# AGENDA

<table>
<thead>
<tr>
<th>Meeting Type:</th>
<th>B</th>
</tr>
</thead>
<tbody>
<tr>
<td>Date:</td>
<td>10-14-1991</td>
</tr>
<tr>
<td>SUBJECT</td>
<td>City of Charlotte, City Clerk’s Office</td>
</tr>
<tr>
<td>Name</td>
<td>Present</td>
</tr>
<tr>
<td>---------------</td>
<td>---------</td>
</tr>
<tr>
<td>Mayor</td>
<td></td>
</tr>
<tr>
<td>Campbell</td>
<td>✓</td>
</tr>
<tr>
<td>Coldefeltz</td>
<td>✓</td>
</tr>
<tr>
<td>Hammond</td>
<td>✓</td>
</tr>
<tr>
<td>McCray</td>
<td></td>
</tr>
<tr>
<td>Mangum</td>
<td></td>
</tr>
<tr>
<td>Martin</td>
<td></td>
</tr>
<tr>
<td>Matthews</td>
<td>✓</td>
</tr>
<tr>
<td>Patterson</td>
<td></td>
</tr>
<tr>
<td>Scarborough</td>
<td></td>
</tr>
<tr>
<td>Tindell</td>
<td>✓</td>
</tr>
<tr>
<td>Wheeler</td>
<td>✓</td>
</tr>
<tr>
<td>White</td>
<td></td>
</tr>
</tbody>
</table>

**5:30 p.m.**

John Tindell

Scott Jerebee

John Tindell - Slides

Vinsost - Kitchen?

Vintutelette

Vinsost - Not heavy trains?

Jerebee - Basically correct

Vinsost
White
Boyd Cauble
Vincoot
White (additional $5,000,000)
Ferebee
Vincoot
Vintulette
Vincoot
Vintulette
White
Vintulette
Matthews
Hammond
Matthews
White
Matthews
Patterson
White
Patterson
Hammond
Boyd Cauble
Matthews
Cauble
Vintulette
Cauble
Patterson
White
Patterson
White
Patterson
McCreary
Schneiderman
McCreary
Martin
McCreary
Carnes
Martin/Campbell

Sell out Great Property and vote on it tonight. Union meeting adjourned 6:40 PM.
Council Meeting
10/14/91

Mayor - Absent
Campbell
Clodfelter
Hammond
McCready
Mangum
Martin
Matthews
Patterson
Scarborough
Siriul
Wheeler

6:50 p.m.

Patterson
White
Patterson
William J. Boyd
Patterson
Rick Nancy
Patterson
Nancy
Campbell
Patterson
Ann Armfield
Patterson
Martin
Mangum
Martin
Armfield
Mangum
Armfield
Anita Harris
Jane Morrow
Charles Smith
Jerry Mc Murray
Patterson
Matthews
Matthew J. Campbell - Do something
McCray
don't have to come back to Council
Martin
Patterson
Motion - Mangum/Scarborough authorize
Manager to move forward with NCDOT
Martin
Matthews
White
underhill
Hammond
McCrosy
Hammond
McCrosy
Campbell
Clodfelter
Patterson
Clodfelter
Clodfelter / Martin - revisit issue of moveable signs

Patterson
Deborah Thorne
Dianne Hymas
Aida Robinson
Scarborough
Martin
Mangum
Vidato
Patterson
Frank Ross
Patterson
Ross
Ross
Campbell
Ross

Joe Orr

James Alexander
Martin

Alexander
Patterson

Orr
Patterson

Scarborough
Patterson

End of tape 1 8:17 p.m.
8:19 P.M.

Incorporate High Water into McCrory/Wheeler App - unan.

Martin/Wheeler - Put Zoning on END of agenda

Brenda Freeze 13N, 14, 15, 18A, 23-24, 23-3

McCrory

Wheeler/ Hammond Approve next

Unan.

#12 Martin

Scarborough

Unanimous/ Hammond Approved

Scarborough - No

#13N

Mangum/Patterson

Mangum/Patterson - unan.

#14 Unanimous

McCrary/Campbell - excuse Unanimous
Morgan / Martin - approve -unan.

#05 Camp / Whole Excise Patterson

Scarborough / Hammond -unan.

18A Morgan / Patterson -unan.

23-2 +3

Van / Martin Excise Texas

Van / Martin - approve -unan

#23-25 Donald Bonds

Martin Bonds

Hammond 2 or 3 appraisals

Underhill typically -2

Hammond - one appraisal

Cloudyly Martin Defer for further report - then.
# 4 Campbell/Margam - Approve 4

J. D. Davis

Martin
Davis
McCrosy

McCrosy

Tri-City - Grant
Closettes
Martin

Tenderhill - Grant Period

McCrosy
White

Patterson

Martin / Hammond Approve - then

# 5 Scarborough / Patterson - App Optin 2

Dorothy Waddy
Scarborough

Waddy
Matthews
Waddy
Matthews
Waddy

Scarborough

Verost

# Scarborough

# Verost
Hammond
Burch
Hammond
Cloudsifer
McCory
Cloudsifer - Allow property owners to choose to
attach all in to property
instead of making monthly
payment
Matthews
Burch - Spread over 10 years at
Matthews 5% interest for anybody
Scarborough
Waddy - 2 owners don't want to pay but will
Matthews - Option 3 -
Campbell - wants to see deferred to get in policy
McCory - Amendment to my motion
to defer to
Cloudsifer
McCory
White
McCory
White
Patterson
White
Cloudsifer
White
Patterson
Underhill
Patterson
McCroy - I will include that
in my motion
White
Underhill - Stated motion. Do total
project owners would participate
voluntarily or in voluntarily using
G101 - attaching lien to property

McCroy
Scarborough - wants owners to understand
Patterson - explained to property owners.
Scarborough - City will not take property
Underhill - 8% per year if use
lien to be paid until paid

Patterson
Scarborough
Martin - does not agree - no cash flow for City
Underhill - interest 6% to 12%
McCroy - make motion 8%
Matthew - Optin 3 with lease
Vinroot
Patterson
Cloudpelt - let motion lay on table
Scarborough/Patterson let motion die on table til next meeting
McCory
Underhill
McCory - VOTE NOW
Scarborough
Matthews
Patterson - NOT FURTHER NEGOTIATION, BUT EXPLANATION
Martin
Scarborough
Clodfelter
VOTE

Morgan)
NO - McCory - Underhill
All others - yes

Campbell (FOLLOW UP WITH WENDELL ON 12 + WHAT COUNCIL DIRECTED STAFF TO DO WITH THE EMPLOYEES

Recess 9:35
Reconvene 9:40

White - Referring to item 12
Patterson
White
Martin
White
Patterson
#6 McCrory
White
McCrory - 9:44 p.m.
Patterson
Kent Brown - Crown Cab
White
Al Wheeler
John Walker - for Checker Cab
Edward W. Gormley  End of Tape 2
10:00

McCrory
Gormley
McCrory
Steger
Martin
Brown
McCrory
Steger
Brown
McCrory
Gormley
Patterson
White
Unroot
Gormley
McCraw
Dornley
Matthews
McCrory/Hammond
Agg except for
FBI (6 + 7)

Matthews
Steiger
Matthews
Steiger
Matthews
Steiger
Patterson
McCrory
Matthews
Steiger
McCrory
Matthews
Wheeler
McCrory
Dornley
Matthews
Wheeler
Campbell
Patterson
Hammond
Hammond/Martin Subst. Defers for more input.
Scarborough - sends to give to
McCrosby
Hammond/Martin
Morgan - NCIC check
Wheeler - in there now
Morgan
Brown
White
Patterson
Hammond/Scarborough
McCrosby
Patterson
McCrosby
Hammond
McCrosby
Vireset
McCrosby 3% + 5%
Vote on subst. - Unca.
#7
Vireset-
McCrosby-
Scarborough
Hammond - Henry does not think conflict
Campbell / Merga - excuse
Hammond, J. 
McCary, Scarborough
Martin - No / all other aye
(Mang, Wh, Cam, Matt, Yes)

Mary McDaniel
Film Test
Don Morris - WS II + WS III
Neal Brome
Clodfelter - READ NEW RESOLUTION
He proposes: II - Carr Crk III - Rest

Merga
Campbell
Motion to Differ - No 2nd

Matthews
Clodfelter
Matthews
Martin
Clodfelter
Martin
Wheeler
Patterson
Martin
Patterson
Clodfelter

End of tape 3-11-26 p.m.
Campbell
Margum
Campbell
Patterson
Martin
Joe Stowe
Campbell
Stowe
Campbell
Stowe
Campbell
Stowe
Campbell
Stowe
Matthew
Clodfelter
Margum
Margum
Stowe
Margum
Stowe
Margum
Stowe
Martin

Margum - Approve Dan's resolution
Above Patterson - ask Mayor to involve 3-county area
go back to county - add City Council receiving all
this info - went to be involved in process

Wheeler
Clodfelter
Matthews
Patterson

VOTE - Campbell No - All Others

YES (6-1) approved Watershed

#8 -
Mangum / Patterson

Unan.

#9 - Cherry
Patterson
Clodfelter
Vinoot
Patterson
Underhill
Campbell
Campbell
Campbell
Campbell
Campbell
Campbell
Campbell/Clodfelter: Have City Attorney
compell CCD & Accountant to release letter within 2 weeks, and have NCNB come up with a proposal that we
want no part of any further business with them.

Underhill
Campbell
Underhill
Campbell
Dormley
Patterson
Underhill
Campbell
Cloudfelt
Dormley
Patterson
Dormley
Patterson
Dormley
McCready - DROP RELATIONSHIP NOW
Morgan - NO SECOND
Scarborough - NO SECOND
Subst. - Give NCNB 30 DAYS THEN negotiate the other items

Martin
McCready/ NO SECOND
Morgan/Patterson - MOTION TO FORECLOSE
Morgan/Hammond/Patterson - Same as Stan's except in 2 weeks report from NCNB & finalize in 30 days
Patterson
Hammond - Allow 30 days for NCNB
Patterson
Hammond
Vinroot
McCready
McCready
Scarborough
REPORT FROM NANN TO THEIR INTEREST IN BECOMING A PARTNER ON THIS LOAN, HAVE ATTORNEY WRITE LETTER DEMANDING RELEASE OF THE LETTER, AND REPORT BACK IN 2 WEEKS.

* GIVE NCNB 4 WEEKS TO FINALIZE.
#10 Morgan / Wheeler

A. NOMINATIONS

#11-1 CMUD ADVISORY
Scarborough - Matthew Holland, CPA
McCoy
Scarborough
Vinroot / Morgan Close Nom. - Texas

#11-2 Community Resources
Jenny Hedrick - Clodfelter
Carol Hughes - Patterson
Vinroot / Martin Close Nom. - Texas

#11-3 Housing Authority
Frank Martin - Vinroot
Martin / Clodfelter Close Nom. - Texas

APPOINTMENTS

   Manuel Zapata
   Peter Schwanz
2. Safety Action
   David Bailey

3. Uptown Development
   Billie Ray
   Vivian Williams

4. Certified Development
   Martin Clark
   Linda Butler - 2nd Ballot
   Council member term on CUDP
   Martin Hammond re-elect
   Scarborough - Unan.

Petition
#91-15 Rezoning
Codfelter / Martin Act tonight
on property owned by Douglas
Beant, and on that portion
of the petition, deny rezoning
Unan.

Martin / Hammond - Adjourn
12:45
MAYOR'S SCHEDULE
October 14, 1991

6:30 p.m. - CITIZENS' HEARING

1. Presentation of award to William T. Boyd, Chairman N.C. Housing Finance Agency for Firmsaments Square
   Michael H. Sainthill, 6103 Barrington Dr., 535-3489 - Incompetence and racism in Charlie I under Captain Cook
   Joyce Waddell, 1928 Bonnie Lane, 343-5400 - Selling the old Coliseum
   Rick Haney, 3725 Devonwood Dr., 399-4900 - Support groups for domestic violence
   Avon Armfield, 1415 Whisnant St., 333-1609 - Purchase of City land for church
   Charles Smith, 4319 Strangford Ave., 537-6647 - Signal light on Plaza at Briarwood School

2. Jerry McMurray, 3551 Denson Pl., 335-0404 - Signal light at Plaza at Briarwood School
   William Compton, 7942 Latchington Ct., 596-7165, Ext. 238 - Signal light at Plaza at Briarwood School
   Mike Lockwood, 3036 Georgia Ave., 376-0858 - Sign Ordinance
   Charles McSweeney, 8014 Marin Dr., 596-5557 - Sign Ordinance

OVER

10:00 p.m.

11:30 p.m.

OVER

7:00 p.m. - CITY COUNCIL MEETING

1. Invocation by the Reverend Charles Page of First Baptist Church

2. Announcements

Tuesday, October 15, 1991

Joint City/County/School Board Meeting City has been cancelled.

3. The following persons have signed up to speak to agenda items:

(a) Item No. 3 - Consent - Condemnation #23-25

   DONALD

   (1) Arnold Bonds, P. O. Box 217095, 28221, 547-1400
   (2) J. D. DAVIS, USS CHARLOTTE

(b) Item No. 5 - Blandwood Dr. Storm Drainage

   (1) Dorothy Waddy, 4032 Broadview Dr., 392-0311

(c) Item No. 6 - Amend City Code "Vehicles for Hire (Taxicabs)

   (1) Al Wheeler, 5006 Beatties Ford Rd., 392-4326
   (2) JOHN WALKER, WANT'S DEFERRAL (3) KENT BROWN-122 N McDOWELL 335-1500 (over)

(d) Item No. 7 - Mountain Island Watershed Classification

   (1) William Compton, 7942 Latchington Ct., 596-7165, Ext. 238
   (2) MARY A. MC DANIEL
   (3) DON MORRIS, 1715 PARK RD., 377-2333
   (4) JIM TEAT, 2035 QUEENS RD., 334-7383
   (5) NEAL BROOM, 1361 E MCKEAG, 375-6148
Traffic Light at Briarwood School

#8 Anita Harvin
#9 Jane L. Morrow
#13 Diane M. Hyman
#16 Aida L. Robinson
#15 Deborah Thorne
#16 Frank Rossess
#17 Leon Orc Sevi
#18 James Alexander

Agenda Item #6 - Edward W. Gormley

Agenda Item #9 - Edward W. Gormley
Meetings in October '91

OCTOBER 1 - 4

1, Tuesday
4:00 p.m. PLANNING COMMISSION/Planning Committee - CMGC, 8th Floor Conference Room
4:30 p.m. PLANNING COMMISSION/Zoning Committee - CMGC, Room 270
6:00 p.m. STORM WATER TASK FORCE - CMGC, Conference Center

2, Wednesday
6:00 p.m. YOUTH INVOLVEMENT COUNCIL - CMGC, Conference Center

3, Thursday
8:00 a.m. CITY COUNCIL/Tour of Fairmarket Square Housing Development - CMGC, Lobby
10:00 a.m. PARADE PERMIT COMMITTEE - CMGC, DOT, 6th Floor Conference Room

THE WEEK OF OCTOBER 7 - 11

7, Monday
12:00 noon CITY COUNCIL TRANSPORTATION COMMITTEE - CMGC, Rooms 270-271
12:00 noon PLANNING COMMISSION/Work Session - CMGC, 8th Floor Conference Room
4:00 p.m. SPECIAL USE PERMIT HEARING (City Council and Planning Commission) - CMGC, Conference Center
5:00 p.m. CITY COUNCIL WORKSHOP - CMGC, Conference Center

8, Tuesday
8:00 a.m. AIRPORT ADVISORY COMMITTEE - Charlotte/Douglas International Airport, Conference Room A
4:00 p.m. PLANNING COMMISSION/Planning Committee - CMGC, 8th Floor Conference Room

9, Wednesday
7:30 a.m. CLEAN CITY COMMITTEE - CMGC, Room 270
8:30 a.m. CIVIL SERVICE BOARD - CMGC, 7th Floor Conference Room
9:00 a.m. CIVIL SERVICE BOARD/Hearing - CMGC, Meeting Chamber Conference Room
4:00 p.m. HISTORIC DISTRICT COMMISSION - CMGC, 8th Floor Conference Room
4:30 p.m. CITIZENS CABLE OVERSIGHT COMMITTEE - CMGC, 7th Floor Conference Room

THE WEEK OF OCTOBER 14 - 18

16, Monday
3:00 p.m. CITY COUNCIL COMMUNITY DEVELOPMENT AND HOUSING COMMITTEE - CMGC, Rooms 270-271
5:00 p.m. COUNCIL/MANAGER DINNER - CMGC, Conference Center
6:30 p.m. CITIZENS HEARING - CMGC, Meeting Chamber (Televised Live on Cable Channel 32)
7:00 p.m. CITY COUNCIL MEETING - CMGC, Meeting Chamber (Televised Live on Cable Channel 32)
7:00 p.m. HISTORIC LANDMARKS COMMISSION - Commission Office, 1221 S Caldwell Street

15, Tuesday
12:00 Noon HOUSING AUTHORITY/Work Session - Administrative Office, 1301 S Boulevard
2:00 p.m. HOUSING AUTHORITY - Administrative Office, 1301 S Boulevard
4:00 p.m. PLANNING COMMISSION/Planning Committee - CMGC, 8th Floor Conference Room
6:00 p.m. CHARLOTTE ADVISORY PARKS COMMITTEE - CMGC, Rooms 270 & 271
6:00 p.m. STORM WATER TASK FORCE - CMGC, Conference Center

(CONTINUED ON BACK)
### THE WEEK OF OCTOBER 14 - 18 (Continued)

<table>
<thead>
<tr>
<th>Date</th>
<th>Time</th>
<th>Event</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>17, Thursday</td>
<td>2:00 p.m.</td>
<td>CMUD ADVISORY COMMITTEE Utility Dept, 5100 Brookshire Blvd</td>
<td></td>
</tr>
<tr>
<td></td>
<td>3:30 p.m.</td>
<td>CLEAN CITY COMMITTEE/Business Beautification Awards Committee - CMGC, Room 270</td>
<td></td>
</tr>
<tr>
<td></td>
<td>4:00 p.m.</td>
<td>CHARLOTTE-HECKLENGBURG ART COMMISSION/Executive Committee - CMGC, 8th Floor Conference Room</td>
<td></td>
</tr>
<tr>
<td></td>
<td>7:00 p.m.</td>
<td>CHARLOTTE TREE ADVISORY COMMISSION - CMGC, Room 270</td>
<td></td>
</tr>
<tr>
<td>18, Friday</td>
<td>7:30 a.m.</td>
<td>PLANNING COMMISSION/Planning Liaison Committee - CMGC, 8th Floor Conference Room</td>
<td></td>
</tr>
</tbody>
</table>

### THE WEEK OF OCTOBER 21 - 25

<table>
<thead>
<tr>
<th>Date</th>
<th>Time</th>
<th>Event</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>21, Monday</td>
<td>12:00 noon</td>
<td>McALPINE TREATMENT PLANT CEREMONY &amp; OPEN HOUSE 12701 Lancaster Highway (Hwy 521 South)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>5:00 p.m.</td>
<td>COUNCIL/MANAGER DINNER - CMGC, Meeting Chamber Conference Room</td>
<td></td>
</tr>
<tr>
<td></td>
<td>6:00 p.m.</td>
<td>CITY COUNCIL MEETING/Zoning Hearings - CMGC, Meeting Chamber</td>
<td></td>
</tr>
<tr>
<td>22, Tuesday</td>
<td>5:30 p.m.</td>
<td>PLANNING COMMISSION/Executive Committee - CMGC, 8th Floor Conference Room</td>
<td></td>
</tr>
<tr>
<td></td>
<td>4:00 p.m.</td>
<td>PLANNING COMMISSION/Planning Committee - CMGC, 8th Floor Conference Room</td>
<td></td>
</tr>
<tr>
<td></td>
<td>4:30 p.m.</td>
<td>COMMUNITY RELATIONS COMMITTEE - CMGC, Conference Center</td>
<td></td>
</tr>
<tr>
<td>23, Wednesday</td>
<td>7:45 a.m.</td>
<td>PRIVATE INDUSTRY COUNCIL - CMGC, Rooms 270-271</td>
<td></td>
</tr>
<tr>
<td>24, Thursday</td>
<td>4:30 p.m.</td>
<td>TRANSIT ADVISORY COMMITTEE - CMGC, Room 270</td>
<td></td>
</tr>
</tbody>
</table>

### OCTOBER 28 - 31

<table>
<thead>
<tr>
<th>Date</th>
<th>Time</th>
<th>Event</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>28, Monday</td>
<td>4:30 p.m.</td>
<td>PLANNING COMMISSION/Zoning Committee - CMGC, 8th Floor Conference Room</td>
<td></td>
</tr>
<tr>
<td></td>
<td>5:00 p.m.</td>
<td>COUNCIL/MANAGER DINNER - CMGC, Meeting Chamber Conference Room</td>
<td></td>
</tr>
<tr>
<td></td>
<td>6:30 p.m.</td>
<td>CITIZENS HEARING - CMGC, Meeting Chamber (Televised Live on Cable Channel 32)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>7:00 p.m.</td>
<td>CITY COUNCIL MEETING - CMGC, Meeting Chamber (Televised Live on Cable Channel 32)</td>
<td></td>
</tr>
<tr>
<td>29, Tuesday</td>
<td>9:00 a.m.</td>
<td>AUDITORIUM-COLISEUM-CONVENTION CENTER COMMITTEE - First Union Center, S Tryon St, Room 2940</td>
<td></td>
</tr>
<tr>
<td></td>
<td>1:00 p.m.</td>
<td>CITY ZONING BOARD OF ADJUSTMENT - Hal Marshall Building, 700 N Tryon St</td>
<td></td>
</tr>
<tr>
<td></td>
<td>4:00 p.m.</td>
<td>PLANNING COMMISSION/Planning Committee - CMGC, 8th Floor Conference Room</td>
<td></td>
</tr>
<tr>
<td></td>
<td>6:00 p.m.</td>
<td>STORM WATER TASK FORCE - CMGC, Conference Center</td>
<td></td>
</tr>
<tr>
<td>30, Wednesday</td>
<td>6:00 p.m.</td>
<td>YOUTH INVOLVEMENT COUNCIL - CMGC, Conference Center</td>
<td></td>
</tr>
<tr>
<td></td>
<td>8:00 p.m.</td>
<td>MAYOR &amp; CITY COUNCIL CANDIDATE FORUM - CMGC, Meeting Chamber (Televised Live On Channel 32)</td>
<td></td>
</tr>
<tr>
<td>31, Thursday</td>
<td>5:00 p.m.</td>
<td>CHARLOTTE-HECKLENGBURG ART COMMISSION CMGC, 8th Floor Conference Room</td>
<td></td>
</tr>
</tbody>
</table>

These organizations will not meet in OCTOBER:
- Advisory Energy Commission
- Firemen's Retirement Board
- Insurance & Risk Mgmt Advisory Board
<table>
<thead>
<tr>
<th>ITEM NO.</th>
<th>Description</th>
<th>Page No.</th>
</tr>
</thead>
<tbody>
<tr>
<td>3.</td>
<td>Vote on Consent Items</td>
<td>1</td>
</tr>
<tr>
<td></td>
<td><strong>POLICY</strong></td>
<td></td>
</tr>
<tr>
<td>4.</td>
<td>USS Charlotte</td>
<td>2</td>
</tr>
<tr>
<td>5.</td>
<td>Blandwood Drive Storm Drainage</td>
<td>3</td>
</tr>
<tr>
<td>6.</td>
<td>Taxicabs</td>
<td>6</td>
</tr>
<tr>
<td>7.</td>
<td>Mountain Island Lake</td>
<td>9</td>
</tr>
<tr>
<td></td>
<td><strong>BUSINESS</strong></td>
<td></td>
</tr>
<tr>
<td>8.</td>
<td>Enterprise Foundation</td>
<td>10</td>
</tr>
<tr>
<td>9.</td>
<td>Cherry Community Organization</td>
<td>12</td>
</tr>
<tr>
<td>10.</td>
<td>Land for Water Treatment Plant</td>
<td>14</td>
</tr>
<tr>
<td>11.</td>
<td>Boards and Commissions</td>
<td>15</td>
</tr>
<tr>
<td></td>
<td><strong>CONSENT</strong></td>
<td></td>
</tr>
<tr>
<td>12.</td>
<td>Aviation Positions</td>
<td>18</td>
</tr>
<tr>
<td>13.</td>
<td>Bids</td>
<td>19</td>
</tr>
<tr>
<td>14.</td>
<td>Equipment Financing</td>
<td>24</td>
</tr>
<tr>
<td>15.</td>
<td>Law Engineering Contract</td>
<td>25</td>
</tr>
<tr>
<td>16.</td>
<td>LPA Group Contract</td>
<td>26</td>
</tr>
<tr>
<td>17.</td>
<td>Carolina Transit Service Contract Extension</td>
<td>27</td>
</tr>
<tr>
<td>18.</td>
<td>Black and Veatch Contract Amendment</td>
<td>28</td>
</tr>
<tr>
<td>19.</td>
<td>Storm Drainage Assessments</td>
<td>29</td>
</tr>
<tr>
<td>20.</td>
<td>Encroachment Agreement</td>
<td>31</td>
</tr>
<tr>
<td>21.</td>
<td>Tax Refund</td>
<td>32</td>
</tr>
<tr>
<td>22.</td>
<td>Condemnation Amendment</td>
<td>32</td>
</tr>
<tr>
<td>23.</td>
<td>Property Transactions</td>
<td>33</td>
</tr>
<tr>
<td>24.</td>
<td>Council Minutes</td>
<td>45</td>
</tr>
</tbody>
</table>
Council Agenda

Monday, October 14, 1991

5:00 p.m.  -  Council-Manager dinner
           • Presentation on Convention Center design plans

6:30 p.m.  -  Citizens Hearing

7:00 p.m.  -  Council Meeting

ITEM NO.

1.  Invocation by Rev. Charles Page of First Baptist Church.

2.  Consider approval of Council Minutes for September 16 Zoning Meeting, September 17 Joint City, County, School Board Meeting, September 23 Briefing and Regular Meeting and September 30 Zoning Hearings.

VOTE ON CONSENT ITEMS

3.  Agenda items 12 through 24 may be considered in one motion except for those items removed from the consent agenda as a result of a Council member making such a request of the City Clerk prior to the meeting.

Staff Resource: Pam Syfert
Recommend the approval of a grant and adoption of a budget ordinance of $15,000 to the USS Charlotte Commissioning Committee to serve as seed money pending a fundraising drive to be held in 1992.

USS Charlotte

- In 1990, the U.S. Navy named a Los Angeles Class nuclear powered attack submarine after the City of Charlotte. The ship (SSN766) is being constructed in Newport News, Virginia.
- On March 25, 1991, City Council:
  1) appointed the USS Charlotte Commissioning Committee, and
  2) approved the committee’s charge (see attached).
- The committee is responsible for the coordination of public affairs matters, ceremonial events, City-U.S. Navy liaison and fund raising.

Request for $15,000

The USS Charlotte Commissioning Committee will conduct a fund raising campaign with a principal objective of raising funds for scholarships for the most deserving among the sons and daughters of the ship’s crew.

- The committee is putting together its application for recognition of exemption; IRS and State approval will pave the way for the fund raising campaign to begin. Pending IRS and State approval and the launching of the 1992 fund raising campaign, the committee has start-up costs such as the development of press kits and commitment packages.
- The committee needs $15,000 from the City; a $15,000 grant is also being requested from the Mecklenburg County Commissioners.
- The City will be reimbursed in full by the end of the calendar year 1992.
Consider the 3715/3720 Blandwood Drive storm drainage options as outlined below.

Staff will be available at the Council meeting to make a brief presentation if requested.

**Storm Drainage Problem**

- In February 1991, the Engineering Department received storm drainage complaints (large pipe blowouts) from 3715 and 3720 Blandwood Drive in the Clanton Park neighborhood.
- The Engineering Department has developed several conceptual alternative solutions and a way to expedite repair of blowout.
- At a public meeting in August, Councilmembers Ella Scarborough and Cyndee Patterson offered to ask Council to pay for 100 percent of the improvements if 100 percent of the affected property owners signed the petition and right-of-entry forms.
- Property owners on two properties have not signed the petition forms. The remaining property owners have signed based on 100 percent City funding.

**Options**

Council is asked to consider one of the three options listed below. Factors to be considered are: 1) funding of the property owner's share of costs; 2) private property support (i.e. gaining necessary easements by property owner's signature); and 3) limited versus neighborhood solution of the problem.
Option 1 - Limited improvements at 100 percent City funding

a. This option will fix blowouts and repair the pipe system at 3715 Blandwood Drive as well as 3714 and 3720 Blandwood Drive. These are the most severely damaged properties as well as the most significant safety hazards in the neighborhood. Improvements to the aging system on other properties would be deferred until decisions regarding the level of service provided by the Stormwater Utility are made. This improvement is expected to cost $55,000 and have the lowest total City cost from the current bond funded Storm Drainage Repair Program.

b. Other portions of this system are dilapidated and undersized and will likely experience problems such as yard flooding and blow outs.

c. If Council chooses to pursue this option, the property owners will need to be recontacted for signatures regarding right-of-way because only the neighborhood solution was presented at the public meetings and in the petition. If the property owners choose not to donate easements and right-of-entry, Section 6.101 of the City Charter would be invoked to obtain access to the property. (Under this section Council has the authority to require property owners to allow improvements to be made upon their property.)

Option 2 - Neighborhood solution at 100 percent City funding

a. The neighborhood solution would be pursued at a City cost of $345,000. Sec. 6.101 would be invoked to require unwilling donors of easements to allow right-of-entry.

b. Due to the severity of problems, staff would proceed with immediate repair to 3714, 3715 and 3720 in advance of the neighborhood solution. Implementation of the neighborhood solution would require design drawings and take approximately one year to begin construction.
Uncommitted funding in the existing Storm Drainage Repair Program is approximately $2 million. The neighborhood solution is the best solution because it addresses the storm drainage problems in the neighborhood.

Option 3 - Follow current City policy - Limited or neighborhood solution through a cost sharing between City and property owners.

a. As a high priority project, the City would fund 100 percent of all costs within the right-of-way and 80 percent of all private property costs to improve the storm drainage system throughout the neighborhood.

- The total project cost is $345,000.
- The property owners' share is $26,600.
- The City's share is $318,400.

Individual property owners could gain improvements listed in Option 1 through 50/50 City funding if the neighborhood solution is not accepted. All easements must be donated. Low income assistance is available, limiting qualifying property owner cost to $1,000 payable in 10 annual payments at 5% interest.

b. If Council chooses to pursue this option, the petition signatures are not valid because property owners have not committed to any funding on their part to date. A new petition would need to be circulated for this purpose.

For options 1 and 2, the Engineering Department will continue to pursue voluntary signatures on the petition and right-of-entry forms. If after two weeks from the date of this Council action the Engineering Department is unsuccessful, Sec. 6.101 will be invoked.
Policy Implications
Improvements through the Storm Drainage Repair Policy require property owners to pay a share of the cost. We recognize the safety concerns of the residents due to the large blowouts. However, because the problem does not involve street or house flooding, it is not among the very worst problems City-wide.

Funding: Storm Drainage Repair Capital Account.

Staff Resource: Julie Burch

6. Recommend adoption of an ordinance amending Chapter 22 of the City Code entitled Vehicles for Hire.

Taxicab Review Board

On September 23, 1991 Council reviewed a report from the Taxicab Review Board to the City Manager concerning proposed changes to the taxicab ordinance.

- Council directed the Manager to revise sections of the ordinance dealing with driver qualifications.
- In particular, Council requested more stringent review of applicants and denial of driver’s permits to persons convicted of certain felonies such as sex offenses.
- The intent of these changes is to enhance the safety and welfare of citizens riding in taxicabs in the City of Charlotte.

The enactment of this ordinance will amend Chapter 22 of the City Code in the following manner:

1. Cab owners (operating permit holders) will be required to review an applicant’s background, including criminal record, prior to authorizing the applicant to drive for the company. Sec. 22-32(g)
2. Cab owners shall not permit a driver whom the permit holder knows, following reasonable inquiry, to be in violation of any provision of this ordinance to drive a taxicab for that company. Failure of the cab owner to comply with this section may result in the suspension or revocation of the operating permit. Sec. 22-32 (g)

3. Driver's permits will be denied to any applicant whose criminal record is such that it would be against the public interest for such an application to be approved. This ordinance presumes that the commission or conviction of sex offenses, felonious drug offenses, prostitution or gambling would be against the public interest. Applicants may appeal such a denial of permit to the Taxicab Review Board. Sec. 22-36 (2) (a)

4. A cab owner who negligently or intentionally allows a driver who does not meet the minimum requirements of this article, after their reasonable inquiry, to drive under the operator's permit, may have their operator's permit revoked or suspended. Sec. 22-42 (A) (1-7)

5. Driver's permits will be denied to any applicants who have committed or have been convicted of sex offenses, felonious drug offenses, prostitution or gambling offenses. The previous five year limit has been eliminated for these offenses. Applicants may appeal such a denial of permit to the Taxicab Review Board. Sec. 22-60 (5)
6. The taxicab inspector shall not issue a driver's permit to any applicant until all provisions of this ordinance regarding driver's qualifications have been determined by the inspector to have been satisfied. This includes checking local, state and federal criminal histories, drivers license records or any other investigation as required by this ordinance. Sec. 22-61 (a)

7. The 60 day probationary driver's permit previously found in Sec. 22-61 (b) has been eliminated. Driver's permits will not be issued until all background checks have been concluded by the inspector. Sec. 22-61 (a)

8. A driver's permit may be revoked for commission or conviction of any sex offense or offense involving moral turpitude. Sec. 22-64 (1) (g)

9. A driver's permit may be revoked for aiding and abetting any offense listed in Sec. 22-64 (1) (a,b,d,e,f) Sec. 22-64 (6)

10. The qualifications for a driver's permit have been expanded to require the applicant to produce criminal records from his country of origin (if not a U.S. citizen). Drivers will be required to provide reliable documentation of their eligibility to be a taxicab driver, pursuant to the U.S. Immigration and Naturalization rules.

The proposed ordinance is attached.

Clearances: This request has been reviewed and approved by the Police Department and City Legal Department.

Staff Resource: Don Steger

Attachment No. 2
Recommends adoption of a resolution recommending that Mountain Island Lake be classified WS-III and that Gar Creek Basin be classified WS-II by the North Carolina Department of Environment, Health, and Natural Resources.

Watershed Classification

In June, 1989, the General Assembly of North Carolina adopted House Bill 156, the Water Supply Watershed Protection Act. In accordance with this Act, water supply rules and classifications must be adopted by the State. The Division of Environmental Management has drafted proposed classifications and is soliciting comments on those proposals. The current recommendation is WS-IV for all of Mountain Island Lake.

Planning Liaison Committee

The Planning Liaison Committee considered the appropriate classification of Mountain Island Lake at their September 20, 1991 meeting.

- After considerable discussion they voted 5-1-1 to recommend to the City of Charlotte and Mecklenburg County that those local governments support a WS-III classification for Mountain Island Lake.

  In favor - Susan Burgess, Dan Clodfelter, Ann McClure, Tim Mead, and Lynn Wheeler.

  Opposed - Edna Chirico.

  Abstained - Patsy Kinsey.

- Councilmembers Clodfelter and Wheeler can provide details of the discussion and vote.

The request also includes a recommendation that the resolution be forwarded to the Mecklenburg Board of County Commissioners for information and to the N.C. Department of Environment, Health, and Natural Resources as Charlotte’s official position on the proposed classification. The deadline for comments to the State is October 31, 1991.

Attached is the proposed resolution, information from the Utility Director, a map and watershed classification details.

Clearances: Planning Liaison Committee.

Attachment No. 3
8. Recommend adoption of a resolution regarding support to receive technical assistance from The Enterprise Foundation, Inc. through the Charlotte-Mecklenburg Housing Partnership in an effort to increase affordable housing development in Charlotte through public-private partnerships.

Council Action

In support of receiving technical assistance from the Enterprise Foundation for the City of Charlotte, it is requested that City Council adopt a resolution indicating their support to receive the technical assistance from the Enterprise Foundation through the Charlotte-Mecklenburg Housing Partnership.

Enterprise Foundation

In October 1990 the Department of Housing and Urban Development (HUD) contracted with The Enterprise Foundation, Inc. to provide technical assistance to Community Development Block Grant (CDBG) entitlement cities in support of public/private partnerships for affordable housing. The Enterprise Foundation and HUD selected 24 cities to receive two years of technical assistance in establishing, training and implementing public/private partnerships for low-income housing.

Housing Assessment

On March 25, 1991 City Council approved a letter of agreement with the Enterprise Foundation to conduct a housing opportunities assessment at a cost of $2,500. The Enterprise Foundation's proposal covered three phases:

- Phase 1 - Assessment ($2,500)
- Phase 2 - Partnership Building and Strategic Planning
- Phase 3 - Implementation ($20,000). Most of the cost for the Enterprise Foundation's services are being covered by HUD. The participating cities are asked to cover costs up to $22,500 in total for Phases 1, 2 and 3. City Council's action on March 25, 1991 approved only the assessment phase of this project.
The assessment team from the Enterprise Foundation consisted of Heidi Most, Senior Program Director, and Robert Santucci, Development Specialist. On May 1-3, 1991, the assessment team conducted interviews with 42 people involved in housing and community development, visited neighborhoods and collected written reports and statistical data. From this information, "An Assessment Report on Housing Needs, Programs and Public/Private Partnership Opportunities" was prepared. A copy of the report is attached as Exhibit A.

On September 3, 1991 Heidi Most presented the report to the CD & Housing Committee. The committee agreed:

- to move forward in concept with the linkage with the Enterprise Foundation, and
- for staff to work with the Charlotte-Mecklenburg Housing Partnership and come back to City Council with options on how the $20,000 contract for technical assistance would be funded and identify the leadership role.

On September 20, 1991 a meeting was held between City staff and Pat Garrett, President of the Charlotte-Mecklenburg Housing Partnership. It was agreed that the Charlotte-Mecklenburg Housing Partnership's Board of Directors would be requested to approve entering into a contract for technical assistance with the Enterprise Foundation for Phases 2 and 3 of the original proposal of $20,000 in an effort to increase affordable housing development in Charlotte. The technical assistance will be rendered over a 24-month period (beginning October 1, 1991 and completed September 30, 1993) and the services to be provided are listed in Exhibit B.

Clearances: Community Development Department and Charlotte-Mecklenburg Housing Partnership.

Attachment No. 4
9. Consider options regarding the Cherry Community Organization (CCO) due to the CCO's failure to comply with City Council's directive to release the management letter by September 24, 1991.

Council Action

As of October 4, 1991, the management letter has not been released by the Cherry Community Organization (CCO) to the City. Therefore, this matter has been brought back to City Council for consideration of the following options:

Option A: Refer the matter to the CD & Housing Committee to make a recommendation to the full Council.

Option B: Grant the CCO additional time to release the management letter.

Option C: Delete the release of the management letter as a contingency to restructuring the debt.

Option D: Seek the foreclosure of the indebtedness.

Option E: Seek a deed on the property in lieu of foreclosure.

Option F: End the June 11, 1990 moratorium on the non-payment of the loans accruals and civil penalties with the CCO and request the CCO to resume payment immediately and bring the existing debt current within a specified period of time.

Chronology

June 11, 1990 - City Council approved recommendations from the CD and Housing Committee regarding the Cherry Community Organization (CCO). The actions to be taken by staff were to: (1) restructure the CCO debt to the City; (2) obtain an independent financial audit; (3) separate the multiple mortgage deeds into single mortgage deeds for each parcel of land and (4) public/private partnership for new housing in Cherry.
July 23, 1990 - City Council approved a contract with Deloitte & Touche to perform an audit on the CCO. The financial and management audit of the CCO has been completed.

April 29, 1991 - The CD & Housing Committee was given an update by City staff regarding the actions requested by Council. Staff was requested to review the management letter and prepare recommendations for the committee's consideration.

June 10, 1991 - The CD & Housing Committee reviewed staff's recommended conditions for the CCO's loan restructuring. The committee voted 4-0 to recommend to the full Council that the CCO's loan with the City be restructured to include the outstanding loan balance, the civil penalties owed and the funds for rehabilitation of units needing repair and that the recommended conditions for the CCO's loan restructuring be implemented.

June 24, 1991 - City Council approved the CD & Housing Committee's recommendation to restructure the Cherry Community Organization's loan by refinancing the outstanding loan balance plus civil penalties, late charges and escrow advances and approving an additional loan of $250,000 for rehabilitation of 13 existing houses, and authorize the City Manager to negotiate loan terms and loan conditions based on the committee's recommendations. This approval was contingent upon the CCO releasing the management letter within 90 days.

Following Council's decision, a letter was sent to Phyllis Lynch, President of the CCO, on July 3, 1991 advising her of Council's action and requesting the release of the management letter. On September 3, 1991 a letter was sent to Phyllis Lynch advising that we had until September 24, 1991 to carrying out City Council's directive. The Community Development Director met with the CCO Board on September 18, 1991 and had several telephone conversations with the CCO President encouraging the release of the management letter; all to no avail.
Cherry

Campbell
give NCMB 2 wks to indicate if interest- h.
city fhir, demand release of file from Austin
And city to have no further involve
2 wks to complete the deal

Hammond

If mortgage is in default
- check right to put up
- receivership

If mortgage is in default
- check right to put up
- receivership

2 wks to complete the deal
And notify
Additionally, the City Manager on September 27, 1991 spoke directly with Phyllis Lynch and requested release of the management letter.

Clearances: Community Development Department and City Manager's Office.

10. Recommend approval of purchase of land for $2,600,000 for future construction of a water treatment plant.

Project

Water treatment plant to meet existing and anticipated demands in north and east Mecklenburg County as recommended in 1987 and 1989 studies.

Site Selection

Twenty-two sites evaluated. A 151-acre tract at the end of Babe Stillwell Farm Road off Highway 73 is recommended.

Purchase $2,600,000 or $17,190 per acre.

Option

MAI Appraisal $2,646,875 or $17,500 per acre.

Additional information on the site is attached along with the mandatory referral report and map. The mandatory referral was unanimously approved by the Planning Committee.

Funding: Future Water Plant Land Acquisition Capital Account.

Clearances: Utility Director.

Staff Resource: Julie Burch

Attachment No. 5
BOARDS AND COMMISSIONS

A. NOMINATIONS

Councilmembers will make their nominations after which they will hand their nomination forms to the City Clerk. In the event there is only one person nominated for any one position, Council may make that appointment at this meeting.

1. **CMUD Advisory Committee** - One position beginning immediately. Mr. James Ewers has declined to serve. Mr. Ewers was from the Neighborhood Leader category, and may be replaced by a member of a neighborhood organization, a water/sewer contractor, or a financial expert. This term will be for three years.

   Nominations are as follows:

   (a) Mansour Edlin, nominated by Councilmember Clodfelter in the Neighborhood Organization Leader category

   (b) R. Scott Henry, nominated by Councilmember Mangum in the Neighborhood Organization Leader category

NOMINATIONS WERE LEFT OPEN FOR THE NEXT MEETING.

Attachment No. 6

2. **Community Resources Board** - One position beginning December 31, 1991. Council reappointed Marsha Gaspari on September 23rd, and we have now been told she resigned several months ago. Terms are for three years.

Attachment No. 7
3. **Housing Authority** - Two appointments, one of which must be a resident) beginning December 17, 1991. Lutitia Hall (Resident) is eligible for reappointment, but has resigned because of illness. Terms are for three years. Nominations are as follows:

(a) Fay Jones, nominated by Councilmember Patterson in the RESIDENT Category
(b) Velva Woollen, nominated by Councilmember Patterson
(c) Rodney Harm, Sr., nominated by Councilmember McCrory
(d) Dean Noble, nominated by Councilmember Vinroot

NOMINATIONS WERE LEFT OPEN FOR NEXT MEETING

Attachment No. 8

B. APPOINTMENTS

The City Council may want to go into executive session for the purpose of casting ballots. The City Clerk will announce the results of the balloting.

1. **Advisory Energy Commission** - Two appointments beginning December 31, 1991, one from the Renewable Energy/Environmental category and one from the Business Community

(NOT INVOLVED IN ENERGY PRODUCTION, ENERGY EQUIPMENT, OR THE PROVISION OF ENERGY SERVICES). Terms are for two years. Nominations are as follows:

(a) Manuel Zapata, nominated by Councilmember Vinroot in the Business category
(b) John Singer, nominated by Councilmember Mangum in the Business category
(c) Dale A. Brentrup, nominated by Councilmember Hammond in the Renewable Energy/Environmental category
(d) Peter M. Schwarz, nominated by Councilmember Campbell in the Renewable Energy/Environmental category

Attachment No. 9
2. Certified Development Corporation - Two positions beginning immediately to fill unexpired terms, one in the Private Lending Institution category, and one in the Community Organization category. Regular terms are for three years. Nominations are as follows:

(a) Linda H. Butler, nominated by Councilmember Clodfelter in the Community Organization category
(b) Richard C. Welch, nominated by Councilmember Mangum in the Community Organization category
(c) Martin Cloren, nominated by Councilmember McCrory (Mr. Cloren is retired and was the chief financial officer for Celanese Fibers.)

Attachment No. 10

3. Safety Action Committee - One position beginning December 31, 1991. Terms are for two years. Nominations were as follows:

(a) David M. Bailey, nominated by Councilmember Campbell
(b) Martin L. Lambert, nominated by Councilmember Matthews

Attachment No. 11

4. Uptown Development Corporation - One appointment of a Councilmember to begin December 31, 1991. Present member is Ella Scarborough, who is completing her second one-year term.

Also, two new appointments in the Class-A, UPTOWN Business category beginning immediately and expiring August 31, 1994. Council approved expansion of the Corporation on July 22, 1991. Terms are for three years. Nominations were as follows:

(a) Billie Ray, nominated by Councilmember Campbell
(b) Vivian L. Williams, nominated by Councilmember Clodfelter
(c) Judith K. Perry, nominated by Councilmember Hammond
(d) Linda L. Hammond, nominated by Councilmember Vinroot

THE CUDD BYLAWS MAKE JUDITH K. PERRY AND LINDA L. HAMMOND INELIGIBLE BECAUSE THEIR BUSINESSES ARE NOT UPTOWN.

Attachment No. 12
AVIATION POSITIONS

12. Recommend adoption of an ordinance amending the Aviation Department table of organization to add four positions and other personnel actions to support upcoming FAR 107 requirements.

This item was deferred at the September 23, 1991 Council meeting. Information provided in the October 4, 1991 Council-Manager memorandum is attached.

Airport Operations

As a result of the 1988 KPMG Peat Marwick organizational study of the Aviation Department, the airport operations function was restructured last year to accommodate changing conditions. It contains responsibility for law enforcement, for Federal compliance with FAR 107 (civil aviation security), with FAR 139 (airfield certification), and for janitorial services.

Control Center

On February 25, 1991, Council approved a contract to install access control devices for the first phase of security enhancements mandated by additional FAR 107 requirements. The following Bid section requests approval for the second phase of enhancements which includes increased closed circuit television surveillance and a modernized communications and control center.

Positions

Adequate staffing and expertise for the new control center will require an adjustment to the organizational structure and addition of four positions.

Add eight positions:

- Security Systems Specialist (1)
- Airport Operations Officer II (7)

Delete four positions:

- Airport Operations Officer (4)

Funding:

The FY92 cost of these staffing changes is approximately $110,000. The Aviation Department budget will be monitored to ascertain the need for additional funds.
Clearances: The Budget Department and Human Resources Department concur in this request.

Attachment No. 13

BID LIST

Recommend adoption of the bid list as shown. The following contract awards are all low bid and within budget estimate unless otherwise noted. Each project or purchase was authorized in the annual budget.

Bids A - F are fuel purchases for the upcoming year.

Source of Funding: The contracts establish a unit price for fuel in FY 92. A commitment of funds is not required until an order is placed.

A. Gasoline, Section 1

Recommendation: By Acting Purchasing Director that the low bid, Carolina Petroleum Distributors, Charlotte, N. C., in the amount of $1,372,500.00, be accepted for award of contract on a unit price basis.

B. Gasoline, Section 2

Recommendation: By Acting Purchasing Director that the low bid, Carolina Petroleum Distributors, Charlotte, N. C., in the amount of $158,950.00 be accepted for award of contract on a unit price basis.

C. #1 Diesel Fuel, Section 3

Recommendation: By Acting Purchasing Director that the low bid, Carolina Petroleum Dist., Charlotte, N.C., in the amount of $865,300.00 be accepted for award of contract on a unit price basis.
D. #2 Diesel Fuel, Section 4  
All Departments

Recommendation: By Acting Purchasing Director that the low bid, Carolina Petroleum Dist., Charlotte, N. C. in the amount of $411,000.00 be accepted for award of contract on a unit price basis.

E. #2 Diesel Fuel—Section 5  
All Departments

Recommendation: By Acting Purchasing Director that the low bid, Carolina Petroleum Dist., Charlotte, N. C. in the amount of $63,150.00 be accepted for award of contract on a unit price basis.

F. #2 Fuel Oil—Section 6  
All Departments

Recommendation: By Acting Purchasing Director that the low bid, Carolina Petroleum Dist., Charlotte, N. C. in the amount of $61,600.00 be accepted for award of contract on a unit price basis.

G. Caulking Water Treatment Plant  
Control Building  
Charlotte—Mecklenburg Utility Department

Recommendation: By Acting Purchasing Director and the Utility Director that the only bid received, Western Waterproofing Co., Inc., Charlotte, N. C., in the amount of $54,821.00, be accepted for award of contract.

Project Description: Furnish all labor and material to remove existing caulking and to replace with new caulking on two curtain walls and two precast panel walls at the Franklin Treatment Plant.

Source of Funding: Water and Sewer Operating Fund—(Franklin Treatment Plant Maintenance and Repair).
ITEM NO.

H. Lease of Transit Bus Fleet Tires

Recommendation: By Acting Purchasing Director and Director of Department of Transportation that the low bid, Firestone Tire & Rubber Co., Akron, Ohio, in the amount of $212,325.00 be accepted for award of contract.

Project Description: This is for the lease of transit tires, for a period of one year with the option to renew for an additional four years, providing funds are made available on an annual fiscal basis. It includes the cost of rubber, nylon, and the service required to maintain tires for the City's bus fleet.

Source of Funding: Public Transportation Fund - (Operations - Tires).

Bids I - K are to establish contract prices for tires for the coming year.

Source of Funding: General Fund - (Equipment Services Inventory Account).

I. Section 1. Passenger Car Tires

Recommendation: By Acting Purchasing Director that the low bid, Bray's Recapping Service, Mt. Airy, N. C., in the amount of $56,666.24, be accepted for award of contract.

J. Section 3. Truck Tires, Steel Belted Radials

Recommendation: By Acting Purchasing Director that the low bid, Goodyear Tire & Rubber Co., Charlotte, N. C. in the amount of $193,845.57 be accepted for award of contract.
K. Section 4. Truck Tires, Bias Ply
Various Depts.

Recommendation: By Acting Purchasing director, that the low bid Goodyear Tire & Rubber Co., Charlotte, N. C. in the amount of $8,694.34 be accepted for award of contract.

L. 4-15 Passenger Buses Aviation Dept.

Recommendation: By Acting Purchasing Director and Aviation Director that the contract be awarded to Carpenter Bus Sales, the low bidder for $153,999.36.

Project Description: Buses will be used to transport passengers from terminal building to the parking lots.

Source of Funding: Airport Operating Fund - (Capital Outlay).

M. N.C. 51 Widening Phase III Engineering Landscape

Recommendation: By the City Engineer that the low bid of $124,291.20, as submitted by Regional Landscape Contractors, Inc., be accepted for award on a unit price basis.

Project Description: This project consists of installation of landscape plant materials for NC 51 Phase III streetscape from McAlpine Creek to Raintree Lane.

Estimated Cost: $270,000.00
Low Bid: 124,291.20
Difference: $145,708.80 (54%)

Source of Funding: General Capital Improvement Fund - (N.C. Highway 51 - Pay-As-You-Go Tax Levy).
N. Old Sardis Road Park-and-Ride Lot  

Recommendation: By the City Engineer, based on the recommendation of the consultant, Professional Services, Inc., that the low bid of $81,241.12, as submitted by United Construction Company, be accepted for award on a unit price basis.

Project Description: This project will provide for the construction of a 58-space park and ride lot. The work includes grading, drainage, paving, concrete curb and gutter and sidewalk.

Old Sardis park and ride lot will become the second city-owned park and ride lot.

Estimated Cost: $98,650.00  
Low Bid: 81,241.12  
Difference: $17,408.88 (18%)

Source of Funding: Public Transportation Improvement Fund-(Sardis Park & Ride Lot - 80% Federal, 10% State and 10% City).

---

O. Water Distribution Project  
12-Inch And 8-Inch Water Main  
Along Park Road From Block 11,000 To 11,100  

Recommendation: Director, Charlotte-Mecklenburg Utility Department recommends that the low bid by W. M. Paris & Associates, Incorporated of Charlotte, North Carolina in the amount of $74,174.47 be accepted for award of contract on a unit price basis.

Project Description: Construction of this project would reinforce the existing water distribution system in this area (11,000 Block - 11,100 Block of Park Road) by completing a circulatory loop to a large area that is currently supplied by a single main.

Estimated Cost: $75,000.00  
Low Bid: 74,174.47  
Difference: $825.53 (1%)

Source of Funding: Water and Sewer Capital Improvement Fund - (Replace Minor Water Main).
EQUIPMENT FINANCING

14. Recommend approval of three actions necessary to implement the City's FY92 Capital Equipment Fund:

A. Adoption of a resolution approving the FY92 Capital Equipment Lease Purchase Agreement and related financial documents;

B. Adoption of a budget ordinance for $50,000 to cover issuance expenses related to the FY92 lease purchase agreement;

C. Adoption of a budget ordinance for $445,570 from prior years' lease purchase agreements savings and interest earnings to be applied to FY92 Capital Equipment Purchases.

On June 24, 1991, City Council approved the FY92 Operating Budget that included an estimated debt service amount to pay the first year's interest payment on the FY92 Capital Equipment Lease Purchase Agreement as well as payments on previous years' agreements to finance equipment needs of the City. On July 22, 1991, Council authorized staff to proceed with the necessary actions to secure a lease purchase agreement to fund the City's FY92 equipment requirements and to investigate and negotiate the selection and terms of such financing. An underwriting group of First Charlotte Company, division of J.C. Bradford & Co., First Union Securities, Inc., Interstate/Johnson Lane Corporation and NCNB Capital Markets, Inc. has been selected. Certificates of Participation (COPs) in the lease purchase agreement are scheduled to be sold in mid-October with closing to occur by early November.

Council Action

A. Council is requested to adopt a resolution authorizing the City Manager and the Finance Director to negotiate the documents necessary to secure funding for the City's FY92 Capital Equipment Lease Purchase Agreement and the following items:

- Installment Payment Contract
- Trust Agreement
- Preliminary (and subsequent) Official Statements
ITEM NO. - 25 -

- The Underwriters, the Contract of Purchase and Related Letter of Representations

B. Council is requested to adopt a budget ordinance of $50,000 for issuance expenses such as rating agency fees, trustee, bond counsel and printing costs. The FY92 Capital Equipment Lease Purchase Agreement is the source of funds for the ordinance.

C. Council is requested to adopt a budget ordinance for $445,570 which has accumulated in prior years' lease purchase agreements from savings on equipment purchases and interest earnings. These funds will be used to supplement the FY92 Capital Equipment Lease Purchase Agreement in the purchase of additional capital equipment.

Clearances: Budget and Evaluation and Finance Departments.

CONTRACT

Recommend approval of a contract for quality control testing for terminal expansion project at the Airport to Law Engineering Company, not to exceed $150,000.

Airport Terminal Expansion On September 23, 1991, City Council approved construction contracts totaling $2,406,908 to construct the first phase of the $25 million Airport terminal expansion project which involves utility work and temporary connector construction.

Quality Control Testing Proposals were requested for quality control testing services for construction of the terminal expansion project.

- Proposals were mailed to firms with previous experience in the required testing and quality control procedures.

- Law Engineering & Testing Company, Froehling & Robertson, Inc. and Westinghouse submitted proposals.
The project architectural firm and the project manager reviewed the proposals and determined that the Law Engineering proposal best meets the City's requirements based on previous experience in this type construction testing.

**Funding:** 1987 Airport Revenue Bonds.

**Clearances:** The Airport Advisory Committee recommends this contract award.

**Recommend approval of a contract for engineering services for Runway 36R extension to The LPA Group of North Carolina, P.A. for $358,820.**

- July, 1987 - Council approved Airport Master Plan Update recommending 1000' extension to Runway 36R.
- March, 1990 - Council approves runway extension project after completion of environmental assessment.
- May, 1991 - Advertisements published and Requests for Proposals mailed to 20 regional engineering firms with airfield design experience.
- June, 1991 - A selection committee with representatives from Transportation, Engineering and Aviation Departments reviewed qualifications of ten firms that responded and four for oral interviews (HDR Engineering, LPA Group, Talbert & Bright, Inc. and W. K. Dickson & Co.)
- LPA Group is recommended based on their demonstrated interest in project, relative experience of personnel, commitment, and knowledge of airfield design.
Initially, The LPA Group proposed a total basic engineering fee of $380,436. After negotiations, a basic engineering fee of $348,820 was agreed upon. This fee is 5.3% of the estimated construction costs of $6,575,000.

Funding: FAA and Airport Operating Funds.

Clearances: The Airport Advisory Committee and Federal Aviation Administration concur in this contract.

CONTRACT EXTENSION

Recommend a one-year extension of a contract with Carolina Transit Service for operating express bus services to the Arrowood Industrial Park and Carowinds.

Council Action

A one-year extension of the contract with Carolina Transit Service is recommended because:

1) The company has provided excellent service over the past nine months. CDOT has not received a single complaint on the service. Carolina Transit Service has missed no trips on either route during this period.

2) Carolina Transit's FY92 price proposal of $80,758 is within the City's budget figure of $80,850 for these two services (a 0.8 percent increase). In order to operate the services below the FY92 budget amount, Carolina Transit will not operate the 8:30 p.m. return trip to Carowinds, Monday through Thursday, in June, July, and August. This trip had the lowest ridership of the six daily trips during the past summer. Both Carowinds management and the Employment and Training Department have approved deletion of this trip from the 1992 schedule. The Westinghouse schedule will not change.
3) Peak passenger loads on the morning Westinghouse trips (typically 20 to 25 passengers) require the seating capacity offered by Carolina Transit's buses. The route experienced capacity problems in 1988 and 1989 when it was operated by companies which used vans and small buses.

4) The contract extension with Carolina Transit provides continuity for passengers. Since 1985, five different operators have provided service on the Westinghouse and Carowinds routes. The change in operators has confused passengers as they have to adjust to different equipment and drivers.

5) Carolina Transit Service is certified with the City as a minority or woman-owned business (M/WBE).

Chronology: A chronology of key events related to operating transit services to the Arrowood Industrial Park and Carowinds is attached.

Funding: CDOT and Employment and Training operating budgets.

Clearances: CDOT, Employment and Training, City Attorney's Office, and Budget and Evaluation.

Attachment No. 14

CONTRACT AMENDMENT

A. Recommend approval of Amendment No. 1 to Authorization No. 3 with Black & Veatch related to the North Service Area Residuals Management Study for a total not to exceed cost of $412,000.

Treatment Plant Upgrades

As part of the program to upgrade and expand both the Mallard Creek and McDowell Wastewater Treatment Plants, City Council approved the North Service Area Residuals Management Study on March 25, 1991.

- The study recommended the chemical stabilization of wastewater residuals as the most viable alternative for beneficial use of sludge.
A demonstration project was recommended to use the chemical stabilized residuals as potential artificial soil in the daily cover material for local area landfills.

The demonstration project is necessary to receive at least a favorable preliminary judgement from the State of North Carolina Department of Environment, Health, and Natural Resources to use the artificial soil as proposed.

The equipment for the demonstration project will be provided under a separate contract.

This request is to approve the professional engineering services with Black & Veatch for a total not to exceed cost of $412,000.00. These services range from design to project coordination of field demonstrations.

Funding: McDowell Creek Wastewater Treatment Plant Capital Account.

Clearances: Utility Director.

STORM DRAINAGE ASSESSMENTS

19. A. Recommend adoption of the final assessment roll for the storm drainage improvements at 1815 Pickens Court.

Location of Drainage Problem: 1815 Pickens Court to 1801 Ferguson Court.

Ranking: High Priority

Improvements Made: Construction of approximately 105 feet of 30-inch pipe, cleaning out an existing 24-inch pipe, installation of a riprap apron and construction of a grass-lined channel.
Improvements authorized by City Council on December 10, 1990 include extension of two pipes and enclosing the grass-lined channel at 1810 and 1814 Ferguson Court. These improvements are scheduled for construction in October and are to be paid entirely by the City. We are requesting adoption of the final assessment roll for the original petition.

**Total Cost of Repairs:** $77,888.65

**Involved Property Owners' Cost:** According to the program's policy, if the final cost is greater than the estimate, the assessment will be the estimated cost ($6,900.00).

**City's Cost:** City pays for all costs within the right-of-way and remaining costs of improvements on private property ($70,988.65)

**Hearing Requirements:** No public hearing was required since the property owner at 1815 Pickens Court signed the petition and agreed to pay the entire property owner's share.

**Funding:** Storm Drainage Repair Capital Account.

---

**B. Recommend adoption of the final assessment roll for the storm drainage improvements made at 2300 and 2226 Rice Planter Road.**

**Location of Drainage Problem:** 2300 and 2226 Rice Planter Road.

**Ranking:** Moderate Priority

**Improvements Made:** Enclosed approximately 40 feet of an open channel with 42-inch pipe and installed a flared end section with a rip rap apron.

**Total Cost of Repairs:** $8,374.94

**Involved Property Owners' Cost:** According to the program's policy, if the final cost is greater than the estimate, the assessment will be the estimated cost ($3,520.00).

**City's Cost:** City pays for remaining cost of improvements on private property ($4,854.94).

**Hearing Requirements:** No public hearing was required since all involved owners signed the petition.

**Funding:** Storm Drainage Repair Capital Account.
1. Recommend adoption of the final assessment roll for the storm drainage improvements at 2240 Briargrove Drive.

Location of Drainage Problem: 2240 Briargrove Drive.

Ranking: Moderate Priority

Improvements Made: Reshaped channel banks for approximately 100 feet and stabilized sides with rip rap.

Total Cost of Repairs: $9,654.69

Involved Property Owners' Cost: The property owner qualified for a waiver of all but $2,000.00 of the total cost in accordance with the Policy's Low Income Assistance Program.

City's Cost: City pays for remaining cost of improvements on private property ($7,654.69).

Hearing Requirements: No public hearing was required since the involved property owner signed the petition.

Funding: Storm Drainage Repair Capital Account.

ENCROACHMENT AGREEMENT

20. Recommend adoption of a resolution authorizing the Mayor to execute an encroachment agreement and deed for land needed from Norfolk Southern Railway Company for construction of Hebron Street Grade Crossing.

Encroachment Agreement: The City is widening the intersection of Hebron Street and South Boulevard. As part of the roadway construction, the grade crossing will also be widened. Approval of this resolution and agreement will enable the city to construct on railroad right-of-way.

The reimbursable cost of work to be performed by railway company includes relocation of signal facilities, materials and labor. The cost is estimated at $13,400. An additional $34,854.98 will be paid to the railroad for conveyance of 1.503 of an acre of land, plus a temporary construction easement area of .310 of an acre. Zoning is industrial (I-2).

Funding: Hebron Street Extension Phase II Capital Account.
Clearances: Department of Transportation, Insurance and Risk Management Agency, and Engineering/Real Estate concur with this request.

TAX REFUND

Recommend adoption of a resolution authorizing the refund of certain taxes assessed through clerical error or illegal levy in the amount of $9,602.64.

CONDEMNATION AMENDMENT

Recommend adoption of an amended resolution authorizing condemnation of 11.636 acres located at Old Dowd Road and Harlee Avenue for Airport Master Plan land acquisition.

Council Action

Council is requested to adopt an amended resolution authorizing condemnation proceedings for the acquisition of 11.636 acres owned by Annie Bell McCoy Bradford and husband, William O. Bradford, and Eunice Watson McCoy; and Parkway Advertising Corporation, lessee; and any other parties in interest for the revised appraised value of $670,000.

- On June 25, 1990, City Council approved the purchase of 10.843 acres owned by the heirs of E. R. McCoy Estate at Old Dowd Road and Harlee Avenue for $824,000, subject to the property passing an environmental audit.

- On September 11, 1990 Westinghouse Environmental and Geotechnical Services, Inc. reported the detection of petroleum hydrocarbons in site soils and ground water at the subject property and recommended further examination to determine the extent of the condition.

- On January 28, 1991 Westinghouse reported the cost for remedial activities at the subject property at approximately $146,000, plus periodic ground water monitoring cost up to $46,000.
ITEM NO. - 33 -

- In June, 1991 the boundary survey was revised to 11.636 acres to include the abandonment of right of way of Harlee Avenue adjacent to the subject property by the City.

- The subject property was reappraised taking into consideration all relevant information including the environmental report, the right of way abandonment and an advertising billboard on the site at a value of $670,000.

- The property owners are not willing to accept the City's offer and understand the City's intent to proceed with condemnation.

Funding: Airport Master Plan Capital Account.

Clearances: The Airport Advisory Committee and the City's private attorneys concur in this action.

PROPERTY TRANSACTIONS

23. Recommend approval of the following property transactions and adoption of the condemnation resolutions.

OPTIONS:

1. Project: Sardis Road Widening  
   Owner(s): Nina R. Palmer Prather  
   Property Address: 8325 Sardis Road, Charlotte, NC 28226  
   Property to be acquired: 5,016 (.115 ac.) plus 7,664 sq.ft. (.176 ac.) Temporary Construction Easement  
   Improvements: Hardwoods, rose bushes  
   Price: $18,675.00  
   Remarks: Settlement price reflects appropriate square foot value as recommended by appraiser.  
   Zoned: R-12 Use: Single Family Residential

2. Project: 7th/Caswell/Pecan Intersection Improvement  
   Owner(s): David R. Krug  
   Property Address: 1952-58 East 7th Street  
   Property to be acquired: 1,335 sq.ft. (0.031 ac.) plus 1,093 sq.ft. (0.025 ac.) Temporary Construction Easement  
   Improvements: None  
   Price: $20,700.00
### 3. Project: 7th/Caswell/Pecan Intersection Improvement

**Owner(s):** David R. Krug  
**Property Address:** 366 N. Caswell Road  
**Property to be acquired:** 1,588 sq.ft. (0.037 ac.) plus 3,676 sq.ft. (0.084 ac.)  
**Temporary Construction Easement**  
**Improvements:** Trees and asphalt  
**Price:** $62,725.00  
**Remarks:** Compensation amount includes total redesign of parking lot, loss of three (3) parking spaces, ornamental trees and landscaping items.  
**Zoned:** B-1 **Use:** Business

### 4. Project: Sardis Road Widening

**Owner(s):** Sardis Presbyterian Church  
**Property Address:** 6100 Sardis Road  
**Property to be acquired:** 86,942 sq.ft. (1.996 ac.) plus 35,192 sq.ft. (0.808 ac.)  
**Temporary Construction Easement**  
**Improvements:** Landscaping, parking  
**Price:** $78,200.00  
**Remarks:** The church has requested a left turn lane in front of their property. They have agreed to donate the additional land and pay for the additional construction cost. The net effect of this property transaction resulted in a payment to the church of $78,200.00.  
**Zoned:** R-15 **Use:** Church/Office

### 5. Project: Sardis Road Widening

**Owner(s):** Charles R. Moore & Edna W. Moore  
**Property Address:** 7709 Sardis Road  
**Property to be acquired:** 6,715 sq.ft. (.152 ac.) plus 3,116 sq.ft. (.072 ac.)  
**Temporary Construction Easement**  
**Improvements:** None  
**Price:** $18,700.00  
**Zoned:** R-12 **Use:** Single-Family-Residential
6. Project: Sharon Road/Quail Hollow Intersection Improvement
Owner(s): Robert M. Southern and wife, Rosalie Southern
Property Address: 5900 Sharon Road
Property to be acquired: 500 sq.ft. (0.011 ac.)
Improvements: Landscaping (trees, shrubs, driveway (concrete)
Price: $22,160.00
Remarks: Compensation for severance damages impact the value of the home due to 6 feet to 9 feet change in elevation of road. The steep grade of driveway makes ingress and egress difficult and the house sits below road elevation.
Temporary Construction Easement: = $ 450.00
Improvements: = $ 4,010.00
Damages to Remainder: = $ 17,700.00
Total: = $ 22,160.00
Zoned: R-12 Use: Residential

7. Project: Intersection Improvement Sharon Road/Quail Hollow Road
Owner(s): Louise R. Porter and Mark Porter
Property Address: 5908 Sharon Road
Property to be acquired: 460 sq.ft. (0.01 ac.)
Improvements: Trees, shrubs, driveway (asphalt)
Price: $15,500.00
Remarks: Compensation for severance damages impact the value of the home due to 4 feet to 6 feet change in elevation of road. The steep grade of the driveway makes ingress and egress difficult and the house sits below road elevation.
Temporary Construction Easement: = $ 440.00
Improvements: = $ 2,810.00
Damages: = $ 12,250.00
Total: = $ 15,500.00
Zoned: R-12 Use: Residential
8. Project: Sardis Road Widening  
Owner(s): Alan W. Todd and Skyren P. Todd  
Property Address: 7300 Sardis Road  
Property to be acquired: 1,933 sq.ft. (0.044 ac.) in fee; 2,217 sq.ft. (0.051 ac.) Temporary Construction Easement  
Improvements: Large Leland cypress, dogwoods, cedar, large pines and shrubs  
Price: $13,750.00  
Remarks: Compensation includes loss of 19 large Southern pines, 13 large Leland cypress and various other trees which provide a noise barrier and privacy from Sardis Road.  
Zoned: R-15 Use: Residential  

9. Project: Sardis Road Widening  
Owner(s): Margaret E. Corne  
Property Address: 6920 Sardis Road  
Property to be acquired: 5,599 sq.ft. (0.129 ac.) in fee; 732 sq.ft. Permanent Drainage Easement; 8,824 sq.ft. (0.203 ac.) Temporary Construction Easement  
Improvements: Numerous large trees and landscaping described under remarks.  
Price: $23,150.00  
Remarks: Compensation includes 3 large Dogwoods; 4 very large Poplars; 1 large Pine; 1 Cherry tree; 1 Oak; 3 large Deodora and with large amount of shrubs which screens property from the road.  
Zoned: R-15 Use: Residential  

10. Project: Sardis Road Widening  
Owner(s): Bentley Oaks Association  
Property Address: 6619 Glenleaf Court  
Property to be acquired: 555 sq.ft. (0.012 ac.) fee, plus 6,499 sq.ft. (0.149 ac.) Temporary Construction Easement  
Improvements: Trees, sprinkler system  
Price: $12,040.00  
Remarks: The acquisition price reflects the loss of ten (10) large oak trees and shrubs that buffered the property. Also included is the cost of a large temporary construction easement area and reconstruction of a sprinkler system located at the entrance to the property.  
Zoned: R-20 MF Use: Residential
11. **Project:** P.A.R. Part 150 Land Acquisition Program - Residential Purchase  
**Owner(s):** Judy M. Starnes  
**Property Address:** 7307 Whippoorwill Dr., Charlotte, NC 28217  
**Property to be acquired:** 1.063 acres  
**Improvements:** 3 bdrm, 2 bath, ranch house  
**Price:** $73,500.00  

**CONDEMNATIONS:**

12. **Project:** Westinghouse Boulevard Ext. Phase II  
**Owner(s):** Pineville Realty, II, a Tennessee General Partnership and any other parties of interest  
**Property address:** 9215 South Boulevard  
**Property to be condemned:** Portion to be acquired: 5,175 sq.ft. (.12 ac.) Temporary Construction Easement  
**Improvements:** Bradford trees  
**Price:** $6,625.00  
**Reason for condemnation:**  
Total Area: = 193,632 sq.ft. (4.45 ac.)  
Portion to be acquired: = 5,175 sq.ft. (.12 ac.) (Temporary Construction Easement)  
Residue: = 193,632 sq.ft. (4.45 ac.)  
Property owner granted the City a right of entry in 1988, for construction purposes. Construction of the project is now complete; however, the property owner refuses to accept City's offer based on recent re-appraisal. Property owner submitted counteroffer of $125,000.00 for settlement of both parcels 64 and 74. (Parcel 64 amount is $39,483.00)  
**Zoned:** B-2 **Use:** Business
13. Project: Westinghouse Boulevard Ext. Phase II  
Owner(s): James K. Dobbs, III and any other parties of interest  
Property address: 9201 South Boulevard  
Property to be condemned: Portion to be acquired: 2,471 sq.ft. (0.06 ac.) of Fee acquisition; Temporary Construction Easement 4,541 sq.ft. (.10 ac.)  
Improvements: Lights, gate, fence  
Price: $39,483.00  
Reason for condemnation:  
Total Area: = 101,658 sq.ft. (2.33 ac.)  
Portion to be acquired: = 2,471 sq.ft. (0.06 ac.) (of Fee acquisition)  
Temporary Construction Easem't: = 4,541 sq.ft. (.10 ac.)  
Residue: = 99,187 sq.ft. (2.27 ac.)  
Property owner granted the City a right of entry in 1988, for construction purposes. Construction of the project is now complete; however, the property owner refuses to accept City's offer based on a recent re-appraisal. Property owner submitted counteroffer of $125,000.00 for settlement of both parcels 64 and 74 (parcel 74 amount is $6,625.00)  
Zoned: B-2 Use: Business  

14. Project: Sardis Road Widening  
Owner(s): Hal L. Carnes and wife, Ann Smith Carnes  
Property address: 7334 Sardis Road  
Property to be condemned: 8,924 sq.ft. (0.204 acre)  
Improvements: Trees  
Price: $10,470.00  
Reason for condemnation:  
Total Parcel Area: = 119,354 sq.ft. (2.74 ac.)  
Area to be Acquired: = 7,639 sq.ft. (0.175 ac.)  
Temporary Construction Area: = 1,285 sq.ft. (0.03 ac.)  
Area Remaining: = 111,829 sq.ft. (2.567 ac.)  
Owner refuses offer because of desire to follow neighborhood consensus that no one will agree unless all do. Privacy wall was requested to replace loss of 10 trees located in rear yard at street.  
Zoned: R-15 Use: Residential
15. Project: Sardis Road Widening  
Owner(s): Jane J. Hunter  
Property address: 7200 Sardis Road  
Property to be condemned: 7,218 sq.ft. (0.165 ac.)  
Improvements: Landscaping  
Price: $8,340.00  
Reason for condemnation:  
Total Parcel Area: = 69,915 sq.ft. (1.605 ac.)  
Existing Right of Way: = 1,693 sq.ft. (0.039 ac.)  
Area to be Acquired: = 2,585 sq.ft. (0.05 ac.)  
Permanent Down Guy Wire: = 84 sq.ft. (0.002 ac.)  
Temporary Construction Easem't: = 2,856 sq.ft. (0.066 ac.)  
Area Remaining: = 65,637 sq.ft. (1.507 ac.)  
Attorney has advised property owner to refuse appraisal offer. Her counteroffer is $23,000.00.  
Zoned: R-15  Use: Residential

16. Project: Sardis Road Widening  
Owner(s): Robert W. Chesney and Cynthia R. Chesney Lucas  
Property address: 7100 Sardis Road  
Property to be condemned: 19,668 sq.ft. (0.45 ac.)  
Improvements: Trees and numerous mature shrubs  
Price: $23,850.00  
Reason for condemnation: Property owners employed an attorney who advised them not to settle for appraised value, but to seek additional compensation via the courts for proximity damage.  
Zoned: R-15  Use: Residential

17. Project: Sardis Road Widening  
Owner(s): C. Steve Claridy and wife, Bertha P.  
Property address: 7310 Sardis Road  
Property to be condemned: 13,188 sq.ft. (0.302 ac.)  
Improvements: a brick gate column and trees  
Price: $13,800.00  
Reason for condemnation:  
Total Parcel Area: = 116,523 sq.ft. (2.675 ac.)  
Existing Right of Way: = 3,374 sq.ft. (0.078 ac.)  
Permanent Drainage Easem't: = 270 sq.ft. (0.006 ac.)  
Temporary Const. Easem't: = 3,375 sq.ft. (0.077 ac.)  
Additional Right of Way: = 6,169 sq.ft. (.142 ac.)  
Area Remaining: = 106,980 sq.ft. (2.456 ac.)  
Property owner would not commit before project deadline because of neighborhood agreement that they would all accept or refuse offers. They want private drive to be less than standard width and requested the City install a costly brick wall.  
Zoned: R-15  Use: Residential
18. Project: '91 Annexation - Prosperity Church Road/Browne Road
Owner(s): Charles Durham Conner and Betty S. Conner and any other parties of interest
Property address: 4720 Cheshire Road
Property to be condemned: 3,998.54 sq.ft. (0.0918 ac.)
Improvements: Trees
Price: $3,029.00
Reason for condemnation:
The owner objects to losing most of his trees in his backyard as a result of installing the sanitary sewer line. His counteroffer is approximately three times the appraised value. Our appraiser has considered the loss of the trees and has determined the acquisition price to be $3,029.00.

Zoned: R-12 Use: Residential

19. Project: '91 Annexation - Prosperity Church Road/Browne Road
Owner(s): Stephen A. Robinette and any other parties of interest
Property address: 3301 Hubbard Road
Property to be condemned: 7,892.25 sq.ft. (0.181 ac.)
Improvements: Trees
Price: $1,150.00
Reason for condemnation:
Owner has been unresponsive in attempts to contact for negotiations. Condemnation requested to prevent delay in construction.

Zoned: R-12 Use: Residential
20. Project: '91 Annexation - Prosperity Church Road/Browne Road
Owner(s): Colvard Park Limited Partnership and any other parties of interest
Property address: 10225 Lampkin Way
Property to be condemned: 4,499.4 sq.ft. (0.103 ac.)
Improvements: None
Price: $4,100.00
Reason for condemnation:
Total Parcel Area:
Permanent Sanitary Sewer (15') Area: = 2,249.7 sq.ft.
Temporary Construction Easem't Area: = 2,249.7 sq.ft.
Residual Area:
Owner selling property to a developer who contends location of proposed line will negatively impact building a house on the lot. The appraiser has determined, however, that a house typical to this neighborhood can be built on the remaining site.
Zoned: R-15 Use: Residential (vacant)

21. Project: '91 Annexation - Prosperity Church Road/Browne Road
Owner(s): Margaret J. Frye and any other parties of interest
Property address: Prosperity Church Road
Property to be condemned: 20,170.25 sq.ft. (0.463 ac.)
Improvements: Trees
Price: $7,261.00
Reason for condemnation:
Total Parcel Area:
Permanent Sanitary Sewer (15') Area: = 12,102.15 sq.ft.
Temporary Construction Easem't Area: = 8,068.1 sq.ft.
Residual Area: = 460,297.73 sq.ft.
Property has been optioned to a developer. Fee owner does not want to settle even though option holder has agreed to project and location of proposed line.
Zoned: R-15 Use: Residential
22. Project: '91 Annexation - Prosperity Church Road/Browne Road
Owner(s): Louie McGee and Lillian McGee and any other parties of interest
Property address: 6923 Mallard Creek Road
Property to be condemned: 21,787.25 sq.ft. (.5 ac.)
Improvements: Trees
Price: $6,000.00
Reason for condemnation:
Total Parcel Area: = 719,175 sq.ft.
Permanent Sanitary Sewer (15') Area: = 13,072.35 sq.ft.
Temporary Construction Easement Area: = 8,714.9 sq.ft.
Residual Area: = 697,387.75 sq.ft.
Owner's counteroffer was twice the appraisal amount and he refused to negotiate toward a lesser amount.
Zoned: R-12 Use: Residential

23. Project: '91 Annexation - Prosperity Church Road/Browne Road
Owner(s): Su-Shing Chen and Tai-Lih Chen and any other parties of interest
Property address: 7631 Mallard Creek Road
Property to be condemned: 10,830.04 sq.ft. (0.249 ac.)
Improvements: Trees
Price: $3,000.00
Reason for condemnation:
Total Parcel Area: = 127,195.2 sq.ft.
Permanent Sanitary Sewer (15') Area: = 6,490.44 sq.ft.
Temporary Construction Easement Area: = 4,339.6 sq.ft.
Residual Area: = 116,365.16 sq.ft.
CMUD has routed the line through the lowest point near the owner's property line. Owner wants proposed line located closer to property line. Also, property owner wants CMUD to remove a large pile of old tires, which have been illegally dumped on property. CMUD does not want the responsibility or liability of disposing of these tires.
Zoned: R-12 Use: Residential
24. **Project:** '91 Annexation - Prosperity Church Road/Browne Road  
**Owner(s):** Stephen Hooper, Margaret Hooper and any other parties of interest  
**Property address:** 9725 Pinewood Lane  
**Property to be condemned:** 606.6 sq.ft. (0.014 ac.)  
**Improvements:** Trees  
**Price:** $200.00  
**Reason for condemnation:**  
- **Total Parcel Area:** 217,800 sq.ft.  
- **Permanent Sanitary Sewer (15') Area:** 156.6 sq.ft.  
- **Temporary Construction Easement Area:** 450 sq.ft.  
- **Residual Area:** 217,193.4 sq.ft.  

Owner refuses to sign because he is unable to connect to system because his house is located below the grade of the line. The proposed line is 12 feet deep. The owner contends he needs the line to be approximately 16 feet deep if he is to have access to it.

**Zoned:** R-15  
**Use:** Residential

25. **Project:** '91 Annexation - Prosperity Church Road/Browne Road  
**Owner(s):** Ruth R. Bonds and any other parties of interest  
**Property address:** 10227 Mallard Creek Road  
**Property to be condemned:** 14,073.75 sq.ft. (0.323 ac.)  
**Improvements:** Trees  
**Price:** $2,900.00  
**Reason for condemnation:**  
- **Total Parcel Area:** 261,360 sq.ft.  
- **Permanent Sanitary Sewer (15') Area:** 8,444.25 sq.ft.  
- **Temporary Construction Easement Area:** 5,629.5 sq.ft.  
- **Residual Area:** 247,286.25 sq.ft.  

Owner refuses to negotiate unless CMUD violates its policy and "gives" her one connection tap-on into the proposed line.

**Zoned:** R-15  
**Use:** Residential
On October 1, 1991, the Charlotte-Mecklenburg Planning Commission deferred action on this petition until their October 28 meeting. Planning staff and an agent for one of the property owners affected by the subject petition as well as petition 91-24 are continuing discussions of potential conditional zoning districts for areas affected by the two petitions. The Zoning Committee has deferred this petition for several months while those discussions occurred. Due to the complexity of the issues involved, including the best alternative to alleviating the ongoing problem of truck traffic throughout the neighborhood, the property owners have not been able to finalize a feasible site plan for the affected properties. Therefore, Zoning Committee deferred action one month to allow additional time for preparation of a site plan but specified that no further deferral will be granted after the October 28 work session.

---

Did David Rd and Harry Ave

McCoy Estate

Bob Andrews

359-400 S
Tree Ordinance Workshop

The Engineering Department Public Service and Land Development Division will be sponsoring a workshop "Building with Trees" on October 1, 1991, covering the building permit process and tree ordinance. This workshop is part of our on-going efforts to improve our customer service.

There will be a morning session covering the permit review process and an afternoon session covering tree related information and procedures. You are invited to attend both sessions. Please call Connie Smith at 336-3599 if you would like to attend.

Council Tour of Fairmarket Square Housing Development

At the request of Councilmember Cyndee Patterson, a tour of the Fairmarket Square housing development has been scheduled for October 3, 1991 at 8:00 a.m. Transportation will be provided for the Mayor and Council members. A van will leave the Government Center at 8:00 a.m. on October 3 and return around 9:15 a.m. A light breakfast will be served at Fairmarket Square. Mr. Roger Lewis of Crosland Properties will conduct the tour.

Please contact Darlene Shrum by September 27, 1991 if you can attend.

INFORMATION

Mountain Island Lake Watershed Classification

At this morning's meeting, the Planning Liaison Committee voted to recommend a classification of WS-III for Mountain Island Lake. This item will be on the Council's October 14 agenda for action.

Property of Mr. Douglas Grant - Petition No. 91-15

Rezoning petition 91-15 was filed earlier this year along with several others to implement the recommendations of the Northwest District Plan. Action on this case has been deferred for several months for reasons unrelated to Mr. Grant's property. Mr. Grant is anxious to have the Council take action on Petition 91-15 or at the least on his property which is included in the petition. The plan recommended that his property located on Toddville Road be rezoned from I-1 to R-9 along with other properties zoned I-1 and R-9MF. The purpose of this rezoning is to stabilize the single family neighborhood along Toddville Road and areas to the east. The Council has already approved several other rezonings in the area of the same nature. Mr. Grant has asked that the Council consider acting on his request at the September 23 meeting. Planning staff will be in attendance to answer any questions. (Maps attached.)
26. **Project:** '91 Annexation - Prosperity Church Road/Browne Road  
**Owner(s):** Stanley W. Downing, Ruby Downing, Jane D. Sechler and any other parties of interest  
**Property address:** Prosperity Church Road  
**Property to be condemned:** 22,804.75 sq.ft. (0.5235 ac.)  
**Improvements:** Trees  
**Price:** $7,156.00  
**Reason for condemnation:**  
Total Parcel Area: = 218,671 sq.ft.  
Permanent Sanitary Sewer (15') Area: = 13,082.85 sq.ft.  
Temporary Construction Easement Area: = 9,721.9 sq.ft.  
Residual Area: = 195,866.25 sq.ft.  
Agreements have to be executed in Nashville, Tennessee and receipt is not anticipated in time to meet the construction deadline.

Zoned: R-15  Use: Residential (vacant)

27. **Project:** '91 Annexation - Prosperity Church Road/Browne Road  
**Owner(s):** Hattie S. Ratcliffe Estate and any other parties of interest  
**Property address:** Mallard Creek Road  
**Property to be condemned:** 8.71 sq.ft. (.0002 acre)  
**Improvements:** None  
**Price:** $450.00  
**Reason for condemnation:**  
Total Parcel Area:  
Permanent Sanitary sewer (15') Area:  
Temporary Construction Easement Area:  
Residual Area:  
Owner wants CMUD to expand the existing outfall on her property. The additional outfall line will not allow CMUD to follow the existing line.

Zoned: R-12  Use: Residential (vacant)
28. **Project:** '91 Annexation - Prosperity Church Road/Browne Road  

**Owner(s):** Hattie S. Ratcliff Estate and any other parties of interest  

**Property address:** West W. T. Harris Boulevard  

**Property to be condemned:** 35,330.25 sq.ft. (0.811 ac.)  

**Improvements:** None  

**Price:** $2,100.00  

**Reason for condemnation:**  

- **Total Parcel Area:** 4,440,070.8 sq.ft.  
- **Permanennt Sanitary Sewer (15') Area:** 20,525.25 sq.ft.  
- **Temporary Construction Easement Area:** 14,805 sq.ft.  
- **Residual Area:** 4,404,740.6 sq.ft.  

Owner questions why CMUD is not able to expand existing outfall on her property even though the new outfall line must connect in a different location than the existing line. Owner contends additional easement area splits property, prohibiting development. The added utility line was considered in the appraiser's valuation.

**Zoned:** R-12  

**Use:** Residential

---

**COUNCIL MINUTES**

**24.** The following information should appear in minutes of Charlotte City Council:

The City Manager recently exercised his authority to transfer up to 10% of a department's budget or position allocation, as explained in the Council/Manager memo of October 11, 1991.

<table>
<thead>
<tr>
<th>Transfer From:</th>
<th>Department</th>
<th>Account</th>
</tr>
</thead>
<tbody>
<tr>
<td>Position/Dollars</td>
<td>Reimbursable Accident Repairs</td>
<td>0101; 531.82.101</td>
</tr>
<tr>
<td>$8,300</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Transfer To:</th>
<th>Department</th>
<th>Account</th>
</tr>
</thead>
<tbody>
<tr>
<td>Position/Dollars</td>
<td>Community Relations</td>
<td>0101; 104.00.102</td>
</tr>
<tr>
<td>$8,300</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

At the end of the last fiscal year, $8,300 of the Community Relations Department's Fair Housing Grant from HUD was inadvertently allowed to roll over into Fund Balance. The transfer from the Non-Departmental Reimbursable Accident Repairs account returns the money to our Fair Housing Program.
Request for Council Action

I request Council to consider Council Action

As Required

TO APPEAR IN MINUTES OF CHARLOTTE CITY COUNCIL

Budget and Evaluation

This request should be organized according to the following categories:
Background Explanation of Request Source of Funding Clearances Bibliography

Background

The City Manager has recently exercised his authority to transfer up to 10% of a department's budget or position allocation, as explained in the Council/Manager Memo of October 11, 1991.

Transfer From:

<table>
<thead>
<tr>
<th>Position/Dollars</th>
<th>Department</th>
<th>Account</th>
</tr>
</thead>
<tbody>
<tr>
<td>$8,300</td>
<td>Reimbursable Accident Repairs</td>
<td>0101; 531.82.101</td>
</tr>
</tbody>
</table>

Transfer To:

<table>
<thead>
<tr>
<th>Position/Dollars</th>
<th>Department</th>
<th>Account</th>
</tr>
</thead>
<tbody>
<tr>
<td>$8,300</td>
<td>Community Relations</td>
<td>0101; 104.00.102</td>
</tr>
</tbody>
</table>

Approved by City Council

OCT 14 1991

Pat Sharkey
City Clerk

To appear in minutes

APPROVED BY CITY COUNCIL
USS Charlotte Commissioning Committee

Charge

The role of the USS Charlotte Commissioning Committee will be to facilitate the planning and implementation of events that promote the community's involvement in activities leading up to the Commissioning of the submarine in Newport News, Virginia. Two ceremonies precede the ship's active service. The ceremonies are:

1. Launching/Christening
2. Commissioning

The sequence of these events will drive the Committee's action plan.

Committee members will be integral to: establishing a relationship with the ship's officers and crew; creating Navy awareness within the geographic area; and, engaging in fundraising activities to provide the necessary funds for ceremonies, awards, insignia design contest, travel, or any other inducements in connection with the Commissioning effort.

Common Activities in support of ship commissionings include the following:

- Setting up meetings, receptions and/or speaking engagements for the Prospective Commanding Officer (PCO) when he visits the community.
- Designation of representative(s) to attend launch, christening and commissioning.
- Funding for travel of area VIP's to attend the commissioning.
- Designation of representative(s) to visit the ship and embark when underway visits are possible.
- Hosting the Commanding Officer's reception and augmenting funding for the crew's party.
- Solicitation of businesses in the region to present mementos in honor of the commissioning.
- Establishing a trust fund which can be used for scholarships or bringing the Sailor-of-the-Year back to Charlotte.
- Presentation of a gift to the ship, and lithos, certificates to each crew member.

The Commissioning Committee is expected to interface with the Navy on behalf of the City and develop/implement a plan to ensure a successful commissioning effort. The Council appointed committee may structure itself to include ad hoc members selected by the chairman or co-chairman. The Navy will provide general public affairs assistance and information to the commissioning committee upon request.
USS Charlotte Commissioning Committee

Nominees

*John Belk, Chairman, Belk Stores Services, Inc.
Dr. Barry Miller, Navy League Council
Bob Majeski
Dr. Jim Graham, President, Charlotte Navy League Council
Jim Whittington, Chairman, Mecklenburg Veterans Commission
General Tom Sadler, USAF (Ret)
Wayne Henry, Engineering & Servs., Co.; President, Naval Academy Alumni
Libby Minor, 600 Festival Association
John Donaldson, Donaldson Construction & Restoration
Tom O’Brien, Charlotte Chamber; Coldwell Banker Services
Doug Booth, County Commissioner; Ret. President, Duke Power
Bill Van Allen, Moore & Van Allen; Destroyer Escort Association
Jay Howard, Charlotte Motor Speedway
Doug Stafford, President, Charlotte Convention & Visitors Bureau
Leon Miller, Director, Mecklenburg County Office of Minority Affairs
Jeff Searcy, Otis Elevator; Naval Academy Alumni Association
Maurice McIntosh, Vice President, Duke Power
R.J. Lebonville, U.S. Submarine Association

Ex-Officio/Ad Hoc

Art Kalinski, Commanding Officer, Navy Reserve Center
Gregory Wedding, Commanding Officer, Navy Recruiting District - Raleigh/Charlotte
Bill Guerrant, PS&I Department
Elizabeth Kale, Gold Star Wives/Mothers

*Committee Chairman
ORDINANCE NO. ________

ORDINANCE AMENDING CHAPTER 22, ARTICLE II, OF THE CHARLOTTE CITY CODE ENTITLED "TAXICABS".

BE IT ORDAINED, by the City Council of the City of Charlotte as follows:

Section 1. Amend Article II, Section 22-32 by adding a new sub-section entitled "(g)" at the end thereof to read as follows:

"(g) Before being allowed to operate under its operating permit, the operating permit holder shall review the qualifications of such driver seeking to operate a taxicab under his or her operating permit. No operating permit holder shall permit or allow any driver to operate a taxicab vehicle under his or her operating permit if, after reasonable inquiry by the permit holder, it appears such driver fails to meet the provisions contained in this Article. The failure of an operating permit holder to comply with this section shall subject the operating permit holder's operating permit to revocation or suspension as provided in Section 22-42(a)(1). Nothing herein shall be construed as establishing a standard for civil liability for the evaluation of prospective or current taxicab drivers and a violation of this section shall not be considered as evidence of negligence."

Section 2. Amend Section 22-36 entitled "Issuance; Conditions" by re-titling such section "Issuance; Conditions; Denial." Further amend Section 22-36 (a) (2) by adding a new sub-section entitled "(a)" said sub-section to read as follows:

"(a) However, no application for an operating permit shall be approved where the court record of the applicant is not such as to make it in the public interest for such application to be granted. Convictions, commissions, pleas of guilty or no contest to any of the following shall create a rebuttable presumption that the approval of the applicant's application is not in the public interest:

Sex offenses
Felonious drug offenses
Prostitution; and/or
Gambling."
Any applicant denied an operator's permit under the provisions of this Section may appeal such denial to the Taxicab Review Board. All appeals shall be filed pursuant to the provisions contained in Section 22-44. No application from the applicant denied an operator's permit pursuant to provisions of this Section, which denial was upheld by the Taxicab Review Board, shall be accepted from such applicant within five (5) years from the date of the denial by the Taxicab Review Board."

Section 3. Amend Section 22-42(a)(1) by re-writing said sub-section to read as follows:

"(1) The operating permit holder fails to operate his taxicab or taxicabs in compliance with all the provisions of this article, including the provisions contained in Section 22-32(g);

Section 4. Amend Section 22-58 by adding new paragraphs (9) and (10) to read as follows:

(9) Produce, at applicant's expense, applicant's court records, including any criminal record obtained by applicant in applicant's country of origin. Where applicant has no criminal record, applicant shall provide an affidavit indicating the lack of such record.

(10) Produce reliable documentation evidencing applicant's eligibility to be a taxicab driver. Reliable documentation shall include a valid resident alien registration card, U. S. Passport, certificate of naturalization, or any other documents allowed under Part 274(a)(2) of the Immigration and Naturalization Service Rules of the Immigration Reform and Control Act of 1986.

Section 5. Amend Section 22-60 by adding a new sub-section, sub-section (5) to read as follows:

"(5) Notwithstanding the above, no application for a driver's permit shall be approved where the court record of the applicant is not such as to make it in the public interest for such application to be granted. Convictions, commissions, pleas of guilty or no contest to any of the following shall create a rebuttable presumption that the approval of the applicant's application is not in the public interest:

Sex offenses;
Felonious drug offenses;
Prostitution; and/or
Gambling.

Any applicant denied a driver's permit under the provision of this section may appeal such denial to the Taxicab Review Board pursuant to Section 22-66. No application from the applicant denied a driver's permit pursuant to the provisions of this section, which denial was upheld by the Taxicab Review Board, shall be accepted from such applicant within five (5) years from the date of the denial by the Taxicab Review Board.

Section 6. Amend Section 22-61 entitled "Issuance; Probationary Period" by re-naming such section "Issuance;" and by deleting sub-paragraphs (a) and (b) in their entirety and inserting in lieu thereof a new paragraph to read as follows:

"The inspector, after interviewing an applicant and being satisfied that the applicant has complied with the requirements of this division, and after checking local records, checking the applicant's previous employers and checking the applicant's local, state and federal criminal record, if any, including but not limited to the NCIC and the Federal Bureau of Investigation, shall issue to such applicant a driver's permit. No permit shall be issued until all provisions of this Article are met. The driver's permit which shall show the applicant's photograph, name, height, weight, age, the expiration date, and the operating permit holder for whom the driver will be employed. The driver's permit must be displayed at all times in the card frame attached to the glove compartment or dash on the right side of the driver's taxicab. No driver shall operate a cab for any operating permit holder other than the operating permit holder shown on his driver's permit, and, upon the termination of a driver's agreement to drive for such operating permit holder, the driver shall surrender his permit to the inspector within forty-eight (48) hours."

Section 7. Amend Section 22-64 (1) by deleting the word "or" contained in sub-section (e). Further amend sub-section (f) by adding to the end thereof the word "or" and a new sub-section entitled sub-section "(g)" to read as follows:

"(g) Any sex offense or offense involving moral turpitude."

Section 8. Amend Section 22-64 of the Code by adding a new sub-paragraph (6) to read as follows:

"(6) Found by the inspector to have aided or abetted in the commission of any of those acts contained in sub-paragraph (1) a, b, d, e or f of this section."
Section 9. This ordinance shall become effective immediately upon its adoption.

Approved as to form:

Assistant City Attorney
CERTIFICATION

I, Pat Sharkey, City Clerk of the City of Charlotte, North Carolina, do hereby certify that the foregoing is a true and exact copy of an ordinance adopted by the City Council of the City of Charlotte, North Carolina, in meeting held on the ____ day of __________, 199__, and recorded in full in Ordinance Book ____ , beginning on page ____.

WITNESS my hand and the corporate seal of the City of Charlotte, North Carolina, this the ____ day of __________, 199__.

Pat Sharkey, City Clerk
RESOLUTION NO. ___

A RESOLUTION DEALING WITH THE CLASSIFICATION OF MOUNTAIN ISLAND LAKE BY THE NORTH CAROLINA DEPARTMENT OF ENVIRONMENT, HEALTH AND NATURAL RESOURCES.

WHEREAS, the City of Charlotte and other portions of Mecklenburg County are almost totally dependent upon the Catawba River and especially Mountain Island Lake as a source of drinking water, and

WHEREAS, increasing growth and levels of development in the Mountain Island Lake watershed present potential dangers to the lake as a drinking water source, and

WHEREAS, a good and reliable supply of high quality water is an enhancement for the attraction of businesses and industry to the community, and

WHEREAS, Mountain Island Lake and other lakes along the Catawba River represent an irreplaceable recreational and aesthetic resource in our growing community and the region, and

WHEREAS, lower levels of water quality may result in increased costs treatment to provide safe drinking water, and

WHEREAS, the North Carolina Department of Environment, Health and Natural Resources, on behalf of the North Carolina Environmental Management Commission, is soliciting comments on the proper classification of the State's surface drinking water supply waters in order to make water supply classifications, and

WHEREAS, WS-III is the highest classification for which Mountain Island Lake appears eligible, and the WS-III classification offers higher levels of protection than the WS-IV classification, and

WHEREAS, the Gar Creek Basin which is directly above the water intake should receive the highest possible level of protection, and

WHEREAS, the citizens of Charlotte and Mecklenburg County are stewards of the waters of the Catawba River and have an obligation to protect those waters for the use and enjoyment of others downstream,

NOW, THEREFORE BE IT RESOLVED by the City Council of the City of Charlotte that a classification of WS-III is the proper and appropriate classification for Mountain Island Lake from Cowans Ford Dam to Mountain Island Dam and that the Gar Creek Basin should be classified as a WS-II and that these should be the classifications assigned by the North Carolina Department of Environment, Health and Natural Resources pursuant to the Water Supply Watershed Protection Act.
APPROVED AS TO FORM:

City Attorney

CERTIFICATION

J. Pat Sharkey, City Clerk
TO: Julie Burch  
Assistant City Manager

FROM: Joe C. Stowe, Jr.  
Director

SUBJECT: Input For Council Manager Memo/CMUD Recommendation.  
Mountain Island Lake Watershed Classification

In reply to City Council's request for the subject recommendation, CMUD recommends - for the ultimate protection of our drinking water supply - a classification of WS-III for the Mountain Island Lake Watershed and a classification of WS-II for the Gar Creek Watershed. Since our intake is located near the Gar Creek Cove, we feel that a WS-II classification for Gar Creek would provide the best protection against industrial discharges in the immediate vicinity of the intake. We further recommend that the one mile critical area be maintained.

As a practical matter, we do not anticipate any unusual problems in producing an excellent quality drinking water whether Mountain Island Lake is classified WS-III or WS-IV. Our costs may ultimately increase under the WS-IV classification, but drinking water quality should remain the same. There is, however, less risk to the drinking water supply with the more stringent classification.

Charlotte is not the only user of Mountain Island Lake as a water supply. Our position on classification is based on the current and permanent future use of Mountain Island Lake by several communities as the source of drinking water. Since other jurisdictions are involved, we would urge our Council to encourage others to take a conservative stand on this matter.

The position we are recommending is consistent with the recommendation of the County's consultant for this project and with the adopted position of the Watershed Protection Technical Advisory Committee. It is also consistent with the levels proposed by the Environmental Management Commission with the exception of our more stringent recommendation associated with Gar Creek.

Please call if you have questions.

/vc

cc: O.W. White
1991 PROPOSED AMENDMENTS TO THE
WATER SUPPLY WATERSHED PROTECTION RULES
TO BE EFFECTIVE IN 1992

<table>
<thead>
<tr>
<th>Classification</th>
<th>Dischargers</th>
<th>Land Use</th>
<th>W/O Stormwater, Low Den Opt</th>
<th>W/O Stormwater, High Den Opt</th>
<th>Required Control with High Den Opt</th>
<th>Non-resident Development</th>
<th>Sludge Appl</th>
<th>Landfills</th>
</tr>
</thead>
<tbody>
<tr>
<td>WS-I Watershed</td>
<td>None</td>
<td>Undeveloped</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
</tr>
<tr>
<td>WS-II Critical area</td>
<td>Only existing discharges qualifying for General Permit (0127)</td>
<td>Predominantly undeveloped</td>
<td>1du/2ac or 6% built upon</td>
<td>Not Allowed</td>
<td>N/A</td>
<td>No new industrial</td>
<td>No new sites</td>
<td>No new landfills</td>
</tr>
<tr>
<td>WS-III Critical area</td>
<td>No new</td>
<td>Low to mod developed</td>
<td>1du/2ac or 6% built upon</td>
<td>6-30% built upon area</td>
<td>Control the 1st storm</td>
<td>No new industrial</td>
<td>No new sites</td>
<td>No new landfills</td>
</tr>
<tr>
<td>WS-IV Critical area</td>
<td>Domestic no new ind</td>
<td>Moderate to highly devel</td>
<td>1du/1ac or 12% built upon</td>
<td>12-30% built upon area</td>
<td>Control the 1st storm</td>
<td>Allowed</td>
<td>No new sites</td>
<td>No new landfills</td>
</tr>
<tr>
<td>Protected area</td>
<td>Domestic &amp; industrial</td>
<td>2du/1ac or 24% built upon</td>
<td>24-70% built upon area</td>
<td>Control the 1st storm</td>
<td>Allowed</td>
<td>Allowed</td>
<td>Allowed</td>
<td>Allowed</td>
</tr>
</tbody>
</table>

**NOTE**
- N/A - Not Applicable
- Local ordinances and nonpoint source management plan required in water supply watersheds and protected areas
- Critical area is 1 mile and draining to water supplies from the normal pool elevation of reservoirs, or 1 mile and draining to a river intake
- Protected area is 5 miles and draining to water supplies from the normal pool elevation of reservoirs, or 10 miles upstream of and draining to a river intake
- Municipal with pretreatment program (2H 0904) is considered industrial discharge
- Discharges qualifying for a General Permit pursuant to 2H 0127 will also be allowed in all areas of WS-III and WS-IV watersheds along with the allowed discharges noted in the table. Also, new swimming pool filter backwash is allowed in WS-II watersheds
- Buffers will be maintained around all perennial waters (solid blue lines on USGS 7.5 topo map) with a minimum width of 100 feet. It is recommended that the first 25 feet of the buffer remain as natural vegetation
- Groundwater remediation discharges may be allowed when no other practicable alternative exists
- Local governments will assume ultimate responsibility for operation and maintenance of stormwater controls
1991 PROPOSED AMENDMENTS TO THE
WATER SUPPLY WATERSHED PROTECTION RULES
TO BE EFFECTIVE IN 1992

<table>
<thead>
<tr>
<th>Classification</th>
<th>Hazardous Materials</th>
<th>Cluster</th>
<th>Sewer Lines</th>
<th>Agriculture BMPs</th>
<th>Forestry BMPs</th>
<th>Trans BMPs</th>
</tr>
</thead>
<tbody>
<tr>
<td>WS-I Watershed</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>Required *</td>
<td>Required *</td>
<td>Required *</td>
</tr>
<tr>
<td>WS-II Critical area</td>
<td>Inventory, spill/failure</td>
<td>Allow</td>
<td>Allow</td>
<td>Required *</td>
<td>Required *</td>
<td>Required *</td>
</tr>
<tr>
<td>Watershed</td>
<td>Inventory, spill/failure</td>
<td>Allow</td>
<td>Allow</td>
<td>Required *</td>
<td>Required *</td>
<td>Required *</td>
</tr>
<tr>
<td>WS-III Critical area</td>
<td>Inventory, spill/failure</td>
<td>Allow</td>
<td>Allow</td>
<td>Required *</td>
<td>Required *</td>
<td>Required *</td>
</tr>
<tr>
<td>Watershed</td>
<td>Inventory, spill/failure</td>
<td>Allow</td>
<td>Allow</td>
<td>Required *</td>
<td>Required *</td>
<td>Required *</td>
</tr>
<tr>
<td>WS-IV Critical area</td>
<td>Inventory, spill/failure</td>
<td>Allow</td>
<td>Allow</td>
<td>Required *</td>
<td>Required *</td>
<td>Required *</td>
</tr>
<tr>
<td>Protected area</td>
<td>Inventory, spill/failure</td>
<td>Allow</td>
<td>Allow</td>
<td>Required *</td>
<td>Required *</td>
<td>Required *</td>
</tr>
</tbody>
</table>

NOTE

- Agricultural activities must implement provisions of the Food Security Act of 1985 and the Food, Agriculture, Conservation and Trade Act of 1990. In WS-I watersheds and critical areas of WS-II, WS-III and WS-IV areas, agricultural activities must maintain a 10 foot vegetated buffer or equivalent control and animal operations > 100 animal units must use BMPs as determined by the Soil and Water Conservation Commission.

- Silviculture activities must implement the provisions of the Forest Practices Guidelines Related to Water Quality (15A MCAC 11 0101- 0209)

- The Department of Transportation must use BMPs as described in their document "Water Supply Watershed Best Management Practices"
RESOLUTION OF THE CITY OF CHARLOTTE, NORTH CAROLINA
REGARDING SUPPORT TO RECEIVE TECHNICAL ASSISTANCE
FROM THE ENTERPRISE FOUNDATION THROUGH THE
CHARLOTTE-MECKLENBURG HOUSING PARTNERSHIP

WHEREAS, The Enterprise Foundation, Inc. ("Enterprise") with its
principal office located at 505 American City Building, Columbia,
Maryland 21044, is a 501(c)(3) tax-exempt public charity involved in
providing technical assistance in furtherance of development of low and
moderate income housing and linkage of related community services; and

WHEREAS, the U. S. Department of Housing and Urban Development
("HUD") has entered into a Cooperative Agreement with Enterprise which
requires Enterprise to provide technical assistance to Community
Development Block Grant ("CDBG") entitlement metropolitan cities or
urban counties (as defined in Title I of the Housing and Community
Development Act of 1974) in support of public-private partnerships for
affordable housing; and

WHEREAS, the Cooperative Agreement between HUD and Enterprise
provides for partial renumeration to Enterprise for the aforementioned
technical assistance; and

WHEREAS, the City of Charlotte is an entitlement metropolitan city
or urban county currently participating in the Community Development
Block Grant program (as defined in Title I of the Housing and Community
Development Act of 1974); and

WHEREAS, the City of Charlotte through the Charlotte-Mecklenburg
Housing Partnership wishes to be a recipient of the technical
assistance in support of public-private partnerships for affordable
housing to be provided by Enterprise and work with Enterprise in
developing a public-private partnership for affordable housing in this
community.

NOW, THEREFORE, BE IT

RESOLVED, that the City of Charlotte approves the participation of
the City of Charlotte through the Charlotte-Mecklenburg Housing
Partnership in an effort to increase affordable housing development in
Charlotte;

BE IT, FURTHER

RESOLVED, that the City of Charlotte authorizes the Charlotte-
Mecklenburg Housing Partnership to enter into all necessary agreements
with The Enterprise Foundation in furtherance of increasing affordable
housing development in the City of Charlotte, including provision for
technical assistance from Enterprise through the Cooperative Agreement
with HUD.
About
The Enterprise
Foundation

The mission of The Enterprise Foundation is to see that all poor people in the United States have the opportunity for fit and affordable housing within a generation and to move up and out of poverty into self-sufficiency. Enterprise works from the neighborhood up with over 60 cities and 130 neighborhood groups to produce housing and help local groups link crucial services to residents of the housing produced.

Enterprise assesses low-income housing and community services needs, resources and existing programs in communities across the country. This information helps to tailor creative, effective programs that provide housing and access to services for low-income people.

Through 1990, Enterprise has helped make possible more than 16,000 new and rehabbed units of housing affordable to people of low income.

Assessment Team

Enterprise:

Heidi Most
Senior Program Director

Robert M. Santucci
Development Specialist
Table of Contents

Background 1
1. Executive Summary 2
2. Findings 6
3. Resources 12
4. Recommendations 21
5. Appendix 32

Appendix A - People Interviewed
In October 1990, the U.S. Department of Housing and Urban Development (HUD) designated The Enterprise Foundation to assess low-income housing needs, resources, and programs in 33 Community Development Block Grant (CDBG) entitlement cities. Based on these assessments, Enterprise and HUD will select 24 of these cities to receive more than two years of technical assistance in establishing, training, and implementing public/private partnerships for low-income housing.

A national nonprofit community development intermediary organization, The Enterprise Foundation was invited by the city of Charlotte to review local capacities and opportunities for expanding low-income housing development as part of the HUD program. From May 1 through May 3, The Enterprise Foundation assessment team conducted interviews with 42 people involved in housing and community development, visited the neighborhoods and collected written reports and statistical data. This report is based on that information.
Executive Summary

A. Findings

The crown is an apt symbol for the city of Charlotte. With a gleaming downtown, significant economic growth over the past 20 years, a growing population and housing stock, and low unemployment rate, Charlotte can be considered a royal city. It is fourth largest nationwide in bank assets, fourth in wholesale sales volume, and below the median cost of living for cities its size. It is in healthier financial shape than most cities, certainly among those located along the east coast.

Charlotte's housing is in sound condition. A study completed by the University of North Carolina at Charlotte deemed 95 percent of its housing stock "satisfactory." This is due to the city's active code enforcement and demolition program, which removes blighted structures quickly. The study also found that Charlotte's policy of renovating its older housing stock has begun to have a positive effect, with a greater percentage deemed satisfactory than three years ago.

Still, the deteriorated housing is concentrated in the city's lowest-income neighborhoods.

Unfortunately, the negative consequence of having an active demolition program is that the city has not been able to replace all of the affordable units that were torn down. From 1960 to 1985, there was a net loss of 3,935 affordable units, at a time when the city's low-income population grew considerably.

While lower than in many cities, housing costs are not insubstantial in Charlotte. Average rent for a two-bedroom unit is $427 per month. An existing home in one of Charlotte's lower income neighborhoods costs $20,000 to $25,000, but one must invest the same amount to rehabilitate it. New construction can cost between $60,000 to $75,000 for a modest unit, depending on size and amenities.

The city estimates that there are 15,318 households that pay more than 35 percent of their income for housing. Ten
percent of the city’s population receives some type of public assistance, with total incomes of between $5,000 and $13,000 per year. These families can afford to pay under $210 per month rent, which means that only publicly subsidized units are affordable to them. And there are only 7,000 of those units, which leaves a need for approximately 5,000 units with rents at that range. In fact, the Housing Authority’s waiting list has over 7,235 names.

With so few affordable units for this income group, families are forced to double up in housing, or skimp on food or heat in order to pay the bills. One agency reported that approximately 30,000 evictions occur each year.

The social costs of this instability are great. Families are put under tremendous pressure as they try to find affordable housing; children are sometimes placed in foster homes while their parents search for a stable place to live. Under these circumstances, it is difficult to meet many of the basic responsibilities of daily life - holding down a job and attending school regularly, for example.

In addition to housing for the lowest income group, there is a need for housing with monthly costs from $210 to $375 for families with incomes between $10,000 and $20,000. There are perhaps 9,000 households in this category, which pay more than 35 percent of their income for rent.

Besides housing, community development in the city’s poorest neighborhoods is also seen as critical to improving the lives of its residents. This includes creation of economic development programs and job training and placement programs, as well as better integrating all social services on the neighborhood level.

B. Resources

Charlotte might have serious problems in meeting the needs of its low-income residents, but it has significant resources to solve those problems. The most significant is the city’s demonstrated political leadership, which has led the country in the development of innovative affordable housing programs.

The city has committed significant funds from its own tax base for affordable housing development, which most cities do not do. Even more, it has hired quality staff and devised quality programs to develop that housing. Additionally, the city’s policy of keeping its multifamily projects to 50 units or less, and placing projects between 25 and 50 units in non-impacted areas, has had a positive impact on the city’s neighborhoods and on its residents.
The local universities help the city by collecting and analyzing data to help it better plan for its growth, by establishing community development programs and by providing technical assistance in several important areas.

Charlotte’s lending institutions have been active participants in developing mortgage instruments which recognize the unique problems of lower-income families in becoming homeowners. They were instrumental in forming the Charlotte-Mecklenburg Housing Partnership and contributed the funds for its $17.5 million low-cost loan pool.

The inner city neighborhoods have strong advocates in their community organizations. Most of them do not have paid staff, but they are nevertheless important voices for their communities. There are at least three groups which have paid staff, and which are interested in becoming housing developers.

There are already two important nonprofit housing developers - Charlotte’s Housing Authority and Habitat for Humanity. Private, for-profit developers have a strong track record in using city or federally subsidized programs to produce affordable housing. And three developer/brokers (Neighborhood Housing Services, NCNB Community Development Corporation and the Charlotte-Mecklenburg Housing Partnership) bring together public subsidies, for-profit developers and future residents into affordable housing programs.

The Charlotte-Mecklenburg Housing Partnership comprises representatives from city government, lending institutions, employers and community residents. Its purpose is to expand affordable and well-maintained housing opportunities for low- and moderate-income families. In its two-year operating history, the Partnership has nearly completed development on the first 40-unit phase of its 120-unit new construction project, has rehabilitated 20 HUD or privately owned single-family homes and has participated in two rental projects using the low-income housing tax-credit.

C. Recommendations

Charlotte has already proven itself to be a leader in affordable housing development. But the city can do more. With its monetary resources, development capacity and political will, Charlotte can move towards solving its affordable housing problem. And it can serve as a lighthouse to the nation for affordable housing development.

This assessment cannot detail plans or propose specific numbers of housing units to be developed. But it will provide
a menu of potential programs that can be developed to solve Charlotte’s housing needs. These recommendations fall into four general areas:

1. Increase the capacity of developers and brokers to produce affordable housing.

2. Develop homeownership programs that will make housing affordable to the lowest-income level possible.

3. Develop rental housing for those unable to afford or qualify for homeownership.

4. Better linkage of housing with human services.

The Recommendations section of this assessment provides 17 programs and policies that could be developed to fulfill these recommendations. It also outlines possible sources of funds for the programs.

D. Enterprise Foundation Role

Under the aegis of Enterprise’s public/private partnership technical assistance program with HUD, Enterprise’s potential technical assistance to Charlotte could address these recommendations as well as others through the following services:

- Help develop a strategic plan and program to more aggressively tackle Charlotte’s housing needs.

- Provide technical assistance to the Charlotte-Mecklenburg Housing Partnership in fine tuning their existing programs and processes, and in helping develop new programs to reach more people.

- Provide technical assistance in all areas of development to community groups wishing to get involved in housing production.

- Provide technical assistance to other community organizations in strategic planning for neighborhoods and effective partnerships with outside developers.

- Help lending institutions improve the administration of their affordable homeownership lending programs.

- Help the city develop new resources for housing development.

- Help the city and social service providers better link their services to housing.
A. Economy

First impressions of the city of Charlotte are favorable indeed. One enters the city through well-planned highways that whisk you to the downtown area. Uptown (which is downtown in Charlotte parlance) is situated on the highest point of the city, and comprises gleaming new buildings on wide avenues. Within the ring of highways that encircle uptown are neighborhoods of lovely renovated historic housing.

The new commercial buildings uptown are a symbol of Charlotte’s economic strength. In the past 10 years, over 2,000 firms with $3 billion worth of business have relocated to the Charlotte-Mecklenburg area. Charlotte is the fourth largest financial center in the country with over $100 billion in assets. It is fourth in the country in wholesale sales volume and has had a historically low unemployment rate.

The wide tax base allows the Charlotte-Mecklenburg area to have a relatively low tax rate - $1.21 per $100 of assessed value. This is only 43 percent of the country’s per capita average tax rate. Average utility payments are also low - $105 per household compared to $126 in Atlanta and $115 in Raleigh.¹ This contributes to the area’s relatively low cost of living - slightly under the median of the cost of living index for cities with similar populations.

The city of Charlotte comprises most of Mecklenburg County, with a population of 395,934 compared to the county’s 511,433 according to the 1990 Census. The city’s population is 66 percent white and 32 percent African-American. Another sign of the city’s vitality is its growth in population - 31 percent in the decade from 1970 to 1980, and 26 percent in the last 10 years.

Housing starts have matched the city’s population growth. There were approximately 124,000 dwelling units in the city in 1980, which grew by 37 percent to 170,430 by 1990. Most of the 46,400 unit increase was in market rate housing.
with average rentals starting at $450, and average sales prices now around $114,000. Area median income for a family of four is $40,200.

These statistics paint a picture of a vital and growing city. But there is a hidden side of Charlotte which has been little touched by the growth the city has seen in the past 10 years. This is the city’s poor, those people who earn less than 50 percent of the city’s median income, who cannot afford the market rate homes which have been built, and who are employed, if at all, in the lowest paying jobs of the city’s industrial and service sectors.

B. Housing Conditions

Charlotte’s housing stock is primarily single family. There are very few high rises, and relatively few garden apartment and townhouse developments, contributing to the city’s less dense development patterns. Almost 53 percent is owner-occupied, with 47 percent rental, pointing to significant rental of single-family homes. This is even more evident in poorer, inner city neighborhoods, where rental rates as high as 95 percent (in the Belmont area) have been reported.

According to a 1990 Housing Quality survey prepared by the Urban Institute of the University of North Carolina at Charlotte, the city’s stock is in good condition. As stated in the report, over half the units had no visible structural problems and almost 40 percent had one or more problems but were deemed satisfactory. This makes over 95 percent of the housing stock at least satisfactory. Of the remaining 5 percent, almost all were considered deteriorated. There were very few dilapidated structures requiring demolition - testament to the city’s vigorous code enforcement and demolition program.

Most of the deteriorated structures were located in census tracts to the north and west of the city, coinciding with its poorer and minority neighborhoods. The most impacted is census tract 50, with 20 percent of its structures deteriorated, followed by tracks 8, 41 and 45 with 17 percent.

The survey was compared to one completed by the Urban Institute in 1987. The study found that the city has done a good job of reducing its deteriorated housing stock in the intervening three years, with the proportion of satisfactory housing stock increasing by 1.3 percent. This has been due in part to changes in code enforcement policy, which allowed the city to more easily enforce basic habitability codes.

The city has had an active code enforcement and demolition program for
many years. Several urban renewal projects in the 1960s were the cause of
major demolition in inner city neighborhoods, and contributed to over
6,000 units of primarily low-rent housing being removed from the housing stock in
the 1960s. An additional 4,770 units were demolished from 1970 to 1985.

One positive result of the substantial demolition in the '60s, besides
the removal of blighted structures, was the city’s determination to replace those
housing units. Unfortunately, the massive reductions of federal funding since 1980
have made that goal difficult. To date, approximately 6,835 affordable housing
units have been replaced, developed with some type of government assistance. This
leaves a net loss of 3,935 affordable units.

C. Housing Cost

While apartment units have been overbuilt in the middle and luxury range
(units starting at $450 per month), there is a dearth of affordable housing stock. Fair
market rentals, established by HUD for its rental subsidy program, are $363 for a
one-bedroom apartment, $427 for a two-bedroom apartment, and $533 for a three-
bedroom apartment. These rents reflect "real" market conditions - supposedly the
actual cost of renting an apartment in the Charlotte area. To afford a housing
payment of $427, a household would need an income of approximately $17,000 per
year.2

Rehabilitation cost of single-family homes varies depending on the condition
and location of the housing. However, in most low-income neighborhoods in the
city, one can acquire a single-family home in deteriorated condition for between
$20,000 and $25,000, which will need approximately the same amount in
rehabilitation. This brings total cost for acquisition and rehabilitation of a single-
family home in a low-income neighborhood to between $40,000 and
$50,000. Assuming a market rate mortgage, a family would need to earn at
least $15,000 to afford this cost.3

New construction in these same neighborhoods, assuming low cost of land
acquisition, ranges from $60,000 to the mid-$70’s, depending on the size and
amenities of the unit. This would be affordable to a family earning $21,600 per
year.4 However, land prices have risen significantly in the last decade. Relying
on the city for city-owned land is an important tool in keeping costs low.
Although the state law does not allow below market sale or donation of land, the
city is willing to contribute the funds necessary to buy city-owned land for
qualified uses.
D. Affordability

These costs, while relatively modest compared to some cities, are still out of reach for a substantial portion of Charlotte’s population. According to a report prepared in 1989 by the Community Development Department, in 1985 over 15,318 families could not find affordable rental housing, defined as less than 35 percent of family income.5

In the absence of 1990 Census data, other statistics must be relied on to determine how many people earn under $15,000 per year (and thus how many have difficulty making housing payments). An important source of information is the number of people receiving some type of public assistance payments. Over 21,000 people receive Aid to Families with Dependent Children (AFDC) payments. Their average monthly grant is $237 per month, which must cover all living expenses except food. With the inclusion of food stamps, the average income might be around $6,500. A total of 15,959 persons receive food stamps alone, with maximum household incomes of $13,000. When added together, this shows approximately 10 percent of Charlotte’s population receives some type of public assistance and has household incomes of $13,000 or less.

This figure is substantiated by a study completed by the Urban Institute on the demographic characteristics of low-income households. According to this report, between 11,900 and 17,000 households, again 10 percent of Charlotte’s total, earn less than $10,000 in income.6

Households earning $10,000 in yearly income can pay $208 per month for rent, if 25 percent of their income goes for rent. According to the Charlotte Apartment Survey7, the average rent for a one-bedroom unit in the least expensive neighborhood was $298. A quick perusal of the May 3, 1991 Charlotte Observer classifieds uncovered only two rentals out of 126 advertisements available at $250, and only one at less than $250. So the apartments affordable to this income group are subsidized units, either through the Housing Authority or with housing vouchers or certificates.

The Housing Authority manages 3,928 traditional public housing units, affordable to people at the very lowest income levels. It also manages 921 other units, including several Section 8 and Section 202 projects, tax credit projects and city-funded public housing. In addition to housing units, the Housing Authority administers 2,212 Section 8 certificates or housing vouchers, which allow people earning 60 percent of median
income or less to pay 30 percent of their income for housing.

With slightly more than 7,000 subsidized units affordable to the very lowest income (including those affordable because of rental subsidies), and 11,900 to 17,000 households earning $10,000 or less, the need is for at least 4,900 more units renting at $250 and less. In fact, the Authority’s waiting list has over 7,235 applicants.

This data shows that there is a significant portion of Charlotte’s population that cannot afford a place to live. What happens to these people? Interviews with service providers reveal that there is a hidden homeless population - families who double up with other families in order to pay rent or families who move into housing they cannot afford and are repeatedly evicted. One service agency reported that there are nearly 30,000 evictions per year.

Families are forced to make choices about what is most important - rent, heat or food. Many reportedly choose to simply do without utilities and skimp on food to pay the rent. Sometimes even these sacrifices are not enough and they end up on the street. According to findings of the Homeless and Shelter Committee of the United Way, 300 to 525 people on any given night cannot find a place to live in Charlotte.

The social costs of overcrowding, evictions, and lack of food and heat are enormous. Children cannot be adequately cared for, and have no sense of stability in their lives. They are often placed in foster homes at great cost to the government, while the parent attempts to find affordable housing. Housing deteriorates faster with overcrowding. People lose a sense of self-esteem. And all these problems can lead to increased criminal activity. So decent affordable housing is the first step in addressing many social ills.

In addition to this group at the very bottom of the income ladder, there are other income groups spending too high a proportion of their income for housing, indicating that their housing needs are not being met. Those earning between $10,000 and $18,000 certainly have more housing choice, but it is still fairly limited. There are several housing development programs which reach these income groups, including the Charlotte-Mecklenburg Housing Partnership and Habitat for Humanity. (See Resource section for a further discussion of these programs.) But again, according to city surveys, there is still a dearth of units affordable to that income group. Extrapolating from city surveys, we estimate around 9,000 households in this category. Here, affordable housing costs range from $208 to $375 per month.
E. Community Development Needs

All of those interviewed for this assessment were asked their opinion of the primary affordable housing need in Charlotte. A vast majority responded that the problem was not just affordable housing, but comprehensive services and neighborhood development. People said there were services available to low-income residents, such as physical and mental health care, day care, job training and placement - but there were not enough services and they generally were not coordinated on the neighborhood level.

This issue is being addressed by the city through their City Within a City program. The program seeks to create partnerships on the local level, which will "provide neighborhood leadership training, expand special neighborhood program efforts to include social services, and continue support for employment programs" among other things\textsuperscript{10}. However, it is still in the early planning phase, and has started to operate in only one neighborhood.

The Pathways Program, a joint effort between the city, county, Charlotte/Mecklenburg schools, United Way and the Charlotte-Mecklenburg Housing Partnership, also seeks to link
A. Strong Political Leadership

City Government

The city has a number of resources to help solve these problems; Charlotte’s physical beauty and vital economy are not its only impressive attributes. Key to Charlotte’s attractiveness as a city is the strong political leadership which has led the country in the development of affordable housing programs.

In response to a settlement concerning the demolition of housing units as part of their urban renewal program, the city made a commitment to use its own funds for affordable housing development. While most cities have active housing programs using federal and state programs, lending institutions and private contributions, few have taken the creative initiative of committing dollars directly from the city coffers.

In 1979, the city began to commit general revenue sharing funds to housing, and in 1983 made a five-year commitment to construct 50 units of assisted housing per year using General Revenue Sharing funds. In addition to general revenue sharing funds, the city committed 4.5 cents per $100 of assessed value from its property tax and a portion of its Municipal Debt Service Fund for housing. These sources generate $4.5 million per year for Charlotte’s Innovative Housing Fund. The first of the city’s projects developed with this innovative funding won several national awards.

Funding alone does not make productive housing development programs. City staff must also be up to the task of establishing workable programs and administering them efficiently and without too much red tape. From all accounts, this appears to be the case in Charlotte. None of the developers, private or nonprofit, had any complaints about using the city’s rehabilitation or new construction programs. And production speaks for itself. For the six-year period between 1983 and 1988, 16,781 units were rehabilitated from all the city’s various rehabilitation programs, including their
community development programs, rental rehabilitation, nonprofit development, home owner rehabilitation, etc. Since 1979, the city has financed 456 new public housing units, and participated in the financing of more than 1,000 affordable units constructed by private and nonprofit developers.

Housing Integration Policy

Since 1973, the city has had a policy that all newly constructed subsidized housing developments over 24 units must be built in non-impacted areas and they must not exceed a total of 50 multifamily units. The result of this policy has been scattered-site public housing developments in suburban, middle-income, white neighborhoods - not traditionally the site of public housing. A study completed by the University of North Carolina concluded that there was no adverse impact on property values in these neighborhoods. In addition, their research noted that there was no increase in crime in these neighborhoods, that residents of the public housing pay 10 to 15 percent less for food than in inner city neighborhoods, and that residents are satisfied with their location in the suburbs.12 This program, which reduces the concentration of minority and low-income people in low-income neighborhoods, has been beneficial for the city as a whole by promoting better integrated communities and not further impacting already deteriorated neighborhoods. Charlotte's response to the need to desegregate its public housing developments is another sign of its enlightened political leadership.

B. Institutional and Community Support

Universities

There are two universities that play an important role in Charlotte’s affordable housing development process: the Johnson C. Smith University and the University of North Carolina at Charlotte through its Urban Institute.

The Johnson C. Smith University is a historically African-American university located in the 5 Points neighborhood just north of the central city. It has several community outreach programs that seek to provide educational opportunities to children who would not normally have them. It was instrumental in creating a community development corporation in the neighborhood, the Northwest Corridor Community Development Corporation (CDC), whose objectives are: 1) to develop affordable housing; 2) to offer economic development opportunities to minority entrepreneurs; 3) to aid the economic development of the community through the development of stores; and 4) to establish more human services. This
CDC has recently incorporated and its potential as a developer and service provider in this low-income, minority neighborhood is great.

The Urban Institute of the University of North Carolina at Charlotte provides outstanding research in several areas vital to understanding low-income communities. It has completed door-to-door housing quality surveys and surveys to determine the demographic characteristics of low-income households, both for the city's community development department. It also completes an annual apartment survey for the Charlotte Apartment Association which provides exhaustive data on apartment buildings in the area. This data has made it much easier for the city, and outside consultants, to understand the city's affordable housing needs and to put specific numbers to them. Many cities are without this comprehensive data base, and are therefore hampered in their planning.

In addition to data collection, the Urban Institute can also act as a "catalyst, facilitator and neutral third party" for development initiatives. Through a program funded by The Mott Foundation and the Fund for the Carolinas, it provides technical assistance to a few community organizations in leadership development. And it has been an important organizer of housing forums.

Lending Institutions

Charlotte lending institutions have been very active in affordable housing development. Six of them contributed to the Partnership's $17.5 million loan pool - First Union National Bank, North Carolina National Bank (NCNB), and Wachovia Federal contributed $5 million each; Southern National Bank, United Carolina Bank and Republic Bank contributed the balance. These funds are available at a reduced rate, approximately one-half point below prime. Underwriting and loan criteria are more relaxed than on market rate loans.

In addition to the Partnership program, several banks have their own affordable loan programs, which offer low down payments. The lenders' participation in these programs has been encouraged by several Community Reinvestment Act challenges. Although these programs appear useful on paper, there was some frustration with the number of loans which have actually been made by some of the banks. Some of the banks might need assistance in understanding the unique problems of low-income borrowers, and how to develop productive programs to solve those problems.
Strong Culture of Volunteerism

Charlotte is a city of volunteers. From Habitat for Humanity to the boards of nonprofit organizations, residents seem to volunteer in unusually high numbers for civic duties. Charlotte’s Habitat for Humanity program is in fact the largest in the country, due in part to the wealth of volunteers it has at its disposal. This is an important resource for the city, and should be supported and strengthened as Charlotte plans for further affordable housing development.

Neighborhood Organizations

Neighborhoods have strong identities in Charlotte. They might be quite small - consisting of only a few hundred homes, or they might encompass larger areas - but there is always a community name and a neighborhood group to advocate for it. Typical of many southern cities, Charlotte’s groups generally have volunteer staff. This makes it difficult for them to get involved in actual development activities or service provision (unlike northern or west coast cities which have a strong tradition of neighborhood nonprofit developers). But even though they are volunteers, they are vitally interested in their communities, and have important roles to play in the development of any housing which might occur in their neighborhoods. These roles could include helping in the original planning for the project, being a sponsor of the housing, and helping to screen future tenants or homeowners.

There are at least three groups with paid staff which desire stronger roles as developers. These groups are the Belmont CDC, Cherry Neighborhood Organization, and the Northwest Corridor CDC. Cherry is the only neighborhood group which has actually rehabilitated any units. Unfortunately, due to a number of circumstances within and outside of their control, they have had some problems in fulfilling their obligations. These groups could benefit from technical training in development skills.

C. Housing Developers

Nonprofit Housing Developers

Perhaps due to the lack of tradition in southern cities for community groups to act as housing developers, there are only two nonprofit housing developers. They are the city’s Housing Authority and Habitat for Humanity.

The Housing Authority of Charlotte enjoys a fairly good reputation. It has a low vacancy rate, has had an active modernization program, and has developed innovative programs to move higher-income people out of dependency on its housing. It has a very strong relationship
with city government, and has in fact been the city's primary housing developer of both traditional public housing units and other affordable housing developments. It also is the keeper of waiting lists. Anybody who is interested in any subsidized housing provided by the city, including Section 8 and housing vouchers, public housing, tax credit projects or even partially city-subsidized projects, applies to the Housing Authority. This keeps all the information about who needs housing in one place, and eliminates confusion for people in need of housing assistance, by providing them with "one-stop shopping."

Besides traditional public housing units using federal funds, the Authority has developed 100 percent city-funded projects and tax credit projects. They also administer the city's own rental subsidy program called CHAPP (City Housing Assistance Payment Program), which provides subsidies to 25 families. In the early '80s, the Housing Authority began to work with residents of turnkey projects to enable them to buy their units at cost. Out of 430 turnkey units, 280 have been sold to people earning between $18,000-$25,000.

The Housing Authority's Gateway and Steppingstone projects were developed to move people who were financially and psychologically able out of public housing and into homeownership. Gateway is designed for families with incomes of less than $12,500, and focuses on job training and placement. Its goal is to give people the necessary job skills to find employment with salary levels high enough to provide economic self-sufficiency. The program is designed to last five to seven years.

Steppingstone is for families whose income is over $12,500. Its goal is to help these people find affordable homes and clear up credit problems so they may qualify for mortgages. The Housing Authority has built two transitional housing projects of 50 units each for these families, which allows them to establish themselves financially before they take on the burdens of homeownership. Another 50 units are presently under construction.

Charlotte's Habitat for Humanity is the most productive in the country, growing from one unit in 1983 to 32 units developed in 1990 alone. In total it has developed 111 houses. It is working to raise sufficient funds to allow them to do 60 units per year by 1995.

It is a traditional Habitat for Humanity program, which relies heavily on volunteer labor, sweat equity from the future owners, and cash contributions. Habitat does not believe in charging interest on loans, so the homeowners only have to pay back the principal that is borrowed, generally over a 15-year period. The average cost for construction, and the average size of the loan, is $37,000.
Its income level target is from $9,000 to $24,000 per year, and it averages $14,000. It does not accept people receiving AFDC.

Charlotte's Habitat has also developed "Rehabitat" - a rehabilitation program for existing housing, with lower development costs that allows them to reach a lower-income level family.

According to the director of the program, it has been so successful because of the large number of volunteers, excellent staff and an outstanding construction manager. Its one obstacle to constructing more homes is raising the necessary contributions. It will need $2.2 million to do 60 homes per year, and although Habitat feels the funds are out there, it must spend a lot of time on fund raising.

For-Profit Housing Developers

There are several private, for-profit housing developers who are engaged in affordable housing development. These developers have combined their development skills with city subsidies, primarily through the rental rehab program or the Innovative Housing Fund. Their projects have ranged from small scale rehabs to large scale new construction. They have worked closely with the nonprofit housing brokers on large new construction projects in particular.

Nonprofit Housing Developers/Brokers

Charlotte has three main organizations that develop housing by acting primarily as brokers - bringing together city funds, for-profit developers to do the construction, and future homeowners or renters. They are Neighborhood Housing Services, National Bank of North Carolina Community Development Corporation (NCNB CDC) and the Charlotte-Mecklenburg Housing Partnership.

Neighborhood Housing Services (NHS) is active in the Wilmore neighborhood. It has enabled low-income homeowners to repair their properties and low-income people to buy their first homes. It has bought vacant property and worked in conjunction with the city to rehabilitate it. It is now engaged in a project which encourages landlords to sell their properties to residents, thus increasing the level of homeownership in the neighborhood. This project offers a useful tool to get decent housing into the hands of low-income tenants. Often the landlords are willing to sell for reasonable prices in order to rid themselves of older units. And because the housing has not been left vacant, it is generally in better condition.

NCNB CDC was set up by Charlotte's largest bank to engage in community development activities
throughout North Carolina. Their affordable housing development projects in Charlotte have been in conjunction with the Charlotte-Mecklenburg Housing Partnership (Greenville) and the city (Summit View).

The most ambitious of the developer/brokers in affordable housing development is the Charlotte-Mecklenburg Housing Partnership (the Partnership). In its own words, it is "a broad-based, nonprofit housing development and finance corporation organized to expand affordable and well-maintained housing for low- and moderate-income families in Mecklenburg County with a continuing interest in the ability of occupants to more fully enter the economic mainstream." It primarily serves people up to 60 percent of median income ($22,980).

The Partnership was formed by city government, lending institutions, major employers, developers and concerned citizens in 1988. However, it did not become fully operational until its president was employed in early 1989. It now has four professional employees.

The Partnership has developed a financing vehicle which allows it to provide homeownership opportunities to fairly low-income people. Five banks contributed to a $17.5 million loan pool which lends money at one-half point below prime, and allows a $1,250 downpayment. The loan pool makes the first mortgage to the homeowner, in an amount equal to 30 percent of that person's income. A "soft" second mortgage comes from a $2 million fund from the city, which makes up the difference between the first mortgage and the price of the home. Sometimes a third forgivable loan is made using state housing trust funds. The city's loan is due upon sale or paid off after the 30 year bank loan is paid.

The Partnership has been very flexible in its approach and is involved in several different development projects. Its first is Greenville, which entails the construction of 120 new homes on a vacant tract of land near an existing HUD subsidized project. The first phase of 40 houses is almost complete. Costs exceeded original plans; they are now at $57,000 for a two-bedroom home, $65,000 for a three-bedroom, and $70,000 for a four-bedroom home.

In addition to this major new construction project, it has also acquired and rehabilitated 17 FHA-foreclosed homes and three private homes, and sold them to low-income homebuyers. Costs for these homes range from $40,000 to $50,000 (with one as low as $30,000). They are now considering a rental project which will use the Low Income Housing Tax Credits. (They have been involved in the financing of two previous tax credit projects.)
The Partnership works closely with Family Housing Services, a comprehensive housing counseling agency, to qualify potential homeowners. Applicants must first go through a six-week class before they are eligible for a home. Unfortunately, out of 364 graduates from the classes, 221 have had major obstacles to becoming homeowners. These problems include paying off debts, clearing up judgments and collections and trying to save down payments. Family Housing Services provides one-on-one counseling for those people who do not immediately qualify. They work out a plan with a timeline of six months to three years, to help the applicants clear up their problems. Of course many events can shorten or lengthen this timeline, from cash gifts from relatives to unexpected medical payments.

The fact that there is a very narrow window of affordability does not help. One must earn less than 60 percent of median income to be eligible for these projects. But in order to qualify for a loan with the necessary credit history and down payment, one has to have a relatively high income. Higher than anticipated costs for the homes have made the situation worse, and will probably cause the income limit to be raised to 80 percent of median for the Partnership’s Greenville project.

This has resulted in the Partnership’s construction outpacing their ability to qualify homeowners - a situation which must be rectified if the Partnership wants to meet its housing production goals.

One of the city’s goals has been to move people out of publicly assisted housing to these homes, and that has happened. Out of 53 families currently moved, under contract or looking for a home, 18 were residents of assisted housing.

The Partnership has worked with a major for-profit developer on the Greenville homes - John C. Crosland Company - and with NCNB CDC, a major nonprofit developer. It has worked with smaller contractors on its rehab projects and a few scattered-site new construction projects.

One of the Partnership’s goals is to assist homeowners in their efforts to enter the economic mainstream. To that end, it has developed the PATHWAY program, which is designed to link residents of the housing with comprehensive community services. The program is a joint effort by the city, county, school system, United Way of Central Carolinas and the Partnership. It assists residents in setting and implementing personal goals, enables access to existing community services, and provides leadership development, mentoring and skills training programs.
The program is being tried at one assisted housing project, Fairmarket Square.
Recommendations

The city of Charlotte has already made a commitment "to reducing the number of city households living in substandard, overcrowded or unaffordable housing conditions." The city has already pledged that "the expenditure of public dollars will address the housing needs of residents earning less than 80 percent of median income, with priority to families earning 60 percent or less, through an aggressive preservation program emphasizing code enforcement and rehabilitation, through partnership efforts to stimulate production of housing for low-income residents, and through coordinated assistance efforts to reduce the number of people needing subsidized housing."\(^{15}\)

These are laudable goals, and Charlotte has been successful in initiating several programs to help reach them. But the city can do more. With its monetary resources, development capacity and political will, Charlotte can move towards solving its affordable housing problem. And it can serve as a lighthouse to the nation for affordable housing development.

The benefits to the city would be enormous if a more aggressive goal were tackled. By making more affordable rental housing available, the city would be able to significantly reduce its homeless and overcrowded population. And by linking that housing with social services, many of the problems which plague the residents of low-income communities can begin to be addressed. More homeownership opportunities for low-income families will further stabilize neighborhoods.

A. Recommendations

What will be needed to help Charlotte fully realize its goals? This assessment cannot go into detailed plans, but it can lay out the programs and policies which will need to be developed. The recommendations fall into four general areas:

1. Increase the capacity of developers and developer/brokers to produce affordable housing.
2. Develop homeownership programs that will make housing affordable to the lowest income level groups possible.

3. Develop rental housing for those unable to afford or qualify for homeownership.

4. Link housing with human services.

   The costs of implementing some of these programs, and possible financing sources, will also be discussed.

1. Increase the capacity of developers to produce affordable housing.

   The Partnership has only been fully operational since its president came on board two years ago. In those two years it has established a $17.5 million loan pool, almost finished construction on the 40-unit first phase of its Greenville neighborhood new construction project, participated in two tax credit projects, and rehabilitated 18 scattered-site units. It has made great strides in its short history. But discussions with staff and the board of directors have uncovered some areas in which they could make their operations more efficient.

   Presently, there is too great a reliance on the contractors to develop scopes of work and cost estimates. Without having a better understanding of the costs and process involved with new construction and rehabilitation, staff are at the mercy of contractors who might not have lowest costs as their main goal. The Enterprise Foundation has developed an automated spec writing and cost estimating system for rehabilitation called "Specmaster" that might be useful to the Partnership in helping it gain this critical skill, at least for its rehab projects. Specmaster is currently being used by the city’s rehab program. However, this skill is also needed for new construction. A part-time construction specialist might be necessary to help the Partnership become smarter about the costs of its projects, and a better negotiator.

   The Partnership has set its goals high - the production of 100 units of affordable housing per year. And although its largest program is the new construction of the Greenville neighborhood, it has been willing to take on different projects when the opportunity presents itself. It bought and rehabilitated HUD foreclosed units in the Greenville neighborhood and other neighborhoods, and is hoping to get involved in new construction of rental properties. The Partnership has done an excellent job in remaining flexible and responding to opportunities. But it might be able to improve its efficiency by developing and advertising programs to which people could apply. This would be formalizing the different projects it has undertaken to date, and developing some new programs to meet other needs. Those
programs are described more fully below, under the second recommendation.

The Partnership has done some scattered-site rehabilitations with smaller contractors. This approach allows participation of smaller local and often minority contractors in public programs. One way to expand this approach is to consider becoming equity partners with the contractors. This would allow the Partnership to shoulder some of the risk, and reduce or eliminate the bonding requirements for contractors which can prohibit them from taking on larger projects.

Another direction that the Partnership might take is to work more closely with neighborhood organizations. To date, there has been little formal contact with these groups, as the Partnership has been working out its own role. But as the Partnership begins developing programs that take it into the neighborhoods, it will find it needs to work more in partnership with the representatives of the communities. The best way to figure out how to do this is to start meeting now with the groups; developing goals for the individual neighborhoods jointly, in advance of proposing individual projects.

The Partnership has expressed interest in expanding its funding base, so it is not totally reliant on city and bank subsidies for its own operation and the financing of its programs. It is contemplating developing another tax-credit deal, which is one way of expanding its financing sources. Tax credit projects also could allow the Partnership to get development fees to help support itself. It should also pursue foundations that are active in the Carolina region, such as the Mary Reynolds Babcock Foundation, Fund for the Carolinas and others, as a source of "soft" money to support development of more innovative, human service oriented programs.

**Neighborhood groups** themselves could benefit from technical assistance in the development field. Groups with **volunteer staffs** will find their most useful role is that of sponsor, working in conjunction with the Partnership to develop neighborhood plans. They can be the eyes and ears of the Partnership in the neighborhood, minimizing vandalism during construction, screening future residents of the projects, and ensuring continuous upkeep of the buildings. Being a sponsor is not a role one takes on automatically. Training in developing neighborhood plans and strategic planning is useful to help a group fulfill its duties.

**Groups with paid staff**, such as Cherry, Belmont CDC and the Northwest Corridor CDC are just getting involved in development. They could benefit from detailed training and technical assistance in
all aspects of development, such as strategic planning, financial analysis, construction management and oversight, rental and/or sale of units and continuing management.

2. Develop homeownership programs that make housing affordable to the lowest-income levels.

Lease-purchase programs are an excellent way of allowing lowest-income people to qualify for mortgages. In a lease-purchase program, a nonprofit organization buys a unit, and leases it to a qualified tenant. The tenant has already been prescreened, which includes making sure they have the income to qualify for a mortgage. The tenant will have already participated in homeownership training classes, which introduce him or her to the responsibilities of being a lease-purchaser, and what they must do to eventually buy their home. The lease period can last anywhere from one and a half to 10 years - generally it falls in the three to five year range. During this period, a certain amount of their rent is set aside in an escrow account, to be used as a downpayment at closing. They might also continue to attend budget counseling and even employment training classes during the lease period.

This program has been used by the Housing Authority in their Steppingstone project. But given the strong belief in the benefits of homeownership in Charlotte, it should be expanded to be available city-wide. The Partnership would be a logical administrator of a lease-purchase program. It has the administrative capacity to own units, and it is already linked with a homeownership counseling program. Other nonprofit neighborhood organizations, with paid staff, could also own and manage if they have demonstrated capacity to do so.

As part of the lease-purchase program or separately, it is important to recognize the increased time needed to qualify people with incomes under $18,000 for mortgages. The city, nonprofits and for-profit developers must understand that it can take several years to provide the counseling necessary to clear up people’s credit records, eliminate judgments, and help them save – not only for a downpayment, but for a cushion in case of emergencies. If the Family Housing Services program needs to be strengthened or expanded to meet these objectives, then it is essential that funds be made available to do so. Without a stronger effort to qualify people earning less than 60 percent of median income, Charlotte might as well reduce its affordable homeownership programs. Otherwise, the city will not have sufficient qualified owners to buy. There is a track record of mortgage and budget counseling for low-income people in many other cities which demonstrates
that qualifying households with incomes of $15,000 on average can be successful.

**Encouraging landlords to sell to tenants** is another approach to getting least cost housing into the hands of low-income people. This program has been developed by NHS in the Wilmore neighborhood. Many landlords, having owned their buildings for a long time, have used up all the tax benefits, and might not be receiving enough cash return to justify their continued ownership. A city-wide program could be advertised that would encourage landlords to sell their homes. Neighborhood organizations could become involved by identifying owners who might be interested, and by directly soliciting them. The Partnership could provide the financing to the future homeowners, and put them through the Family Housing Services training program.

A possible program for the elderly who own their own homes but are cash-poor might be a "negative amortization" program. In this program, a nonprofit with ownership capacity would negotiate with the homeowner to buy the house from him or her at a market price. The nonprofit would maintain the home and would pay the senior citizen a monthly payment, based on the worth of the house and the senior’s expected life span (based on insurance actuarial tables). When the senior died, the house could be sold or rented to another low-income family. This program has proven very effective where the homeowner does not have enough cash to pay for basic needs or amenities he or she might desire, and where there is no offspring that might want to continue living in the house. Again, the Partnership would be a perfect city-wide vehicle, or a neighborhood nonprofit group with ownership and maintenance capacity.

**Habitat for Humanity** continues to be the best homeownership program for very low-income people. The city should continue its support for Habitat, and increase it to allow them to reach their goal of building 60 units per year.

Finally, some of the lending institutions appear to need assistance in making their affordable homeownership lending programs more "user friendly," which will enable them to make more loans. The problems appear to be administrative tie-ups, as opposed to lack of good will, so the problems should be relatively easy to solve.

3. Developing rental units for those unable to afford homeownership.

Even Habitat for Humanity’s programs cannot reach everyone who might wish to purchase a home. For some, they will not have the will or ability to lower their debts, pay off their judgments, improve their credit or save for a downpayment. Some might be able to
do all this, but might be hit by an unexpected medical bill or emergency which sets them right back again. At some income level, putting people into homeownership is laying a very heavy burden on them that might be too difficult to bear. For those people, it is important to have rental opportunities.

The Housing Authority’s Gateway and Steppingstone programs are an excellent way of enabling people to move out of public housing. Once they move, the vacant public housing units could be available once again for the truly needy - those people under $10,000 in income who simply cannot afford homeownership. Unfortunately, this will not meet the full need for housing in this income group. This is especially true since the Housing Authority would like to decrease the density of some of its older projects by demolishing some buildings in need of repair.

Because of this, the city will probably have to continue its funding of Housing Authority-managed public housing units. These units, although without subsidy, have no debt service and are therefore affordable to the very poor.

The city should also fully use the funds available for the permanent housing of the homeless, through the McKinney Program and possibly State Mental Health programs. Permanent housing is more important than transitional housing, since there is no affordable place for the homeless to transition to once the transitional program is over.

In addition to this very lowest-income group, the Partnership or capable neighborhood organizations could develop rental property with rents in the $250 to $350 range. These rents are generally not available in the market, and would meet the needs of those earning between $11,000 and $17,000 per year who cannot qualify for a home. The Partnership has already participated in projects using the Low Income Housing Tax Credits. The tax credit is an important source of funds which should be fully used in the development of rental housing.

Another strategy is to increase the city’s own rental subsidy program, called CHAPP (City Housing Assistance Payment Program). The subsidy for this program is $20,000 per household - which will probably subsidize the family’s housing cost for five years. With a glut of market-rate rentals, this might be a way to meet the needs of very low-income families without starting on major new construction projects.

Finally, the city should continue its strategy of targeting its rehabilitation activities towards those neighborhoods with the greatest concentrations of deteriorated housing. While affordability
is a major problem for the poor in Charlotte, the condition of homes in certain neighborhoods must also be addressed.

4. **Link housing with human services.**

The Housing Authority’s Gateway and Steppingstone programs are excellent efforts in helping people become economically self-sufficient. These programs should be supported in whatever way possible.

Close monitoring of the Pathways program is important, to determine its usefulness as a model. If it is, a concerted effort needs to be made by all involved to find the necessary funding to expand it to other housing developments.

Finally, the City Within A City program also needs to be closely monitored, to see if it is successful in better integrating all the city actions which occur in a neighborhood. This could be an excellent first step towards a comprehensive approach to community development.

**B. Cost of Implementing Recommendations**

The city’s proposed 1992 Community Development Block Grant (CDBG) budget is approximately $3,750,000. The funds are mainly targeted for its existing activities in residential rehabilitation, relocation and downpayment assistance, acquisition of buildings or land to be used for low-income housing, human services contracts, housing counseling, economic development and job training. These programs are important for the preservation of existing housing stock and serving the needs of people in the housing. Approximately 855 households are served by these programs, and it is essential that they continue.

In addition to the CDBG funds, the city has $1,244,000 in program income and $33,000 in recaptured funds to put towards existing housing related activities.

The Innovative Housing Fund provides another $4.5 million, mainly for adding new affordable housing units to the existing stock. These funds have been targeted as follows:

- $2 million for the Charlotte-Mecklenburg Housing Partnership program;
- $1.5 million for city requests for proposals (RFPs) for development of new housing; mainly larger projects which leverage city funds with other sources, such as equity raised from tax credits; and,
$500,000 for small project development.

The recommendations discussed adding some new twists and fine-tuning these programs to make them more useable. But basically the structures of these programs are good. After making the programmatic changes, they simply need to be expanded to reach more people.

New funds will be available through the new HOME program contained within the National Affordable Housing Act. At full funding, Charlotte’s allocation would be $2,787,000. The fight is on in Congress over the exact funding level of this program, but chances look good for funding at over $1.5 billion of the originally allocated $2 billion.

In addition to the HOME funds, Charlotte could consider an increase in its Innovative Housing Fund, through a modest increase in its property taxes or a linkage fee tied to new downtown development. The per capita state and local taxes for Charlotte residents is the 33rd lowest in the country\(^{16}\), so increasing taxes modestly would not put Charlotte at a competitive disadvantage.

C. Enterprise Foundation Assistance

Under Enterprise’s contract to provide public/private partnership assistance to 24 communities nationwide, Enterprise has the opportunity to offer Charlotte assistance with addressing many of these issues. A possible range of assistance under the scope of the Enterprise-HUD program could include the following:

- Help develop a strategic plan and program to more aggressively tackle Charlotte’s housing needs.
- Provide technical assistance to the Charlotte-Mecklenburg Housing Partnership, to help it fine tune its development process, institutionalize some of its ad hoc initiatives, and develop new programs that could help them reach out to more people.
- Provide technical assistance to community organizations that wish to get involved in development, in project assessment and planning, financial analysis and pro forma development, processing through city programs, construction management and sale or rental of projects.
For community organizations that do not want to become developers, technical assistance could be provided in strategic planning for neighborhoods, and in effective partnerships with outside developers.

Help the city, neighborhood residents, developers and brokers develop programs that will allow them to reach lower-income households, including lease/purchase programs, direct sale to tenant programs, negative amortization programs and stronger counseling programs.

Help lending institutions make their affordable homeownership programs more "user friendly."

Work with the city to develop new resources for housing development.

Help the city and social service providers better link their services to housing.
ENDNOTES

1. American Chamber of Commerce Researchers Association - Inner City Cost of Living Index, 1st Quarter, 1990.

2. This assumes that 30 percent of their income goes towards rent.

3. This assumes a 5 percent downpayment with a 30-year, 10 percent mortgage, and 30 percent of a family's income going towards principal and interest payments.

4. Same assumptions as footnote 3.

5. "Community Report on Housing Accomplishments: A Community Responds to the Challenge"; April 17, 1989; prepared by the Community Development Department of the city of Charlotte; page 3.

6. "Demographic Characteristics of Low-Income Households," prepared by the Urban Institute of the University of North Carolina at Charlotte; March 31, 1987; page 12.


9. If we take the over 15,000 households which the city reports spend more than 35 percent of their income for housing costs, and subtract the 5,900 families estimated earning below $10,000 in income, that leaves 9,100 families of over $10,000 in income with housing needs. Families earning over $18,000 begin to have many more housing options, so we are assuming that the majority of these families earn less than $18,000.


12. "The Impact of Scattered Site Public Housing on Residential Property Values"; a study prepared by Vivian Puryear, Department of Sociology, University of North Carolina at Charlotte and John G. Hayes, Ph.D., Housing Authority of the city of Charlotte, N.C.; January 1989.

13. From conversation with Dr. William McCoy, Director, Urban Institute.


16. Charlotte Overview 1991; Charlotte Chamber of Commerce; 3/91/20M.
Appendix

Appendix A  People Interviewed
Appendix A

People Interviewed

<table>
<thead>
<tr>
<th>Name</th>
<th>Title/Position</th>
</tr>
</thead>
<tbody>
<tr>
<td>Dr. Robert Albright</td>
<td>President, Johnson C. Smith University</td>
</tr>
<tr>
<td>Mr. John G.P. Boatwright</td>
<td>President, NCNB National Bank of N.C.</td>
</tr>
<tr>
<td>Pastor Barbara Brewton</td>
<td>Community Outreach Mission Church</td>
</tr>
<tr>
<td>Mr. Sidney H. Covington</td>
<td>Real Estate Appraiser Supervisor, Mecklenburg County</td>
</tr>
<tr>
<td>Mr. Jesse J. Cureton, Jr.</td>
<td>Account Executive, NCNB Mortgage Corporation</td>
</tr>
<tr>
<td>Mr. Ted Fillette</td>
<td>Attorney at Law, Legal Services of Southern Piedmont, Inc.</td>
</tr>
<tr>
<td>Mr. Ronald L. Fisher</td>
<td>Vice President, First Union National Bank of NC</td>
</tr>
<tr>
<td>Ms. Patricia G. Garrett</td>
<td>President, Charlotte-Mecklenburg Housing Partnership</td>
</tr>
<tr>
<td>Ms. Ann Hammond</td>
<td>City Council Member</td>
</tr>
<tr>
<td>Ms. Susan Hancock</td>
<td>Executive Director, Habitat for Humanity</td>
</tr>
<tr>
<td>Dr. John G. Hayes</td>
<td>Director of Special Projects and Resident Safety, Charlotte Housing Authority</td>
</tr>
<tr>
<td>Mr. Vincent L. James</td>
<td>Developer</td>
</tr>
<tr>
<td>Mr. Steven M. Kessler</td>
<td>Manager, Technical Services, Duke Power</td>
</tr>
<tr>
<td>Mr. Neil C. Leach</td>
<td>Principal, The Trinity Group</td>
</tr>
<tr>
<td>Mr. Ron Leeper</td>
<td>F. N. Thompson Co.</td>
</tr>
<tr>
<td>Mr. Jud Little</td>
<td>President, Crosland Properties</td>
</tr>
<tr>
<td>Mr. Nasif R. Majeed</td>
<td>President, A &amp; M Fast Foods, Inc. Burger King</td>
</tr>
<tr>
<td>Mr. Hoyle Martin</td>
<td>City Council</td>
</tr>
<tr>
<td>Mr. Roy Matthews</td>
<td>City Council Member</td>
</tr>
<tr>
<td>Mr. Bill McCoy</td>
<td>Director, Urban Institute, UNC at Charlotte</td>
</tr>
<tr>
<td>Mr. Elwyn McSwain</td>
<td>Director, Advocacy Services</td>
</tr>
</tbody>
</table>
Mr. H. Burt Melton  
Executive Vice President  
First Union National Bank  
of NC

Ms. Louise Sellers  
President  
Biddleville/Five Points  
Community Organization

Mr. David S. Mervine  
Vice President  
NCNB National Bank

Mr. A. C. Shull  
Manager  
Community Development

Mr. Jim Mezzanotte  
President  
Trenton Properties, Inc.

Ms. Pam Syfert  
Deputy City Manager

Mr. Ken Szymanski  
Executive Director  
Charlotte Apartment Association

Ms. Janice Morris  
President  
Belmont Neighborhood Strategy  
Force

Mr. J. Walton  
Director  
Department of Community  
Development

Mr. John Offerdahl  
Clinton Chapel AME Zion Church

Ms. Velva Woolen  
Interviewed by Phone

Ms. Cyndee Patterson  
Mayor Pro Tem

Mr. Del Borgsdorf  
Assistant City Manager

Mr. James M. Patterson, Jr.  
Executive Vice President  
Home Builders Association  
of Charlotte

Mr. Frank C. Creft, Jr.  
Executive Director  
Northwest Corridor Community  
Development Corporation

Mr. Stephen A. Patterson  
Senior Research Planner  
Charlotte Mecklenburg Planning  
Commission

Mr. Ricky Hall  
Director  
Reid Park Association

Mr. Stuart O. Pope  
Executive Director  
Neighborhood Housing Services  
of Charlotte

Ms. Claire Trexler  
CMHP Board Member

Ms. Ella Scarborough  
City Council Member
SERVICES TO BE PROVIDED BY THE ENTERPRISE FOUNDATION, INC.

1. Strategic Planning Process and Plan

The Enterprise Foundation will help provide technical assistance to the existing public/private partnership. It will help develop and plan new programs for affordable housing, and fine tune its development process and orient participants. The Enterprise Foundation also will provide technical assistance to other nonprofit housing groups in strategic planning.

The Enterprise Foundation will work with local lenders to develop a strategic planning process and a strategic plan. The strategic plan will include, but not be limited to, the following:

· a description of local housing conditions, demographics and income characteristics, defining the need for rehabilitation or new construction and/or lower rents or sales prices as well as the need for counseling and support services;

· a delineation of the target population and geographic area;

· a statement of long- and short-term goals, tied into CHAS goals;

· a description of the program approaches and/or projects to be carried out over the next several years;

· an identification of the public, private and nonprofit entities which will deliver the proposed housing services and a statement of what technical assistance and training will be needed to ensure that those organizations can effectively and efficiently deliver such services;

· a budget of the administration and program costs and resources for new partnership-sponsored programs;

· an identification of all existing sources of project funding, a set of proposals to improve the terms and utility of existing sources and to open up new sources of short- and long-term debt financing and of equity from the public and private sectors; and

· arrangements to ensure that counseling and other supporting social services will be available to all households for whom housing assistance is provided.

2. Training

The Enterprise Foundation will provide training to the participants in the existing public/private partnership and other organizations. The Enterprise Foundation will incur a majority of the tuition costs for the participants, and the city will incur travel and per diem costs ($2,200 toward the training tuition is included in the total Agreement cost). Training will include:
• Three (3) three-day training technical sessions for staff of partnerships and personnel of nonprofit housing organizations and local government directly supporting the work of the partnership. The objective of the training will be the dissemination of important technical skills and knowledge regarding housing development as well as the transfer of experiences and information among partnership participants.

• Four (4) Project Development Training workshops provided by the Development Training Institute in:
  - The Development Process and Financial Feasibility
  - Financial Analysis and Deal Structuring
  - Financing Sources and Packaging
  - Housing Production Management

Training will be highly integrated with the Enterprise Foundation's on-site project-specific technical assistance.

3. Capacity Building of Nonprofits

The Enterprise Foundation will provide intensive technical assistance to increase the public/private partnership's effectiveness in facilitating low- and moderate-income housing and community development in Charlotte.

The Enterprise Foundation will provide assistance to the existing public/private partnership and other nonprofit community organizations in the following ways:

• Ensure sound internal management practices and workplans
• Mobilize and channel financing
• Understand housing financing and construction management
• Effectively market and manage completed housing, and ensure that tenants and homebuyers are appropriately counseled and have access to needed support services.

A major technical assistance task will be to help participants sort out and clarify the roles of various funding, advocacy, development and management organizations participating in the partnership, and help all participants agree on strategy, the objective being to develop a system that will continue to expand and improve after the HUD contract is complete.

4. Project-Specific Technical Assistance

As part of its strategic plan, the public/private partnership and other nonprofits will develop affordable housing projects. The Enterprise Foundation will provide hands-on technical assistance to execute these projects.
### Water Treatment Plant

Two independent studies by consultants in 1987 and 1989 have identified the need for a water treatment plant in North Mecklenburg to supply water to that area and to East Mecklenburg.

### Site Selection

Twenty-two potential sites were evaluated in North Mecklenburg.

- The most favorable site is a 151 acre tract located at the end of Babe Stillwell Farm Road off of Highway 73 and purchase is recommended.

- This site has the potential to not require pumping of raw water to the site due to the surrounding topography, the contours of the site are favorable, the location of the site relative to existing and proposed water mains and other facilities is good, and the close proximity to Lake Norman will make supply mains less expensive.

- The City must notify the seller of our intent to purchase by November 7, 1991. If we do this, the closing of the sale must occur by December 12, 1991.

- The tax value of this land is $576,000. An independent MAI appraiser contracted by the City has appraised the property at a market value of $17,500/acre or approximately $2,646,875 total.

- Criteria established by CMUD consultants for a water plant site are all met by this property.

- CMUD consultants recommended a minimum of 50 acres. A larger site is more desirable. The existing Franklin Water Treatment Plant occupies about 180 acres not including area used for the Administration/Engineering Building located next door.

- Since this site is larger than the minimum required, joint use or disposal of excess property can be considered after the treatment plant planning/design is complete.
Two minor thoroughfare streets are projected to cross on or near this site at some time in the future. This has been reviewed with both City DOT and County Engineering. No significant impact is expected on either the road proposals or the ability of CMUD to use this site.

- The site is zoned RU for rural use. Construction of water treatment facilities is an allowed land use under this zoning designation.

- The site is located within the Mecklenburg County zoning jurisdiction.

- This acquisition has gone through the Mandatory Referral process for Capital Projects with the Planning Commission. The Commission recommended approval. The report and map are attached.

- The sellers own substantial adjacent property and do not foresee any conflicts or non-compatibility of a water treatment plant with their planned development.

- An environmental audit has been done of the site. Nothing was identified which will restrict its use.

- Construction of a water treatment plant at this location is not expected to impact watershed classification of Lake Norman. Water quality in Lake Norman is less likely to be negatively impacted by development than Mountain Island Lake. Lake Norman is approximately 20 times as large as Mountain Island and has more ability to assimilate pollutant loading.

- $2,916,000 in bonds will be on the ballot in November for planning and design of this water treatment plant. This work is scheduled to begin in the summer of 1992. The plant is scheduled to be constructed in FY95 and FY96.

- The total projected cost of the plant is approximately $27 million. Construction is proposed in the current CIP to be funded from a future bond referendum. The plant would have an initial capacity of 10-12 million gallons/day (mgd) with expansion capabilities up to at least 25 mgd.
DATE: September 30, 1991

TO: Kent G. Winslow,
    Real Estate Supervisor

FROM: Martin R. Cramton, Jr.,
      Planning Director

SUBJECT: - Mandatory Referral Report No. 91-28 -

Attached is a copy of the Mandatory Referral Report No. 91-28 for the North Mecklenburg Treatment Plant Site. This report was unanimously approved at a meeting of the Planning Committee on September 24, 1991.

If additional information is needed, please let me know.

mmc

cc: Charlotte-Mecklenburg Utility Department
PROJECT PROPOSAL AND LOCATION

This project would acquire 151.25 acres for construction of a water treatment plant with an ultimate capacity estimated at 25 million gallons/day (MGD). This site is on tax parcel 009-141-13. It is located at the end of Babe Stillwell Farm Road near Lake Norman.

PROJECT JUSTIFICATION

This project was first included in the FY 89 Capital Improvements Program (CIP) and has also been part of the FY 90 and FY 91 CIPs. Bonds were approved in November of 1988 to finance water plant site acquisitions. These actions were supported by a consultant's report done in 1988 and updated in December of 1990. The City has been searching for a suitable site since January, 1991. At least 22 sites were examined in this search, and this site was found most suitable. Its close proximity to the lake reduces costs for the raw water intake line. More significantly, this site appears to provide for the gravity intake of raw water from Lake Norman, eliminating pumping costs both in construction and during later operations. The site also would permit gravity movement through much of the plant as the land slopes continuously toward McDowell Creek. The site appears to meet almost all the site selection criteria contained in the consultant's recommendations, except that geotechnical investigations and an environmental audit have not yet been completed. Due to unexpected rapid growth in north Mecklenburg, design of the plant would be undertaken as soon as the land is acquired, with construction anticipated in 1994-95. The option on this land expires on November 7th.

PROJECT IMPACT

The mere acquisition of this site will have only fiscal impacts upon the City. $3.6 million has already been appropriated for this project. The actual plant would be a positive impact upon the CMUD water supply system by providing an alternate source of water. It would reduce costs in the long term by eliminating the need to pump water from Mt. Island Lake to the Franklin treatment plant and then pumping it north again to serve that end of the county.

Since the plant facilities have not yet been designed, some speculation is involved in estimating their visual impact. However, facilities similar to the Franklin plant can be expected, with some above-ground water storage similar to the new tank on Sardis Road. The current vegetation on the site provides some excellent screening, but new public roads may cross the site and necessitate new screening.
Unless a new road is built as part of this plant’s construction, a large amount of construction traffic will be placed on Babe Stillwell Farm Road, currently a dead end residential street. After construction, a low level of industrial traffic would use the road.

RELATIONSHIP TO OTHER PUBLIC AND PRIVATE PROJECTS

CMUD desires to have two water intakes to this plant. One may be the old unused Huntersville intake just up the road on NC 73. Another potential pipeline corridor would be through the proposed County Park in Browns Cove.

An extension of Stumptown Road to NC 73 is included in the Thoroughfare Plan, and a public meeting has already been held to examine possible alignments. Several alignments cross the property proposed for purchase. In addition to the Stumptown Road extension, a north-south connection between Gilead Road and Sam Purr Road is also proposed to cross this site. While the site can probably accommodate these roads and remain functional, natural buffers on the site should be considered in alignment decisions.

The North District Plan also calls for a new junior high school in this area and a new park. This 151-acre site may have sufficient excess size to accommodate a joint use.

The site is within the "extended protection area" recommended by the water supply watershed protection consultant. This area would be intended to allow high levels of impervious surface but with structural control devices for runoff. Selection of Lake Norman as a water supply invites the suggestion that if a water body with that high of development level along its shores is acceptable, then Mt. Island Lake might also be able to support a similar level of development and remain a safe drinking water supply. However, the difference in the size of the two reservoirs, the sensitivity of the Mt. Island intake to the condition of a low flow cove, and concern over Mt. Island Lake for other than water supply reasons makes such a suggestion very weak.

PROJECT COST

This 151.25 acres is proposed to be purchased for approximately $2.6 million or $17,000/acre. An independent appraisal is being contracted for by the Real Estate Division but the appraisal is not yet available. There is some question by Real Estate personnel whether this site will appraise for the negotiated sale price. CMUD feels that this is such a good site that purchase for more than appraised value may be justified. The property’s tax valuation is $576,500.

STAFF RECOMMENDATION

The site seems very appropriate assuming that the geotechnical and environmental studies are acceptable. The appropriate price for the site is a complex issue and a price in excess of appraised value should be justified before being completed.
If this site is selected, consideration should be given to realigning proposed roads to maximize the existing vegetation for screening.

Planning staff should be involved in the review of the site plan.

**PLANNING COMMITTEE RECOMMENDATION**

Planning Committee unanimously approved staff recommendation at a meeting on September 24, 1991.
CMUD ADVISORY COMMITTEE

(7 Members)

Membership - Except for the member appointed by City Council from the small towns, the other members must be chosen from the following categories with no more than two persons in each category by City and County appointment; real estate developer, water and/or sewer contractor, civil engineer specializing in water and sewer construction, financial expert, and neighborhood leader. No person is to serve more than two full consecutive terms, and the original staggered terms will count as full terms. For future appointments, which will be three years, coordination between the City and County must insure that there will never be more than two persons from each category.

Responsibilities - Review and make recommendations to City Council concerning the following:

- all capital improvement programs for water and sewer facilities and changes to such programs;
- proposed changes in the method for determining water and sewer charges; proposed changes in policy for extending water and sewer service; requests for one or more specific extensions of the water and sewer system which have not been approved within a reasonable time by the Director of the Charlotte-Mecklenburg Utility Department (CMUD); proposed changes in the standard specifications for the installation of water and sewer facilities which have not been approved by the Director of CMUD; any matter related to water and sewer service as may be requested by the CMUD Director, the City Council or the County Commission. The Committee will sit with City Council and/or County Commission in public hearings on any matter required by the joint agreement. An annual report will be presented to City Council and County Commission on the operations of CMUD and on the activities of the Committee. No change will be adopted in the policies for extending water and sewer service nor in the method for determining water and sewer charges until a joint public hearing of the City Council, and the Committee on such change has been held and the Committee has been allowed at least thirty (30) days to develop and present its recommendations.

<table>
<thead>
<tr>
<th>MEMBER</th>
<th>DIST.</th>
<th>ORIGINAL APPOINTMENT</th>
<th>ORIGINAL EXPIRATION</th>
<th>RE-APPOINTMENT</th>
<th>RE-APPOINTMENT EXPIRATION</th>
</tr>
</thead>
<tbody>
<tr>
<td>City</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>(C)James J. Ewers W/M NL</td>
<td>1</td>
<td>08/26/91</td>
<td>06/30/94</td>
<td>3 yrs.</td>
<td></td>
</tr>
<tr>
<td>(C)Otis A. Crowder W/M CON</td>
<td>5</td>
<td>08/26/91</td>
<td>06/30/93</td>
<td>2 yrs.</td>
<td></td>
</tr>
<tr>
<td>(C)William V. Tilley W/M TO</td>
<td>0</td>
<td>08/26/91</td>
<td>06/30/94</td>
<td>3 yrs.</td>
<td></td>
</tr>
<tr>
<td>County</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Douglas Boone W/M RE</td>
<td>7</td>
<td>07/01/91</td>
<td>06/30/93</td>
<td>2 yrs.</td>
<td></td>
</tr>
<tr>
<td>Gary T. Knox W/M NL</td>
<td>0</td>
<td>07/01/91</td>
<td>06/30/92</td>
<td>1 yrs.</td>
<td></td>
</tr>
<tr>
<td>David W. Rohrbaugh W/M CE</td>
<td>5</td>
<td>07/01/91</td>
<td>06/30/94</td>
<td>3 yrs.</td>
<td></td>
</tr>
</tbody>
</table>

RE - Real Estate Developer
CON - Contractor Water/Sewer
NL - Neighborhood Leader

*Chairman
Staff Advisor:

Revised 08/30/91
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME MANSOUR S EDLIN, P.E. Mr ___________ Mrs ___________

(please print or type)

HOME ADDRESS 2225 McClintock Rd ZIP 28205

BUSINESS ADDRESS 8731 Red Oak Blvd ZIP 28217

HOME PHONE (704) 333-3638 BUSINESS PHONE (704) 525-6028

SPOUSE’S NAME ___________________________ SPOUSE’S EMPLOYER

SPOUSE’S TITLE ___________________________

PLEASE INDICATE Voting Precinct # ___________ District # ___________ Date of Birth 9/11/58

MALE ___________ BLACK _______ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE _______ WHITE ___________ CHARLOTTE-MECKLENBURG UTILITY DEPT. ADVISORY

SINGLE _______ INDIAN _______ COMMITTEE

MARRIED _______ HISPANIC _______

OTHER _______ _____________________

EDUCATION (including degrees completed)

B.S CIVIL ENGINEERING 1984

UNC-CHARLOTTE

CURRENT EMPLOYER WOODPECK CONSULTANTS

TITLE PROJECT MANAGER YEARS IN CURRENT POSITION 4/2

DUTIES DESIGN OF PUBLIC WORKS PROJECTS (ROADS, WATER, SEWER, LAND DEVELOPMENT, ETC.) FOR PUBLIC & PRIVATE CLIENTS

OTHER EMPLOYMENT HISTORY

JACK K CHRISTIAN & ASSO. CHARLOTTE, N.C. 1980

BEAMAN COOP GREENSBORO, N.C. 1985

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE: Design and planning of public utility such as water and sewer, land development and its impact.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES:
Board Member of Elizabeth-Morningside Neighborhood Assd.
American Society of Civil Engineers.

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES:

COMMENTS: I have resided in this community since 1980 and fully know and understand the growth of this community and the challenges that are waiting for our community during the 90's.

AFFIRMATION OF ELIGIBILITY:
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes____ No X If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes____ No X If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that, otherwise, it will be removed from the active file.

A personal contact with a City Council member is recommended.

RETURN COMPLETED FORM TO
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature ____________________________
Date: 7/12/91

PLEASE DO NOT SUBMIT RESUMES

City Clerk
1989
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME Robert Scott Henry

Mr X Mrs

HOME ADDRESS 4011 Rhodes Avenue, Charlotte, NC ZIP 28210

BUSINESS ADDRESS 6325 Wilkinson Blvd., Charlotte, NC ZIP 28214

HOME PHONE (704) 553-1698 BUSINESS PHONE (704) 373-6182

SPOUSE'S NAME Beth Henry SPOUSE'S EMPLOYER Southern Bell

SPOUSE'S TITLE Management Trainee

PLEASE INDICATE. Voting Precinct # 75 District # 7 Date of Birth 7/3/62

MALE X BLACK BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE WHITE X Charlotte-Mecklenburg Utility Department Advisory Comm.

SINGLE INDIAN

MARRIED X HISPANIC

OTHER

EDUCATION (including degrees completed) Bachelor of Science - Electrical Engineering

Master of Science - Major Area: Electrical Engineering, Minor Area: Management

CURRENT EMPLOYER Duke Power Company

TITLE Associate Distribution Engineer YEARS IN CURRENT POSITION 0.5

DUTIES Planning, designing, and justifying electric distribution facilities in Charlotte Division. Directing and implementing quality assurance procedures.

OTHER EMPLOYMENT HISTORY Previous work assignments have included development of least cost planning processes to identify long term electric generation requirements and measuring the impact of those requirements on customer reliability and rates.
INTERESTS/SKILLS/AREAS OF EXPERTISE

Financial markets; Personal computing; Economic analysis

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Beverly Woods Civic Association Board of Directors Officer; IEEE, Carmel Baptist Church

Vice-Moderator and Finance Committee Secretary, NC Professional Engineer

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Charlotte Chamber Membership Drive; South Carolina and Georgia Youth-In-Government

Program Coordinator

COMMENTS

The combination of a five year work experience in Duke's System Planning Dept., an interest in financial markets and planning, and the leadership involvement in a neighborhood association makes me a highly qualified candidate for appointment. Thanks for your consideration.

AFFIRMATION OF ELIGIBILITY

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes____ No X__ If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes_____ No X__ If yes, please attach explanation of the nature of the conflict

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you

This form will be retained on file for one year and must be updated after that, otherwise, it will be removed from the active file

A personal contact with a City Councilmember is recommended.

RETURN COMPLETED FORM TO:

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: ________________
Date: ________________

PLEASE DO NOT SUBMIT RESUMES

JUL 10 1991
COMMUNITY RESOURCES BOARD
(22 Members)

Membership – Appointed for three-year terms.

Responsibilities – Oversees the work of Information & Referral Service, Case Advocacy Program, Voluntary Action Center, Retired Senior Volunteer Program, Volunteer Leadership Development Program, Partners in Caring.

<table>
<thead>
<tr>
<th>MEMBER</th>
<th>DIST.</th>
<th>ORIGINAL APPTMT.</th>
<th>RE-APPTMT.</th>
<th>TERM</th>
<th>EXPIRES</th>
</tr>
</thead>
<tbody>
<tr>
<td>(M) Rudolph Worsley</td>
<td>2</td>
<td>04/19/83</td>
<td>12/31/84</td>
<td>3 yrs.</td>
<td>12/31/87</td>
</tr>
<tr>
<td>(C) Virginia Ryan W/F</td>
<td>4</td>
<td>05/19/88</td>
<td>10/23/89</td>
<td>Unexp.</td>
<td>12/31/92</td>
</tr>
<tr>
<td>(C) Marsha Gaspari W/F</td>
<td>1</td>
<td>01/23/89</td>
<td></td>
<td>3 yrs.</td>
<td>12/31/91</td>
</tr>
</tbody>
</table>

County:

<table>
<thead>
<tr>
<th>MEMBER</th>
<th>APPTMT.</th>
<th>TERM</th>
<th>EXPIRES</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sara J. Blackburn W/F</td>
<td>05/20/91</td>
<td>Unexp.</td>
<td>01/31/94</td>
</tr>
<tr>
<td>Richertine Dean B/F</td>
<td>11/20/89</td>
<td>Unexp.</td>
<td>01/31/92</td>
</tr>
<tr>
<td>Bruce A. Wolven W/H</td>
<td>02/19/90</td>
<td>Unexp.</td>
<td>01/31/93</td>
</tr>
</tbody>
</table>

United Way of Central Carolinas:

<table>
<thead>
<tr>
<th>MEMBER</th>
<th>APPTMT</th>
</tr>
</thead>
<tbody>
<tr>
<td>Godfrey Bennett W/M</td>
<td>1988</td>
</tr>
<tr>
<td>John Ratliff – resigned</td>
<td>1988</td>
</tr>
<tr>
<td>Renee D. Bramlett</td>
<td>1989</td>
</tr>
<tr>
<td>Ray D. Vaughn</td>
<td>1989</td>
</tr>
<tr>
<td>Caroline Wannamaker</td>
<td>1989</td>
</tr>
<tr>
<td>Rev. William H. White</td>
<td>1989</td>
</tr>
<tr>
<td>D. Scott Wilkerson</td>
<td>1990</td>
</tr>
<tr>
<td>Patt Bower</td>
<td>1990</td>
</tr>
<tr>
<td>Tim Breiding</td>
<td>1990</td>
</tr>
<tr>
<td>Margaret Dabbs</td>
<td>1990</td>
</tr>
<tr>
<td>Jan Keny</td>
<td>1990</td>
</tr>
<tr>
<td>*Pender R. McElroy W/M</td>
<td>1990</td>
</tr>
<tr>
<td>Joyce Reid</td>
<td>1990</td>
</tr>
<tr>
<td>R. V. Spracklin</td>
<td>1990</td>
</tr>
<tr>
<td>Michelle Thomas</td>
<td>1990</td>
</tr>
</tbody>
</table>

*Chairman

Revised 2/7/91
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME Angela Wright Chambers

(please print or type)

Mr _______ Mrs _______

Ms _______ Miss _______

HOME ADDRESS 1808 Finchley Dr ZIP 28215

BUSINESS ADDRESS 3235 Drenan St ZIP 28205

HOME PHONE (704) 563-7340 BUSINESS PHONE (704) 372-3929

SPouse's NAME James Chambers SPouse's EMPLOYER G&G Fish Market

SPouse's TITLE President

PLEASE INDICATE Voting Precinct # 043 District # _________ Date of Birth 7-23-58

MALE ______ BLACK ______ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN.

FEMALE ______ WHITE ______ Advisory Energy Commission

SINGLE ______ INDIAN ______ Community Resource Board

MARRIED ______ HISPANIC ______ Certified Development Corp.

OTHER ______ Housing Authority

EDUCATION (including degrees completed) Graduate East Mecklenburg

1 year college Queens College

CURRENT EMPLOYER G&G Fish Market

TITLE Vice President YEARS IN CURRENT POSITION 2 yrs.

DUTIES Bookkeeper Clerk Cashier etc.

OTHER EMPLOYMENT HISTORY Eckerd Drug 10 yrs

Account Payable

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
School comm. Shamrock Gardens

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Boys scout comm. at church Little Rock Boys

COMMENTS

AFFIRMATION OF ELIGIBILITY:
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes [ ] No [X] If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes [ ] No [X] If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that; otherwise, it will be removed from the active file.

A personal contact with a City Councilmember is recommended.

RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: Angela W Chambers
Date: 9-10-91

PLEASE DO NOT SUBMIT RESUMES

City Clerk
1989
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

Please complete each section

FULL NAME Duncan Cairnes Ely (please print or type)
Mr. ✓ Mrs. Ms. Miss

HOME ADDRESS 4930 Broken Saddle Lane, Charlotte, NC ZIP 28226-5817

BUSINESS ADDRESS 500 Spratt Street, Post Office Box 31636, Charlotte, NC ZIP 28231-1636

HOME PHONE (704) 364-6228 BUSINESS PHONE (704) 371-3035

SPouse's NAME Elizabeth Wickenberg Ely SPouse's EMPLOYER St. John's Episcopal Church
(Beth) SPouse's TITLE Associate Rector

PLEASE INDICATE: Voting Precinct # 070 District # 6 Date of Birth 04/03/51

MALE ✓ BLACK BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN:

FEMALE ✓ WHITE Community Resources Board

SINGLE INDIAN

MARRIED HISPANIC

OTHER

EDUCATION (including degrees completed)
Diploma (with Honours): Chestnut Hill Academy Philadelphia, PA 1969
Bachelor of Arts University of Arizona Tucson, AZ 1974
Master of Divinity The General Theological Seminary New York, NY 1988

CURRENT EMPLOYER THE CRISIS Assistance Clothing Ministry

TITLE Director YEARS IN CURRENT POSITION 2

DUTIES Responsible for the entire administration of the agency, including its staff, its volunteer program, its student internships, community relations, development and fundraising, and its outreach programs.

OTHER EMPLOYMENT HISTORY
Executive Director THE FRATERNITY OF ALPHA KAPPA LAMBDA, INC. Indianapolis, IN 1977-1979
Assistant Director ST. STEPHEN'S EPISCOPAL CHURCH Philadelphia, PA 1979-1980
Assistant Director THE YOUTH ALTERNATIVES CAMPS, INC. Tucson, AZ 1980-1983
INTERESTS/SKILLS/AREAS OF EXPERTISE  Administration, Community Relations, Development and Fundraising, Volunteer Resources Programming and Administration, Working with People from Diverse Backgrounds, and Concern for our Community.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Boards of Directors of Charlotte Emergency Housing, Inc., The Wildlife Guard, and The Observer Corporation; Board of Advisors of The Relatives, Inc., North Carolina State University EPNEP Program, and The Logos Foundation; DSS Foster Care Review Board; Leadership Charlotte (Class XIII-1991), The American Society of Association Executives; Metrolina Association for Volunteer Fundraising, Volunteer Resource Programming and Administration, volunteering *with* People from Diverse Backrounds, and Concern for our Community.

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Far too numerous to mention here. For a more comprehensive listing, please refer to such reference works as Outstanding Young Men of America, Who's Who in Association Management, Community Leaders and Noteworthy Americans, and the like.

COMMENTS:  Reba Vaughan, a member of the Community Resources Board, encouraged and endorsed this application.

AFFIRMATION OF ELIGIBILITY:

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes ______ No [✓]  If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes ______ No [✓]  If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that; otherwise, it will be removed from the active file.

A personal contact with a current councilmember is recommended.

RETURN COMPLETED FORM TO:

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: ____________________________

Date: Thursday, September 12, 1991

PLEASE DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY
Appointed to ____________________________
Date ____________________________

Please complete each section

FULL NAME Frances Genevieve Hedrick
(please print or type)
Mr. _______ Miss _______
Mrs. _______ Ms. _______

HOME ADDRESS 430 Clement Avenue, Charlotte, N.C. ______ ZIP 28204
BUSINESS ADDRESS 4201 Congress St., Suite 300, Charlotte, N.C. ______ ZIP 28209

HOME PHONE (704) 375-9658 BUSINESS PHONE (704) 554-8390

SPOUSE'S NAME NA SPOUSE'S EMPLOYER NA #

SPOUSE'S TITLE

PLEASE INDICATE:
Voting Precinct # 17
District # 1
Date of Birth 11/24/39

MALE _______ BLACK _______ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN:
FEMALE X WHITE X Community Resources Board
SINGLE _______ INDIAN _______ Advisory Energy Commission
MARRIED _______ HISPANIC _______ Certified Development Corp.
OTHER _______

EDUCATION (including degrees completed) Juris Doctor, Nova School of Law, Chapel Hill, N.C. 1987, Bachelor of Arts in English, Queens College, Charlotte, N.C 1984

Minor in Business Administration, Queens College, Charlotte, N.C. 1984

CURRENT EMPLOYER Transworld X-Ray Corporation
TITLE Credit/Collections Manager YEARS IN CURRENT POSITION 2

DUTIES Include but are not limited to: Active collection of approx. on Million dollars per month on an international scale. Designing and implementation of collection and credit procedures for review by lending institution.


(over)
Research, problem-solving, communication, areas of expertise

INTERESTS/SKILLS/AREAS OF EXPERTISE: Local History, Reading, Writing, weight lifting.

(I presently write a family news-letter monthly which I mail out to fifty family members.) Legal issues are one area of interest and sometimes expertise. Research, problem solving, meeting deadlines and communication are areas of expertise.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Member of St. Louis Association of Credit Management

Member of Friends of Belmont Abbey Library  Member YMCA

Member of Board of Directors of Woman Reach (A United Way funded program)

Member of NC Student Bar Association

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

COMMENTS: Am sincerely interested in becoming committed to and involved in local issues and problems as I believe I have much to contribute. I have not had the opportunity to pursue this until now due to financial obligations (paid-date: $20000. student loan.)

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes____ No X____ If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes____ No X____ If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that; otherwise, it will be removed from the active file.

A personal contact with a City Council member is recommended.

RETURN COMPLETED FORM TO:

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature:  
Date: 9/13/91

PLEASE DO NOT SUBMIT RESUMES.
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section.

FULL NAME CAROL HARDISON HUGHES

(please print or type)

Mr. ________ Mrs. ________ Ms. ________ Miss ________

HOME ADDRESS 5615 Roundhouse Ln. ZIP 28226

BUSINESS ADDRESS 422 S. Church St. ZIP 28242

HOME PHONE (704) 541-3161 BUSINESS PHONE (704) 382-1091

SPouse’S NAME Charles David Hughes Jr

SPouse’S EMPLOYER Merrill Lynch &

SPouse’S TITLE Financial Planner

PLEASE INDICATE: Voting Precinct # 93 District # 7 Date of Birth 8/20/59

MALE _______ BLACK _______ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN:

FEMALE _______ WHITE _______ Community Resources Board

SINGLE _______ INDIAN _______

MARRIED _______ HISPANIC _______

OTHER _______

EDUCATION (including degrees completed)

<table>
<thead>
<tr>
<th>University</th>
<th>Degree</th>
</tr>
</thead>
<tbody>
<tr>
<td>Furman University</td>
<td>B.S. Math</td>
</tr>
<tr>
<td>Tallahasssee Community College</td>
<td>Computer Science</td>
</tr>
<tr>
<td>Englewood High School</td>
<td></td>
</tr>
</tbody>
</table>

CURRENT EMPLOYER Duke Power Company

TITLE Business Systems Consultant

YEARS IN CURRENT POSITION 3 years

DUTIES Responsible for integration of new computer technology into the business units within Duke Power. Key accountability is relationship management with the employees who are acquiring and using the new computer systems. Additionally, I

OTHER EMPLOYMENT HISTORY On the facilitator of a newly developed self directed work team of 10 computer specialists.


1985 - 1988 Systems Programmer

1998 - present described above
INTERESTS/SKILLS/AREAS OF EXPERTISE
Interested in working with people to solve problems using measurable, goal-oriented approaches. Extensive volunteer and career experience in managing projects and helping people who are disadvantaged.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Past Board
Steering committee member for Habitat for Humanity, Habitat for Humanity in North Carolina. Board member of Queen City Toastmasters. Homeless shelter volunteer. Member of St. John's Episcopal Church.

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Three years experience as a Beachline Telephone Counselor - required routine interaction with and close knowledge of the Information and Referral Service. Worked with Voluntary Action Center in 1985 and 1986. High school tutoring services.

COMMENTS: My career experiences (budget management, team leadership, technical analysis) combined with my volunteerism in the community for nine years will be a strong asset on the Community Resources Board.

AFFIRMATION OF ELIGIBILITY:
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes___ No___ If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes___ No___ If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that. Otherwise, it will be removed from the active file.

A personal contact with the member is recommended.

RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

PLEASE DO NOT SUBMIT RESUMES

signature: Carol Handlin Hughes

Date: September 11, 1991

RECEIVED
SEP 11 1991

OFFICE OF CITY CLERK
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY
Appointed to
Date

Please complete each section.

FULL NAME Stephen Watts Kearney ___________ Mr ___________ Mrs ___________
(please print or type) Ms. ___________ Miss ___________

HOME ADDRESS 6552-A Idlewild Road, Charlotte, NC. ZIP 28212
District Attorney's Office
BUSINESS ADDRESS 3rd Floor, 700 East Trade Street, Charlotte, N.C. ZIP 28202

HOME PHONE (704) 537-1892 BUSINESS PHONE (704) 342-6286

SPouse's NAME Janice Anne Kearney SPouse's EMPLOYER District Attorney's Office

SPouse's TITLE Self-Employed

PLEASE INDICATE: Voting Precinct # 62 District # Idlewild School Date of Birth 4-29-59

MALE _____ BLACK _____ BOARDS/COMMISSIONS/COMMITTEES I am MOST INTERESTED IN

FEMALE _____ WHITE _____ Safety Action Committee

SINGLE _____ INDIAN _____ Community Relations Committee

MARRIED _____ HISPANIC _____ Charlotte-Mecklenburg Planning Commission

OTHER _______ YES Community Resources Board

EDUCATION (including degrees completed): N.C. State University, Bachelor of Arts

CURRENT EMPLOYER District Attorney's Office, 26th Prosecutorial District

TITLE Assistant District Attorney YEARS IN CURRENT POSITION 10 months

DUTIES Prosecute misdemeanors and traffic offenses in criminal district court.

OTHER EMPLOYMENT HISTORY Research Assistant to Judge Hugh A. Wells,
N.C. Court of Appeals; Law Clerk, DeBank & McDaniel Law Firm;
Law Clerk to the Legal Specialist, Cameron Brown Mortgage Banking; Inc:
Sales Clerk, Software Etc. Retail; Computer Software Store; Manager,
K & K Toys (see attached resume)
INTERESTS/SKILLS/AREAS OF EXPERTISE
North Carolina Bar Association, Mecklenburg County Bar, 26th Judicial District Bar, American Judicature Society
Law Explorers Program Young Lawyers' Division, Mecklenburg County Bar, Young Democrats of Mecklenburg County

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Current member of the Bar of the United States Courts for the Eastern, Middle and Western District of North Carolina

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Young Democrats of Wake County, Board of Directors, Wake County Young Democrats.

COMMENTS

AFFIRMATION OF ELIGIBILITY.
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes ___ No ___ If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes ___ No ___ If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that; otherwise, it will be removed from the active file.

A personal contact with a City Council member is recommended.

RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2837

Signature: __________________________
Date: 3-10-91

PLEASE DO NOT SUBMIT RESUMES

City Clerk
1989
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY
Appointed to
Date

Please complete each section.

FULL NAME Carol K. Willox
(please print or type) Mr ______ Mrs ______
Ms. X ______ Miss ______

HOME ADDRESS 7920 Princess Ann Dr. ZlP 28212

BUSINESS ADDRESS 5636 R., Independance ZlP 28212

HOME PHONE (704) 568-7451 BUSINESS PHONE (704) 5310199

SPOUSE'S NAME ( ) SPOUSE'S EMPLOYER

SPOUSE'S TITLE

PLEASE INDICATE: Voting Precinct # 064 District # 5 Date of Birth 3-25-45

MALE _____ BLACK _____ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE X WHITE X Spirit Square, other arts organizations/ACT Comm

SINGLE X INDIAN _____ New Performing Arts Center / MUSEUM BOARD

MARRIED _____ HISPANIC _____ Environmental Issues - MANAGEMENT/AUDIT/COMMISSION/CLEAN

OTHER _____ Poor/need issues - HOUSING AUTHORITY

EDUCATION (including degrees completed) B.A. Education, Saginaw Valley University, Saginaw Michigan; Associate Degree Sec. Sci/Advertising, Northwood Institute, Midland, Michigan.

12 hours toward Master's degree

CURRENT EMPLOYER Newsstand International (part-time)

TITLE Sales _______ YEARS IN CURRENT POSITION Since 8-90

DUTIES Bookseller, inventory, merchandising

OTHER EMPLOYMENT HISTORY 1985 until August, 1990, Ivey's, Supervisor of Sign Shop
(responsible for many free sign for the city - temporary sign for flowers planted in uptown
Charlotte, signs for First Night. In Michigan, teacher, manager Educ. supply store,
gifted consultant, copywriter, and public relations
INTERESTS/SKILLS/AREAS OF EXPERTISE  Volunteerism - Docent at Spirit Square, Reading
Tutor, ABLE program; teacher - theatre, creative dramatics

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Community Theatre Assoc. of Michigan, Democratic party organization
Layreader, St. John’s Episcopal Church

COMMENTS:

AFFIRMATION OF ELIGIBILITY:
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes ______ No X ______ If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes ______ No X ______ If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that; otherwise, it will be removed from the active file.

A personal contact with a City Councilmember is recommended.

RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: [Signature]
Date: [Dec 28, 1990]

PLEASE DO NOT SUBMIT RESUMES

RECEIVED
JAN 2

Office of the City Clerk
1989
**HOUSING AUTHORITY**

(7 Members)

Membership - Appointed for three-year terms (changed by General Assembly from five to three-year terms effective July 3, 1990, Senate Bill 1346).

Responsibilities - To build, maintain, and operate safe and sanitary low-rental housing for persons of low income.

<table>
<thead>
<tr>
<th>MEMBER</th>
<th>DIST.</th>
<th>ORIGINAL APPTMT.</th>
<th>RE-APPTMT.</th>
<th>TERM</th>
<th>EXPIRATION</th>
</tr>
</thead>
<tbody>
<tr>
<td>(M)Otis A. Crowder</td>
<td>1</td>
<td>01/16/90</td>
<td></td>
<td>5 yrs.</td>
<td>12/17/94</td>
</tr>
<tr>
<td>*(C)W. Donald Carroll W/M</td>
<td>1</td>
<td>01/25/82</td>
<td>12/08/86</td>
<td>5 yrs.</td>
<td>12/17/91</td>
</tr>
<tr>
<td>*(C)Lutitia Hall B/F</td>
<td>1</td>
<td>06/25/90</td>
<td>Unexp.</td>
<td></td>
<td>12/17/91</td>
</tr>
</tbody>
</table>

[Must be Housing Resident]

| (C)Catherine (Kitty) Huffman W/F | 6 | 01/10/83 | 12/07/87 | 5 yrs. | 12/17/92 |
| (C)Rickey V. Hall B/M | 3 | 11/20/89 | 09/24/90 | 3 yrs. | 12/17/93 |
| (C)Phillip M. Davis B/M | 4 | 01/26/87 | | 5 yrs. | 12/17/91 |
| (M)Carole Hoefener W/F | 2 | | | 5 yrs. | 12/17/93 |

*Chairman

Revised 08/22/91
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME ____________________________ Mr ________ Mrs ________
David Myron Bailey (please print or type) Ms ________ Miss ________

HOME ADDRESS ____________________________ ZIP ________
2121 Bucknell Avenue, Charlotte, NC

BUSINESS ADDRESS ____________________________ ZIP ________
6060 St. Albans Street, Charlotte, NC

HOME PHONE (704) 334-9756 BUSINESS PHONE (704) 553-3295

SPOUSE'S NAME ____________________________ SPOUSE'S EMPLOYER ________
Pamela Bryant Bailey Homemaker

PLEASE INDICATE: Voting Precinct # ________ District # ________ Date of Birth ________

MALE ________ X ________ BLACK ________ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN
FEMALE ________ WHITE ________ X ________ (1) Safety Action Committee
SINGLE ________ INDIAN ________ (2) Housing Authority ________
MARRIED ________ HISPANIC ________
OTHER ________

EDUCATION (including degrees completed) BSBA Winthrop College 1979, several hours toward
graduate degree, continuing education through my workplace.

CURRENT EMPLOYER: Jones/Queens Properties, Inc.

TITLE Director of Marketing YEARS IN CURRENT POSITION ________

DUTIES Plan and implement marketing strategies for the firm's 75 million dollar real estate
portfolio. Supervise the activities of three salesman.

OTHER EMPLOYMENT HISTORY Franchise sales for American Hardware Stores (Servistar)
1979 - 1985, Cushman and Wakefield 1985 - 1987 national real estate brokerage firm,

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE: Interests include hunting, gardening, heavy mechanical aptitude, superior organizational skills

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Member Myers Park Methodist Church, Treasurer Genesis Class Myers Park Methodist, Editorial Advisory Board Business Properties Magazine, N.C. Real Estate License #88867

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Past Member of Charlotte Board of Realtors and American Society of Personnel Administrators

COMMENTS: As a life-long Charlotte resident, I am interested in the continued growth and prosperity of this community.

AFFIRMATION OF ELIGIBILITY:

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes____ No____ X If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes____ No____ X If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that; otherwise, it will be removed from the active file.

A personal contact with a City Councilmember is recommended.

RETURN COMPLETED FORM TO:

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: [Signature]

Date: [9/10/91]

PLEASE DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES  
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section.

FULL NAME     Carl Bellinghausen                  Mr  x  Mrs.______
               (please print or type)           Ms  ____  Miss______

HOME ADDRESS  8428 Gilead Rd.                   ZIP  28078

BUSINESS ADDRESS Same                        ZIP  28078

HOME PHONE (704) 875-3745                  BUSINESS PHONE (704) 875-3745

SPouse's NAME  Irene                        SPOUSE'S EMPLOYER AllState
               SPOUSE'S TITLE Accountant

PLEASE INDICATE: Voting Precinct # LCL
District # County 1 Date of Birth 3/10/30

MALE  X   BLACK             BOARDs/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN:
FEMALE   X   WHITE     Housing  Low-Cost Authority
SINGLE    X   INDIAN
MARRIED   X   HISPANIC

OTHER

EDUCATION (including degrees completed) High School, Electrical Tech.

CURRENT EMPLOYER Self 31 years

TITLE owner                  YEARS IN CURRENT POSITION 31 years

DUTIES Master Electrician and Builder last 15 Years

OTHER EMPLOYMENT HISTORY U.S. Army

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE  Electrical, Building all phrases, 
contractor estimate, Heating Dry any wet, Hold N.C. Salesman 
Real Estate License #126172 but not active 

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES 
Hunterville A.R.R Church, also member of choir, American Legion 

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES 

COMMENTS: I am now at the age that I have time to give to things 
such as this. I am almost retired. 

AFFIRMATION OF ELIGIBILITY: 
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed 
against you in any jurisdiction? 
Yes____ No____ If Yes, please attach explanation. 

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and 
 impartially discharging your duties as an appointee of the City Council? 
Yes____ No____ If yes, please attach explanation of the nature of the conflict. 

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize in-
vestigation of all statements contained herein and the references cited above to give you any and all information 
concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all 
parties from all liability for any damage that may result from furnishing the same to you. 

This form will be retained on file for one year and must be updated after that; otherwise, it will be removed from the 
active file. 

A personal contact with the applicant is recommended. 

RETURN COMPLETED FORM TO: 
Office of the City Clerk 
600 East Fourth Street 
Charlotte, NC 28202-2857 

PLEASE DO NOT SUBMIT RESUMES 

City Clerk 
1989
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME Anthony Butler (please print or type)

Mr / Ms / Mrs / Miss

HOME ADDRESS 4617 Sharon Chase Dr

ZIP 28215

BUSINESS ADDRESS 2115 Richard Rd Charlotte NC 28222

ZIP

HOME PHONE (704) 563-5321 BUSINESS PHONE (704) 245-4147

SPOUSE'S NAME NA SPouse's EMPLOYER NA

SPOUSE'S TITLE NA

PLEASE INDICATE Voting Precinct # District # Date of Birth 6/4/1965

MALE / BLACK / BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE / WHITE

SINGLE / INDIAN

MARRIED / HISPANIC

OTHER

EDUCATION (including degrees completed) BA in Political Sc. (Rutgers) / NC Real Estate Broker / NC Insurance Broker / Notary Public

CURRENT EMPLOYER Travelers Insurance Co. (Butler Financial Group)

TITLE Mailroom/Supply Clerk / General Manager

YEARS IN CURRENT POSITION 5 months

DUTIES very basic mailroom supply duties / Sale of Real Estate and other insurance products to general public

OTHER EMPLOYMENT HISTORY U.S. EPA / IBM Charlotte / National Public Library

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

Interests and skills are very divers but not yet achieved expert level in any area involved in a continuous learning process.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES


PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES


COMMENTS

I have 15 years of experience in the city housing projects, saw a means of getting out, and have utilized it. The means of which I speak is an educational means of receipt of the Charlotte Housing Authority Scholarship for a period of 3 years.

AFFIRMATION OF ELIGIBILITY

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes       No If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes       No If yes, please attach explanation of the nature of the conflict

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that; otherwise, it will be removed from the active file.

A personal contact with a City Councilmember is recommended.

RETURN COMPLETED FORM TO

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

 PLEASE DO NOT SUBMIT RESUMES

Signature: ____________________________

Date: 09/07/90

RECEIVED

SEP 11 1990

OFFICE OF CITY CLERK
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to ____________________________ Date ____________________________

Please complete each section

FULL NAME  Carey Scott Carr  Mr. X Ms. ______ Mrs. ______

(please print or type)

HOME ADDRESS  1609-S Gander Cove Lane Matthews, NC  ZIP 28105

BUSINESS ADDRESS  POB 1017 Charlotte, NC  28201-1017

HOME PHONE  (704)  841-8341  BUSINESS PHONE  (704)  847-6761  #488

SPouse's NAME  N/A  SPouse's EMPLOYER  

SPouse's TITLE  

PLEASE INDICATE:  Voting Precinct # ____________  District # ____________  Date of Birth  10-26-58

MALE ✔  BLACK  ☐  BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN:

FEMALE  ☐  WHITE ✔  member of the Housing Authority

SINGLE ✔  INDIAN  ☐

MARRIED  ☐  HISPANIC  ☐

OTHER  

EDUCATION (including degrees completed)

BBA (Business Administration) Washburn

University - 1980  Juris Doctor - Washburn University - 1982  Master of Laws (LLM

in Real Property, Land Development and Finance Law - University of Miami - 1989

CURRENT EMPLOYER  Family Dollar

TITLE  Real Estate Attorney  YEARS IN CURRENT POSITION  2 mos.

DUTIES  Draft various commercial leases throughout the county. Responsible for the day to day real estate activities of Family Dollar.

OTHER EMPLOYMENT HISTORY  Real estate developer and attorney

responsible for the development of 2,400 multi-family units of low to moderate income - 9 years experience.
INTERESTS/SKILLS/AREAS OF EXPERTISE
Real estate law, in-depth knowledge of HUD and FHA government rules and regulations, vast experience in construction, development and management of low income housing.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Unity Church

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Shriners, Mason, Rotary member, and member of Sertoma.

COMMENTS: I believe I can best fit the board with my experience and knowledge relative to the city's housing needs.

AFFIRMATION OF ELIGIBILITY:
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes _____ No _____ If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes _____ No _____ If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that; otherwise, it will be removed from the active file.

A personal contact with any councilmember is recommended.

RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2837

Signature: ____________________________
Date: ____________

PLEASE DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to
Date

Please complete each section

FULL NAME Angela Wright Chambers
(please print or type)
Mr ___ Mrs ___
Ms ___ Miss ___

HOME ADDRESS 1908 Finchley Dr.
ZIP 28215

BUSINESS ADDRESS 3235 Drexel St
ZIP 28205

HOME PHONE (704) 563-7340

BUSINESS PHONE (704) 372-3929

SPouse’s NAME James Chambers

SPouse’s EMPLOYER 6&5 Fish Market

SPouse’s TITLE President

PLEASE INDICATE Voting Precinct # 043 District #  Date of Birth 7-23-58

MALE ___ BLACK ___  BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN:

FEMALE ___ WHITE ___ Advisory Energy Commission
SINGLE ___ INDIAN ___ Community Resource Board
MARRIED ___ HISPANIC ___ Certified Development Corp.
OTHER ___ Housing Authority ___

EDUCATION (including degrees completed) Graduate East Mecklenburg
1 year college Queens college

CURRENT EMPLOYER 6&5 Fish Market

TITLE Vice president YEARS IN CURRENT POSITION 2 yrs.

DUTIES Book clerk Cashier etc.

OTHER EMPLOYMENT HISTORY Eckerd Drug 10 yrs
Account Payable

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

- School community, Shamrock Gardens

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

- Boys Scout Comm. at church, Little Rock

COMMENTS:

AFFIRMATION OF ELIGIBILITY:
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes____ No x If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes____ No x If yes, please attach explanation of the nature of the conflict

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that; otherwise, it will be removed from the active file.

A personal contact with a City Councilmember is recommended.

RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: Angela W. Chambers
Date: 9-10-91

PLEASE DO NOT SUBMIT RESUMES

SEP 12 1991
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section.

FULL NAME Allison Moak Connors

(please print or type)

Mr. _______ Mrs. _______

Ms. _______ Miss _______

HOME ADDRESS 5321-A Strawberry Hill Rd

ZIP 28211

BUSINESS ADDRESS 128 S Tryon St

ZIP 28202

HOME PHONE (704) 345-2259

BUSINESS PHONE (704) 372-4281

SPouse's NAME Gregory John Connors

SPouse's EMPLOYER Ernst & Young

SPouse's TITLE Manager

PLEASE INDICATE: Voting Precinct #_________ District #_________ Date of Birth_________

MALE _______ BLACK _______ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN:

FEMALE ✓ WHITE ✓ Housing Authority ✓

SINGLE ✓ INDIAN Certified Development Corp

MARRIED ✓ HISPANIC

OTHER

EDUCATION (including degrees completed):

B.S. Duke University, 1981 - Computer Science

M.B.A University of Chicago, 1986 - Finance, Marketing

CURRENT EMPLOYER Broadway & Seymour

TITLE Business Development Manager

YEARS IN CURRENT POSITION 1

DUTIES Product Marketing, Sales Manager, Direct Sales to Selected Large Customers

OTHER EMPLOYMENT HISTORY IBM Corp - 9 years; Worked in Product Development, Sales, Marketing

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE
I am interested in helping people to become self-sufficient in our society; my strongest skills are being goal-oriented and committed to my activities; areas of expertise—sales, marketing

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Charlotte Mecklenburg Republican Women's Club
Literacy Tutor for ABLE Center

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Member of Covenant Presbyterian Church

COMMENTS

AFFIRMATION OF ELIGIBILITY:
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes [ ] No [X] If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes [ ] No [X] If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that; otherwise, it will be removed from the active file.

A personal contact with a Councilmember is recommended.

RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: [Signature]
Date: [September 9, 1991]

PLEASE DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

<table>
<thead>
<tr>
<th>Appointed to</th>
<th>Date</th>
</tr>
</thead>
</table>

Please complete each section

FULL NAME: RODNEY HARRY HARM
(please print or type)

HOME ADDRESS: 51 BRITTANY COURT, CHARLOTTE, N.C.

BUSINESS ADDRESS: 51 BRITTANY COURT, CHARLOTTE

HOME PHONE: (704) 364-0101

BUSINESS PHONE: (704) 364-0101

SPouse's NAME: VIRGINIA

SPouse's EMPLOYER

SPouse's TITLE

PLEASE INDICATE:

<table>
<thead>
<tr>
<th>Voting Precinct #</th>
<th>District #</th>
<th>Date of Birth</th>
</tr>
</thead>
<tbody>
<tr>
<td>068</td>
<td>6</td>
<td>4/9/26</td>
</tr>
</tbody>
</table>

MALE [X] BLACK [ ] BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN:

FEMALE [ ] WHITE [X] THE HOUSING AUTHORITY

SINGLE [ ] HISPANIC

MARRIED [X] OTHER

EDUCATION (including degrees completed):

<table>
<thead>
<tr>
<th>Degree</th>
<th>Institution</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>B.S.</td>
<td>Philadelphia Textile Inst.</td>
<td>Philadelphia</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Major</th>
<th>Grad. Year</th>
<th>Work Experience</th>
</tr>
</thead>
<tbody>
<tr>
<td>UNLV and The Albert Einstein Coll. of Medicine,</td>
<td>UNC-Ch Institute of Government, Municipal Admin.</td>
<td></td>
</tr>
</tbody>
</table>

CURRENT EMPLOYER:

<table>
<thead>
<tr>
<th>TITLE</th>
<th>CURRENT DUTIES</th>
</tr>
</thead>
<tbody>
<tr>
<td>SENIOR ASSOCIATE</td>
<td>Present: All phases of management consulting organization</td>
</tr>
</tbody>
</table>

YEARS IN CURRENT POSITION: 4/30/91

OTHER EMPLOYMENT HISTORY:

<table>
<thead>
<tr>
<th>Title</th>
<th>Company</th>
<th>Years</th>
</tr>
</thead>
<tbody>
<tr>
<td>TRAINING DIRECTOR, CITY OF CHARLOTTE</td>
<td>16 years</td>
<td></td>
</tr>
<tr>
<td>BURLINGTON INDUSTRIES, AREA TRAINING DIRECTOR (43 plants)</td>
<td>15 years</td>
<td></td>
</tr>
</tbody>
</table>

U.S.M.C. COMBAT INTELLIGENCE
INTERESTS/SKILLS AREAS OF EXPERTISE Management/Supervisory, and Technical Skills Training

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

AMERICAN SOCIETY FOR TRAINING & DEVELOPMENT

INTERNATIONAL PERSONNEL MANAGERS ASSOCIATION

MUNICIPAL TRAINERS CONSORTIUM

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES


Presenter at Regional and NATIONAL ASTD Conferences.

Presenter at American Water Works Association & American Public Works Assoc.

COMMENTS: and numerous others....covering such subjects as Stress, Ethics, Public Relations, Organizational Development, Management Systems for Non-Profit Corporations, etc.

AFFIRMATION OF ELIGIBILITY:

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes_____ No_____ X____ If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes_____ No_____ X____ If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated thereafter; otherwise, it will be removed from the active file.

A personal contact with a member is recommended.

RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: ___________________________ Date: 10/1/91

PLEASE DO NOT SUBMIT RESUMES

Office of the City Clerk
1989

OFFICE OF CITY CLERK
OCT 1 1991
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME Annie (Fay) Jones

(please print or type)

Mr. __________ Ms. __________ Mrs. __________

HOME ADDRESS 1723 - C Lloyd St

ZIP 28206

BUSINESS ADDRESS 1326 Woodward Ave

ZIP 28206

HOME PHONE (704) 373-0152

BUSINESS PHONE (704) 372-3010

PLEASE INDICATE: Voting Precinct # 56 District # 4 Date of Birth 9-5-46

MALE _______ BLACK □ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE _______ WHITE □ Charlotte Housing Authority Board of Commissioners

SINGLE _______ INDIAN _______

MARRIED _______ HISPANIC _______

OTHER _______

EDUCATION (including degrees completed) BS - Urban Studies UNC - Charlotte

Occupational Courses □ CPCC

CURRENT EMPLOYER Charlotte Area Fund, Inc.

TITLE Intake + Employment Counselor

YEARS IN CURRENT POSITION 5 yrs

DUTIES Do all paper work for all employment clients new and return clients on a yearly income.

OTHER EMPLOYMENT HISTORY 21 years on this job.
INTERESTS/SKILLS/AREAS OF EXPERTISE

Love working with people and for people when ever I can and where ever I can.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Member of McClintock Presbyterian Church and chairperson of the Deacon Board, President of Fairview Homes, Albermarle RD Advisory Committee, Double Oak's Center Advisory Board

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Meck County Human Service Board, President of the Residents Advisory Council, Chairperson of Trustees + Gospel Choir

COMMENTS: I would do my best to serve for all residents of public housing.

AFFIRMATION OF ELIGIBILITY:

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes ☐ No ☑ If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes ☐ No ☑ If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that; otherwise, it will be removed from the active file.

A personal contact with the City Councilmember is recommended.

RETURN COMPLETED FORM TO:

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: Annai Gaye Jones

Date: 10-2-91

PLEASE DO NOT SUBMIT RESUMES

RECEIVED

Oct 8 1991

OFFICE OF CITY CLERK
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME J. Franklin Martin (please print or type)

HOME ADDRESS 301 Hemestead Place

BUSINESS ADDRESS 2305 Randolph Road

HOME PHONE (704) 325-3299 BUSINESS PHONE (704) 332-9340

SPOUSE'S NAME Frances

SPOUSE'S EMPLOYER N/A

SPOUSE'S TITLE

PLEASE INDICATE: Voting Precinct # 1 District # 6 Date of Birth Nov 14, 1944

MALE V BLACK BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN:

FEMALE ___ WHITE V Charlotte Housing Authority

SINGLE ___ INDIAN

MARRIED ___ HISPANIC

OTHER

EDUCATION (including degrees completed)

Harvard University, Master of Business Administration

CURRENT EMPLOYER Cottage Craft Properties, Inc.

TITLE President YEARS IN CURRENT POSITION 5

DUTIES Chief executive officer

OTHER EMPLOYMENT HISTORY President, Martin Development Group

Exec. V.P., Venture Management Inc.

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE
Real estate development

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Board member, Charlotte-Mecklenburg Housing Partnership
Board member, Charlotte Genesis, Inc.

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
President, Home Builders Association of Charlotte

COMMENTS: __________________________

AFFIRMATION OF ELIGIBILITY:
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes ______ No _____ If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes ______ No _____ If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that; otherwise, it will be removed from the active file.

A personal contact with a City Council member is recommended.

RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: __________________________
Date: ________________

PLEASE DO NOT SUBMIT RESUMES

RECEIVED
Oct 3 1991

OFFICE OF CITY CLERK
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY
Appointed to

Date

Please complete each section

FULL NAME Betty Jean Curry McNeill

Mr. ____ Mrs. X

Ms ______ Miss ______

HOME ADDRESS 3910 Dunwoody Drive Charlotte NC

ZIP 28215

BUSINESS ADDRESS Retired Guidance Counselor Charlotte-Mecklenburg Schools

ZIP ______

HOME PHONE (704) 535-8149 BUSINESS PHONE ( ) None

SPOUSE'S NAME Charles Donald McNeill

SPOUSE'S EMPLOYER ______

SPOUSE'S TITLE ______

Deceased January 22, 1972

PLEASE INDICATE: Voting Precinct # 061 District # 1 Date of Birth May 8, 1935

MALE ______ BLACK X BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN:

FEMALE X WHITE Housing Authority

SINGLE ______ INDIAN ______

MARRIED ______ HISPANIC ______

OTHER ______

EDUCATION (including degree completed) M.Ed Counseling and Guidance, UNCC Certified in Psychology, Currently Seeking Substance Abuse Counseling Certification

CURRENT EMPLOYER (charlotte-Mecklenburg Schools)

TITLE Substitute Teacher

YEARS IN CURRENT POSITION 1

DUTIES Teaching in absence of teacher

OTHER EMPLOYMENT HISTORY Part-time employment

(1) Church Organist, Belmont NC 1965-1972

(2) Avis Rental Cars (Charlotte) 1972-1978

(3) Belk, Eastland Mall (Charlotte) 1978-1985
INTERESTS/SKILLS/AREAS OF EXPERTISE

Interest: Substance Abuse Prevention and Homelessness

Skills: Public Relations, Public Speaking, Organizing and presenting data, counseling, teaching

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

NC Association of Retired School Personnel, National Education Association, National Association of Retired Persons, Memorial Presbyterian Church

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Same as above

COMMENTS. During my years as a teacher and counselor, my experiences working with residents of public housing have been positive. I have personal experience in buying, selling and maintaining property.

AFFIRMATION OF ELIGIBILITY:

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes_______ No. X____ If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes_______ No. X____ If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that; otherwise, it will be removed from the active file.

A personal contact with a City Councilmember is recommended.

RETURN COMPLETED FORM TO:

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: Betty Jean McNeill
Date: September 12, 1991

PLEASE DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section.

FULL NAME C. Dean Noble

(please print or type)

Mr X Mrs

Ms. Miss

HOME ADDRESS 2012 Midwood Place, Charlotte, N.C.

ZIP 28205

BUSINESS ADDRESS P.O. Box 31608, Charlotte, N.C.

ZIP 28231

HOME PHONE (704 ) 342-1695 BUSINESS PHONE (704 ) 378-5641

SPOUSE'S NAME N/A SPOUSE'S EMPLOYER N/A

SPOUSE'S TITLE N/A

PLEASE INDICATE: Voting Precinct # 15 District # 3 Date of Birth 6/6/59

MALE X BLACK (BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE X WHITE Affirmative Action / Employment Opportunities - Commission

SINGLE INDIAN Char Mecklenburg Development Corp / Community Relations

MARRIED HISPANIC Chair Housing Commission / Chair Multicultural

OTHER

EDUCATION (including degrees completed) BS/Business Administration - UNC-Charlotte

CURRENT EMPLOYER Wachovia Bank and Trust Co., NA.

TITLE Vice President - Private Banking YEARS IN CURRENT POSITION 9

DUTIES

OTHER EMPLOYMENT HISTORY N/A

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

Cash Flow Analysis

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Afro American Cultural Center-Board Member/SBA - Regional Board Member/
Chamber of Commerce - Enterpriser of the Year/Habitat For Humanity - Worker

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

UNC-Charlotte-Alumni Board of Governors/Various Chamber of Commerce Committees/
UNC-Charlotte Business Advisory Board-President

COMMENTS.

AFFIRMATION OF ELIGIBILITY:

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes____ No____ X If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes____ No____ X If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that; otherwise, it will be removed from the active file.

A personal contact with a City Council member is recommended.

RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: ______
Date: 10-2-90

PLEASE DO NOT SUBMIT RESUMES

OCT 5 1990

OFFICE OF CITY CLERK
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section.

FULL NAME Tronda Ellen Pendleton

Mr. ___________ Mrs. ___________

HOME ADDRESS 910 Sunnyside Ave Char NC

ZIP 28204

BUSINESS ADDRESS 910 Sunnyside Ave Char NC

ZIP 28204

HOME PHONE (704) 377-8691 BUSINESS PHONE (704) 377-8691

SPouse'S NAME C Philip Sprinkle

SPOUSE'S EMPLOYER Self-employed carpenter

SPOUSE'S TITLE

PLEASE INDICATE:

Voting Precinct # 2 District # 1 Date of Birth 5/19/58

MALE ______ BLACK ______

FEMALE ______ WHITE ______

SINGLE ______ INDIAN ______

MARRIED ______ HISPANIC ______

BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

Advisory Energy Commission

Tree Advisory Commission

Zoning Board of Adjustment

EDUCATION (including degrees completed): B. A. (Business Administration - UNC - Charlotte)

nc Real Estate License

CURRENT EMPLOYER Self-employed

TITLE Mother ___________________________ YEARS IN CURRENT POSITION 4

DUTIES (You figured it out)

OTHER EMPLOYMENT HISTORY Retail Manager 1980-1984
INTERESTS/SKILLS/AREAS OF EXPERTISE: Feeding the Hungry - finding homes for homeless

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Neighborhood Association
President of Neighborhood Watch

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Charlotte for Africa
Women for Peace
Sane
Habitat for Humanity
C.R.U.P. Church World Service

COMMENTS: I would like to help City Council do their job, because I know it is a big job and a lot of work for a small group of people.

AFFIRMATION OF ELIGIBILITY

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes __ No __ If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes __ No __ If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that; otherwise, it will be removed from the active file.

A personal contact with a City Councilmember is recommended.

RETURN COMPLETED FORM TO:

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: _____________
Date: 9/4/90

PLEASE DO NOT SUBMIT RESUMES

OFFICE OF CITY CLERK
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY
Appointed to
Date

Please complete each section

FULL NAME Allyn Straus (please print or type) Mr / Ms / Mrs

HOME ADDRESS 2120 Valencia Terrace ZIP 28226
BUSINESS ADDRESS 1366 E Morehead St ZIP 28204
HOME PHONE (704) 365-4181 BUSINESS PHONE (704) 377-9800

SPouse's NAME ___________________________ SPouse's EMPLOYER ____________
SPouse's TITLE ____________________________

PLEASE INDICATE: Voting Precinct # ___________ District # ___________ Date of Birth 12/07/47

MALE / BLACK BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN:
FEMALE / WHITE Housing Authority

SINGLE INDIAN
MARRIED HISPANIC
OTHER

EDUCATION (including degrees completed) U. of Richmond - BA; Duke Grad - MBA

CURRENT EMPLOYER Charlotte Properties

TITLE Sales YEARS IN CURRENT POSITION 4
DUTIES Real Estate Sales

OTHER EMPLOYMENT HISTORY

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE: I have owned and managed rental property in low income areas for 5 years. Knowledge of legal and accounting due to travel between low income areas and Balt. Richmond, Norfolk, Tallahassee, Atl.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

COMMENTS: I feel I would have a great deal of knowledge and many alternative ideas to add.

AFFIRMATION OF ELIGIBILITY:

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes____ No____ If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes____ No____ If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that; otherwise, it will be removed from the active file.

A personal contact with a City Council member is recommended.

RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: ____________________________ Date: 9/13/91

PLEASE DO NOT SUBMIT RESUMES

Receivd
SEP 13 1991

Office of City Clerk
1989
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES  
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY  
Appointed to  
Date

Please complete each section

<table>
<thead>
<tr>
<th>FULL NAME</th>
<th>Doretha S.F. Wall</th>
<th>Mr</th>
<th>Ms</th>
<th>Mrs</th>
<th>Miss</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th>HOME ADDRESS</th>
<th>5017 Springview Rd, Charlotte NC</th>
<th>ZIP</th>
<th>28213</th>
</tr>
</thead>
<tbody>
<tr>
<td>BUSINESS ADDRESS</td>
<td>7422 Carmel Executive Park, Suite 102, Charlotte</td>
<td>ZIP</td>
<td>28226</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>HOME PHONE</th>
<th>(704) 547-8920</th>
<th>BUSINESS PHONE</th>
<th>(704) 542-9466</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th>SPOUSE'S NAME</th>
<th>John F. Wall</th>
<th>SPOUSE'S EMPLOYER</th>
<th>Nursefinders, Inc</th>
</tr>
</thead>
<tbody>
<tr>
<td>SPOUSE'S TITLE</td>
<td>Coordinator</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>PLEASE INDICATE</th>
<th>Voting Precinct #</th>
<th>District</th>
<th>Date of Birth</th>
<th>9-26-50</th>
</tr>
</thead>
<tbody>
<tr>
<td>MALE</td>
<td>BLANK</td>
<td>BLACK</td>
<td></td>
<td>BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN</td>
</tr>
<tr>
<td>FEMALE</td>
<td>WHITE</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>SINGLE</td>
<td>INDIAN</td>
<td>Free Advisory</td>
<td>Housing Authority</td>
<td></td>
</tr>
<tr>
<td>MARRIED</td>
<td>HISPANIC</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>OTHER</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>EDUCATION (including degrees completed)</th>
<th>The University of the State of New York</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Bachelor of Science in Business Administration, Albany, N.Y.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>CURRENT EMPLOYER</th>
<th>Household Mortgage Services, Inc.</th>
</tr>
</thead>
<tbody>
<tr>
<td>TITLE</td>
<td>Regional Sr. Underwriter/Asst. Secretary</td>
</tr>
<tr>
<td>YEARS IN CURRENT POSITION</td>
<td>2 yrs+</td>
</tr>
<tr>
<td>DUTIES</td>
<td>Analyzes applicants' financial status, credit and property evaluation to determine feasibility of granting loan approval for Fannie/Fahm, VA, FHA</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>OTHER EMPLOYMENT HISTORY</th>
<th>Mortgage Banking since 1979</th>
</tr>
</thead>
</table>

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE: 

Expertise in Mortgage Banking — Residential Lending

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Hidden Valley Community Association - President; District I Coalition, Precinct 42 - Treasurer; Rosa M. Morris Chptr 650 O.E.S.- Past Worthy Matron

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Association of Professional Mortgage Bankers; Charlotte Mortgage Bankers, Independent Order of Foresters - High Councillor

COMMENTS: A strong believer of being actively involved within the Community. Self satisfaction in serving others.

AFFIRMATION OF ELIGIBILITY

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes _____ No [ ] If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes _____ No [ ] If yes, please attach explanation of the nature of the conflict

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you

This form will be retained on file for one year and must be updated after that, otherwise, it will be removed from the active file

A personal contact with a City Councilmember is recommended

RETURN COMPLETED FORM TO

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: [Signature]
Date: 9-9-90

PLEASE DO NOT SUBMIT RESUMES

RECEIVED

SEP 13 1990

OFFICE OF CITY CLERK
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY
Appointed to
Date

Please complete each section.

FULL NAME Carol K. Wilcox
Mr ______ Mrs ______ Ms. X Miss ______

(please print or type)

HOME ADDRESS 7920' Princess Ann Dr. ZIP 28212

BUSINESS ADDRESS 5636 E. Independance ZIP 28212

HOME PHONE (704) 568-7451 BUSINESS PHONE (704) 5310199

SPOUSE'S NAME __________________________ SPOUSE'S EMPLOYER __________________________

SPOUSE'S TITIE __________________________

PLEASE INDICATE: Voting Precinct # 064 District # 5 Date of Birth 3-25-45

MALE ______ BLACK ______ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE X WHITE X ______ Spirit Square, other arts organizations ______ ART Comm.

SINGLE X INDIAN ______ New Performing Arts Center ______ Mini Museum Board

MARRIED ______ HISPANIC ______ Environmental issues ______ Waste Management Commission/Clean City/Con

OTHER ______ Poor/needy issues ______ Resources

EDUCATION (including degrees completed) R.A. Education, Saginaw Valley University, Saginaw Michigan; Associate Degree Sec. Sci/Advertising, Northwood Institute, Midland, Michigan.

12 hours toward Master's degree

CURRENT EMPLOYER Newsstand International (part-time)

TITLE Sales ___________ YEARS IN CURRENT POSITION Since 8-90

DUTIES Bookseller, inventory, merchandising ____________

OTHER EMPLOYMENT HISTORY 1985 until August, 1990, Ivey's, Supervisor of Sign Shop (responsible for many free sign for the city - tempoary sign for flowers planted in uptown Charlotte, signs for First Night. In Michigan, teacher, manager Educ. supply store, gifted consultant, copywriter, and public relations
INTERESTS/SKILLS/AREAS OF EXPERTISE: Volunteerism - Docent at Spirit Square, Reading
- Tutor, ABLE program; teacher; theatre, creative dramatics

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
- Community Theatre Assoc. of Michigan, Democratic party organization
- Layreader, St. John's Episcopal Church

COMMENTS.

AFFIRMATION OF ELIGIBILITY:
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?
Yes [ ] No [X] If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?
Yes [ ] No [X] If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that; otherwise, it will be removed from the active file.

A personal contact with a City Councilmember is recommended.

RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature:  
Date: Dec. 28, 1990

PLEASE DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

OFFICE OF CITY CLERK

Please complete each section

FULL NAME  VELVA W. WOOLLEN
(Please print or type)

Mr.  
Ms.  
Mrs.  
Miss  

HOME ADDRESS  1318 Queen Road West

ZIP  28207

BUSINESS ADDRESS

ZIP

HOME PHONE (704) 377-2358

BUSINESS PHONE ( )

SPOUSE'S NAME  THOMAS H. WOOLLEN

SPOUSE'S EMPLOYER  CONSOLIDATED CONSULTANT

SPOUSE'S TITLE  PRESIDENT

PLEASE INDICATE:  

District  

Voting Precinct

Date of Birth  1-26-37

MALE  

BLACK  

MALES/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN:

FEMALE  

WHITE  

Served previously on:  Charlotte/Mecklenburg

SINGLE  

INDIAN  

Housing Partnership

MARRIED  

HISPANIC

EDUCATION (including degrees completed):

SALEM COLLEGE  57-59

Duke University  59-60  BS MEDICAL TECHNOLOGY

CURRENT EMPLOYER  WOOLLEN - Dwyer Painted Finishes/ Hayden House/ Dairy

TITLE  Owner

YEARS IN CURRENT POSITION  12

DUTIES

OTHER EMPLOYMENT HISTORY  

Executive Director, NATIONAL KIDNEY FOUNDATION

Medical Technologist
INTERESTS/SKILLS/AREAS OF EXPERTISE

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Board of Directors, Charlotte-Mecklenburg Housing Partnership; Board of Trustees, Blumenthal Performing Arts Center; Board of Trustees, Salem College; Elder, Covenant Presbyterian Church; NC Job Trust Coordinating Council

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Member, Charlotte City Council; President, Spirit Square; President, Discovery Place; President, Charlotte Jr. League; Board of Directors, Arts & Science Council

COMMENTS.

AFFIRMATION OF ELIGIBILITY:

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes___ ___ No ___ X If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes___ ___ No ___ X If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that; otherwise, it will be removed from the active file.

A personal contact with a Councilmember is recommended.

RETURN COMPLETED FORM TO:

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: [Signature]
Date: [Date]

PLEASE DO NOT SUBMIT RESUMES.
ADVISORY ENERGY COMMISSION

(9 Members)

Membership - Terms are for two years. No member may serve more than two consecutive terms.

Members are appointed from the following sectors:

1. One Education/Public Awareness Representative - appointed by the Board of Education.

Representatives from the remaining sectors are appointed by the City and County on an alternate basis (those for which the City had responsibility in 1982, when the Commission was established as a permanent body, are shown in ALL CAPS and designated as to "Mayor" or "Council"; the Mayor appointment rotates with each appointment period):

2. ONE CONSUMER ADVOCATE REPRESENTATIVE (not involved in energy production, energy equipment or the provision of energy services). (C)

3. Four Energy Production or Energy Services Representatives -

(a) ONE ELECTRIC UTILITY (C)
(b) One Gas Utility
(c) ONE PETROLEUM INDUSTRY (C)
(d) One Renewable Energy Environmental

4. One Business Community Representative (not involved in energy production, energy equipment or the provision of energy services).

5. ONE ENGINEERING/TECHNICAL PROFESSIONAL REPRESENTATIVE. (M)

6. One UCS Representative.

The Chairman and Vice-Chairman are selected jointly by the Mayor and County Commission Chairman from the body membership.

Responsibilities - Serves as a designated body to study community energy problems and develop an annual community Energy Management Plan for Charlotte/Mecklenburg to be approved by the City Council and County Commission and encourage its implementation.

(continued)
### ADVISORY ENERGY COMMISSION (continued)

<table>
<thead>
<tr>
<th>MEMBER</th>
<th>DIST.</th>
<th>SECTOR</th>
<th>ORIGINAL APPTMT.</th>
<th>REAPPOINTMENT</th>
<th>TERM</th>
<th>EXPIR</th>
</tr>
</thead>
<tbody>
<tr>
<td>Lionel Lewis W/M</td>
<td>7</td>
<td>3(a)</td>
<td>City(C)</td>
<td>01/14/91</td>
<td>2 yrs.</td>
<td>12/31/9</td>
</tr>
<tr>
<td>James J. White W/M</td>
<td>1</td>
<td>3(c)</td>
<td>City(C)</td>
<td>01/13/86</td>
<td>2 yrs.</td>
<td>12/31/8</td>
</tr>
<tr>
<td>John A. Patten W/M</td>
<td>5</td>
<td></td>
<td>City(C)</td>
<td>07/14/86</td>
<td>2 yrs.</td>
<td>12/31/9</td>
</tr>
<tr>
<td>John H. Johnson W/M</td>
<td>6</td>
<td>3(b)</td>
<td>County</td>
<td>12/18/89</td>
<td>2 yrs.</td>
<td>12/31/9</td>
</tr>
<tr>
<td>Ralph Neigneind W/M</td>
<td>6</td>
<td></td>
<td>County</td>
<td>12/18/89</td>
<td>2 yrs.</td>
<td>12/31/9</td>
</tr>
<tr>
<td>Robert E. Hinson, Jr. W/M</td>
<td>6</td>
<td>Bd of Bd</td>
<td>02/26/91</td>
<td>Unexp.</td>
<td>12/31/9</td>
<td></td>
</tr>
<tr>
<td>Ray W. Geiser W/M</td>
<td>7</td>
<td>3(d)</td>
<td>City(C)</td>
<td>01/11/88</td>
<td>2 yrs.</td>
<td>12/31/9</td>
</tr>
<tr>
<td>Albert Behar W/M</td>
<td>5</td>
<td>4</td>
<td>City(C)</td>
<td>02/22/88</td>
<td>2 yrs.</td>
<td>12/31/9</td>
</tr>
<tr>
<td>Myra Holt Dockery B/F</td>
<td>1</td>
<td>2</td>
<td>County</td>
<td>09/19/88</td>
<td>2 yrs.</td>
<td>12/31/9</td>
</tr>
</tbody>
</table>

Staff Advisor: Mike Long  
General Services Dept.  
600 E. Fourth St., 7th Fl.  
Charlotte, NC 28202  
336-2582

Meetings:  
3rd Thursday, Quarterly  
3:00 P.M.

Revised 05/28/91
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES  
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY  
Appointed to  
Date  

Please complete each section

FULL NAME  Dale A. Brentrup  (please print or type)  
Mr  X  Mrs  
Ms  Miss  

HOME ADDRESS  400 Mammoth Oaks Drive, Charlotte, N.C.  ZIP 28270  
BUSINESS ADDRESS  College of Architecture, UNC-Charlotte, N.C.  ZIP 28223  

HOME PHONE  (704) 364-7506  BUSINESS PHONE  (704) 367-2654  
SPouse’S NAME  Rebecca Porter  SPouse’S EMPLOYER  Interstate Johnson - Lane  
SPouse’S TITLE  Assistant Compliance Council  

PLEASE INDICATE  Voting Precint # 67  District # 4-35-57  Date of Birth 3 Nov. 1948  
MALE  X  BLACK  BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN  
FEMALE  WHITE  Energy Advisory  
SINGLE  INDIAN  
MARRIED  X  HISPANIC  
OTHER  

EDUCATION (including degrees completed)  
Bachelor of Architecture, Arizona State University - Associate Arts - Architecture  
Glendale Community College, Glendale Arizona  

CURRENT EMPLOYER  College of Architecture, University of North Carolina - Charlotte  
TITLE  Associate Professor  YEARS IN CURRENT POSITION 2  
DUTIES  Advanced courses in daylighting and electrical lighting design, energy simulation, physical modeling and case study methods. Fourth year design studio instructor - offering topical studies in environmental technology, bio-climatology and environmental control.  
OTHER EMPLOYMENT HISTORY  Associate Professor, Montana State Univ.; Assistant Professor, Iowa State Univ.; Visiting-Assistant Professor, Arizona State Univ.; Research Associate, Center for Planning and Research Development, University of California-Berkeley  

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE: Energy conserving design and computer aided energy simulation focusing on daylighting and electrical lighting design integration at the public and commercial building sector, passive design methods and the history of environmental technology. Personal interests include landscaping, carpentry and the environment.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Society of Building Science Educators; Illuminating Engineers Society of North America-
Tar Heel Chapter; American Solar Energy Society & North Carolina Solar Energy Society - Passive and Education sections; Daylighting Network of North America

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Zoning Commissioner, Bozeman, Mt.; Pacific Northwest Regional Design Assistance Centers for Environmental Technology; Dir. Instructional Center for Energy & Daylight Utilization, MSU;
Dir. Regional Center for Thermal & Luminous Environments Research, ISU; Advisory Committee for Energy Guidelines, Ames Zoning Commission; Invited Testimony, Governor's Committee on Oil Overcharge Monies, Des Moines, Ia.

A primary part of my role as an academician is to utilize my expertise to facilitate within the public sector a greater understanding of energy impacts and the built environment. Thank you for AFFIRMATION OF ELIGIBILITY your consideration.

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes ___ No X ___ If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes ___ No X ___ If yes, please attach explanation of the nature of the conflict

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you

This form will be retained on file for one year and must be updated after that, otherwise, it will be removed from the active file

A personal contact with a City Councilmember is recommended.

RETURN COMPLETED FORM TO
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: ____________________________
Date: 4/24/91

PLEASE DO NOT SUBMIT RESUMES

RECEIVED

JAN 2, 1989

OFFICE OF CITY CLERK
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME PETER MARTIN SCHWARZ (please print or type)

Mr. 

Ms. 

Mrs. 

MALE 

BLACK 

HOME ADDRESS 5623 RIVIERA DRIVE CULT, NC ZIP 28211

BUSINESS ADDRESS Econ. Dept. UNCC ZIP 28223

HOME PHONE (704) 365-8468 BUSINESS PHONE (704) 567-4126

SPouse's NAME Jennifer Schwarz

SPouse's EMPLOYER Char-Mack school

PLEASE INDICATE: Voting Precinct #Rama Rd. Sch. District #5 Date of Birth 5/12/52

MALE 

FEMALE

WHITE 

SINGLE

MARRIED

EDUCATION (including degrees completed) B.S. City College of NY 1973

M.A. 1975 Economics The Ohio State University

Ph.D. 1980 Economics The Ohio State University

CURRENT EMPLOYER UNCC Charlotte

TITLE Associate Professor YEARS IN CURRENT POSITION 12

DUTIES Teaching - Public Finance, Fiscal Commission Econ.

Research - Econ., Environment, Public Goods

OTHER EMPLOYMENT HISTORY Teaching- Associate 1973-1978

Ohio State Univ.

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE
Energy Environment Issues
Public Facilities (Parks, Museums, etc.), Taxes
Airlines

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Southend New Consumer Advisory Board, Myers Park
Baptist Church, Energy Conservation Committee

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Charlottesville Observer, Christian Witness, Commentator

COMMENTS: Current playing center in Meck. Numerous season
of Donovan. Since a committee chair (Geiser). Jesus
art of interest & fit my skills.

AFFIRMATION OF ELIGIBILITY:
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed
against you in any jurisdiction?

Yes  No  √ If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and
impartially discharging your duties as an appointee of the City Council?

Yes  No  √ If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize in-
vestigation of all statements contained herein and the references listed above to give you, any and all information
concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all
parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that; otherwise, it will be removed from the
active file.

A personal contact within City Councilmember is recommended.

RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature:  √ Peter J. Schuyf  
Date:  12/20/90

PLEASE DO NOT SUBMIT RESUMES

RECEIVED
DEC 26 1990

OFFICE OF CITY CLERK
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to
Date

Please complete each section

FULL NAME JOHN SINGER
(please print or type)

Mr ☑ Mrs ☐
Ms ☐ Miss ☐

HOME ADDRESS 9014 Hedder Ct., Charlotte, NC
ZIP 28210

BUSINESS ADDRESS South Park Blvd., Charlotte, NC
ZIP 28211

HOME PHONE (704) 552-5646
BUSINESS PHONE (704) 364-5270

SPouse's NAME RITA HEATH

SPouse's EMPLOYER Tollway

SPouse's TITLE Sales Associate

PLEASE INDICATE: Voting Precinct # 92 District # 7 Date of Birth 10-16-60

MALE ☑ BLACK ☐ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE ☐ WHITE ☑ Spirit Square Board or Director

SINGLE ☐ INDIAN ☐ Civics Advisory Committee - Committee 1 Voter Bureau

MARRIED ☑ HISPANIC ☐ Revenue Rent Committee

OTHER ☐ Advisory Energy Commission

EDUCATION (including degrees completed) Currently furnishing college with a major in Accounting

CURRENT EMPLOYER J.O. Sams

TITLE Sales Associate YEARS IN CURRENT POSITION 4

DUTIES Sell new clothing, maintain a competence to customer service

OTHER EMPLOYMENT HISTORY

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

Knowledge of the political process and government driven

to serve

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Democratic Party Chair for Parish 12, member of the United Church of Charlotte, member of the

Vice President of Henderson County and the Democratic City Club

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

COMMENTS. The position for which I am chosen will provide a personal fulfillment

that I will work as hard as possible in.

AFFIRMATION OF ELIGIBILITY:

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed

against you in any jurisdiction?

Yes_____ No _____ If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and

un impartially discharging your duties as an appointee of the City Council?

Yes_____ No _____ If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize in- 

vestigation of all statements contained herein and the references listed above to give you any and all information

concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all

parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that; otherwise, it will be removed from the

active file.

A personal contact with a City Councilmember is recommended.

RETURN COMPLETED FORM TO:

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: __________________________

Date: 1-8-02

RECEIVED

JAN 8 1991

PLEASE DO NOT SUBMIT RESUMES

City Clerk
1991
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME MANUEL L. ZAPATA (please print or type) Mr. [ ] Mrs. [ ] Ms [ ] Miss [ ]

HOME ADDRESS 2916 ROCKBROOK DRIVE, CHARLOTTE ZIP 28211

BUSINESS ADDRESS SAME ZIP ______

HOME PHONE (704) 364-3526 BUSINESS PHONE (704) 364-3526

SPOUSE'S NAME KAREN J. SPOUSE'S EMPLOYER QUEENS COLLEGE

SPOUSE'S TITLE PROFESSOR OF ACCOUNTING

PLEASE INDICATE. Voting Precinct #_________ District #_________ Date of Birth 9/15/40

MALE [ ] BLACK [ ] BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN.

FEMALE [ ] WHITE [ ] ADVISORY ENERGY COMMISSION [ ]

SINGLE [ ] INDIAN [ ] CERTIFIED DEVELOPMENT CORP.

MARRIED [ ] HISPANIC [ ]

OTHER

EDUCATION (including degrees completed) BACHELOR OF SCIENCE MECHANICAL ENGINEERING

MASTER BUSINESS ADMINISTRATION

CURRENT EMPLOYER MANUEL L. ZAPATA ENGINEERING

TITLE PRINCIPAL YEARS IN CURRENT POSITION 3

DUTIES MANAGEMENT OF A CONSULTING PRACTICE

OTHER EMPLOYMENT HISTORY 1977-1988 MANAGER OF COST ENGINEERING FOR

DUKE POWER COMPANY 1969-1977 ASSIST. U.P. CORPORATE DEVELOPMENT

FOR PIEDMONT NATURAL GAS, (over)
INTERESTS/SKILLS/AREAS OF EXPERTISE: COST ENGINEERING, ENERGY SYSTEMS, BUSINESS DEVELOPMENT (INTERNATIONAL & DOMESTIC), ENVIRONMENTAL ENGINEERING.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES:
CHOIRMAN ADVISORY BOARD SISTERS CITY COMMITTEE, CHAIRMAN PARISH COUNCIL, ST. PATRICK CATHEDRAL BOARD MEMBER, CHARLOTTE WORLD AFFAIRS COUNCIL, CHARLOTTE WORLD TRADE ASSOCIATION.

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES:
PAST CHAIRMAN CHARLOTTE SISTERS CITY COMMITTEE
PAST CHAIRMAN FOREIGN INVESTMENT COMMITTEE, CHAMBER OF COMMERCE.

COMMENTS: I HAVE ENJOYED MY PREVIOUS SERVICE TO THE CITY AND WOULD LIKE VERY MUCH THE PRIVILEGE TO SERVE AGAIN.

AFFIRMATION OF ELIGIBILITY:
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes [ ] No [X] If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes [ ] No [X] If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that; otherwise, it will be removed from the active file.

A personal contact with a Councilmember is recommended.

RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: [Signature]
Date: [9/12/74]

PLEASE DO NOT SUBMIT RESUMES.

RECEIVED
SEP 12 1974

OFFICE OF CITY CLERK
CERTIFIED DEVELOPMENT CORPORATION
(27 Members)

Membership - Members must be residents of the City of Charlotte or Mecklenburg County, of voting age, be of good character and reputation, have never been convicted of a criminal offense other than a minor motor vehicle violation, and not under indictment, on parole or probation. Terms are for three years (following the expiration of the initial terms which were made on staggered basis). Membership shall include participation by the following four groups: (a) local government, (b) private lending institutions, (c) community organizations, and (d) business organizations.

Responsibilities - The purpose of the company is to stimulate the growth and expansion of small businesses in the community by assisting such businesses to obtain long-term financing for capital improvements and fixed assets.

<table>
<thead>
<tr>
<th>MEMBER &amp; CATEGORY</th>
<th>DISTRICT</th>
<th>ORIGINAL APPTMT.</th>
<th>RE-APPTMT.</th>
<th>TERM</th>
<th>EXPIRES</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Local Government</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>(C) Gus Psomadakis W/M</td>
<td>6</td>
<td>11/14/88</td>
<td>04/09/90</td>
<td>Unexp.</td>
<td>04/30/93</td>
</tr>
<tr>
<td><strong>Private Lending Institutions</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>*(C) George A. Douglas, Jr. W/M</td>
<td>6</td>
<td>04/23/90</td>
<td></td>
<td>3 yrs.</td>
<td>04/30/93</td>
</tr>
<tr>
<td>(C) Christopher B. Timmers W/M</td>
<td>4</td>
<td>04/08/91</td>
<td></td>
<td>3 yrs.</td>
<td>04/30/94</td>
</tr>
<tr>
<td>(M) Consuela Chavis Miller B/P</td>
<td>2</td>
<td>05/19/86</td>
<td>09/11/90</td>
<td>3 yrs.</td>
<td>04/30/93</td>
</tr>
<tr>
<td>(C) Titus Ivory B/M</td>
<td>2</td>
<td>05/05/86</td>
<td>04/10/89</td>
<td>3 yrs.</td>
<td>04/30/92</td>
</tr>
<tr>
<td>(M) Melvin White B/M</td>
<td>0</td>
<td>06/17/88</td>
<td>04/30/91</td>
<td>3 yrs.</td>
<td>04/30/94</td>
</tr>
<tr>
<td>(C) Peggy C. Rollins W/F</td>
<td>5</td>
<td>01/23/89</td>
<td>03/25/91</td>
<td>3 yrs.</td>
<td>04/30/94</td>
</tr>
<tr>
<td><strong>Business Organizations</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>(C) Jerry W. McMurray W/M</td>
<td>4</td>
<td>04/27/87</td>
<td>04/09/90</td>
<td>3 yrs.</td>
<td>04/30/93</td>
</tr>
<tr>
<td>(C) Laura E. McClellie B/F</td>
<td>2</td>
<td>04/09/88</td>
<td>03/25/91</td>
<td>3 yrs.</td>
<td>04/30/94</td>
</tr>
<tr>
<td>(C) Mitchell Aberman W/M</td>
<td>1</td>
<td>04/19/88</td>
<td>04/30/91</td>
<td>3 yrs.</td>
<td>04/30/94</td>
</tr>
<tr>
<td>(M) Gregory Pinnican W/M</td>
<td>2</td>
<td>08/06/87</td>
<td>09/11/90</td>
<td>3 yrs.</td>
<td>04/30/93</td>
</tr>
<tr>
<td>(M) Walter Denning B/M</td>
<td>5</td>
<td>07/25/89</td>
<td>03/25/91</td>
<td>3 yrs.</td>
<td>04/30/94</td>
</tr>
<tr>
<td>(C) Warren H. Linde, Jr. W/M</td>
<td>5</td>
<td>06/29/89</td>
<td>03/25/91</td>
<td>3 yrs.</td>
<td>04/30/94</td>
</tr>
<tr>
<td><strong>Community Organizations</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>(C) Michael D. Covington</td>
<td>4</td>
<td>08/28/89</td>
<td>03/25/91</td>
<td>3 yrs.</td>
<td>04/30/94</td>
</tr>
<tr>
<td>(C) Derrick H. Johnson B/M</td>
<td>5</td>
<td>09/18/89</td>
<td>03/25/91</td>
<td>3 yrs.</td>
<td>04/30/94</td>
</tr>
<tr>
<td>(M) William Hill</td>
<td>5</td>
<td>04/08/91</td>
<td></td>
<td>3 yrs.</td>
<td>04/30/94</td>
</tr>
<tr>
<td>(H) C. Dean Noble W/M</td>
<td>6</td>
<td>06/08/87</td>
<td>04/09/90</td>
<td>3 yrs.</td>
<td>04/30/93</td>
</tr>
<tr>
<td>(C) David R. Krug W/M</td>
<td>5</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

County Appointments - Expiring 4/30/92

<p>| | | | | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Pradeep K. Patnaik W/M</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Richard Bullard W/M</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Betty Pride B/P</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Richard von Gnechten W/M</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Michael Blair W/M</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Stephen Morris W/M</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Robert Shirley W/M</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Donna D. Noble W/P</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Steve Seigel</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

*President

Revised 05/20/91
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

Please complete each section

FULL NAME Linda Hinton Butler
(Mr Ms Mrs)
HOME ADDRESS 5209 Springview Road Charlotte, N.C. ZIP 28213-4766
BUSINESS ADDRESS 2401 South 7-85 Charlotte, N.C. ZIP 28228
HOME PHONE (704) 596-3814 BUSINESS PHONE
SPouse’s NAME Spouse’s EMPLOYER Spouse’s TITLE

PLEASE INDICATE Voting Precinct # 42 District # 1 Date of Birth 12-22-50
MALE BLACK BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN
FEMALE WHITE
SINGLE INDIAN
MARRIED HISPANIC
OTHER Certified Development Corporation
EDUCATION (including degrees completed) AA in Business Management
DIPLOMA IN ACCOUNTING

CURRENT EMPLOYER U.S. Postal Department
TITLE Flat Sorter Machine Operator YEARS IN CURRENT POSITION 6 yrs.
DUTIES Clerical work, supervise as needed, key mail to destinations

OTHER EMPLOYMENT HISTORY Secretary of First Church, Clerk for Board of Elections, Telephone Operator for Southern Bell, Financial Aid Office, Assistant at Fayetteville Technical Institute.
INTERESTS/SKILLS/AREAS OF EXPERTISE
Cooking, Sewing, Bowling, Softball, Volunteering to Aid Others.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Black Political Caucus - Hidden Valley Community Association Officer -
District 1 Neighborhood Treasurer - District 18 Parent Teacher Association
Secretary of Precinct 42, Member of PTA Council
PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
7 years Mecklenburg County Housing Home Owner Committee
Judge in Precinct 42 - Girl Scout Organizer and Leader

COMMENTS
Registration Commissioner - Notary Public - NAACP

AFFIRMATION OF ELIGIBILITY
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?
Yes [ ] No [X] If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?
Yes [ ] No [X] If yes, please attach explanation of the nature of the conflict

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that, otherwise, it will be removed from the active file.

A personal contact with a City Councilmember is recommended

RETURN COMPLETED FORM TO
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature [Linda Antionce Butler]
Date [March 7, 1991]

PLEASE DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME Martin T. Cloran

Mr X

Mrs ______

HOME ADDRESS 2743 Beretania Circle

Ms. ______

ZIP 28211

BUSINESS ADDRESS None

MISS ______

HOME PHONE (704) 364 7218

BUSINESS PHONE ( ) None

SPOUSE'S NAME Mary

SPOUSE'S EMPLOYER None

SPOUSE'S TITLE

PLEASE INDICATE: Voting Precinct # 071

District # 6

Date of Birth 8-26-26

MALE X

BLACK ______ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN.

FEMALE ______ WHITE X Certified Development Corporation

SINGLE ______ INDIAN ______

MARRIED X HISPANIC ______

EDUCATION (including degrees completed) B.S. Business Administration

OTHER

CURRENT EMPLOYER Retired

TITLE

YEARS IN CURRENT POSITION

DUTIES

OTHER EMPLOYMENT HISTORY Retired in 1986 as W.P.4 Controller of Celanese Fibers Operations, after 28 years of service in finance and administrative positions.
INTERESTS/SKILLS/AREAS OF EXPERTISE  Finance, administration.

Worked with Small Business Administration as a member and then as chairman of SCORE (Service Corps of Retired Executives). This organization counsels small businesses on behalf of the SBA.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

President, Citizens for Effective Government

Member, Mecklenburg County Citizens Capital Review Comm.

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Trustee Summit, NJ Art Center

Board, Short Hills NJ Congregational Church

President, Foxcroft Homeowners Association

Chairman, S.C.O.R.E.

COMMENTS: ________________________________

______________________________

AFFIRMATION OF ELIGIBILITY:

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes______ No______ If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes______ No______ If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that; otherwise, it will be removed from the active file.

A personal contact with a City Councilmember is recommended.

RETURN COMPLETED FORM TO:

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: _____________________________

Date: _____________________________

PLEASE DO NOT SUBMIT RESUMES

RECEIVED

OCT 4 1991

Office of City Clerk
1989
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES  
CHARLOTTE CITY COUNCIL

FOR OFFICE (USE ONLY)  
Appointed to  
Date

Please complete each section

FULL NAME \underline{Richard C Welch}  
Mr \checkmark  Mrs \underline{______}  
Ms \underline{______}  Miss \underline{______}

HOME ADDRESS 9010 Deer Park Lane Charlotte, NC \underline{28277-9012}  
BUSINESS ADDRESS \underline{Retired (IAM)} \underline{______}  ZIP \underline{______}

HOME PHONE (704) \underline{345-5420}  BUSINESS PHONE ( ) \underline{______}

SPOUSE'S NAME \underline{Barbara A Welch}  SPOUSE'S EMPLOYER AT HOME \underline{______}  SPOUSE'S TITLE \underline{______}

PLEASE INDICATE Voting Precinct \underline{090} District \underline{# 7} Date of Birth 07 Jan 1960

MALE \checkmark  BLACK \underline{______}  BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE \underline{______}  WHITE \checkmark  \underline{RAPID/PUBLIC TRANSPORTATION}

SINGLE \underline{______}  INDIAN \underline{______}  CERTIFIED DEVELOPMENT CORP-SMALL BUSINESS FINANCE

MARRIED \underline{______}  HISPANIC \underline{______}

OTHER \underline{______}

EDUCATION (including degrees completed) BA Gov & Municipal Admin, University of Massachusetts  
Advanced Studies Business Admin, Guild of Vermont (59-61)

CURRENT EMPLOYER \underline{Retired IAM Charlotte}

TITLE Manager of Document Imaging Planning \underline{______}  YEARS IN CURRENT POSITION 1 Year

DUTIES Manage, Product Scheduling, Prepare Forecast Documentation, Business Case and Introduce Product to Market

OTHER EMPLOYMENT HISTORY IAM Worldwide Corp (22 years) STEER MANAGEMENT

Positions in Japan, New Zealand, France, Australia and US Headquarters Locations

MARKETING MANAGEMENT POSITIONS NEW ZEALAND AND AUSTRALIA BANKING

EXECUTIVE BRIEFING IN CHARLOTTE

US Army 1950-1954 LT Infantry  
(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE  Business Management, Marketing, Transportation

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Reserve Officers Association, American Legion Post #1

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Roeley - NAUS, Coast Guard Reserve, Charter Member - Political Science Assoc. (Univ of Mass), American School in Paris Fund Raising Committee

COMMENTS US Coast Guard Reserve Ret. (LOM)

AFFIRMATION OF ELIGIBILITY
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes  No

If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes  No

If yes, please attach explanation of the nature of the conflict

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that; otherwise, it will be removed from the active file.

A personal contact with a City Councilmember is recommended.

RETURN COMPLETED FORM TO
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature

Date 09 September 1991

PLEASE DO NOT SUBMIT RESUMES

City Clerk
1999
SAFETY ACTION COMMITTEE

(7 Members)

Membership - Comprised of five (5) citizens from the community and one representative each from the 26th Judicial Bar Association and the Greater Charlotte Chamber of Commerce. The Mayor designates the chairperson. Terms are for two years and no member is eligible to serve more than two full consecutive terms.

Responsibility - To administer a reward fund that can be used to attract information on criminal activities leading to the arrest, indictment, and conviction of criminals.

<table>
<thead>
<tr>
<th>MEMBER</th>
<th>DIST.</th>
<th>ORIGINAL APPTMT.</th>
<th>RE-APPTMT.</th>
<th>TERM</th>
<th>EXPIRES</th>
</tr>
</thead>
<tbody>
<tr>
<td>(C) Doris Asbury B/F</td>
<td>4</td>
<td>12/12/88</td>
<td>09/24/90</td>
<td>2 yrs.</td>
<td>12/31/92</td>
</tr>
<tr>
<td>(M) Deborah Antshel /F</td>
<td></td>
<td>07/10/90</td>
<td></td>
<td>2 yrs.</td>
<td>12/31/92</td>
</tr>
<tr>
<td>(C) Margaret W. Smith W/F</td>
<td>5</td>
<td>11/13/90</td>
<td></td>
<td>2 yrs.</td>
<td>12/31/92</td>
</tr>
<tr>
<td>*(C) Mohammad Jenatian A/M</td>
<td>5</td>
<td>10/08/90</td>
<td>10/19/90</td>
<td>2 yrs.</td>
<td>12/31/92</td>
</tr>
<tr>
<td>(M) Deborah Moser W/F</td>
<td></td>
<td>01/29/88</td>
<td>10/19/90</td>
<td>2 yrs.</td>
<td>12/31/91</td>
</tr>
<tr>
<td>(C) Elizabeth Tesky W/F</td>
<td>7</td>
<td>03/28/88</td>
<td>10/10/89</td>
<td>2 yrs.</td>
<td>12/31/93</td>
</tr>
<tr>
<td>(M) Harvey Burgess</td>
<td></td>
<td>07/17/91</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

*Chairman

Revised 07/19/9
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

Please complete each section

FULL NAME David Myron Bailey (please print or type) Mr. X Mrs _______ Ms. _______ Miss _______

HOME ADDRESS 2121 Bucknell Avenue, Charlotte, NC ZIP 28207

BUSINESS ADDRESS 6060 St. Albans Street, Charlotte, NC ZIP 28287

HOME PHONE (704) 334-9756 BUSINESS PHONE (704) 553-3295

SPOUSE’S NAME Pamela Bryant Bailey SPOUSE’S EMPLOYER Homemaker +

SPOUSE’S TITLE +

PLEASE INDICATE Voting Precinct # 8 District # 6 Date of Birth 11-30-55

MALE X BLACK _______ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN.

FEMALE _______ WHITE X (1) Safety Action Committee

SINGLE _______ INDIAN _______ (2) Housing Authority

MARRIED _______ HISPANIC _______

OTHER _______

EDUCATION (including degrees completed) BSBA Winthrop College 1979, several hours toward graduate degree, continuing education through my workplace.

CURRENT EMPLOYER R.J. Jones/Queens Properties, Inc.

TITLE Director of Marketing YEARS IN CURRENT POSITION 4

DUTIES Plan and implement marketing strategies for the firm's 75 million dollar real estate portfolio. Supervise the activities of three salesman.


(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE
Interests include hunting, gardening/ heavy mechanical aptitude/ superior organizational skills

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Member Myers Park Methodist Church, Treasurer Genesis Class Myers Park Methodist, Editorial Advisory Board Business Properties Magazine, N.C. Real Estate License #88867

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Past Member of Charlotte Board of Realtors and American Society of Personnel Administrators

COMMENTS: As a life-long Charlotte resident, I am interested in the continued growth and prosperity of this community.

AFFIRMATION OF ELIGIBILITY:
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes______ No._______ X If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes______ No._______ X If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that; otherwise, it will be removed from the active file.

A personal contact with a City Council member is recommended.

RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: ____________________________
Date: 09/10/91

PLEASE DO NOT SUBMIT RESUMES

SEP 11 1991

City Clerk
1989
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME Martin Lee Lambert (Marty) Mr x Mrs Ms Miss

(please print or type)

HOME ADDRESS 7264 Meeting Street, Charlotte, N.C. ZIP 28210

BUSINESS ADDRESS 2500 East Independence Blvd. #D-213 Charlotte, N.C. ZIP 28205

HOME PHONE (704) 552-8677 BUSINESS PHONE (704) 333-7709

SPOUSE'S NAME Penny Spangler Lambert SPOUSE'S EMPLOYER Flanders Quality Foods

SPOUSE'S TITLE Sales Manager

PLEASE INDICATE: Voting Precinct # 076 District # 7 - City Council] Date of Birth 2/19/56

MALE x BLACK _______ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE _______ WHITE x Council on Crime Safety Action Committee

SINGLE _______ INDIAN _______ Coliseum Authority

MARRIED x HISPANIC _______ SALES ACTION COMMITTEE

OTHER _______ SAFETY ACTION COMMITTEE

EDUCATION (including degrees completed) High School, one and half years college

CURRENT EMPLOYER Dil. Phillips Real Estate Investment Group

TITLE Marketing Director YEARS IN CURRENT POSITION 2 and 1/2

DUTIES Sales, Promotion, Public Relations, Management

OTHER EMPLOYMENT HISTORY Jefferson Pilot Communications, Jennings Communications,

Coastal Plains Broadcasting

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE  Golf, Snow & Water Skiing, Tennis, Outdoor enthusiast,
Computer programming, Flying (Pilot of 10 plus years) Music

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Charlotte Hotel/Motel Assoc. Board of Directors, Charlotte World Trade
Association, National Kidney Foundation Board of Directors, CCVB

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

COMMENTS: ________________________________________________________

AFFIRMATION OF ELIGIBILITY:
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes_______ No______ X____ If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes_______ No______ X____ If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that; otherwise, it will be removed from the active file.

A personal contact with a City Councilmember is recommended.

RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: _______________________
Date: 9/10/91

PLEASE DO NOT SUBMIT RESUMES

City Clerk
1989
UP TOWN DEVELOPMENT CORPORATION - BOARD OF DIRECTORS

21 (16 Members by Appointment; 5 Ex-Officio)

Membership - Appointments are made in four categories: Class A - Business (10); Class B - Non-Pro fit Organizations (2); Class C - Residents (2); Class D - City Council/County Commissioners (2). Terms are for three years with appointees in Classes A, B, and C limited to no more than two consecutive terms. Class D directors are appointed for one-year terms.

The chairman is appointed by the Mayor from among the entire membership and serves on a one-year basis, but may be reappointed.

Responsibilities - Organized as a non-profit corporation to:

1. Engage in any or all downtown revitalization projects as defined by North Carolina General Statute 160A-536, as amended, in a Municipal Service District created by act of the Council of the City of Charlotte pursuant to the provisions of North Carolina General Statute 160A-537, et seq.

2. To contract with the City of Charlotte to conduct the following:
   (a) Economic and land use planning of the Municipal Service District and design sub-areas within the District.
   (b) Develop and issue publications and information on the District of value to property owners, residents, developers, and investors.
   (c) Stimulate private investment within the District for commercial, residential, other development.
   (d) Coordinate private and public sector actions relevant to the District, and
   (e) Produce and implement promotional and developmental activities within the District.

<table>
<thead>
<tr>
<th>MEMBER &amp; CATEGORY</th>
<th>ORIGINAL APPTMT.</th>
<th>RE-APPTMT.</th>
<th>TERM</th>
<th>EXPIR.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Class A - Business</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>(C) Fred Klein W/M</td>
<td>04/22/85</td>
<td>07/27/87</td>
<td>3 yrs.</td>
<td>08/31/93</td>
</tr>
<tr>
<td>(C) Tolly A. Kennon, Jr. B/M</td>
<td>09/24/90</td>
<td>06/24/91</td>
<td>Unexp.</td>
<td>08/31/94</td>
</tr>
<tr>
<td>(M) Frank H. Dunn</td>
<td>01/10/89</td>
<td>Unexp.</td>
<td></td>
<td>08/31/91</td>
</tr>
<tr>
<td>(M) Hugh Durden</td>
<td>10/15/90</td>
<td>Unexp.</td>
<td></td>
<td>08/31/93</td>
</tr>
<tr>
<td>(C) John E. Schneider W/M</td>
<td>04/08/91</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>(C) William H. Grigg W/M</td>
<td>06/25/90</td>
<td>Unexp.</td>
<td></td>
<td>08/31/93</td>
</tr>
<tr>
<td>*(M) John Boatwright</td>
<td>09/12/88</td>
<td>07/10/90</td>
<td>3 yrs.</td>
<td>08/31/93</td>
</tr>
</tbody>
</table>

*Chairman (continued)
### UPTOWN DEVELOPMENT CORPORATION - BOARD OF DIRECTORS (Con'd.)

<table>
<thead>
<tr>
<th>MEMBER &amp; CATEGORY</th>
<th>DISTRICT</th>
<th>ORIGINAL APPTMT.</th>
<th>RE-APPTMT.</th>
<th>TERM</th>
<th>EXPIR.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Class B - Non-Profit Organizations</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>(C) William P. Wood W/H</td>
<td>6</td>
<td>09/13/88</td>
<td>06/24/91</td>
<td>3 yrs.</td>
<td>08/31/94</td>
</tr>
<tr>
<td>(C) Freda Nicholson W/F</td>
<td>6</td>
<td>08/24/87</td>
<td>06/25/90</td>
<td>3 yrs.</td>
<td>08/31/93</td>
</tr>
<tr>
<td>Class C - Residents</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>(C) Cullie M. Tarleton W/H</td>
<td>2</td>
<td>05/23/88</td>
<td>06/25/90</td>
<td>3 yrs.</td>
<td>08/31/93</td>
</tr>
<tr>
<td>(M) Mrs. Guy Clement</td>
<td>2</td>
<td>08/25/88</td>
<td></td>
<td>3 yrs.</td>
<td>08/31/91</td>
</tr>
<tr>
<td>Class D - City Council/County Commission</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>(C) Ella Scarborough B/F</td>
<td>3</td>
<td>01/22/90</td>
<td>09/24/90</td>
<td>1 yr.</td>
<td>12/31/91</td>
</tr>
<tr>
<td>(M) Peter Keber W/H</td>
<td>6</td>
<td>03/31/87</td>
<td>01/06/88</td>
<td>1 yr.</td>
<td>12/31/88</td>
</tr>
<tr>
<td>Class E - Ex-Officio</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>City Manager</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Chamber of Commerce President</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Planning Commission Director</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>(M) Malloy McKeithen</td>
<td></td>
<td>01/10/89</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

(M): Male
(C): Female

Revised 08/01/
Ms. Pat Sharkey
City Clerk
City of Charlotte
600 East 4th Street
Charlotte, NC 28202

Dear Pat:

The Charlotte Uptown Development Corporation Board through an action of Council on July 22, 1991, now has three more business appointments that require action by elected officials. One appointment is to be made by the Mayor and the other two by Council.

The CUDC nominating committee would like to respectfully suggest to Council the names of two individuals that represent very distinctively different types of business. The first is Ms. Vivian Williams, a small retail business owner and the other, Mr. Billie Ray, Jr., an executive with a large corporation.

Ms. Williams is an entrepreneur who owns a successful womens retail shop in the Charlotte Plaza. She also works for the Charlotte Mecklenburg Board of Education as a Community Resource Coordinator. Ms. Williams has an impressive list of accomplishments as a member of various community boards and organizations. Among those are the Women Business Owners, United Way, Charlotte YWCA, Urban League, NCCJ Community School of the Arts, International Reading and Partners in Education.

Mr. Billie Ray is President of Southern Bell of North Carolina. He is involved in overseeing all aspects of the telephone company's operations in the State. He is an attorney with a strong track record in community affairs. Some of his activities include involvement in the boards of North Carolina Citizens for Business and Industry, Charlotte YMCA, Davidson College Board of Visitors, CPCC Foundation Advisors Board, Cities in Schools Charlotte Mecklenburg, Inc., Science Museums of Charlotte, N.C. Blumenthal Center for the Performing Arts, etc.

Both candidates would bring varied backgrounds and resources to the CUDC Board of Directors.
We appreciate your assistance in conveying the applications of these nominees to Council. Thanks so much for your help.

Sincerely,

Mike

Michael Schneiderman
President

cc: Nomination Committee
    William M. Grigg
    Ella Scarborough
    Cullie Tarleton

enclosure
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section.

FULL NAME  C. Dean Noble
(please print or type)

Ms. X Mrs. 

HOME ADDRESS  2012 Midwood Place, Charlotte, N.C.

ZIP 28205

BUSINESS ADDRESS P.O. Box 31608, Charlotte, N.C.

ZIP 28231

HOME PHONE (704) 342-1695

BUSINESS PHONE (704) 378-5641

SPouse's NAME N/A

SPUSE'S EMPLOYER N/A

SPUSE'S TITLE N/A

PLEASE INDICATE:

Voting Precinct # 15

District # 3

Date of Birth 6/6/59

MALE X BLACK X

(Boards/Commissions/Committees I am most interested in)

FEMALE X WHITE

Access Advisory Group / Administrative Committee - Corporation Div.

SINGLE

Growth Advisory Group / Community Relations Comm.

MARRIED

Housing Authority / Public Advisory Council / Char. Med.

OTHER

Planning Commission - Char. Med. - Adjunct

EDUCATION (including degrees completed)

BS/Business Administration - UNC-Charlotte

CURRENT EMPLOYER Wachovia Bank and Trust Co., NA.

TITLE Vice President - Private Banking

YEARS IN CURRENT POSITION 9

DUTIES

OTHER EMPLOYMENT HISTORY N/A

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

Cash Flow Analysis

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Afro American Cultural Center-Board Member/SBA - Regional Board Member/
Chamber of Commerce - Enterpriser of the Year/Habitat For Humanity - Worker

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

UNC-Charlotte-Alumni Board of Governors/Various Chamber of Commerce Committees/
UNC-Charlotte Business Advisory Board-President

COMMENTS:

AFFIRMATION OF ELIGIBILITY:

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes  No  X  If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes  No  X  If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that; otherwise, it will be removed from the active file.

A personal contact with a City Council member is recommended.

RETURN COMPLETED FORM TO:

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

PLEASE DO NOT SUBMIT RESUMES

OCT  5  1990

OFFICE OF CITY CLERK
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY
Appointed to

Date

Please complete each section

FULL NAME James Billie Ray, Jr. (please print or type)
Mr. X Mrs. 

HOME ADDRESS 2401 Oakmeade Drive - Charlotte, N. C. ZIP 28270

BUSINESS ADDRESS Southern Bell Post Office Box 30188 - Charlotte, N. C. ZIP 28230

HOME PHONE (704) 846-2977 BUSINESS PHONE (704) 378-8797

SPOUSE'S NAME Carol SPOUSE'S EMPLOYER N/A

SPOUSE'S TITLE N/A

PLEASE INDICATE: Voting Precinct # County Resident District # County Resident Date of Birth 10-02-46

MALE X BLACK BOARDs/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN.

FEMALE WHITE X Charlotte, Uptown, Development Corporation

SINGLE INDIAN

MARRIED X HISPANIC

OTHER

EDUCATION (including degrees completed) Georgia Tech, B.S. Industrial Management, 1968
University of Georgia, Law School, cum laude, 1975

CURRENT EMPLOYER Southern Bell

TITLE President-North Carolina YEARS IN CURRENT POSITION 1 yr.

DUTIES Directs and oversees all aspects of Southern Bell's operations in North Carolina to assure that the corporate goals for service and earnings are achieved.

OTHER EMPLOYMENT HISTORY Attorney with Turnage, Leavell & Ray, P.C.

Athens, Georgia 1975/1978

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

Telecommunications utilities; Executive; Attorney

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

See attachment

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Vice President, Secretary and Board of Directors of Discovery Place/Science Museums

of Charlotte

COMMENTS: None

AFFIRMATION OF ELIGIBILITY:

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes______ No______ X If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes______ No______ X If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that; otherwise, it will be removed from the active file.

A personal contact with a City Councilmember is recommended.

RETURN COMPLETED FORM TO:

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: ____________________________

Date: September 12, 1991

PLEASE DO NOT SUBMIT RESUMES
CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND
POLITICAL ACTIVITIES

J. Billie Ray, Jr.

Member:
- N. C. Council of Management and Development
- N. C. Citizens for Business and Industry
- Charlotte Chamber Board of Advisors
- Charlotte Chamber Carolinas Partnership Board
- Charlotte Chamber - Chairman of Governmental Relations
  Public Affairs Division
- World Cup Soccer-Charlotte 1994 Organizing Committee
- Davidson College Board of Visitors
- Charlotte YMCA
- Central Piedmont Community College Foundation
  Advisory Board
- North Carolina Agency for Public Telecommunications
- North Carolina Council on Economic Education-Chairman

Trustee:
- Independent College Fund of North Carolina
- North Carolina Blumenthal Center for the Performing Arts
- Cities in Schools of North Carolina
  (Chairman 91-92)
- Science Museums of Charlotte, Inc.
- Charlotte Latin School

Director:
- North Carolina Telephone Association
- UNCC Foundation
- University Research Park
- Carolinas Partnership of Charlotte Chamber

PROFESSIONAL ASSOCIATIONS:
- American Bar Association
- State Bar of Georgia
- North Carolina Bar Association
- North Carolina Corporate Counsel Assoc.

Admitted to practice before the Court of Appeals and
the Supreme Court of Georgia, the 11th Circuit Federal
Court of Appeals and the Supreme Court of the United States.

Church: Providence United Methodist Church
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section.

FULL NAME David B. Whelpley, Jr. Mr. X Mrs. ________
(please print or type) Ms. ________ Miss ________

HOME ADDRESS 2224 Sharon Road ZIP 28207
Petree Stockton & Robinson
BUSINESS ADDRESS 3500 One First Union Center ZIP 28202-6001

HOME PHONE (704) 376-6008 BUSINESS PHONE (704) 372-9110

SPOUSE'S NAME Tess SPOUSE'S EMPLOYER First Union

SPOUSE'S TITLE Assistant Vice President

PLEASE INDICATE: Voting Precinct # District # Date of Birth 4-21-64

MALE X BLACK _______ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN:

FEMALE ___ WHITE X Airport Advisory Committee

SINGLE _____ INDIAN _____ Uptown Development Corporation/Board of Directors

MARRIED ____ HISPANIC _____

OTHER _____

EDUCATION (including degrees completed) Clemson University '86 B.S. Finance

Emory University '89 Juris Doctor

CURRENT EMPLOYER Petree Stockton & Robinson

TITLE Attorney YEARS IN CURRENT POSITION 2

DUTIES

OTHER EMPLOYMENT HISTORY

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Mecklenburg County Bar; Habitat for Humanity; Charlotte Chamber

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

COMMENTS:

AFFIRMATION OF ELIGIBILITY:
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes____ No X If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes____ No X If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that; otherwise, it will be removed from the active file.

A personal contact with a City Councilmember is recommended.

RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: [Signature]
Date: [6/14/91]

PLEASE DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME  Vivian L. Williams  Mr.  Mrs.  Ms.  Mrs.  Miss

HOME ADDRESS  4209 La Brea Drive  ZIP 28216

BUSINESS ADDRESS  230 Charlotte Plaza  ZIP 28244

HOME PHONE (704) 392-1540  BUSINESS PHONE (704) 333-5399

SPouse's NAME  Dr. C. W. Williams  Spouse's EMPLOYER

(Deceased)  Spouse's TITLE

PLEASE INDICATE.  Voting Precinct 3rd  District 2  Date of Birth June 3, 1937

MALE   BLACK   BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN.

FEMALE  WHITE  Charlotte Uptown Development Corporation

SINGLE  INDIAN

MARRIED  HISPANIC

OTHER

EDUCATION (including degrees completed)  B.S. - Harris Teachers College - St. Louis, Mo.

Masters - Guidance Education - Southern Illinois University.  Administrative Certificate - UNCC

CURRENT EMPLOYER - Charlotte, Mecklenburg Schools

TITLE  Community Resource Coordinator

YEARS IN CURRENT POSITION

DUTIES  Plan and Implement the community resource program in all CMS.  To provide community resources (speaking, workshop, presentations) for students, parent, and faculty

OTHER EMPLOYMENT HISTORY  Director, Federal Programs in CMS

Coordinator of Double Oaks Service Center; Special Projects Coordinator, High School Guidance Counselor; Parent Coordinator, City In School.

Community Resource Coordinator (Part-time) Personnel Recruiter, St. Louis Public Sch
INTRESTS/SKILLS/AREAS OF EXPERTISE

Fashion Coordinator/buyer/owner of ladies specialty shop; facilitator of fashion shows, fundraisers, special events

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Association for Supervision and Curriculum Development, International Reading Association, Partners in Education; Women Business Owners; Charlotte Chamber of Commerce; Charlotte Convention and Visitors Bureau (Minority Advisory Committee), Friendship Baptist Day Care

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Board of: United Way, Arts + Science Council, YMCA (MacConfigs Branch), YWCA, Dance Charlotte, Community School of the Arts, Urban League, NCCJ, Planned Parenthood

COMMENTS:

I am very much interested in the development of Uptown Charlotte. I have organized various youth groups to have "An Uptown Experience" in order to acquaint with the growth, development and opportunities available as citizens in such forums.

AFFIRMATION OF ELIGIBILITY:

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes [ ] No [x] If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes [ ] No [x] If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that; otherwise, it will be removed from the active file.

A personal contact with a City Council member is recommended.

RETURN COMPLETED FORM TO:

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: [Signature]
Date: [September 10, 1991]

PLEASE DO NOT SUBMIT RESUMES
Response to Concerns Raised by A. R. Alsbrooks at the September 23 Council Meeting

As early as April 30 during several employee meetings, Airport Operations personnel were apprised by the Deputy Aviation Director of the department's intentions to pursue a reorganization of the operations section. Prior to the meetings, individual inquirers were openly told about preliminary work underway to determine adjustments needed to adapt to the increased demands on airport operations due to increasing FAA required security procedures.

At the July shift supervisors' staff meeting, the Operations Manager reviewed with staff the department's proposal submitted to the Human Resources and Budget Departments. Information included the approval of an Administrative Officer II (classified as Airport Operations Officer III, same pay range) in the Airport's FY92 budget to supervise control center activities; the addition of a systems specialist and separation of operations officers who work the control center into a distinct classification, Airport Operations Officer II, that would be a promotional opportunity for existing Airport Operations Officers. Employees were told that an in-depth selection process would be developed and there was no reason for concern that any current Airport Operations officers would be laid off, because a combination of promotions and routine attrition would likely even the staffing levels; further that the period of transition might even warrant carrying approved overhires, if necessary, until the numbers evened out. (Naturally there was a concern because of the publicity about City layoffs during that time.)

Shift supervisors then conveyed this information to their respective shifts and all employees were encouraged to apply. At each step, information was shared not only with supervisors, but also with employees who individually inquired about the status of the proposal. The Operations Manager and the Deputy Director responded personally to many individual inquiries.

Between August 26-29 and September 9-12 the Airport Operations Officer III (Adm. Officer II) position was advertised. After reviewing the applications received, applicants were narrowed down to the 12 most qualified candidates to participate in the selection process. Two of the applicants, who are current City employees, were not included in the final selection process because of unreliable attendance records, one having been on performance probation earlier this year. The two employees were told that the decision not to interview them was based on their attendance. During any selection process, internal candidates are evaluated fairly and unsuccessful candidates are given feedback if interested.

Any employee can appeal departmental decisions informally to the Aviation Director and subsequently to the appropriate Assistant City Manager or take the more formal approach of utilizing the grievance procedure through the Human Resources Department. Further questions on the background of this case should be directed to Jerry Orr (359-4000).

The position authorizations will be recommended for Council consideration on October 14, 1991.
## Transit Services Arrowood/Carowinds

<table>
<thead>
<tr>
<th>Date</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>March 1985</td>
<td>To increase employment opportunities for low income Charlotte residents, City begins operating express bus services between Uptown Charlotte and Arrowood Industrial Park using Charlotte Transit buses.</td>
</tr>
<tr>
<td>June 1986</td>
<td>The Employment and Training Department requests Special Transportation Service (STS) to provide transportation to Carowinds to support Employment and Training's Summer Youth Employment Programs.</td>
</tr>
<tr>
<td>Fall 1989</td>
<td>The Charlotte Department of Transportation (CDOT) and the Employment and Training Department examine the benefits and costs of the Arrowood and Carowinds routes. Subsidized vanpools or payment of stipends to clients for using a taxi or riding with other employees are not considered acceptable.</td>
</tr>
<tr>
<td>October 1990</td>
<td>Carolina Transit Service submits the only response to a Request for Proposal (RFP) mailed to fifteen companies. The RFP allows for a one-year extension if performance is satisfactory.</td>
</tr>
<tr>
<td>December 1, 1990</td>
<td>Carolina Transit assumes operation of bus service to Arrowood and Carowinds under a one-year contract for $77,170 approved by Council on November 26, 1990.</td>
</tr>
</tbody>
</table>