December 29, 1969
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A regular meeting of the City Council of the City of Charlotte, North Carolina, was held in the Council Chamber, City Hall, on Monday, December 29, 1969, at 3:00 o'clock p.m., with Mayor John H. Belk presiding, and Councilmen Fred D. Alexander, Milton Short, John H. Thrower, Jerry Tuttle, James S. Whittington, and Joe D. Withrow present.

ABSENT: Councilman Sandy R. Jordan.

* * * * * * * * *

INVOCATION.

The invocation was given by Reverend J. H. Bailey, Minister of the First Baptist Church of Dallas and member of the Model Neighborhood Commission.

CITY OF CHARLOTTE CITIZENSHIP AWARD PRESENT MR. RAY KING.

Mayor Belk stated when a man reaches the pinnacle of his own association, he is always proud to honor him. He asked Mr. Ray King to come forward and be recognized, and presented him with the City of Charlotte Citizenship Award in recognition of his outstanding contributions to the citizens of Charlotte and for being elected President of the N.A.L.U.

Mr. King stated he is most grateful to receive such an award from the Mayor, City Council and the Citizens of Charlotte. He stated it has been his pleasure and his opportunity to travel to most of the major cities in the United States during the past six months. That in the position as President of N.A.L.U., he has had the opportunity to visit with the political, governmental, business and financial leaders in many and most of those cities; that without exception, they have known about Charlotte and have been knowledgeable of the City and the State of North Carolina and he has heard nothing but good things about Charlotte and it gives him a feeling of pride to travel across this country and tell people he is from Charlotte, North Carolina and to be received with the kind of warm reception that he has gotten simply because he was from Charlotte and North Carolina.

CONSTRUCTION OF SANITARY SEWER MAIN TO SERVE 4845 EAST INDEPENDENCE BOULEVARD, AUTHORIZED.

Councilman Tuttle moved approval of the request of Myers & Chapman Investment Company for the construction of 70 linear feet of 8-inch sanitary sewer main to serve 4845 East Independence Boulevard, inside the city, at an estimated cost of $720.00, with all cost of the construction to be borne by the applicant whose deposit in the full amount has been received and will be refunded as per terms of the agreement. The motion was seconded by Councilman Withrow, and carried unanimously.

STREETS TAKEN OVER FOR CONTINUOUS MAINTENANCE.

Motion was made by Councilman Whittington, seconded by Councilman Short, and unanimously carried, authorizing the following streets to be taken over for continuous maintenance by the City:

(a) Stokes Avenue, from Park Road to Anchor Street.
(b) Stokes Avenue, from Park Road to 800 feet east of Park Road.
(c) Meadow Road, from Stokes Avenue to 430 feet south of Stokes Avenue.
(d) Anchor Street, from Stokes Avenue to 215 feet south of Stokes Avenue.
(e) Kelway Avenue, from Meadow Road to 395 feet east of Meadow Road.
(f) Greenland Avenue, from Ashley Road to 175 feet east of Ashley Road.
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ORDINANCE AUTHORIZING TRANSFER OF FUNDS WITHIN THE CAPITAL IMPROVEMENT BUDGET.

Upon motion of Councilman Alexander, seconded by Councilman Tuttle, and
unanimously carried, the subject ordinance was adopted authorizing the transfer of $10,000 to be used for right of way negotiations, legal and
appraisal fees and $5,112.70 in damages and interest awarded by a jury in the condemnation proceedings entitled: "City v. Grady L. Ross".

The ordinance is recorded in full in Ordinance Book 16, at Page 467.

TRANSFER OF CEMETERY LOT.

Councilman Thrower moved that the Mayor and City Clerk be authorized to execute a deed with Mrs. Margaret G. Stewart for Graves No. 3 and 4, in Lot No. 196, Section 2, Evergreen Cemetery, at $160.00. The motion was seconded by Councilman Withrow, and carried unanimously.

CONTRACT BETWEEN CHARLOTTE-MECKLENBURG BOARD OF EDUCATION AND THE CHARLOTTE MODEL NEIGHBORHOOD COMMISSION FOR LEASE OF ALEXANDER SCHOOL PROPERTY.

Motion was made by Councilman Alexander to approve the subject contract for the lease of the Alexander Street School property, 901 North Alexander Street, at an annual rent of $1.00 to be used as a temporary location for the First Ward Neighborhood Service Center. The motion was seconded by Councilman Short, and carried unanimously.

CLAIM OF MRS. OLA BROOKS FOR PERSONAL INJURIES, DENIED.

Councilman Tuttle moved that claim in the amount of $1,200.00, filed by Mrs. Ola Brooks for personal injuries, be denied as recommended by the City Attorney. The motion was seconded by Councilman Whittington, and carried unanimously.

CONTRACT AWARDED CRANE SUPPLY COMPANY FOR Wrought IRON PIPE.

Motion was made by Councilman Withrow, seconded by Councilman Thrower, and unanimously carried, awarding contract to the low bidder, Crane Supply Company, in the amount of $46,036.78, on a unit price basis, for 96,500 linear feet of wrought iron pipe for the Water Department.

The following bids were received:

<table>
<thead>
<tr>
<th>Company</th>
<th>Bid Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Crane Supply Co.</td>
<td>$46,036.78</td>
</tr>
<tr>
<td>Hajeza Corporation</td>
<td>$46,292.99</td>
</tr>
<tr>
<td>Borne-Wilson, Inc.</td>
<td>$46,687.43</td>
</tr>
<tr>
<td>Grinnell Co., Inc.</td>
<td>$47,721.93</td>
</tr>
<tr>
<td>Atlas Supply Co.</td>
<td>$47,728.99</td>
</tr>
</tbody>
</table>

AGREEMENT AND CONSENT TO AMENDMENT No. 3 TO THE REDEVELOPMENT PLAN FOR SECTION 3, BROOKLYN URBAN RENEWAL AREA, PROJECT N. C. R-37.

The subject agreement and consent to Amendment No. 3 to the Redevelopment Plan for Section 3, Brooklyn Urban Renewal Area, Project N. C. R-37, was presented for Council's approval.

Councilman Alexander stated he thinks before making any motion to amend any of the Brooklyn Area at this point, Council needs to delay its decisions.
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until it comes to a final decision regarding the housing program for the City of Charlotte; that this is so closely related that we could continually amend and amend the Brooklyn situation until it is amended out of consideration for housing.

Councilman Alexander moved that Council defer action on this recommendation until such time as Council makes a final decision regarding the city's housing problem. The motion did not receive a second.

Councilman Withrow asked if this is deferred for a short time would it have any effect on selling the property? Mr. Vernon Sawyer, Executive Director of the Redevelopment Commission, replied the Commission is trying to move this project along and following the Commission's approval to amend the plan as recommended to the City Council, they had planned to recommend that the City Council set a public hearing on this amendment for January 26; any delay would push the time back further when the public hearing could be held and the amendment can be sent to HHD for approval; that this does not preclude further amendment at a later date, but each amendment from this point on would require the consent of all the property owners which are the City of Charlotte, County of Mecklenburg, the Charlotte Board of Realtors, the E. C. Griffith Company and R. E. Tull.

Councilman Alexander stated this is the reason he made his motion to defer action on this amendment; that he thinks in a sense, this is putting the cart before the horse because everything hinges on what we do now; hearings or anything else should wait now until we make some resolve about what we plan about housing. He stated the Housing Authority has requested consideration of some portion of this development and he does not know whether the Redevelopment Commission has given them an answer or not; but he thinks they should at least give the Housing Authority an answer and they be heard from before Council goes into any further action regarding this property. What is being asked for is an amendment to change the piece of property which was considered as a post office site and this is the piece of property that will be given consideration is a discussion when we go into the problem of trying to resolve the housing situation; these are the reasons he asked for the deferment.

Councilman Tuttle asked if Council approves the subject agreement and consent would there be anything that would make it impossible at a later date to change its mind? Mr. Sawyer replied nothing at all except the consent of all the property owners to any change or addition to the plan. Councilman Alexander stated this is his point - why have unnecessary hearings when you cannot answer the questions that will come up at the hearing?

Councilman Tuttle moved approval of the agreement and consent to Amendment No. 3 to the Redevelopment Plan for Section 3 of the Brooklyn Urban Renewal Area, Project N. C. R-37. The motion was seconded by Councilman Whittington, and carried by the following vote:

YEAS: Councilman Tuttle, Whittington, Short, Thrower and Withrow.
NAYS: Councilman Alexander.

HEARING ON WATER RATES SET FOR MONDAY, JANUARY 5, 1970.

Mayor Belk stated Council is waiting for a report from the C.F.G. in reference to water rates and next Monday, January 5, the Council Meeting will be open to the public for any statement anyone would like to make in reference to water rates.
RESOLUTION IN MEMORIAM OF HAROLD J. DILLEHAY, DIRECTOR OF THE CHARLOTTE HOUSING AUTHORITY.

Councilman Whittington presented the following resolution:

"Whereas, it was with profound sorrow that the City Council learned of the passing of Harold J. Dillehay on December 28, 1969; and

Whereas, Harold Dillehay served Charlotte long and faithfully with unusual dedication as the Director of the Charlotte Housing Authority since the beginning of the agency in 1939; and

Whereas, he was devoted to the principle of providing decent housing for all people and found great satisfaction in the many public housing projects in which he was involved; and

Whereas, he carried out his duties and responsibilities in such a manner that his unusual talents were clearly reflected in constructive and lasting achievement in the area of public housing in Charlotte.

Now, Therefore, Be It Resolved by the City Council of the City of Charlotte that this Council does hereby declare its deepest regret at the passing of Harold J. Dillehay and does convey its sincere sympathy and condolences to his family; and

Be it further resolved that a copy of this resolution be forwarded to his family and that this resolution be spread upon the minutes of this meeting."

The resolution was adopted unanimously by Council as everyone stood for a moment of silence in memory of Mr. Harold Dillehay.

CITY MANAGER INSTRUCTED TO PRESENT TO COUNCIL A PLAN WHERE THE CITY CAN PROVIDE AND/OR OPERATE ONE OR MORE MUNICIPAL PARKING GARAGES IN DOWNTOWN CHARLOTTE WITH RECOMMENDATIONS ON HOW THE OPERATION CAN BE FITTED INTO THE ORGANIZATION OF THE CITY GOVERNMENT AND FINANCED AND LOCATION OF ONE OR MORE FACILITIES.

Councilman Short stated during the conference session he made some comments concerning parking and reviewed the background concerning Harman Hoobé in 1952 and Wilbur Smith in 1961 and the Stewart Committee in 1965 and Tampa and San Francisco and the fact of this Council's urban renewal credit, and rather than read it again he would like to enter it into the minutes and make again for the formal session the motion made during the conference session.

Councilman Short moved that the Council instruct the City Manager to present to Council as soon as he can a plan where the City can provide and/or operate one or more municipal parking garages in downtown Charlotte; this plan to show how this operation can be fitted into the table of organization of Charlotte City Government and how the providing and/or operation of such facilities can be financed, and this plan to recommend the location of one or more such facilities and such other points that need to be covered. The motion was seconded by Councilman Withrow.

Councilman Whittington asked if it would not be wiser for this motion to include that this study would involve mass transportation and transportation problems as it relates to the Topic's Report and put this together is one package for one study rather than just for two sites for parking garages. He stated the time of planning very soon when the city will have to think in terms of the bus service; this city and other cities across the country are
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losing money and obviously this is a need in a city the size of Charlotte. Those who do not have cars and need to get back and forth to work and Church must have a way to travel. He stated for a long time there has been a great concern about our busses loading and unloading and changing passengers on the Square. That all of this should be a part of this package and it was his hope and the hope of Council that this Committee of Mr. Short and Mr. Thrower would come with this sort of study and this sort of recommendation. He stated he is not being critical of either one or pointing a finger at any one; that he is just saying he would hope that we could do this in such a fashion rather than a one-shot now and another shot later on.

Councilman Thrower stated the basic disagreement back when they had their original meeting was mass transportation; they simply agreed to disagree and go back to Council. He stated they did this and Council asked them to get back together and he knew nothing about the motion that was to be made today and he was caught completely unaware and he is unprepared. He stated for that reason he will abstain from voting; that he is not in basic disagreement with the motion, although he agrees with Mr. Whittington that the motion does not fulfill the needs and the desires the Council wants. He stated he will continue to abstain from the motion and when the appropriate time comes, he will ask to be withdrawn from the committee on the study of high rise apartment projects on Queens Road because he does not want to be victimized like this again for the reasons of publicity or otherwise, when it comes time for a committee report for one committee members just to stand up and make a motion without the knowledge of the other committee members.

Councilman Tuttle stated he is in accord with what Mr. Whittington has said to this extent; that he does not think there is any question of whether we need the study he is talking about, but he cannot see where two little parking garages or one is going to disrupt anything downtown or any long range plan. When the Civic Center gets off the ground and we have all this new activity and the new life that is going to come about, we are going to need more parking facilities; that you do not do a thing like this and start building six months from now. As a result of the study and if Council finds it feasible it will probably be two years before construction is even started. He stated we need the study Mr. Whittington is talking about but he cannot see where a parking garage downtown will disrupt any plans.

Councilman Whittington stated he agrees with what Mr. Tuttle is saying; that he is not fussing at either of the committee members or pointing a finger at them; it was his understanding that this was the way they were going to approach this thing. He stated he agrees we need the garages and he will vote for the motion for that reason.

Councilman Alexander stated the matter of mass transportation is an important matter and involves so much and is such a big matter that it is going to take the complete time of whoever is working on it to come back to Council with something feasible; that he does not think we need to be tying up what we can do with parking, waiting to resolve the mass transportation report; that he thinks Council itself can make this resolve today and move ahead on the parking problem and save a lot of time; that if we are not careful we will start off on parking and end up in the same hassle we found ourselves in on the waterfront; that we do not want to begin this on such a matter as parking; it can be resolved. For that reason he is in favor of a motion that is proposed.

Councilman Short stated he does not know whether to respond or not to some comment that he can only regard as completely off the mark about an effort on his part to achieve publicity in this matter; this could be refuted with the utmost of ease. That was not his intent in any way; that last week or sometime before that in an effort to resolve this matter, which has been lingering day by day for some six weeks, he suggested to Mr. Thrower that he proceed to make any motion that he wanted to make and he would let him
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proceed first on it and if anyone came second on the matter, it would be
him. On this basis they agreed to proceed. He stated he felt the public
interest required something on this matter and was glad for Mr. Thrower
to proceed just to get some movement on the matter. When the time they
had agreed to do this came Mr. Thrower advised him he was just not ready.
It was his understanding that the following week which was today was the
time that this would be done. That Mr. Thrower has repeatedly said he
did not have a specific idea in mind today. Councilman Short stated it
seemed to him to be in the public interest to proceed on the matter and
publicity is not involved as far as he is concerned in any way. He stated
he does not know if some of the Councilmen knew this was coming up
specifically today or not.

Councilman Thrower stated the only thing he knew about this is the piece
of paper which Mr. Short gave him that did not contain a motion; that
Mr. Short knew he was sitting in Mr. Veeder's office for 15 minutes before
the conference session and asked Mr. Short not to bring this matter up
today, but he had it already scheduled.

Councilman Withrow stated it seems we have personalities involved in this
and he is not agreeing with Mr. Thrower or Mr. Short, but he does know we
need a study of the parking situation, and that is the reason he is for
the motion and he called for the question.

The vote was taken on the motion, and carried by the following vote:

YEAS: Councilmen Short, Withrow, Alexander, Tuttle, and Whittington.
NAYS: None.

Councilman Thrower abstained from voting.

REAPPOINTMENT OF MRS. DAVID WALLAS TO MODEL NEIGHBORHOOD COMMISSION.

Councilman Alexander stated the term of Mrs. David Wallas on the Model
Neighborhood Commission expires this week and he would like to place her
name in nomination for re-election as a member of the Commission. He stated
she has shown a concerned interest in her responsibilities as a Commission
member, and has made a good member to the Commission.

There being no further nomination Councilman Alexander moved Mrs. Wallas'
re-appointment to the Model Neighborhood Commission. The motion was
seconded by Councilman Whittington and carried unanimously.

CHARLOTTE MODEL NEIGHBORHOOD COMMISSION REPORT TO CITY COUNCIL MADE A PART
OF THE FORMAL RECORD.

Councilman Alexander moved that the Charlotte Model Neighborhood Commission
Report to Council in the conference session be made a part of the formal
record. The motion was seconded by Councilman Whittington, and carried
unanimously.

The report is attached in the Minute Book as a part of the record.

CREATION OF NON-PROFIT HOUSING DEVELOPMENT CORPORATION APPROVED IN PRINCIPLE.

Councilman Alexander moved that Council approve in principle the creation
of a Non-Profit Housing Development Corporation as submitted by the Charlotte
Model Neighborhood Commission with the understanding that it will be
given the legal scrutiny as necessary in the City's Legal Department. The
motion was seconded by Councilman Thrower, and carried unanimously.
THE CHARLOTTE MODEL NEIGHBORHOOD COMMISSION

REPORT TO CITY COUNCIL

DECEMBER 29, 1969

PAUL R. JONES
EXECUTIVE DIRECTOR

A Staff Report
Charlotte Model Cities Program

The State of North Carolina has been encouraged to work closely with the Charlotte Model Cities Program in state administered federal grants-in-aid programs, particularly those in the fields of health, education, and welfare to meet the needs of residents of the Model Neighborhood. The State can and should contribute financial and human resources, provide technical assistance and respond to needs for innovative change.

Residents of the Model Neighborhood and citizens of the city as a whole have had a hand in identifying problems, planning, and will have a role in carrying out the program. To assure residents a meaningful role in improving and rebuilding their community, they have been provided access to the decision-making process in the Model Cities program through the Model Cities Residents Council. Residents are being given maximum opportunity for jobs in the projects and activities of the program.

The Charlotte Model Cities Program seeks to help the city deal more effectively with the broad range of urban problems by giving the technical and financial assistance to coordinate and concentrate public and private resources in a locally developed program. The unique features of the program are the supplemental grants that give the city greater flexibility in carrying out its comprehensive plan, the promise of a coordinated federal response to local needs and the encouragement of a sound working relationship between city government and residents.

During the five-year execution period, the City's Model Cities Program can be expected to make substantial progress towards raising
The Charlotte Model Cities Program is designed to concentrate public and private resources in a comprehensive five-year (execution) attack on the social, economic and physical problems of the blighted Model Neighborhood. Authorized by Title I of the Demonstration Cities and Metropolitan Development Act of 1966, the Program's purpose is to upgrade the total environment of the neighborhood and significantly improve the lives of residents.

Charlotte, as a participating city in the Model Cities Program, received a one-year planning grant that covered 80 percent of the cost of developing a comprehensive program to raise substantially the levels of housing, education, health and medical treatment, employment and job training, income and social services in the Model Neighborhood. Our plan has been completed and approved and thus makes Charlotte eligible for future grant-in-aid programs and Model Cities supplemental grants to carry out programs.

Community responsibility for the Model Cities program is vested in the local executive officer (Mayor) and elected governing body (City Council). Because the Model Cities Program is designed to contribute to a more well-balanced, healthy city and metropolitan areas, it is designed to also further the capability of local government to deal with city-wide problems similar to those faced in the Model Neighborhood area.

The Model Cities Program is a partnership: Federal--State--City--County--Business and Industrial Sector. It is a team effort: public and private (voluntary) agencies, Model Neighborhood residents and citizens of the total community.
Charlotte Model Cities Program Continued

the quality of life in the Model Neighborhood to the levels of the rest of the city. However, the Neighborhood, for demonstration purposes, has been selected because it has some of the worst conditions in the city, and it may not be possible to accomplish all goals within a five-year period. On the other hand, the five-year program should make sufficient improvements in the neighborhood and establish the groundwork for continued progress.

Using innovative approaches and new techniques to achieve comprehensive planning and coordination, the Program accomplishments should serve as "models" to be followed by other Neighborhoods in the city and by other cities facing similar problems.

The elected government of the city has final responsibility for the local Model Cities Program. A local Model Cities administrative unit responsible to the Chief Executive has been established for the overall direction of the Program, including policy development and coordination of activities.

The City cannot be healthy as long as it contains large blighted neighborhoods with a sizable number of people cut off from jobs, housing and schooling. The development and improvements in the Charlotte Model Cities Program are designed to tie the Model Neighborhood to the larger area surrounding it and contribute to a well-balanced city. The Program is not intended to make the Model Neighborhood an island apart from the rest of the city but is intended to be a vehicle for institutional change beneficial to the whole city.
Supplemental Model Cities grants can be used to finance special experimental projects for Model Neighborhood residents to fill gaps not met by other federal, state or local resources or for other activities that are part of the Model Neighborhood Program. Supplemental funds are to be used primarily for activities that will attract other resources into the Model Neighborhood or redirect existing resources to make them more effective. Supplemental funds cannot, however, be used to replace local funds that would normally have gone to benefit Model Neighborhood residents.

The Model Cities Program is not an overnight cure for all the problems of the city. The Program should certainly make substantial improvements in education, housing, employment and other conditions in the target area in a five-year period; but it should not be expected to bring about urban utopia.

The Model Cities Program is not to be supported completely by federal funds. The bulk of the funds for the Model Cities Program will come from new investment of private, local and state funds, grants from existing federally aided programs, and better use of money already being spent in the Model Neighborhood.

The Model Cities Program is not the sole responsibility of a single federal agency or unit of government. Although the U. S. Department of Housing and Urban Development is the administering agency, all federal agencies which administer social, economic, and physical programs share responsibility for the Model Cities Program, as do state and local governments.
Charlotte Model Cities Program Continued

The Model Cities Program is not slum clearance or strictly physical rebuilding. The Program also emphasizes treating the social and economic needs of residents. Increasing the supply of adequate housing is a major goal, but this should come through rehabilitation of existing structures wherever possible as well as through new construction.

The Model Cities Program is not a program to be run solely by the agencies of the city government or solely by neighborhood residents. Since a successful Model Cities Program depends upon improvement and co-ordinated delivery of services which are largely the responsibility of the city government and private agencies, the residents cannot run the Program apart from the city government. Citizens must, however, have an important role in the Program's planning and execution.
PUBLIC INFORMATION SECTION

Public Information works closely with other Model Cities staff sections to coordinate dissemination of information to the Model Neighborhood community and community at large. Also, cooperates with other agencies - public and private - in channeling information our to all citizens, particularly relevant to citizen participation feature of Model Cities to keep residents informed.

MAIN VEHICLE: Weekly Radio Show

On WGIV, 6:00 p.m. each Sunday evening to reach wide listening audience. Used to beam information from other agencies; news of services programs and special events in Charlotte; news specifically about Model Cities projects; special features on relevant topics and opportunity to hear the views of neighborhood residents and agency officials.

Also, coordinates information with City Public Information Officer, especially news for Action Line as in promotion effort for the passage of the recent Bond Issue.

PROJECTION FOR 1970:

More aggressive approach to getting out information through broadcast and printed media. Encourage increased cooperation in this area with other agencies and organizations. Will use visual aids.
CITIZEN PARTICIPATION SECTION
(Critical Model Cities Component)

Great emphasis in this section to provide out-reach into the Model Neighborhood Community so that residents' views feed into planning and day-to-day operations of the program.

Citizen participation staff provide constant informal counseling to Model Neighborhood residents, coordinate with information section, arrange meetings (such as urban renewal planning meetings) in cooperation with other agencies, promotes active participation in Residents Council - the primary citizen participation vehicle.

Also, specifically, in the last year, coordinated with agencies in the recruitment of residents for special projects: Younger boys for Boy Scout Camp last summer at Camp Steere; elderly Model Neighborhood residents for Project Late Start this fall.

PROJECTIONS FOR 1970:

Increase out-reach efforts in coordination with staff of Multi-purpose Neighborhood Centers to match residents to services provided; maintain contact with residents to insure continued participation in the program, particularly in planning for second year of execution. Keep residents informed of employment opportunities.
COMPREHENSIVE MEDICAL-DENTAL INSURANCE PLAN

A contractual agreement was entered into on the twenty-second day of October, 1969 between the Charlotte Model Neighborhood Commission and the North Carolina Blue Cross and Blue Shield, Inc. to provide a pre-paid residence-related Comprehensive Medical-Dental Insurance Plan for Model Neighborhood residents.

The execution of the Health Insurance Plan began with sixteen two-person teams conducting a house-to-house enrollment survey. One thousand addresses were selected by a random sampling process.

The Health Insurance Policies were delivered to each subscriber personally by teams consisting of a Model Cities Health Unit Staff member and an Insurance Company Representative.

Letters explaining the Charlotte Model Cities Health Insurance Program were mailed to all doctors, dentists, and pharmacists in the City and County. Detailed explanation of the new program has been presented at regular meetings of the Medical and Dental Societies.

Two hundred seventy-seven subscribers have been enrolled with coverage effective November 15, 1969. This includes family, parent-child, and individual certificates, representing a total of six hundred seventy-five people. The two hundred seventy-seven policies have been delivered. Discussion with each subscriber included the following:

1) Explanation of coverage and benefits.
2) Instruction on when and how to use ID Card.
3) Explanation of the Model Cities Health Insurance Program and its purpose.
4) Selection of a family doctor and dentist.
5) Special health problems and concerns of each family or individual.
6) Emphasis on using the health insurance for preventive check-ups.

Thirty of the initial two hundred seventy-seven subscribers are required to make partial payments each month based on their yearly income in excess of OEO poverty levels.

January 15, 1970 will be the final date for enrollment.
NEIGHBORHOOD BASED HEALTH UNIT

The Alexander Street School building is now being renovated to serve as the first multi-purpose neighborhood center during the first year of execution. This center will represent the Health, Social and Rehabilitative Service System. One of the units based in the Center will be the health component, administered by Mecklenburg County Health Department.

The health unit will provide health care services under the supervision of physicians and nurses. Community Services Specialists (Medical) recruited from the Model Neighborhood will support the nursing program in its outreach activities. Health Education and Rodent Control activities will be provided through the center.

Our Maternal and Infant Care Pilot Program will be administered by the health unit, but services will be provided by the private sector. Sixty to sixty-five pregnant women will be selected. They will be referred by freedom of choice to Obstetricians for care, with one year of pediatric care by private physicians to the children.

A Neighborhood Centered Bus will provide inexpensive transportation between the Center and points in the Model Neighborhood. Service is projected on a half-hour basis. Another bus line will run, on a projected hourly basis, between the Center and all agencies and medical facilities utilized by Model Neighborhood Residents. Some of these are the Mecklenburg Health Department and related clinics, Charlotte Memorial Hospital, Surplus Food Distribution Center, OIC-Charlotte Bureau, CEP, and Government Plaza.
PHYSICAL PLANNING

A. PLANNING The physical planning of the Model Neighborhood has been proceeding according to the "Plan for Planning" designed by the staff of the Model Neighborhood Commission and the Charlotte-Mecklenburg Planning Commission. Our work on this is virtually complete and will be submitted to the Model Neighborhood Commission and the City Council shortly. This plan should provide the basis for the orderly improvement of this blighted area of the city with full input from residents, planners, and all interested parties.

B. REDEVELOPMENT Additionally, through the Model Cities Citizen Participation structure and Task Force meetings, the Redevelopment Commission has an approved plan for urban renewal in the Greenville section. The planning for First Ward is nearly completed although severe traffic-residential conflicts have yet to be resolved.

C. THIRD WARD Upon approval of Charlotte's Neighborhood Development Program, planning for residential rehabilitation and selective clearance will commence for the Third Ward-Irwin Park section.

CAPITAL IMPROVEMENTS

A. NEIGHBORHOOD CENTERS With the recent bond approval the final discussions of program for the Neighborhood Centers are under way. The architect will shortly begin working
drawings and we expect completion of the first two by next Spring.

B. **OPEN SPACE** The bond election having provided funds, preliminary acquisition steps have been initiated with the Right-of-Way office and the office of the City-County Intergovernmental Coordinator. These parks should provide some very necessary breathing spaces for the Model Neighborhood residents.

C. **PARKS IN CITIES** Under the recently announced Parks in Cities Program, a number of possible locations for additional play space have been investigated. Any remaining bond money from Open Space acquisition could be used to rapidly acquire and develop small parks through the Model Neighborhood.

D. **MINIPARK** Progress has been retarded by a number of factors but Model Cities is currently working with the A.I.A., the Concentrated Employment Program and the School Board to create this innovative minipark at minimum cost to the City.

**HOUSING**

A. **FEDERAL SUPPORT** Much of the Model Cities effort during the first execution year has been directed toward insuring the effective and speedy support of the federal government for housing in the Model Neighborhood. We wish to bring all of the Development of Housing and Urban Development's resources to bear where land is made available through redevelopment.
"NON-PROFIT HOUSING DEVELOPMENT CORPORATION"

Pursuant to instruction in the Charlotte Model Cities Program Comprehensive Plan staff has been exploring the possibilities of creating a Non-Profit Housing Development Corporation. The Corporation would meet critical needs of housing for low income and moderate income residents of the Model Neighborhood. It is proposed that the Corporation be created and organized as follows:

1. It would be prepared and drafted under the non-profit corporation statute set forth in N.C.G.S. Chapter 55A.

2. The corporation would be able to do the following:
   a. develop, plan, build, own and operate residential housing;
   b. to acquire loan funds and have the ability to make those loan funds available to the low and moderate income Model Neighborhood residents on a revolving basis for assistance in acquire adequate housing;
   c. to acquire and loan funds to be used for "front money" or "seed money" for constructing and developing of housing for low and moderate income families, building of service related facilities and other business expertise;
   d. to serve as a "clearing house" for information and expertise concerning and having to do with housing for low and moderate income families to promote the general distribution of said information, technique and expertise to the inhabitants of the Model Neighborhood;
   e. to promote where necessary the creation and organization of subsidiary neighborhood development corporation where particular projects or ideas of form that are consistent with the Model Cities Comprehensive Plan.

3. To do any and all other lawful acts and things and engage in any and all lawful activities which may be necessary and desirable in connection with one or more of the aforesaid purposes.

4. The corporation will be run by a Board of Directors who shall be composed of representatives as follows:
   a. Model Neighborhood residents -- from the resident members of the Model Neighborhood Commission.
   b. City Government -- the Mayor and a representative of the City Council.
   c. County Government -- a member of the County Commission.
   d. Business and industry.
   e. The Director of the Model Cities Program.

5. The Board of Directors will be the governing body of the corporation and will make decisions and create policy. The day to day business of the corporation shall be in the hands of an Executive Committee appointed by the Board of Directors. The Board of Directors will report regularly to the Model Neighborhood Commission and City Council to keep them informed of activities and to insure proper
coordination with the overall objectives of the City in meeting its housing needs.

6. The corporation must have a name and one most frequently suggested is: Model-Cities Association for Redevelopment and Community Housing, Incorporated, to be known as MARCH, Inc.

7. The corporation will have no members and the assets of the corporation at the time of dissolution (if any) shall insure to the benefit of a corporation or organization during the same or similar work as the former corporation.

8. The corporation shall have a broadly based advisory board which shall provide the expertise, aid, counsel and help and enthusiasm on a broad base from the community.
RESEARCH AND EVALUATION

As you know, evaluation is an integral part of any innovative program. It is necessary so that a determination can be made of which techniques and approaches are most fruitful in realizing the desired goals. Since the Model Cities Program is a relatively new concept, in a sense it must be a proving ground for new ideas and approaches to handling old problems which have not been solved by traditional methods.

Evaluation has been built into all of the Model Cities Programs. Means for data collection and reporting are provided for each project. Due to the scope of the Model Cities Program, some of the evaluation functions will be handled by consulting firms with expertise in specific areas. Of course, these firms will be informed regarding the objectives of each project and representatives of the Model Cities Agency will work closely with the consultants in selecting the criteria for evaluation, so that the data gathered will provide the information needed for further program planning and development.

The Health Services Research Center and the School of Public Health, both located at the University of North Carolina at Chapel Hill, have expressed an interest in evaluating the model neighborhood health program. We will be meeting with these two organizations in the near future to work out the details of joint study. Both groups are skilled in health services research and have established techniques for gathering the kinds of data we need.

Dr. W. G. Katzenmeyer of Duke University and Dr. Hugh Peck of the Learning Institute of North Carolina and their organization called Specialized Educational Consultant Services are preparing a proposal
for the evaluation of the model neighborhood educational programs.

Other research and evaluation functions will be performed in house with the aid of liaison personnel at the various service agencies. Neighborhood advisory boards are being set up for each neighborhood service center. These boards will provide us with the names of model neighborhood residents to serve in this capacity and to provide us with feedback regarding the effectiveness of the service programs.

Data from a survey carried out last year will presently be available and will provide base line data against which we can measure our progress.
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CITY ATTORNEY REQUESTED TO BRING REPORT BACK TO COUNCIL RECOMMENDING SOME
CHANGE IN CITY ORDINANCE TO PUT THE RESPONSIBILITIES ON THE CONTRACTUAL
PARTIES INVOLVED FOR DEFAULTED WATER BILLS.

Councilman Alexander stated he has received questions about the city's
water policy whereby a defaulted water bill is assessed against the owner
of the property. He asked the City Attorney if this is correct and if
there is such a regulation on the city's books, and Mr. Underhill replied
that is correct. Councilman Alexander stated he feels this regulation is
unfair; if this is the regulation, where does the city stand when a tenant
goes into a contractual agreement with the Water Department and puts up
a deposit and signs the slip; the tenant does not assign that contract
over to the property owner, and there is nothing in the statement he signs
which says on default by an occupant of the house this contract becomes
the contract of the owner. He stated there is no need for a tenant to
come to City Hall and contract for a meter for water service if the property
owner is going to be obligated for their responsibilities.

Councilman Alexander requested the City Attorney to give this matter some
thought and to come to Council with some type of change to put this
responsibility on the contractual parties involved.

COUNCILMAN THROWER REQUESTS HIS NAME BE WITHDRAWN FROM COMMITTEE STUDYING
HIGH RISE APARTMENT DEVELOPMENT FOR QUEENS ROAD.

Councilman Thrower requested that his name be withdrawn from the Committee
studying high rise apartment development on Queens Road.

GOODRUM FAMILY IN HIDDEN VALLEY COMMENDED FOR THEIR INITIATIVENESS
AND INGENUITY.

Councilman Whittington showed a drawing sent him which was done on an
IBM machine and was from the Goodrum family in Hidden Valley which had
Merry Christmas across it and at the top states that "Happiness is a Park
for Hidden Valley". He stated he thinks this family should be commended
for its initativevness and ingenuity.

CITY ENGINEER REQUESTED TO HAVE STREETS INSPECTED AND REPAIRED PRIOR TO MORE
FREEZING WEATHER.

Councilman Whittington stated several of our streets are getting into real
bad shape - Park Road, Woodlawn Road, from Sugar Creek up to Selwyn Avenue
has a lot of bad pot holes, Dilworth Road East and at the intersection of
Dilworth Road East and East Morehead Street and a number of others. He
requested the City Manager to have Mr. Josh Birmingham to send some of his
inspection crews out and try to rework these streets before another freeze.

PLANNING DIRECTOR TO BE REQUESTED TO PRESENT ANNEXATION STUDY ON INDEPENDENCE
BOULEVARD, FROM CITY LIMITS TO IDLEWILD ROAD.

Councilman Whittington stated on behalf of Mr. Tuttle and himself, he would
like for the City Manager to have Mr. McIntyre, Planning Director, to
please give Council this annexation study on Independence Boulevard, from
the city limits to Idlewild Road so that Council can take some action now
that the bond issue has passed, and we have some money for water and
sewer lines.
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REQUEST THAT CITY PROCEED WITH THE WIDENING OF EAST FIFTH STREET IF AGREEMENT WITH VOGUE DEPARTMENT STORE HAS EXPIRED.

Councilman Whittington stated Council agreed with the Managers of the Vogue Department Store to give a year's delay in the city taking the property for the widening of the one block of East Fifth Street; that he believes that was to expire December of this year. He stated if this is the case, he hopes the city will get back into that.

REQUEST THAT CITY PROCEED WITH CORP OF ENGINEERS IN HAVING CREEKS WIDENED AND DREDGED.

Councilman Whittington stated now that the bond issue has passed, nothing has been said about the Corp of Engineers and their money and the city's money widening and dredging the Creeks; the city has the money for the two bridges. He stated whatever the bottlenecks are, the city should do everything it can to get these two projects underway.

ARCHITECTURAL CONTRACT AUTHORIZED WITH CHARLES MORRISON GRIER & ASSOCIATES, INC. FOR FIRE STATION NO. 17.

Councilman Alexander moved approval of an architectural contract with Charles Morrison Grier & Associates, Inc. for the new Fire Station No. 17 in the northwest section of the city near Beatties Ford Road as recommended by the City Manager. The motion was seconded by Councilman Whittington, and after discussion, carried unanimously.

MEETING ADJOINED.

There being no other business before the City Council, the meeting was adjourned.

[Signature]
Ruth Armstrong, City Clerk