My passion for serving others, people skills, empathy, natural advocator, benevolent and inspirational demeanor, and passion for social justice qualifies m to serve on the boards I have selected.
List any boards you are currently serving on:	N/A
List any boards you have served on in the past:	Domestic Violence Advisory Board Mecklenburg County Women's Commission
Current Employer:	Retired
Job Title:	
Brief Description of Duties: (Max 400 characters)	
Other Employment History: (Max 250 characters)	I served 29 years in the Insurance Industry as an Agent, Trainer, and Adjuster for Fortune 500 Brokers, Agencies and Companies.
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	03/19/15

First Name	Denise
Last Name:	Howard
City:	Charlotte
City Council District (Check your district at Locate My District)	5
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I've been in Charlotte since 1975 and have had the opportunity in my field of healthcare to interact with a variety of diverse residents of Mecklenburg County ranging from homeless individuals to individuals with financial problems and quality of life issues. I am objective in looking at different issues and am open to recommendations and suggestions of others.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	My credentials include a master's in healthcare administration, a master of science in nursing administration, and a doctorate of nursing practice. All of these allow me to view people, systems, and communities holistically. In my present clinical practice, I provide healthcare for clients who are chronically homeless and those who are uninsured due to loss of employment.
List any boards you are currently serving on:	None due to completion of doctoral studies.
List any boards you have served on in the past:	Metrolina AIDS Project Regional AIDS Interfaith Network United Way Housing and Stability Community Investament Committee
Current Employer:	Charlotte Community Health Clinic
Job Title:	Family Nurse Practitioner
Brief Description of Duties: (Max 400 characters)	Serve as primary care provider for diverse, vulnerable populations to include uninsured Mecklenburg County residents.
Other Employment History: (Max 250 characters)	Carolinas HealthCare System - 27 years Winston-Salem State University, Adjunct Clinical Faculty - Present Gardner-Webb University, Adjunct Clinical Faculty - Present
Education:	University of South Alabama - Doctor of Nursing Practice
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	09/23/14

First Name	Sherika
Last Name:	Jackson
City:	Charlotte
City Council District (Check your district at Locate My District)	3
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I'm interested in serving on these boards because I come face to face with the issues that these particular boards address on a daily basis. My current career/profession involves dealing with: human/community relations, underserved populations, and victims of any type of abuse/crime. I want to make a difference in Meck. Co. by offering up my expertise & giving our citizens a voice who really need one.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have a background in social welfare research and providing outpatient therapy to adults/children who suffer from mental health and substance abuse issues. I am a licensed social worker with extensive experience working with underserved, diverse, and low-income populations. I also have knowledge about community resources and I am able to resolve crises/conflicts effectively.
List any boards you are currently serving on:	None
List any boards you have served on in the past:	None
Current Employer:	Alternatie Living Solutions, Inc.
Job Title:	Lead Clinical Therapist
Brief Description of Duties: (Max 400 characters)	Supervision of clinical team; Performs authorizations/utilization review duties; Conducts assessments along with diagnosing consumers; Executes treatment summaries with consumers; Determines care plan (goals) basic/clinical needs; Engages in face-to-face, outpatient therapy visits with each consumer on a weekly basis; Makes referrals and other miscellaneous duties
Other Employment History: (Max 250 characters)	Therapeutic Counselor/Case Manager IIH Team Lead Intake Coordinator Graduate Research Asst. Residential Counselor
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No

<p>If yes, please explain complete disposition. (Max 250 characters)</p>	
<p>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</p>	<p>No</p>
<p>If yes, please explain conflict. (Max 250 characters)</p>	
<p>Date Signed:</p>	<p>10/01/14</p>

First Name	Martin
Last Name:	Joseph
City:	Charlotte
City Council District (Check your district at Locate My District)	2
Political Affiliation:	Independent
Gender:	Male
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	Having lived in Charlotte for nearly 16 years and seen this city transform before my eyes, I want to get more involved in the community from a civic viewpoint.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I've operated my own business for 14 years and have form a number of local relationships with those in the Charlotte-Mecklenburg community. I understand the need for new ideas and to provide leadership to the community from which I make a living.
List any boards you are currently serving on:	Board Member, Kappa Foundation of Charlotte (Marketing Liaison)
List any boards you have served on in the past:	Board Member, Kappa Alpha Psi Fraternity (Charlotte Chapter). Regional Representative (North Carolina & Southern West Virginia), Kappa Alpha Psi Achievement Commission, Kappa Alpha Psi Fraternity. Central Piedmont Community College Computer Training Advisory Board (Past Member)
Current Employer:	TechnikOne
Job Title:	Partner
Brief Description of Duties: (Max 400 characters)	Digital marketing agency where I oversee business operations and creative execution for all client projects
Other Employment History: (Max 250 characters)	Capital markets auditor for NationsBank (now Bank of America)
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	06/10/14

First Name	Veronica
Last Name:	Moore
City:	Charlotte
City Council District (Check your district at Locate My District)	7
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am interested in serving on these boards because I lived in a very distressed neighborhood for 25 years. We did not have a voice or assistance in the neighborhood that provided guidance. I would love to give back to our communities and the citizens to show all of the available options for assistance. I also was a victim of domestic violence and can provide a great service to those needing help.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	Throughout all my professional experience I have been in a role which promotes Customer Service, I feel this qualifies me to serve on these boards because I have mastered the ability of providing a service. I can incorporate this quality into providing a service for the citizens of Meckenlenburg county.
List any boards you are currently serving on:	N/A
List any boards you have served on in the past:	N/A
Current Employer:	Metlife
Job Title:	Registered Securities Principal
Brief Description of Duties: (Max 400 characters)	Review and approve new Proprietary advisory accounts, Options applications, Margin applications, 529 applications, Proprietary variable annuity applications from Broker-Dealer distribution channels, ensuring all business, compliance, and regulatory requirements are met Provide suitability review and completeness review on existing proprietary advisory account investment model changes
Other Employment History: (Max 250 characters)	Customer Service, Guest Services
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	09/26/14

First Name	Rashada
Last Name:	Russell
City:	Charlotte
City Council District (Check your district at Locate My District)	2
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am interested in serving on the boards and committees of my choice because I am passionate in serving my community. I seek to be a voice for undeserved populations of people. So, I believe serving on a board will be my footstool of advocacy for the community. Through currently volunteering in organizations, I seek to be well-rounded on the board that I may be selected to serve on.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	Through my volunteer work and serving as an intern at certain organizations, I have developed great communication and teamwork skills. Also, through schooling, I have the proper training and development in vocality of expressing my ideas and knowledge.
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	Student
Job Title:	
Brief Description of Duties: (Max 400 characters)	
Other Employment History: (Max 250 characters)	
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	03/24/15

First Name	Ryon
Last Name:	Smalls
City:	Charlotte
City Council District (Check your district at Locate My District)	2
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am interested in serving on these boards/ committees as they will allow me to be an assistance to Charlotte's most vulnerable citizens. I believe that my youthful energy, creativity, and ability to analyze situations will be beneficial in serving those that need our help most.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have a passion for working with underprivileged citizens and have experience doing so as an intern for the Urban League of the Upstate. My leadership skills of discipline, coordinating, teamwork and public speaking have been well enhanced by my military training. Furthermore, I have demonstrated the ability to spot issues, analyze and apply ideas through legal research in my current studies.
List any boards you are currently serving on:	Juvenile Crime Prevention Council for Mecklenburg County
List any boards you have served on in the past:	
Current Employer:	United States Army Reserve - National Guard
Job Title:	Second Lieutenant
Brief Description of Duties: (Max 400 characters)	A manager, supervisor, and leader of 22 soldiers. Managing and delegating tasks that I have developed in order to complete orders that have been assigned to me.
Other Employment History: (Max 250 characters)	
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	03/23/15

4 Appointed By Mayor (M)
 8 Appointed By City Council (C)

HISTORIC DISTRICT COMMISSION - CHARLOTTE

(12 Members)

O

Last Revised Date:

Membership - One member shall represent the Charlotte-Mecklenburg Planning Commission and shall be recommended for appointment by that commission for a one year term. Each of the Historic districts - Fourth Ward, Plaza-Midwood, Dilworth, Wesley Heights and Hermitage Court shall be represented by one residential property owner (Council appointment). The membership will be expanded by one (a property owner) for each newly designated district. The Board of Directors of neighborhood association of each district shall recommend nominations for their position in compliance with the associations's by-laws, but such recommendations shall not be binding on the City Council.

On April 17, 2006, City Council approved Ordinance No. 3256-Z creating Hermitage Court Historical District. On May 17, 2010, City Council approved Ordinance No. 4419-Z, creating the Wilmore Historic District Overlay. The new historic district will be represented by one residential property owner who shall be appointed by the Mayor.

In addition, the Dilworth Historic District, because of its make-up, shall be represented by the operator of a business in that district.

If any of the district representatives ceases to be a property owner in the respective historic district, that appointee shall be permitted to continue in his position if more than fifty (50) percent of his term has been served.

A majority of the membership shall have demonstrated special interest, experience, or education in history, architecture, and or other relevant discipline; all must reside within the corporate limits of the City of Charlotte- both criteria required by State Statute. Terms are for three years and no member may serve on the Commission for more than two full consecutive terms.

Responsibilities - To ensure the preservation of any areas, structures, site and objects that are significant elements of the cultural, social, economic, political, or architectural history of Charlotte; to safeguard the heritage of the city through the preservation and conservation of historical areas for the education, pleasure, and enhancement of the residents of the City.

Legend:

A-L	At-Large
BOD	Business/Operator Dilworth
PLC	Planning Commission Representative
ROD	Resident/Owner/Dilworth
ROF	Resident/Owner/Fourth Ward
ROH	Resident/Owner/Hermitage Court
ROP	Resident/Owner/Plaza-Midwood
ROW	Resident/Owner/Wilmore
ROWH	Resident/Owner/Wesley Heights

Member Name	Appointed By	Legend	Dist	Appoint Date	Reappoint Date	Term	Exp. Date
* Chairman							
<u>Council</u>							
Belinda Corbus W/F	C	A-L	6	4/23/2012		3 yrs	06/30/2015
Dominick Ristaino W/M	C	BOD	1	6/22/2009	5/12/2014	3 yrs	06/30/2017
Donald Duffy W/M	C	A-L	4	4/26/2010	4/8/2013	3 yrs	06/30/2016

James Haden W/F	C	ROF	2	10/27/2014		Unexp	06/30/2016
Lisa Yarbrough W/F	C	ROH	1	4/9/2012		3 yrs	06/30/2015
Rodric Lenhart W/M	C	ROWH	2	4/14/2014		Unexp	06/30/2016
Tamara Titus W/F	C	ROD	1	4/14/2014		Unexp	06/30/2016
Thomas Egan, III W/M	C	ROP	1	4/12/2010	4/8/2013	3 yrs	06/30/2016

Mayor

Debra Glennon W/F	M	A-L	1	5/12/2009	10/12/2012	3 yrs	06/30/2015
Mattie Marshall N/F	M	A-L	2	6/24/2013		3 yrs	06/30/2016
Michael Sullivan N/M	M	PLC	1	6/18/2014		1 yr	06/30/2015
Tim Bender N/M	M	ROW	3	3/11/2013	7/1/2013	3 yrs	06/30/2016

RESIDENT/OWNER HERMITAGE COURT

No Applications Received for this Category

13 Appointed By City Council (C)

7 Appointed By Mayor (M)

KEEP CHARLOTTE BEAUTIFUL

(20 Members)

Last Revised Date:

Membership - Appointments are for three-year terms and appointees may reside anywhere in Mecklenburg County. No member may serve more than two consecutive full terms.

Responsibilities - Coordinate and participate in neighborhood community improvement projects, Adopt-A-City Street, neighborhood recognition, the Great American Cleanup, and litter prevention programs. Promote partnership between citizens, businesses, and government to ensure a clean and healthy environment. Includes hands-on project work, primarily in the Spring and Fall.

Legend:

Member Name	Appointed By	Legend	Dist	Appoint Date	Reappoint Date	Term	Exp. Date
* Chairman							
<u>Council</u>							
Camille Cunningham W/F	C		3	7/22/2013		Unexp	06/30/2016
Dean Pawlowski W/M	C		6	4/27/2009	4/9/2012	3 yrs	06/30/2015
Dustin Prudhomme W/M	C		1	4/14/2014		Unexp	06/30/2015
Francene Greene B/F	C		5	9/8/2014		Unexp	06/30/2017
Joshua Arnold W/M	C		6	9/8/2014		Unexp	06/30/2015
Joshua Middleton I/M	C		2	11/10/2014		Unexp	06/30/2015
Kelley Hyland W/F	C		4	1/28/2013	4/8/2013	3 yrs	06/30/2016
Lawrence Ferri W/M	C		1	11/8/2010	4/9/2012	3 yrs	06/30/2015
Michael Zytow W/M	C		4	1/13/2014		Unexp	06/30/2016
Russ Ferguson W/M	C		1	7/23/2012	4/8/2013	3 yrs	06/30/2016
Russell Adams W/M	C		1	7/22/2013	5/12/2014	3 yrs	06/30/2017
Sara Zdeb W/F	C		4	11/10/2014		Unexp	06/30/2015
Vanessa Kenon-Hunt B/F	C		7	7/23/2012	5/12/2014	3 yrs	06/30/2017
<u>Mayor</u>							
Ann Wood N/F	M		6	6/24/2013		Unexp	06/30/2015
Charles Jewett W/M	M		6	12/2/2013		Unexp	06/30/2015
Deborah Robinson W/F	M		1	6/17/2014		Unexp	06/30/2015
Joseph Franco W/M	M		1	12/2/2013	7/3/2014	3 yrs	06/30/2017
Robert Combs W/M	M		6	6/17/2014		3 yrs	06/30/2017
Samantha Pendergrass W/F	M		1	12/2/2013		3 yrs	06/30/2016
Vineta Pritchard B/F	M		4	6/17/2014		3 yrs	06/30/2017

First Name	Maritza
Last Name:	Adonis
City:	Charlotte
City Council District (Check your district at Locate My District)	6
Political Affiliation:	Independent
Gender:	Female
Race/ Ethnic Background:	Multi-Ethnic
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am interested in serving on these boards/committees for the following reasons: 1) I will be taking Administrative Law for Fall 2014 and would like to receive first-hand knowledge of local government operations; 2) I have newfound passion for the City of Charlotte; and 3) I would potentially love to serve on the Council one day.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	My former experiences serving on national boards, coordinating and implementing statewide initiatives and current enrollment in Administrative law, qualify me to serve on a Charlotte City Council board.
List any boards you are currently serving on:	American Bar Association-Law Student Division-Fourth Circuit Governor-Resolutions and Advocacy Co-Chair; National Black Law Student Association-Southern Region Pre-Law Director;
List any boards you have served on in the past:	United States Student Association-Southeast Regional Chair; Student National Medical Association-Board Member; AIDemocracy-Student Advisory Board Member; UNC Association of Student Governments-NC State Delegate; and NC State Provost Advisory Council for the Status of Women.
Current Employer:	Student at Charlotte School of Law
Job Title:	Rising 2L
Brief Description of Duties: (Max 400 characters)	Partaking in a genuine student-focus and practice-ready legal education that is challenging, exciting and motivating me to serve, lead and love my life simultaneously. Receiving professional training that is enhancing the collaborator, contemplator, innovator, leader and most of all free-thinker that I am and to play a leading role in the application and creation of law.
Other Employment History: (Max 250 characters)	
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No

If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	08/12/14

First Name	casey
Last Name:	brewer
City:	Matthews
City Council District (Check your district at Locate My District)	7
Political Affiliation:	Independent
Gender:	Female
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I have a strong interest in Crime Prevention Through Environmental Design and one of the core principal's of that philosophy is city beautification. I believe clean and visually interestin places can help foster a sense of place and thus encourage positive behaviors and deter unwanted behaviors.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	Architectural Design, Sustainable practices, Recycling
List any boards you are currently serving on:	none
List any boards you have served on in the past:	Keep Charlotte Beautiful 2009 -2012
Current Employer:	LS3P
Job Title:	Architectural Intern
Brief Description of Duties: (Max 400 characters)	Design and construction documents for Schools and recreational centers.
Other Employment History: (Max 250 characters)	
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	02/25/15

First Name	Matthew
Last Name:	Cherep
City:	Charlotte
City Council District (Check your district at Locate My District)	4
Political Affiliation:	Republican
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am a proud resident of Charlotte. After attending Davidson College and meeting my wife, we decided to make Charlotte our home. In 2013, we were married here in beautiful Uptown Charlotte. In 2014, we were lucky enough to purchase our first home in the Elizabeth. I would appreciate the opportunity to give back to the city that has given us so much happiness.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	As an attorney at Womble Carlyle Sandridge & Rice, I bring both analytical and legal skills to the committee.
List any boards you are currently serving on:	None.
List any boards you have served on in the past:	None
Current Employer:	Womble Carlyle Sandridge & Rice
Job Title:	Attorney
Brief Description of Duties: (Max 400 characters)	I represent large financial institutions in consumer finance litigation in state and federal courts.
Other Employment History: (Max 250 characters)	Mecklenburg County Public Defenders Office. Los Angeles County Department of Public Works. Los Angeles County Public Defenders Office.
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	02/24/15

First Name	Sheila
Last Name:	Etheridge
City:	Charlotte
City Council District (Check your district at Locate My District)	6
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I relocated to Charlotte almost 15 years ago and have worked here, paid taxes, and been a good citizen. I would like to effect change while at the same time do something useful and fulfilling.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	My abilities and background lean toward the legal profession which enable me to see both sides of any situation in an objective manner. I have common sense.
List any boards you are currently serving on:	National Coalition of 100 Black Women, Queen City Metropolitan Chapter. (I am a volunteer with Performing Arts Center; I do not serve on its board.)
List any boards you have served on in the past:	Urban League Guild Metrolina Paralegal Association Urban Bankers Coaliton (NY)
Current Employer:	Wishart Norris P.A.
Job Title:	North Carolina State Bar Certified Paralegal
Brief Description of Duties: (Max 400 characters)	Legal support services to senior partners in tax and commerical law areas of practice; research, interaction with all people -- clients, outside attorneys, vendors, court personnel, co-workers, etc. communication and technical skills.
Other Employment History: (Max 250 characters)	Early years was civil service worker for Social Security Administration and later for First U.S Army Judge Advocate General; private import/export companies, private foundation; Unite Presbyterian Church-USA Headquarters and private law firms.
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	09/25/14

First Name	Charles
Last Name:	Fennell
City:	CHARLOTTE
City Council District (Check your district at Locate My District)	5
Political Affiliation:	Non Affiliated
Gender:	Male
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I bring a lot of institutional experience in working with Housing, living in Charlotte for the last 26 years and having a spouse who has worked to help beautify the East side and what that experience has met to that part of the city. I would like to bring my experience, living knowledge to any board or committee.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	Spectrum Properties
Job Title:	Operations Manager
Brief Description of Duties: (Max 400 characters)	Vendor and Client relations for Spectrum Properties, responsible for the oversight of services and proposals.
Other Employment History: (Max 250 characters)	20 years working at the same property, under two different property owners.
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	09/23/14

First Name	James
Last Name:	Hildreth
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am interested in serving on these boards because I have a desire to serve my community. I consider myself a public servant and these particular boards relate to my interest.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I am an organizer that has worked on various political campaigns that deal with government involvement and I studied Political Science at UNC Charlotte.
List any boards you are currently serving on:	Mecklenburg County LGBT Political Action Committee
List any boards you have served on in the past:	Charlotte Pride
Current Employer:	none
Job Title:	
Brief Description of Duties: (Max 400 characters)	
Other Employment History: (Max 250 characters)	Democratic Senatorial Campaign Committee, Democratic Congressional Campaign Committee.
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	12/18/14

First Name	Tiffany
Last Name:	Hughes
City:	Charlotte
City Council District (Check your district at Locate My District)	2
Political Affiliation:	Independent
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am interested in serving my community to make the city of Charlotte an even better place to live. I have lived in Charlotte for over 20 years and excited about the upcoming changes in the community.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	Working for a number of years as an IT consultant has presented me with the opportunity to work for numerous organizations and work with people globally. I would describe myself as a team player and determined to get the job done collectively.
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	IBM
Job Title:	IT Consultant
Brief Description of Duties: (Max 400 characters)	Quality Assurance Test Manager
Other Employment History: (Max 250 characters)	
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	03/01/15

First Name	Carmen
Last Name:	Johnson
City:	Charlotte
City Council District (Check your district at Locate My District)	2613 Dellinger Dr 28269
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I care about my community and how I can contribute and help shape and form it.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have volunteered with the International House of Charlotte for the past two years tutoring immigrants on passing the Immigration test.
List any boards you are currently serving on:	I also currently sit on the board the 2014 Chief Learning Officer Business Intelligence Board.
List any boards you have served on in the past:	
Current Employer:	Wells Fargo
Job Title:	Project Coordinator
Brief Description of Duties: (Max 400 characters)	Support Leadership program designed for top performers within Wells Fargo.
Other Employment History: (Max 250 characters)	
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	09/23/14

First Name	Martin
Last Name:	Joseph
City:	Charlotte
City Council District (Check your district at Locate My District)	2
Political Affiliation:	Independent
Gender:	Male
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	Having lived in Charlotte for nearly 16 years and seen this city transform before my eyes, I want to get more involved in the community from a civic viewpoint.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I've operated my own business for 14 years and have form a number of local relationships with those in the Charlotte-Mecklenburg community. I understand the need for new ideas and to provide leadership to the community from which I make a living.
List any boards you are currently serving on:	Board Member, Kappa Foundation of Charlotte (Marketing Liaison)
List any boards you have served on in the past:	Board Member, Kappa Alpha Psi Fraternity (Charlotte Chapter). Regional Representative (North Carolina & Southern West Virginia), Kappa Alpha Psi Achievement Commission, Kappa Alpha Psi Fraternity. Central Piedmont Community College Computer Training Advisory Board (Past Member)
Current Employer:	TechnikOne
Job Title:	Partner
Brief Description of Duties: (Max 400 characters)	Digital marketing agency where I oversee business operations and creative execution for all client projects
Other Employment History: (Max 250 characters)	Capital markets auditor for NationsBank (now Bank of America)
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	06/10/14

First Name	Chris
Last Name:	Miller
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Independent
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I've volunteered with Keep Charlotte Beautiful cleanups and I want to further my commitment to the group's efforts.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	Greater Media Charlotte (WBT Radio)
Job Title:	Managing editor
Brief Description of Duties: (Max 400 characters)	My primary responsibility is the writing and production of afternoon newscasts on WBT Radio. I also help oversee a staff of six employees with coverage plans and story assignments.
Other Employment History: (Max 250 characters)	
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	03/16/15

First Name	Amanda
Last Name:	Mitchell
City:	Charlotte
City Council District (Check your district at Locate My District)	9
Political Affiliation:	Independent
Gender:	Female
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am new to the Charlotte area. I moved here last May from outside of DC. I am involved in various organizations including Rotary International, and would like to provide a lasting impact on my community.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have worked for a nonprofit, and various event planning firms in Charlotte and DC. I am passionate to helping my community.
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	In transition
Job Title:	
Brief Description of Duties: (Max 400 characters)	
Other Employment History: (Max 250 characters)	
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	09/23/14

First Name	Allison
Last Name:	Popp
City:	Charlotte
City Council District (Check your district at Locate My District)	6
Political Affiliation:	Republican
Gender:	Female
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	Since moving to Charlotte nearly two years ago, I have been exploring opportunities to give back to this community. Given my interest in the outdoors and my love for the beauty that Charlotte holds, I researched Keep Charlotte Beautiful. I have the time and energy to make a significant commitment to this organization and believe in its mission and work.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	As an attorney, I have developed strong writing, communication and leadership skills. Additionally, I am very organized and committed to activities that I invest in. I believe these skills and qualities will help me to make a great contribution to Keep Charlotte Beautiful.
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	U.S. Chief District Court Judge Frank Whitney
Job Title:	Law Clerk
Brief Description of Duties: (Max 400 characters)	As one of Judge Whitney's law clerks, I handle a portion of his civil litigation docket. In this capacity, I review motions and briefs, discuss cases with Judge Whitney, and write orders.
Other Employment History: (Max 250 characters)	Prior to joining Judge Whitney's Chambers, I worked as an associate at Nelson Mullins. I also spent six years working on Capitol Hill in Washington, D.C. before attending law school.
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	03/09/15

First Name	Melvin
Last Name:	Shaw
City:	Charlotte
City Council District (Check your district at Locate My District)	2
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am interested in serving on these boards because I want to be apart of helping the great city of Charlotte go beyond expectations.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	My Wife and I are currently Overseers of a local nondenominational church World Changers Church International. I want to leave a mark in this city and in peoples lives that will never be erased.
List any boards you are currently serving on:	n/a
List any boards you have served on in the past:	n/a
Current Employer:	Time Warner Cable
Job Title:	Direct Sales Representative
Brief Description of Duties: (Max 400 characters)	Door to Door residential sales of Cable,Internet, Home phone. Build customer relationships
Other Employment History: (Max 250 characters)	
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	04/08/14

First Name	Laura
Last Name:	Sieckmann
City:	Charlotte
City Council District (Check your district at Locate My District)	5
Political Affiliation:	Republican
Gender:	Female
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am an active member in my community and care deeply for the city of Charlotte. I would enjoy working with others to creatively identify and execute methods to improve Charlotte.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have a background in public relations in addition to years of experience volunteering for communities. I have also worked in communication for City Government in the past.
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	Domestic Engineer
Job Title:	
Brief Description of Duties: (Max 400 characters)	
Other Employment History: (Max 250 characters)	
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	08/04/14

First Name	Audrey
Last Name:	Singer
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Unaffiliated
Gender:	Female
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	After growing up in Charlotte, I feel a great need to serve the city that has given me so much. Although I personally care about sustainability- our house has backyard compost and had to request a second recycling bin- what interests me most as a Keep Charlotte Beautiful board member, is that I can excite and educate others to do the same and provide resources to communities to reach their goals.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	Since I majored in Environmental Studies, I have a grasp of the principles and science behind sustainability. I participated in the Adopt- a-Street program in college. I am detail oriented. In my current position I manage multiple projects and community relationships as well as planned larger events such as a stream clean up in Anita Stroud Park. I greatly enjoy community engagement.
List any boards you are currently serving on:	n/a
List any boards you have served on in the past:	n/a
Current Employer:	McColl Center for Art + Innovation
Job Title:	Coordinator of Environmental Program
Brief Description of Duties: (Max 400 characters)	The Coordinator of Environmental Program is responsible for assisting in the development, implementation, management and coordination of environmental activities. Working closely with the Associate Director, to develop and implement environmental initiatives – including all four pillars of the program: science, education, art and community engagement.
Other Employment History: (Max 250 characters)	8/2012-9/2013 Naturalist at Charlotte Nature Museum 5/2012-8/2012 Summer Public Programs Facilitator at Museum of Life and Science (Durham, NC) 5/2010-8/2010 Summer Educator at North Carolina Botanical Gardens (Chapel Hill, NC)
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	02/25/15

First Name	Ryon
Last Name:	Smalls
City:	Charlotte
City Council District (Check your district at Locate My District)	2
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am interested in serving on these boards/ committees as they will allow me to be an assistance to Charlotte's most vulnerable citizens. I believe that my youthful energy, creativity, and ability to analyze situations will be beneficial in serving those that need our help most.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have a passion for working with underprivileged citizens and have experience doing so as an intern for the Urban League of the Upstate. My leadership skills of discipline, coordinating, teamwork and public speaking have been well enhanced by my military training. Furthermore, I have demonstrated the ability to spot issues, analyze and apply ideas through legal research in my current studies.
List any boards you are currently serving on:	Juvenile Crime Prevention Council for Mecklenburg County
List any boards you have served on in the past:	
Current Employer:	United States Army Reserve - National Guard
Job Title:	Second Lieutenant
Brief Description of Duties: (Max 400 characters)	A manager, supervisor, and leader of 22 soldiers. Managing and delegating tasks that I have developed in order to complete orders that have been assigned to me.
Other Employment History: (Max 250 characters)	
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	03/23/15

First Name	Regina
Last Name:	Tisdale
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am interested in serving because I want to help the community learn what the city has to offer
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have service on the Housing Appeals board
List any boards you are currently serving on:	
List any boards you have served on in the past:	Housing Appeals
Current Employer:	HealthPort Inc
Job Title:	Release of Information Specialist
Brief Description of Duties: (Max 400 characters)	Travel various facilities to copy medical information
Other Employment History: (Max 250 characters)	
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	09/25/14

First Name	Amy
Last Name:	Villegas-McCleave
City:	Charlotte
City Council District (Check your district at Locate My District)	5
Political Affiliation:	Independent
Gender:	Female
Race/ Ethnic Background:	Other
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am interested in neighborhoods connected with public communications, arts and beautiful surroundings. It is my philosophy that citizens of Charlotte should have access to the best Charlotte has to offer. This should be done at any socioeconomic level.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I am a native of the city and have the passion to assist citizens.
List any boards you are currently serving on:	N/A
List any boards you have served on in the past:	N/A
Current Employer:	Johnson C. Smith University
Job Title:	Communications Coordinator (Admissions Office)
Brief Description of Duties: (Max 400 characters)	Coordinate all communications (print & electronic) for potential in-coming students to the university.
Other Employment History: (Max 250 characters)	Charlotte School of Law - Career Services (part-time) CPCC - Office of EECO - Assistant (part-time) Charlotte Meck. School - Myers Park Tutor (part-time)
Education:	B.A. - Organizational Communications - Pfeiffer Univ
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	03/26/15

1 Appointed By City Manager (CM)
 1 Recommended by School Superintendent
 9 Appointed By City Council (C)

NEIGHBORHOOD MATCHING GRANTS FUND REVIEW TEAM

(11 Members)

Last Revised Date:

Membership - 3 Neighborhood representatives (e.g. neighborhood organization, community development corporation, business association), 2 non-profit sector representatives, 1 school system employee (recommended by the Superintendent of the Charlotte-Mecklenburg School System), 1 City staff representative (recommended by the City Manager's Office). Two neighborhood and non-profit members shall initially serve 3 years terms. Others members' and subsequent terms shall be for 2 years. On July 27, 1998, City Council approved the expansion of the City Wide Review Team for large grants from seven (7) members to eleven (11) members. The four new members must include two business representatives and two neighborhood representatives from within the program boundaries.

Responsibilities - To review applications and determine awards, three times per year, for grants between \$3,000 and \$25,001. To act as an advisory group on issues affecting the Neighborhood Matching Grants Fund.

Legend:

BR Business Representative
 NOL Neighborhood Organization Leader
 NP Non-Profit Organization
 NR Neighborhood Representative

Member Name	Appointed By	Legend	Dist	Appoint Date	Reappoint Date	Term	Exp. Date
* Chairman							
<u>City Manager</u>							
Sarah Richards W/F	CM		6	9/6/2013		Unexp	04/15/2015
<u>Council</u>							
Clair Craig-Lane B/F	C	NP	4	11/11/2013	5/12/2014	2 yrs	04/15/2016
Hilary Greenberg W/F	C	NR	6	2/28/2011	4/8/2013	2 yrs	04/15/2015
Jerome Miller B/M	C	BR	3	4/25/2011	4/8/2013	2 yrs	04/15/2015
Karen Labovitz W/F	C	NR	6	5/14/2012	5/12/2014	2 yrs	04/15/2016
Kellie Anderson B/F	C	NP	2	1/28/2013	5/12/2014	2 yrs	04/15/2016
Kim Graham B/F	C	BR	2	4/9/2012	5/12/2014	2 yrs	04/15/2016
Thomas Burch B/M	C	NOL	2	5/12/2014		2 yrs	04/15/2016
Will Russell B/M	C	BR	4	11/11/2013	5/12/2014	2 yrs	04/15/2016
William Land B/M	C	NR	4	6/9/2014		2 yrs	04/15/2016
<u>School Superintendent</u>							
Patrick Doiel W/M	C		1	5/12/2014		Unexp	04/15/2016

NEIGHBORHOOD MATCHING GRANTS FUND

Neighborhood Representative

First Name	Courtney
Last Name:	Beck
City:	Charlotte
City Council District (Check your district at Locate My District)	5
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	My background in community organization and development and interest in the expansion of affordable housing in the greater Charlotte area drives me to invest my energy and resourcing of serving on these boards.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	Our Towns Habitat for Humanity
Job Title:	Director of Community Outreach
Brief Description of Duties: (Max 400 characters)	Work with Our Towns Habitat for Humanity's Staff, government officials, and residents to identify community development goals, craft strategies for achieving these goals, supervise data collection, evaluate efforts, and report on outcomes.
Other Employment History: (Max 250 characters)	Senior Community Organizer- Avon Foundation for Women, New York, NY (Jan 2012- Mar 2014) Director of Student Ministries- Warehouse 242, Charlotte, NC (Oct 2008- Sep 2011)
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	04/25/14

First Name	Byron
Last Name:	Mumford
City:	Charlotte
City Council District (Check your district at Locate My District)	2
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am interest in serving on the Passenger Vehicle for Hire Board to help better serve the public especially our unemployed veterans.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	US Navy veterans. Love to work with people.
List any boards you are currently serving on:	PTA Board as Treasurer
List any boards you have served on in the past:	Finance Board-Church
Current Employer:	Retire
Job Title:	
Brief Description of Duties: (Max 400 characters)	
Other Employment History: (Max 250 characters)	UTC 2013-2013, General Electric 2005-2010, Rolls-Royce 1985-2005, US Navy 1978-1985,
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	03/24/14

Neighborhood Representative

NEIGHBORHOOD MATCHING GRANTS FUND

Business Representative

First Name	Erin
Last Name:	Brighton
City:	Charlotte
City Council District (Check your district at Locate My District)	6
Political Affiliation:	Independent
Gender:	Female
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	As the Director of the Char-Meck Food Policy Council, I actively promote local food business, agriculture, and entrepreneurs. I am also passionate about neighborhood projects taking off all over the city and would love to do more to support CLT.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have worked in the public and private sector for over 15 years. I have 2 masters degrees focusing on non-profit management as well as public policy and I am currently the director of a non-profit here in Charlotte. I work well with others.
List any boards you are currently serving on:	Outside of city government ... Charlotte Mecklenburg Fruit and Vegetable Coalition, Mecklenburg County Health Department Mecklenburg Friends of Agriculture, Advisory Board Barringer Academic Center, School Leadership Team and Ways and Means Chair, PTA
List any boards you have served on in the past:	
Current Employer:	Charlotte-Mecklenburg Food Policy Council
Job Title:	Director
Brief Description of Duties: (Max 400 characters)	Build collaborations and partnerships in the community; keep the CMFPC in/and on the cutting edge of food awareness and food policy formation and prioritization; Grant writing and fundraising;
Other Employment History: (Max 250 characters)	Instructor, CPCC (2010-2014) Curriculum Writer, KCDL (2008-2010) Owner, Bright Ideas Academic Coaching (2008-2013) Learning Specialist, University School, (2004-2008)
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No

Business Representative
Non-profit

If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	04/21/14

First Name	Lucille
Last Name:	Frierson
City:	Charlotte
City Council District (Check your district at Locate My District)	4
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am interesting in serving on the boards/committees because I feel that I can add value to them as I have a wealth of experience in the education, health and business arena. This opportunity will allow me to foster my engagement with our community.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I am skilled in method development, validation and facilitation training and evaluation measurements. I have also been a commissioned/non-commissioned public speaker for conventions and workshops which has afforded me opportunities to establish connections and build long lasting relationships. My position in the business arena coupled with my education and experience as a best fit candidate.
List any boards you are currently serving on:	N/A
List any boards you have served on in the past:	Parks and Recreational Board
Current Employer:	Amerisourcebergen Speciality Group
Job Title:	Program Manager
Brief Description of Duties: (Max 400 characters)	Leads and manages a team of 45 in-house and remote associates and provides day-to-day instructions to team members on job responsibilities; conducts performance reviews and rewards positive behavior. Supports associates in their efforts for growth and development. Designs project task plan and standard operating procedures; analyzes progress of tactical issues. Drafts client proposals.
Other Employment History: (Max 250 characters)	Identified, developed and conducted team training session, responsible for measuring return on investment via internal company metrics. Prepared and presented reports and analysis relating to billing and reimbursement to clients.
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Business Representative

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	03/09/15

Business Representative

First Name	Francene
Last Name:	Greene
City:	Charlotte
City Council District (Check your district at Locate My District)	5
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	A city that is clean, provides quality aesthetics, and provides an open pathway for citizen involvement is foundational to improving quality of life, bringing new business, and maintaining a positive city profile. I would like to serve on the board and work with others interested in keeping Charlotte as one of the nation's best cities.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I believe that my career of public service (former public health nurse in Mecklenburg County) and actively serving my neighborhood association (past president) demonstrates my ability and commitment to ensuring that Charlotte continues to thrive and be a great place to work, live and play.
List any boards you are currently serving on:	None.
List any boards you have served on in the past:	None.
Current Employer:	Veteran's Administration
Job Title:	Psychiatric/Mental Health Nurse (RN)
Brief Description of Duties: (Max 400 characters)	I provide mental health care management of Veterans in the primary care setting.
Other Employment History: (Max 250 characters)	Public Health Nurse - Charlotte, NC Patient Safety Officer- VA Medical Center, Salisbury, NC Pharmaceutical Territory Account Manager - Louisville, KY; Charlotte, NC
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Business Representative

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	07/24/14

Business Representative

First Name	Ty
Last Name:	Turner
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I want to be a true representative for my community, as a younger voice who can take the information provided within the committee back to the community. My experience in these areas helps me to relate to the communities I want to serve. I've served my community in many areas . My job as a member of these committees will to be a reflection of them against all opposition.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	Over the past 15 years, I've dedicated my professional life to public service. I worked as a law enforcement officer to pay my way through college. I went into the classroom as an educator to work hands on with low income children whom I believed in. I spent time working for female health and reproductive rights because I understand the importance of protecting and empowering women.
List any boards you are currently serving on:	No City boards at this time, but I am active in Precinct 3 as well as the Eastbrook Woods Community Association.
List any boards you have served on in the past:	This would be my first city appointment.
Current Employer:	2nd Chance Youth Community Behavioral and Mental Health Services
Job Title:	COO
Brief Description of Duties: (Max 400 characters)	Responsible for identifying potential, children and adolescents in community support, team and Intensive In-Home programs. I create personalized treatment plans, including individual, family, and group therapy, are designed to address each client's specific needs and goals. Psychiatric evaluation and medication are available, as well as clinically indicated follow-up consultations
Other Employment History: (Max 250 characters)	Health Center Manager, Planned Parenthood Health Systems Day Treatment Director Jackson Family Homes Inc. 8th Grade Social Studies Teacher Jamestown Middle School Police Officer North Carolina A&T State University
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No

Business Representative

If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	05/01/14

Business Representative

NEIGHBORHOOD MATCHING GRANTS FUND

Applications that Fit Both Categories

First Name	Julio
Last Name:	Colmenares
City:	Charlotte
City Council District (Check your district at Locate My District)	7
Political Affiliation:	Independent
Gender:	Male
Race/ Ethnic Background:	Hispanic/ Latino
Why are you interested in serving on these boards/ committees? (Max 400 characters)	Those best fit my skills and the organization I represent. Latin American Chamber of Commerce (LACCC)
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	Past Chair and Advisory Board of the LACCC
List any boards you are currently serving on:	Advisory Board of the LACCC Charlotte Chamber
List any boards you have served on in the past:	LACCC
Current Employer:	CGR Creative
Job Title:	President
Brief Description of Duties: (Max 400 characters)	Responsible for the overall growth and success of the agency.
Other Employment History: (Max 250 characters)	
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	04/08/14

First Name	Annette
Last Name:	Ebright
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I've lived in Charlotte for seven years now. I am committed to staying and making Charlotte a better place. To that end, I'd like to find a way to be more directly involved in improving life in Charlotte for all its citizens.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I am currently a licensed attorney. I was formerly a public school teacher working in low income neighborhoods with many free and reduced lunch eligible students and their parents. Additionally, I have worked as a professional musician.
List any boards you are currently serving on:	I am not currently serving on any boards.
List any boards you have served on in the past:	I was on the board of Charlotte Chamber Music. That organization merged with the Bechtler Museum.
Current Employer:	Parker Poe Adams & Bernstein LLP
Job Title:	Attorney
Brief Description of Duties: (Max 400 characters)	Government Investigations, Criminal and Civil Litigation
Other Employment History: (Max 250 characters)	Mayer Brown, Attorney Government Investigations, Criminal and Civil Litigation
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	04/16/14

First Name	Trisha
Last Name:	Hartzell
City:	Charlotte
City Council District (Check your district at Locate My District)	4
Political Affiliation:	Independent
Gender:	Female
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I feel I can help make a difference in the community by providing quality feedback on development plans as well as help neighborhoods understand the sources that are available to improve their neighborhoods.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I am a Registered Professional Civil Engineer with focus is in planning, traffic and development.
List any boards you are currently serving on:	N/A
List any boards you have served on in the past:	N/A
Current Employer:	STV INCORPORATED
Job Title:	Traffic Project Manager
Brief Description of Duties: (Max 400 characters)	Managed traffic related engineering projects for the Charlotte region. I review site plans for private developments and perform needed traffic engineering, as well as for public roadway and intersection improvement projects.
Other Employment History: (Max 250 characters)	Employed with the North Carolina Department of Transportation for 5 years. Employed with other private consulting firm for 6 years in similar work experience as i perform today.
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Neighborhood Organizational Leader
Neighborhood Representative
Business Representative

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	04/04/14

Neighborhood Organizational Leader
Neighborhood Representative
Business Representative

First Name	Tiffany
Last Name:	Hughes
City:	Charlotte
City Council District (Check your district at Locate My District)	2
Political Affiliation:	Independent
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am interested in serving my community to make the city of Charlotte an even better place to live. I have lived in Charlotte for over 20 years and excited about the upcoming changes in the community.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	Working for a number of years as an IT consultant has presented me with the opportunity to work for numerous organizations and work with people globally. I would describe myself as a team player and determined to get the job done collectively.
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	IBM
Job Title:	IT Consultant
Brief Description of Duties: (Max 400 characters)	Quality Assurance Test Manager
Other Employment History: (Max 250 characters)	
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	03/01/15

First Name	Teadra
Last Name:	Pugh
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I have a passion for giving back to my community. I am particularly interested in using my international travel and work experience, legal training and volunteer experiences to bring a new point of view and level of expertise to my city.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have volunteered as a grant writer for a non-profit and experienced the site visit and grant cycle process. I have also helped craft the grant application process for a non-profit foundation. I have extensive research and writing experience.
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	U.S. Bankruptcy Court for the Western District of NC
Job Title:	Judicial Law Clerk
Brief Description of Duties: (Max 400 characters)	Conduct research on a broad range of bankruptcy, foreclosure and other legal topics. Advise the Clerk of Court on substantive and procedural legal issues.
Other Employment History: (Max 250 characters)	Attorney - Carolina Law Partners Attorney - McGuireWoods LLP I have accepted an attorney position at Parker Poe (Start Date: May 1, 2014).
Education:	Law School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	Yes
If yes, please explain conflict. (Max 250 characters)	There could potentially be a perceived conflict from my volunteer work with local non-profits: Another Choice for Black Children, Inc. (volunteer) and The Chris Canty Foundation (board member)
Date Signed:	04/15/14

- 1 Appointed By County Commission (Y)
- 2 Appointed By Mayor (M)
- 6 Appointed By City Council (C)
- 6 Appointed By Mecklenburg County Towns

TRANSIT SERVICES ADVISORY COMMITTEE

(15 Members)

Last Revised Date:

Membership - Council voted on September 10, 1990 to establish this committee. The first members were appointed on January 14, 1991, with staggered terms to begin on January 31, 1991. Future appointments will be made for three year terms. Council's appointments are (1) one major suburban employer served by Charlotte Transit, (2) one neighborhood organization leader, (3) one local service passenger, (4) one express service passenger, and (5) either a local or express service passenger. The Mayor's appointments are (1) one uptown employer served by Charlotte Transit, and (2) one disabled citizen who uses Charlotte Transit. There is no age requirement.

Responsibilities - This committee will serve as a forum for citizen suggestions and complaints concerning fares, routes, and schedules. It will serve as an advocacy group for public transportation services and review staff recommendations on service provision transit policies. The committee will review and make recommendations on minimum performance standards for the system. The committee will explore emerging issues in public transit and work with staff on solutions.

Legend:

DC	Disabled Citizen who uses Charlotte Transit
ESP	Express Service Passenger
L/E	Local/Express Service Passenger
LSP	Local Service Passenger
NOL	Neighborhood Organization Leader
SE	Suburban Employer served by Charlotte Transit
UE	Uptown Employer served by Charlotte Transit
VPR	Van Pool Rider

Member Name	Appointed By	Legend	Dist	Appoint Date	Reappoint Date	Term	Exp. Date
* Chairman							
<u>Cornelius</u>							
Jean Veatch N/N			Y	12/7/2011	12/5/2013	3 yrs	12/07/2015
<u>Council</u>							
Anthony Wesley B/M	C	LSP	3	2/11/2008	1/14/2013	3 yrs	01/31/2016
David Harris W/M	C	SE	7	1/26/2015		3 yrs	01/31/2018
George Schaeffer, III W/M	C	L/E	7	4/12/2010	1/13/2014	3 yrs	01/31/2017
James Hilsman B/F	C	ESP	3	6/23/2014		Unexp	01/31/2017
Michael Warner W/M	C	NOL	1	7/25/2011	1/12/2015	3 yrs	01/31/2018
William Grimm Jr. W/M	C	VPR	Y	6/23/2014		Unexp	01/31/2016
<u>County</u>							
Scott Jernigan N/M	Y		2	4/2/2013		3 yrs	02/03/2016
<u>Davidson</u>							
Rob Cornwell N/N			Y	5/9/2009	3/26/2012	3 yrs	05/11/2012
<u>Huntersville</u>							
Christine Bryant N/F			Y	10/4/2010		3 yrs	10/04/2013

Matthews

Walter Horstman W/M

Y 12/4/2000 2/11/2011 3 yrs 01/31/2014

Mayor

Dierdra Evans O/F

M

DC

7 1/8/2009 10/14/2011 3 yrs 01/31/2014

VAN POOL RIDER

NO APPLICATIONS RECEIVED FOR THIS CATEGORY

3 Appointed By Mayor (M)
 7 Appointed By City Council (C)

TREE ADVISORY COMMISSION

(10 Members)

Last Revised Date:

Membership - Appointments are for three years with service limited to two consecutive full terms. A majority of the membership should be residents of the City of Charlotte. Ten members are appointed by elected officials; the remaining two should be representatives of the Engineering & Property Management Department, who serve ex-officio, attending meetings when so requested by the secretary of the Commission.

Responsibilities - Review and make judgement upon variance requests for the Charlotte Tree Ordinance. Promote the preservation and enhancement of Charlotte's urban forest and landscape.

Legend:

Member Name	Appointed By	Legend	Dist	Appoint Date	Reappoint Date	Term	Exp. Date
* Chairman							
<u>Council</u>							
Alexander Vuchnich W/M	C		7	11/11/2013		3 yrs	12/13/2016
Ann Macon-Ellis W/F	C		1	11/24/2008	10/8/2012	3 yrs	12/13/2015
Jeffrey Wells W/M	C		2	10/27/2014		3 yrs	12/13/2017
Joe Zuyus N/M	C		1	11/14/2011	10/27/2014	3 yrs	12/13/2017
Joshua Arnold W/M	C		6	10/27/2014		3 yrs	12/13/2017
Susan Tompkins W/F	C		1	11/23/2009	10/8/2012	3 yrs	12/13/2015
Tom Johnson W/M	C		6	9/8/2014		Unexp	12/13/2016
<u>Mayor</u>							
Debra Glennon W/F	M		1	12/1/2010	1/26/2012	3 yrs	12/13/2014
Janet Nelson W/F	M		1	12/1/2010	11/27/2013	3 yrs	12/13/2016
Oliver Sharman N/M	M		1	11/27/2013		3 yrs	12/13/2016

First Name	Jay
Last Name:	Banks
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Independent
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	To help guide city policies that govern development and a sense of civic duty
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have lived/worked in the City of Charlotte for over 15 years as a Civil engineer in Land Development. Some of the projects for which I have provided services: Ballantyne Corporate Park, Time Warner Arena, Nascar hall of fame, Center City green, Knights Ballpark and numerous other projects within the City limits. I interact almost daily with Urban forestry, planning, E&PM, CMUD and CDOT.
List any boards you are currently serving on:	None
List any boards you have served on in the past:	None
Current Employer:	Kimley-Horn & Associates
Job Title:	Senior Project Manager
Brief Description of Duties: (Max 400 characters)	Site Civil Land development including Landscape plans, stormwater design, detention design, grading, water & sewer design, site layout.
Other Employment History: (Max 250 characters)	ColeJenest & Stone 1998-2003 McKim & Creed 2003-2007 Kimley-Horn 2007-Present
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	Yes
If yes, please explain conflict. (Max 250 characters)	Projects for which Kimley-Horn has involvement would require me to recuse myself from a voting position.
Date Signed:	08/04/14

First Name	Diatra
Last Name:	Fullwood
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I'm currently a member of the Charlotte Garden Club. Through some of our members and speakers, Charlotte's tree canopy has become of interest to me. I also have an interest in Horticulture; therefore, being on this commission will allow me to learn while being an advocate.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	See above
List any boards you are currently serving on:	Passenger Vehicle For Hire
List any boards you have served on in the past:	
Current Employer:	Charlotte Regional Visitors Authority
Job Title:	Visitor Information Center Manager
Brief Description of Duties: (Max 400 characters)	I manage a staff of 12 at Charlotte Douglas International Airport's Visitor Center. We provide information to passengers visiting Charlotte and the surrounding area about accommodations, what to see, where to go and where to eat. Since we're located in the airport, we provide airport and airline information such as flight (arrival and departure) information, transportation, etc.
Other Employment History: (Max 250 characters)	Prior to my work at the Visitor Info Center, I managed the Executive Dining Room at Wachovia (currently Wells Fargo). A position at the Charlotte Coliseum on Tyvola Road is what brought me to Charlotte over 20 years ago.
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	02/24/15

1 Appointed By County Commission (Y)

2 Appointed By Mayor (M)

5 Appointed By City Council (C)

ZONING BOARD OF ADJUSTMENT

(5 Members)

B/O

Last Revised Date:

Membership - Members are appointed for a term of three years, and until their respective successors have been appointed and qualified. No members shall serve more than two full consecutive terms. Alternate members serve on the Board in the absence of any regular members and are appointed in the same manner and for the same term as regular members. No knowledge or experience in a certain field is necessary for membership. Per Council's policy, effective Feb. 10, 1997, a background check will be conducted on all nominees to this committee. On November 22, 1999 City Council approved Ordinance No. 1417-X. As of this date the Mayor will give up one of his appointments on this committee to the County. The County will make one(1) appointment to this committee for a three year term. This appointee will be required to live outside the city limits of Charlotte, but within one mile of the city limits.

Responsibilities - Established under Section 1400 et seq of the City Code to hear appeals where it is alleged there is error in any order, requirement, decision, or determination made by the Zoning Administration of the Charlotte-Mecklenburg Building Standards Department.

Legend:

A Alternate Member

Member Name	Appointed By	Legend	Dist	Appoint Date	Reappoint Date	Term	Exp. Date
* Chairman							
<u>Council</u>							
C. Coble B/F	C		1	1/26/2009	1/26/2015	3 yrs	01/30/2018
John Lambert W/M	C	A	1	1/26/2015		3 yrs	01/30/2018
John Powell W/M	C	A	6	4/14/2014	1/26/2015	3 yrs	01/30/2018
Mark Loflin W/M	C		7	1/26/2009	1/28/2013	3 yrs	01/30/2016
Scott Browder W/M	C		6	1/26/2015		Unexp	01/30/2017
<u>County</u>							
Michael Knotts W/M	Y		Y	9/18/2007		3 yrs	09/30/2010
<u>Mayor</u>							
Lloyd Scher W/M	M	A	6	10/12/2012		Unexp	01/30/2015
Paul Arena W/M	C		7	1/23/2013	12/2/2013	3 yrs	01/30/2016

First Name	walter
Last Name:	baucom
City:	charlotte
City Council District (Check your district at Locate My District)	5
Political Affiliation:	Independent
Gender:	Male
Race/ Ethnic Background:	Native American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	learning experience
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	learning experience
List any boards you are currently serving on:	Metrolina Native American Indian Association North Carolina Indian Economic Development Initiative NC Commission of Indian Affairs Mint Hill Athletic Association softball board Business Advisory Committee to the City Council of Charlotte
List any boards you have served on in the past:	
Current Employer:	Self Employed
Job Title:	General Contractor
Brief Description of Duties: (Max 400 characters)	Commercial, up fits, and ground up projects
Other Employment History: (Max 250 characters)	
Education:	High School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	04/10/14

First Name	Shawntae
Last Name:	Crews
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I would like to be an active participant in the community in which I live.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have a substantial interest in government and community relations. I have recently graduated from law school and would like the City of Charlotte to benefit from the education that I have acquired.
List any boards you are currently serving on:	None
List any boards you have served on in the past:	None
Current Employer:	Carolinas Healthcare System
Job Title:	Staff Assistant
Brief Description of Duties: (Max 400 characters)	clerical work such as scheduling appointments and sending correspondence on behalf of nurses and physicians.
Other Employment History: (Max 250 characters)	University Animal Clinic 7/2004-3/2009 Hampton Inn Uptown 10/2003-2/2004 Champps Americana 10/2001-12/2002
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	03/10/15

First Name	Jeffrey
Last Name:	Davis
City:	Cornelius
City Council District (Check your district at Locate My District)	County/Cornelius
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I feel as though I have good people skills, am a good listener and I'm able to remain calm when things get heated. I also have a willingness to serve our community in this volunteer role.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	Previously served on ZBA from 2003-2011, served last three years as chairman. I have very good knowledge of the applicable city codes/ordinances that the ZBA deals with.
List any boards you are currently serving on:	None
List any boards you have served on in the past:	Zoning Board of Adjustment 2003-2011
Current Employer:	District Attorney's Office
Job Title:	Assistant District Attorney
Brief Description of Duties: (Max 400 characters)	Supervise 7 assistant DA's in prosecuting felony drug cases.
Other Employment History: (Max 250 characters)	NC Employment Security Commission 1994-1998
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	01/05/15

First Name	Frank
Last Name:	Deaton
City:	Charlotte
City Council District (Check your district at Locate My District)	6
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am a native to Charlotte and I have seen this large town become a world class city. I wish to assist and contribute to the prudent and progressive development of our city for all those that not only reside in Charlotte, but for all those we wish to migrate here as well.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	My educational background consists of graduating from Providence Day School and attending the University of North Carolina at Charlotte. My professional background is business management. I have been managing and administrating concerns of up to 15 employees since 1995. I am also a full residential and commercial real estate broker. I will bring a strong business skill set.
List any boards you are currently serving on:	The 9th Congressional District of the NCDP
List any boards you have served on in the past:	The Lakewood CDC The Board of Deacons at Myers Park Baptist Church The Board of officers for the Mecklenburg Democratic Party
Current Employer:	Holiday Cleaners Inc.
Job Title:	President
Brief Description of Duties: (Max 400 characters)	To oversee and administrate all aspects and functions of the entire concern as well as macro manage all staff and financial matters.
Other Employment History: (Max 250 characters)	Keller Williams Southpark Town & Country Ford Sam Johnson's Lincoln Mercury
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	02/12/15

First Name	David
Last Name:	Harris
City:	Charlotte
City Council District (Check your district at Locate My District)	7
Political Affiliation:	Independent
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	As an civic-minded engineering design professional, I am aware of the political and logistical challenges that transportation and development pose for our region. As a business owner and MBA candidate, I understand the financial challenges as well. I want to provide sensible solutions with an eye toward the city's future.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I believe that my civic involvement and background in Civil Engineering and construction make me an excellent candidate for the seat. I have executed projects beginning with the bidding/contract phase through design, submittal and construction for municipal, state and commercial clients. I am also an MBA candidate at UNCC with a focus on Real Estate and finance.
List any boards you are currently serving on:	Transit Funding Working Group
List any boards you have served on in the past:	Public Art Commission (St. Petersburg, FL); Metropolitan Planning Organization (MPO) Citizen Advisory Committee (Pinellas County, FL)
Current Employer:	ENGHarris, PLLC
Job Title:	Owner
Brief Description of Duties: (Max 400 characters)	Civil engineer focused on transportation and infrastructure finance. Serve as construction- and project-management liaison; research, write and present proposals and technical report; draft roadway plans; calculate construction quantities and estimates; perform structural analysis; provide utility coordination; develop Maintenance of Traffic plans; serve as mentor for junior engineers.
Other Employment History: (Max 250 characters)	Civil Engineering (Transportation, Geotechnical, Structural); General Contracting; Media; Finance; International Consulting
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	Yes
If yes, please explain conflict. (Max 250 characters)	It is possible that any design work I perform for the city could be seen as a conflict of interest. If nominated and elected, I would be completely forthcoming and maintain the proper ethics demanded of a Professional Engineer.
Date Signed:	12/11/14

First Name	James
Last Name:	Hildreth
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am interested in serving on these boards because I have a desire to serve my community. I consider myself a public servant and these particular boards relate to my interest.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I am an organizer that has worked on various political campaigns that deal with government involvement and I studied Political Science at UNC Charlotte.
List any boards you are currently serving on:	Mecklenburg County LGBT Political Action Committee
List any boards you have served on in the past:	Charlotte Pride
Current Employer:	none
Job Title:	
Brief Description of Duties: (Max 400 characters)	
Other Employment History: (Max 250 characters)	Democratic Senatorial Campaign Committee, Democratic Congressional Campaign Committee.
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	12/18/14

First Name	Eric
Last Name:	Sanderson
City:	Charlotte
City Council District (Check your district at Locate My District)	6
Political Affiliation:	Independent
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I want to volunteer my time to help improve the Charlotte community and help address development and transit issues throughout the City and county.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I am the past Chairman of the Transit Services Advisory Committee and I am also a Civil Engineer who has been living and working in the Charlotte area for the past 26 years. I have a passion for this City and community and I want to volunteer my time to help Charlotte continue growing towards a world class city.
List any boards you are currently serving on:	Transit Services Advisory Committee until 1/31/15 when my terms expire. Mecklenburg County Industrial Facilities & Pollution Control Financing Authority
List any boards you have served on in the past:	Transit Services Advisory Committee until 1/31/15 when my terms expire. Mecklenburg County Industrial Facilities & Pollution Control Financing Authority
Current Employer:	AECOM
Job Title:	Program Director
Brief Description of Duties: (Max 400 characters)	I manage the Charlotte office and lead the Transportation group in the Charlotte office. I manage design and construction civil engineering projects for clients throughout the southeastern United States.
Other Employment History: (Max 250 characters)	I have worked as civil engineer and environmental engineer living in Charlotte for the last 26 years. I started my career as an entry civil engineer with the City of Charlotte in 1988 and have worked for a few different consulting firms since 1993.
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	12/12/14

Lake Norman Patrol Agreement

1. Agreement

Agreement would be an Inter-Local Agreement among Mecklenburg County/City of Charlotte/Town of Cornelius to become effective July 1, 2015, and to remain in effect for three (3) years unless terminated by mutual agreement of the parties, or upon default of one or more of the parties. The Agreement may be extended for an additional three (3) year term with the consent of the parties.

2. Finance

2.1 The current Agreement between the City and the County (“Agreement between the City of Charlotte and Mecklenburg County for the Continued Consolidation of the Charlotte-Mecklenburg Police Department” dated July 1, 1996) to finance law enforcement service to be provided by the City, including lake patrol services, will remain in effect, except as modified by the Inter-Local Agreement.

2.2 The Attachment B to the “Agreement between the City of Charlotte and Mecklenburg County for the Continued Consolidation of the Charlotte-Mecklenburg Police Department” dated July 1, 1996 will be revised by the City and County Managers to provide that for FY16, and for all future years, the County will pay the City of Charlotte \$469,000 for all of its lake patrol services for Lake Norman, Mountain Island Lake and Lake Wylie.

2.3 The County will provide Cornelius with annual payments of \$367,000 for primary lake patrol services to be provided by Cornelius for Lake Norman for the duration of the Inter-local Agreement. Cornelius will fund their lake patrol services in a minimum annual amount of \$207,000.

2.4 Additional funding of \$150,000 will be made available in FY16 by the County for enlarging the existing Boat House at Ramsey Creek Park to add another inside slip. The County will manage the improvement projects since the improvements will be made to a County owned property.

2.5 The County leases Ramsey Creek Park (Tax Parcel 001-061-55A) from Duke Energy and agrees to make the following portions and facilities at Ramsey Creek Park available for use by the City and Cornelius as follows:

a. Boat House, Pier and Fueling System.

This is to be leased to Cornelius for use by both the City and Cornelius. Cornelius will be responsible for its agreement with the City for City use of this facility. Cornelius is to be responsible for

all maintenance (to County standards) and for payment for all utilities. The lease from the County to Cornelius will be subject to the lease from Duke Energy. The County will be responsible for installing a system on the existing pump that will record how much fuel is used by the City and Cornelius. The City will arrange for the purchase of fuel from a supplier of its choice, and will bill Cornelius for the fuel consumed by Cornelius Police.

b. Fenced Yard adjacent to Boat House.

The County will give both the City and Cornelius a license to use this yard for outside storage.

c. Former Caretaker's House.

This structure is to be leased to Cornelius for use by both the City and Cornelius. Cornelius is to be responsible for all maintenance (to County standards) and for payment for all utilities. Cornelius will be responsible for its agreement with the City for City use of this structure. The lease from the County to Cornelius will be subject to the lease from Duke Energy.

- d. Both the City and Cornelius are to have 24/7 access to each facility. This can be accomplished by providing keys to all officers. Each boat can be individually secured so that only officers from the appropriate agency can board and operate their agency's boat. In addition, storage lockers with separate keys for each agency should be placed inside the boathouse so that each agency can secure its equipment separately from the other.

It is recommended that keys to the common areas of the Caretakers house be provided to all officers. Each agency should have offices where their individual workstations and equipment can be secured. These offices should be locked and keyed separately from the common entry key. Each officer assigned can then be issued a key for their agency's office.

- e. These leases and the license can become effective prior to July 1, 2015 to assist with the transition for primary lake patrol from the City to Cornelius.

3. Cornelius

3.1 Cornelius will provide primary law enforcement coverage for routine patrol of Lake Norman waters and shoreline within Mecklenburg County.

The Lake Enforcement Unit will be allocated eight (8) FTE's and will be supplemented by part-time, volunteer, and other on-duty units to allow for training, arrests processing, court and leave time. Land-based personnel will also provide back-up support as needed and when available.

3.2 Routine patrol includes enforcement of laws and ordinances, promoting boater safety, preventing law or safety violations and responding to emergencies. Routine patrol services will be provided and available by the Cornelius Lake Patrol three hundred sixty five days a year, twenty-four hours a day.

This function will be the primary role of the Cornelius Lake Patrol unit when not responding to calls. The Lake Patrol will conduct regular patrols on the Lake as the volume of boat traffic and seasonal patterns dictate. Cornelius PD will also patrol shoreline areas to deter criminal activity. This function will be conducted both day and night as required.

3.3 All 911 calls to the Charlotte-Mecklenburg Public Safety Answering Point (911 Call Center) related to Lake Norman waters will be directed to the Cornelius call center for dispatch to Cornelius Lake Patrol. Cornelius Lake Patrol will respond to emergency calls for service 24/7/365 within an average of 15 minutes. This measurement begins from the time the call is entered into the Cornelius Computer Aided Dispatch System (CAD) and ends when the boat is in motion on the water en route to the call. Cornelius PD expects to exceed this goal, however due to normal and expected additional duties required of any unit, including but not limited to boat maintenance, training, meetings, follow up investigative work, and event planning activities, some calls could exceed this expectation.

3.4 Lake Patrol officers will have appropriate medical certifications and the appropriate training to enforce boating while impaired and NCGS Chapter 75A offenses.

3.5 The Cornelius Lake Patrol will coordinate with NC Wildlife and surrounding jurisdictions to develop standard protocol for lake enforcement operations and make use of existing Mutual Aid Agreements for emergency situations.

In addition to duties assigned to Cornelius PD, the Cornelius Lake Patrol will support all other agencies on the Lake or along the shoreline of Lake Norman when requested and when available to include assisting CMPD or any other agency in carrying out their individual missions when resources allow. Further, the Cornelius Lake Patrol will work with and share information, facilities, and equipment in a manner consistent with the spirit, not just the letter, of the agreement.

3.6 Cornelius Lake Patrol will compile and report monthly statistics to Mecklenburg County and the Lake Norman Marine Commission detailing the lake patrol services within Mecklenburg County, including the number of calls for service (dispatched and on-view), number and type of citations and warnings issued, as well as safety checks made.

3.7 Any entity seeking police assistance with a special event on Lake Norman will be referred to the Cornelius Police. If the event is occurring when CMPD Lake Enforcement officers are on Lake Norman, CMPD will be on standby to handle any priority one call for service while Cornelius is staffing the special event. CMPD Lake Enforcement officers will not be pulled from Mountain Island Lake or from an off-duty status to assist with a special event.

3.8 Cornelius Police Department will have Lake Patrol Officers on duty 24 hours per day, 7 days per week. Officers will perform routine patrols variable with the season.

4. City of Charlotte

4.1 The “Agreement between the City of Charlotte and Mecklenburg County for the Continued Consolidation of the Charlotte-Mecklenburg Police Department” concerning law enforcement services to be provided by the City on Mountain Island Lake and Lake Wylie will not be affected by this Inter-Local Agreement and will remain in effect.

4.2 The Charlotte-Mecklenburg Police Department (CMPD) will be the primary agency to patrol infrastructures related to security on Lake Norman and its shoreline and Duke Energy property as authorized by Duke Energy.

Situational awareness” vs. regular routine security checks that will be provided by CMPD.

In the post 9/11 world, it is imperative that vigilance is maintained for the critical infrastructure of the Charlotte region. As such, situational awareness conducted by CMPD lake enforcement officers will focus on the critical infrastructure of the lake. Specifically, McGuire Nuclear Station, Cowan’s Ford Dam, and the two water intakes will be patrolled on a daily basis. During these patrols, officers will be checking for suspicious boats, persons, aircraft, or other items in the water near these locations. The officers will ensure that there are no boats or other items in the water near or within the buoyed area of the nuclear station, dam, or water intakes. Specifically regarding the water intakes, officers will check for any foreign objects attached to the structure such as ropes, wires, or cables.

4.3 CMPD will participate and be the lead Law Enforcement Agency for all drills required by Federal and/or State regulations for Lake Norman and its shoreline.

4.4 CMPD will be the lead Law Enforcement Agency within the Incident Command System and Unified Command System for any declared State of Emergency involving Lake Norman and/or its respective shoreline.

4.5 CMPD will be the lead Law Enforcement Agency and be part of the existing Charlotte-Mecklenburg Emergency Operations Plan (EOP) for any natural or man-made disasters affecting Lake Norman and assist other agencies as requested under State or Regional Mutual Assistance Agreements.

4.6 CMPD will be the lead Law Enforcement Agency contact for any natural or man-made disaster affecting Lake Norman and will assist other agencies as requested under State or Regional Mutual Assistance Agreements.

4.7 CMPD and the Town of Cornelius will enter into a Memorandum of Understanding concerning the use of shared boathouse and facilities to be provided for their use by Mecklenburg County and for other issues as may arise from time to time.

4.8 CMPD will be the lead Law Enforcement Agency and coordinate all law enforcement activities and associated events and exercises on Lake Norman associated with the Duke Energy – McGuire Nuclear Station. In addition, CMPD will be the lead Law Enforcement Agency within the Radiological Emergency Preparedness (REP) Program for real events and exercises on Lake Norman.

4.9 CMPD Lake Enforcement officers will be available to assist Cornelius with any priority one call when they are on Lake Norman. CMPD Lake Enforcement will respond from Mountain Island Lake or from an off-duty status to those incidents involving hostile actions against the nuclear station, the dam, or one of the water intakes. CMPD will assist at other times within existing mutual aid agreements when resources are available. Lake Officers that are off duty are considered to be “not available”.

CMPD prefers that all requests for assistance be made by police radio on the “North” talkgroup and that CMPD’s 911 communications center be used as a last resort.

4.10 CMPD’s North Division will have four Lake Enforcement Officers to handle responsibilities on both Lake Norman and Mountain Island Lake. The officers will have a situational awareness role on Lake Norman and a law enforcement / boating safety role on Mountain Island Lake.

The peak season schedule, May – September, will be 7 days a week. Officers will be scheduled during late afternoon and evening hours on Friday, Saturday, and Sunday. This will be to perform their boating safety role on Mountain Island Lake. On Monday through Thursday, they will be scheduled during daytime hours and will split their time between both lakes. The off-peak season schedule, October – April, will be 7 days a week and will be daytime hours. The officers will split their time between both lakes each day.

5. Indemnification

The parties will be liable for their own negligence and indemnify each other to extent permitted by law.

6. Duration of Agreement

The Inter-Local Agreement must be of “reasonable” duration under NCGS 160A-461 and therefore a three (3) year term is proposed with the right of the parties to extend an additional three (3) years.

7. General Provisions

7.1 All terms among the parties concerning the subject matter are contained in the Agreement.

7.2 Amendment procedure will permit written amendments with consent of all the parties.

7.3 Waiver of a term does not affect the Agreement.

7.4 The parties are not made agents of each other by the Agreement.

7.5 The authority for all parties to enter into Agreement must be approved by Resolution of the respective governing bodies.

ORDINANCE NO. _____

AN ORDINANCE TO AMEND ORDINANCE NUMBER 5405-X, THE 2014-2015 BUDGET ORDINANCE PROVIDING AN APPROPRIATION OF FUNDS FROM WASTE MANAGEMENT OF THE CAROLINAS FOR THE PURCHASE OF RECYLCING ROLLOUT CONTAINERS

BE IT ORDAINED, by the City Council of the City of Charlotte;

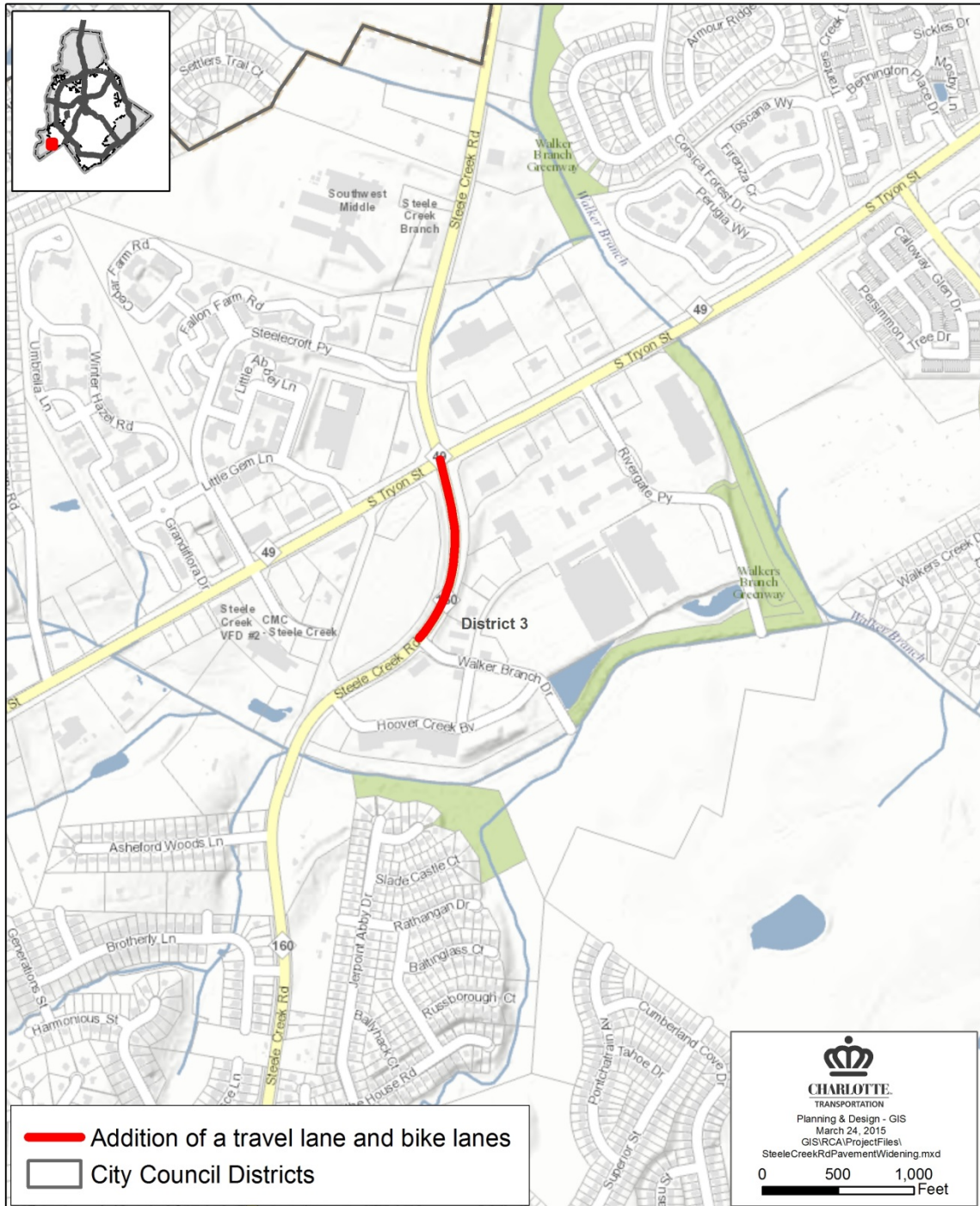
- Section 1. That the sum of \$500,000 is hereby estimated to be available from Waste Management of Carolinas, Inc. as part of the negotiated recycling contract to purchase rollout containers to replace red bins.
- Section 2. That the sum of \$500,000 is hereby appropriated to the following departmental account string:
4500-50-50-5030-500810-000000-000-522210
- Section 3. That the existence of this project may extend beyond the end of the fiscal year. Therefore, this ordinance will remain in effect for the duration of the project and funds are to be carried forward to subsequent fiscal years until all funds are expended or the project is officially closed.
- Section 4. All ordinances in conflict with this ordinance are hereby repealed.
- Section 5. This ordinance shall be effective upon adoption.

Approved as to form:

City Attorney



Infrastructure Reimbursement Agreement - Steele Creek Road



**RESOLUTION PASSED BY THE CITY COUNCIL OF THE CITY OF
CHARLOTTE, NORTH CAROLINA ON APRIL 13, 2015**

A motion was made by _____ and seconded by _____ for the adoption of the following Resolution and upon being put to a vote was duly adopted:

WHEREAS, The resolution allows the City to reimburse the developer for public improvements to Steele Creek Road that are not a requirement of the development; and

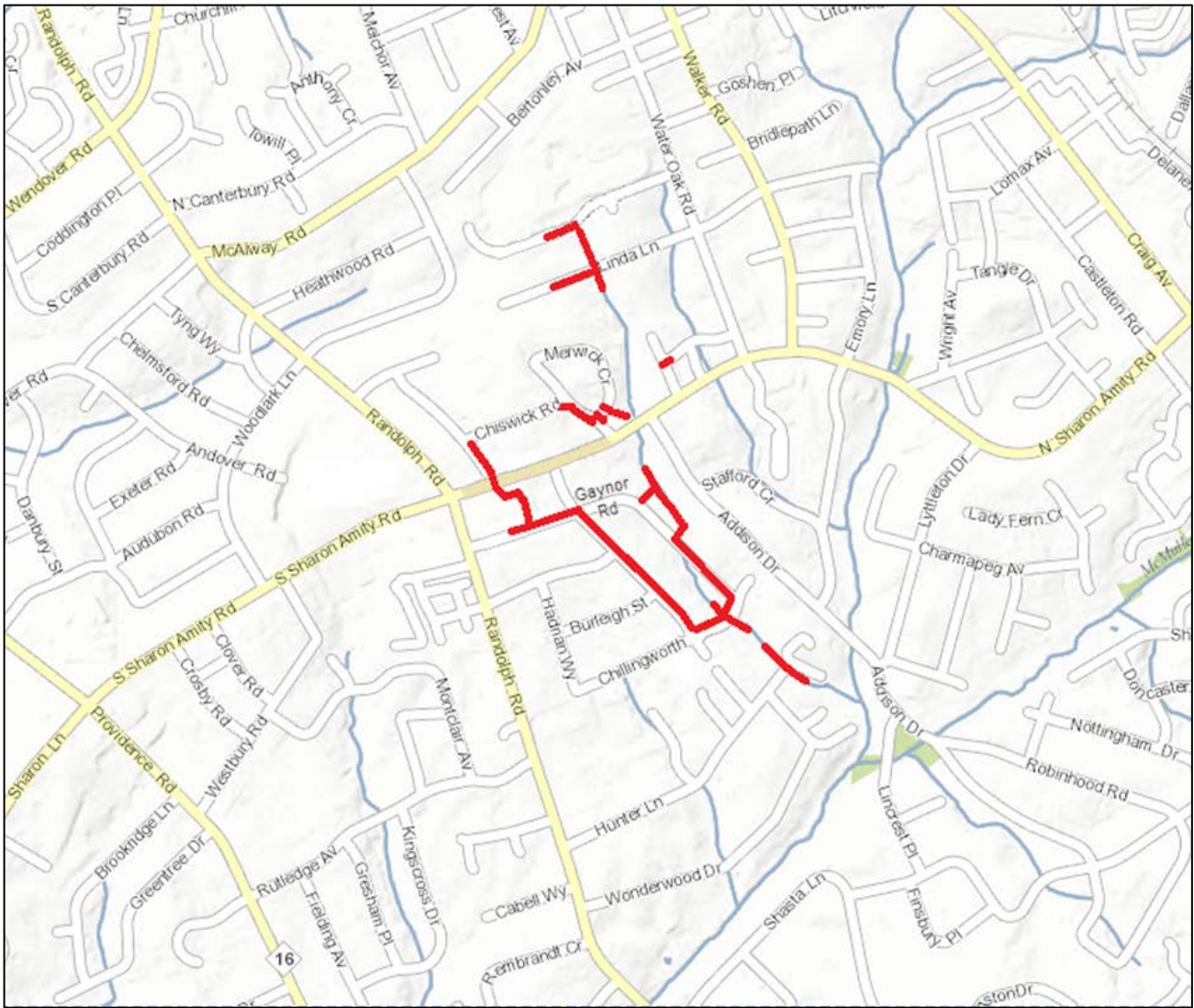
WHEREAS, The public improvements consist of an additional travel lane and bike lane on Steele Creek Road between South Tryon and Walker Branch Drive. These improvements help build out Charlotte's planned transportation system at a lower cost than retrofitting the same improvements later; and

WHEREAS, The agreement is consistent with the Charlotte Department of Transportation's Widening Strip Program, which allows for financial reimbursements of up to \$175,000 for improvements to thoroughfares; and

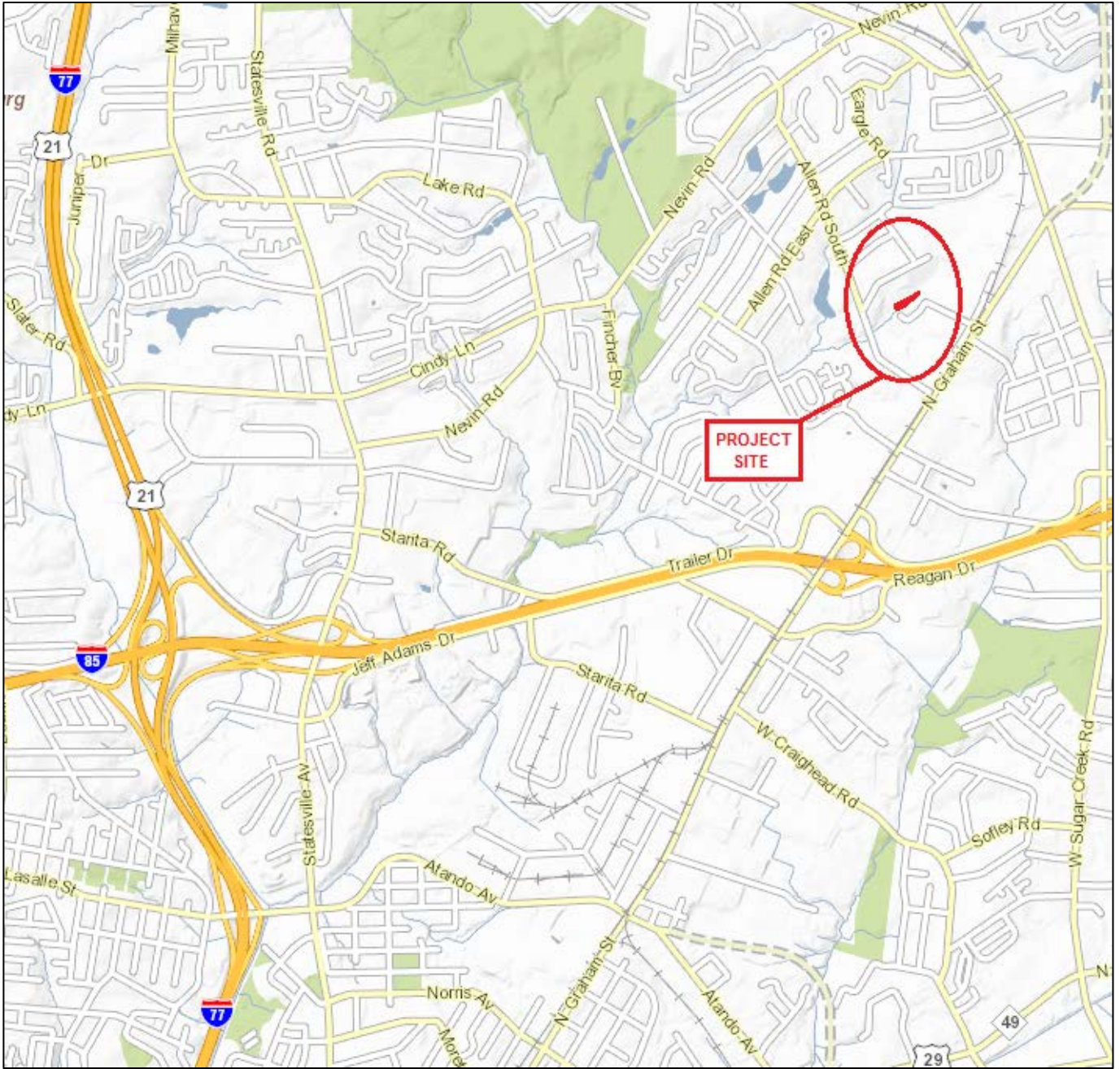
WHEREAS, The reimbursement agreement allows the City to reimburse CK Rivergate Expansion, LLC \$175,000; and

WHEREAS, WHEREAS, The reimbursement agreement is consistent with past developer reimbursement agreements.

NOW, THEREFORE, BE IT RESOLVED that this resolution authorizes the City Manager to execute an Infrastructure Reimbursement Agreement with CK Rivergate Expansion, LLC for the addition of a travel lane and bike lanes on Steele Creek Road (NC160) between South Tryon Street (NC49) and Walker Branch Drive.



Location Map – Gaynor Storm Drainage Improvement Project (Council Districts 1 and 6)



Location Map: Pickway Pond Water Quality Improvement Project (Council District 4)

ORDINANCE NO. _____

AN ORDINANCE TO AMEND ORDINANCE NUMBER 5405-X, THE 2014-2015 BUDGET ORDINANCE PROVIDING AN APPROPRIATION OF \$598,489 FOR THE CONTRACT WITH AVCON, INC. FOR DESIGN SERVICES FOR RAMP E EXPANSION AND SUPPORT FACILITIES

BE IT ORDAINED, by the City Council of the City of Charlotte;

Section 1. That the sum of \$598,489 is hereby appropriated from Aviation Discretionary Fund for the contract with AVCON, Inc.

Section 2. That the sum of \$598,489 is hereby appropriated in the Aviation Community Investment Plan Fund

Fund	6064
Project	4020901523
Source	6000
Type	60006001
Year	0000

Section 3. That the existence of this project may extend beyond the end of the fiscal year. Therefore, this ordinance will remain in effect for the duration of the project and funds are to be carried forward to subsequent fiscal years until all funds are expended or the project is officially closed.

Section 4. All ordinances in conflict with this ordinance are hereby repealed.

Section 5. This ordinance shall be effective upon adoption.

Approved as to form:

City Attorney

ORDINANCE NO. _____

AN ORDINANCE TO AMEND ORDINANCE NUMBER 5405-X, THE 2014-2015 BUDGET ORDINANCE PROVIDING AN APPROPRIATION OF \$559,860 FOR THE CONTRACT WITH PERKINS+WILL NORTH CAROLINA, INC. FOR CONCEPTUAL STUDIES AND AN ARCHITECTURAL REPORT FOR THE CONCOURSE A NORTH EXPANSION

BE IT ORDAINED, by the City Council of the City of Charlotte;

Section 1. That the sum of \$559,860 is hereby appropriated from Aviation Discretionary Fund for the contract with Perkins+Will North Carolina, Inc.

Section 2. That the sum of \$559,860 is hereby appropriated in the Aviation Community Investment Plan Fund

Fund	6064
Project	4020901536
Source	6000
Type	60006001
Year	0000

Section 3. That the existence of this project may extend beyond the end of the fiscal year. Therefore, this ordinance will remain in effect for the duration of the project and funds are to be carried forward to subsequent fiscal years until all funds are expended or the project is officially closed.

Section 4. All ordinances in conflict with this ordinance are hereby repealed.

Section 5. This ordinance shall be effective upon adoption.

Approved as to form:

City Attorney

ORDINANCE NO. _____

AN ORDINANCE TO AMEND ORDINANCE NUMBER 5405-X, THE 2014-2015 BUDGET ORDINANCE PROVIDING AN APPROPRIATION OF \$130,090 FOR THE CONTRACT WITH BL HARBART INTERNATIONAL FOR RENOVATIONS TO AN AIRLINE CREW ROOM ON CONCOURSE E

BE IT ORDAINED, by the City Council of the City of Charlotte;

Section 1. That the sum of \$130,090 is hereby appropriated from Aviation Discretionary Fund for the contract BL Harbart International

Section 2. That the sum of \$130,090 is hereby appropriated in the Aviation Community Investment Plan Fund

Fund	6064
Project	4020901532
Source	6000
Type	60006001
Year	0000

Section 3. That the existence of this project may extend beyond the end of the fiscal year. Therefore, this ordinance will remain in effect for the duration of the project and funds are to be carried forward to subsequent fiscal years until all funds are expended or the project is officially closed.

Section 4. All ordinances in conflict with this ordinance are hereby repealed.

Section 5. This ordinance shall be effective upon adoption.

Approved as to form:

City Attorney

ORDINANCE NO. _____

AN ORDINANCE TO AMEND ORDINANCE NUMBER 5405-X, THE 2014-2015 BUDGET ORDINANCE PROVIDING AN APPROPRIATION OF \$133,089.14 FOR CONTRACT AMENDMENT 1 WITH NORFOLK SOUTHERN RAILWAY FOR RAILROAD FLAGGING SERVICES AND BRIDGE INSPECTIONS

BE IT ORDAINED, by the City Council of the City of Charlotte;

Section 1. That the sum of \$133,089.14 is hereby appropriated from Aviation Discretionary Fund for the contract with Norfolk Southern Railway

Section 2. That the sum of \$133,089.14 is hereby appropriated in the Aviation Community Investment Plan Fund

Fund	6066
Project	4020902968
Source	6000
Type	60006001
Year	0000

Section 3. That the existence of this project may extend beyond the end of the fiscal year. Therefore, this ordinance will remain in effect for the duration of the project and funds are to be carried forward to subsequent fiscal years until all funds are expended or the project is officially closed.

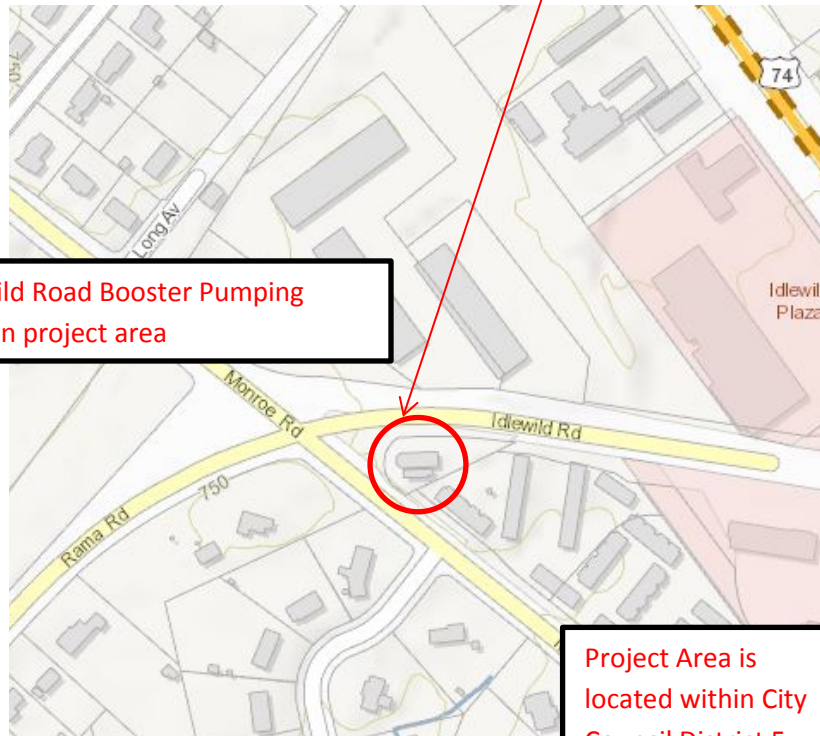
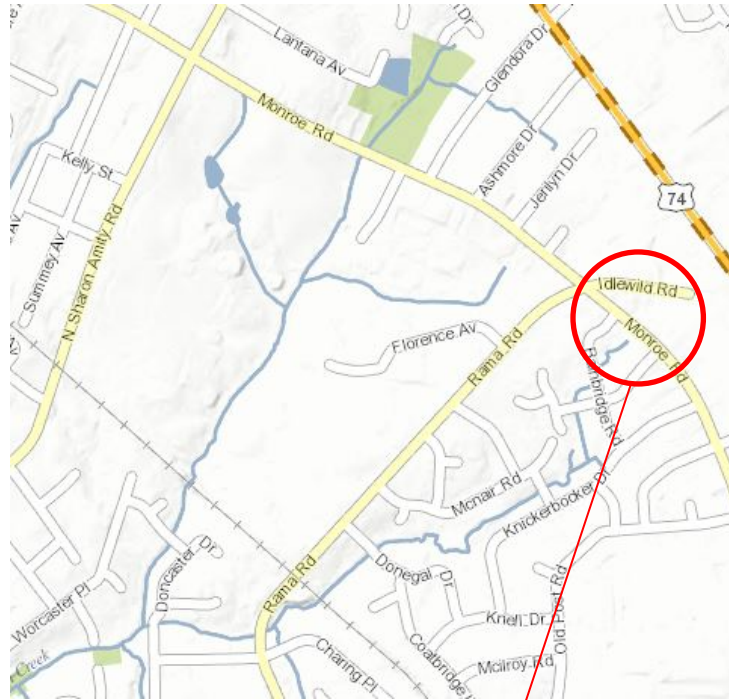
Section 4. All ordinances in conflict with this ordinance are hereby repealed.

Section 5. This ordinance shall be effective upon adoption.

Approved as to form:

City Attorney

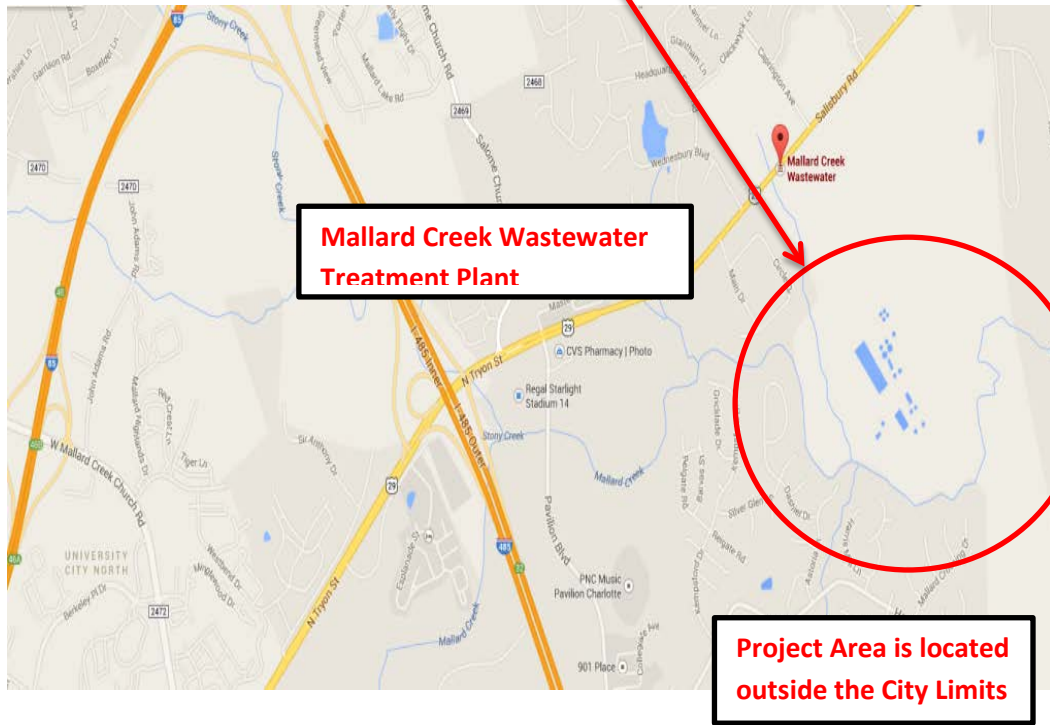
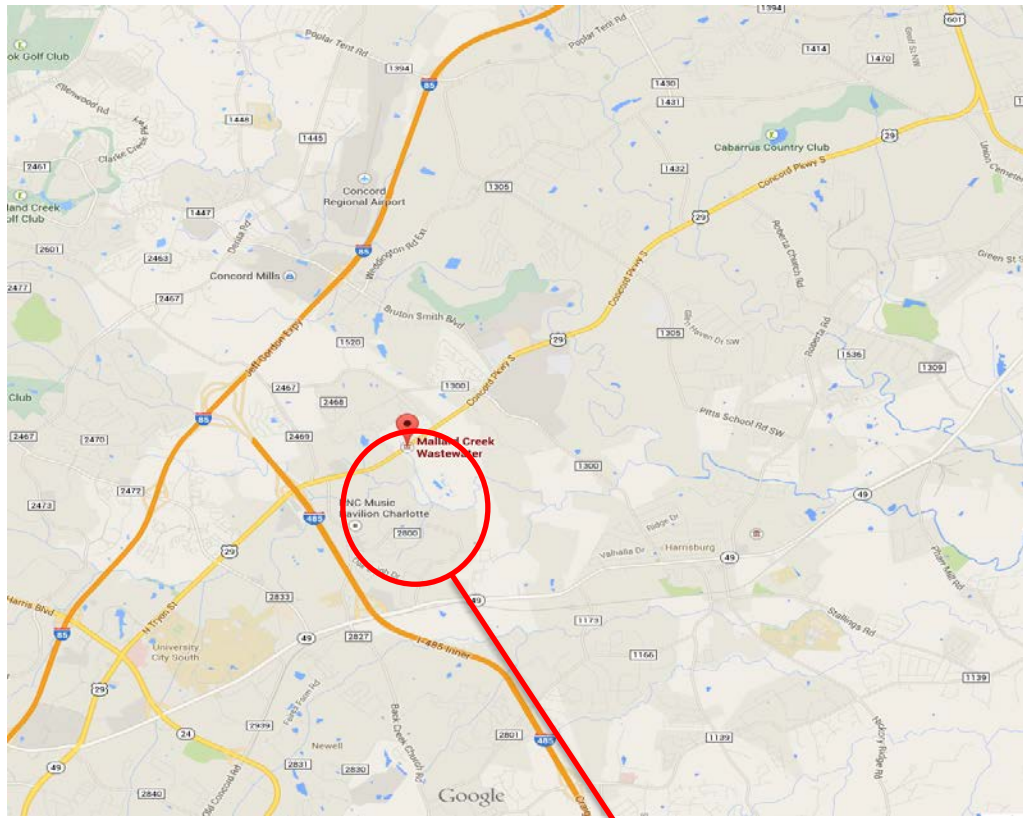
Idlewild Road Booster Pumping Station Piping Improvements



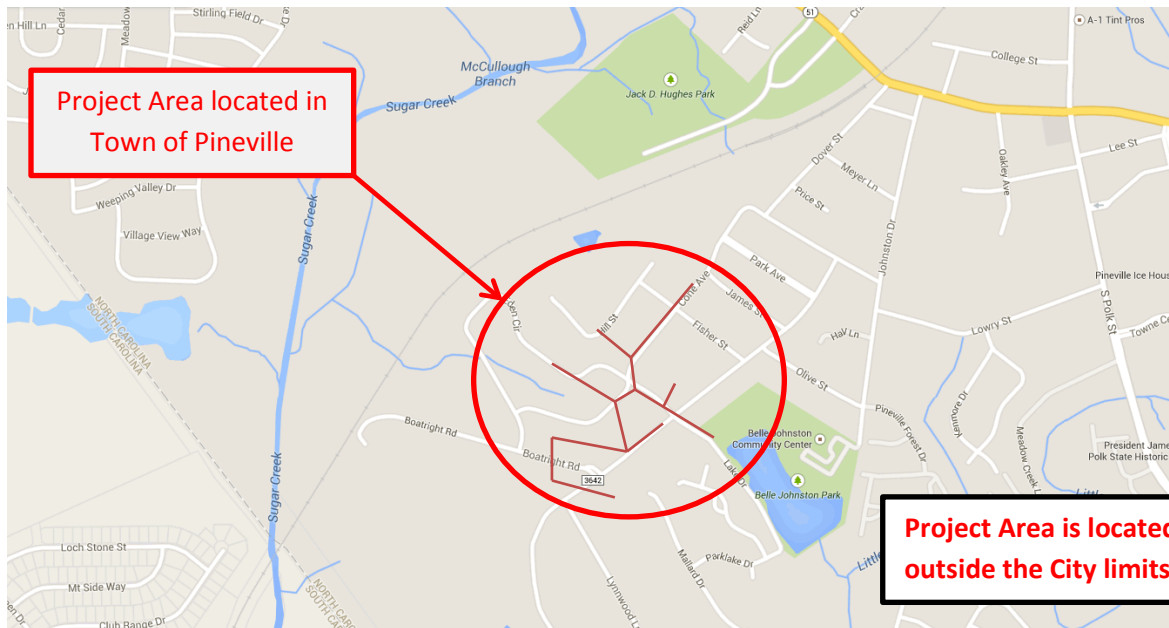
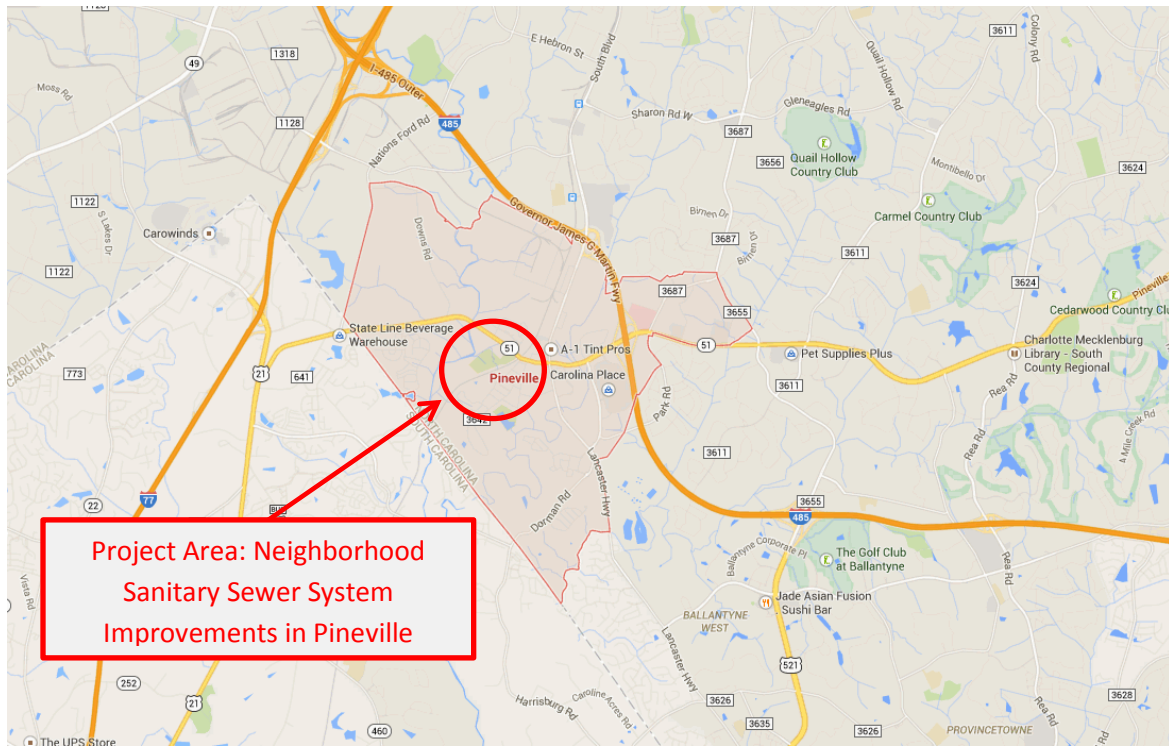
Idlewild Road Booster Pumping Station project area

Project Area is located within City Council District 5

Mallard Creek Wastewater Treatment Plant Thickened Sludge Pumps Replacement



Neighborhood Sanitary Sewer System Improvements in the Town of Pineville



Good Faith Efforts Summary for Miscellaneous Water and Sewer Repair Services

Background

The Miscellaneous Water and Sewer Repair Services contract was bid on March 5, 2015. A total of three (3) firms submitted bids for the contract. Staff is recommending contract award to the low bidder, State Utility Contractors, Inc. with a total contract award amount of \$2,000,000.

The Established SBE Goal for this project was set at 3%, as derived from the City's subcontracting goal setting formula.

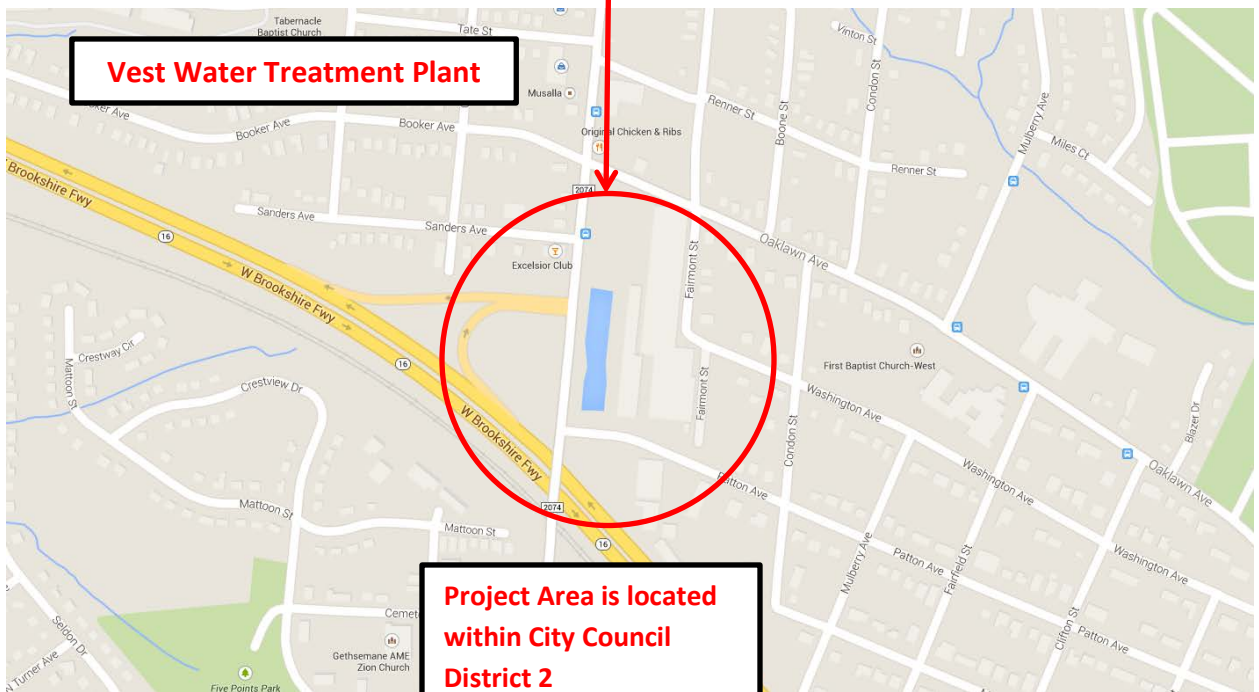
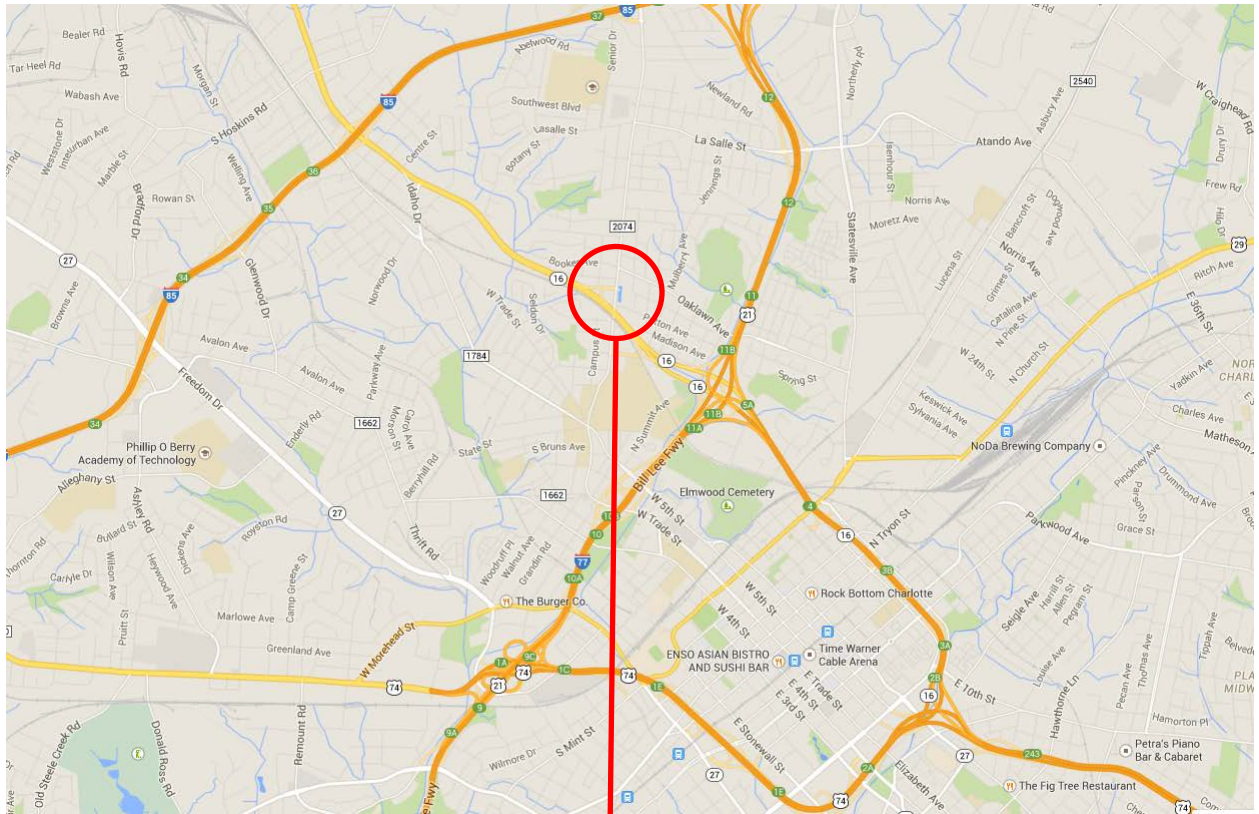
At bid opening, State Utility documented and committed SBE participation totaling 1.20% (\$24,000) to the following certified SBE firms: Spot 'em, Inc. (vacuum excavation); Barton Contracting (asphalt); Fernandez Construction Corporation (concrete); D's Trucking Service Inc (hauling); Martin Resources, LLC (hauling); and Diamond Trucking of NC Inc. (hauling).

Good Faith Effort (GFE) Summary

Per the City's CBI Policy (Part B: Section 2.1), because the Established SBE Goal on this contract was not met at bid opening, State Utility was required to submit documentation reflecting their efforts in earning the required minimum 50 Good Faith Effort (GFE) points, out of a total available 155 GFE points. City staff has reviewed State Utility's documentation and confirmed State Utility's achievement of 65 GFE points, comprised of the following efforts:

- GFE 5.3.1: *Contacts* (10 points)
- GFE 5.3.2: *Making Plans Available* (10 points)
- GFE 5.3.3: *Breaking Down Work* (15 points)
- GFE 5.3.5: *Attendance at Pre-Bid* (10 points)
- GFE 5.3.10: *Quick Pay Agreements on the Construction Contract* (20 points)

Vest Water Treatment Plant Upgrades Preliminary Engineering Report



NORTH CAROLINA

**LOCALLY ADMINISTERED PROJECT-
REIMBURSEMENT AGREEMENT**

MECKLENBURG COUNTY

DATE: 8/14/2014

NORTH CAROLINA DEPARTMENT OF
TRANSPORTATION

AND

WBS Element: 17BP.10.R.101

CITY OF CHARLOTTE

THIS AGREEMENT is made and entered into on the last date executed below, by and between the North Carolina Department of Transportation, an agency of the State of North Carolina, hereinafter referred to as the "Department" and City of Charlotte, hereinafter referred to as the "Municipality".

WITNESSETH:

WHEREAS, the parties have agreed to make certain improvements within the Municipality under WBS Element 17BP.10.R.101 in Mecklenburg County in accordance with the plans and specifications approved by the Department; and,

WHEREAS, the Municipality is constructing a light rail transportation system, generally known as the Blue Line Extension Project, and herein referred to as the "BLE Project", said BLE Project to be located within existing railroad right of way, existing public right of way, and existing private right of way, extending from 7th Street in Uptown Charlotte and in the North Carolina Railroad Corridor and running in and along North Tryon Street to its terminus on the UNC Charlotte campus; and

WHEREAS, the BLE Project is currently in the construction phase of the Federal New Starts Program administered by the United States Department of Transportation. On March 5, 2012, the Department and the Municipality entered into a State Full Funding Grant Agreement (SFFGA) to cover approximately twenty-five (25%) percent of the BLE Project costs. On October 16, 2012, the Municipality received a Federal Full Funding Grant Agreement to cover fifty (50%) percent of the BLE Project costs. The remaining twenty-five (25%) percent shall be covered by the Municipality local share; and,

WHEREAS, the parties to this Agreement have approved the construction of the work to be completed on the Eastway Drive Bridge #590052, hereinafter called the ("Project") with cost participation and responsibilities for the Project as hereinafter set out.

NOW, THEREFORE, the parties hereto, each in consideration of the promises and undertakings of the other as herein provided, do hereby covenant and agree, each with the other, as follows:

SCOPE OF PROJECT

1. The Project consists of the lengthening of the Eastway Drive Bridge # 590052 over the North Carolina Railroad to provide clearance for the Blue Line Extension alignment under the bridge in Mecklenburg County. As part of this bridge construction, the Department has requested the Municipality to overlay the entire existing bridge deck with latex modified concrete (hereinafter the "Project") and make additional repairs.

PLANNING AND DESIGN

2. The Municipality, and/or its consultant, has prepared the environmental and/or planning document and obtained any environmental permits needed for the Project. All work shall be done in accordance with departmental standards, specifications, policies and procedures.
3. The Municipality has designed and prepared the plans and specifications for the Project, in accordance with the Department's standard practices, regulations and guidelines for transportation improvements. The Department has reviewed and approved Project plans and specifications.

RIGHT OF WAY AND UTILITIES

4. No additional right of way acquisition or utility relocation is required to perform the concrete overlay work requested by the Department.

CONSTRUCTION

5. The Municipality shall construct, or cause to be constructed, the Project in accordance with the approved plans and specifications of said Project. The Municipality has entered into and shall administer the construction contract for said Project and the procedures set out herein below shall be followed:

- A. The construction engineering and supervision will be furnished by the Municipality.
- B. The Department's Division Engineer shall have the right to inspect, sample, test, and approve or reject any portion of the Project being performed by the Municipality or the Municipality's contractor, to ensure compliance with the provisions of this Agreement. The Department will furnish the Municipality with any forms that may be needed in order to follow standard Departmental practices and procedures in the administration and performance of the contract.
- C. The Municipality shall sample and test all materials in reasonable close conformity with the Department's Guide for Process Control and Acceptance Sampling and Testing. The Division Engineer shall be provided a copy of the testing results.
- D. All materials incorporated in the Project and workmanship performed by the contractor shall be in reasonable close conformity with the Standards and Specifications of the Department.
- E. Upon completion of the Project, the Municipality shall furnish the Division Engineer with complete sets of "Plan of Record" and/or "As Built" plans as requested.
- F. Prior to the final acceptance and payment by the Department, the Division Engineer shall make a final inspection of the completed work. The Division Engineer will be responsible for final acceptance of the completed work on behalf of the Department.
- G. During construction of the Project, the Municipality shall provide and maintain adequate barricades, signs, signal lights, flagmen, and other warning devices for the protection of traffic in conformation with standards and specifications of the Department and the current edition of the Manual on Uniform Traffic Control Devices for Streets and Highways published by the Federal Highway Administration.
- H. The Municipality shall complete construction of the Project, in accordance with the terms of this Agreement within 3 year(s) of execution of this Agreement.

FUNDING

- 6. Subject to compliance by the Municipality with the provisions set forth in this Agreement, the Department shall reimburse the Municipality for its costs in the project in a total amount estimated to be \$241,000.00. Said work shall be accomplished in accordance with the cost estimate attached hereto as Exhibit "A".

- A. The Municipality may bill the Department for actual costs by submitting an itemized invoice and requested documentation to the Department. Reimbursement shall be made upon completion. By submittal of said invoice, the Municipality certifies that it has adhered to all applicable state laws and regulations as set forth in this Agreement.

- B. In accordance with OMB Circular A-133, "Audits of States, Local Governments and Non-Profit Organizations" (http://www.whitehouse.gov/sites/default/files/omb/assets/a133/a133_revised_2007.pdf), the Municipality shall arrange for an annual independent financial and compliance audit of its fiscal operations. The Municipality shall furnish the Department with a copy of the annual independent audit report within thirty (30) days of completion of the report, but not later than nine (9) months after the Municipality's fiscal year ends.

- C. The Municipality shall maintain all books, documents, papers, accounting records, and such other evidence as may be appropriate to substantiate costs incurred under this Agreement. Further, the Municipality shall make such materials available at its office at all reasonable times during the contract period, and for five (5) years from the date of final payment under this Agreement, for inspection and audit by the Department's Fiscal Section.

- D. The Municipality agrees that it shall bear all costs for which it is unable to substantiate actual costs.

- E. All invoices associated with the Project must be submitted within six months of the completion of the Project to be eligible for reimbursement by the Department.

TRAFFIC

- 7. All traffic operating controls and devices shall be established, enforced, and installed in accordance with the North Carolina General Statutes, the latest edition of the "Manual on Uniform Traffic Control Devices for Streets and Highways", the latest edition of the "Policy on Street and Driveway Access to North Carolina Highways", and maintained and controlled by the Department upon completion of the Project.

MAINTENANCE

8. Upon completion of the Project, the bridge improvements shall be considered on the State Highway System and owned and maintained by the Department.

ADDITIONAL PROVISIONS

9. This Agreement is solely for the benefit of the identified parties to the Agreement and is not intended to give any rights, claims, or benefits to third parties or to the public at large.
10. The Municipality shall certify to the Department compliance with all applicable State laws and regulations and ordinances and shall indemnify the Department against any fines, assessments or other penalties resulting from noncompliance by the Municipality or any entity performing work under contract with the Municipality.
11. The Municipality is solely responsible for all agreements, contracts, and work orders entered into or issued by the Municipality for this Project. The Department is not responsible, for any expenses or obligations incurred for the Project except those specifically eligible in the terms of this Agreement. However, at no time shall the Department reimburse the Municipality costs which exceed the total funding for this Project.
12. To the extent permitted by law, the Municipality will indemnify and hold harmless the Department and the State of North Carolina, their respective officers, directors, principals, employees, agents, successors, and assigns from and against any and all claims for damage and/or liability in connection with the Project activities performed pursuant to this Agreement including construction of the Project. The Department shall not be responsible for any damages claims, which may be initiated by third parties.
13. Where the Department determines that the funds paid to the Municipality for this Project are not used in accordance with the terms of this Agreement, the Department reserves the right to deduct monies from the Municipality's Powell Bill Fund. Such determination shall be made, either by audit and/or inspection of books, documents, papers, accounting records, and such other evidence as may be appropriate to substantiate costs, not to be in compliance with the terms of this Agreement or in the event of non-payment by the Municipality.

14. "By Executive Order 24, issued by Governor Perdue, and N.C. G.S. § 133-32, it is unlawful for any vendor or contractor (i.e. architect, bidder, contractor, construction manager, design professional, engineer, landlord, offeror, seller, subcontractor, supplier, or vendor), to make gifts or to give favors to any State employee of the Governor's Cabinet Agencies (i.e., Administration, Commerce, Correction, Crime Control and Public Safety, Cultural Resources, Environment and Natural Resources, Health and Human Services, Juvenile Justice and Delinquency Prevention, Revenue, Transportation, and the Office of the Governor).

IT IS UNDERSTOOD AND AGREED that the approval of the Project by the Department is subject to the conditions of this Agreement and that no expenditure of funds on the part of the Department will be made until the terms of this Agreement have been complied with on the part of the Municipality.

IN WITNESS WHEREOF, this Agreement has been executed, in duplicate, the day and year heretofore set out, on the part of the Department and the City of Charlotte by authority duly given.

L.S. ATTEST:

CITY OF CHARLOTTE

BY: ----- BY: -----

TITLE: ----- TITLE: -----

DATE: _____ DATE: -----

"N.C.G.S. § 133-32 and Executive Order 24 prohibit the offer to, or acceptance by, any State Employee of any gift from anyone with a contract with the State, or from any person seeking to do business with the State. By execution of any response in this procurement, you attest, for your entire organization and its employees or agents, that you are not aware that any such gift has been offered, accepted, or promised by any employees of your organization."

Approved by _____ of the City of Charlotte as attested to by the signature of _____, Clerk of the _____ on _____ (Date)

This Agreement has been pre-audited in the manner required by the Local Government Budget and Fiscal Control Act.

(SEAL)

(FINANCE OFFICER)

Federal Tax Identification Number

Remittance Address:
City of Charlotte
600 East Fourth Street
Charlotte, NC 28202
Attention: Mr. Russ Carpenter

DEPARTMENT OF TRANSPORTATION

BY: _____
(CHIEF ENGINEER)

DATE: -----

PRESENTED TO THE BOARD OF TRANSPORTATION ITEM O: -----

EXHIBIT A

Engineer's Estimate

LINE NO.	ITEM DESCRIPTION	QUANTITY	UNIT	UNIT PRICE	PRICE
1	Latex modified concrete overlay	40	CY	\$1,166.27	\$46,650.80
2	Placing and finishing latex modified concrete	716	SY	\$93.27	\$66,781.32
3	Scarifying bridge deck	716	SY	\$15.90	\$11,384.40
4	Hydro-demolition of bridge deck	716	SY	\$61.55	\$44,069.80
5	Class II surface preparation	50	SY	\$318.07	\$15,903.50
6	Additional Repairs (waiting for description)				56,210.18

Grand Total \$241,000.00

Business Privilege License Tax Refund Requests

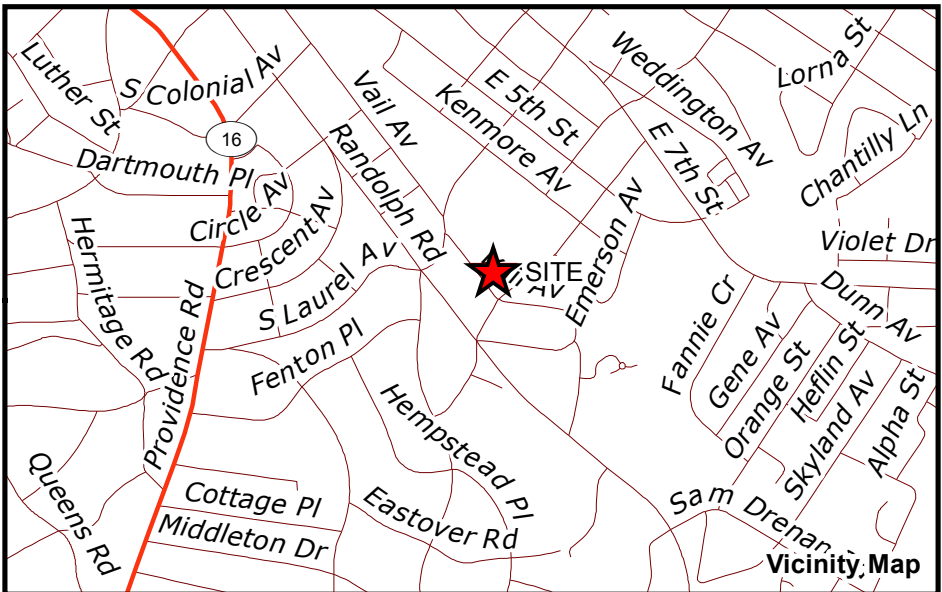
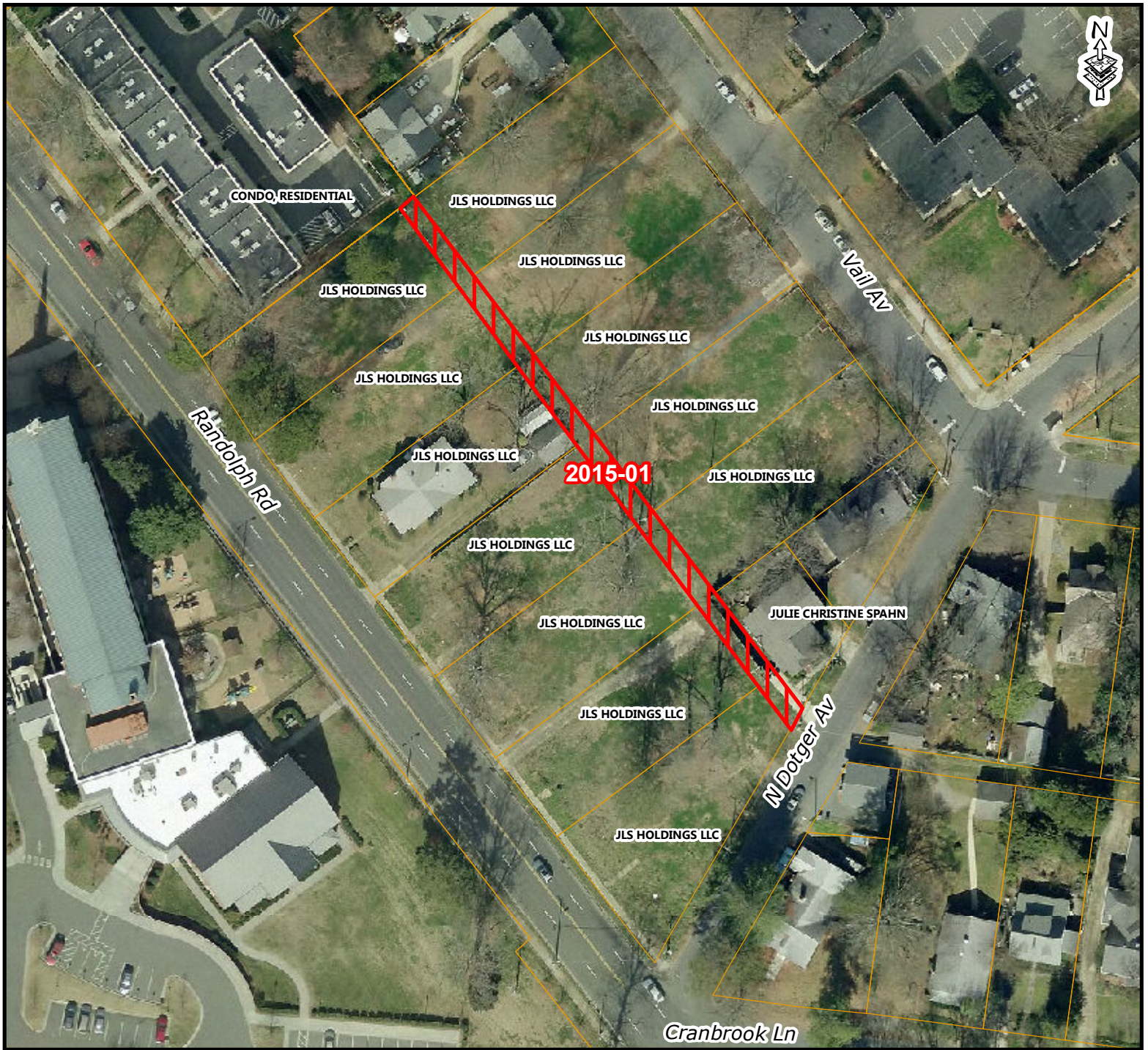
COUNTRY CLUB APARTMENTS	\$	1,904.40
HANOVER LANDING		718.97
INNOVATIVE CRAFTMAN		62.50
JR FRAMING CONSTRUCTION INC		25.00
STEPHEN GOULD CORPORATION		900.44
THE HIGHLANDS APARTMENTS		825.64
WINGATE APARTMENTS		1,011.35
	\$	<u>5,448.30</u>

**A RESOLUTION AUTHORIZING THE REFUND OF
CERTAIN BUSINESS PRIVILEGE LICENSES**

Reference is made to the schedule of "Business Privilege License Refunds Requested" attached to the Docket for consideration of the City Council. On the basis of that schedule, which is incorporated herein, the following facts are found:

1. The City-County Tax Collector has collected certain taxes from the taxpayers set out on the list attached to the Docket.
2. The City-County Tax Collector has certified that those taxpayers have made proper demand in writing for refund of the amounts set out on the schedule within the required time limits.
3. The amounts listed on the schedule were collected through either a clerical or assessor error.

NOW, THEREFORE, BE RESOLVED by the City Council of the City of Charlotte, North Carolina, in regular session assembled this 13th day of April 2015 that those taxpayers listed on the schedule of "Business Privilege License Refunds Requested" be refunded in the amounts therein set up and that the schedule and this resolution be spread upon the minutes of this meeting.



CITY OF CHARLOTTE
DEPARTMENT OF TRANSPORTATION
 Development Services Division

Right-of-Way Abandonment Petition 2015-01

Right-of-Way Abandonment Area

Alleyway off of N. Dotger Avenue

RESOLUTION DECLARING INTENT TO ABANDON AND CLOSE an alleyway off of N. Dotger Avenue the City of Charlotte, Mecklenburg County, North Carolina

Whereas, **JLS HOLDINGS, LLC, a Virginia limited liability company doing business in the Stat of North Carolina** has filed a petition to close an alleyway off of N. Dotger Avenue in the City of Charlotte; and

Whereas, an alleyway off of N. Dotger Avenue begins on the northwestern most side of N. Dotger Avenue between a property known as 115 N. Dotger Avenue, currently or formerly owned by Ms. Julie C. Spahn (D.B. 29113, Pg. 765), and 2445 Randolph Road, currently or formerly owned by JLS Holdings, LLC (D.B. 28637, Pg. 276), continuing approximately 390 feet in a northwestward direction to its terminus at a property that is part of the Laurel Ridge Condominiums, and consisting of 3,930 square feet, as shown in the map marked “Exhibit A-1, Page 1 & Page 2” and are more particularly described by metes and bounds in the document marked “Exhibit B” all of which are available for inspection in the office of the City Clerk, City Hall, Charlotte, North Carolina; and

Whereas, the procedure for closing streets and alleys as outlined in North Carolina General Statutes, Section 160A-299, requires that City Council first adopt a resolution declaring its intent to close the street and calling a public hearing on the question; said statute further requires that the resolution shall be published once a week for two successive weeks prior to the hearing, and a copy thereof be sent by registered or certified mail to all owners of property adjoining the street as shown on the county tax records, and a notice of the closing and public hearing shall be prominently posted in at least two places along said street or alley.

Now, therefore, be it resolved, by the City Council of the City of Charlotte, at its regularly scheduled session of April 13, 2015, that it intends to close an alleyway off of N. Dotger Avenue and that the said street (or portion thereof) being more particularly described on a map and calls a public hearing on the question to be held at 7:00pm on Monday, the 11th day of May, 2015, in CMGC meeting chamber, 600 East 4th Street, Charlotte, North Carolina.

The City Clerk is hereby directed to publish a copy of this resolution in the Mecklenburg Times once a week for two successive weeks next preceding the date fixed here for such hearing as required by N.C.G.S. 160A-299.

ORDINANCE

AN ORDINANCE ORDERING THE DEMOLITION AND REMOVAL OF THE DWELLING AT 2520 RACHEL STREET PURSUANT TO THE HOUSING CODE OF THE CITY OF CHARLOTTE AND ARTICLE 19, PART 6, CHAPTER 160A OF THE GENERAL STATUTES OF NORTH CAROLINA, SAID BUILDING BEING THE PROPERTY OF RONALD L. BELTON 5710 WHITTINGHAM DRIVE CHARLOTTE, NC 28215

WHEREAS, the dwelling located at 2520 Rachel Street in the City of Charlotte has been found by the Code Enforcement Official of the City of Charlotte to be in violation of the Housing Code of the City of Charlotte and the owners thereof have been ordered to demolish and remove said dwelling; and

WHEREAS, said owner(s) have failed to comply in a timely fashion.

NOW, THEREFORE, BE IT ORDAINED by the City Council of the City of Charlotte, North Carolina, that the Code Enforcement Official of the City of Charlotte is hereby ordered to cause the demolition and removal of the dwelling located at 2520 Rachel Street in the City of Charlotte in accordance with the Housing Code of the City of Charlotte. This Ordinance shall become effective upon its adoption.

APPROVED AS TO FORM:

Senior Assistant City Attorney

GENERAL INFORMATION	
Property Address	2520 Rachel Street
Neighborhood	Neighborhood Profile Area 363
Council District	#1
Owner(s)	Ronald L. Belton
Owner(s) Address	5710 Whittingham Drive Charlotte, NC 28215
KEY FACTS	
Focus Area	Housing & Neighborhood Development & Community Safety Plan
CODE ENFORCEMENT INFORMATION	
◆ Reason for Inspection:	Field Observation
◆ Date of the Inspection:	10/01/14
◆ Owner notified of Complaint and Notice of Hearing by certified mail by:	10/20/14
◆ Title report received:	10/21/14
◆ Held hearing for owner:	11/24/14
◆ Owner attend hearing:	No
◆ Owner ordered to demolish structure by:	12/15/14
◆ Filed Lis Pendens:	01/16/15
◆ Owner has not repaired, or complied with order to demolish.	
◆ Structure occupied:	No
◆ Demolition cost:	\$5,685
◆ Lien will be placed on the property for the cost of Demolition.	

NOTIFICATION TO OWNER

Owner and parties of interest have been advised that failure to comply with the Order to Demolish the structure would result in City Council being requested to approve demolition by the City and a lien being placed on the property for the cost of demolition.

OPTIONS

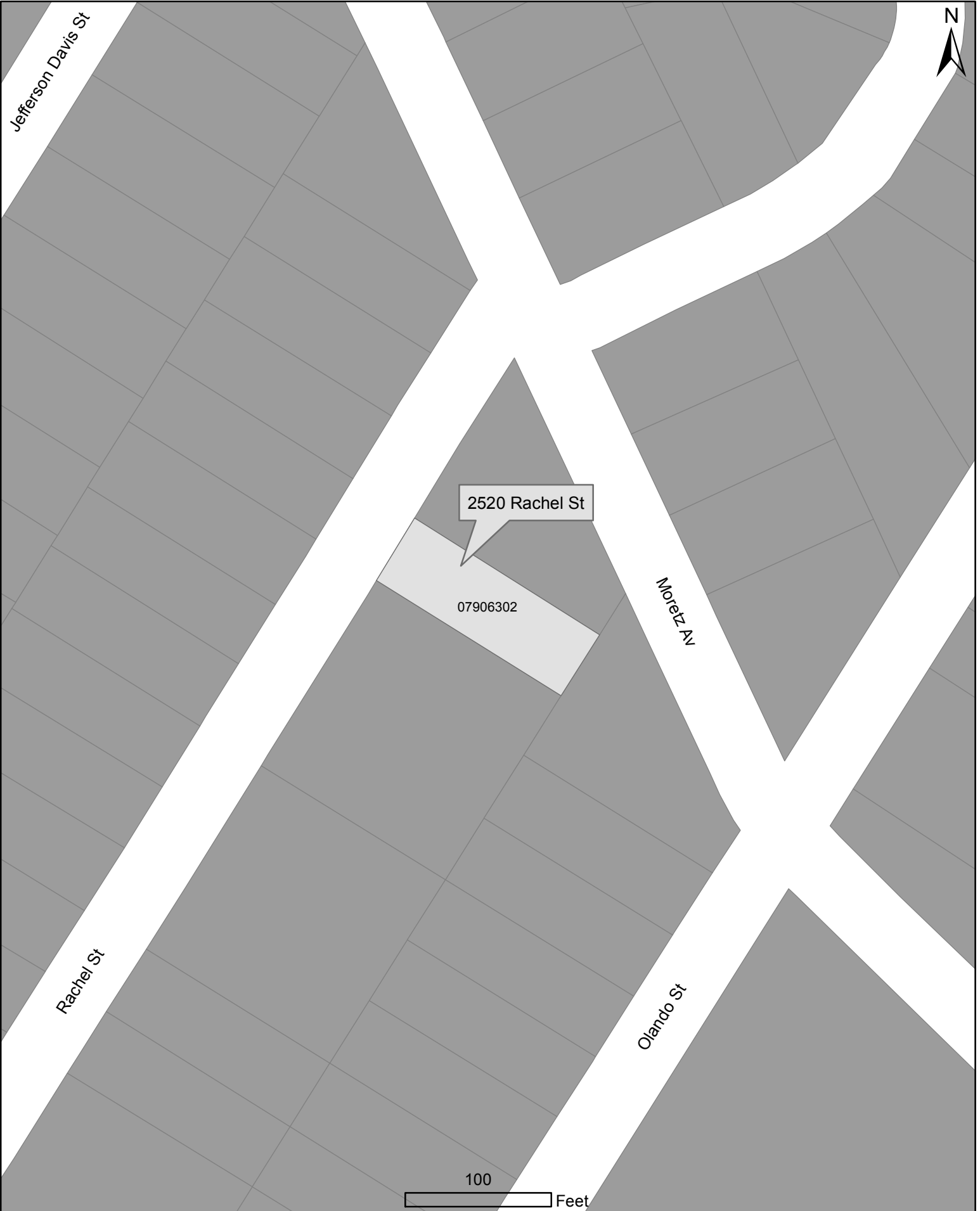
IN-REM REPAIR	REHAB TO CITY STANDARD	REPLACEMENT HOUSING	DEMOLITION
Estimated In-Rem Repair Cost: \$21,700	Acquisition & Rehabilitation Cost (Existing structure: 1,072 sq.ft. total) Economic Life: 15-20 years Estimated cost -\$82,496	New Replacement Structure Cost (Structure: 1,072 sq.ft. total) Economic Life: 50 years Estimated cost- \$108,549	Demolition Cost \$5,685
In-Rem Repair is not recommended because the In-Rem Repair cost is greater than 65% of the tax value.	Acquisition: Tax values: - Structure: \$ 10,600 - Garage/Shed: \$ 100 - Land: <u>\$ 7,000</u> Total Acquisition: \$ 17,700 Estimated Rehabilitation Cost: \$ 53,600 Outstanding Loans \$ 0 Property Taxes owed: \$ 6,420 Interest on Taxes owed: <u>\$ 4,776</u> Total: \$ 64,796	Acquisition: Tax values: - Structure: \$ 10,600 - Garage/Shed: \$ 100 - Land: <u>\$ 7,000</u> Total Acquisition: \$ 17,700 New structure: \$ 73,968 Demolition: \$ 5,685 Outstanding Loans: \$ 0 Property Taxes owed: \$ 6,420 Interest on Taxes owed: <u>\$ 4,776</u> Total: \$ 90,849	

RECOMMENDATION FOR DEMOLITION

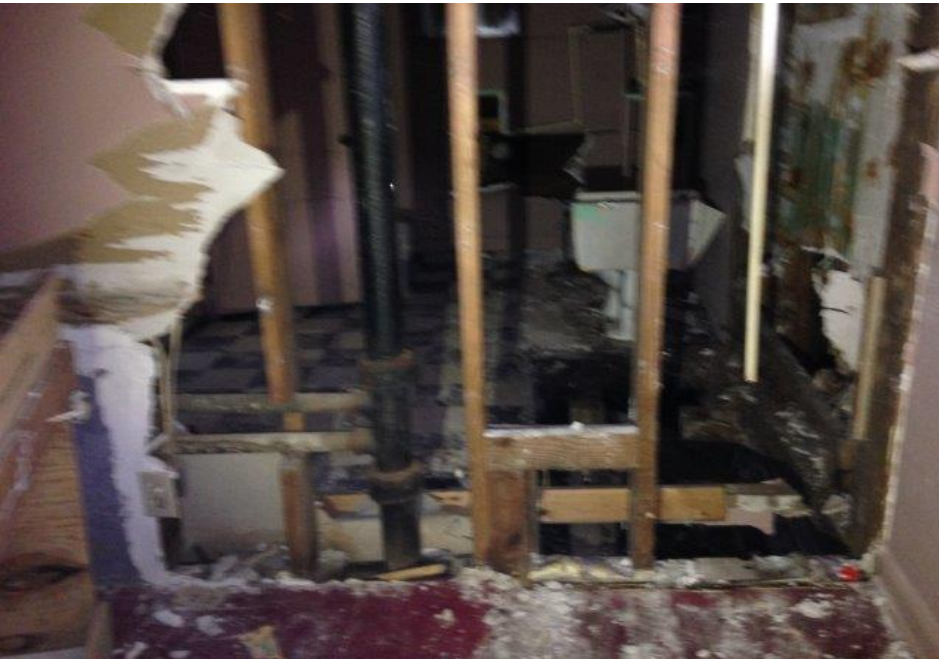
Demolition is recommended because:

- Estimated In-Rem Repair cost of \$21,700 (\$20.24 /sq. ft.) which is 204.71 % of the structure tax value, which is \$10,600
- City rehab costs analysis shows that rehabilitation is not feasible because the cost is prohibitive.
- New construction analysis shows that new construction is not feasible because the cost is prohibitive.
- Violations include: Structural, plumbing and heating violations: Decay floor sill, crack/separation in foundation wall, improper ceiling height rear of home, areas of interior wall covering missing. Bathroom equipment, plumbing not installed. Missing water heater. Missing heat source
- The building is 115 years old and consists of 1,072 square feet total.
- A new 1,072 sq. ft. structure can be built for \$73,968.

2520 Rachel Street



2520 Rachel Street



ORDINANCE

AN ORDINANCE ORDERING THE DEMOLITION AND REMOVAL OF THE DWELLING AT 4006 TENNESSEE AVENUE PURSUANT TO THE HOUSING CODE OF THE CITY OF CHARLOTTE AND ARTICLE 19, PART 6, CHAPTER 160A OF THE GENERAL STATUTES OF NORTH CAROLINA, SAID BUILDING BEING THE PROPERTY OF SONDR A W. WILLIAMS PO BOX 23641 CHARLOTTE, NC 28277

WHEREAS, the dwelling located at 4006 Tennessee Avenue in the City of Charlotte has been found by the Code Enforcement Official of the City of Charlotte to be in violation of the Housing Code of the City of Charlotte and the owners thereof have been ordered to demolish and remove said dwelling; and

WHEREAS, said owner(s) have failed to comply in a timely fashion.

NOW, THEREFORE, BE IT ORDAINED by the City Council of the City of Charlotte, North Carolina, that the Code Enforcement Official of the City of Charlotte is hereby ordered to cause the demolition and removal of the dwelling located at 4006 Tennessee Avenue in the City of Charlotte in accordance with the Housing Code of the City of Charlotte. This Ordinance shall become effective upon its adoption.

APPROVED AS TO FORM:

Senior Assistant City Attorney

GENERAL INFORMATION	
Property Address	4006 Tennessee Avenue
Neighborhood	Neighborhood Profile Area 141
Council District	#2
Owner(s)	Sondra W. Williams
Owner(s) Address	PO Box 23641 Charlotte, NC 28277
KEY FACTS	
Focus Area	Housing & Neighborhood Development & Community Safety Plan
CODE ENFORCEMENT INFORMATION	
◆ Reason for Inspection:	Field Observation
◆ Date of the Inspection:	10/29/2014
◆ Title report received, revealing party in interest:	11/13/2014
◆ Owner and party in interest notified of Complaint and Notice of Hearing by advertisement and certified mail by:	12/12/2014
◆ Held hearings for owner and party in interest by:	12/31/2014
◆ Owner and party in interest attend hearing:	No
◆ Filed Lis Pendens:	01/16/2015
◆ Owner and party in interest ordered to demolish structure by:	02/04/2015
◆ Owner has not repaired, or complied with order to demolish.	
◆ Structure occupied:	No
◆ Demolition cost:	\$9,585
◆ Lien will be placed on the property for the cost of Demolition.	

NOTIFICATION TO OWNER

Owner and parties of interest have been advised that failure to comply with the Order to Demolish the structure would result in City Council being requested to approve demolition by the City and a lien being placed on the property for the cost of demolition.

OPTIONS

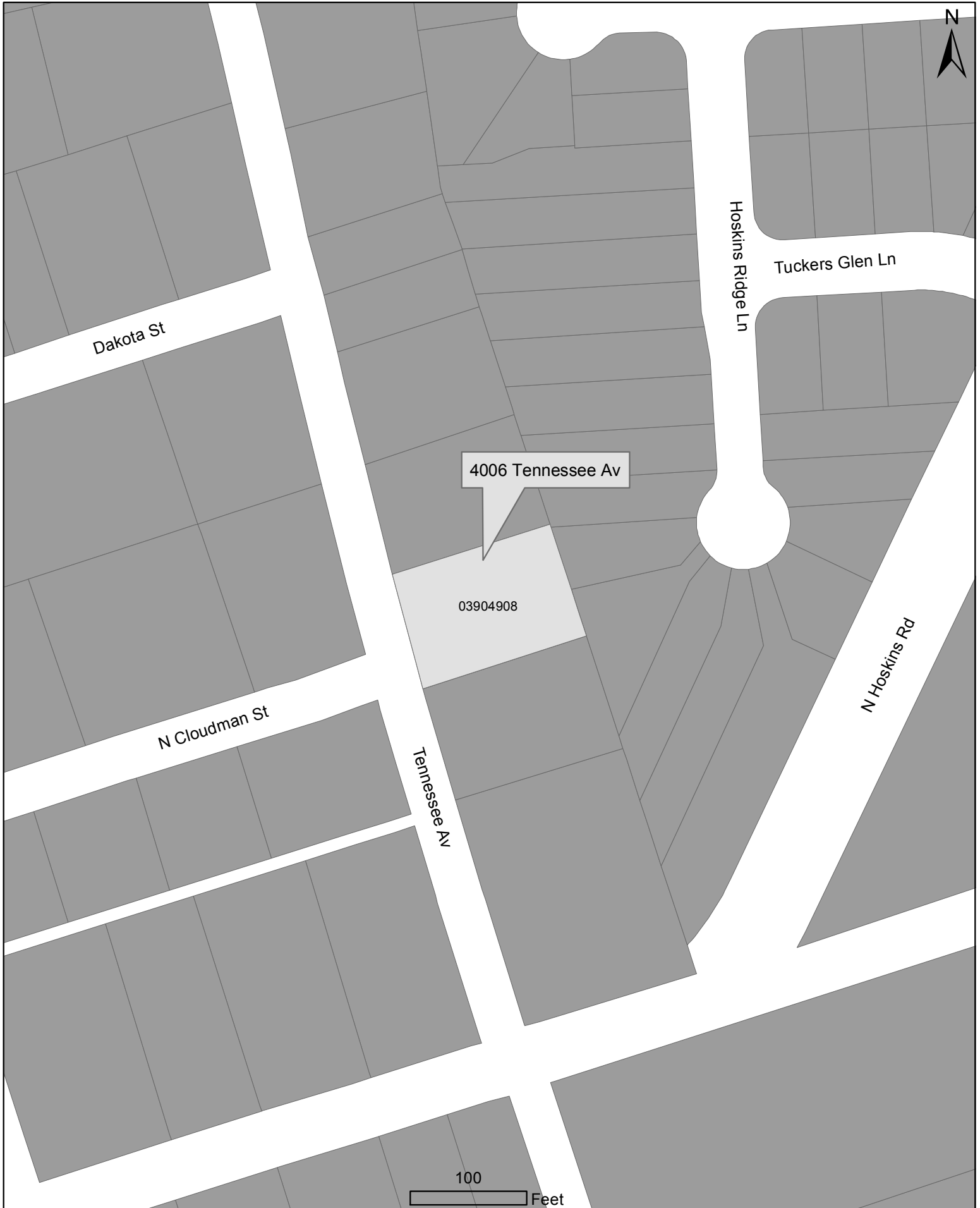
IN-REM REPAIR	REHAB TO CITY STANDARD	REPLACEMENT HOUSING	DEMOLITION
Estimated In-Rem Repair Cost: \$36,550	Acquisition & Rehabilitation Cost (Existing structure: 1,852 sq. ft. total) Economic Life: 15-20 years Estimated cost-\$184,795	New Replacement Structure Cost (Structure: 1,852 sq. ft. total) Economic Life: 50 years Estimated cost-\$229,568	Demolition Cost \$9,585
In-Rem Repair is not recommended because the In-Rem Repair cost is greater than 65% of the tax value.	Acquisition: Tax values: - Structure: \$ 43,100 - Garage/Shed/Porch: \$ 0 Land: \$ 9,200 Total Acquisition: \$ 52,300 Estimated Rehabilitation Cost: \$ 92,600 Outstanding Loans \$ 30,000 Property Taxes owed: \$ 7,285 Interest on Taxes owed: \$ 2,610 Total: \$ 132,495	Acquisition: Tax values: - Structure: \$ 43,100 - Garage/Shed/Porch: \$ 0 - Land: \$ 9,200 Total Acquisition: \$ 52,300 New structure: \$ 127,788 Demolition: \$ 9,585 Outstanding Loans: \$ 30,000 Property Taxes owed: \$ 7,285 Interest on Taxes owed: \$ 2,610 Total: \$ 177,268	

RECOMMENDATION FOR DEMOLITION

Demolition is recommended because:

- Estimated In-Rem Repair cost of: \$36,550 (\$19.73 /sq. ft.), which is 84.802% of the structure tax value, which is \$43,100.
- City rehab costs analysis shows that rehabilitation is not feasible because the cost is prohibitive.
- New construction analysis shows that new construction is not feasible because the cost is prohibitive.
- Violations include: Structural, plumbing, electrical and heating violations: Foundation wall footing undermined. Ceiling covering moisture damaged. Entry doors have broken window panes. Plumbing fixtures are damaged and missing. Electrical wiring cut throughout basement. Heating equipment and water heater are not operational.
- The building is 58 years old and consists of 1,852 square feet total.
- A new 1,852 sq. ft. structure can be built for \$127,788.

4006 Tennessee Avenue



4006 Tennessee Avenue

