

**CAPITAL INVESTMENT PLAN
PAY-AS-YOU-GO
(PAYGO)**



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Great Neighborhoods

Support Innovative Housing

The Innovative Housing program provides funds for programs such as down payment assistance, urgent repair, home ownership counseling, rental and utility assistance, and legal and professional services.

Budget Overview

Funding Category	Adopted	Planned				TOTAL
	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	
PAYGO	\$3,800,000	\$3,200,000	\$3,200,000	\$3,200,000	\$3,200,000	\$16,600,000
Total	\$3,800,000	\$3,200,000	\$3,200,000	\$3,200,000	\$3,200,000	\$16,600,000

Support Neighborhood Grants

The Neighborhood Matching Grants program awards funds to eligible neighborhood-based organizations to make neighborhoods better places to live, work, and play. The four primary goals of the program are to build neighborhood capacity and participation, empower neighborhoods to self-determine improvement priorities, leverage resident involvement and resources to revitalize and reinvest in low- and moderate-income neighborhoods, and stimulate development of partnerships between the city and community groups.

Budget Overview

Funding Category	Adopted	Planned				TOTAL
	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	
PAYGO	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$2,000,000
Total	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$2,000,000

Renovate Median Landscapes

This funding supports the ongoing maintenance and renovation of medians in city streets. Renovation or replacement may be required when a traffic accident or weather event damages median shrubs, trees, or grasses.

Budget Overview

Funding Category	Adopted	Planned				TOTAL
	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	
PAYGO	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,250,000
Total	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,250,000

Great Neighborhoods

Enhance Placemaking Citywide

The Placemaking program aims to use urban design to transform underutilized public spaces into vibrant places for residents and visitors. Placemaking projects may include murals, streetscape enhancements, traffic signal cabinet wraps, bus stop amenities, or new pocket parks.

Budget Overview

Funding Category	Adopted	Planned				TOTAL
	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	
PAYGO	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,250,000
Total	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,250,000

Enhance Housing Opportunities for Team Charlotte

This program is specifically geared to provide home ownership assistance for city employees who are purchasing their first home within Mecklenburg County. The homeownership assistance may be leveraged through many options including down payment, closing costs, interest rate buydown, and homeownership education.

Budget Overview

Funding Category	Adopted	Planned				TOTAL
	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	
PAYGO	\$2,000,000	-	-	-	-	\$2,000,000
Total	\$2,000,000	-	-	-	-	\$2,000,000

Provide HOME Grant Match

The Federal HOME Grant requires a 25 percent match. Funds in PAYGO provide for the cash match, which is used for housing programs such as tenant based rental assistance, neighborhood revitalization, and down payment assistance. Due to the COVID-19 pandemic's negative impact on economic activity and tax revenues, the federal government has waived the requirement that the city meet the local match requirement of 25 percent for federal HOME grant funds for portions of fiscal years 2021, 2022, and 2023.

Budget Overview

Funding Category	Adopted	Planned				TOTAL
	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	
PAYGO	-	\$810,302	\$810,302	\$810,302	\$810,302	\$3,241,208
Total	-	\$810,302	\$810,302	\$810,302	\$810,302	\$3,241,208

Safe Communities

Purchase Police Technology

This funding addresses the changing landscape of law enforcement by replacing technology and communications equipment utilized in modern law enforcement. Technology eligible for replacement includes body cameras, tasers, laptops, license plate readers, cameras, and security systems within Police facilities.

Budget Overview

Funding Category	Adopted	Planned				TOTAL
	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	
PAYGO	\$2,000,000	\$500,000	\$500,000	\$500,000	\$500,000	\$4,000,000
Total	\$2,000,000	\$500,000	\$500,000	\$500,000	\$500,000	\$4,000,000

Update Police Case Management System

This funding supports the final year of an update to the system Police uses to manage criminal cases, crime reports, and arrest records. This action will improve Police’s ability to efficiently resolve criminal cases and communicate with victims of crime.

Budget Overview

Funding Category	Adopted	Planned				TOTAL
	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	
PAYGO	\$675,000	-	-	-	-	\$675,000
Total	\$675,000	-	-	-	-	\$675,000

Trim and Remove Trees

As the city’s tree canopy ages and experiences loss due to storm damage, this funding supports the proactive pruning of trees before they become a hazard, as well as the rapid response to remove downed trees and limbs.

Budget Overview

Funding Category	Adopted	Planned				TOTAL
	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	
PAYGO	\$1,875,000	\$1,625,000	\$1,625,000	\$1,625,000	\$1,625,000	\$8,375,000
Total	\$1,875,000	\$1,625,000	\$1,625,000	\$1,625,000	\$1,625,000	\$8,375,000

Safe Communities

Support Firefighter Lifecycle Management

This funding is provided to replace critical equipment necessary for Charlotte Fire operations. Replacements could include technology, Fire 911 equipment, and other equipment such as breathing apparatuses.

Budget Overview

<i>Funding Category</i>	<i>Adopted</i>	<i>Planned</i>				<i>TOTAL</i>
	<i>FY 2023</i>	<i>FY 2024</i>	<i>FY 2025</i>	<i>FY 2026</i>	<i>FY 2027</i>	
PAYGO	\$1,250,000	\$500,000	\$500,000	\$500,000	\$500,000	\$3,250,000
Total	\$1,250,000	\$500,000	\$500,000	\$500,000	\$500,000	\$3,250,000

Offer In Rem Remedy – Residential

The In Rem Remedy program provides funds for the demolition of residential properties due to safety or blight issues.

Budget Overview

<i>Funding Category</i>	<i>Adopted</i>	<i>Planned</i>				<i>TOTAL</i>
	<i>FY 2023</i>	<i>FY 2024</i>	<i>FY 2025</i>	<i>FY 2026</i>	<i>FY 2027</i>	
PAYGO	\$600,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,600,000
Total	\$600,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,600,000

Transportation, Planning, and Environment

Resurface Streets

Street resurfacing occurs annually and is funded through a combination of Powell Bill funding from the North Carolina Department of Transportation, General Obligation Bonds, General Fund cash, and PAYGO cash. Charlotte currently has 5,479 total lane miles. Streets are prioritized for resurfacing based on condition and schedule of prior paving.

Budget Overview

Funding Category	Adopted	Planned				TOTAL
	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	
PAYGO	\$2,500,000	\$2,500,000	\$1,261,000	\$1,261,000	\$1,261,000	\$8,783,000
Total	\$2,500,000	\$2,500,000	\$1,261,000	\$1,261,000	\$1,261,000	\$8,783,000

Support Environmental Services Program

This program supports environmental expenses incurred by the city as owners of property and facilities. The State of North Carolina and the United States Environmental Protection Agency govern much of the required work, including maintenance of former landfills, underground storage tanks, environmental property audits, and environmental remediation.

Budget Overview

Funding Category	Adopted	Planned				TOTAL
	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	
PAYGO	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,000,000
Total	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,000,000

Replace Trees

This funding replaces trees along public streets and in public areas to support the City Council-adopted Urban Forest Master Plan. The program helps ensure the city retains the ecosystem benefits and character that the tree canopy provides.

Budget Overview

Funding Category	Adopted	Planned				TOTAL
	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	
PAYGO	\$1,250,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,250,000
Total	\$1,250,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,250,000

Transportation, Planning, and Environment

Improve Energy Efficiency in Buildings

This program is combined with COPs funding to operate and maintain new and existing city-owned solar energy systems; create energy efficient infrastructure; and enhance building operations through energy usage analysis in support of the city’s Strategic Energy Action Plan. FY 2023 funding is also partially supported by anticipated revenues from the Duke Energy Solar Rebate Program, which provides rebates based on installed kilowatt capacity of new solar panel installations.

Budget Overview

Funding Category	Adopted	Planned				TOTAL
	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	
PAYGO	\$500,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,500,000
Total	\$500,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,500,000

2040 Community Area Planning

This funding helps implement the Charlotte Future 2040 Comprehensive Plan by providing for the technical assistance needed as Planning, Design & Development starts to develop community area plans.

Budget Overview

Funding Category	Adopted	Planned				TOTAL
	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	
PAYGO	\$250,000	-	-	-	-	\$250,000
Total	\$250,000	-	-	-	-	\$250,000

Complete Traffic Studies

This funding provides for traffic impact studies that help inform city rezoning requirements for private developments, as well as future city project prioritization. Traffic studies often report on traffic counts, movement patterns (including pedestrian, bicycle, and vehicle), peak travel times, and crash history.

Budget Overview

Funding Category	Adopted	Planned				TOTAL
	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	
PAYGO	\$500,000	\$400,000	\$400,000	\$400,000	\$400,000	\$2,100,000
Total	\$500,000	\$400,000	\$400,000	\$400,000	\$400,000	\$2,100,000

Transportation, Planning, and Environment

Purchase Transportation Equipment

Program funding allows for the purchase of transportation-related equipment, including parking meters or automated license plate readers.

Budget Overview

<i>Funding Category</i>	<i>Adopted</i>	<i>Planned</i>				<i>TOTAL</i>
	<i>FY 2023</i>	<i>FY 2024</i>	<i>FY 2025</i>	<i>FY 2026</i>	<i>FY 2027</i>	
PAYGO	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000
Total	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000

Support Americans with Disabilities Act Program

The city is undergoing a third-party assessment of city-owned facilities for compliance with the Federal Americans with Disabilities Act (ADA) standards. This program is intended to remediate identified barriers to ADA compliance in city-owned facilities that are not eligible for debt funding. FY 2023 includes additional funding for enhancing website compliance.

Budget Overview

<i>Funding Category</i>	<i>Adopted</i>	<i>Planned</i>				<i>TOTAL</i>
	<i>FY 2023</i>	<i>FY 2024</i>	<i>FY 2025</i>	<i>FY 2026</i>	<i>FY 2027</i>	
PAYGO	\$1,250,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,250,000
Total	\$1,250,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,250,000

Transportation, Planning, and Environment

Transfer Maintenance of Effort (MOE) to CATS

Mecklenburg County, the City of Charlotte, and the Town of Huntersville are required to fund transit at the 1998 level as a maintenance of effort. Originally, this contribution was a constant annual amount of \$18,400,000. In 2011, City Council revised the contribution to include three percent annual escalations, effective starting in FY 2014. In FY 2023, the MOE transfer totals \$24,728,061.

Budget Overview

Funding Category	Adopted	Planned				TOTAL
	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	
PAYGO	\$24,728,061	\$25,469,903	\$26,234,000	\$27,021,020	\$27,831,651	\$131,284,635
Total	\$24,728,061	\$25,469,903	\$26,234,000	\$27,021,020	\$27,831,651	\$131,284,635

Contribute to CityLYNX Gold Line Operating Costs

This transfer to CATS is based on the anticipated cost of operations for Phase I and Phase II of the CityLYNX Gold Line. Phase I of the rail line is 1.5 miles with six-stops and opened for service in 2015. Phase II is an additional 2.5 miles, creating a total rail line of four miles. In FY 2023, the contribution to the CityLYNX Gold Line operating costs is \$4,702,069.

Budget Overview

Funding Category	Adopted	Planned				TOTAL
	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	
PAYGO	\$4,702,069	\$4,890,152	\$5,085,758	\$5,289,188	\$5,500,756	\$25,467,923
Total	\$4,702,069	\$4,890,152	\$5,085,758	\$5,289,188	\$5,500,756	\$25,467,923

Allocate Proportional U-Drive-It Rental Tax to County and Towns

These payments provide proportionate revenue of the 2006 U-Drive-It Rental Tax to Mecklenburg County and the towns of Cornelius, Davidson, Huntersville, Matthews, Mint Hill, and Pineville. Each town receives the equal tax proceeds from vehicle rental transactions initiated within the respective municipality; Mecklenburg County receives the vehicle rental revenue from the unincorporated areas. The Allocate Proportional U-Drive-It Rental Tax to county and towns amount for FY 2023 is \$921,805.

Budget Overview

Funding Category	Adopted	Planned				TOTAL
	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	
PAYGO	\$921,805	\$926,942	\$945,481	\$964,391	\$983,678	\$4,742,298
Total	\$921,805	\$926,942	\$945,481	\$964,391	\$983,678	\$4,742,298

Workforce and Business Development

Improve Cultural Facilities

This funding is transferred to the Tourism Operating Fund and used to repair, maintain, and make debt service payments on cultural arts and entertainment facilities that are owned and maintained by the city.

Budget Overview

Funding Category	Adopted	Planned				TOTAL
	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	
PAYGO	\$11,065,862	\$11,287,179	\$11,512,923	\$11,743,181	\$11,978,045	\$57,587,190
Total	\$11,065,862	\$11,287,179	\$11,512,923	\$11,743,181	\$11,978,045	\$57,587,190

Enhance Economic Development Programs

The city is providing additional funds to facilitate the Economic Development department taking a more active regional role around core priorities. Included funds are for Innovate Charlotte support, business recruitment and retention, Hire Charlotte, talent development, and real estate and economic advisory services for select strategic initiatives.

Budget Overview

Funding Category	Adopted	Planned				TOTAL
	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	
PAYGO	\$500,000	-	-	-	-	\$500,000
Total	\$500,000	-	-	-	-	\$500,000

Revitalize Business Corridors

The Business Matching Grant program provides commercial businesses within specific geographies the opportunity to apply for façade, security, and brownfield improvements grants. These program funds are used to provide 50 percent matching grants. Eligible areas may have a pattern of disinvestment, higher vacancies of commercial properties, or declining property values.

Budget Overview

Funding Category	Adopted	Planned				TOTAL
	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	
PAYGO	\$750,000	\$750,000	\$750,000	\$750,000	\$750,000	\$3,750,000
Total	\$750,000	\$750,000	\$750,000	\$750,000	\$750,000	\$3,750,000

Workforce and Business Development

Build Minority, Women, and Small Business Enterprise Capacity

As one of the city’s strategic priorities, a targeted focus on workforce development will provide funding to support Charlotte Business INclusion’s (CBI) Capital Access and CBI Bonding Programs. In addition, funding is programmed for NXTCLT that builds on AmpUp to provide further small and minority business capacity building. Amp UP will continue to support small and minority business capacity building as Charlotte’s workforce ecosystem further develops.

Budget Overview

Funding Category	Adopted	Planned				TOTAL
	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	
PAYGO	\$1,300,000	\$250,000	\$250,000	-	-	\$1,800,000
Total	\$1,300,000	\$250,000	\$250,000	-	-	\$1,800,000

Fund Synthetic Tax Increment Grant (STIG) Cultural Projects

This funding represents debt service payments on the Levine Center for the Arts development, which includes the Harvey B. Gantt Center for African American Arts + Culture, the Bechtler Museum of Modern Art, the Mint Museum Uptown, and the Knight Theater. Construction of these facilities, which opened in 2010, was funded through a combination of financing sources, including tourism revenues, private donations, and a STIG.

Budget Overview

Funding Category	Adopted	Planned				TOTAL
	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	
PAYGO	\$34,644	\$34,644	\$34,644	\$34,644	\$34,644	\$173,220
Total	\$34,644	\$34,644	\$34,644	\$34,644	\$34,644	\$173,220

Support STIG and BIG Developer Payments

This funding represents payments to various developers with whom the city has previously entered into Synthetic Tax Increment Grant (STIG) and Business Investment Grant (BIG) agreements. This funding represents PAYGO’s share of the costs based on the proportion of property tax revenue that the PAYGO Fund receives.

Budget Overview

Funding Category	Adopted	Planned				TOTAL
	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	
PAYGO	\$89,515	\$89,515	\$113,504	\$103,144	\$92,182	\$487,860
Total	\$89,515	\$89,515	\$113,504	\$103,144	\$92,182	\$487,860

Well-Managed Government

Maintain City-Owned Facilities

This funding supports the maintenance and improvement of city-owned facilities. Maintenance items are prioritized across city departments based on need, urgency, and efficiency. Upgrades could include security upgrades, generator replacements, repairs, or new carpet and paint.

Budget Overview

Funding Category	Adopted	Planned				TOTAL
	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	
PAYGO	\$4,702,131	\$4,211,494	\$4,547,102	\$4,485,619	\$4,202,623	\$22,148,969
Total	\$4,702,131	\$4,211,494	\$4,547,102	\$4,485,619	\$4,202,623	\$22,148,969

Upgrade Business System Software

This funding provides a portion of the General Fund’s contribution towards replacing the city’s Enterprise Resource Planning (ERP) system. The remainder of the General Fund’s contribution will be borrowed from the Municipal Debt Service Fund (MDSF) and repaid by the Pay-As-You-Go (PAYGO) Fund in future years.

Budget Overview

Funding Category	Adopted	Planned				TOTAL
	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	
PAYGO	\$1,247,869	\$1,247,869	\$1,247,869	\$1,247,869	\$1,247,869	\$6,239,345
Total	\$1,247,869	\$1,247,869	\$1,247,869	\$1,247,869	\$1,247,869	\$6,239,345

Enhance Innovation and Technology Assets

This funding will ensure the city’s technology network remains secure, replaces hardware at the end of its useful life, and replaces the city’s backup system with a higher-performing and more secure solution to ensure business continuity.

Budget Overview

Funding Category	Adopted	Planned				TOTAL
	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	
PAYGO	\$2,500,000	-	-	-	-	\$2,500,000
Total	\$2,500,000	-	-	-	-	\$2,500,000

Well-Managed Government

Replace Radios

This funding supplements existing funds in order to replace handheld radios that have reached the end of their useful life. Departments using these radios include Police, Fire, and Transportation.

Budget Overview

Funding Category	Adopted	Planned				TOTAL
	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	
PAYGO	\$2,000,000	\$750,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,750,000
Total	\$2,000,000	\$750,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,750,000

Repair City-Owned Parking Lots and Parking Decks

The projects within this program seek to ensure city-owned parking lots and parking decks are structurally safe and in good repair. Projects could include concrete repairs, paint restriping, or structural repairs.

Budget Overview

Funding Category	Adopted	Planned				TOTAL
	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	
PAYGO	\$500,000	\$350,000	\$350,000	\$350,000	\$350,000	\$1,900,000
Total	\$500,000	\$350,000	\$350,000	\$350,000	\$350,000	\$1,900,000

Maintain Government Center Parking Deck

This program keeps the Charlotte-Mecklenburg Government Center parking deck structurally safe and in good repair. Projects could include concrete repairs, structural repairs, or lighting upgrades.

Budget Overview

Funding Category	Adopted	Planned				TOTAL
	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	
PAYGO	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000
Total	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000