

**CAPITAL INVESTMENT PLAN
WELL-MANAGED
GOVERNMENT**



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Replace Government Center HVAC

Project Description

This funding will design, purchase, and install four major air handling units and associated duct work to serve the Charlotte-Mecklenburg Government Center (CMGC). The current heating, ventilation, and air condition (HVAC) equipment is beyond its useful life and must be replaced to ensure proper heating, cooling, and air flow throughout the building.

Mecklenburg County is anticipated to reimburse the city for a portion of the total cost of the project per a CMGC contract that outlines responsibilities related to building improvements.

Department General Services

Location 600 East 4th Street

Council District 1

Priority Area Well-Managed Government (Efficient, Effective, Accountable, Responsive, Inclusive, and Customer Focused)



Budget Overview

Funding Category	Adopted	Planned				TOTAL
	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	
Planning and Design	-	-	-	-	-	-
Construction	\$6,100,000	\$6,400,000	-	-	-	\$12,500,000
Public Art	-	-	-	-	-	-
Total	\$6,100,000	\$6,400,000	-	-	-	\$12,500,000
Prior Project Appropriations						\$12,760,000
Grand Total						\$25,260,000

Capital Building Improvements

Project Description

This program provides funding for capital building maintenance such as the replacement of roofs and mechanical systems, as well as facility expansions and capital renovations. These projects support the priority area of Well-Managed Government by ensuring city-owned facilities are well-maintained, operating efficiently, and comfortable places for employees to work. PAYGO funding is available for other, non-capital building maintenance needs such as carpet replacement and painting.

Department	General Services
Location	TBD
Council District	TBD
Priority Area	Well-Managed Government (Efficient, Effective, Accountable, Responsive, Inclusive, and Customer Focused)



Budget Overview

<i>Funding Category</i>	<i>Adopted</i>		<i>Planned</i>			<i>TOTAL</i>
	<i>FY 2023</i>	<i>FY 2024</i>	<i>FY 2025</i>	<i>FY 2026</i>	<i>FY 2027</i>	
Planning and Design	-	-	-	-	-	-
Construction	\$4,000,000	\$2,500,000	\$2,500,000	\$2,500,000	\$2,500,000	\$14,000,000
Public Art	-	-	-	-	-	-
Total	\$4,000,000	\$2,500,000	\$2,500,000	\$2,500,000	\$2,500,000	\$14,000,000
Five-Year Prior Program Appropriations						\$8,500,000
Grand Total						\$22,500,000

Reserved for

Projects from Advanced Planning Program

Project Description

This funding is reserved to construct facility projects once they have been explored through the Advanced Planning and Design Program. The funding source is Certificates of Participation, so this funding will be dedicated to the construction of new facilities, renovation of existing facilities, or other asset-producing projects.

Department	General Services
Location	TBD
Council District	TBD
Priority Area	Well-Managed Government (Efficient, Effective, Accountable, Responsive, Inclusive, and Customer Focused)



Budget Overview

<i>Funding Category</i>	<i>Adopted</i>		<i>Planned</i>			<i>TOTAL</i>
	<i>FY 2023</i>	<i>FY 2024</i>	<i>FY 2025</i>	<i>FY 2026</i>	<i>FY 2027</i>	
Planning and Design	-	-	\$5,000,000	\$5,000,000	\$5,000,000	\$15,000,000
Construction	-	-	\$15,000,000	\$15,000,000	\$15,000,000	\$45,000,000
Public Art	-	-	-	-	-	-
Total	-	-	\$20,000,000	\$20,000,000	\$20,000,000	\$60,000,000
Five-Year Prior Program Appropriations						\$0
Grand Total						\$60,000,000

Upgrade Business System Software

Project Description

Enterprise Resource Planning (ERP) is an enterprise system that supports city business operations across Finance, Budget, Procurement, and Human Resources. Upgrading the business system software for the city will standardize and automates processes, reducing the amount of manual, routine work. In addition, the ERP system will create a holistic enterprise view to support decision making by centralizing information from multiple parts of the value chain to a single point and standardizing data definition and eliminating data redundancy; facilitate the flow of information across business units; and integrate with core modules, eliminating system fragmentation. The ERP program will provide intrinsic controls that support data security (e.g., access controls), create the ability to automate/centralize critical system maintenance activity, and utilize cloud architecture to provide another layer of security by storing data redundantly.

Department	Innovation & Technology
Location	Citywide
Council District	Citywide
Priority Area	Well-Managed Government (Efficient, Effective, Accountable, Responsive, Inclusive, and Customer Focused)



Budget Overview

Expenditure	Adopted	Planned				TOTAL
	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	
ERP System Upgrade	\$10,000,000	\$10,000,000	\$10,000,000	\$10,000,000	-	\$40,000,000
Total	\$10,000,000	\$10,000,000	\$10,000,000	\$10,000,000	-	\$40,000,000

Revenue	Adopted	Planned				TOTAL
	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	
General Fund	\$1,247,869	\$1,247,869	\$1,247,869	\$1,247,869	-	\$4,991,476
MDSF	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	-	\$20,000,000
Aviation	\$728,213	\$728,213	\$728,213	\$728,213	-	\$2,912,852
CATS	\$790,077	\$790,077	\$790,077	\$790,077	-	\$3,160,308
Charlotte Water	\$1,712,355	\$1,712,355	\$1,712,355	\$1,712,355	-	\$6,849,420
Storm Water	\$400,126	\$400,126	\$400,126	\$400,126	-	\$1,600,504
Risk Management	\$121,360	\$121,360	\$121,360	\$121,360	-	\$485,440
Total	\$10,000,000	\$10,000,000	\$10,000,000	\$10,000,000	-	\$40,000,000

Maintain Transit Vehicles

Project Description

Maintaining transit vehicles may include bus replacements, Special Transportation Services vehicle replacements, vanpool replacements, or fleet expansions. Well-maintained, reliable transit vehicles help ensure safe, dependable, and accessible services for residents. These maintenance and replacement efforts support the State of Good Repair required by the Federal Transit Administration.

Department	Charlotte Area Transit System
Location	Mecklenburg County/Citywide
Council District	Citywide
Priority Area	Well-Managed Government (Efficient, Effective, Accountable, Responsive, Inclusive, and Customer Focused)



Budget Overview

Funding Category	Adopted	Planned				TOTAL
	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	
Equipment	\$19,666,943	\$21,905,699	\$13,383,086	\$15,591,085	\$24,556,365	\$95,103,178
Total	\$19,666,943	\$21,905,699	\$13,383,086	\$15,591,085	\$24,556,365	\$95,103,178
Five-Year Prior Program Appropriations						\$60,637,371
Grand Total						\$155,740,549

Maintain Transit Facilities

Project Description

Ensuring well-maintained facilities supports safe and dependable environments for residents, employees, and equipment. Projects could include new bus shelters, HVAC replacement, lighting upgrades at both rail and bus facilities, and contingency for emerging needs. These maintenance efforts support the State of Good Repair required by the Federal Transit Administration.

Department Charlotte Area Transit System

Location Mecklenburg County/
Citywide

Council District Citywide

Priority Area Well-Managed
Government
(Efficient, Effective,
Accountable, Responsive,
Inclusive, and Customer
Focused)



Budget Overview

<i>Funding Category</i>	<i>Adopted</i>	<i>Planned</i>				<i>TOTAL</i>
	<i>FY 2023</i>	<i>FY 2024</i>	<i>FY 2025</i>	<i>FY 2026</i>	<i>FY 2027</i>	
Construction	\$500,000	\$500,000	\$500,000	\$500,000	-	\$2,000,000
Equipment	\$1,300,000	\$1,125,000	\$851,000	\$579,000	\$1,570,000	\$5,425,000
Total	\$1,800,000	\$1,625,000	\$1,351,000	\$1,079,000	\$1,570,000	\$7,425,000
Five-Year Prior Program Appropriations						\$5,713,539
Grand Total						\$13,138,539

Replace and Upgrade

Field and Administrative Facilities

Project Description

Replace the Zone Four Field Operations facility and expand the Zone Two Field Operations facility at the Brookshire Boulevard campus to better meet customer needs. Field Operations facilities provide field offices for maintenance and repair crews and contain maintenance shops. The expanded Brookshire Boulevard campus will co-locate staff such as customer service and engineering. It is anticipated that these facilities will be LEED-certified green facilities.

Department Charlotte Water

Location Various

Council District 1, 2, 3

Priority Area Well-Managed Government (Efficient, Effective, Accountable, Responsive, Inclusive, and Customer Focused)



Budget Overview

Funding Category	Adopted	Planned				TOTAL
	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	
Planning and Design	\$304,000	\$1,140,000	\$684,000	\$874,000	\$874,000	\$3,876,000
Construction	\$16,000	\$60,000	\$36,000	\$46,000	\$46,000	\$204,000
Public Art	\$1,280,000	\$4,800,000	\$2,880,000	\$3,680,000	\$3,680,000	\$16,320,000
Total	\$1,600,000	\$6,000,000	\$3,600,000	\$4,600,000	\$4,600,000	\$20,400,000
Five-Year Prior Program Appropriations						\$3,030,061
Grand Total						\$23,430,061

Enhance Security and Technology

Project Description

These projects provide for various technology improvements, including projects which will help Charlotte Water manage its capital assets. Projects include software for digitally mapping infrastructure, software and hardware at water treatment plants, and software and hardware to implement a system to increase the efficiency of Charlotte Water’s fleet and meter reading program.

Department	Charlotte Water
Location	Citywide
Council District	Citywide
Priority Area	Well-Managed Government (Efficient, Effective, Accountable, Responsive, Inclusive, and Customer Focused)



Budget Overview

<i>Funding Category</i>	<i>Adopted</i>		<i>Planned</i>			<i>TOTAL</i>
	<i>FY 2023</i>	<i>FY 2024</i>	<i>FY 2025</i>	<i>FY 2026</i>	<i>FY 2027</i>	
Planning and Design	\$2,445,000	\$2,804,000	\$5,013,000	\$9,452,000	\$5,743,000	\$25,457,000
Construction	\$9,780,000	\$11,216,000	\$20,052,000	\$37,808,000	\$22,972,000	\$101,828,000
Total	\$12,225,000	\$14,020,000	\$25,065,000	\$47,260,000	\$28,715,000	\$127,285,000
Five-Year Prior Program Appropriations						\$1,804,459
Grand Total						\$129,089,459