# AGENDA

<table>
<thead>
<tr>
<th>Meeting Type:</th>
<th>W</th>
</tr>
</thead>
<tbody>
<tr>
<td>Date.</td>
<td>05-30-1991</td>
</tr>
<tr>
<td>SUBJECT</td>
<td></td>
</tr>
</tbody>
</table>

City of Charlotte, City Clerk's Office
5/30/91

Mayor
Campbell
Diefenderfer
Hammond
McCreary
Mangum
Martin
Matthews
Patterson
Scarborough
Singleton
Whitley

Mayor

Vir Alexander

Matthews
Alexander
Phil Coward
Alexander
McCreary

5:10 pm

responds to questions (see agenda) met to the 80%

text less
Alexander

White

Alexander

Richard Martin

Alexander

Matthews

Alexander

White

White

Syfrett

White

Martin

White

Mayor

Boyd Cauble

(Ala Sartough came in at 5:40 pm)

Matthews

Cauble

Matthews

value of City-owned land

that is for sale

tract 4

status on tract 4

late June

interim budget

real estate tax (property)

2-3 yrs
Cauble
Caleb
Matthews
Cauble
Matthews
Cauble
Matthews
Cauble
Matthews
Cauble
Matthews
Cauble
Matthews
Cauble
Matthews
Cauble
Matthews
Cauble
Matthews
Mc Crory
Cauble
Mc Crory
Cauble
Mayor
Cauble
Cladfather
Mayor
Cauble
White
Matthews

pale test collections

do not get any

1% local / 13%

pass through

divide?

no consensus
League

other cities
Patterson
Mayer
McCrory
Mangum
Patterson
Scarborough
Mayer
Hammond
Mayer
Mayer

Patterson
Mayer
Mayer
McCrory
Mangum
Patterson
Scarborough
Mayer
Hammond
Mayer
Mayer

If million lost
got aggressive

Lydeer, Jan,

Monday morning

Yours
Clotten (excused)

Vinroot

Mayor

Matthews

Walter Fields

Matthews

Fields

Martin

Fields

Martin

Hammond

Martin

Mangum

Scarborough

Scarborough/Martin

Vinroot

Mayor

Vinroot

Mayor

Martin

Vinroot

Martin

Vinroot

Martin
Mangum
Martin
Matthews
Patterson
Matthews
Fields
Underhill
Patterson
Patterson / McCray
Mayor
Patterson
Underhill
denied 10 - 1
to deny

# 2
Denizot / Mangum

Denizot
Matthews
Patterson
Fields
Matthews
Denizot
Matthews

all B - 2

union
# 2 cont'd

Clefs

# 3

Vinceost / Hammond

Matthews
Fields
Matthews
Fields
Matthews
Fields
Vinceost
Fields
Matthews
Fields
Mangum
Vinceost
Undubled

Mess 1:30 p.m.
Messnum 6:40 p.m.
<table>
<thead>
<tr>
<th>Alexander Hammond</th>
<th>Res: 156,000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Alexander Vincent</td>
<td>Asst: 66,000</td>
</tr>
<tr>
<td>Alexander Matthews</td>
<td>Fire: 25,000</td>
</tr>
<tr>
<td>Alexander Clishworth</td>
<td>Other: 247,000</td>
</tr>
<tr>
<td></td>
<td>Total: 170,000</td>
</tr>
<tr>
<td></td>
<td>$2.4 M</td>
</tr>
</tbody>
</table>

1997: 6.3 M

Fire:

- Impact on safety
- 6 min. per squad

6
Weaver
Patterson
Weaver
Patterson
Weaver
Closfilter
Weaver
Closfilter
Alexander
Closfilter
Weaver
Alexander
Martin
White
Martin
White
Zeger
Closfilter
Alexander
Martin
Zeger
Martin
Mayor
Matthews

4 on a truck
58 shifts/15 short
1-2 shd.
175 target figure
benchmark budget
other dept. are doing it
Nancy Gilbert
Matthews Weaver
Alexander Weaver Matthews Weaver Matthews Alexander Scarborough Weaver White Hammond Weaver Hammond Weaver Vinroot Mangum Weaver Mangum Weaver Mangum

from audience

vacancy level/questions

12 FF

12 - down to 11

high risk area/yes while company respond

national norm?

8 on / 4 of

4 days out of 12?
Weaver
Mangum
Majer
Cloofetter

Mayor
Alexander
White
Patterson

Alexander
Scarborough
Alexander
Cloofetter
Patterson
Cloofetter

1, 2, 3, 4
1-5. Wendell's
6. Council Contingency
7. Private Funding
8. Daily garbage pickup
  cut to 1.3 wk.
Can we ?

keep tax rate same
for D/7 district
Cannot grand on it ?

$200,000 GF & C D

9 enforcing dangerous
cat ordinance
3%
Cloffelter
Matthews
Alexander
Matthews
Alexander
Matthews
Alexander
Cloffelter
Campbell
Cloffelter
Campbell
Cloffelter
White
Mayor
Cloffelter
White
Cloffelter
Campbell
Mr. Crary
Patterson

60%

What is said costing?

City within City $250,000

1/2 travel/trip
300,000
300,000 contingency
Patterson
Hammond
Alexander
Morgan
Patterson
Moor
Campbell
Alexilette
Campbell
Mayor
Alexander
Martin
Alexander
Scarborough
Patterson
Vinrost
Scarborough
Alexander
Scarborough
Alexander
Patterson

Longevity
Afr- Amercad 30,000

$1 C 10,000

Expand bus / State Bank

$1 Million / 500,000

A - C - CC
Matthews  
Alexander 
Matthews  
(Mayor left at 8:20 pm) 
Alexander 
Matthews  
Alex (from audience) 
Matthews  
Alexander 
Matthews  
Alexander 
Matthews  
Alex (hi, he hi) 
Matthews  
Alexander 
Matthews  
(Alexander) 
Matthews  
Alexander 
Matthews  
Alexander 
Matthews  
Alexander 
Matthews  
Alex 
Matthews  
Alexander 
Matthews  
Alexander 
Matthews  
Alexander 
Matthews  
Alexander 
(Margaret) 
Alexander
Matthews, Wheler, Alexander, Wheler, Hammond, Alexander, Hammond, Alexander, Hammond, Scarborough, Hammond, Alexander, Hammond, Alexander, Vinroot, Alexander, Patterson, Vinroot, Patterson, Alexander, Patterson, Clophill, etc.

$26 + 2$

- Roof leaks
- Ready Order
+ QA support
+ C & T Common Study

opt. collection equity!
Martin
Patterson
Alexander
Patterson
Scarborough
Alexander
Matthews
Clodfelter
Hammond
Matthews
Alexander
Clodfelter
Alexander
Scarborough
Matthews
Patterson
Alexander
Patterson
Hammond
Alexander
Vinroot
Matthews
Martin
Patterson

Come back

4 items
Patterson
Hammond
Alexander
Mathews
Vinroth
Scarborough
Vinroth
McGrew
Vinroth
Hammond
Patterson
Colquitt
Alexander
White
Vinroth
White
McGrew
Alexander
Vinroth
Alexander
Vinroth
Patterson
Scarborough
Alexander

(!) (died) $200,000

going private

Trump was Dru? no
Seabrook
Patterson
Alexander
Calphini
Vigroot
Patterson
Vinroot
Campbell
Vinroot
Campbell
Matthews
Campbell
Matthews
Alexander
Campbell
Alexander
Matthews
Patterson
Matthews

negotiate
add list
Alexander
Cloffuter
Patterson
Matthews
Alexander
Patterson
Vinroot
Vinroot
Matthews
Mangum
Vinroot
Cloffuter
Vinroot
Patterson
Matthews
Cloffuter
White
Vinroot
Patterson
Alexander
Matthews
Alexander
Dinero
Coffret
Alexander
Dinero
Coffret
Pattison
Alexander
Pattison

adjourn 9:45 p.m.
Council Agenda

Thursday, May 30, 1991

5:00 p.m. Budget Workshop
Meeting Chamber Conference Room

ZONING DECISIONS

ITEM NO.

The following zoning decisions were deferred at the May 20, and May 28, 1991 meetings.

1. (91-22) Decision on Petition No. 91-22 by The Leon B. Jordan Estate for a change in zoning from R-9 to B-1(CD) for a 4.55 acre site located on the southwest corner of Harris Boulevard and Idlewild Road.

A protest petition has been filed and is sufficient to invoke the 20% rule requiring affirmative votes of 3/4 of the Mayor and Council Members, not excused from voting, in order to rezone the property.

The Zoning Committee recommends that this petition be denied.

Attachment No. 1

Passed by 10-1

Close filter - used
2. (91-26) Decision on Petition No. 91-26 by Charlotte-Mecklenburg Planning Commission for a change in zoning from I-1 to B-2 and O-6 (East District Plan) for approximately 23.8 acres located along the south side of Albemarle Road between Winchester Lane and Wilgrove-Mint Hill Road.

A protest petition has been filed and found sufficient to invoke the 20% rule requiring affirmative votes of 3/4 of the Mayor and Council Members, not excused from voting, in order to rezone the property.

The Zoning Committee recommends that this petition be approved.

Attachment No. 2

3. (91-27) Decision on Petition No. 91-27 by Charlotte-Mecklenburg Planning Commission for a change in zoning from I-1 to O-6 (East District Plan) for several parcels located on the south side of Albemarle Road at Orchard Ridge Road and from B-1 to O-15 for two parcels located south of Albemarle Road west of Dwight Ware Boulevard.

A protest petition has been filed and is sufficient to invoke the 20% rule requiring affirmative votes of 3/4 of the Mayor and Council Members, not excused from voting, in order to rezone the property.

The Zoning Committee voted on the two portions of the petition separately and recommends the approval of both portions of the petition.

Attachment No. 3

0-6 for all except the property
DATE: April 22, 1991

PETITION NO.: 91-22

PETITIONER(S): The Leon B. Jordan Estate

REQUEST: Change from R-9 to B-1(CD).

LOCATION: A 4.55 acre site located on the southwest corner of Harris Boulevard and Idlewild Road.

ACTION: The Zoning Committee recommends that this petition be denied.

VOTE: Yeas: Bacon, McClure, Head, Motley and Thomasson.

Nays: None.

(Commissioner O'Brien abstained from voting. Commissioner Spencer was not present when vote was taken.)

REASONS

This petition proposes the rezoning of 4.55 acres to allow the development of a 20,000 square foot strip commercial center facing Harris Boulevard with an outparcel at the corner of Harris Boulevard and Idlewild Road. The district plan recommends continued residential development in the area and recognizes that the existing neighborhood convenience center located on the southeast corner of this intersection adequately provides for the daily retail service needs of the nearby community. Therefore, the Zoning Committee recommends that this petition be denied.

STAFF OPINION

The staff agrees with the recommendation of the Zoning Committee.
PETITIONER: The Leon B. Jordan Estate

PETITION NO.: 91-22 HEARING DATE: April 15, 1991

ZONING CLASSIFICATION, EXISTING: R-9 REQUESTED: B-1(CD)

LOCATION: Approximately 4.55 acres located on the southwest corner of Harris Boulevard and Idlewild Road.

ZONING MAP NO(s): 122 SCALE 1" = 400'

PROPERTY PROPOSED FOR CHANGE
DATE: April 22, 1991
PETITION NO.: 91-26
PETITIONER(S): Charlotte-Mecklenburg Planning Commission
REQUEST: Change from I-1 to 0-6 and B-2 (East District Plan).
LOCATION: Approximately 23.8 acres located along the south side of Albemarle Road between Winchester Lane and Wilgrove-Mint Hill Road.
ACTION: The Zoning Committee recommends that this petition be approved.
VOTE: Yeas: Mead, Motley, O'Brien and Thomasson.
Nays: Baucom and McClure.
(Commissioner Spencer was not present when vote was taken.)

REASONS
This petition seeks rezoning from I-1 to B-2 and 0-6 in accordance with the East District Plan. The East District Plan recommends retail and office uses for this area of Albemarle Road. The Zoning Committee discussed the nonconforming uses created by the portion of the petition which seeks rezoning to 0-6 noting that several uses, some of which have been created since the district plan was adopted, would be made nonconforming by a rezoning to 0-6. However, the majority of the Zoning Committee viewed the petition as appropriate for approval. The minority opinion expressed concerns about the portion of the petition being requested for rezoning to 0-6 and viewed a B-2 district as appropriate for the entire petition.

STAFF OPINION
The staff agrees with the recommendation of the Zoning Committee.
PETITIONER  ____________________________
Charlotte-Hecklenburg Planning Commission

PETITION NO.: 91-26  HEARING DATE: April 15, 1991

ZONING CLASSIFICATION, EXISTING  I-1  REQUESTED:  0-6 & B-2

LOCATION  Approximately 23.8 acres located along the south side of Albemarle Road
          between Winchester Lane and Wilgrove-Mint Hill Road.

SEE ATTACHED MAP

ZONING MAP NO(s):  98 & 115  SCALE 1" = 400'

PROPERTY PROPOSED FOR CHANGE
DATE: April 22, 1991

PETITION NO.: 91-27

PETITIONER(S): Charlotte-Mecklenburg Planning Commission

REQUEST: Change from I-1 to O-6 for several parcels located on the south side of Albemarle Road at Orchard Ridge Road and change from B-1 to O-15 for two (2) parcels located south of Albemarle Road east of Dwightware Boulevard.

ACTION: The Zoning Committee voted on the two portions of the petition separately and recommends approval of both portions of the petition.

VOTE PART A: I-1 to O-6 along Orchard Ridge Road.

Yea's: McClure, Mead, Motley, O'Brien and Thomasson.

Nays: None.

(Commissioner Baucom abstained from voting. Commissioner Spencer was not present when vote was taken.)

VOTE PART B: B-1 to O-15 east of Dwightware Boulevard.

Yea's: McClure, Mead, Motley and Thomasson.

Nays: Baucom and O'Brien.

(Commissioner Spencer was not present when vote was taken.)

REASONS

This petition proposes rezoning of properties from I-1 to O-6 and B-1 to O-15 in accordance with the East District Plan. The East District Plan recommends these properties develop as, or continue to be used for, office uses due to the significant amount of commercial zoning in the area. The plan recognizes a community mixed use center at the intersection of Albemarle Road and Harrisbury Road and the amount of existing commercial zoning combined with the commercial zoning proposed in Petitions 91-25 and 91-26 allow far beyond the recommended 250,000 square feet of retail space. The plan recognizes that the area is lacking the office component of the community center. The Zoning Committee voted on the two portions of the petition separately. The portion of the petition which seeks rezoning from I-1 to O-6 along Orchard Ridge Road was recommended for approval unanimously. Some members of Zoning Committee viewed the properties included in the portion of the petition which seeks rezoning from B-1 to O-15 as an ideal commercial site due to its location and configuration. However, the majority of the Zoning Committee viewed the petition as appropriate for approval. Therefore, the Zoning Committee recommends approval of the petition as submitted.

STAFF OPINION

The staff agrees with the recommendation of the Zoning Committee.
PETITIONER.  Charlotte Mecklenburg Planning Commission


ZONING CLASSIFICATION, EXISTING  B-1 & I-1  REQUESTED:  O-15 & O-6

LOCATION    Several parcels totaling approximately 4.6 acres located on the south side of Albemarle Road east of Dwightware Boulevard.

SEE ATTACHED MAP

ZONING MAP NO(s):  98 & 115                     SCALE 1" = 400'

PROPERTY PROPOSED FOR CHANGE
I. GENERAL FUND CHANGES

A. EXPENDITURE REDUCTIONS / DEFERRALS

1. Delete Arts Commission Support (Op p. 112) $39,604
2. Defer Additional Resource Officers (Op p. 92) $129,040
3. Defer Relocation of Microwave Site (Op p. 146) $25,000
4. Defer LEC Telephone System Upgrade (Op p. 92) $55,000
5. Defer Additional Clerk's Position (Op p. 171) $15,945
6. Reduce Council Contingency by 1/2 (Op p. 191) $75,000
7. Privatize Funding for Sister Cities (Op p. 90) $31,091
8. Reduce CBD Trash Collection by 1/2 (Op p. 90) $195,324.50
9. Reduce contribution to Housing & CD Fund (Op p. 191; See discussion in II. below) $421,303
10. Modify response time for animal control (Op p. 106) Rough estimate only $125,000
11. Reprogram "City w/n City" to use existing resources in Community Development, Economic Development, Community Relations, and Neighborhood Centers Depts. (Op p. 197) $250,000
12. Reduce contribution to Cityfair parking deck debt service fund (Op p. 193) (See discussion in III. below) $363,956

B. TRANSFERS/CHARGES TO OTHER FUNDS

1. Charge Transit Marketing to Transit Fund (Op p. 121) $358,637
2. Charge PSI Transit Advertising Contract to Transit Fund (Op p. 157) $34,982
3. Charge PILOT to CIP Innovative Housing Fund (Op p. 197) $62,000

C. NEW REVENUES/TRANSFERS FROM OTHER FUNDS

1. Implement new fire permit fees as proposed $200,000
2. Transfer from PAYG Innovative Housing Fund to
support "soft" service aspects of innovative housing program. Items supported by this fund transfer would include:

- YWCA Scattered Sites: $41,043
- Family Housing Services: $288,340
- Crisis Fuel Assistance: $56,120
- Crime Prevention HA: $144,904

**TOTAL GENERAL FUND REDUCTIONS AND REVENUE INCREASES COMPARED TO BUDGET AS PROPOSED**: $2,881,882.50

**D. PROPOSED ADDITIONS TO GENERAL FUND BUDGET**

1. Restore neighborhood street lighting: $100,000
2. Restore 12 Firefighter I positions: $245,000
3. Continue Development Fee Options: 10,000

**TOTAL ADDITIONS**: $355,000

**GENERAL FUND TAX RATE UNDER THIS PROPOSAL**: $0.549

**II. COMMUNITY DEVELOPMENT & HOUSING FUND**

1. Charge 4 positions dealing with administration of EDRF, DARP, and Innovative Housing to the CIP, similar to way we charge Engineering and CDOT (Op p. 241): $206,149
2. Transfer Family Housing Services to G.F.: $215,154
3. Reduce G.F. Contribution: ($421,303)

**NET EFFECT ON CD & HOUSING FUND -- $0**

**III. CHANGES TO CAPITAL BUDGET**

**A. REDUCTIONS / DEFERRAL**

1. Use existing structures in lieu of new fire training house and transfer appropriation as in B.1. below (CIP p. 74): $175,000
2. Reduce FY92 appropriation for In Rem to same level as FY93 and subsequent years, and transfer excess of unexpended appropriation as in B.1. below (CIP p. 63): $138,956
3. Combine Minor Roadway Widening and Cutrate Widening and Reduce, transfer savings as in B.1. below (CIP pp. 46, 50): $50,000
4. Delete median on Carmel Road project and transfer as in B.2. below Rough estimate $300,000

5. Defer Fire Apparatus Maintenance Shop to explore options - airport financing, old bus garage, etc. $1,240,000

B. TRANSFERS TO OTHER PROJECTS OR FUNDS

1. Transfer reductions in A.1,2,3 above to Cityfair parking deck debt service account $363,956

2. Transfer Carmel Rd. median savings to Business Corridor Improvement Program (CIP p. 86) $300,000

3. Fund Westinghouse Boulevard from Private Sector Leveraging Funds - ROW to be donated by property owners (CIP p. 45) $700,000

4. Transfer Land Acquisition funds to Improvements to Existing Parks account and do not issue new 2/3 bonds for Improvements to Existing Parks $1,200,000

C. NEW PROJECTS

1. Issue new 2/3 bonds for Storm Drainage Repair Program (Belmont). This is possible due to item B.5 above. Avoids using up all the Neighborhood Reinvestment Fund for storm drainage repair in Belmont alone. (CIP p. 104)
ALTERNATIVE BUDGET PROPOSAL
DGC/5-29-91

I. GENERAL FUND CHANGES

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<td>$41,043</td>
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1. Restore neighborhood street lighting $100,000
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TOTAL ADDITIONS $355,000

GENERAL FUND TAX RATE UNDER THIS PROPOSAL: $0.549

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1. Charge 4 positions dealing with administration of EDRF, DARP, and Innovative Housing to the CIP, similar to way we charge Engineering and CDOT (Op p. 241) $206,149

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City of Charlotte  
Budget Workshop  
Thursday, May 30, 1991  
5:00 - 8:00 pm  
Agenda

1) Zoning Decisions  
Staff Resource  
Attachment 1  
Walter Fields

2) Budget Information  
Staff Resource  
Attachment 2  
Attachment 3  
Vi Alexander

3) State Budget Status  
Staff Resource  
Attachment 4  
Boyd Cauble

4) Budget Decisions  
Operating Budget  
Capital Budget  
Staff Resource  
Attachment 5  
Attachment 6  
Vi Alexander
COUNCILMEMBER SCARBOROUGH

Q. WHAT IS THE COST ESTIMATE TO REMODEL PLATO PRICE SCHOOL FOR A COMMUNITY CENTER?

A. The General Services Department has done a brief survey of the school to review its present condition for possible renovation. The school appears to be structurally sound. All major systems, however, would need to be totally replaced. General Services roughly estimates the cost for this work to be $1,154,000 and would include new heating, ventilation and air conditioning, plumbing, electrical, roofing, window replacement and asbestos removal. The latter could result in additional costs since it is unknown at this time how much asbestos is in the building. The $1.1 million estimate does not include any design or renovation work related to a specific program use.

If the project were pursued, it would be desirable to retain an architect to do extensive site investigation and a structural review to more accurately determine rehab costs. We estimate an architectural contract for assessment work would cost in the range of $10,000 - 40,000.

Council Member Scarborough and representatives of the neighborhood toured the school last week with City staff.

Q. WHAT WOULD BE THE COST TO EXPAND BUS ROUTES TO HIGHWAY 49, STEELE CREEK AREAS?

A. DOT estimates that an expansion of bus service to Steele Creek would cost between $400,000 and $450,000 per year and would generate between $80,000 and $100,000 in fares. Part of this route was included in the expansion planned for September 1991, which has been deferred due to budget constraints (see attached memo).

COUNCILMEMBER PATTERSON

Q. HOW IS IT POSSIBLE TO REDUCE SANITATION CREW SIZE?

A. After many weeks of field testing, it was determined by the Sanitation Division that two persons, working on a low-entry cab, side-loading refuse collection truck could collect approximately the same amount of refuse from a backyard route as a three person crew using more conventional equipment. Over the past eight years, the City has continued to reduce crew sizes as the rear-loading packers were replaced with low-entry, side-loading vehicles.
COUNCILMEMBER PATTerson continued

In studying the curbside trash and yard waste collection procedures, it has been determined that similar efficiencies could be achieved with a change of equipment. By utilizing low-entry rear-loading vehicles, the curbside collection crews can also be reduced from three to two persons. The low-entry cab eliminates the need for a collector to continually climb up and down into the cab and thus reduces fatigue and amount of collection time required to service the routes.

COUNCILMEMBER MATTHEWS

Q. IF WE DON'T SELL THE $23 MILLION IN ROAD BONDS, HOW WILL IT AFFECT THE DEBT MODEL?

A. Because most of the $23 million was programmed in the later years of the CIP, only 1/4 cent is available to transfer now to General Fund if the $23 million is not used as bond financing for capital projects. If the 1/4 cent is transferred, new debt capacity will not become available until FY1999. If the $23 million is used in the capital program, debt capacity will begin to grow in 1997-98 with significant growth in 1999.

COUNCILMEMBER VINROOT

Q. IS THERE A BETTER WAY TO PROVIDE CONCESSIONS IN THE PARKS AND RECREATION FACILITIES?

A. This has turned out to be a more complex question than can be answered with a simple "Q and A" format. We will put this issue on the Summer/Fall workplan and provide Council with a detailed report once a more complete study can be undertaken.

COUNCILMEMBER HAMMOND

Q. WHAT IS THE STATUS OF THE POWELL BILL FUND BALANCE?

A. A cash flow analysis of the Powell Bill Fund is attached, as well as a list of eligible Powell Bill expenses. Briefly, Powell Bill Fund balance is estimated to be drawn down from $7.3 million now to around $1 million going in to FY94.

COUNCILMEMBER CLODFELTER

Q. IS CENTRAL PIEDMONT INTERESTED IN BUYING MEMORIAL STADIUM EARLIER THAN PLANNED AND LEASING THE FACILITY BACK TO THE CITY?
COUNCILMEMBER CLODFELTER CONTINUED

A. Staff has been unable to get a definitive answer to these questions, as Dr. Shaw was out of the office last Friday and all of this week. City staff will continue to contact Central Piedmont staff this week and will follow-up with Dr. Shaw next week.

Q. HOW WOULD INCREASING THE RESPONSE TIME FOR AN ATTACKING DOG IN PROGRESS CALL FROM "WITHIN 30 MINUTES" TO "WITHIN AN HOUR" AFFECT THE STAFFING REQUIREMENTS OF THE DANGEROUS DOG TASK FORCE?

A. During the month of March, 1991, the Task Force responded to 588 service calls. However, only 18 or 3% were responses to attacking dogs in progress.

The Task Force staffing level would not be impacted by lengthened response times. The primary mission of the Task Force is to identify and correct conditions which create the possibility of danger before dog aggression occurs.

COUNCILMEMBER WHEELER

Q. WHAT IS THE FOOTBALL FINANCING PLAN?

A. Total Project Cost: $35 million

<table>
<thead>
<tr>
<th>Source</th>
<th>FY90</th>
<th>FY91</th>
<th>FY92</th>
<th>FY93</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Fund Fund Balance</td>
<td>$5.5</td>
<td></td>
<td></td>
<td></td>
<td>$5.5</td>
</tr>
<tr>
<td>N.C. 51 Savings</td>
<td>$6.0</td>
<td></td>
<td></td>
<td></td>
<td>6.0</td>
</tr>
<tr>
<td>Independence Blvd.</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ROW (1)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Sale of Land (2)</td>
<td></td>
<td>$2.0</td>
<td></td>
<td></td>
<td>2.0</td>
</tr>
<tr>
<td>Auto Privilege Tax</td>
<td>1.9</td>
<td>1.9</td>
<td></td>
<td></td>
<td>3.8</td>
</tr>
<tr>
<td>Pay-As-You-Go (3)</td>
<td>9.5</td>
<td>6.2</td>
<td>$2.0</td>
<td></td>
<td>17.7</td>
</tr>
<tr>
<td>Total</td>
<td>$6.0</td>
<td>$16.9</td>
<td>$10.1</td>
<td>$2.0</td>
<td>$35.0</td>
</tr>
</tbody>
</table>

At a citizen's meeting, Joe Miller of CFEG stated the football stadium would cost $68 million. He has been advised of the information above and he would add $12 million in interest cost for the debt financing in footnote (3). The $12 million estimate is accurate.
NOTES:

(1) State agreed to acquire north side of Independence Boulevard which released $8 million for football. $4 million included in FY91 Pay-As-You-Go for football; $4 million reserved for FY92 and FY93 debt payments for $19.5 million in general government debt.

(2) Sale of Coliseum tract 2 in FY92 displaces $2 million in Pay-As-You-Go; funding used for light rail and general government.

(3) Total debt is $19.5 million for general government due to tax exempt status; $15.5 million Two-Thirds Bonds and $4 million Lease Purchase.
POWELL BILL FUND SUMMARY
Cash Flow (in millions)

Projected Revenues:

<table>
<thead>
<tr>
<th></th>
<th>FY91</th>
<th>FY92</th>
<th>FY93</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Revenues</td>
<td>$10.7</td>
<td>$10.6</td>
<td>$10.7</td>
</tr>
<tr>
<td>Fund Balance</td>
<td>3.0</td>
<td>2.0</td>
<td>3.1</td>
</tr>
<tr>
<td>Grand Total</td>
<td>$13.7</td>
<td>$12.6</td>
<td>$13.8</td>
</tr>
</tbody>
</table>

Projected Expenditures:

<table>
<thead>
<tr>
<th></th>
<th>FY91</th>
<th>FY92</th>
<th>FY93</th>
</tr>
</thead>
<tbody>
<tr>
<td>Operating</td>
<td>$11.6</td>
<td>$11.4</td>
<td>$12.2</td>
</tr>
<tr>
<td>CIP</td>
<td>1.9</td>
<td>1.2</td>
<td>1.6</td>
</tr>
<tr>
<td>Total</td>
<td>$13.5</td>
<td>$12.6</td>
<td>$13.8</td>
</tr>
</tbody>
</table>

Difference:

$ .2 $ 0 $ 0

Assumptions:

- Revenues are projected with annual growth of 1% per N.C. League of Municipalities. This rate of growth is conservative.
- $1.5 million in FY92 and FY93 salaries are charged to Powell Bill in addition to $800,000 in equipment maintenance.
- Growth in operating expenses averages 5.6% among various categories.
- Estimated fund balance at the end of FY93 is $1.0 million.

Issues:

- Policy of charging $2 million in operating expenses to Powell Bill to be assessed at end of FY93.
- Continued use of Powell Bill in Capital Budget.
- Gradual assessment of impact of longer resurfacing schedule.
- Prioritization of annexation streets against existing City streets.
## POWELL BILL FUND
### CASH FLOW

<table>
<thead>
<tr>
<th></th>
<th>FY91</th>
<th>FY92</th>
<th>FY93</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>REVENUES</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>State Gas Tax Refund</td>
<td>$9,467,465</td>
<td>$9,602,920</td>
<td>$9,784,978</td>
</tr>
<tr>
<td>Interest on Investments</td>
<td>$1,300,000</td>
<td>$990,000</td>
<td>$990,000</td>
</tr>
<tr>
<td><strong>TOTAL REVENUES</strong></td>
<td>$10,767,465</td>
<td>$10,592,920</td>
<td>$10,784,978</td>
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<tr>
<td>Unappropriated Fund Balance</td>
<td>$3,002,431</td>
<td>$2,029,452</td>
<td>$3,017,107</td>
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<tr>
<td><strong>GRAND TOTAL</strong></td>
<td>$13,769,896</td>
<td>$12,622,372</td>
<td>$13,802,085</td>
</tr>
<tr>
<td><strong>EXPENDITURES</strong></td>
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<td></td>
<td></td>
</tr>
<tr>
<td>Operating</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Street Paving &amp; Repair</td>
<td>$8,017,106</td>
<td>$6,626,405</td>
<td>$7,306,989</td>
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<tr>
<td>Equipment</td>
<td>$1,755,651</td>
<td>$1,108,989</td>
<td>$1,182,175</td>
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<tr>
<td>Traffic Control Devices</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Curb Repair Drainage etc</td>
<td>$977,089</td>
<td>$1,289,330</td>
<td>$1,345,299</td>
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<tr>
<td>Contribution to General Fund</td>
<td>$848,252</td>
<td>$2,347,648</td>
<td>$2,367,022</td>
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<tr>
<td><strong>SUBTOTAL OPERATING</strong></td>
<td>$11,598,098</td>
<td>$11,372,372</td>
<td>$12,202,085</td>
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<tr>
<td>Capital</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Roadway Improvements</td>
<td>$1,636,093</td>
<td>$750,000</td>
<td>$1,100,000</td>
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<tr>
<td>Stormwater Improvements</td>
<td>$271,241</td>
<td>$500,000</td>
<td>$500,000</td>
</tr>
<tr>
<td><strong>SUBTOTAL CAPITAL</strong></td>
<td>$1,907,334</td>
<td>$1,250,000</td>
<td>$1,600,000</td>
</tr>
<tr>
<td><strong>TOTAL POWELL BILL OPERATING &amp; CAPITAL</strong></td>
<td>$13,505,432</td>
<td>$12,622,372</td>
<td>$13,802,085</td>
</tr>
<tr>
<td>Difference</td>
<td>$264,464</td>
<td>$0</td>
<td>$0</td>
</tr>
</tbody>
</table>
I. PARTIAL LIST OF PURPOSES FOR WHICH POWELL BILL FUNDS MAY BE USED:

A. Routine maintenance on local city streets (Non-State System streets) such as:

(1) Dragging, machining, blading, or shaping.
(2) Patching, sealing or crack filling.
(3) Shoulder or curb and gutter maintenance and repair.
(4) Ditching, repair or maintenance of storm drains, culverts, catch basins, inlets, bridges, fills, etc., which are necessary and essential to street maintenance.
(5) Dust control treatments, oiling, calcium chloride applications.
(6) Snow removal or sand, oil or debris removal resulting from natural causes. (Not normal garbage or refuse collection).
(7) Labor, supervision, and engineering used exclusively in street maintenance.
(8) Purchase, rental, operation and maintenance of equipment necessary and essential for street maintenance.
(9) Purchase of materials and supplies for proper street maintenance and drainage.
(10) Payments to contractors for any of the above.

B. Improvements or new construction of local city streets (Non-State System Streets) such as:

(1) Stabilizing, grading.
(2) Paving, retreatments, and seal coating.
(3) Curb and gutter construction.
(4) Construction of necessary storm drainage for protection of street.
(5) Construction of bridges and culverts.
(6) Grade crossing eliminations.
(7) Necessary landscaping or seeding necessary for proper street maintenance.
(8) Widening.
(9) Purchase, rental, operation, and maintenance of equipment necessary for street construction.
(10) Engineering, surveying, including expenses incurred in qualifying for Powell Bill Funds provided such data are to be used as basic information for the construction and maintenance of streets.
(11) Necessary legal expense incurred in street improvement programs.
(12) Acquisition of right-of-way.
(13) Labor and supervision.
(14) Payments to contractors for any of the above.
C. Traffic Control Purposes such as:

(1) Purchase and maintenance of traffic control devices.
(2) Purchase and maintenance of other traffic signs necessary for proper traffic control.
(3) Purchase and application of traffic paint.

D. Special Street Assessments:

(1) Payment of municipalities's proportionate share of a special street assessment levy and cost incurred for improving intersections in an assessment program.

E. Bonds:

(1) Payment of principal or interest on bonds, issued exclusively for streets, provided bonds were issued after enactment of Powell Bill.

F. On State System Streets for following purposes:

(1) Municipality's proportionate share of right-of-way acquisition as determined by mutual agreement between municipality and State Board of Transportation.

(2) Curb and gutter, and widening of existing pavement to gutter.

(3) Municipality's proportionate share of the cost of constructing street drainage facilities which may by reasonable engineering estimates be attributable to that amount of surface water collected upon and flowing from municipal streets which do not form a part of the State Highway System.

(4) Adding of lanes for automobile parking.

G. Bikeways:

(1) For the planning, construction, and maintenance of bikeways located within the rights-of-way of public streets and highways.
II. PARTIAL LIST OF PURPOSES FOR WHICH POWELL BILL FUNDS CANNOT BE USED:

(1) Construction, maintenance or repairs on State Primary Highways and State Secondary Roads (see item F above).

(2) Street lighting.

(3) Construction or repair of sidewalks.

(4) Purchase or maintenance of parking meters.

(5) Construction or maintenance of off-street parking areas or facilities.

(6) Street name signs.

(7) Street repairs necessitated by utility installation or repairs.

(8) Installation, repair, removal of underground or overhead utility lines or fire hydrants.

(9) Garbage or refuse collection or removal, including purchase, operation or maintenance of garbage trucks. (Municipalities with combined street and sanitary departments should be extremely careful with respect to separation of payrolls and purchases).

(10) Salaries or other expenses for traffic policemen.

(11) Police cars or motorcycles.

(12) Construction or maintenance of streets outside corporate limits even though on municipally-owned property.

(13) Thoroughfare planning studies.

(14) Construction of equipment shed for housing street equipment.

(15) Financing engineering studies for TOPICS improvements programs.
DATE: May 24, 1991

TO: Viola T. Alexander, Director
    Budget & Evaluation Department

FROM: R. N. Pressley, Jr., Director
    Department of Transportation

SUBJECT: EXPANDED CTS SERVICE
          ROUTE 49 AND STEELE CREEK
          COUNCIL MEMBER ELLA SCARBOROUGH

We have laid out a preliminary route which extends the current Route 24 (see attached Route Map) in the Steele Creek area.

Maintaining the same service level on the new portion of the route approximately doubles the number of bus-hours at a cost between $400,000 and $450,000 per year. (Almost 10,000 additional bus-hours of service!) Some of the cost would be covered by the farebox receipts, but probably not more than 20-25 percent, or about $80-100,000 per year.

Our earlier plans for expansion in September included a part of this service. Our complete list included:

#3 Plaza: improved headway for over-crowding.

#23 Shamrock: improve on-time performance.

#40X Albemarle Express: minor extension to improve operation and ridership.

#24 Windsong: extend to Route 49.

Modify #3, #4, and #23 at night and on Sunday to add and improve service and reduce over-crowding.

#55X Wilkinson Blvd.: extend to Freedom Mall to access park-n-ride on West side near I-85.

Start 50X Pawtuckett Express: new Express route on West side.

#1 Mt. Holly: extend route during mid-day and on Saturday.
Viola Alexander
May 24, 1991
Page Two

#17 Commonwealth: extend new branch of service.
#54X Harris Blvd.: extend to enhance ridership.
#62X Rea Road Express: add one p.m. trip.

We estimated that these enhancements would cost about $555,000 and return about $125,000 for a net cost of $430,000.

Call either Terry or me if you have questions.

RNPjr/GTL:cb

cc: Julie Burch
    Dave Hines
    Lynn Purnell

What if we are able to save the $4,500 by doing action in overtime and keep the 10 minutes, and keep the 10 hours.
FIRE FIGHTING MANNING LEVEL

CURRENT STAFFING

PROPOSED STAFFING

TOTAL STAFFING

175 strength needed
228 assigned

26 vacation

13 days off (FLSA)

7 sick

3 other

179 over full strength by +4 (daylight)
### OPERATING BUDGET

#### THINGS TO REVISIT

**May 30, 1991**

<table>
<thead>
<tr>
<th>ISSUE</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Transfer Cost of Apartment Garbage Collection to Private Sector</td>
</tr>
<tr>
<td>2. Revenue Neutral Budget</td>
</tr>
<tr>
<td>3. Carolinas Partnership</td>
</tr>
<tr>
<td>4. Longevity</td>
</tr>
<tr>
<td>5. City Clerk's Office Additional Clerical Support</td>
</tr>
<tr>
<td>6. Art Commission Cost (General Fund Cost)</td>
</tr>
<tr>
<td>7. Transfer School Resource Activity to County</td>
</tr>
<tr>
<td>8. Reduce Engineering Real Estate Staffing</td>
</tr>
</tbody>
</table>

### THINGS TO CONSIDER ADDING

**May 30, 1991**

<table>
<thead>
<tr>
<th>ISSUE</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Full Request of School Resource Officers (12 Officers rather than 5)</td>
</tr>
<tr>
<td>2. Neighborhood Street Lights</td>
</tr>
<tr>
<td>3. Allocation of All or Part of $23M in Road Savings (Assumes 1/4 cent)</td>
</tr>
<tr>
<td>4. Federal Program Representative (Dick Cherry)</td>
</tr>
<tr>
<td>5. Auditorium, Coliseum, Convention Center Transfer</td>
</tr>
<tr>
<td>6. Experimental Transit (Includes Offset of $80,000 Revenue)</td>
</tr>
</tbody>
</table>
## CAPITAL BUDGET

### THINGS TO REVISIT

<table>
<thead>
<tr>
<th>ISSUE</th>
<th>IMPACT</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 Freedom Park Phase II and Beyond</td>
<td>2,000,000</td>
</tr>
<tr>
<td>2 Fire Burn House</td>
<td>175,000</td>
</tr>
<tr>
<td>3 Reallocate Park Land Acquisition Funding</td>
<td>1,200,000</td>
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</table>

### THINGS TO CONSIDER ADDING

<table>
<thead>
<tr>
<th>ISSUE</th>
<th>IMPACT</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 Business Corridor</td>
<td>Undetermined</td>
</tr>
</tbody>
</table>
COUNCILMEMBER WHEELER

Q WHAT CITY-OWNED LAND IS AVAILABLE FOR SALE AND WHAT IS THE APPRAISED VALUE?

A

INDEX OF CITY-OWNED LAND

<table>
<thead>
<tr>
<th>ADDRESS</th>
<th>USE / ZONING</th>
<th>PARCEL VALUE</th>
</tr>
</thead>
<tbody>
<tr>
<td>EAST PARK AVENUE</td>
<td>SINGLE FAMILY-VACANT</td>
<td>$60,000</td>
</tr>
<tr>
<td>828-830 WEST BLVD</td>
<td>MULTI-FAMILY VACANT</td>
<td>$5,500</td>
</tr>
<tr>
<td>EAST 12TH STREET</td>
<td>MULTI-FAMILY VACANT</td>
<td>$5,250</td>
</tr>
<tr>
<td>613 EAST 16TH STREET</td>
<td>SINGLE FAMILY-VACANT</td>
<td>$7,000</td>
</tr>
<tr>
<td>2005 WHITING AVE</td>
<td>MULTI-FAMILY VACANT</td>
<td>$7,500</td>
</tr>
<tr>
<td>613 EAST 17TH STREET</td>
<td>SINGLE FAMILY-VACANT</td>
<td>$8,750</td>
</tr>
<tr>
<td>801 N MYERS ST</td>
<td>MULTI-FAMILY VACANT</td>
<td>$21,030</td>
</tr>
<tr>
<td>808 E 16TH STREET</td>
<td>SINGLE FAMILY-VACANT</td>
<td>$9,800</td>
</tr>
<tr>
<td>712 E 16TH STREET</td>
<td>SINGLE FAMILY-VACANT</td>
<td>$9,000</td>
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<tr>
<td>1721 STATESVILLE AVE</td>
<td>COMMERCIAL - VACANT</td>
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<tr>
<td>1725 STATESVILLE AVE</td>
<td>COMMERCIAL - VACANT</td>
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<td>1729 STATESVILLE AVE</td>
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<tr>
<td>612 STEVENS ST</td>
<td>COMMERCIAL - VACANT</td>
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<tr>
<td>901 N CALDWELL ST</td>
<td>COMMERCIAL - VACANT</td>
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<td>900 N BREVARD ST</td>
<td>COMMERCIAL - VACANT</td>
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<tr>
<td>4021 THE PLAZA</td>
<td>INDUSTRIAL-VACANT</td>
<td>$9,180</td>
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<tr>
<td>929 CALVINE ST</td>
<td>INDUSTRIAL-VACANT</td>
<td>$18,090</td>
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<td>932 CALVINE ST</td>
<td>INDUSTRIAL-VACANT</td>
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<td>941 N CALDWELL ST</td>
<td>INDUSTRIAL-VACANT</td>
<td>$7,510</td>
</tr>
<tr>
<td>929 N CALDWELL ST</td>
<td>INDUSTRIAL-VACANT</td>
<td>$7,220</td>
</tr>
<tr>
<td>WEST 12TH STREET</td>
<td>INDUSTRIAL-VACANT</td>
<td>$25,300</td>
</tr>
<tr>
<td>STATESVILLE AVE</td>
<td>WAREHOUSE/INDUSTRIAL</td>
<td>$3,783,210</td>
</tr>
</tbody>
</table>

$4,097,490

The above list includes all parcels of available land with a value greater than $5000 and which is not currently under negotiation with a potential buyer. Other sites, including Monroe Road and Coliseum are also available but are considered to be under active negotiation.
The Mecklenburg Board of County Commissioners and
The Mecklenburg County Park & Recreation Commission
invite you & your family to a wet and wild evening
as we dedicate the new
Mecklenburg County Aquatic Center
Thursday, May 30, 1991
7 p.m.
800 East Second Street
(overflow parking at the Education Center
and Adams Mark Hotel)

Come on in ... the water is fine. Bring your swimsuit & a lock
and we’ll provide towels & a locker

Mecklenburg County
Park and Recreation

Discount rates available at the
Adams Mark Hotel for attendees
May 29, 1991

Councilman Tom Mangum
District 7
City of Charlotte
Government Center
600 East 4th Street
Charlotte, NC  28202

RE:  Apartment Rent Increases

Dear Councilman Mangum:

The Charlotte Apartment Association would like to clarify a minor misunderstanding about average rent increases in the Charlotte multi-family housing market.

As we have mentioned, annual rent increases have averaged less than the Consumer Price Index changes since 1988. Semi-annual surveys conducted by the CAA and UNCC’s Urban Institute document that the annual city-wide increase during this period has averaged between 3 and 4%. Our most recent survey (Spring 1991) recorded no change in average rental rates (see attached release).

The misunderstanding seems to stem from our fact sheet on the proposed multi-family solid waste collection fee. In it, we deduced from newspaper reports that trash collection and disposal costs to renter households could result in a $54 annual "rental tax". Clearly, monthly rents have not increased by $54.

I hope this has clarified this point. Please let us know if we can provide additional backup

Respectfully,

Ken Szymanski
Executive Director

/cc

Mayor Sue Myrick
City Council Members
APARTMENT VACANCIES HIT ALL-TIME HIGH IN CHARLOTTE

The average vacancy rate in Charlotte's multi-family rental market registered at 11.8%, according to a survey performed in April by the Charlotte Apartment Association and UNC-Charlotte's Urban Institute. This is an all-time high vacancy since the Association began the surveys in 1977. The previous worst was 9.3%. The spring 1991 survey marked the 3rd consecutive reporting period with a rise in average vacancy since the recorded 5.2% of fall 1989.

A declining number of rental households resulted in a net absorption of negative 898 apartment units. This is a record and only the second time a negative absorption had been experienced in CAA semi-annual surveys. The absorption figure is even more a cause for concern in the context that lease-up properties absorbed 281 new apartments; thus established properties saw a negative absorption of -1179 units.

As of April 15, there were 1,325 units under construction in the greater Charlotte area. A total of 899 apartment dwellings were announced as planned starts, a continuing trend that reflects a soft market and a tight lending environment.

Average rents were virtually unchanged from the November, 1990 survey.

CAA President Mary Beth Marshall of Summit Properties commented: "Charlotte's multifamily industry has been hit hard by the recession, lower interest rates, job loss and the Persian Gulf War since our last survey in November. In the past month, there has been evidence of a slight increase in both prospective renters and occupancy causing some cautious optimism for the next six month period. This optimism is based on the end of the Gulf War, less new product bringing supply and demand closer to equilibrium and a break in the job market in Charlotte with the recent Chamber release showing a gain of over 1700 jobs."

J. Michael Seagle of Paragon Group, and CAA's incoming President, observed: "The record vacancy rate is the bottom line of a 6 to 7 month decline in occupancy of Charlotte apartments; compounding the problem for owners and managers are rent levels, which have decreased in many cases due to fierce competition among communities for the small supply of new renters. Lost income coupled with increased costs hurts the resident as well as owners of the communities. The ability of the management staff to provide resident services, social events, etc. becomes severely impaired as managers scramble to pay bills with less revenues. The same problems plague the entire real estate industry as it struggles to recover from one of its 'darkest days in modern times'."

Requests for copies of this survey or for additional information contact:

Mr. Ken Szymanski  
(704)334-9511  
FAX(704)333-4221  
Charlotte Apartment Association  
711 E. Morehead Street, Charlotte, N.C. 28202
The Mecklenburg Board of County Commissioners and
The Mecklenburg County Park & Recreation Commission
invite you & your family to a wet and wild evening
as we dedicate the new
Mecklenburg County Aquatic Center
Thursday, May 30, 1991
7 p.m.
800 East Second Street
(overflow parking at the Education Center
and Adams Mark Hotel)

Come on in ... the water is fine. Bring your swimsuit & a lock
and we'll provide towels & a locker

Mecklenburg County
Park and Recreation
The Natural Place
To Be...

Discount rates available at the
Adams Mark Hotel for attendees.
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MEMORANDUM

May 30, 1991

TO: Mayor Sue Myrick
    City Council members

FROM: O. Wendell White
      City Manager

SUBJECT: State Budget Policy

The State's budget short falls have hit the BILLION DOLLAR level and the leadership in Raleigh appears to be unable to clearly address the problem. There is an absence of leadership for dealing with local government needs. I am concerned that unless we become more proactive that we may have to settle for whatever is left.

When the Governor and General Assembly eliminated the State inventory tax, they voted to reimburse local governments the amount of revenues lost from the rescinded taxes. This amount of lost revenue for Charlotte was approximately $9,000,000 with no provisions for annual increases. Last year, the Legislature also included in the State budget, local government's tax payments collected by the State and then disbursed to local governments (HB 2377 funds). The total amount of City funds in the State's budget for reimbursements and HB 2377 is approximately $30,000,000. The reimbursements are now subject to being cut and both reimbursements and HB 2377 funds can be withheld by the Governor during a tight budget year. We have already lost $2,000,000 for which we budgeted this year due to the Governor's freeze (approximately one cent on the property tax rate).

We are concerned that we do not have a specific position to push for alternative revenues. A recommendation for additional taxes from the City may help the Legislature make tough political decisions. The following alternatives have been introduced in Raleigh:

1. Reinstall inventory tax
2. Alternative taxing sources (not already in place in Mecklenburg)
   a. Additional local sales tax
   b. Land transfer
   c. Combined State/local sales tax
   d. Local tobacco tax
   e. Admissions Tax
3. Remove HB 2377 from the State's budget
A strategy for determining alternative revenues should include:

1. Public hearings,
2. Community leader's input,
3. Discussion with regional counterparts,
4. Meeting with Commissioners and smaller town representatives,
5. Coordinate position with the League and other large cities,
6. Or, do nothing

Our assessment of the Raleigh situation is that the House will receive a budget proposal tomorrow and the Finance Committee will begin to structure a revenue package to support it. The Senate is hopeful that their budget proposal will be released Monday. We need bipartisan political leadership to combat the political squabbling that is occurring. Unless we unite with our urban counterparts across the State and push for alternative revenues, we are likely to get nothing!
FY-92 - Garbage Collection for Apts

<table>
<thead>
<tr>
<th>Category</th>
<th>Tons</th>
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<tbody>
<tr>
<td>Residential</td>
<td>150,000</td>
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<tr>
<td>Apt</td>
<td>46,000</td>
</tr>
<tr>
<td>Other</td>
<td>25,000</td>
</tr>
</tbody>
</table>

Total Tons: 247,000

Ton Credit: 170,000

Cost: $2.4M

Cost FY-97 $2.3M
LOT

1  Vacant
2  Vacuum Cleaner Sales & Service
3  Used Car Sales
4  Lawn Maintenance (Equip. Storage)
5  Retail Plant Nursery
6  Junk Autos
7  Junk Autos
8  House
9  House
10  Heating & Air Conditioning Contractor
11  Heating & Air Conditioning Contractor
12  CPA Office & VCR Repair Business

NONCONFORMING UNDER 0-6