SELWYN PARK NEIGHBORHOOD ASSOCIATION BOARD RETREAT

HOSTED BY THE CITY OF CHARLOTTE AT FOUNDATION FOR THE CAROLINAS
Background

On Saturday, July 14, 2012, the board members of the Selwyn Park Neighborhood Association participated in a board retreat facilitated by the City of Charlotte, hosted at Foundation For The Carolinas. The following board members participated in the retreat:

- Tabitha Carnes Warren
- Sara Hayden
- Russell Heydom
- Timothy Rupar
- Sharon T. Jones

The City of Charlotte values citizen leadership and its ability to make an impact in the communities in which we all live, work, play and shop. With this in mind, the board retreat process was initiated to help neighborhood based organizations develop strategic plans to improve quality of life in their communities.

Purpose

The purpose of the board retreat was to

- Generate meaningful conversations around improving quality of life in our community
- Set clear goals and priorities for the upcoming year(s)
- Develop a vision and strategic priorities for our community

Our board identified the following outcomes for the retreat:

- Develop long-term plan:
  - Projects
  - Action Items
- Identify Grant Projects
- Board Organization:
  - Delegation
  - Communication
  - Sustainability
- Legacy Planning

By participating in the retreat, our board earned a $1,500 Neighborhood Matching Grant credit to help execute one of the projects we identified.
Process

Our board retreat was conducted by an external facilitator, tasked to keep our conversations on-task, productive, and focused on achievable objectives. The process was designed to help us capture what was the best of the past, what is the best of the present, and how we can add to our strengths to build a better future. The focus was:

- Developing a vision to guide our decision making and activities
- Developing strategic priorities that aligned with our vision
- Developing project ideas

The agenda for the day was as follows:

- Introductions
- Where Have We Been? Where Are We Going?: Arrow Activity
- Where We Want to Be: Vision Statement Exercise
- Seeing the Forest through the Trees: Developing Strategic Priorities
- Working Lunch – The Year Ahead
- Where’s the Energy – Energygram Exercise
- Project Planning Worksheet Review

Where Are We Going, Where Have We Been?

We began our day with paired interviews, using the “Where Are We Going, Where Have We Been?” activity. The activity was intended to help us reflect on:

- What we value
- What are the best things about our community and the people who live here
- What are our past successes
- Where are the potentials and possibilities

After interviewing our partners we shared our discussion with the group, finding commonalities in our conversations.
<table>
<thead>
<tr>
<th>Where We Were: Reflecting on our past, what were some of the best/worst moments?</th>
<th>Where We Are: Why/why not would a person/business want to move into our community?</th>
<th>Where We Want to Be: If you could make 3 wishes to make our community flourish, what would they be?</th>
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<tbody>
<tr>
<td>Positive</td>
<td>Why</td>
<td>Why Not</td>
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<tr>
<td>- Community Involvement</td>
<td>- Great Location/Affordability</td>
<td>- Participation</td>
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<td>- Christmas Celebration</td>
<td>- Friendliness</td>
<td>- Common Space</td>
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<td>- Block Party</td>
<td>- Housing Values</td>
<td>- Aesthetic Improvements</td>
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<td>- Elections</td>
<td>- Local Business Support</td>
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<td>- Caroling</td>
<td>- Walkable Community</td>
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<td>- New Relationships</td>
<td>- Equality</td>
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<td>- Yard Sales</td>
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<td>Negative</td>
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<tr>
<td>- Crime</td>
<td>- Smaller Homes</td>
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<td>- Dog Waste</td>
<td>- Neglected Homes</td>
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Based on this activity, our group identified shared values that would help us craft the vision for our community:

- Visual Appeal
- Active and Invested Residents
- Community Safety and Activities
- Being Neighborly

Our Vision

Our vision is the unifying statement for our community that will guide our decision making and reminds us of what we are trying to reach. It is based on our shared values and preferences for our community’s future. It combines the best of what was, what is, and what could be.

**OUR VISION:**

**SELWYN PARK WILL BE A HIGHLY ENGAGED AND INVESTED COMMUNITY THAT SERVES EACH OTHER AND PROVIDES AN ATTRACTIVE AND SAFE PLACE FOR ALL NEIGHBORS**
Strategic Priorities

After committing to a shared vision, the board began to brainstorm on strategic priorities. This is where we began to define what is most important to us in order to achieve our vision. Strategic priorities are initiatives that will help us move closer to our vision for our community. The idea is to focus on a few things and do them very well as opposed to many things and missing the mark.

We started out thinking big and then narrowed down our focus. We utilized the Affinity Mapping Process, detailed below:

- Grab some sticky notes from the table. Keeping the vision statement in mind, write down as many of the following as you can think of, one per sticky note:
  - Current action items getting you closer to our vision.
  - Current realities keeping you from our vision.
  - Possible priorities/actions items to get us closer to our vision.
- Place the sticky notes on the chart paper.
- Organize the ideas by natural categories. Which ideas go together? Feel free to move any post-it note to another place. Move yours, move those of others, and feel free to do this. Do not be offended if someone moves yours to place where you feel it does not belong, just move it where you believe it goes.
- Once everyone agrees on the groups, give each one a name.

This activity led us to the following categories:

Community Gathering
- Create more opportunities
- Potential for new relationships
- Block Party

Safety
- Outside traffic because of shopping center
- Crime

Communication
- Use technology (website, Facebook)
- Newsletters

Home Values/Aesthetics
- Neglected homes
- Trash
- Rental properties

Lack of Community Funding

The board then identified the three priorities that were most important for us to begin working on to achieve our vision:

1. **Increase Community Engagement**
2. **Neighborhood Entryway**
3. **Neighborhood Branding**
**Potential Projects**

The board then began to brainstorm on possible projects or activities that aligned with their strategic priorities:

**Increase Community Engagement**
- Succession Planning
- Leadership Development
- Quarterly Social Events
- Service Projects

**Neighborhood Entryway**
- Landscaping
- Entrance Sign
- Beautify Bike Trails
- Enhance Green Space

**Neighborhood Branding**
- Logo Development
- New Signage
- Promotional Items
- Promote Brand

**Action Items for 2012-2014**

After identifying potential projects, the board voted on one project to pursue for each strategic priority in 2012-2014:

1. **QUARTERLY SOCIAL EVENTS**
2. **ENTRANCE SIGNS**
3. **BRAND/LOGO DEVELOPMENT**
OUR VISION:

Selwyn Park will be a highly engaged and invested community that serves each other and provides an attractive and safe place for all neighbors.

To help reach our vision; we will focus on three strategic priorities:

1. Increase Community Engagement
2. Neighborhood Entryway
3. Neighborhood Branding

In 2012-2014, we will work on these activities guided by our priorities:

1. Quarterly Social Events
2. Entrance Signs
3. Brand/Logo Development
OUR VISION IS:
Selwyn Park will be a highly engaged and
invested community that serves each
other and provides an attractive and
safe place for all neighbors.

TO HELP US REACH OUR VISION, WE WILL FOCUS ON
THREE STRATEGIC PRIORITIES:

1. Increased
   neighbor
   engagement
   in
   SPNA
   activities

2. Develop
   beautiful
   enhanced
   neighboring
   common areas

3. Establish
   and
   promote
   neighborhood
   boards

IN THE NEXT 12 MONTHS, WE WILL WORK ON THESE
ACTIVITIES GUIDED BY OUR PRIORITIES:

- Quarterly
  Social
  Events

- Entrance
  Signs

- Brand
  Loop
  Development