## AGENDA

<table>
<thead>
<tr>
<th>Meeting Type:</th>
<th>SPECIAL</th>
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<tbody>
<tr>
<td>Date:</td>
<td>05/14/1996</td>
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<tr>
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<td>Budget Workshop</td>
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City of Charlotte, City Clerk's Office
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Requests for Additional Funding from the
May 13, 1996 Council Meeting and Public Hearing

1. **Item:** Police and traffic services for the Billy Graham Crusade  
   **Cost:** $115,000  
   **Description:** The local organizing committee for the Billy Graham Crusade this summer has requested that the City provide police and traffic services at City cost for each night of the Crusade.

2. **Item:** Police services for the NAACP National Convention  
   **Cost:** $25,000  
   **Description:** The local organizing committee for the national NAACP convention this summer in Charlotte has requested that the City provide police services at City cost for the duration of the convention.

3. **Item:** United Family Services (Victim's Assistance)  
   **Cost:** $15,430  
   **Description:** United Family Services is one of the City's financial partners whose funding was held flat for FY97. (The other financial partners are the Youth Involvement Council, Sister Cities, the Children's Services Network and the Arts and Science Council). An increase of $15,430 is requested to supplement salaries of Counselors. An additional $15,430 would increase United Family Services' budget from $227,171 to $242,601, a 6.8% increase.

   The Community Safety Plan added one additional Counselor position in the Victim's Assistance Unit and increased the City's on-going contribution to United Family Services by $5,000 for staff compensation adjustments.

4. **Item:** The Trolley  
   **Cost:** $89,900  
   **Description:** Charlotte Trolley, Inc. requests the City provide partial funding for a six-month demonstration project. City funds are requested as follows:
   - Staging Platform: $45,000
   - Police Officers as Crossing Guards: $15,000
   - Promotion: $20,000
   - Lease of Parking Spaces: $2,400
   - City staff cost/consultants: $7,500
   Total: $89,900

5. **Item:** Quicker Fire/MEDIC response in northwest Charlotte  
   **Cost:** Unknown  
   **Description:** Council will receive a report on Thursday, May 16th.
Q1. What items are not included in the Manager’s recommended FY97 Operating Budget or FY97-01 CIP that were requested by departments? (Councilmember Sellers)

A. In the operating budget, departments understand that the City has been operating under a no tax increase policy for several years. As a result, there have been few formal requests for additional resources since the early 1990’s, especially requests for additional positions. In addition, FY97 is the second year of a two-year budget and significant changes are usually not made in departmental operations in the second year. The FY97 budget is of no exception in either respect; however, there are 2 primary areas in which additional resources generally are needed:

Technology. Despite the $5 million recommended in the budget for General Fund departments and the $3 million recommended specifically for the Police Master Information System Plan, the needs are greater than the recommended funding. In Police, an additional $700,000 will be needed in FY97, plus about $2.5 million over the next several years. The cost of technology needs outside of the Police Department is not yet known, but the cost of moving away from mainframe and toward network technology is significantly greater than the funding available in the FY97 budget.

Operating Expenses. Expenses for items such as utilities, supplies, training, postage and uniforms have not increased in six years, except in the Police Department through the Community Safety Plan. The increasing cost of commodities without a corresponding increase in funding has made it difficult to maintain service levels.

Financial stability for the Transit System remains an issue that has both operating and capital implications. System revenues and Transit fund balance will keep the current system operating for several more years, assuming no major system expansions. A long-term solution remains a top priority.

Unfunded capital needs are identified in the Capital Program Briefing Document. They include: the Housing Authority Comprehensive Modernization Plan, selected Neighborhood Capital Improvements, Area Plan Capital Improvements, State roads, several Aviation and Water/Sewer projects, and improvements in the First Ward, North Tryon and Midtown plans. The largest area of unfunded requests is in Facility Investments, particularly improvements to City and cultural facilities, a firearms range, Fire/Police Training Academy expansion, and technology and communications equipment for the government channel, the telephone system and radio communications.
The objectives of this meeting are . . .

To provide an overview of the Manager's recommended operating budget and to review the major changes within it from last year's resolution.

1. Opening Comments 5:00
   DINNERS BREAK

2. Review of the Executive Summary 5:10
   Vi Alexander

3. General Fund Revenue Changes 5:40
   Police Tax Equity
   Solid Waste Fee
   Curt Walton

4. Technology 6:30
   Dave Cooke

5. Employee Compensation 7:00
   Bill Wilder

Meeting Preparation Materials

- Preliminary FY97 Operating Plan - Executive Summary
- Pay Plan
- Technology Memo from Dave Cooke on May 16th

Budget staff is available to discuss the budget at your convenience, please call 336-2306.
City of Charlotte  
FY97 Budget Workshop Agenda  

May 23rd, 1996  
Room CH14 at 5:00 p.m.

The objectives of this meeting are . . .

To continue review of the Manager’s recommended operating budget and to begin preliminary changes to the operating and capital budgets.

1. Opening Comments – 5:00

   DINNER BREAK

2. CMUD Competition: 5:15
   Impact of Vest/Irwin Bid on the FY97 Budget

   Staff Resource: Vi Alexander

3. Remaining Operating Budget Questions 6:00

4. List Changes to the
   Manager’s Recommended Budget 6:30

   Staff Resource: Vi Alexander

Meeting Preparation Materials

- Preliminary FY97 Operating Plan
- Preliminary FY97-01 Capital Investment Plan
- Budget Deliberation Principles and Process (FY97 Budget Workshop Information Handout page 2)

Budget staff is available to discuss the budget at your convenience, please call 336-2306.
May 14, 1996 Budget Workshop - Council Questions

1. Why is Neighborhood Reinvestment being proposed for funding at the level of $32 million? What are the specific recommendations? (Mike Jackson)
   Budget Staff Coordinator: Phil Cowherd
   Key Businesses: Neighborhood Development; Planning

2. Why is the Seventh Street Boulevard Median project a high priority? (Don Reid)
   Budget Staff Coordinator: Nancy Elliott
   Key Business: Neighborhood Development

3. What is included in the recommended budget for the Success by Six program? (Ella Scarborough)
   Budget Staff Coordinator: Curt Walton
   Key Business: Neighborhood Development

4. The Capital Needs Summary states there are $114.3 million in road needs over the next ten years. Why does the proposed budget only include $66 million for roads? (Lynn Wheeler)
   Budget Staff Coordinator: Phil Cowherd
   Key Business: Transportation

5. What is the status of implementing the 2015 Transportation Plan? (Don Reid)
   Budget Staff Coordinator: Phil Cowherd
   Key Business: Transportation

6. How does Charlotte compare with other cities in terms of coordinated traffic signal systems? (Don Reid)
   Budget Staff Coordinator: Ann White
   Key Business: Transportation

7. What is the cost and the service impact for providing the City of Atlanta with buses for the Olympics (Don Reid)?
   Budget Staff Coordinator: Ann White
   Key Business: Transportation

8. What is the impact of increasing transit fares? At what point can fares go up without hurting ridership? (Mike Jackson)
   Budget Staff Coordinator: Ann White
   Key Business: Transportation
9. Are there any recommended changes in the E-Z Rider program? (Ella Scarborough)
What is the justification for the E-Z Rider program? (Don Reid)
**Budget Staff Coordinator:** Ann White
**Key Business:** Transportation

10. Why was the Stonewall Street Bridge torn down? (Don Reid)
**Budget Staff Coordinator:** Phil Cowherd
**Key Business:** Transportation

11. How much in debt service does the %c from Storm Water generate in debt capacity? (Lynn Wheeler)
**Budget Staff Coordinator:** Curt Walton
**Key Business:** Finance
CAPITAL FINANCE PLAN OVERVIEW

May 14, 1996
Major Financial Policies Reviewed:

- Transit
  - Dedication - growth of sales and auto tax
  - Increase farebox revenues
- Stormwater
  - Reduced/delete General Fund Contribution
- Leverage Funds for Bonds
  - Redirect Pay-As-You-Go
  - Gas Tax

Economic Development and Planning Council Committee
Major Financial Policies Reviewed:
(Continued)

- General Fund
  - Maintain fund balance at 10%

- User Fees
  - Recover at 100%
Revenue Committee (Nationsbank) Charge:

Phase I

"Assess City’s capacity for additional Capital Investment"

- Confirmed the $11 million existing debt capacity as presented at Council retreat
Revenue Committee (Nationsbank) Charge:

Phase II

"Evaluate and recommend sources of revenue to create additional debt capacity for Capital Investment Plan (CIP) needs"

- Stormwater - establish as true enterprise  
  - no subsidy

- Leverage current funds 
  - Gas Tax
  - Pay-As-You-Go
  - Fund Balance(s)
Debt Model
FY97 - 2001

- added revenue infusion
  - $.01 PAYG
  - $.075 stormwater
  - $.8 million gas tax

- debt capacity $87.4 million

- debt capacity $11 million

- debt capacity $98.4 million
Based on Revenue Committee Recommendations:

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<td>Pay-as-you-go fund balance</td>
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<td><strong>Total</strong></td>
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## Capital Improvement Program
### Fiscal Years 1997-2001

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