<table>
<thead>
<tr>
<th>Meeting Type:</th>
<th>B</th>
</tr>
</thead>
<tbody>
<tr>
<td>Date:</td>
<td>06-22-1992</td>
</tr>
<tr>
<td>SUBJECT</td>
<td></td>
</tr>
</tbody>
</table>

City of Charlotte, City Clerk's Office
Council Briefing 10/22/92

Major Campbell
Goldfield
Ashton
Mc Coy
Majied
Morgan
Martin
Patten
Reid
Scarborough
Wheeler

5:30 p.m.

Hammond
White
Alexandre
Sid Kaplan - Criminal Justice
Morgan
Kaplan
Reid
Kaplan
John Wyatt
Reid
Wyatt
Kaplan
Wyatt
Kaplan
Martin
Kaplan
Martin
Kaplan
Martin
Kaplan
Hammond

② Solid Waste Mgmt. Plan
White
Hammond
White - Please raise any questions on budget now if you have any.
Hammond
White - Parks - took questions from about 150 employees for about 1 to 2 hours. Answered by County. Since then employees have been going through meetings to have their questions answered.
Hammond
White
Scarborough
Reid - what happens if we don't pass
White - 0 tax rate will go back up
2 Lose some benefits
3 Form oil back in workforce
Hammond - right now looks not in our budget 3.9¢

Reid
Hammond
Reid
Alexandre
Reid
Alexandre
$300,000 reduced
Reid
Alexandre
Martin - now comfortable with
this change
Hammond
White
Martin
Hammond
White - Hampshire Hills Park
Alexander - Neighborhood unable
to maintain. Council approved
purchase property in 9/91.
Options have been presented
- neighborhood park - new equipment,
- secure pool. $156,000 to make
a neighborhood park. Staff

Majed - People need some recreation
in this area - there is a concern
about funding in County
Hammond
Majed
Alexander - Current balance is

$85,000
Hammond
Alexander
Majed
Alexander
Majed
Alexander
Reid
Majed
Patterson  
Scarborough  
Majeed  
Martin  
Patterson  
Alejandro  
Mangan - We obligated ourselves to buy land,  

Hammond  
Martin - Nature Museum to County White - yes, but not definite  

Hammond - Council can decide where $85,000 can go  
Patterson  
Hammond  
Martin  
Hammond  
White  
Reid  
Patterson  
Hammond  
Majeed  
Hammond
Martin - Mint
$1.2m through Arts + Science Council
Sybert review at end of 5 years
Martin
Sybert - We will look at how we're doing it next year.
Martin
Scarborough
Alexander
Scarborough
Hammond
Scarborough
Morgan - Info on why did we not feel it necessary to hate
listen to Police Reserve about their need for radios?
Alexander
Morgan
Alexander
Majed
Morgan
Alexander
Hammond
Alexander
Morgan
White
Majeed - Inflatable for night events
Alexander - $100,000 price tag
White
Majeed
Majeed
Alexander
Hammond - assets for future funds
Ella
Reid
Owen - certain is
Reid
Ella
Morgan
6:20 p.m.
<table>
<thead>
<tr>
<th>Person</th>
<th>Status</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mayor</td>
<td>absent</td>
</tr>
<tr>
<td>Campbell</td>
<td>absent</td>
</tr>
<tr>
<td>cocktail</td>
<td></td>
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<td>Homrind</td>
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<tr>
<td>McCray</td>
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<td>Mapied</td>
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<td>Morgan</td>
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<td>Martin</td>
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<td>Oatman</td>
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<tr>
<td>Reid</td>
<td></td>
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<tr>
<td>Scarborough</td>
<td></td>
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<tr>
<td>Wheeler</td>
<td></td>
</tr>
</tbody>
</table>

6:35

Hammond
Rev. Jack Bullard - Invocation
Hammond
Dreg Allen - Tree Appreciation Awards
Hammond
Peggy Beckett
Hammond
Scarborough Staff Cook & Eat
Beckett
Reid -  Give to Clerk for Council
Beckwith
Scarborough
Hammond
Patterson - Do you rent from City -
Beckwith - Korg Bldg. Pd 6 months
rent to City since they bought bldg.
Patterson
Beckwith
Hammond
Majeed: Hope we can find a way.
Beckwith 12/20/91
Laura Hicks
Morgan
Martin
Hammond
Martin
Hammond - Info on program
White
Kelly Griffin
Hammond
Scarborough
Hammond
Majeed
Hammond
Doc: Marie Price - Employee Benefits
Jim Griffin
Hammond
Majed
David Kale
Hammond
Reid - How many radios do you need
Kale - 50 - $3200 each
Reid
Kale - At very least - 35-40
Majed
Hammond
Kale
Gary Howard - buy land & modified development of park
Michael High
Majed
Hammond
Majed
Hammond
White
Majed/Scarborough Reserve $85,000 for
Reid - Amend - use $85,000 but
no more
Marger - suggest leave money open + we will bring a report in July
Hammond - 8,000
Majeeed - violate solution
Marger - Majeeed
Hammond
Paterson - get minutes on Hampshire Hills Park
Bill McCoy - UNCC - June 2010
Open Public Meetings will be held - 4th wk in Sept.
Most at schools - Focus groups, scientific survey, survey participants. What they want this community to be?
Hammond

7:50 p.m.
7:50

#1 Menudos - Patl / Scar App.

#2 Herndon
Scarborough
Maudie Frazier
Thomas Belton
Herndon
Bob Wilson - Belton
Herndon
Belton - Out
Mangum / Reid Close  - Unan.
Scarborough / Patterson App. - Unan.

#3
Mangum / Wheeler Close  - Unan.
Mangum / Wheeler (App) - Unan.
Scar
Herndon

#4
Mr. Simms
Mangum / Wheeler Close  - Unan.
Mangum / Scarborough App. - Unan.
#5 5. E. 35th St.
Mangum / Clodfelter Close unan.
Mangum / Wheeler App. - unan.

#6 Hammond
Clarice Ave.
Mangum / Wheeler Close unan.
Mangum / Wheeler App. - unan.

#7 Citadel
Hammond
Mangum / Wheeler - Close unan.
Mangum / Wheeler App. - unan.

#8 Cornelius
Hammond
H. D. Pusser - Patterson
Ham
Mangum / Wheeler - Close unan.
Mangum / Wheeler App. - unan.

#9 Kingsessing / Crafton
Hammond
Mangum / Wheeler Close - unan.
Mangum / Wheeler App. - unan.
#10 Clover Ave
Hammond
Scarborough Majied App

#11 Consent - Pull 32, 36, 39, 46C
Mangum / Wheeler App rest Ten.

#32 Stormwater Billing System
Leid
Syfert
Leid
Syfert
Leid
Syfert
Mangum - 5 equal payments of $160,000 a year
Syfert
Martin
Syfert
Me
Mangum / Martin App - Ten.

#36 Hammond
Clodfelter / Mangum - App
Clodfelter
Vote - Unan.

#39 Reid
Syfert
Reid
Syfert
Syfert
Condfelter
Syfert
Condfelter
Syfert
Condfelter
Syfert
Condfelter
Syfert
Majeed
Syfert
Patterson
Scarborough
Syfert
Hammond
Scarborough/Martis - Approve Subst. Reid/Wheeler delay 12 mos.
Scarborough
Reid
Patterson
Hammond – yes
Vote - Majeed, Wheeler, Reid

Martin
Subst. Martin / Committee – defer to 7/13 - Lenan.

Why leasing vs. not purchasing.

#46C Wheeler / Patterson App.

Recess 8:25
Reconvene 8:35

Hammond

White

Alexander - Last year predicted $201.4 Mil

After adoption began losing some revenues in property tax, sales tax, & intangible tax. Also Police, insurance & recycling went up.

Gap $ 13, Mil
Gap closed by
Right sizing - $1.3 mil
Sand Bal - $1.5 mil
Dept. Redunces - $3.0 mil
 Charges to Powell - $1.0 mil

Tax rate reduced by Parks to 52.2 cents
increased 1/2 cent to add 50 police officers

Council added $1.8 mil
Council also reduced some things
to cover these additions
(Pave 7)

In January we will implement
Multi-Family Recycling
Support Crime & Drugs
Add 100 Police Officers
Crime, Justice
City within a City

White
Hammond
#12
Hammond
Wheeler/Patterson App
V Ran.
#13 Pattern / Wheeler - approve
Vote: No Support
Major

#14
Wheeler / Clothfelter - approve
Reid
Alexander
Reid
Alexander
Mangan - disappointed that
Commission has not made strong
effort to solicit 6 small towns,
Martin - should include an addendum
to solicit
Hemmond
Vote: Unan.
Martin / Mangan - have commission
solicit small towns for participation
Vote: Unan.

#15 Pattern / Mangan App
Reid
Hemmond
Reid
Patterson
White - start no initiative until you have approved CIP

Reid
Alexander are allocating $8

Reid

Reid
Alexander
Reid
Alexander
Reid
Alexander
Reid
Alexander
Reid

Alexander
Reid

Morgan
Reid

Subst. Reid/Wheeler Cut all deps.

Wheeler
Martin
Patterson

19/9
Wheeler
Patterson
Reid
Closette
Scarborough
Hammond
Mangum
VOTE - Sust. - YES - Wheeler, Reid.

Driz - VOTE - No - Reid, Wheeler
Mangum - Also included 15 B?
Hammond - Yes.

#16 - Mangum / Patterson
Reid -
VOTE - Unan.

#17 Scarborough / Patterson
Reid
Hammond
Scarborough
Hammond
White
Patterson
White
Henderson
Vote - una

17B Pattern / Scarborough
Martin - overlapping
Scarborough - 2 different missions
Pattern
Scarborough
Martin
Henderson
Scarborough - put bus shelter back now!
Henderson - Negative Message
Henderson - Dillard's Bldg. $65,000 off
Tax roll
Scarborough - Henderson
White - will ask Exec. Diets for report
Henderson - adopt a motion to putback
White - wait till 7/13 if possible
Henderson
Scarborough
DeBlois
White
Mengin - Info on lighting
Scarborough
Patterson
Morgan
Scarborough
Hammond

VOTE - Amen.

Scarborough / Martin put shelter back now at National Bank
Clodfelter - put on 7/13
Scarborough
Hammond

Martin - withdraw second

Scarborough Clodfelter - needs to know

17D Patterson / Wheeler
Amen.

17D Patterson / Scarborough
Amen.
Patterson/Close et al. Reserve dollars for pay for next quarter for Patterson review.

Dorchester - Tape 3

Queen Bogar

Patterson - don't approve contract as it is presently written - what performance criteria we're expecting - Approve with option to make changes what we need to, give a performance review.

Close et al.

Majied

Martin

Hemmard

Martin

Hemmard

Alexander - Reviewing 4 to 5 months, suggest approval and add paragraph showing scope of services change + amendment review.

Patterson -

Alexander - 30 day
Patterson
Hammond
Tenderhill

Patterson / Martin + approve + Council will review + amend in next quarter

Scarborough

Clodfelter - could be done before Budget
White

Alexander

Clodfelter

Martin

Alexander - no 5+8 month reviews

#17F

Rev. George Battle

Martin

Battle

Hammond

Majeed

Patterson

Battle

Patterson

Battle

Patterson
<table>
<thead>
<tr>
<th>Item</th>
<th>Author</th>
<th>Text</th>
</tr>
</thead>
</table>
| 17E | Patt | $486,149
11,000 additional from CD |
| 17H | Mang/Wheeler | Approve contract for construction of recycled funds used in Neck Co. |
| 17I | Morgan/Patterson | Approve |
| 17J | Scarbrough/Wheeler | Approve |

Subst: C. Clodfelter/Reid
Vote - Unen.

17K Mangum / Scarborough - App.
Unan

18 Mangum / Hodges / App.
Unan
Reid

#19 Mangum / Wheeler - Approve
Reid
Underhill
Reid
Martin
Reid
Martin
Hammond
Reid
Hammond
Martin
Hammond
Scarborough
Vote -
No - Reid, Majeeed
Vote -
No - Wheeler, Reid 5-2
Cledfelt

End forward as the avenues of those who voted, don't need to take official action.

#21 Mang / Scar

#22
Patterson
Syfert
Patterson
Scarborough
Hammond
Scarborough
Hammond
Reid
Cledfelt
Hammond
Cledfelt
Cledfelt / Martin with addition

#23 Hammond
Scarborough - More in Crisis Assist Children $10
Hammond
Sijfert
Searborough - Do not give uptown shelter $46,000 -
Hammond
Sijfert
Searborough
Hammond
Patterson/Clodfelter - App.apt. 2 consider WAY TO DISTROY ADMINISTER, i.e. give WE'RE INCREASE NEXT YEAR.
Subst. Searborough / Reid
Emer. Hearing 18,000
Crisis Assit $32,000
Salvation
Children's Shelter $15,800
Uptown Shelter - $10,000
Majied
Hammond
Majied
VOTE - Yes
No - Sear
Vote
Orig. - Vote
No - Sear
Majied

$4 - Marjoram / Clodfelter
Men
#25. See

Morgan
Codfelter
Hammond
Searsborough
Patterson

Morgan - FBI - What
White

Morgan
Patterson
Sargent
Morgan
Underhill

Vote - No

Morgan
Reid [Handwritten]

Reference: Refer to Personnel Finance Comm. Issue of forms Hammond of reporting & review for outside agencies.

#26 A
Underhill
Clodfitte / Wheeler

#26 B
O Airport
Sear

Hammond
Aviation Slot

[Handwritten]
D. Henry Nicholaus by Reid
Ralph Easterling
Jay Potter

Gen

[Handwritten]
Larry McClellin Sear
Kathy Page Cynva

Al Hicklin
Kay Cantrell
James Wicker

Majied - no nominee
Dara Lynn Drakeside - Cynde
Clayton Lovell - Ann Hammond
Reid
Scarborough
Reid
Hammond
Sean
Wezon
Clandes - Old or new list of
Mangum
Hammond
Mangum
Scarborough
Hammond
Martin / Scarbo / Else

#2 - art
Sean / Patt / Leep
Tenan / Esther Hill

#3 Cable
Steve Kearney - Patterson
William F. Martin Reid
Todd Duncan Martin
David Wooten Mangum
Lisayne Brown Majied
Clodfeltter/Martin Close

Mint-
Scarborough/Wheeler Refer to
Hammond
Patterson
Hammond

#5 Underhill Vote: Unan.
Reappoint Scarborough/Wheeler
Hammond
Beth Clark Clodfeltter
Maj.
Wheeler
Mahler Adams Wheeler Planning
Org.
Dr. Jack Burrell Reid Med/Sci

Clodfeltter/Scarborough remain open
Ex 7/27

11:10 p.m.
INVOCATION by Rev. Jack Bullard.

6:30 p.m. CITIZENS' HEARING

1. Greg Allen, Chairman- Tree Advisory Commission - Presentation of Tree Appreciation Awards.


3. Bill McCoy - UNCC

4. Dr. Ruth Shaw - CPCC - Focus 2010.

5. Joseph Russell, 5220 Freedom Drive, #2 - 392-0967 - Seeking funds to represent USA ParaLympic Games in Barcelona and the Worlds Fair in Seville, Spain.


8. Laura Hicks, 11519 Lone Star Circle - 543-8779 - Homicide Investigator Bob Hall


10. Maxie L. Price, 8220 Willow Lake Court - 336-2930 - Employee Benefits

11. David Kale, 8503 Pine Thicket Court - 542-3508 - Police Reserves

12. Michael R. High, 5419 Rupert Lane - 568-6442 - Funding for Hampshire Hills Swim Club, conversion into a City Park.

13. Gary Howard, 5806 Whittingham Drive - 531-1662 - Funding for Hampshire Hills Swim Club, conversion into a City Park.


7:00 P.M. Meeting

1. Announcements

Thursday, June 25, 3:30 p.m., City Council Planning Committee, CMGC 270.

No speakers for the 7:00 p.m. meeting at this time.
#4 - Holt

Phorny A. Samuels

#8 - Cornelius

Jeff Purser

H. D. Purser
Meetings in June '92

THE WEEK OF JUNE 1 - 5

1, Monday
12 00 Noon PLANNING COMMISSION - CMGC, 8th Floor Conference Room
3 30 p m CITY COUNCIL PERSONNEL & FINANCE COMMITTEE - CMGC, Room 271
4 00 p m PLANNING COMMISSION/Planning Committee - CMGC, 8th Floor Conference Room
5 00 p m CITY COUNCIL/Workshop - CMGC, Conference Center

2, Tuesday
3 30 p m CITY COUNCIL PLANNING COMMITTEE - CMGC, Room 270

THE WEEK OF JUNE 8 - 12

8, Monday
5 00 p m COUNCIL/MANAGER DINNER - CMGC, Conference Center
6 30 p m CITIZENS HEARING - CMGC, Meeting Chamber (Televised Live on Cable Channel 32)
7 00 p m CITY COUNCIL MEETING - CMGC, Meeting Chamber (Televised Live on Cable Channel 32)
7 00 p m HISTORIC LANDMARKS COMMISSION - Law Building, 750 E Trade St, Suite 100

9, Tuesday
2 00 p m HOUSING AUTHORITY - Administrative Office, 1301 South Boulevard
3 00 p m HOUSING APPEALS BOARD - CMGC, 5th Floor Conference Room
4 00 p m AIRPORT ADVISORY COMMITTEE - Airport, Main Terminal, Conference Room A
5 00 p m BUDGET WORKSHOP (Optional) - CMGC, Meeting Chamber Conference Room

10, Wednesday
7 30 a m PLANNING COMMISSION/First Ward Committee - CMGC, 8th Floor Conference Room
8 00 a m CLEAN CITY COMMITTEE - CMGC, Conference Room 270
8 30 a m CIVIL SERVICE BOARD - CMGC, 7th Floor Conference Room
3 00 p m HISTORIC DISTRICT COMMISSION - CMGC, 8th Floor Conference Room
3 30 p m CLEAN CITY COMMITTEE/Business Beautification Awards - CMGC, Conference Room 271
4 30 p m CITIZENS CABLE OVERSIGHT COMMITTEE - CMGC, 7th Floor Conference Room

11, Thursday
3 30 p m CITY COUNCIL PLANNING COMMITTEE - CMGC, Conference Room 270
4 00 p m CHARLOTTE-MECKLENBURG ART COMMISSION - CMGC, 8th Floor Conference Room

(CONTINUED ON BACK)
### THE WEEK OF JUNE 15 - 19

<table>
<thead>
<tr>
<th>16, Monday</th>
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</thead>
<tbody>
<tr>
<td>4:00 pm</td>
<td>PRIVATE INDUSTRY COUNCIL/Long Range Planning - CMGC, Room 119</td>
</tr>
<tr>
<td>5:00 pm</td>
<td>COUNCIL/MANAGER DINNER - CMGC, Meeting Chamber Conference Room</td>
</tr>
<tr>
<td>6:00 pm</td>
<td>CITY COUNCIL MEETING/Zoning Hearings - CMGC, Meeting Chamber</td>
</tr>
<tr>
<td>16, Tuesday</td>
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<tr>
<td>12:00 Noon</td>
<td>CITY COUNCIL, COUNTY COMMISSION, SCHOOL BOARD LUNCHEON - CMGC, Conference Center</td>
</tr>
<tr>
<td>4:30 pm</td>
<td>COMMUNITY RELATIONS COMMITTEE - CMGC, Conference Center</td>
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<tr>
<td>16, Thursday</td>
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<tr>
<td>3:30 pm</td>
<td>CITY COUNCIL PLANNING COMMITTEE - CMGC, Room 270</td>
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<tr>
<td>19, Friday</td>
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<tr>
<td>7:30 am</td>
<td>PLANNING COMMISSION/Planning Liaison Committee - CMGC, 8th Floor Conference Room</td>
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### THE WEEK OF JUNE 22 - 27

<table>
<thead>
<tr>
<th>22, Monday</th>
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<tbody>
<tr>
<td>3:30 pm</td>
<td>PLANNING COMMISSION/Executive Committee - CMGC, 8th Floor Conference Room</td>
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<tr>
<td>4:30 pm</td>
<td>PLANNING COMMISSION/Zoning Work Session - CMGC, 8th Floor Conference Room</td>
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<tr>
<td>5:00 pm</td>
<td>COUNCIL/MANAGER DINNER - CMGC, Conference Center</td>
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<tr>
<td>6:30 pm</td>
<td>CITIZENS HEARING - CMGC, Meeting Chamber (Televised Live on Cable Channel 32)</td>
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<tr>
<td>7:00 pm</td>
<td>CITY COUNCIL MEETING - CMGC, Meeting Chamber (Televised Live on Cable Channel 32)</td>
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<tr>
<td>23, Tuesday</td>
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<tr>
<td>8:30 am</td>
<td>CIVIL SERVICE BOARD/Hearing - CMGC, Meeting Chamber Conference Room</td>
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<tr>
<td>2:00 pm</td>
<td>CHUAD ADVISORY COMMITTEE - Charlotte-Mecklenburg Utility Dept, 5100 Brookshire Blvd</td>
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<td>24, Wednesday</td>
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<tr>
<td>7:45 am</td>
<td>PRIVATE INDUSTRY COUNCIL - CMGC, Room 110</td>
</tr>
<tr>
<td>8:30 am</td>
<td>CIVIL SERVICE BOARD/Hearing - CMGC, Room 110</td>
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<tr>
<td>5:00 pm</td>
<td>PLANNING COMMISSION/Quasi Judicial Hearing-Subdivision Variance - CMGC, 8th Floor Conference Room</td>
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<tr>
<td>25, Thursday</td>
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<tr>
<td>3:30 pm</td>
<td>CITY COUNCIL PLANNING COMMITTEE - CMGC, Room 270</td>
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<tr>
<td>5:00 pm</td>
<td>CHARLOTTE-MECKLENBURG ART COMMISSION - CMGC, 8th Floor Conference Room</td>
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<tr>
<td>5:00 pm</td>
<td>PLANNING COMMISSION/Quasi Judicial Hearing-Subdivision Variance (Continued) - CMGC, 8th Floor Conference Room</td>
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### JUNE 29 - 30

<table>
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<tbody>
<tr>
<td>8:30 am</td>
<td>CIVIL SERVICE BOARD/Hearing - CMGC, Meeting Chamber Conference Room</td>
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<tr>
<td>9:00 am</td>
<td>AUDITORIUM-COLISEUM-CONVENTION CENTER AUTHORITY - Convention Center, VIP-B</td>
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<tr>
<td>1:00 pm</td>
<td>ZONING BOARD OF ADJUSTMENT - Hal Marshall Ctr, 700 N Tryon St, Bldg Standards Training Room</td>
</tr>
</tbody>
</table>

These organizations will not meet in June:
- Advisory Energy Commission
- Div of Insurance & Risk Mgmt
- Fire Fighters Retirement Board
- Parade Permit Committee
- Youth Involvement Council
# Monday, June 22, 1992 City Council Agenda
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<th>PUBLIC HEARINGS</th>
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<th>ATTACH. NO.</th>
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<tbody>
<tr>
<td>2.</td>
<td>Blandwood Drive Storm Drainage</td>
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<td>Louise Avenue</td>
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<td>Holt Street</td>
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<td>5.</td>
<td>East 35th Street</td>
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<td>Clarice Avenue</td>
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<td>7.</td>
<td>Citadel Place</td>
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<td>Cornelius Street</td>
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<td>9.</td>
<td>Kingsbrook Drive/Crafters Lane</td>
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<td>Eloise Avenue</td>
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<td>11.</td>
<td>Vote On Consent Items</td>
<td>11</td>
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<thead>
<tr>
<th>POLICY</th>
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CITY COUNCIL MEETING  
Monday, June 22, 1992

5:00 p.m.  Conference Center

Council-Manager Dinner
• Sis Kaplan update on criminal justice issues
• Solid Waste Management Plan

6:30 p.m.  Meeting Chamber

Invocation
• Rev. Jack L. Bullard

Citizens Hearing

7:00 p.m.  Formal Business Meeting
1. Recommend approval of minutes of May 26 Briefing, Citizens Hearing, and Regular Meeting, May 28 Budget Workshop, June 1 Council Workshop, June 8 Briefing, Citizens Hearing and Regular Meeting and June 9 Budget Workshop.

PUBLIC HEARINGS

2. A. Conduct a public hearing to make storm drainage improvements in the Blandwood Drive area in accordance with the Storm Drainage Repair Policy.

B. Recommend adoption of a resolution to make storm drainage improvements in the Blandwood Drive area.

Staff Resource: Bob Wilson

Council Action: It is requested that City Council conduct a public hearing and adopt a resolution to make storm drainage improvements in the Blandwood Drive area.

Blandwood Drive: In February, 1991, the Engineering Department conducted an investigation of drainage problems in the Blandwood Drive area.

- The problem qualified for assistance through the City's Storm Drainage Repair Policy, and forms for a full petition were given to involved citizens in November, 1991.
- Sufficient signatures for assessment were received (55.5% of owners and 57.5% of area).
- In accordance with the policy, the City pays for all improvements in the street right-of-way ($212,000) and four-fifths of the cost on private property ($106,400).
- The involved property owners share the remaining one-fifth cost ($26,600)
- The estimated total project cost is $345,000.

Clearances: Engineering Department.

Funding: Storm Drainage Repair Capital Account.
3. A. Continue the public hearing to abandon a portion of an unused alleyway east of Louise Avenue.

B. Recommend adoption of a resolution to close.

Staff Resource: Scott Putnam

Continue Public Hearing
City Council is requested to continue the public hearing to abandon a portion of the unused alleyway east of Louise Avenue and adopt the resolution to close. At its May 26, 1992 meeting, the City Council voted to continue the public hearing so that the neighborhood association(s) in the vicinity could be identified and provided the opportunity to review/comment on the petition. The Belmont Neighborhood Strategy Task Force does not object to the petition. The Belmont Development Corporation has not responded to a certified letter and three phone messages.

Abandonment:
Petitioner: City Engineering Department
Right of Way to be Abandoned: A portion of an unused alleyway.
Location: East of Louise Avenue and north of Persimmon Street.
Reason: To incorporate the right-of-way into the adjoining City-owned properties.

Clearances:
Adjoining property owners - No objection
Neighborhood Association(s) -
Belmont Neighborhood Strategy Force - No objection
Belmont Development Corporation - No response to a certified letter and three phone messages.
Private Utility Companies - No objection
City Departments - Review has identified no apparent reason this closing would:
1. Be contrary to the public interest; or,
2. Deprive any individual(s) owning property in the vicinity reasonable ingress/egress to his property as outlined in NCGS 160A-299.

A map is attached.

Attachment No. 1
4. A. Continue the public hearing to abandon a portion of the unused alleyway south of Holt Street.

B. Recommend adoption of a resolution to close.

Staff Resource: Scott Putnam

Public Hearing
The City Council is requested to continue the public hearing to abandon a portion of the unused alleyway south of Holt Street and adopt the resolution to close. At its May 26, 1992 meeting, the City Council voted to continue the public hearing so that the neighborhood association(s) in the vicinity could be identified and provided the opportunity to review/comment on the petition. The Plaza-Midwood Neighborhood Association does not object to the petition.

Abandonment
Petitioner: VFW Post 9488/Mr. Jarvis King
Right of Way to be Abandoned: A portion of an unused alleyway.
Location: West of the 2700 block of Holt Street.
Reason: To incorporate the right-of-way into the adjoining parcels owned by the VFW.

Clearances: Adjoining property owners - No objection
Neighborhood Association(s) -
   Plaza - Midwood Neighborhood Association - No objection
Private Utility Companies - No objection
City Departments - Review has identified no apparent reason this closing would:
1. Be contrary to the public interest; or,
2. Deprive any individual(s) owning property in the vicinity reasonable ingress/egress to his property as outlined in NCGS 160A-299.

A map is attached.

Attachment No. 2
5. A. Continue the public hearing to abandon a portion of an unused alleyway south of East 35th Street.

B. Recommend adoption of a resolution to close.

Staff Resource: Scott Putnam

Public Hearing

The City Council is requested to continue the public hearing to abandon a portion of the unused alleyway south of East 35th Street and adopt the resolution to close. At its May 26, 1992 meeting, the City Council voted to continue the public hearing so that the neighborhood association(s) in the vicinity could be identified and given the opportunity to review/comment on the petition. The North Charlotte Neighborhood Association does not object to the petition.

Abandonment:
Petitioner: Seton Grocery Joint Venture Partnership/
Mr. Michael Rouse
Right of Way
to be Abandoned: A portion of an unused alleyway.
Location: South of the 400 block of East 35th Street.
Reason: To incorporate the right-of-way into the adjoining lots for future development.

Clearances: Adjoining property owners - No objection
Neighborhood Association(s) -
North Charlotte Neighborhood Association - No objection
Private Utility Companies - No objection
City Departments - Review has identified no apparent reason this closing would:
1. Be contrary to the public interest; or,
2. Deprive any individual(s) owning property in the vicinity reasonable ingress/egress to his property as outlined in NCGS 160A-299.

A map is attached.

Attachment No. 3
A. Conduct a public hearing to abandon a portion of Clarice Avenue.

B. Recommend adoption of a resolution to close.

Staff Resource: Scott Putnam

Abandonment:
Petitioner: Beverly L. Penninger and Margaret C. Perkins

Right-of-Way to be Abandoned:
Location: A portion of Clarice Avenue.
          Between Bay Street and Chesterfield Avenue.
Reason: To incorporate the right-of-way into the adjoining residential property.

Clearances: In accordance with City (Charlotte Department of Transportation) policy, abandonment petitions are sent to adjoining property owners, neighborhood associations, private utility companies, and City departments for review:

- Adjoining property owners - No objection
- Neighborhood association(s) - No objection
- Chantilly Neighborhood Association - No objection
- Private Utility Companies - No objection
- City Departments - Review has identified no apparent reason this closing would:
  1. Be contrary to the public interest; or,
  2. Deprive any individual(s) owning property in the vicinity reasonable ingress/egress to his property as outlined in NCGS 160A-299.

A map is attached.

Attachment No. 4
7. **A. Conduct a public hearing to abandon a portion of Citadel Place.**

**B. Recommend adoption of a resolution to close.**

**Staff Resource:** Scott Putnam

**Abandonment Petitioner:** Thomas B. Allen

**Right-of-Way to be Abandoned:** A portion of Citadel Place.

**Location:** From Allen Road East northwardly to its terminus (approximately 160 feet).

**Reason:** To incorporate the right-of-way into the adjoining property for future sale/development.

**Clearances:**
- Adjoining property owners - No objection
- Neighborhood association(s) -
  - Derita Woods/Tanglewood Association - No objection
- Private Utility Companies - No objection
- City departments - Review has identified no apparent reason this closing would:
  1. Be contrary to the public interest; or,
  2. Deprive any individual(s) owning property in the vicinity reasonable ingress/egress to his property as outlined in NCGL 160A-299.

A map is attached.

**Attachment No. 5**

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8. **A. Conduct a public hearing to abandon a portion of Cornelius Street.**

**B. Recommend adoption of a resolution to close.**

**Staff Resource:** Scott Putnam

**Petitioner:** H. D. Purser

**Right-of-Way to be Abandoned:** A portion of Cornelius Street.

**Location:** From Leota Drive northeastwardly to its terminus (approximately 365 feet).

**Reason:** To incorporate the right-of-way into the adjoining property for future sale/development.
Clearances: Adjoining property owners - No objection
Neighborhood association(s) - 
Sugaw Creek Neighborhood Association - No objection
Private Utility Companies - No objection
City Departments - Review has identified no apparent reason this closing would:
1. Be contrary to the public interest; or,
2. Deprive any individual(s) owning property in the vicinity reasonable ingress/egress to his property as outlined in NCGS 160A-299.

A map is attached.

Attachment No. 6

A. Conduct a public hearing to abandon Kingsbrook Drive and portions of Crafters Lane.

B. Recommend adoption of a resolution to close.

Staff Resource: Scott Putnam

Abandonment
Petitioner: City of Charlotte - Engineering Department

Right-of-Way to be Abandoned: Kingsbrook Drive and portions of Crafters Lane.

Location: Adjacent to Westinghouse Boulevard just west of China Grove Church Road.

Reason: Due to the construction of Westinghouse Boulevard these public rights-of-way are no longer needed for roadway purposes.

Clearances: Adjoining property owners - No objection
Neighborhood association(s) - 
Sterling Community Association - No objection
Private Utility Companies - No objection
City Departments - Review has identified no apparent reason this closing would:
1. Be contrary to the public interest; or,
2. Deprive any individual(s) owning property in the vicinity reasonable ingress/egress to his property as outlined in NCGS 160A-299.

A map is attached.

Attachment No. 7
Recommend adoption of a resolution to close Eloise Avenue with the condition that access be prohibited to Dawn Circle from any portion of the abandoned Eloise Avenue right-of-way.

Staff Resource: Scott Putnam

Council Action

The City Council is requested to adopt the resolution to close Eloise Avenue with the condition that access be prohibited to Dawn Circle from any portion of the abandoned Eloise Avenue right-of-way.

- At its May 26, 1992 meeting the City Council conducted and closed a public hearing to abandon Eloise Avenue.

- Council postponed a decision until June 22, 1992 so that CDOT could provide a report addressing concerns expressed by Mr. Jeff Hopkins, 400 Dawn Circle, at the public hearing (see attached Public Hearing Comments/Report).

- CDOT was also requested to contact the Hidden Valley Community Association (HVCA) for a response to the petition. The HVCA has reservations with the abandonment of Eloise Avenue.

Rezoning

The City Council approved rezoning petition 89-19 on May 15, 1989 which included the rezoning of residually zoned property on Dawn Circle at the rear of Mr. Gouch's property to B-2 (CD) (see attached map). The northern boundary of this B-2 (CD) zoning district is the centerline of Eloise Avenue. The property was rezoned with a condition that no vehicular access be permitted from the property to Dawn Circle. This request to further stipulate that access be prohibited to Dawn Circle from any portion of the abandoned Eloise Avenue right-of-way is consistent with the conditions approved by Council with the rezoning petition.

Adjoining property owners - No objection

Neighborhood association(s) -

Hidden Valley Community Association - (HVCA)

Mr. James Henderson, president of the HVCA, supported Mr. Hopkins and six other property owners on Dawn Circle and North Tryon Street who signed a petition presented to Council at the
May 26, 1992 public hearing. Mr. Henderson has only spoken directly with Mr. Hopkins and has reservation with the proposed abandonment. Their concerns are the following:

1. Mr. Gouch has already denied public use/access of Eloise Avenue by installing a fence across the right-of-way at Dawn Circle.

[Mr. Gouch illegally installed this fence across the unimproved Eloise Avenue right-of-way in the late 1970's to address vandalism problems.]

2. Mr. Gouch does not maintain the residential structure on his property at 405 Dawn Circle.

[Mr. Gouch is contacting the property owners who signed the petition to resolve this concern. Please refer to attached Public Hearing Comments/Report for additional information. Mr. Gouch is willing to demolish the structure and make other commitments to improve the appearance of the property prior to redevelopment of the property.]

3. Mr. Gouch misled City Council during the rezoning of his property by constructing/operating a printing business.

[This printing business was identified as an existing structure on the rezoning petition site plan and is a conforming use in this zoning district.]

4. Undetermined development plans for the right-of-way which may impact the neighborhood.

[Part of the right-of-way will be developed according to the site plan approved with rezoning petition 89-19.]
5. If the right-of-way is abandoned, Mr. Gouch will receive the additional property at no cost.

[The City does not own this right-of-way in "fee simple". The right-of-way was dedicated with the original Austin Park Subdivision and is divided among abutting property owners at the time of abandonment in accordance with NCGS 160A-299.]

Private Utility Companies - No objection
City Departments - Review has identified no apparent reason this closing would:
1. Be contrary to the public interest; or,
2. Deprive any individual(s) owning property in the vicinity reasonable ingress/egress to his property as outlined in NCGS 160A-299.

Abandonment:
Petitioner: Harvey W. and Louise G. Gouch
Right-of-Way to be Abandoned: Eloise Avenue
Location: Between North Tryon Street and Dawn Circle.
Reason: To incorporate the right-of-way into the adjoining lots for future sale/development.

Attachment No. 8

VOTE ON CONSENT ITEMS

11. Agenda items 27 through 46 may be considered in one motion except for those items removed from the consent agenda as a result of a Councilmember making such a request of the City Clerk prior to the meeting.

Staff Resource: Pam Syfert
Items 12 through 18 include actions necessary for adoption of the FY93 operating budget and capital improvement programs.

- Items 12 and 13 detail police equity and parks merger. Both of these items affect the tax rate.

- Item 14 includes three amendments to the interlocal agreement for shared program costs.

- Item 15 is the operating budget adoption, first year funding for the capital improvement program, and resolution on the employee group insurance plan. This includes adoption of the annual ordinance and CIP resolution referring the capital program to the Public Service Committee.

- Item 16 includes a contract with the Mint Museum Board for privatization.

- Item 17 includes contracts for outside services including Community Development, Employment and Training, and outside organizations.

- Item 18 is the second reading of actions necessary for the FY93 equipment lease purchase.

Staff Resource: Vi Alexander

12. Recommend approval of police services agreement between the City of Charlotte and Mecklenburg County with respect to providing certain law enforcement services and financial arrangements for these services between the City and the County.

City Council is requested to approve the attached interlocal agreement for police services tax equity which:

- Establishes County-wide law enforcement services; the cost will be borne by all citizens of Mecklenburg, and a portion of which will be paid by the City.

- Establishes a procedure for the County to impose and collect a police tax and remit to the City all revenues from this tax except the City's portion of the cost for County-wide law enforcement services.
Under the terms of this agreement, the City will continue to operate the Charlotte Police Department and the County will continue to provide services to the unincorporated areas of Mecklenburg County through the Mecklenburg County Police Department.

- The City and County Police Departments will continue the existing "Mutual Aid Agreement" which provides for assisting each other as necessary.

Certain County-wide law enforcement services will be provided by the County and will be paid by all citizens of the County, a portion of which will be paid by each municipality.

- These services include: Intake Center, building security, lakes patrol, District Attorney support, non-police communications (EMS and Emergency Management), School Resource Officers, and D.A.R.E.

The County will impose a County-wide police tax to pay for police services and will remit to the City all taxes collected from City residents except the City's portion of the cost for County-wide services.

- The City's remitted amount will be determined on an annual basis depending upon the rate established for the police tax and the cost of the County-wide services.

- The County will establish the Police tax rate on an annual basis, and will notify the City Manager prior to budget preparation in order for the City to adjust its rate according to the remittance to be known as police tax equity amount.
ITEM NO.

Tax Rate

and

Budgetary

Impact

In FY93 the police tax equity amount to be remitted to the City is $22,337,370. This equates to a reduction in the City tax rate of 8.99 cents per $100 assessed valuation.

The agreement establishes a formula for adjusting the property tax rates for the changes in distribution of sales and intangible tax.

The agreement is attached.

Attachment No. 9

Recommend approval and authorize the Mayor to execute the interlocal agreement between the City of Charlotte and Mecklenburg County for the consolidation of the Parks and Recreation Departments.

13.

Parks
Consoli-
dation

• Council approved in concept the draft Interlocal Agreement for parks consolidation at the June 1 workshop.

• A revised draft reflecting changes made in response to Council questions and concerns was sent to Council on June 12.

• With approval of this recommended final agreement, consolidation will be effective July 1, 1992. The County Commission approved the agreement on June 15.

Background

• For the past 13 months, City and County staff have worked together to implement the consolidation of the Parks and Recreation Departments under the County.

• The Parks and Recreation Stakeholders' Task Force and the Blue Ribbon Citizens Consolidation Committee support the consolidation. Both citizen groups spent many hours discussing consolidation plans and concerns. Final reports and recommendations were sent to Council on March 23, 1992.
ITEM NO.  

- Consolidation will improve the delivery of parks and recreation services to the community by providing a coordinated, comprehensive County-wide program to residents.

- Attached for Council review and approval is the recommended interlocal agreement.

  - Changes have been made to reflect Council concerns about a statement of philosophy; the future of the Grady Cole and Memorial Stadium properties; and personnel issues related to affirmative action and status as permanent employees.

  - The personnel section changes assure 1) that employees being transferred will be categorized in the County employment category closest to their current classification, and 2) employees will be protected by the same personnel policies as other County employees, particularly the Equal Employment Opportunity Policy.

Advisory Commission

- The agreement creates a new County Commission-appointed, thirteen-member Parks and Recreation Advisory Commission.

- Initial appointments by the County Commission will include five members from the current County Parks and Recreation Advisory Board, five members from the current City Parks and Recreation Advisory Committee, and three additional members.

- As terms of the initial commission expire, the new Advisory Commission will be composed as follows:

  6 members, one each representing the six planning districts, excluding the Central Planning District.
3 members representing the Central Planning District.

1 member representing the northern towns.

1 member representing the southern towns.

2 members at large.

* The Council and County Commission discussed and concurred with proposed membership of the commission at the June 16 joint luncheon. Changes made since the June draft reflect Council concerns for assurance of central city representation on the new board.

Employee Concerns

* Numerous meetings have been held with City employees to discuss consolidation concerns over the past several months.

* All Parks and Recreation employees were invited by the City Manager to a meeting on Thursday, June 4, to discuss the status of consolidation with the County and to answer questions.

* About 150 employees attended this two-hour session, which also included representatives of the County Manager's Office, County Parks and County Personnel.

* A summary of employee questions and answers will be sent to Council for information on June 19.

* Employee transition teams are being formed by County Parks and Recreation to provide City employee input into the new consolidated department.
• Employees being transferred to the County have already begun participation in County employment orientation classes.

Cost Savings

• One of the objectives in implementing the consolidation of parks and recreation was cost savings.

• Some immediate cost savings will be realized upon consolidation. When the merger becomes effective July 1, the newly combined department will operate with eight less positions than the two departments required operating separately. This equates to approximately $300,000 in savings to the community.

• More savings may be realized in the future as the County organizes the consolidated forces and further achieves economies of scale.

Tax Rate and Budgetary Impact

• City taxpayers will benefit from Parks consolidation.

• By shifting the Parks and Recreation budget to the County, the City's tax rate reflects a decrease of 3.2%. The decrease assumes the County begins 100% funding for the consolidated Parks and Recreation budget on July 1, 1992. This decrease is reflected in the tax rate in the proposed budget in the following agenda item.

Attachment No. 10
14. Recommend approval of three amendments to the Interlocal Agreement regarding funding for shared programs.

1. ANIMAL CONTROL DEPARTMENT

Current Interlocal Agreement: The cost of the City's Dangerous Dog Program shall be supported solely by off-setting City revenues. All remaining costs relating to the Animal Control Division are to be shared 64% by the City and 36% by the County.

Proposed Agreement: The cost of the City's Dangerous Dog Program shall be supported solely by off-setting City revenues. The cost of the County's Dangerous Dog Program shall be supported solely by off-setting County revenues. All remaining costs relating to the Animal Control Department are to be shared 64% City and 36% County.

Reason for Change: This change reflects the County's October, 1991 decision to adopt a Dangerous Dog Program and both the City and County's wish that both dangerous dog programs be supported solely by the revenues they generate.

2. CRIMINAL JUSTICE COMMISSION

Current Interlocal Agreement: It is not currently a part of the interlocal agreement. For the past two years, the City has simply agreed to fund one-half of the Criminal Justice Commission coordinator's salary and related incidentals as part of their annual budget adoption. (In FY92, the City also agreed to split the cost of a consultant study and the MCCJIS Microcomputer Work Station Project Grant).

Proposed Agreement: Net local costs of the Criminal Justice Commission coordinator's salary and related incidentals will be shared 50% by the City and 50% by the County.

Reason for Change: To formalize an existing agreement.
Planning Commission

3. PLANNING COMMISSION

Current Interlocal Agreement: Costs are shared 50% by the City and 50% by the County with the County receiving credit for revenue generated by the County.

Proposed Agreement: Excluding costs associated with the Arts Commission, costs are shared 50% by the City and 50% by the County with the County receiving credit for revenue generated by the County. The Arts Commission will be funded by the City with direct charges to the appropriate capital project budget. Quarterly, the City will bill the County for time expended on County art projects.

Reason for Change: To reflect that the Arts Commission supports capital projects and not the City or County operating budget.

The County Commission has approved these amendments.

15. Recommend adoption of the 1992-1993 appropriation and tax levy ordinance and a resolution referring the Capital Improvement Program for fiscal years 1993-1997 to the Council Public Services Committee.

On May 4, 1992, the City Manager presented the recommended FY93 Operating Budget and the FY93-97 Capital Improvement Program to the Mayor and City Council. The Mayor and City Council held five work sessions, as well as the required public hearing, prior to this Council Action.

The FY93 Operating Budget and FY93-97 Capital Budget reflect significant new directions:

- accomplishment both of a major functional consolidation of Parks and Recreation and of a tax equity formula for the delivery of County Police services;
- addressing the crime and drugs problem within this community through the addition of 100 Police Officers and expanded funding of the Criminal Justice System;
ITEM NO. - 20 -

- a reinvestment in people, as represented by a re-direction of money in City Within A City;

- initiation of a new recycling program within the City's multi-family housing community, the $2 million cost of which was absorbed without a tax increase;

- restructuring the City organization through a commitment to rightsizing and the re-direction of its anticipated savings;

- a focused look at the priorities within the capital budget to ensure that resources reflect the priorities of this Council.

The following is an explanation of the major features of the ordinance as well as an overview of the changes incorporated since the preliminary budget was presented.

Property Tax Levy
The property tax levy for FY93 is a total of 43.6 cents per $100 of assessed valuation. The FY93 assessed value for the City is an estimated $25,389,236,211 with an estimated rate of collection of 97.75%. The distribution of the tax levy is as follows:

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<td>Pay-As-You-Go</td>
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<td><strong>Total</strong></td>
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This levy reflects:

- the reduction of 3.2 cents from the Parks Consolidation
- the reduction of 8.99 cents for Police Tax Equity, offset by a rebate of $22,337,370
- an increase of 1/2 cent in the Manager's Recommended Budget
- an increase of .28 cents from the Council workshops

The tax rate reduction for Parks Consolidation was originally presented as 3.3 cents. Final analysis of the transfer of revenues and expenditures brought the reduction down to 3.2 cents.
TAX RATE SUMMARY

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<td>Police Tax Equity</td>
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<td>Manager's Recommendation</td>
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<td>Council Workshop</td>
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The recommended tax rate is rounded to 43.6 cents.

General Fund

The General Fund budget totals $194,272,089. The changes to the Manager's Recommended budget are as follows:

**Expenditure Adjustments**
- 50 Additional Police Officers, for a total addition of 100 during FY93
- Funding for the Criminal Justice System, both equipment and non-equipment requests
- Funding for two additional Success by Six positions
- Funding for the Children's Services Network
- Funding for Stop The Killing
- Restoration of Verbatim Minutes
- Restoration of funding for Sister Cities
- Historic Districts Staffing
- Funding for an M/WBE Study
- Funding for Option 3 of the Cultural Action Plan
- Funding for a lump-sum employee compensation adjustment
- Lease purchase of the Animal Control Radio System and Solid Waste Recycling trucks
- Elimination of the employee cash incentive program
- An increase in the rightsizing effort

**Revenue Adjustment**
- Elimination of the City Within A City account
- Discontinuation of the Federal Program representative contract
- Savings from the lease purchase of the radio system and the recycling trucks
- An increased contribution from General Fund Fund Balance
- A .28 cent tax increase
- A $250,000 offset from the Stormwater Utility
The Manager's Recommended General Fund Budget included $3.07 million in costs eligible for a Stormwater Utility Fund. In accordance with Council's decision the General Fund, through the property tax, will support $2.5 million in these costs; the utility fee will cover the balance.

At mid-year, the Stormwater Utility Enterprise Fund will be established as an enterprise fund to account for all revenues and expenditures.

The General Fund budget also reflects three additional changes:

1. a decrease of $205,000 due to the trimming of City services provided in the uptown area. This reduction will allow the tax districts to retain full use of their revenues;

2. a reduction of $450,000 on both the revenue and expenditure sides because of a State of North Carolina change in the charging and refunding of the State gas tax;

3. ABC revenues are projected to be $180,000 less than originally budgeted. Both the original estimate and revised estimate come from the Mecklenburg County ABC Board. The decrease in revenue is covered by an increase from fund balance.

Other Funds
Most other funds are included in the annual ordinance as recommended by the Manager, as Council made no changes to those funds; however, there are changes to two funds: Community Development and Municipal Services Districts. A brief discussion of the changes to these funds follows:

Community Development
Council approved the following changes to the Community Development Fund:

Expenditure Adjustments
- Increased funding to the Safe Neighborhood Awareness Program
- Increased funding to Crisis Assistance
- Increased funding to YWCA Scattered Sites
- Increased funding to Family Housing Services
- Funded Credit Counseling to the Housing Partnership/Legal Services of the Southern Piedmont
- Provided mediation, counselling and tenant loans
- Provided downpayment assistance
- Initiated two new Belmont-model neighborhoods
- Began a neighborhood matching grants program

Revenue Adjustments
- Neighborhood Reinvestment Balance
- Unappropriated Rental Unit Revenue
- Innovative Housing Fund Balance
- Down Payment Assistance Fund Balance
- CDBG or HOME grant funds

Municipal Services Districts
As stated above, Council directed City staff and staff from CUDC and CCD to reach consensus on at least $195,000 which could be trimmed from City services uptown. That agreement has been exceeded and the General Fund charge to the Municipal Services Districts for City services has been eliminated.

The FY93-97 Capital Improvement Program
First year (FY93) funding is included in the Annual Ordinance as recommended in the Preliminary FY93-97 Capital Improvement Program (CIP).

The FY93-97 CIP Resolution states that the capital program is referred to the Public Services Committee for review of the CIP financial and programmatic policies.

While CIP policies are under review, staff will implement the following actions:

- Work will not be initiated on new projects.
- Continuing projects will remain on schedule. Attached is a listing of projects scheduled for Council approval during July and August.
- The refunding/restructuring of 1986 Public Improvement Refunding Bonds will proceed as presented in the CIP.
- The Public Services Committee will review the CIP policies in July, with completion scheduled for September.
A copy of the ordinance will be mailed in the Council-Manager memo on 6/19/92.

Attachment No. 11

B. Adoption of a resolution amending the employee group insurance plan.

Resolution

Adoption of the resolution will allow for implementation of FY93 employee benefits adjustments as included in the FY93 operating budget.

The resolution provides for a number of revisions to the Employee Group Insurance Plan, most of which are specifically identified in the FY93 recommended operating budget.

- As indicated in the information provided as part of the recommended budget, the changes are necessary to contain costs.
- The savings resulting from implementation of these changes are in excess of $2 million.

Funding:

The additional cost of the proposed benefit changes are reflected in the FY93 budget ordinance.

16. Recommend approval of an agreement between the City of Charlotte and the Mint Museum Board of Trustees to transfer the Mint Museum Department from the City to the Mint Museum Board of Trustees to become a private cultural arts agency.

Council Action

Council is requested to approve an agreement between the City and the Mint Trustees which provide the following:

- The transfer of the Mint Museum from a City department to the Mint Trustees as a private agency
- The Mint Trustees assume responsibility for operation of the Mint Museum
- The City retains ownership of the Mint building and grounds
- The City provides $1,200,000 for the Mint through the Arts and Science Council for five years (an amount equal to staff salaries and benefits)
• The City funds Mint utilities up to $200,000 for FY93

• The Mint funds janitorial service, carpet cleaning, window cleaning, security and other operational services

• The City will renegotiate the facility maintenance contract with the Mint after the first year

**Background**

The Cultural Action Plan adopted by the City Council recommended that the relationship between the Mint Museum and the City be re-evaluated for possible privatization. The reasons for the Cultural Action Plan recommendations to privatize the Mint are:

• To allow the Mint to take a more entrepreneurial and aggressive stance in terms of private fund raising, delegating the responsibility for all its future growth to its Board of Trustees rather than the City Council

• To place the responsibility for the annual review and evaluation of the Mint’s programming with the Arts and Science Council as is the case with other cultural and arts organizations in the City

• To reduce the Mint’s dependence on the City for personnel and operations funding

City staff and the Trustees have worked together to develop a plan to facilitate separation of the Mint from the City which will reduce City support, gives operational responsibility to the Trustees, and provides for a viable arts museum for the community.
17. A. Recommend approval of annual contract for $1,381,800 with Charlotte Convention and Visitors Bureau.

Charlotte Convention and Visitors Bureau
The Charlotte Convention and Visitors Bureau (CCVB) is a non-profit organization representing Charlotte in the solicitation and servicing of conventions and tourists to the City of Charlotte.

- The CCVB is financed through Mecklenburg County's six percent occupancy tax, membership dues and cooperative marketing revenues.

- Through a contract with the City of Charlotte, the Bureau receives the following:
  1. from the original 3% occupancy tax, half of the first $1 million, and 25% of any amount of $2 million;
  2. a $35,000 contribution from the City for the Special Events and Projects Grants Program, which is used to award grants to small events that increase tourism.

Attached is a review of the current year program.

Funding: Mecklenburg County Occupancy Tax.

Clearances: Budget and Evaluation.

Attachment No. 12
B. Recommend approval of a $405,750 contract for FY93 with Charlotte Uptown Development Corporation (CUDC) for continued revitalization and development of uptown Charlotte.

CUDC Contract

For FY93, the highlights of the tasks CUDC proposes to undertake are:

- Finish efforts to pass legislation and constitutional amendment for economic development financing.
- Improve security through revisions to City Code, possible relocation of the soup kitchen, and implementation of the guide concept with Police.
- Create a plan for adaptive reuse of Dillard's building.
- Develop concept for uptown housing.
- Begin planning for re-established retail base.
- Coordinate a study of bus operations along Tryon Street.
- Implement a new uptown signage program.
- Work to establish an uptown shuttle by obtaining financial commitments.

Exhibit A attached provides an overview of the FY93 program and budget.

Charlotte Uptown Development Corporation:

- Established in 1978 to promote the economic development of the center city. Since that time, the City of Charlotte has contracted with CUDC to provide additional services that improve the economic health and vitality of uptown. The source of these funds has been an additional property tax on Municipal Service District 1- essentially the area within the inner loop.
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- The proposed FY 93 contract represents an 11.5% increase from the previous year. The acquisition of the Dillard's building accounts for most of this increase.

Funding: Municipal Service District 1 funds.

Clearances: Economic Development/Budget and Evaluation.

Attachment No. 13

C. Recommend approval of FY93 contract for $150,000 between the City and Carolinas Partnership.

Carolinas Partnership

- During the first five years the Carolinas Partnership was known as the Greater Charlotte Economic Development Corporation, and has been a City funded activity since July 1986.

- For FY92, Council approved a $150,000 contract with Carolinas Partnership which marked the beginning of a new five-year program. This five year program is an effort, through regional public/private partnership, to establish coalitions to focus on economic development and quality of life enhancements for the 13 county region.

- FY92 accomplishments include the installation of a regional computer network which ties the 13 counties together. An airport conference center has been built at Charlotte's Douglas International Airport for use by the Partnership participants. The Partnership received 5,000 inquiries as a result of its marketing plan.

- Funding contributions from government investors is based on 30 cents per capita. The total FY92 budget for the Carolinas Partnership was $1,479,299.
- A review of the FY92 program is attached.
- This contract is the City's second year of participation of a five-year plan with the Carolinas Partnership.

Funding: General Fund.

Clearances: Economic Development/Budget and Evaluation.

Attachment No. 14

378,951

D. Recommend approval of a $400,684 contract for FY93 with the Charlotte Chamber of Commerce, through its Central Charlotte Division, for marketing and promotion of the Tryon Street Mall and the surrounding area.

Central Charlotte Division

To carry out its FY93 marketing program, CCD will undertake activities in four key areas:
- Media, image, and promotion
- Special events
- Seasonal decorations
- Uptown priorities (such as shuttle, lighting, signage and guide/host program)

Exhibit A provides a program overview and budget for FY93.

Central Charlotte Division

- Since 1984, the City has contracted with the Charlotte Chamber of Commerce through its Central Charlotte Division to market and promote the Tryon Street Mall area. The source of these funds is an additional property tax levied on property owners in two districts surrounding the Mall.

- The proposed FY93 contract is essentially the same amount as FY92. In addition, the Chamber will contribute $31,789 and special projects may generate up to $30,000. Because 27% of the tax levy funds are from Municipal Service District 2 and 73% are from Municipal Service District 3, expenditures will be charged according to this ratio between districts.
Funding: Municipal Service Districts 2 and 3.

Clearances: Economic Development/Budget and Evaluation.

Attachment No. 15

E. Recommend approval of a contract with Family Housing Services, Inc. for $298,340 for housing support services to lower income City residents involved in City-assisted housing programs, including public/private partnerships.

This contract with Family Housing Services is needed to better address the goals of the Housing Policy Plan as well as the Charlotte community by providing lower income families with housing counseling services designed to prevent mortgage default and rental delinquency and provide money management and housekeeping counseling, pre- and post-occupancy counseling. The counseling will be provided in both individual and group settings.

FY93 Contract

The FY93 contract has been increased by $10,000 as approved by City Council at the June 9, 1992 budget workshop.

- The proposed FY93 contract deletes one of the FY92 objectives which was to prepare qualified mortgage-ready applicants for homeownership through pre-purchase counseling.

- Family Housing Services (FHS), Charlotte-Mecklenburg Housing Partnership (CMHP) and Community Development staff agree that the pre-purchase counseling service and objective be transferred to the CMHP for FY93.

- This will enable the CMHP to better match the mortgage pool consortium dollars and qualifications with pre-purchase counseling.
- The deletion of the pre-purchase counseling objective gives FHS the opportunity to strengthen and expand pre-rental and rental delinquency counseling to lower-income tenants that are referred by absentee property owners. This would further assist the property owners in solving a number of problems associated with property management, such as:

  - instructions on how to properly care for and maintain rental units
  - tenant responsibilities for renting
  - appropriate and necessary housekeeping skills, etc.

- Also, an additional objective was added to provide budgeting and money management counseling to 35 Charlotte Housing Authority residents to resolve existing credit barriers that prevent them from moving into market rental units or homeownership opportunities. Tenants that live in assisted housing would benefit from intensive one-on-one counseling to improve or resolve these barriers.

FHS/City objectives for the FY93 contract are attached.

Funding: Innovative Housing Fund (General Fund).

Background: FHS has been funded by the City since 1975, and there is a need for the continuation of services to lower income residents of the City.

The evaluation report for the FY92 contract is attached and indicates that the City continues to desire more one-on-one counseling to lower income families on a regular basis and that follow-up home site visits are needed by FHS staff.

Clearances: Community Development and Budget and Evaluation Departments.

Attachment No. 16
F. Recommend approval of a contract with Gethsemane Enrichment Program, Inc. for a Special Educational Program for lower income youths from Five Points/Seversville, Genesis Park, Third Ward, Wilmore, West Boulevard, Grier Heights and Belmont areas for $475,749.

The contract provides continuation of an educational and enrichment program for lower income, school-aged children (grades K-5) for the period July 1, 1992 to June 30, 1993.

- The program will serve 488 lower income youth.
- The after-school program is designed to reinforce basic academic and social skills of school-aged children with specialized instruction emphasizing remediation and cultural enrichment.
- A separate enrichment site in the Belmont neighborhood (under the Belmont Implementation Plan) is funded as a part of the Gethsemane Enrichment Program, Inc.

The FY93 contract has been increased $60,000 over the FY92 contract. The increase was made possible by the federal government's increase in the City's overall CDBG allocation and hence the amount permitted to be used for public service grants. The increase will obligate the Gethsemane Enrichment Program to serve 40 youth in the Special Education Program from the Genesis Park and Seversville neighborhoods. This will support the current housing activities to revitalize these two City Within a City neighborhoods.

Attached is background material and a current year program review.

Clearances: Community Development and Budget and Evaluation Departments.

Attachment No. 17
G. Recommend approval of a contract with Bethlehem Center, Inc. for a Concentrated Education and Enrichment Program for low-income Southside and West Boulevard area youth for $158,825.

**Council Action**

The program is designed to strengthen the basic academic and social skills of school-age youth, thereby encouraging them to remain in school and ultimately become self-sufficient adults.

- A total of 224 youth will be served in FY93, an increase of 40 children over FY93.
- The FY93 contract has been increased $35,000 over the FY92 contract. The increase was made possible by the Federal government's increase in the City's overall CDBG allocation and hence the amount permitted to be used for public service grants. The increase will obligate Bethlehem Center to serve an additional 40 students (for a total of 224 elementary school age and junior/senior high youth) and will permit it to acquire one van to replace two older vans which are no longer functioning.

Attached is background material and a current year program review.

**Clearances:** Community Development and Budget and Evaluation Departments.

**Attachment No. 18**

H. Recommend approval of a contract between the City of Charlotte and the Charlotte-Mecklenburg Housing Partnership, Inc. (CMHP) for a grant of $2,000,000 to permit it to meet a goal of producing 100 additional units of housing affordable to low-income Charlotte residents.

**Staff Resource:**

**Council Action**

Council approval of this contract will permit the Charlotte-Mecklenburg Housing Partnership (CMHP) to meet a goal of producing 100 additional units of housing affordable to low-income Charlotte residents and other services.
Since FY90, the City has provided $2,000,000 annually to support the programs of the Charlotte-Mecklenburg Housing Partnership.

- Since its inception, CMHP has facilitated the production of 383 units of affordable housing.
- Of these, 249 were multi-family rental units and 134 were single-family homes sold to low-income buyers.
- The proposed $2,000,000 grant for FY93 would allow the program to continue generating affordable housing opportunity citywide and facilitating neighborhood stabilization and revitalization in the Greenville, Genesis Park and Seversville neighborhoods.

Changes in this year's contract include a greater emphasis on acquisition and rehabilitation of single-family homes (in relation to multi-family rental housing) as part of the City Within a City effort to stabilize communities through homeownership.

- This shift, which will be gradual, led to another proposed change to the contract.

For home sales inside the City Within a City boundaries only, an increase in the maximum household income from 60% of the area median income to 80% of the area median income.

- This change is designed to facilitate neighborhood stabilization and economic integration in currently distressed areas of the City.
- Even with the increase, 100 percent of CMHP's housing efforts will continue to serve only those families meeting the HUD definition of low-income (80 percent or less of the area median income).

It is also the CMHP's desire to use program income (repayment of City funds to CMHP) in ways consistent with its bylaws. Effectively this would permit it to use recycled funds for administrative costs and housing programs in Mecklenburg County.
The need for a steady and larger supply of mortgage-ready buyers is acute, not only for CMHP but for emerging community-based housing developers expected to make use of the CMHP bank mortgage pool.

- This objective will be addressed in a separate contract with CMHP which will be brought to Council within 30-60 days.

**Funding:**

Innovative Housing Fund, funded by the local Pay-As-You-Go tax.

**What is citizen input on this issue?**

Council received positive testimony from sponsors and beneficiaries of the program during the budget process.

An evaluation of the FY92 contract performance indicates that CMHP met its performance objectives in FY92, took a leadership role in implementing the City's targeted neighborhood revitalization efforts in two City Within a City neighborhoods and took measures to strengthen its capacity in the area of home rehabilitation.

**Attached** is background material and a current year program review.

**Clearances:** Community Development and Budget and Evaluation Departments.

**Attachment No. 19**

I. Recommend approval of a contract between the City of Charlotte and Central Piedmont Community College for $418,551 in Job Training Partnership Act Title II-A funds and City funds. A total of 410 low income persons will be served through this project.

**Central Piedmont Community College**

- Basic Education and Individual Referral Programs
- Provides basic education skills to a minimum of 100 persons who have dropped out of high school.
- Provides referral to curriculum programs at Central Piedmont Community College for a minimum of 310 persons.
- Total program cost is $418,551.
Contract

Basic Education/Program
According to census data, 47.62% of all economically disadvantaged Mecklenburg County residents did not complete high school. Central Piedmont Community College provides basic educational opportunities to persons who wish to achieve their high school diploma or GED. This service is free to Mecklenburg County residents.

- One hundred persons will be served through this project.
- The cost of books, supplies, and bus passes will be assumed by the City and child care assistance may be provided for those who need this service.
- In addition, job development staff will attempt to locate part-time employment for program participants to assist them financially.
- Thirty-five percent of those served will be youth under the age of 22.
- The duration of participation in this activity will be according to each individual’s educational needs.
- After completion, participants may wish to enter the Individual Referral occupational training program.

Individual Referral
Central Piedmont Community College will also provide classroom training in a wide variety of occupational areas to 310 low income residents of Mecklenburg County.

- Program participants will be enrolled into curriculum areas currently offered by Central Piedmont Community College.
- Training duration will range from six to eighteen months contingent upon the curriculum requirements.
- Costs for this project are associated with tuition, books and supplies.
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- Supportive services available to participants include bus passes and child care assistance.

Job placement of program graduates shall occur through the City's existing case management component. A minimum of 70% of course graduates shall be job placed.

This contract has been reviewed and approved by the Private Industry Council, the Budget and Evaluation Department, and the Legal Department.

J. Recommend approval of a contract between the City of Charlotte and Child Care Resources, Inc. for $280,852 in Job Training Partnership Act Title II-A and City funds to provide 85 daycare slots for employment and training participants.

Child Care Resources, Inc.
- Daycare Program
- Provides 85 daycare slots for participants in Job Training Partnership Act programs.
- Program cost is $280,852

Contract

The Charlotte-Mecklenburg Service Delivery Area has included in their FY'93 Job Training Plan a provision for the purchase of child care slots to enable some low income persons to eliminate daycare as a barrier to participation in classroom training and on-the-job training programs. Child Care Resources, Inc. was chosen as the contractor for child care services due to their extensive background in daycare placement.

- Only those persons enrolled in one of the City's employment and training programs of at least 13 weeks' duration may utilize this service.

- Due to fund availability and the high cost of child care, 85 slots will be purchased through this contract. However, slots may be reallocated throughout the fiscal year contingent upon turnover.
• Daycare slots will be developed in some of the approximately 80 child care centers listed with Child Care Resources.

• Slots will be developed in close proximity to a participant's residence, or training facility, when possible.

• Persons completing classroom training or on-the-job training may continue receiving child care services through the Job Training Partnership Act until job placement has occurred and/or their first paycheck is received.

This contract has been reviewed and approved by the Private Industry Council, the Budget and Evaluation Department, and the Legal Department.

K. Recommend approval of a contract between the City of Charlotte and the N.C. Employment Security Commission for $187,299 in Job Training Partnership Act Title III funds to provide basic readjustment and retraining services to 56 dislocated workers.

N.C. Employment Security Commission

• Dislocated Worker Program

• Provides basic readjustment and retraining services to 56 Mecklenburg County residents dislocated from work due to a business closure or reduction in force.

• Program cost is $187,299.

Contract

The Dislocated Worker Program is designed to provide basic readjustment and retraining services to persons residing in Mecklenburg County who have been laid off from work due to a business closure or reduction in force. A total of 56 individuals will be served.
- Basic readjustment will include outreach and intake, eligibility determination, assessment, the development of readjustment plans, career counseling and relocation assistance.

- Retraining services will include occupational skills classroom training through sponsorship at Central Piedmont Community College in curriculum areas related to the labor force.

- Also provided will be on-the-job training with private sector employers where employers are reimbursed up to 50% of the participant wages during the training period, which will average approximately 12 weeks.

A minimum of 80% of all persons served will be job placed into unsubsidized employment at an average wage of $7.00 per hour.

Attached is a review of current year performance.

This contract has been reviewed and approved by the Private Industry Council, Budget and Evaluation Department, and the Legal Department.

Attachment No. 20

A. Recommend adoption of a resolution approving the terms of an installment payment contract (lease/purchase) and related financing documents to fund FY93 equipment requirements. The principal amount of the contract is approximately $6.3 million.

On June 8, 1992, Council authorized staff to proceed with the necessary actions to secure an installment payment contract to fund the City's FY93 equipment requirements. This authorizes the City Manager and the Director of Finance to negotiate the documents necessary to secure funding for the City's FY93 equipment and approve the following:

ORDINANCE INCLUDED IN BUDGET ITEM #15
A. **The Installment Payment Contract** -- an agreement between the City and First Union Securities, Inc. (as counterparty) pursuant to which the counterparty causes the funds to be advanced to the City and the City agrees to make installment payments to repay the amount.

B. **The Trust Agreement** -- an agreement between the counterparty and NationsBank of North Carolina, as trustee pursuant to which there are issued Certificates of Participation (COPs) representing interests in installment payments under the Installment Payment Contract.

C. **The Preliminary Official Statement (and subsequent Official Statement)** -- offering documents by which the Certificates of participation (COPs) are offered and sold to the public.

D. **The Underwriters, the Contract of Purchase and Related Letter of Representations** -- an agreement between First Union Securities, Inc. (the counterparty) and the underwriters whereby the underwriters agree to purchase the COPs for sale to the public. The City is to sign a related Letter of Representations with respect to certain matters in connection with the financing and information about the City in the Official Statement.

**Funding:** Annual Debt Service Appropriations (FY93 Appropriation already provided in FY93 Operating Budget).

**Clearances:** Finance and Bond Counsel.
Recommend adoption of an ordinance to amend Chapter 2 of the City Code to enable the City Manager to establish and revise certain Personnel Rules and Regulations.

Staff Resource: Pam Syfert

Although City Council has recently approved several changes to the Personnel Rules and Regulations, over time these rules will require on-going revisions to improve rule clarity and/or improve management of the City's workforce. Therefore, it is recommended that City Council adopt an ordinance that will delegate authority to the City Manager to approve management-type changes to the City's Personnel Rules and Regulations within existing personnel policies.

Personnel Rules

Currently, Section 4.41 of the City Charter provides that City Council establish, through appropriate ordinances, a system of personnel administration.

The Personnel Rules and Regulations include the following sections:

- Rule I - General Provisions
- Rule II - Classification Plan
- Rule III- Pay Plan
- Rule IV - Leave of Absence
- Rule VI - Grievance Procedure
- Rule VII - Promotion
- Rule VIII - Safety
- Rule X - Discrimination
  - Complaint Procedure
- Rule XI - Procedure for Recruitment, Selection, Appointment and Promotion of Employees

In a dynamic organization as the City of Charlotte, our personnel administration system needs to be able to respond rapidly and effectively to changes. In addition, employees and supervisors need a set of rules and regulations that accurately reflect up-to-date personnel practices.
Under this proposed ordinance amendment the following are examples of the administrative authority that would be delegated to the City Manager:

- Expand the definition of sick leave in order to respond to circumstances similar to the action recently taken by Council regarding the request of a Police Officer
- Revise the promotional process to respond to right-sizing efforts
- Revise the section on Safety to reflect current practices

Also under this proposal, the following are examples of issues that would continue to require the approval of City Council because of their budgetary and policy impact:

- Change the employee health insurance or other employee liability issues
- Change the awards for length of service
- Grant general pay increases
- Change the pay plan structures and salary ranges
- Increase the paid time for sick leave, vacation leave or holidays
- Approve other changes that would negatively affect the City budget
- Civil Service
- Retirement Policy

The proposed ordinance is attached.

Attachment No. 21

**Staff Resource:** Brenda Freeze

Section 3.23(c) of the City Charter provides that the City Council may appoint an assistant clerk to act as Clerk to the City Council in the absence of the City Clerk.

This position has been vacant since Council appointed Brenda Freeze as City Clerk on January 13, 1992.

Mrs. Gilbert has been employed in the City Manager's Office as Administrative Secretary to the City Manager for nine years, and previously employed in the City Engineering Department, for a total of 14 years. Her skills and background are in keeping with the requirements for this position.


**Staff Resource:** Pam Syfert

It is recommended that a Council workshop be scheduled for Monday, July 13 at 5:00 p.m. One item is proposed for discussion:

* Rightsizing
Select and approve an option for distribution and administration of the City's $86,000 in Federal FY92 Emergency Shelter Grant Program funds.

Staff Resource: Pam Syfert

Council Action

Council is requested to select an option (listed below) for the distribution and administration of the City's $86,000 Federal Emergency Shelter Grant Program allocation for FY92. These funds have been used in the past to support the activities and operations of several local homeless service providers.

On January 27, 1992, Council approved an application to the U. S. Department of Housing and Urban Development (HUD) for the City's annual allocation of Emergency Shelter Grant Program funds. Council was advised that the City would seek to contract, as it has for the past five years, with Mecklenburg County for distribution and administration of the funds.

- The City Manager's Office has been informed that the County would like to be removed from this contractual arrangement with the City because of the administrative burden it associates with managing the funds and monitoring multiple service providers.

- The City must now decide an alternative method for distribution and administration of the funds so as not to lose them for use by Charlotte's homeless providers. The City has until August 7, 1992 to obligate the funds or they will be recaptured by the Federal government.

Options

What are Council's options?
1. Allow the grant to revert to the Federal government by failing to obligate the funds by August 7, 1992.

2. Authorize the City Manager to contract directly with the five agencies the County has recommended to receive the FY92 grant.
They are: Charlotte Emergency Housing ($18,200), Crisis Assistance Ministry ($15,800), Salvation Army Women and Children's Shelter ($10,000), Traveler's Aid Society ($10,000) and the Uptown Shelter ($32,000).

3. Authorize the City Manager to issue a Request for Proposals and bring back to City Council proposed contracts with the local providers who submitted the best proposals for eligible activities under the program.

4. Authorize the City Manager to contract with a third party, such as the United Way, to distribute and administer the funds. As the Federal grantee, the City would continue to be responsible for ensuring regulatory compliance and financial accountability on the part of subrecipients and sub-subrecipients.

**Option 2**

**Staff Recommendation - Option 2**

Option #2. Given the County's decision not to administer the funds and the continued need for homeless assistance in Charlotte, the City's best alternative is to manage and monitor the funds itself, since the City as grantee is liable for any audit findings resulting from noncompliance by subrecipients. While the burden of administering the grant is not insignificant, the City is familiar with the program and already has the mechanisms in place to manage and monitor the funds along with its other Federal grants. With respect to distribution of the funds among local providers, Option #2 is not a competitive process; however, it fulfills an expectation that funds agencies at the same level that they were depending upon from the County. Due to the short time frame remaining on committing the funds, this is the most viable option at this time. Perhaps next year, time permitting, there could be a more competitive process through Request for Proposals.

**Cost**

How much will this cost? Because the funds are an entitlement from the Federal Government, there is no direct impact on the City's budget. There is a cost to the City, however, in the form of staff time expended in administering the funds and/or monitoring for contract and regulatory compliance.
Background: The Stewart B. McKinney Homeless Assistance Act of 1987 authorized the Federal Emergency Shelter Grant Program, which provides funds to states and localities to support programs targeted to homeless families and individuals. The funds may be used for the following eligible activities:

- Renovation of facilities for emergency shelter;
- Provision of essential services (up to 30% of the total grant);
- Payment of maintenance, operations and insurance; and
- Homeless prevention activities (up to 30% of the total grant).

The Federal FY91 funds were distributed by the County as follows:

- Uptown Shelter $46,000
- Salvation Army Women and Children's Shelter 5,000
- Charlotte Emergency Housing 25,000
- Traveler's Aid Society (prevention only) 10,000

Total $86,000

Clearances: Community Development Department.

(A) Recommend an increase of $20,000 in the City's contribution to the City Within a City Loan/Equity Pool Program because of the addition of First Charlotte Bank to the program and (B) authorize the City Manager to enter into a participation agreement with First Charlotte Bank.

Staff Resource: Pam Syfert

Council Action

This action will authorize an increase of $20,000 in the City's contribution to the City Within a City loan/equity pool program because of the addition of First Charlotte Bank. The City's contribution of $1,340,000 will be increased to $1,360,000.
The purpose of the City Within a City loan/equity pool program is to create a public/private venture which would increase lending opportunities for targeted areas of the City of Charlotte thereby providing expanded economic development opportunities, particularly the creation of jobs.

- First Charlotte Bank advised City staff of their $100,000 commitment to participate in the City Within a City Loan/Equity Pool Program on June 3, 1992 which was after City Council's approval on October 28, 1991 of using $1,300,000 in City funds to create an equity fund with participating banks contributing $6,500,000. (On June 8, 1992, City Council approved entering into a participation agreement with Republic Bank and Trust Company, which committed $200,000 to the program, and approved an increased City contribution of $40,000 (20% match) to the Loan/Equity Pool Program.)

- In order for the City to provide a 20% match for First Charlotte Bank's $100,000 contribution to the Loan/Equity Pool Program, City Council is being asked to increase the City's contribution by $20,000.

Cost

How much will this cost?
An additional $20,000 from the Development and Revitalization Fund. City Council has already approved the use of $1,340,000 from the Development and Revitalization Fund for the City's contribution to the City Within a City Loan/Equity Pool Program.

Background:
See Attachment

Attachment No. 22
Recommend approval of an amendment to the Agreement for Housing dated October 27, 1986, between the City of Charlotte and the Charlotte Housing Authority which authorizes reduction of 50 units in the original contract to 48 units and authorizes dispersal of $140,168.81 in remaining funds of the $1,950,000 contracted amount.

Staff Resource: Pam Syfert

**Council Action**

This amendment to the agreement with the Charlotte Housing Authority (CHA) will reduce the number of apartment units required in the original contract to be built by the CHA for the City from 50 to 48. The amendment will also authorize the dispersal of $140,168.81, which is the remaining funds of the $1,950,000 contract amount.

**Details of the Amendment**

On October 27, 1986 the City contracted with CHA to construct 50 units of housing in an amount not to exceed $1,950,000.

- The CHA was unable to locate a single suitable site for 50 units; therefore, the development was built on two sites (36 units on W. T. Harris Boulevard and 12 units on Wallace Road) for a total of 48 units.

- The CHA incurred expenses beyond the original cost estimate to develop the units even though there were two less units built.

- Based on the contract amount of $1,950,000, the per unit cost for development of 50 units was to be $39,000. With development of 48 units, the per unit cost was $40,625.

- In order for the $140,168.81 in remaining contract funds to be dispersed to CHA, the contract needs to be amended because of the reduced number of units.

**Funding:**

The balance in the contract of $140,168.81 has been encumbered as part of the $1,950,000 which was authorized by the Agreement for Housing dated October 27, 1986.

There is $140,168.81 available in the Community Development Capital Projects Budget for this payment.
Background:  
See Attachment

Clearances: CHA Board of Commissioners and the Community Development Department.

Attachment No. 23

BOARDS AND COMMISSIONS

26. A. The City Council has designated the Plaza Midwood District as a historic district; therefore, it is recommended that City Council add a position to the Historic District Commission for a Plaza Midwood resident.

B. Nominations for Appointment to Boards, Commissions and Committees. Councilmembers will make their nominations after which they will hand their nomination forms to the City Clerk. In the event there is only one person nominated for any one position, Council may make that appointment at this meeting.

1. **Airport Advisory Committee** - Two appointments beginning July 31, 1992, and one must be AVIATION AFFILIATED. Neither Osborne Oakley nor Edward High are eligible for reappointment. Terms are for three years.

   Attachment No. 24

2. **Art Commission** - One appointment, beginning July 31, 1992. The incumbent, Dr. Esther P. Hill, is eligible for reappointment. Terms are for three years.

   Attachment No. 25

3. **Citizens Oversight Committee For Cable Television** - One appointment to fill an unexpired term which will expire March 31, 1993, for Mr. Ben Thalheimer who has resigned.

   Attachment No. 26
4. Mint Museum Board of Trustees - One appointment beginning July 31, 1992, and Pam Patterson is not eligible for reappointment. Terms are for three years.

Attachment No. 27

5. Waste Management Advisory Committee - Five recommendations to County Commission for appointment beginning September 30, 1992. Robert Smith, Gregory Simmons, and John Spegal are eligible for reappointment and would like to be considered for another term. Russell J. Schwartz and John Tabor do not want to be reappointed. One must represent the Planning Organization appointment and one must represent the Medical-Scientific appointment. Terms are for three years.

Attachment No. 28

CONSENT

BUDGET ORDINANCE

Recommend adoption of a budget ordinance for $450,000 to provide funding to the Charlotte Housing Authority.

On April 27, 1992, Council approved supplemental funding of $450,000 to the Charlotte Housing Authority.

The appropriation ordinance was omitted from the agenda item and requires Council approval to implement the transfer.

The source of funding is the City Housing Fund.
Recommend adoption of the bid list as shown. The following contract awards are all low bid and within budget estimate unless otherwise noted. Each project or purchase was authorized in the annual budget.

A. Hydraulic Power
   Dumping Tippers

Recommendation: By Purchasing Director and Solid Waste Service's Director that the low bid, Quality Equipment & Supply Co., Inc., Charlotte, N. C., in the amount of $50,196.60, be accepted for award of contract.

Project Description: This proposed purchase is for 36 hydraulic power dumping tippers to be installed on sanitation trucks at the Sweden Road Facility. It enables the worker to hydraulically lift the 90 pound cart into the hopper, rather than manually lifting it into the truck.

M/WBE Status: No known M/WBE available for this procurement.

Source of Funding: General Fund - (Solid Waste Services-Sanitation Division.)

B. Printers/Accessories
   and Software

CIS Dept.

Recommendation: By Purchasing Director and Communication & Information Systems (CIS) Director, that the low bids meeting specifications be accepted for award of contract on a unit price basis, as listed:

Printer & Accessories
Data Print, Inc., Charlotte, N. C. in the amount of $61,773.00

Software
Cedalion Systems, Inc., Charlotte, N. C. in the amount of $88,364.00

Project Description: Printers & associated accessories and software will be used with micro computers throughout City government. These items are essential for its operation and support of micro computer systems.
C. Police & Fire Academy General Services

Roof Replacement

Recommendaation: By the General Services Director that the contract be awarded to Statesville Roofing & Heating Company in the amount of $155,020.00.

Project Description: The existing roof at the Police & Fire Academy is 16 years old. It has already exceeded its life expectancy of 15 years. Heavy deterioration can be observed on the surface and the roof is experiencing continuous leaking.

Source of Funding: General Capital Improvement Fund - (Building Maintenance - Pay-As-You-Go Tax Levy.)

D. Sound System Modifications Aviation

Recommendation: The Aviation Director recommends that a contract in the amount of $229,034.00 be awarded to Baker Audio/Telecon and Charlotte Sound and Visual (joint venture) for the sound system modifications on a lump sum basis.

Project Description: This project will provide the quality sound system necessary for public announcements in the terminal building. Due to expansion, the existing system no longer has the capacity to serve the terminal complex.

M/WBE Status: 5% goal - The low bidder was responsive to the DBE requirements at the time of bid.

<table>
<thead>
<tr>
<th>MBE</th>
<th>WBE</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.1%</td>
<td>0%</td>
</tr>
</tbody>
</table>

Source of Funding: Airport Capital Improvement Program - (South Terminal Expansion - 1985 Airport Revenue Bonds.)

Estimated Cost: $300,000

Low Bid: 229,034

Difference: $70,966 (24%)
**E. South Terminal Expansion**

**Phase II**

<table>
<thead>
<tr>
<th>Item</th>
<th>Contractor</th>
<th>Amount</th>
</tr>
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<tbody>
<tr>
<td>General</td>
<td>SAE America</td>
<td>$11,311,500.00</td>
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<tr>
<td>Mechanical</td>
<td>Mechanical Industries</td>
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</tr>
<tr>
<td>Electrical</td>
<td>Port City Electric Co.</td>
<td>1,654,000.00</td>
</tr>
<tr>
<td>Plumbing</td>
<td>Alpha Mechanical</td>
<td>412,825.00</td>
</tr>
</tbody>
</table>

* Amount includes base bid plus add alternate No. 5

**Project Description:** In 1987, City Council approved the Airport’s Master Plan which included a 186,000 sq. ft. terminal expansion. This expansion will provide additional concessionaire leasing space, new connectors and moving walkways to B & C Concourses and additional baggage handling facilities for the tenant airlines. The Council has previously appropriated Airport Revenue Bonds to fund this project.

**M/WBE Status:** All low bidders were responsive to the DBE requirements of the contract.

<table>
<thead>
<tr>
<th>Contract</th>
<th>DBE %</th>
<th>MBE %</th>
<th>WBE %</th>
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<tr>
<td>General</td>
<td>4.85</td>
<td>3.85</td>
<td>1.0</td>
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<tr>
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</tr>
<tr>
<td>Plumbing</td>
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<td>0</td>
<td>0</td>
</tr>
</tbody>
</table>

**Source of Funding:** Airport Capital Improvement Fund - (1987 Revenue Bonds - South Terminal Expansion.)

- Total Estimate: $16,750,000
- Total Bids: $15,238,825
- Difference: $1,511,175 (9.0%)

**F. Terminal Expansion**

**Final Conveyor Package**

**Recommendation:** By the Aviation Director, based upon the recommendations of the consultant, Breier, Neidle Patrone and Associates, that the low bid as submitted by Glidepath-USA, Inc. be rejected and that the second low bid with Alternate #4 in the amount of $1,757,300 as submitted by BAE Automated Systems, Inc. be accepted for award of contract on a lump sum basis.
Bid Summary:

Glidepath-USA, Inc. $1,622,719 *
BAE Automated Systems, Inc. $1,757,300
CCC Conveyors, Inc. $1,917,800
G & T Conveyors $2,165,140
Rapidan Demac Corp. Qualified Bid

* After several meetings with Glidepath-USA, the consulting engineers determined that they were not supplying the specified equipment for the computer sortation system.

Project Description: In 1987, City Council approved the Airport's Master Plan which included a 186,000 sq. ft. terminal expansion. This expansion will provide additional concessionaire leasing space, new connectors and moving walkways to B & C concourses and additional baggage handling facilities for the tenant airlines. Council has previously appropriated these funds.

This project was bid as two separate packages, interim package and final package. The interim package provides for installation of a baggage make-up carousel and necessary conveyor connections, which will be utilized by USAir and Lufthansa during construction of the terminal expansion project and will become the primary international baggage system.

The final package provides for the automated baggage system for USAir which will be available upon completion of the terminal expansion. This package includes a sophisticated computerized baggage sortation system that interfaces with USAir's computers system-wide.

DBE Status: The second low bidder, BAE Automated Systems, Inc. was responsive to the DBE requirements of the project.

MBE -
WBE - 3%

Source of Funding: 1982 Airport Revenue Bonds - South Terminal Expansion.

<table>
<thead>
<tr>
<th>Estimated Cost:</th>
<th>$1,600,000</th>
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<tbody>
<tr>
<td>Bid Award:</td>
<td>1,757,300</td>
</tr>
<tr>
<td>Difference:</td>
<td>$157,300</td>
</tr>
</tbody>
</table>

Funding is available in the project account to cover the higher than anticipated cost.
G. New Electrical Service From Duke Power Transmission
McAlpine Creek - Wastewater Management Facility

Recommendation: Director, Charlotte-Mecklenburg Utility Department recommends that the low bid by Bryant Electric Company of High Point, North Carolina in the amount of $348,330.00 be accepted for award of contract on a unit price basis.

Project Description: Installation of a medium voltage switchgear (previously purchased) is necessary to receive power from the new Duke Power Company transmission and substation located at McAlpine Plant. The installation of this equipment is being coordinated between CMUD and Duke Power Company to prevent the McAlpine Creek Wastewater Management Facility from being without power during the conversion of the old service to the new transmission line and substation.

M/WBE Status: The contractor has complied with the MWBE contract provisions which allow him to perform all the work with his own forces.

The Utility Department has verified through references that the contractor has the capability and typically self performs projects of this type.

Source of Funding: Water and Sewer Capital Improvement Fund - (McAlpine Creek Wastewater Treatment Plant Expansion.

Estimated Cost: $350,000
Low Bid: 348,330
Difference: $ 1,670 (less than 1%)

H. Sanitary Sewer Construction
30-Inch Sanitary Sewer Along Granite Street To The Steele Creek Force Main

Recommendation: Director, Charlotte-Mecklenburg Utility Department recommends that the low bid by Dellinger, Incorporated of Monroe, North Carolina in the amount of $625,061.64 be accepted for award of contract on a unit price basis.
**ITEM NO.** - 56 -

**Project Description:** Construction of this project will increase the flow capacity of sewer outfalls from the Steele Creek pump station. The need for increased capacity is based on proposed projects and development in the area.

**M/WBE Status:**

The contractor has committed MWBE participation of:

<table>
<thead>
<tr>
<th>PERCENT</th>
<th>OF TOTAL</th>
<th>PROJECT COST</th>
<th>PROJECT GOALS</th>
</tr>
</thead>
<tbody>
<tr>
<td>MWBE</td>
<td>$11,000</td>
<td>1.76%</td>
<td>6%</td>
</tr>
<tr>
<td>WBE</td>
<td>$12,300</td>
<td>1.97%</td>
<td>10%</td>
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</table>

The Utility Department has reviewed the contractor's good faith efforts to meet the project goals and determined that he has complied with the requirements of the MWBE Program.

Though one WBE subcontractor was not competitive at bid time, the Contractor is attempting to negotiate a subcontract with the WBE for horizontal boring. If successful, these negotiations will increase the WBE percentage substantially.

The MWBE Program Director concurs in the determination.

**Source of Funding:** Water and Sewer Capital Improvement Fund - (Parallel Outfall from Steele Creek Force Main.)

**Estimated Cost:** $628,000.00

Low Bid: $625,061.64

Difference: $2,938.36 (less than 1%)

---

I. FY-92 Curb Replacement Engineering

**Recommendation:** By the City Engineer that the low bid of $337,393.05, as submitted by Perree Corporation, be accepted for award on a unit price basis.

**Project Description:** These locations are identified and prioritized by Street Maintenance as needing replacement. This project is prepared annually by the Engineering Department to repair the curb and gutter system throughout the city. This project provides continuous maintenance of curb and gutter.
M/WBE Status:

The contractor has complied with the M/WBE contract provisions which allow him to perform all the work with his own forces. The M/WBE Director concurs in the determination.

Source of Funding: Powell Bill Fund - (Curb Repair & Replacement.)

Estimated Cost: $386,000.00
Low Bid: 337,393.05
Difference: $48,606.95 (13%)

J. Charlotte Convention Center Engineering
Concrete - 1

Recommendation: By the City Engineer based on the recommendation of the Construction Manager, that the low bidder’s failure to acknowledge receipt of Addendum #1 be waived as a technicality and that the low bid of $3,635,280.00, as submitted by Baker Concrete Construction, Inc., be accepted for award on a lump sum basis.

The low bidder failed to acknowledge receipt of Addendum #1 on the bid form. The City Attorney’s Office has rendered an opinion that this may be waived by Council on a technicality.

Project Description: This project consists of concrete foundations and caissons for the construction of the Charlotte Convention Center complex.

This work includes the construction of all concrete perimeter retaining walls, interior column footings, shear walls, columns and elevated stairway slabs, necessary to support the structural steel work.

M/WBE Status: The contractor has committed M/WBE participation of:

<table>
<thead>
<tr>
<th>MBE</th>
<th>WBE</th>
</tr>
</thead>
<tbody>
<tr>
<td>$217,000</td>
<td>$0</td>
</tr>
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</table>

<table>
<thead>
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<th>AMOUNT</th>
<th>PERCENT OF TOTAL</th>
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<tbody>
<tr>
<td>MBE</td>
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<td>11%</td>
</tr>
<tr>
<td>WBE</td>
<td>0%</td>
<td>4%</td>
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</table>
The Engineering Department has reviewed the contractor's good faith efforts to meet the project goals and determined that he has complied with the requirements of the M/WBE Program. The M/WBE Director concurs in the determination and recommendation for award.

Source of Funding: Convention Center Fund - (Convention Center Construction - Certificate of Participation.)

Estimated Cost: $3,272,003
Low Bid: 3,635,280
Difference: ($ 393,277) (-11.1%)

The overrun is primarily due to the changes that were made to the structure after the finalization of the estimate. Savings realized on previous bid packages will be used to cover the overrun.

K. Charlotte Convention Center

Waterproofing

Recommendation: By the City Engineer based on the recommendation of the Construction Manager, that the low bid of $184,620.00, as submitted by Chamberlin Company, Inc., be accepted for award on a lump sum basis.

Project Description: This project consists of the exterior waterproofing work for the construction of the Charlotte Convention Center complex.

This work includes the exterior underground foundation drainage system, vertical drainage fabric and bentonite waterproofing at exterior retaining walls.

M/WBE Status: The contractor has complied with the M/WBE contract provisions which allow him to perform all the work with his own forces. The M/WBE Director has reviewed the documentation and concurred with the recommendation for award.

Source of Funding: Convention Center Fund - (Convention Center Construction - Certificates of Participation.)

Estimated Cost: $182,307
Low Bid: 184,620
Difference: $ (2,313) (-1.3%)

Savings realized on previous bid packages will be used to cover the overrun.
BUDGET ORDINANCE/CONTRACT

29. Recommend (1) adoption of an ordinance appropriating $2,750,000 to provide project funding and (2) approval of a contract for $126,000 for architectural and engineering services for an aircraft maintenance hangar to Eubanks Associates.

Council Action
This ordinance will provide project funding and award a contract for architectural and engineering services for an aircraft maintenance hangar.

- The hangar would be utilized initially by CCAir (USAir Express) to maintain their fleet of commuter aircraft. CCAir is closing their other aircraft maintenance facilities and relocating them to Charlotte. This facility will initially employ over 140 highly skilled personnel.

- The hangar building, which will be located on 4.5 acres adjacent to USAir's maintenance facility, is sized to accommodate four 37-passenger or nine 15-passenger turbo-prop commuter aircraft. The hangar building includes ground floor shop, toilet, locker room and break room areas, second level offices and third level open mezzanine storage for a total of 52,230 square feet gross area.

- Total project costs, including aircraft maintenance hangar and aircraft parking ramps, are estimated as follows:

  Hangar Building .................. $1,850,000
  Site Preparation & Paving ........ 500,000
  A & E Fees & Quality Control .... 200,000
  Contingency .................... 200,000

  $2,750,000

- Eubanks Associates was selected to design the maintenance hangar building in accordance with City Council approved consultant selection process. Eubanks Associates is recommended based upon their experience with aircraft hangar structures and their DBE participation of approximately 8 1/2 percent.
ITEM NO. 60

- A lump sum design fee of $120,000, plus $6,000 in reimbursable expenses, was negotiated for this architectural services contract. This fee, which is 6 1/2% of estimated construction costs of $1,850,000 for the hangar, is in line with similar design consulting fees on projects of this magnitude.

Funding: The ordinance appropriates $2,750,000 in Airport Operating Fund Balance to cover the cost of design and construction.

Clearances: The Airport Advisory Committee concurs in this recommendation.

CONTRACT

30. Recommend approval of a one-year contract with Moreland Altabelli Associates not to exceed $203,840 to provide project management assistance for the Airport's land acquisition program.

Council Action: This one-year contract will provide project management assistance to the Airport's Part 150 Noise Compatibility Program and Master Plan Land Acquisition Programs.

Services to be Provided: Moreland Altabelli will provide continuing services consisting of, but not limited to:

- Continued land acquisition project coordination.
- Determination of all relocation benefits which includes replacement payments, moving expenses, interest differentials and costs incidental to the closing of the replacement houses.
- Assistance with development of noise attenuation programs.
- Continued monitoring and regulatory review of current and future programs for compliance with federal regulations.
- Assistance with federal requests such as grant applications, grant amendments, etc.
This contract is based upon an hourly rate for two on-site full-time personnel and the consulting services of Mr. Joe Carroll and his staff on an as-needed basis, plus reimbursable expenses. Total payments made under this contract shall not exceed $203,840.

Background:
- In October, 1990, the City contracted with Moreland Altobelli Associates, Inc., to provide assistance to the Airport's Part 150 Noise Compatibility Program. At that time proposals were received from three firms with experience in airport real estate services and Moreland Altobelli was selected.
- Moreland Altobelli has made available, upon the City's request, consultation services of Mr. Joe Carroll on an "as needed" basis. Mr. Carroll has substantial experience in the FAA's requirements for Part 150 programs, having served as Airport Noise Abatement Manager for Atlanta Hartsfield International Airport for over six years.

Funding:
Part 150 Noise Compatibility Capital Account (80% FAA participation).

Clearances:
Airport Advisory Committee concurs in this recommendation.

31. Recommend approval of a one year contract for $54,180 with Ron C. Kinard to provide property acquisition and negotiating services for the Airport.

Council Action
Council is requested to approve a one year contract of $54,180 to provide land acquisition and negotiation services in connection with the Airport's home buyout and land acquisition programs.

- Coordination of the activities of real estate appraisers, review appraisers, relocation specialists and property owners is an important part of the success of the Airport's acquisition programs.
Under the terms of the proposed contract, the City agrees to compensate Mr. Kinard based upon a monthly rate of $4,515, which includes all expenses, supplies and travel for these real estate coordination activities.

Mr. Kinard was hired in September, 1990, to continue coordination of the Airport's home buyout program. Mr. Kinard's efforts have allowed the Airport to exceed its original commitment of three offers per month in the Buyout Program. As of June 1, 1992, 153 offers have been extended to homeowners; 139 offers to purchase have been accepted by the homeowners; 104 homeowners have been relocated.

Funding: Part 150 Noise Compatibility Capital Account (80% FAA participation).

Clearances: The Airport Advisory Committee concurs in this recommendation.

STORMWATER BILLING AGREEMENT

32. Recommend approval to enter into a five year licensing agreement with Rippe and Kingston Systems, Inc. not to exceed $800,000 for a computerized stormwater billing system.

Stormwater Billing

In order to begin billing for stormwater charges in January, 1993, it is necessary to seek the assistance of a firm with experience in the utility billing field. A Request for Quotation was mailed to four software vendors with this experience. A task force of Engineering, Finance, and CIS staff reviewed the two responses received and determined that Rippe and Kingston best met the specifics of the Request for Quotation.

The stormwater billing system covered under this agreement is a flexible product which will be able to work with the City's water/sewer system to create a combined billing statement.
Background
In January 1991, City Council adopted a process and schedule for developing a stormwater management program with funding through a service charge based on a property's contribution to run-off. An objective of billing by January 1993 was established to coincide with the effective date of an EPA stormwater quality permit.

Funding:
Stormwater Services Capital Account.

Clearances:
Engineering, Finance, CIS.

CONTRACT AMENDMENT

33. Recommend approval to increase the total not to exceed amount of the contract with CH2M HILL SOUTHEAST, Inc. by $217,327 to $5,909,601.

Contract Amendment
As part of an EPA/State grant offer, the City began to pursue mechanical composting of wastewater sludge from the City wastewater treatment plants in 1984.

- Attached is information on this process that explains the reasons for this contract amendment.

- Engineering evaluations must be completed by CH2M HILL on the existing Statement of Qualifications which have been submitted to the City by interested vendors of systems and equipment.

- Evaluation of additional alternatives for treatment of biosolids (wastewater sludge) must be pursued in order to make the best decision for future biosolids processing at all City wastewater treatment plants.

Cost
The cost for these services will be $217,327 and this will increase the total not to exceed amount of the contract to $5,909,601.

Funding:
McAlpine Creek Wastewater Treatment Plant Composting Complex Capital Account.

Clearances:
Utility Director.

Attachment No. 29
AGREEMENT

34. Recommend approval of a services agreement for $88,500 with Harris, Miller, Miller & Hanson, Inc., to provide and support a flight track information system as part of the Airport's on-going Noise Control Program.

Council Action

Council is requested to approve a services agreement for $88,500 with Harris, Miller, Miller & Hanson (HMMH) to provide and support computer hardware and software products which are required to provide flight track information as part of the Airport's on-going Noise Control Program.

- HMMH has been previously engaged to process aircraft flight track information for all flights using Charlotte/Douglas International Airport. The information provided is most valuable in responding to questions or concerns regarding specific aircraft overflights or noise complaints, in addition to defense of litigation.

- HMMH has developed for sale or license certain proprietary computer hardware and software products designed to extract flight track information from the FAA's radar data and has offered such products and technical support to the City.

- Under the terms of this agreement, HMMH will provide the hardware to process the FAA's radar data, authorize the City through a license to use the proprietary software to monitor aircraft flight tracks, and provide maintenance for the system.

Funding: Part 150 Noise Compatibility Capital Account (80% FAA participation).

Clearances: Airport Advisory Committee concurs in this recommendation.
Recommend approval of a one year extension of the service agreement with Johnson Controls, Inc., for the Airport terminal building automation systems for $189,720.

Council Action

- Council is requested to approve a one year extension of the service agreement for $189,720 with Johnson Controls, Inc. for the Airport terminal building automation and air-conditioning systems.

Service Contract

- This service contract provides preventive maintenance for the more complex elements of the building automation system, which has centralized control of all heating, ventilating and air-conditioning, lighting, fire safety and security alarm programs.

- Because of the proprietary nature of the computer software, only Johnson Controls can provide manufacturer computer software support in addition to the other services required by the service agreement.

- While routine maintenance, servicing and operation of building systems are performed by Airport personnel, the more complex elements of the building automation system, which require specialized tools and specialized training, are maintained through this service contract.

- Amount of service contract represents a 2.4% increase over the previous year. Approximately 88% of the costs are labor related. The remainder is associated with repair materials on the head-end computer, software upgrades, preventative maintenance materials and cleaning materials.

- This agreement also extends the warranty until 6-30-93 on the new access control and security systems.

Funding:

Airport Operating Fund. The majority of this expenditure is reimbursed through the airlines and other tenants through monthly maintenance and operating charges.

Clearances: The Airport Advisory Committee concurs on this recommendation.
36. Recommend approval of Change Order #2 for $368,000 to the contract with D. H. Griffin Wrecking Company, Inc. for demolition of the Trade Mart Building.

Trade Mart

The contract with D. H. Griffin Wrecking Company for demolition of the Trade Mart building was approved on September 26, 1990 to clear the site for the new Convention Center.

- Due to delays, demolition could not begin until July 8, 1991.

- On July 16, 1991, new regulations were issued by the N. C. Department of Environmental Protection that required D. H. Griffin to handle and dispose of all roofing and floor tile material as asbestos-containing materials. Griffin's original bid and contract price anticipated removal and disposal of roof and tile as normal demolition materials in accordance with the regulations in effect at the time of the bid. The new regulations also caused the landfill dumping fees to increase.

- D. H. Griffin submitted a claim of $637,704 for additional cost of the work due to the change in law.

- The contract with D. H. Griffin provides for extra payment when conditions occur that could not have been anticipated by the Contractor at the time of signing the contract. Since the new regulations were not developed and implemented until July 16, 1991, they are considered as a changed condition.

- The construction manager, Fluor Daniel, and City Engineering staff negotiated the price down to $368,000. D. H. Griffin has agreed to the negotiated price and has executed a settlement and release agreement that will close out the contract upon approval and payment of the change order.
The construction manager has verified the cost of the additional work and recommends approval of the change order due to the change in conditions experienced by the contractor as a result of the new regulations. The City Attorney's office recommends approval of the Change Order to avoid costly litigation.

Original Contract Sum ............... $1,953,875.00
Change Order #1 ....................... $  1,500.00
Change Order #2 ....................... $ 368,000.00
New Contract Sum ..................... $2,323,375.00

Funding: Convention Center Fund.

37. Recommend approval of Change Order No. 1 for $82,145.90 to the contract with Aviation Constructors, Inc. for the South Terminal expansion - utilities and temporary connectors.

South Terminal Expansion
On September 23, 1991, Council awarded a contract for $2,186,722 for the first phase of the South Terminal expansion, a $25 million project which provides approximately 186,000 sq. ft. of new and renovated space in the main terminal. This phase relocates all underground utilities to make way for an expanded basement and baggage level.

- During design of the second phase of this project, additional utilities were identified for relocation in order to facilitate second phase construction.
- This change order will allow payment for the additional utility relocations and deletion of a baggage level electrical closet in order to accommodate and facilitate future construction.
- The new contract amount, including this change order, will be $2,268,867.90.

Funding: South Terminal Expansion Capital Account.

Clearances: The Airport Advisory Committee concurs in this recommendation.
LEASE AMENDMENT

38. Approval of lease amendment with Mecklenburg County to provide additional airport land for expansion of the yard waste processing facility between Byrum Drive and NC 160.

Council Action

This lease amendment with Mecklenburg County will provide 19.423 acres of additional Airport land for expansion of their yard waste processing facility.

Expansion

- Originally the Airport identified 35 acres of land which could be made available for use by the County for a yard waste processing facility. Due to zoning, only 13.887 acres of the site could be leased initially for this Processing Facility. Now the zoning has been changed to accommodate the facility on the entire site and the County has requested that their existing lease be amended to add the additional land. Use is limited to this purpose.

- The terms of the existing lease (approved by Council August 26, 1991) between the City and Mecklenburg County extend to August 26, 1996, with a five year option for renewal. The rent paid to the City by Mecklenburg County will continue to be $1 per annum under the terms of this supplemental agreement.

- The City has the express right to cancel and pay unamortized cost of construction based on pro rata allocation over ten years. County may also cancel if Airport regulations restrict use.

- All other provisions in the existing lease are applicable.

Clearances: The Airport Advisory Committee concurs in this recommendation.
LEASE AGREEMENT

39. Recommend approval of an agreement with Ontario Investments, Inc. of New York for the lease of Gateway 2000 microcomputers at a rate of $20,955 per month for 24-months. The total obligation under this agreement will be $502,920.

Lease

Recommended

- The lowest quotation of ten firms responding to the request for quotation for purchase of the microcomputers was received from the firm of Gateway, Inc., at a cost of $454,945. Because of the rapidly changing technology in the microcomputer environment, however, it was subsequently determined that a leasing arrangement would better serve the interests of the City.

- Ontario Investments, Inc., an incumbent City lessor, offered to buy the equipment from Gateway, Inc. and lease it back to the City for $502,920, or $47,975 more than the purchase price.

- Although purchase-lease back is the normal arrangement under third-party leasing agreements, Ontario added a unique option that will allow the City continued use of the Gateway microcomputers beyond the 24-month leasing term without additional cost.

- Delay in the lease of these microcomputers will postpone the full implementation and utilization of the NetFRAME local area network approved by City Council on May 26, 1992.

Funding: CIS Operating budget.

First motion to approve

Substitute Motion - Yes - Wheeler - delay 12 months

Substitute Motion - For 2

All Other

Substitute Motion - 7-13 unanimous
40. Recommend approval of: (A) a tri-party agreement between the City and the developer, American Family Homes, collectively, to build and finance a new house and, individually, with Samuel Jones and wife, Zennie, to purchase the new replacement house; (B) a $65,313 construction loan to American Family Homes to construct a new house; and (C) a $76,371 permanent loan from the Replacement Housing Program for Samuel Jones and wife, Zennie, to purchase the new house and to demolish their old house.

**Council Action**

- **A.** The tri-party agreement calls for the City and American Family Homes to build and finance a new house and for Mr. and Mrs. Jones to purchase the new replacement house.

- **B.** Approves a $65,313 construction loan to American Family Homes to construct the new house.

- **C.** Approves a $76,371 permanent loan to Mr. and Mrs. Jones to purchase the new house and demolish their old house. The $11,058 difference between the construction loan and the permanent loan is due to $1500 in attorney fees and closing costs, $220 in delinquent property taxes, and $9338 in outstanding liens against the property.

**Why is the City doing this?**

Because of code enforcement action to Mr. and Mrs. Jones' property at 3204 Lakeview Avenue, a rehabilitation cost analysis was conducted by Community Development staff. The analysis indicated that the house should be demolished because the house had aged beyond its economic life and it was not economically feasible to repair it.

The City's Relocation Local Option Policy provides replacement housing benefits to owner-occupants when their houses are to be demolished.
How much will this cost?
The construction loan to American Family Homes will be $65,313 at 0% from CDBG Replacement Housing funds and will be repaid to the City through the permanent financing of the house using the City's Replacement Housing Program. American Family Homes will be required to provide the City with an Irrevocable Letter of Credit for $65,313 to guarantee the construction of the house. The permanent loan of $76,371 will be to Samuel Jones and wife, Zennie.

Funding:
There is $638,323 available in the Community Development Block Grant Replacement Housing Account.

Background:
See Attachment

Clearances: Evaluation Committee and Community Development Department.

Attachment No. 30

Recommend approval of: (A) a tri-party agreement between the City and the developer, Potter Associates, collectively, to build and finance a new house and, individually, with J. W. Wilson and wife, Marie, to purchase the new replacement house; (B) a $64,591 construction loan to Potter Associates to construct a new house; and (C) $66,091 a permanent loan from the Replacement Housing Program for J. W. Wilson and wife, Marie, to purchase the new house and to demolish their old house.

Council Action

A. The tri-party agreement calls for the City and Potter Associates to build and finance a new house and for Mr. and Mrs. Wilson to purchase the new replacement house.

B. Approves a $64,591 construction loan to Potter Associates to construct the new house.
C. Approves a $66,091 permanent loan to Mr. and Mrs. Wilson to purchase the new house and demolish their old house. The $1500 difference in the construction loan and the permanent loan is due to attorney fees and closing costs.

Why is the City doing this?
Because of code enforcement action to Mr. and Mrs. Wilson's property at 328 Nance Road, a rehabilitation cost analysis was conducted by Community Development staff. The analysis indicated that the house should be demolished because the house had aged beyond its economic life and it was not economically feasible to repair it.

The City’s Relocation Local Option Policy provides replacement housing benefits to owner-occupants when their houses are to be demolished.

How much will this cost?
The construction loan to Potter Associates will be $64,591 at 0% from CDBG Replacement Housing funds and will be repaid to the City through the permanent financing of the house using the City’s Replacement Housing Program. Potter Associates will be required to provide the City with an Irrevocable Letter of Credit for $64,591 to guarantee the construction of the house.

The permanent loan of $66,091 will be to J. W. Wilson and wife, Marie.

Community Development Block Grant Replacement Housing Account.

Background:
See Attachment

Clearances: Evaluation Committee and Community Development Department

Attachment No. 31
CODE ENFORCEMENT

Detailed information is attached. Funds are available and liens will be placed against the properties for the costs incurred.

42. Recommend adoption of an ordinance authorizing the use of
In Rem Remedy to repair the dwelling located at 7210 Linda
Lake Drive.

Attachment No. 32

43. Recommend adoption of an ordinance authorizing the use of
In Rem Remedy to demolish and remove the dwelling located at
3815 Cheshire Road (aka 7313 West Sugar Creek Road).

Attachment No. 33

44. Recommend adoption of an ordinance authorizing the use of
In Rem Remedy to demolish and remove the dwelling located at
208 Oregon Street.

Attachment No. 34

TAX REFUND

43. Recommend adoption of a resolution authorizing the refund of
certain taxes assessed through clerical or assessor error in
the amount of $220,716.85.

SET PUBLIC HEARING

44. Recommend adoption of a resolution of intent to abandon a
portion of Old Mallard Creek Road and set a public hearing for
PROPERTY EXCHANGE

45. Recommend approval of an exchange of City-owned land for an equal amount of privately-owned land.

Project: NC 160 Relocation
Owners: Walter Osthoff, Jutta Finger-Osthoff, Eva Geldmacher
Property Address: Proposed right-of-way NC 160; Horseshoe Lane
Property to be Exchanged: 1.137 acres exchanged for 1.137 acres
Improvements: None
Appraised Value: $9,300.00

Remarks: The exchange of these equal-sized and valued parcels will facilitate the construction and relocation of NC 160 to allow for the extension of Runway 18L. Public Notice of the City's intention to exchange this property was published in accordance with applicable laws.
Zoned: I-1 Use: Vacant
Tax Value: $5,371.00

PROPERTY TRANSACTIONS

46. Recommend approval of the following property transactions and adoption of the condemnation resolutions.

A. Project: Monroe/Wendover/Eastway Drive Intersection
   Improvements, Parcel No. 3
   Owner(s): Clarence Ronald Welch
   Property Address: 3811 Monroe Road
   Property to be acquired: 1,440 sq.ft. (0.032 ac.) fee plus Temporary Construction Easement
   Improvements: Asphalt
   Price: $10,800.00
   Remarks: The property is currently used as a motorcycle sales and repair shop.
   Zoned: R2 Use: Commercial
   TAX VALUE: $75,490.00 TAX CODE: 159-054-11
B. Project: Park/Johnston Road Widening, Phase II, Segment IV, Parcel No. 503 A&B
Owner(s): H. R. Auton & wf., Andrienne Auton
Property Address: 8628 South Boulevard
Property to be acquired: 6,822 sq. ft. (0.157 ac.)
Permanent Easement plus 4,310 sq. ft. (0.0989 ac.) of Temporary Construction Easement.
Improvements: Chain-link fence, light standards, paved drive entrance, graved parking lot, sidewalk, flowering shade trees, underground sprinkler system and signage.
Price: $106,603.00
Remarks: On April 13, 1992 City Council approved a resolution authorizing condemnation proceedings. However, a negotiated settlement was reached prior to filing condemnation. Therefore, we are asking City Council to rescind that resolution authorizing condemnation that was approved on April 13, 1992.
Zone: I-2 Use: Used car lot
TAX VALUE: $213,570.00 TAX CODE: 205-161-10 & 11

C. Project: Walker Branch Outfall Tributary #1, Sanitary Sewer, Parcel No. 3
Owner(s): Sarah Belk Gambrell
Property Address: 183.11 ac. York Road
Property to be acquired: 78,100 sq. ft. (1.79 ac.)
Permanent Sanitary Sewer Easement plus 62,480 sq. ft. (1.43 ac.) Temporary Construction Easement
Improvements: Trees
Price: $16,000.00
Remarks: The property will be encumbered by 9 elevated manholes, loss of mature trees, and a 25 foot wide easement area separating the parcel into two tracts of land.
Zone: R-15 Use: Residential
TAX VALUE: $2,380,430.00 TAX CODE: 219-061-03
D. Project: Monroe/Wendover/Eastway Drive Intersection
   Improvements, Parcel No. 40
Owner(s): P. H. Klutts Company - c/o Henry Klutts
Property Address: 4222 Eastway Drive
Property to be acquired: 9,831 sq.ft. (0.226 ac.)
   including all structures located thereon (Total Take)
Improvements: Single-story 1,458 sq.ft. brick duplex and
detached framed storage building.
Price: $61,000.00
Remarks: 9,831 sq.ft. (0.226 ac.) including all structures located thereon.

Zoned: R-9   Use: Residential

TAX VALUE: $53,960.00   TAX CODE: 159-051-08

E. Project: F.A.R. Part 150 land Acquisition Program -
   Residential Purchase
Owner(s): Joyce F. Glines
Property Address: 6453 Shoreline Drive
   Charlotte, N. C. 28214
Property to be acquired: .43 acres
Improvements: 3 bedrooms, 2 bath, ranch
Tax Value: $77,070.00  Purchase Price: $80,000.00
Remarks: Purchase price was determined by an independent
   appraiser and a review by a second appraiser. Each
   appraisal takes into consideration specific quality and
   quantity of the house. The tax department has lowered the
   evaluations in Moores Park due to "economic obsolescence"
   (proximity to the Airport). Residential property acquired
   per Federal Guidelines 49 CFR Part 24 of the Uniform
   Acquisition and Relocation Act 1970. Owners eligible for
   relocation benefits. Acquisition and relocation costs
   eligible for Federal Aviation Administration reimbursement.
ITEM NO. - 77 -

F. Project: F.A.R. Part 150 Land Acquisition Program - Residential Purchase

Owner(s): Robert L. Davis & wife, Linda C.

Property Address: 7635 Whippoorwill Drive
Charlotte, N. C. 28217

Property to be acquired: 1.170 acres
Improvements: 2 bedrooms, 2 bath, ranch
Tax Value: $63,790.00 Purchase Price: $70,000.00

CONDEMNATIONS

G. Project: Monroe/Wendover/Eastway Drive Intersection

Improvements, Parcel No. 21

Owner(s): Carol Vick Johnston, Elizabeth C. Johnston and any other parties of interest

Property address: 3834 Monroe Road

Property to be condemned: 2,566 sq.ft. (0.059 ac.)

Improvements: Signs and Shrubbery

Price: $19,300.00

Reason for condemnation:

Mr. Johnston feels strongly that he should be getting $15.00 to $20.00 per square foot for this property. However, this is more than three times the cost per square foot given by an appraisal which used the sales of comparable property as its basis. Mr. Johnston has yet to supply us with any information to support his claims. Acquisition price as determined by an independent appraiser is $19,300.00

Total Area: = 14,551 sq.ft. (0.334 ac.)
Fee Simple: = 1,903 sq.ft. (0.044 ac.)
Temp. Const. Easement: = 663 sq.ft. (0.015 ac.)
Remaining Area: = 11,985 sq.ft. (0.275 ac.)

Zoned: I-2 Use: Commercial

TAX VALUE: $125,250.00 TAX CODE: 159-047-04
H. Project: Old Concord Road/I-85 - 1991 Annexation,
Parcel No. 25
Owner(s): Colville Town Homes Condominium Association,
Inc. and any other parties of interest
Property address: 7.750 acres at Old Concord Road
Property to be condemned: 14,942 sq.ft. (0.343 ac.)
Improvements: None
Price: $1,400.00
Reason for condemnation:
Total Area: = 337,605 sq.ft. (7.750 ac.)
Perm. Easement To Be Acquired: = 5,125 sq.ft. (0.118 ac.)
Temp. Const. Easem't: = 9,817 sq.ft. (0.226 ac.)
Area Remaining: = 332,480 sq.ft. (7.632 ac.)
Property owners contend that there will be damages to
their property as a result of the proposed line. The
independent appraisers have determined that the placement
of this sewer line will not adversely impact their
property since the proposed sewer line is within the
setback where no units can be built. Their counteroffer
was $15,000.00.
Zoned: R-12MF
Use: Condominiums
TAX VALUE: $0 (Condo Common Area) TAX CODE: 049-292-00

I. Project: Old Concord Road/I-85 - 1991 Annexation,
Parcel No. 26
Owner(s): Colville Garden Homeowners Association and any
other parties of interest
Property address: 7.786 acres at corner of Suther Road
and Margie Ann Drive
Property to be condemned: 8,265 sq.ft. (0.189 ac.)
Improvements: None
Price: $1,400.00
Reason for condemnation:
Total Area: = 339,149 sq.ft. (7.786 ac.)
Perm. Easement Acquired: = 4,988 sq.ft. (0.114 ac.)
Temp. Const. Easem't. Acquired: = 3,277 sq.ft. (0.075 ac.)
Area Remaining: = 334,161 sq.ft. (7.672 ac.)
Property owners contend that there will be damages to
their property as a result of the proposed line. The
independent appraisers have determined that the placement
of this sewer line will not adversely impact their
property since the proposed sewer line is within the
setback where no units can be built. Their counteroffer
was $15,000.00.
J. Project: Add-A-Lane Little Rock at Manderly, Parcel No. 2
Owner(s): Paul B. Bradley & Carter H. Bradley & any other parties of interest
Property address: 2117 Little Rock Road
Property to be condemned: 3,600 sq.ft. (.02 ac.)
Improvements: Bushes
Price: $350.00
Reason for condemnation:
Mr. Bradley owns two (2) properties. One is involved in our Add-A-Lane program, the other is a hotel/motel. He objects to our road improvement work on this parcel because of the requirements that were placed on him to install trees and curb & gutter. Our program was designed as a "quick fix" of traffic congestion with a minimum amount of money for construction. It was not intended to upgrade intersections. Condemnation approval is requested since he will not agree to cooperate on this project.

Zoned: R-12       Use: Residence

TAX VALUE: $100,710.00       TAX CODE: 059-183-12
ALLEY TO BE CLOSED

CITY OF CHARLOTTE
DEPARTMENT OF TRANSPORTATION
TRANSPORTATION ENGINEERING DIVISION

ALLEY CLOSING
BY THE CITY OF CHARLOTTE

ALLEY AT LOUISE AVE
NEAR PERSIMMON ST.
At the May 26, 1992 public hearing Mr. Jeff Hopkins of 400 Dawn Circle (opposite Eloise Avenue) had the following concerns:

Concern: Abandonment signs were installed in the wrong location.

Response: Abandonment signs were initially installed on May 8th at locations on Pound Avenue. Pound Avenue is approximately 235 feet north of Eloise Avenue (see attached map). These signs include a petition number and a telephone number to call for additional information. After Mr. Hopkins called CDOT for specific information, it was determined that the signs had been installed in the wrong location. On Tuesday, May 19th, the signs were relocated to Eloise Avenue. CDOT has received no telephone inquiries concerning this abandonment other than from Mr. Hopkins.

Concern: The Hidden Valley Community Association had not been contacted to review/comment on the petition.

Response: According to CDOT policy, neighborhood associations in the vicinity of the right-of-way abandonment are identified and given the opportunity to review/comment on the petition. The following conditions exist on Eloise Avenue:

- not used, paved, or under City maintenance
- fence is installed across its intersection with Dawn Circle
  (No access from North Tryon Street to Dawn Circle)
- adjoined by B-2 and B-2 (CD) zoning districts

CDOT did not identify a neighborhood association because Eloise Avenue is not located in or affects the access to a residential neighborhood.

The Hidden Valley Community Association has been contacted following the May 26, 1992 public hearing and they have no objection to the abandonment petition.

For future right-of-way abandonment petitions, CDOT will request the Planning Commission to identify affected neighborhood associations.

Concern: Mr. Gouch has not fulfilled the requirements of the conditional zoning approved by the Council for his property.

Response: The City Council approved rezoning petition 89-19 on May 15, 1989 which included the rezoning of residentially zoned property on Dawn Circle at the rear of Mr. Gouch's property to B-2 (CD). The conditional zoning included requirements for a 25-foot landscaped buffer along the Dawn Circle.
frontage/adjacent residential property and a condition that no vehicular access be permitted from the property to Dawn Circle. Mr. Gouch has not constructed the proposed building addition and therefore has not provided the landscaped buffer. Note 4. on the approved site plan states that "unopened Eloise Avenue right-of-way [is] to be abandoned prior to any new construction within its confines."

The northern boundary of this B-2 (CD) zoning district is the centerline of Eloise Avenue. It is recommended that to be consistent with the conditional zoning of the adjacent property that the Council further stipulate that access be prohibited to Dawn Circle from any portion of Eloise Avenue as a condition of the abandonment of the right-of-way.

Note:
At the end of each calendar year the Zoning Committee reviews all conditional rezoning plans that have not been implemented within 3 years of the date approved by the Council. The Zoning Committee may recommend a rezoning of the property to the City Council. City Council may then request the Planning Commission to file a petition for a rezoning of the property. A citizen may also submit a petition to rezone conditionally zoned property after the 3 year time period.
STATE OF NORTH CAROLINA
COUNTY OF MECKLENBURG

POLICE SERVICES AGREEMENT
BETWEEN MECKLENBURG COUNTY
AND THE CITY OF CHARLOTTE

THIS AGREEMENT, made as of the 1st day of July, 1992, by and between the
COUNTY OF MECKLENBURG, a political subdivision of the State of North Carolina
(hereinafter the "County"), and the CITY OF CHARLOTTE, a municipal
corporation located within Mecklenburg County, organized under the laws of
the State of North Carolina (hereinafter the "City").

WITNESSETH:

WHEREAS, pursuant to the authority granted in Chapter 664 of the 1917
Session Laws, as amended, Mecklenburg County established the Mecklenburg
County Police Department which has jurisdiction to patrol and police the
entire county; and

WHEREAS, pursuant to the provisions of G.S. 153A-149(c)(18), annually
Mecklenburg County levies property taxes to pay the cost of the operation of
the Mecklenburg County Police Department upon property located within
Mecklenburg County, subject to the rules and according to the procedures
prescribed in the Machinery Act (Chapter 105, Subchapter II of the North
Carolina General Statutes), whether such property is located within a
municipality or within the unincorporated area; and

WHEREAS, the Mecklenburg County Board of Commissioners determined that
it is in the public interest to eliminate the inequity which results from
using property taxes collected from within municipalities to pay for those
services provided by the Mecklenburg County Police Department to the
unincorporated area; and

WHEREAS, on April 13, 1992 the Mecklenburg County Board of Commissioners
adopted a Resolution Proposing Tax Equity for Police Services, a copy of
which Resolution is attached hereto as Exhibit A; and

WHEREAS, pursuant to the provisions of G.S. 153A-212, G.S. 153A-445, and
Article 20 of Chapter 160A of the North Carolina General Statutes, the County
and the City wish to enter into this Interlocal Cooperation Agreement to
specify the level of law enforcement services to be provided by the
Mecklenburg County Police Department within the City, to specify the law
enforcement services to be provided within the City by law enforcement officers other than those employed by the Mecklenburg County Police Department, and to set forth the financial arrangements between the County and the City with respect thereto.

NOW, THEREFORE, in consideration of the premises and pursuant to the terms of this Agreement, the County and the City agree as follows:

1. **Purpose of Agreement.** The purpose of this Agreement is to specify the level of law enforcement services which the Mecklenburg County Police Department will provide within the City's corporate limits, to specify the law enforcement services which the City will provide within its corporate limits using law enforcement officers other than those employed by Mecklenburg County, and to set forth the financial arrangements between the County and the City with respect thereto.

2. **Computation of Police Tax Equity Amount.** The Mecklenburg County Police Department provides some services to all Mecklenburg County residents such as operation of the Intake Center, assistance provided the District Attorney's office, payments associated with the operation of the communications portion of the Emergency Management System, providing security to County buildings, patrolling the lakes, and providing school resource and D.A.R.E. officers to the Charlotte-Mecklenburg schools. Except for services of this nature, all remaining services of the Mecklenburg County Police Department are services associated with the operation of the Mecklenburg County Police in the unincorporated area and within certain municipalities located within Mecklenburg County at the request of the municipalities.

   Annually on or before April 15, the County Manager will take the following actions: (1) estimate the amount of money which will be used during that current fiscal year to fully fund the operation of the Mecklenburg County Police Department in the unincorporated area, said amount to be known as the "Unincorporated Area Police Cost"; (2) determine the tax base in the unincorporated area of the County as of the preceding January 1 estimated as of March 30, and, using said estimated tax base, determine the number of cents of ad valorem tax levy which would be necessary to provide the Unincorporated Area Police Cost as determined in (1) above; (3) determine the tax base in the City as of the preceding January 1 estimated as of
March 30, and, using said estimated tax base, determine the amount of money equal to the product of the component of the County-wide tax rate determined in (2) above and the tax base of the City as of the preceding January 1, said amount to be known as the City's "Police Tax Equity Amount"; and (4) inform the City Manager of the amount of the City's Police Tax Equity Amount for the next fiscal year.

For the initial year of this Agreement, using the methodology specified in (1) through (3) above, the City's Police Tax Equity Amount has been calculated to be $22,337,370.00.

3. Police Services Cost. The law enforcement services which will be provided by the County to the City pursuant to this Agreement shall be as set forth in Service Level III, as such Service Level is described in Exhibit B attached hereto and incorporated herein by reference. For the initial fiscal year of this Agreement, the County agrees to provide such services to the City for $____-0______, said amount to be known as the City's "Police Services Cost."

On an annual basis, on or before March 1, the City will inform the County Manager of any change in Service Level desired for the next fiscal-contract year.

On an annual basis, on or before April 15, the County Manager will determine the City's Police Service Cost for the next fiscal year and inform the City Manager of such amount.

4. Remittance of Police Tax Equity Amount. The City's Police Services Cost will be deducted from the City's Police Tax Equity Amount and the amount by which the Police Tax Equity Amount exceeds the Police Services Cost will be remitted by County to City on the third (3rd) business day of each of the following months in the percentages shown below:

<table>
<thead>
<tr>
<th>Month</th>
<th>Percentage</th>
</tr>
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<tbody>
<tr>
<td>November</td>
<td>20%</td>
</tr>
<tr>
<td>December</td>
<td>30%</td>
</tr>
<tr>
<td>January</td>
<td>40%</td>
</tr>
<tr>
<td>February</td>
<td>10/100%</td>
</tr>
</tbody>
</table>

In the event that the City's Police Services Cost in any fiscal-contract year is greater than the City's Police Tax Equity Amount, the City will remit in
equal monthly installments to County the difference on or before the third (3rd) business day of each month of such fiscal-contract year.

5. Recalculation of Distribution of Sales and Intangible Taxes.

Annually, beginning with the distributions to local governments of sales tax and intangible personal properties tax scheduled to be made in August 1993, the County will remit to the City the difference between the amount directly distributed to the City and the amount that would have been distributed to the City if this Agreement had not been made.

The calculation will be made by (1) adjusting the "ad valorem levy" as reported on the distributions report from the North Carolina Department of Revenue by reducing the amount shown for "Mecklenburg County" by the amount of the City's Police Tax Equity Amount for the preceding contract-fiscal year actually remitted to the City and increasing the amount shown for "Charlotte" by the same amount; (2) recalculating the percent of levy; and (3) calculating the difference in sales or intangible personal properties taxes distributed. The difference will be remitted to the City by the County on the first business day following receipt of both the distribution of funds and distribution report from the State.

6. Law Enforcement Services Provided by City. To the extent that City chooses not to purchase from the County all law enforcement services which it determines to be appropriate to be provided within its corporate limits, City agrees to provide to the residents and property owners within its corporate limits such level of law enforcement services as it determines to be appropriate using other law enforcement officers. It is understood and agreed that nothing contained in this Agreement affects the police jurisdiction granted to the Mecklenburg County Police Department and its officers by Chapter 664 of the 1917 Session Laws, as amended, over all portions of Mecklenburg County, both incorporated and unincorporated.

7. Personnel Necessary to the Provision of Police Services. All personnel involved in providing law enforcement services on behalf of the County within the City shall be either employees or agents of Mecklenburg County and shall act under the direction of the Mecklenburg County Chief of Police, who in turn is responsible to the Mecklenburg County Manager and the
Mecklenburg County Board of Commissioners. Neither the City, nor its elected
officials, nor its agents, nor its employees, shall have the authority to
supervise persons engaged in providing law enforcement services to the City
on behalf of the County pursuant to this Agreement.

All personnel involved in providing law enforcement services on behalf
of the City within the City shall be either employees or agents of City and
shall act under the direction of the City. Neither the County, nor its
elected officials, nor its agents, nor its employees, shall have the
authority to supervise persons engaged in providing law enforcement services
to the City on behalf of the City.

8. Property. Any real or personal property acquired by either of the
parties for use in connection with the services provided hereunder shall be
owned solely by that government and shall remain the property of that
government after termination of this Agreement.

9. Former Agreements. Upon the effective date of this Agreement, any
previously authorized and executed Service Level Agreements are cancelled.
The execution of this Agreement shall not affect, however, any interlocal
agreement for law enforcement communication services which may have been
entered into between City and County.

10. Term of Agreement. This Agreement shall be effective July 1, 1992
for an initial twelve (12) month, fiscal-contract year term, and shall be
automatically renewed each fiscal year thereafter for additional twelve (12)
month periods unless notice of non-renewal is given in writing to the County
Manager or City Manager, as appropriate, on or before April 30 prior to the
next fiscal-contract year.

11. Amendment of Agreement. This Agreement may be amended at any time
by the parties. All amendments must be in writing and approved by the Board
of County Commissioners and the City Council before they shall become
effective.
Executed as of the day and year first above written pursuant to authority duly given by the Mecklenburg County Board of Commissioners and the Charlotte City Council.

COUNTY OF MECKLENBURG

Chairman, Board of Commissioners

(SEAL)

Clerk to the Board

Approved as to Form:

County Attorney

This instrument has been preaudited in the manner required by the Local Government Budget and Fiscal Control Act.

Director of Finance
Mecklenburg County

0139C

CITY OF CHARLOTTE

Mayor

(SEAL)

Clerk to the City Council

Approved as to Form:

City Attorney

This instrument has been preaudited in the manner required by the Local Government Budget and Fiscal Control Act.

Director of Finance
City of Charlotte
WHEREAS, the Mecklenburg County Board of Commissioners desires to eliminate any tax inequity which exists in the funding of Police and Park Services to all its residents; now, therefore,

BE IT RESOLVED by the Board of Commissioners that it is the intent of the Board of Commissioners:

1. To establish on an ongoing basis beginning in FY 93 a component of its County-wide ad valorem tax rate, which when applied to the then existing tax base in the unincorporated area of the County, will provide that amount of money which will fully fund the operation of the Mecklenburg County Police in such unincorporated areas at a level which meets the needs of the citizens served; and

2. For Police services to remit to each municipality in the County as a result of the necessary application of that component County-wide an amount of money equal to the product of the component of the County-wide tax rate described above and the respective tax bases within the corporate limits of the municipalities as those limits exist today or as they may exist in the future; and

3. To achieve this "Tax Equity" 100% with the adoption of the FY 93 budget.


________________________________________
Clerk to Board of Commissioners

APPROVED AS TO FORM:

________________________________________
County Attorney

0214C
Exhibit B

THREE LEVELS OF POLICE SERVICE THAT WILL BE OFFERED TO EACH
OF THE MUNICIPALITIES WITHIN MECKLENBURG COUNTY

LEVEL I — FULL SERVICE — The Mecklenburg County Police Department will
provide services equivalent to those normally provided to unincorporated
areas of the County. These services will be provided in accordance with the
Mecklenburg County Police Department's established policies and procedures.

LEVEL II — SUPPORT SERVICES — The Mecklenburg County Police Department
will provide all of the following support services to any of the County's
municipalities, upon request: Communications, Crime Prevention, Crime Scene
Processing, Criminal Investigations, Emergency Tactical Response, K-9,
Property and Evidence Control, Training, and Vice and Intelligence
Investigations. Under this service level, the Mecklenburg County Police
Department will not be responsible for patrol services in the
municipalities. These services will be provided in accordance with the
Mecklenburg County Police Department's established policies and procedures.

LEVEL III — MUTUAL AID — The Mecklenburg County Police Department will
give assistance in emergency situations when the demands of that situation
exceed the municipality's resources and the municipality requests assistance
from the County Police to help alleviate the crisis. These services will be
provided in accordance with the Mecklenburg County Police Department's
established policies and procedures.
STATE OF NORTH CAROLINA
COUNTY OF MECKLENBURG

AGREEMENT BETWEEN THE CITY
OF CHARLOTTE AND MECKLENBURG
COUNTY FOR THE CONSOLIDATION
OF THE PARK AND RECREATION
DEPARTMENTS

This Agreement is made as of July 1, 1992, by and between the COUNTY OF
MECKLENBURG (hereinafter the "County"), a political subdivision of the State
of North Carolina, and the CITY OF CHARLOTTE (hereinafter the "City"), a
municipal corporation organized under the laws of the State of North Carolina.

W I T N E S S E T H:

WHEREAS, a number of local governmental operations have been
successfully consolidated, such as Tax Collection, Purchasing, Public
Schools, Planning, Elections, Community Relations, Civil Preparedness,
Utilities, Veterans Service Office, Building Inspection, Animal Control, and
the RideShare Program; and

WHEREAS, the City Council and Board of County Commissioners desire to
continue functional consolidation in order to improve the accountability and
efficiency of local government; and

WHEREAS, the City Council and Board of County Commissioners share a
common philosophy of providing parks, greenways, recreation facilities, as
well as leisure activities and events for the benefit and enjoyment of people
throughout the community respecting the diversity in socio-economic status,
age, race, sex and/or disability; and

WHEREAS, public recreation and parks provide a very significant social
and economic impact on the community's quality of life; and

WHEREAS, the Park and Recreation Departments have been identified as
appropriate for a consolidation as set forth herein;

NOW, THEREFORE, in consideration of the premises and the fulfillment of
the terms of this Agreement, the County and the City agree as follows:

1. Purpose of Agreement. The purpose of this Agreement is to specify
the details of the consolidation of the City Park and Recreation Department
into the County Park and Recreation Department.
2. **Functions to be Consolidated.** The City and the County have studied the various functions performed by the City Park and Recreation Department and the various facilities operated by the City Park and Recreation Department and have determined which functions and facilities are to be consolidated under the Mecklenburg County Park and Recreation Department and which functions and facilities are to remain under the City. These functions and facilities are as indicated below:

(A) Functions and facilities to be consolidated under the Mecklenburg County Park and Recreation Department:

- Community Parks
- District Parks
- Golf Courses
- Grady Cole Center
- Memorial Stadium
- Nature Preserves
- Neighborhood Parks
- Park Rangers
- Recreation Centers
- School-based Parks
- St. Mary's Chapel
- Swimming Pools

(B) Functions and facilities to remain with the City:

- Cemeteries
- Vacant Lands
- Street Right-of-way
- Median Maintenance
- Streetscape and Trees
- McGill Rose Garden
- Tryon Street Mall and Uptown Green Spaces:
  - Araquipa Park
  - Marshall Park
  - Old Settlers Cemetery
  - Polk Park
  - Parks Maintenance Facility

The facilities which are to be consolidated under the County Park and Recreation Department are more specifically set forth in Exhibit A, which is attached hereto and incorporated herein by reference. All of these facilities, except for Renaissance Park and the park located at the corner of Randolph and Billingsley Roads which is currently leased by the County to the City, are to be conveyed at no cost by the City to the County as more
specifically described herein. Ownership of Renaissance Park is to remain with the City, but said property is to be leased at no cost to the County and operated by the County. As of the effective date of this Agreement, the lease for the County property located at the corner of Randolph and Billingsley Roads is to be cancelled.

3. **Real Property Transfers.** All the properties listed on Exhibit A hereto, except for Renaissance Park and the park at the corner of Randolph and Billingsley Roads, are to be initially leased, and then upon request by the County, conveyed by the City to the County. Renaissance Park is to be leased at no cost to the County for the term of this Agreement as set forth in the "Renaissance Park Lease Agreement" which is attached hereto and incorporated herein as Exhibit B. The October 5, 1981 Lease of the County property located at the corner of Randolph and Billingsley Roads to the City is amended to delete the second sentence of Paragraph 4 (which would have required the City to remove certain recreational equipment from the premises upon cancellation of the Lease), and the Lease Agreement, as amended, is cancelled as of the date of this Agreement. All of the remaining property set forth in Exhibit B is to be leased at no cost by the City to the County as set forth in the "Master Lease Agreement" attached hereto as Exhibit C and incorporated herein by reference. Said Master Lease Agreement will remain in effect until such time as all properties subject to the Master Lease Agreement have been conveyed at no cost to the County.

Conveyance of the property listed on Exhibit A, except for Renaissance Park and the property at the corner of Randolph and Billingsley Roads, is subject to the following principles:

(A) Park property for which current or future improvements are to be financed by authorized but unissued City general obligation bonds will remain the property of the City, but subject to the "Master Lease Agreement", until such time as the improvements have been completed. Such property will be conveyed by City to County at no cost upon the County's request after the improvements have been completed.

(B) County must continue to use the properties conveyed to it for Park and Recreation purposes. Such properties can only be conveyed to third parties in the event City agrees in writing to the conveyance
of such property by the County. In the event the County ceases to use such property for Park and Recreation purposes, upon request, the County will convey such property to the City at no cost. The City may require the County to convey the Grady Cole Center/Memorial Stadium properties without compensation upon fourteen (14) months prior written notice to a third party or parties and for such purposes as set forth in the Elizabeth Small Area Plan adopted by the City Council in November, 1985, or the Central Piedmont Community College Master Plan adopted in 1988, or Center City Charlotte Urban Plan adopted in 1990.

(C) If this Agreement is ever terminated, then all properties theretofore conveyed by City to County, which are owned by County as of the date of termination and not otherwise subject to binding agreements to convey to a third party, will be reconveyed by County to City at no cost.

(D) All costs associated with the transfer of property from the City to County, such as title searches, preparation of deeds, and boundary surveys, will be borne by the County.

(E) As more fully set forth in Paragraph 10 hereof, any and all liability associated with the ownership, operation and maintenance of the property conveyed by City to County arising on an occurrence basis after the effective date of this Agreement shall be that of the County.

4. Personal Property. The City agrees to transfer to County, at no cost, all City-owned equipment as set forth in Exhibit D hereof, which property is to be used for Park and Recreation purposes, in accordance with the following principles:

(A) Personal property which is being lease-purchased by the City will be leased to the County until such time as the lease purchase agreement has been terminated. Such property will be transferred by City to County upon the County's request after the lease purchase agreement has been terminated.

(B) County must continue to use the personal property transferred to it for Park and Recreation purposes. Such personal property can be transferred to third parties in the event the County decides to
replace said personal property with other personal property to be used in connection with Park and Recreation purposes. In the event the County ceases to use such personal property for Park and Recreation purposes prior to the County's determination to dispose of such property in connection with obtaining replacement property, upon request, County will transfer such personal property to the City at no cost.

(C) If this Agreement is ever terminated, then all personal property transferred by City to County, which is owned by County as of the date of termination, and not otherwise subject to binding agreements to transfer to a third party, will be transferred by County to City at no cost.

(D) All costs associated with the transfer of the personal property from the City to the County will be borne by the County.

(E) The City agrees to execute such bills of sale or other documents for the transfer of personal property as are determined by the County to be necessary for the transfer of the personal property listed on Exhibit D.

3. Contracts Affecting Real and Personal Property. The City has heretofore provided County with copies of all leases and other contracts affecting any of the real property listed on Exhibit A or personal property listed on Exhibit D. Attached hereto as Exhibit E is a list of all such contracts, leases, or other agreements which would, as of the effective date of this Agreement, affect any of such real or personal property. City agrees to take such actions and execute such documents as may be required to assign its rights and obligations under such contracts, leases, or other agreements to County.

6. Costs of Providing Park and Recreation Services. During the term of this Agreement the County shall bear the full cost for the operations of the consolidated Park and Recreation Department, for employment of all personnel associated therewith, and for the maintenance and improvement of all real property used in connection therewith. The City will bear the full cost of repaying the City general obligation bonds issued prior to July 1,
1992 to purchase or improve the real property listed on Exhibit A and the full cost of making payments under any lease or lease-purchase agreements affecting personal property included on Exhibit D. The County will bear the full cost of repaying any City general obligation bonds issued at the County's request on or after July 1, 1992 to purchase or improve property for park and recreation purposes.

7. Personnel. As of the effective date of this Agreement, the employment of certain City employees from the City Park and Recreation Department, as set forth in a letter dated June ________, 1992, from _______ to _________, will terminate as a result of the elimination of the positions held by those employees from the City's 1992-93 Budget. All of these City employees shall have the right to become County employees as of the effective date of this Agreement consistent with the following principles:

(A) Former City employees who are employed by the County will be subject to and protected by the same personnel policies as other County employees, including but not limited to the County's pay plan, employee benefit programs, and Equal Employment Opportunity Policy.

(B) All County personnel are classified by Board of County Commissioner Policy into one of the following categories: permanent full-time employees, permanent part-time employees, and temporary employees. Former City employees who become County employees will be placed into the County classification which is closest to their classification under the City's personnel system. Former City employees will be employed by the County at the same salary that they last held as City employees. After organizational changes have evolved, which should take at least six months, all former City employees will complete HAY Questionnaires for permanent classification by the County Job Content Evaluation Committee.

(C) All service as a prior permanent City employee will be transferred, including six months of non-contributory (for retirement purposes) City service. Former City employees will be given a County service date.

(D) Sick leave previously accrued by former City employees will be honored by the County. The City and County both provide an extra vacation day for each six months of sick leave not used; former
City employees will be given pro-rata credit toward the extra vacation day on the effective date of this Agreement.

(E) The County allows employees to accrue a maximum of 30 days of vacation leave. Former City employees will be paid by the City for accrued vacation leave in excess of 25 days in connection with the consolidation.

(F) The City will honor any commitments made to those former City employees becoming County employees to reimburse expenses incurred in connection with courses which have been approved as of the effective date of the Agreement.

(G) The City's reinstatement of employment policy allows employees who resign in good standing the option of being reinstated to their former position or a similar position without loss of seniority if application for reinstatement is made within one year of the date of resignation. For the purpose of the application of this policy, the City agrees that the City's termination of the employment of employees who become employed by Mecklenburg County pursuant to this Agreement shall be deemed to be the resignation of employees in good standing.

(H) The County does not recognize accrual of compensatory time for non-exempt employees. The County will not recognize any compensatory time for those employees who become County employees pursuant to this Agreement. The City will be responsible to its former employees with respect to such compensatory time.

(I) Unresolved employee complaints that were formerly filed under the City's complaint procedures will be administratively closed before the effective date of this Agreement. To the extent such complaints are not resolved prior to the effective date of this Agreement, the resolution of such complaints will remain the responsibility and liability of the City. Allegations of discrimination filed with the Equal Employment Opportunity Commission with respect to employment with the City prior to the effective date of this Agreement will remain the liability of the City until closure is reached. The City agrees to indemnify and hold the County harmless with respect to any such unresolved in-house complaints or EEOC allegations.
8. **Parks and Recreation Advisory Commission.** Mecklenburg County will create a new Parks and Recreation Advisory Commission to provide citizen input to the policies of the Mecklenburg County Park and Recreation Department. The new Parks and Recreation Advisory Commission would be composed of 13 members.

Initial appointments by the Board of County Commissioners will include five members from the current Mecklenburg County Park and Recreation Advisory Board and five members from the current City Parks and Recreation Advisory Board (to the extent that members are willing to serve on the new Advisory Commission) and three additional members, which may include members currently serving or new appointees. The Board of Commissioners will make its initial appointments striving for a balanced geographical representation. As terms expire, the Board of Commissioners will phase in representation as listed below:

- Six members – one each representing the six planning districts excluding the Central Planning District; - 6
- Three members representing the Central Planning District; - 3
- One member representing the Towns of Davidson, Cornelius and Huntersville; - 1
- One member representing the Towns of Mint Hill, Matthews and Pineville; - 1
- Two at-large representatives. - 4

13

The Board of Commissioners will strive to make appointments that result in an Advisory Commission that keeps the community’s needs as a whole in perspective.

9. **Resolution of Concerns and Administrative Details.** Any and all concerns or questions by elected officials concerning service, performance, or special service needs within the consolidated department will be transmitted between the City and County Managers, or, if necessary, through the Planning Liaison Committee. The City and County Managers shall be
authorized to resolve such administrative details as may arise in implementing the consolidation to the extent not inconsistent with this Agreement.

10. **Responsibility for Claims.** The City will be solely responsible for any and all claims and actions arising from its operation of the City Park and Recreation Department on an occurrence basis before the effective date of this Agreement, including but not limited to claims by third parties as well as claims by City employees or former City employees arising out of their employment with the City. Mecklenburg County will be solely responsible for any and all claims and actions arising from the operation of the consolidated Park and Recreation Department on an occurrence basis from and after the effective date of this Agreement, including but not limited to claims by third parties as well as claims by former City employees who are hired by the County arising out of their employment with the County. Each agrees to indemnify and hold the other harmless with respect to the claims for which it is responsible.

11. **City Parks Ordinances.** Article VI. - Regulation of Conduct in Public Parks - of the City Code shall be kept in effect as to real properties listed on Exhibit A until such time as the County takes title to any of the real properties listed on Exhibit A. Thereafter the City Council may amend such Article of the City Code as it deems appropriate. For purposes of such Article, the County Park and Recreation Department shall be delegated the responsibility assigned to the Department in such Article and the Director of the County Park and Recreation Department shall be delegated the responsibilities assigned to the Director in such Article. Park officers who become County employees and County employees who function as park officers in former City parks while such Article is in effect as to properties listed on Exhibit A shall have all the police or special peace officer powers conferred by the City Council on City park officers.

12. **Revenues.** Any revenues received by the City for use of any of its properties to be leased or conveyed to County pursuant to this Agreement for use prior to the effective date of this Agreement shall be the property of the City. Any such revenues received by City for use of such properties
after the effective date of this Agreement, whether received by City prior to
the effective date of this Agreement or after the effective date of this
Agreement, will promptly be paid by City to County.

13. In mutual acknowledgment of the City transferring capital assets to
the County and of the County assuming responsibility and funding for the
consolidated Parks and Recreation Department, the City and County agree to
grant each other future consideration for siting facilities on property owned
by each.

14. **Term of Agreement.** In light of the terms, conditions and mutually
beneficial purposes of this Agreement, it is reasonable for the duration of
this Agreement to be perpetual, subject to termination as hereinafter set
forth. This Agreement may be terminated in its entirety by either the City
or the County upon notice in writing delivered to the office of the Manager of
the governmental unit to which the notice is directed. Any such notice must
be given at least fourteen (14) months prior to the July 1 effective date of
the termination.

15. **Amendments.** Any amendments to this Agreement must be in writing,
approved by the City Council and the Board of County Commissioners and signed
by the Mayor of the City and the Chairman of the Board of County
Commissioners.

Executed as of the day and year first above stated by authority duly
granted by the Charlotte City Council and the Mecklenburg County Board of
Commissioners.

CITY OF CHARLOTTE

Mayor

COUNTY OF MECKLEBROUG

Chairman, Board of Commissioners
(SEAL)

City Clerk

Approved as to Form:

City Attorney

This instrument has been preaudited in the manner required by the Local Government Budget and Fiscal Control Act.

Director of Finance
City of Charlotte

(SEAL)

Clerk to the Board

Approved as to Form:

County Attorney

This instrument has been preaudited in the manner required by the Local Government Budget and Fiscal Control Act.

Director of Finance
Mecklenburg County
UPCOMING ENGINEERING PROJECTS

PROFESSIONAL SERVICES CONTRACTS:

ADA COMPLIANCE CONTRACT $75,000 AUGUST
UNDERGROUND STORAGE TANK AMEND $2.5 MIL JULY
LEC CONST MGR CONTRACT ? AUGUST

CONSTRUCTION CONTRACTS:

ADD-A-LANE $280,000 JULY
FY 92 CURB REPL. $500,000 JUNE
ANIMAL CONTROL FAC. $2.7 MIL JULY
STATESVILLE AVE LANDFILL FENCE $315,000 JULY
CONVENTION CENTER CONC 1 $3.6 MIL JUNE
" " WATERPROOFING $186,000 JUNE

CHANTILLY/COMMONWEALTH SM AREA PLN $150,000 AUGUST
NOTE: ALL AMOUNTS AND DATES ARE ESTIMATES AND ARE SUBJECT TO CHANGE.

BEA/6/11/92
Charlotte Convention and Visitors Bureau, Inc

CONTRACTOR    Charlotte Convention and Visitors Bureau, Inc

CONTRACT AMOUNT  $1,381,800

PERIOD COVERED  July 1, 1991 – June 30, 1992

PRIOR YEAR FUNDING  $1,431,000

MISSION STATEMENT
To position Charlotte as a viable destination in order to achieve the maximum economic benefit for the hospitality industry and the community

FY92 ACCOMPLISHMENTS

OBJECTIVE    Heighten local awareness of the Charlotte Convention and Visitors Bureau and the importance of the travel industry to Charlotte and Mecklenburg County

RESULTS    * Major public relations effort for new convention center
           * Extensive media coverage of "Ground Blasting"
           * Developed a news bureau to distribute information to media
           * Created a Minority Advisory Board

OBJECTIVE    In cooperation with the Auditorium–Coliseum–Convention Center Authority develop an aggressive marketing plan for the new Charlotte Convention Center. Marketing should begin in August 1991, when additional marketing funds should be available

RESULTS    * A comprehensive marketing plan was developed
           * Plan was not implemented until February because of delays in receiving the necessary funds

OBJECTIVE    Book 165,000 room nights and achieve an average group size of 850

RESULTS    * Actual room nights was less – 145,000 (projected)
           * Average group size was more – 1,368 (projected)

OBJECTIVE    Administer the "Special Events and Projects Grant Program"

RESULTS    * $264,160 requests received for the $70,000 available
           * A few of the programs funded
             – Carolinas Carrousel Parade and Festival
             – 1991 Charlotte Ultra Swim
             – 1992 Guide to Uptown
             – Hollywood – Charlotte Style
**FY92 EXPENDITURES**

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
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<tbody>
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<td>Membership</td>
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<td>Marketing</td>
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<td>Grant Program</td>
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<tr>
<td>Convention Development</td>
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<tr>
<td>Tourism Development</td>
<td>326,483</td>
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<tr>
<td><strong>Total</strong></td>
<td><strong>$1,615,800</strong></td>
</tr>
</tbody>
</table>

**SPECIAL NOTE**

This contract does address the second 3% of the occupancy tax designated for use in marketing the new convention center. The distribution of the second 3% will be brought forward for Council’s decision at a later date.
CHARLOTTE UPTOWN DEVELOPMENT CORPORATION

PROGRAM OF WORK FOR

1992-1993

- Complete two year phased program to orchestrate statewide effort to gain support of Economic Development Financing in the N.C. General Assembly; promote constitutional amendment for citizen confirmation.

- Work toward Council adoption of code revisions on panhandling, loitering, unlawful trespassing in parking facilities, to make uptown a more inviting and safer place.

- Along with Uptown Coalition of churches and homeless providers explore ways to relocate the Soup Kitchen on North Tryon Street.

- Implement the concept of the Guide Program with assistance from the Charlotte Police Department; identify ways in which uptown police officers could improve their public relation skills and knowledge of uptown.

- Assist in establishment of a policy to minimize the impact of abandoned commercial buildings, while insuring their existence for future development.

- Formulate and plan for the adaptive re-use of the Dillard Building for a center offering programs by the Board of Education, UNC-C, CPCC, Queens College and Johnson C. Smith University; assist in the creation of an educational program to serve employer/employees needs in communications and technical courses.

- Work with City Council and staff of the CCD to monitor uptown services delivered to the three (3) districts in a cost effective and efficient fashion.

- Capitalize on opportunities in the residential housing market to foster a project using air rights over Discovery Place; seek ideas and develop concepts for additional housing in First Ward and other neighborhoods.

- Explore means by which other cities enhance their financial ability to carry out needed downtown projects.

- Begin developing consensus and plan for re-establishing a strong retail base uptown; utilize research prepared for CUUC and CCD on retail successes in other national markets.
UPTOWN TRANSPORTATION COUNCIL

• Work with the Planning Commission and City DOT to determine details of development options for 1) bus terminal 2) bus and rail terminal and 3) a mixed use complex for transportation and other activities.

• With the UTC and City as project managers, coordinate a study of bus operations, scheduling, bus stop crowding and passenger waiting areas along Tryon Street.

• Implement recommended signage system consisting of 1) gateway/interstate/freeway signs 2) trailblazers 3) destination and 4) parking signs.

• Receive financial commitment to initiate prototype shuttle system for uptown linking the Southern end of the area with the Cultural District.

• Continue work with CDOT and the Carolinas Transportation Compact to develop a variety of commuter bus services from communities surrounding Charlotte into the uptown, including express bus and van options.

• Continue co-management of the uptown parking validation program with CCD, involving nearly 30 merchants, restaurant and 19 parking locations.

• Continue ETC training program to address 1) an annual employer survey of commuting habits and employers incentives, 2) the development of a guaranteed ride home program 3) the need for marketing/communications 4) CEO contacts 5) incentives to encourage employee participation in transportation management activities.
CHARLOTTE UPTOWN DEVELOPMENT CORPORATION
PROPOSED 1992-1993 OPERATING BUDGET

<table>
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<tr>
<th>CATEGORY</th>
<th>COST</th>
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<td>Personnel:</td>
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<td>Salaries</td>
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<td>Workers Compensation</td>
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<td>General Insurance</td>
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<td>Dillard's Liability &amp; All risk</td>
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<td>Rent</td>
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<td>Dillard's Utility and Maintenance</td>
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TOTAL: $442,750.00
## PROMOTION/COMMUNICATION

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<th>Description</th>
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<td>Economic Development Financing (Promotion of Legislation)</td>
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## PROJECT CONSULTING

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<td>Implementation of Transit Study</td>
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<td>Transit Terminal Implementation</td>
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<td>Lighting Study</td>
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<td>Accounting Services*</td>
<td>7,000.00</td>
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<td>Legal Services*</td>
<td>3,000.00</td>
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<tr>
<td>Dillard's Building Management*</td>
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<td><strong>Total:</strong></td>
<td><strong>$59,800.00</strong></td>
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* not optional
**Economic Development Department**
**Charlotte Uptown Development Corporation**

<table>
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<tr>
<th>CONTRACTOR</th>
<th>Charlotte Uptown Development Corporation</th>
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<tr>
<td>CONTRACT AMOUNT</td>
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<td>PERIOD COVERED</td>
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<tr>
<td>PRIOR YEAR FUNDING</td>
<td>$346,620</td>
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**MISSION STATEMENT**

To promote, encourage and assist with the revitalization, economic health, cultural development, and stability of uptown Charlotte

**FY92 ACCOMPLISHMENTS**

**OBJECTIVE**

**IMPROVE UPTOWN SECURITY SAFETY**

**RESULTS**

* Recommended actions addressing street activity such as panhandlers, soliciting alms, accosting of individuals
* Assisted in defining a Guide Program to be implemented with the Charlotte Police Department

**OBJECTIVE**

**INCREASE THE SUPPLY OF HOUSING**

**RESULTS**

* Prepared a plan for development of residential housing over Discovery Place garage. Recession and economics caused a postponement of development

**OBJECTIVE**

**ATTRACT AND RETAIN BUSINESSES**

**RESULTS**

* Developed a recruitment and business retention program to prevent existing companies from leaving uptown while recruiting outside firms to the center city. Established an office tenant database, corporate outreach program, and owner advocacy group

**OBJECTIVE**

**MARKET UPTOWN AS A PLACE FOR WORKING, LIVING, AND ENTERTAINMENT**

**RESULTS**

* Created an Uptown Educational Consortium comprised of UNC—Charlotte, CPCC, Queens College, J.C. Smith University and the Charlotte—Mecklenburg Board of Education
* Determined how schools can be located in a shared facilityuptown
* Determined how six cities effectively used creative marketing, long-range planning, local retail development expertise and corporate leadership to re-introduce successful retailing into their downtowns

* Formed a task force to see how lighting, banners, vest pocket parks, facade improvements, enhanced security, graphics and cooperative programming can be effectively employed to enhance activity and interest in the Cultural/Entertainment District

* Obtained the Dillard’s Building for the citizens of Charlotte–Mecklenburg

**OBJECTIVE**
Pursue Economic Development (Tax Increment) Financing

**RESULTS**
* Helped draft legislation for permitting Economic Development Financing in North Carolina, coordinated effort to receive endorsements from organizations and municipalities for EDF
  * Working toward approval in the House

**OBJECTIVE**
Make uptown easily accessible through public and private transportation

**RESULTS**
* Coordinated a comprehensive signage study identifying more than 60 locations
  * Developed operation plan for uptown shuttle
    * Proposed routing, budget and funding sources to implement shuttle in the fall of 1992
  * Coordinated a bus routing study for uptown through private funding
  * Continued implementation/management of the parking validation program for 19 uptown locations
  * Outline a parking management and revenue sharing plan for NFL game days
  * Provided leadership in defining a county-wide transportation authority
  * Defined a transportation terminal project uptown with assistance from DOT and transportation consultants

**FY92 EXPENDITURES**

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
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<tbody>
<tr>
<td>Personnel</td>
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<td>Promotional</td>
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<td>Dues &amp; Publications</td>
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<td>Travel/Meetings</td>
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<td>Project/Consulting Fees</td>
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<td>Taxes</td>
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<tr>
<td><strong>Total</strong></td>
<td><strong>$357,100</strong></td>
</tr>
</tbody>
</table>
CONTRACTOR: Carolinas Partnership

CONTRACT AMOUNT: $150,000


PRIOR YEAR FUNDING: $80,000

MISSION STATEMENT

A five year, $75 million regional economic and quality of life development program, incorporating government and private business throughout the region. To develop a national and international marketing initiative aimed at attracting business and enterprises into the region.

FY92 OBJECTIVES

* Increase awareness and knowledge of the Charlotte region
* Attract national and international business investments
* Expand existing regional businesses
* Promote public and private partnerships in regional planning, labor training, and political cooperation
* Develop a contingency fund to handle unique opportunities as they arise

FY92 ACCOMPLISHMENTS

* Installed a regional computer network
* Established an Airport Conference Center at Charlotte's Douglas International Airport for use by the Partnership participants
* Received 5,000 inquiries through the marketing plan

FY92 EXPENDITURES

* Note: Agency is presently undergoing an audit of FY92 financial statements. Once the audit is submitted, copies will be available from the Budget Office
1992

PROGRAM OF WORK
CENTRAL CHARLOTTE DIVISION
CHARLOTTE CHAMBER

APPLICABLE VISIONS: ECONOMIC DEVELOPMENT, QUALITY OF LIFE AND UPTOWN

MISSION:

People working in the Carolinas's premiere corporate address, "Activities Abound"
"People uptown each day, year round, "Security", "Telling the Story"

STRATEGIES AND TACTICS:

A  Market the #1 office park in the Carolinas to targeted companies
   Develop essential marketing tools including "Uptown Marketing Center"
   With assistance of Chamber Economic Development Department, develop a target list of companies
   Recruit "Blue ribbon" sales team to market product

B  Artificially create "critical mass Uptown" and animation via events and activities with emphasis upon evenings and weekends
   Using a "zero-based" approach, sponsor, coordinate, or assist in several targeted events throughout the year

C  Security
   Develop and implement street lighting program
   Be a catalyst with other organizations in solving #1 Uptown perception problem

D  Telling the Story
   Create a "good news type bureau" which will disseminate positive "propaganda" about Uptown on a regular basis to specific, targeted audiences
Central Charlotte Division  
Municipal Tax District 2 & 3  
FY 93 Budget

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
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<td>Seasonal Decorations</td>
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<td>Uptown Priorities</td>
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<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$410,650</strong>*</td>
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Chamber Contribution          | $31,789    |
City Funding                   | $378,861   

*Note:* Chamber will contribute $31,789. Special projects may earn up to $30,000 and thus reduce need to draw on full City amount.
CONTRACTOR: Charlotte Chamber of Commerce

CONTRACT AMOUNT: $378,523

PERIOD COVERED: July 1, 1991 – June 30, 1992

PRIOR YEAR FUNDING: $360,250

MISSION STATEMENT

To explore and implement those creative strategies that enhance the magnetism, vitality, safety and attractiveness of Uptown, to maximize Uptown resources for the day, evening, and weekend benefit and pleasure of the community, and, to make Uptown both a dynamic center of commerce as well as people friendly "neighborhoods"

FY92 ACCOMPLISHMENTS

OBJECTIVE. Implement strategies to make the center city an attractive place to live, work and shop

RESULTS: * Managed vendor program
* Sponsored Uptown Dialogue series
* Co-sponsored retail study with CUDC
* Preparation for NFL
  – NFL Pep Rally at site
  – NFL information campaign
  – NFL "Watch" campaign
* Initiated visits with individual merchants, businesses

OBJECTIVE. Develop a three year marketing plan

RESULTS: * Merchant updates
* Monthly calendar of events
* Assisted approximately 25 organizations in promoting uptown events
* Completed uptown map revisions
* Revised Guide to Uptown
* Began Marketing Center planning
* Initiated marketing plan – awareness component, creation of a news bureau

OBJECTIVE. Strengthen coordinated event publicity

RESULTS: * Alive After Five
* Restaurant Crawls
OBJECTIVE: Give high priority to development of a Cultural District

RESULTS: * Staff support for international Festival Group
          * Cultural District Committee co-sponsorship with CUDC

OBJECTIVE: Continue support for festivals, special events, banner programs, and flowers

RESULTS: * Christmas Tree Lighting ceremony
          * Continued banner program

FY92 EXPENDITURES

<table>
<thead>
<tr>
<th>Service</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Media &amp; Image</td>
<td>84,000</td>
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<tr>
<td>Special Events</td>
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<td>Seasonal Decorations</td>
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<td>Contingency</td>
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<td>Operating</td>
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<td><strong>Total</strong></td>
<td><strong>$378,523</strong></td>
</tr>
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</table>
Family Housing Services/City Objectives for FY93 Contract

FHS/City objectives for the FY93 contract are as follows:

1. Provide mortgage default counseling to 250 persons earning 80% or less of the City's median income and prevent foreclosure on home mortgages for not less than 82% of those counseled. Report those counseled by loan source, such as FHA, VA, Conventional, Self-Help Credit Union, State Bond Funds, etc.

2. Provide counseling for code mediation clients referred by the Community Relations mediators for monthly counseling and home visits to avoid tenant evictions, and by the Community Development Department for counseling for tenant loan recipients to prevent eviction and loan defaults.

3. Provide rental delinquency counseling to clients earning 80% or less of the City's median income that are referred by landlords and provide home site visits on a case-by-case basis preventing rental eviction for not less than 65% of tenants assisted.

4. Provide individual money management and housekeeping counseling sessions to the City rehabilitation loan recipients prior to the completion of construction and applicants referred by Habitat for Humanity, Wilmore Neighborhood Housing Services, Reid Park Community Development Corporation and St. Peter's Homes.

5. Provide post-occupancy counseling as needed to families that have purchased homes through the Charlotte-Mecklenburg Housing Partnership.

6. Provide pre-rental counseling to eligible clients on the Housing Authority's Waiting List assisting at least 60% of the number served to secure housing.

7. Provide mortgage default counseling to Community Development referrals who are delinquent with their Community Development rehabilitation loans.

8. Provide pre-rental and post-occupancy group and individual counseling to landlord selected and referred tenants and prospective tenants in the areas of budgeting and money management, general housekeeping skills and home maintenance including initial and periodic follow-up home visits for assessment. Provide a minimum of two hours per month of individual counseling for six months to boarder-line potential tenants as referred by landlords.
9. Provide budgeting and money management counseling to resolve existing credit barriers to 35 Charlotte Housing Authority selected and referred residents enabling 50% of them to move into market rental units or into homeownership opportunities.
Family Housing Services, Inc

CONTRACTOR
Family Housing Services, Inc

CONTRACT AMOUNT
$288,340

PERIOD COVERED
July 1, 1991 – June 30, 1992

PRIOR YEAR FUNDING
$285,542

MISSION STATEMENT
To provide assistance to low and moderate income families and individuals

FY92 ACCOMPLISHMENTS

OBJECTIVE
Prepare 140 low income applicants for home mortgage financing

RESULTS
* 62 applicants or 44% of the goal reached as of March 31, 1992

OBJECTIVE
Provide mortgage default counseling to 250 persons earning 80%
or less of the City's median income and prevent foreclosure on home mortgages for not less than 80% of those counseled

RESULTS
* 338 clients or 135% of the goal reached by March 31, 1992

OBJECTIVE
Provide money management and housekeeping counseling on anindividual basis to 60 clients

RESULTS
* 50 clients or 83% of the goal reached by March 31, 1992

OBJECTIVE
Provide money management and housekeeping classes to the 220FY90 and FY91 rehabilitation loan recipients

RESULTS
* 9 recipients or 41% of the goal reached by March 31, 1992

FY92 EXPENDITURES

<table>
<thead>
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<th>Description</th>
<th>Amount</th>
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<td><strong>Total</strong></td>
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</table>
Family Housing Services staff and Community Development Department staff conducted an extensive review of their contractual relationship last winter to evaluate how and where their missions overlapped so that they could more efficiently utilize their resources.

The two agencies determined that their missions overlap very little in the specifics but they do share the broad goal of resolving lower income citizens housing concerns. This comprehensive mission review led to the contract changes recommended in FHS’s FY93 contract. The comprehensive review as well as the FY92 contract evaluation are available in the Council Library.
Brenda -

Third is the
corrected
attachment for
item # 17, E.
Attachment # 16

Stang
FAMILY HOUSING SERVICES EVALUATION REPORT
EXECUTIVE SUMMARY

Background

Family Housing Services, Inc. (FHS) is a non-profit that has been established for 20 years as a comprehensive housing counseling agency. The mission of the organization is to assist lower income citizens with housing-related problems. Since 1975, the City of Charlotte's funding to FHS has allowed the agency to expand its services and serve more Charlotte residents. The City permitted FHS to provide the service activities the organization established to be needed by the community. In recent years, however, the City has requested that FHS provide lower income citizens with in-depth housing counseling services which addressed specific needs the City desired to promote in the attainment of City housing goals. The transition from FHS deciding its own service activity to focusing on achievement of specific housing goals for the City has required that FHS change its broad approach to housing counseling. The change in FHS’s approach has not been realized yet. As a result, neither FHS nor the City is satisfied as the objectives of both agencies have been compromised and FHS has not met its most important City objective to prepare a sufficient pool of eligible home buyers.

The City of Charlotte's contract with FHS is administered by Charlotte Community Development Department (CD). The contract is in the amount of $288,340. In July, 1991 when FHS’s contract was reviewed, a six months performance evaluation was requested by City Council. The attached evaluation report includes available data for nine months.

Contract Performance

A. Achievement of Objectives

Of the seven objectives in the City contract, the following three objectives have numerical goals that can be measured:

<table>
<thead>
<tr>
<th>Objective</th>
<th>Counseling Service</th>
<th>Goal</th>
<th>Actual</th>
<th>%</th>
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</thead>
<tbody>
<tr>
<td>1</td>
<td>Pre-purchase</td>
<td>140</td>
<td>62</td>
<td>44</td>
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<tr>
<td></td>
<td>Counseling</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>Mortgage Default</td>
<td>250</td>
<td>338</td>
<td>135</td>
</tr>
<tr>
<td>4</td>
<td>Money Management,</td>
<td>60</td>
<td>50</td>
<td>83</td>
</tr>
<tr>
<td></td>
<td>Housekeeping</td>
<td></td>
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</tr>
</tbody>
</table>

FHS is achieving two of the three objectives - #2 & #4. Objective 1 - prepare 140 applicants for home mortgage financing - is the service that the City critically needs FHS to achieve. FHS has prepared 62 prospective home buyers of the 140 goal; 46 have purchased homes, 3 are under contract and 13 are waiting to purchase homes.

B. Use of Staff Time

FHS has a sufficient number of staff with the educational background and experience to carry-out the City objectives. However, no clients were being counseled during CD staff evaluation site visits and analysis of FHS monthly reports reveals that only 24% (2063 hrs.)
restructured to focus on minimum counseling hours required to achieve objectives.

If FHS is not willing to focus on intensive counseling and the follow-up activities related to the City's efforts, then the only alternative is to pursue several of the private funding options set forth in this evaluation report.

Roles

Housing production is a collaborative effort with several non-profits and the City. Roles that each organization should perform to achieve goals needs to be more clearly defined by the City.

Where We Are Now

. Divestment by private investors is accelerating and the physical conditions of housing stock in the City are deteriorating. Tenant caused property damage is increasing at an alarming rate in the City.

An alternative solution to abatement of property damage is the promotion of homeownership by lower income families. According to national statistics, families take better care of property that they own. The City of Charlotte needs an eligible pool of buyers to achieve City housing production goals.

Proposed Changes

Delete the pre-purchase counseling service objective from FHS contract with the City and transfer the counseling service to Charlotte-Mecklenburg Housing Partnership (CMHP). CMHP is the major non-profit producing affordable housing in the City and better accountability for creating a pool of eligible buyers will be achieved. The three pre-purchase counselors at FHS could be transferred to CMHP staff to implement the counseling service at CMHP.

As all lower income families cannot become homeowners, the pre-rental and post occupancy rental counseling services at FHS can be expanded to serve privately managed housing units that lower income families are currently renting. To assist in expanding the rental counseling services at FHS, the FY93 contract with the City would remain the same amount - $288,340.
B. FY92 Budget By Funding Sources:

1) City of Charlotte $ 288,340
2) U.S. Department of Housing and Urban Development 62,000
3) Mecklenburg County 28,000
4) Donations/Contributions 25,500
5) City of Monroe 8,000

TOTAL $ 411,840

C. History

In 1972, Family Housing Services was incorporated as a comprehensive non-profit housing counseling organization to provide lower income families and individuals with assistance on housing related problems. Several local churches provided the initial funding for the agency's operation.

The original focus of FHS was to prevent displacement of families caused by rental or mortgage delinquency. Additional objectives were to increase the financial stability of families, and improve their housing conditions and home management skills through counseling in home improvement, consumer credit, budgeting, care of the home and consumer education.

The focus has changed very little over the years with one notable exception: the City has asked that more intensive counseling be provided by FHS in order to prepare low income families for home purchase and to address specific concerns in City objectives.

The most easily measured successes of FHS are in the area of rental delinquency and mortgage delinquency counseling where eviction or foreclosure are avoided.

III. PROGRAM ADMINISTRATION

FHS staff consists of thirteen (13) employees who are paid either partially or fully by City funding. The City of Charlotte contracts pays 87% of the salary for six (6) administrative personnel: executive director; accountant; counseling supervisor; executive secretary; intake counselor; and receptionist. The other seven (7) positions are Counselors that work full-time on City performance objectives and are paid 100% by the City contract. Of the seven counselors, three provide counseling in pre-purchase, one in mortgage default, one in pre-rental, one in post-occupancy & code mediation and one in rental delinquency, money management and housekeeping. Additionally, three (3) counselors are paid by HUD for mortgage default counseling and, recently, reverse equity counseling under contract with Fannie Mae (the Federal National Mortgage Association) has been added. One full-time counselor is paid by Mecklenburg County and one part-time Counselor is employed by the City of Monroe. Therefore, FHS's total staff consists of eighteen employees.
FHS provides comprehensive housing counseling and education by offering professional counseling services in a group and individual setting in the following areas:

1. **Pre-Purchase Counseling** - prepare individuals and families for homeownership, by providing an understanding of what is involved in purchasing and maintaining a home.

2. **Pre-Occupancy Rental Counseling** - provide rental information and assistance to clients in locating subsidized or other suitable housing.

3. **Mortgage Delinquency Counseling** - assistance to homeowners in remedying mortgage delinquency and default to prevent foreclosure.

4. **Rental Delinquency Counseling** - assistance to tenants in remedying rental delinquency to prevent eviction.

5. **Post-Occupancy Counseling** - assist tenants and homeowners in solving various housing problems.

6. **Home Improvement/Rehabilitation** - assist clients in resolving housing code or home rehabilitation problems, promoting decent and safe housing.

7. **Energy Conservation Counseling** - assist clients in preventing utility cut-offs by means of intervention, and in the conservation of energy through weatherization and utility conservation.

8. **Consumer Education** - provide clients with budgeting and money management skills; to inform clients of their consumer rights, roles and responsibilities; to provide clients with information to make consumer decisions and to set goals and priorities for themselves.

9. **Displacement Counseling** - assist homeowners and tenants living in HUD-insured or HUD-assisted housing, who are being threatened with displacement due to rising property values or condominium conversions.

10. **Information Advice, Assistance, & Referral** - provide clients with needed information in relation to their problems, and provide appropriate referral to other agencies.

11. **Reverse Home Equity Mortgage Counseling** - provide elderly clients with counseling and information on the availability of loans from the equity in their homes; referral to financial institutions.

*A new counseling service recently added.*
preserve the City's housing stock. Low interest loans are provided to owner-occupants and private investors to repair unsafe or unsanitary conditions found during code inspections. Expansion of the housing stock and creation of affordable housing opportunities is achieved through low interest loans from the City and federal government to non-profits to construct new housing or to acquire and rehabilitate existing housing. The low interest loans favorably impact the affordability of the housing units produced by the non-profits. To promote economic development and business expansion, CD provides loans to small business owners to create jobs and economic development opportunities which will strengthen neighborhood communities. Grants are also made to non-profits to carry out housing support services and educational enrichment activities.

FHS and Charlotte Community Department missions' do not overlap, however both agencies provide services to lower income individuals and families. Also, resolving the housing problems of the same targeted population is the primary goal of both agencies but by utilizing different resources. FHS's only approach is housing counseling services. Community Development's approach to meeting lower income housing needs is multifaceted and much broader in scope than FHS. CD is a bank of last resort for lower income residents; facilitator of housing production, technical assistance and the rehabilitation process; a regulatory agency; and enforces City housing code as well as provides relocation housing to lower income families affected by City housing code standards.

The varied resources that FHS and CD bring to the table in a collaborative effort to resolve lower income citizens housing concerns are different but interdependent in achieving housing goals.

V. ASSESSMENT OF FAMILY HOUSING SERVICE PROGRAM DELIVERY TO CITY

During the first six months of the City contract, FHS served 457 clients or achieved 61% of the total 745 client goals initially established in the City Contract. As of 3/31/92, FHS had accomplished 81% to the City contract objectives or served 607. Of the seven City performance objectives, only three have definitive or numerical goals of achievement - #1, #2, & #4. Two City contract objectives - #2 & #4 - were met or achieved above 50% during the mid-year evaluation period (See Table 1 on page 23). On the other four goals, FHS is only contractually obligated to serve clients referred for code mediation, make the opportunity available for rehabilitation loan recipients to attend money management and housekeeping classes and provide post-occupancy counseling, as needed, to Charlotte-Mecklenburg Housing Partnership families.

Based on the FHS staff education and concern for lower income citizens issues, they are well qualified to provide housing counseling services. However, analysis of monthly reports reveals that only 24% of counselor's time is spent with clients. There is a direct correlation between the time FHS staff provided one-on-one counseling in each service and its achievement. Most one-on-one counseling
shows the number of clients receiving each type of service, the hours per client, and the cost per client for these direct hours of service provided to the client. (See Table 2 on page 23).

B. Overall Time and Cost Distribution

1. Estimating Hours of Counseling

In Table 3 on page 24, the average number of hours per client for each category of service was multiplied by the number of clients in each category to estimate the total number of counseling hours which were provided for each category of service. For example, in the category of Mortgage Qualifying, 62 clients each received an average of 6.6 hours of service; therefore, the total number of counseling hours provided for Mortgage Qualifying was 409. The counseling hours for all categories are then totaled to estimate the total number of hours that counselors spent with clients. This, however, does not represent all of the hours available.

As can be seen in Table 2 on page 23, the hours spent with clients equate to only 1.67 counselors. Looking at it another way, of the 8,689 hours available for counseling through the ninth month (1,655 hours x .75 x 7 counselors), only 2,063 or 24% were spent with clients.

While the figures used here are a theoretical model and, therefore, not a perfect representation of reality, the information does indicate that more hours are available for servicing clients than are being used. This is borne out by site visits made to FHS. During several site visits made by three members of the Community Development Department, no clients were observed at the agency.

2. Services Provided

While Mortgage Qualifying was the City's number one priority, only 20% of the time spent with clients was spent on this component, while 54% of staff time was spent providing Mortgage Default counseling. The third largest category of service (11%) was Post-Occupancy counseling for persons buying homes from the Charlotte-Mecklenburg Housing Partnership. These three categories total 85% of staff time spent with clients. The other categories accounted for 5% or less of staff time each. (See Table 3 on page 24).

C. Time and Cost Analysis for Each Component

1. Mortgage Qualifying Clients - Objective: 140 Clients

In FY92, the objective was to qualify 140 persons for new home mortgages. Through the ninth month of the contract, 62 had been qualified. An analysis of the cases of those who had qualified revealed that an average of 6.6 hours was spent with these clients, with most of those hours spent in class.
Characteristics of Clients Assisted:

The average income of the 62 families who became qualified for homeownership this year was $16,897; 16 families have increased their incomes by an average of $1,864. The most frequent problems for which these clients were assisted were:

- too much debt (26 families)
- past credit problems (14 families)
- inadequate downpayment (6 families) and
- inadequate income (3 families)

Of those who qualified for a mortgage: 46 have purchased homes, 3 are under contract and 13 are waiting to purchase homes. All of those who purchased homes did so under the Charlotte-Mecklenburg Housing Partnership.

Similar Services Available

Consumer Credit Counseling in Charlotte offer assistance to clients in developing a budget. They will talk with creditors and arrange alternative payment terms if needed. Clients may make an agreement with the agency to send a portion of their income to Consumer Credit, and the agency will send monthly checks to all creditors. They do not provide follow-up counseling.

Home Opportunities, Inc., an agency which has franchise operations in Pennsylvania, Ohio, Texas and Colorado, charges $2,800 for similar services. This company works with families earning 60-80% of the local median income. Counselors see clients once per month. Potential home purchasers become qualified in 6 to 12 months.

New Orleans Neighborhood Development Foundation has been in operation for 5 years and produces about 100 qualified home purchasers each year through a 12-hour course. They receive the majority of their funding from private contributions, with additional funding coming from Resolution Trust Corporation and a $250 fee from each purchaser. They have a $247,000 budget and 4 staff persons, only two of whom deal with clients. The program differs from that desired by the City of Charlotte in that the City's objective is to help families remove the barriers which keep them from qualifying for a mortgage. In the New Orleans program, clients are basically qualified for home purchase when they enroll, since they must provide verification of adequate income, a good credit report and a $1,500 downpayment at the time of enrollment. If the clients cannot meet those criteria, they are told what is lacking and that they should come back when that has been corrected.

Some of the banks provide counseling and information, for first-time buyers, regarding the mortgage application and approval process and how to prepare for it. Jim Richardson, president of the Charlotte Mortgage Bankers Association, offered to provide training to PHS counselors.
Option 1: Discontinue City funding of this component so long as HUD is providing funding.

Option 2: Fund Mortgage Default counseling only after the HUD funds have been exhausted or for clients who do not qualify for the HUD program. Pay for these clients on the basis of $82.50 each (up to some maximum amount), with no double counting between the two programs.

3. Code Mediation/Rental Delinquency - Objective: 75 Clients

The original objective was to provide counseling and follow-up to the clients referred for Code Mediation through the code enforcement process for possible tenant abuse of the property. In November 1991, a clause was added to the objective at FHS's request to allow them to serve persons seeking assistance for rental delinquency.

Only 6 Code Mediation clients have been referred to FHS this fiscal year. Twenty-four rental delinquency clients have been assisted by FHS.

It is estimated that it requires 3.4 counseling hours to provide these services. Thus, the cost per client for this service is $85. To provide this service for 75 clients would require approximately 16% of one counselor's time.

Funding Option:

A line item could be established in the Code Enforcement Operating Budget to pay a fee for Code Mediation clients.

The City and/or FHS could negotiate with the Charlotte Apartment Association and the Charlotte Association of Realtors to ask that their members pay a fee for delinquent renters who are assisted by FHS to become current. The rationale for billing property owners and managers is that it is a service which would ultimately save them money. If a tenant is evicted for delinquent rent, the owner/manager must go through the eviction process, the unit will be vacant for some period of time and repairs might be needed to the unit before it can be re-rented. All these things cost the owner/manager money. If he/she can keep the current tenant in the unit, these costs are avoided. In exchange for the avoidance of larger costs, the owner/manager would pay a fee of perhaps $85 to FHS. Everybody wins. The lower income tenant is not evicted. The owner/manager avoids the costs of eviction, vacancy and repairs. FHS receives financial support for rendering a valuable service.

4. Individual Rehabilitation Clients - Objective: 60

This assistance is provided for CDBG housing rehabilitation loan clients to assist them to increase their skills in budgeting, home management and home maintenance, especially in caring for the new materials used in rehabilitating their home. It requires approximately 2 hours to provide this service to a client. Thus, the cost is $50 per
intended to receive FHS services. A summary of their response follows:

Charlotte-Hecklenburg Housing Partnership  All applicants for homeownership under CMHP's program are required to take classes through FHS. All inquiries to CMHP are referred to FHS, which notifies the potential applicant when the next class is scheduled. FHS takes a pre-application and obtains permission from the client for CMHP to pull a credit report. FHS screens for income, and submits all income-eligible applicants to CMHP. CMHP analyzes the applications and credit reports to separate the clients into 3 categories of readiness.

CMHP reported that overall, the pre-screening system described in Part VIII, under Objective 1, combined with more individual counseling by FHS had made families entering the FHS classes more likely to be eligible for a mortgage from CMHP than in the past. It noted, however, that with CMHP's rate of housing production increasing, the availability of ready buyers would be the determining factor in how fast or slow the projects proceed. CMHP also expressed concerns about what it perceived to be high turnover among FHS staff and the impact this might be having on the quality of individualized counseling.

Charlotte Housing Authority - CHA reports that FHS has not provided services to public housing tenants for several years other than those in CHA's Homeownership or Transitional Families Programs. The latter number approximately 18 per month, with thirteen from the waiting list and 5 from the Stepping Stone and Gateway programs. CHA reported having little information as to the number who actually received counseling from FHS or who had completed the program. It did know that 9 families from the transitional programs have bought homes through the CMHP program.

CHA reports that the long waiting list to get into FHS classes and pre-purchase counseling is discouraging to its families, and that some of the latter have turned with success to the bank affordable housing programs.

In January, 1991, CHA unsuccessfully requested that FHS provide counseling to its tenants for evictions, money management or housekeeping. It urged that these services, which had at one time been provided effectively by FHS, be reinstated. It expressed a perceived local need for such services to be provided to tenants who want to move into private housing but are either not ready for or not interested in homeownership. It also would like to see an expansion of services to all families enrolled in CHA's self-sufficiency programs, not just those ready to obtain a mortgage through CMHP.

Habitat For Humanity  Habitat reported that all of its applicants are required to complete the FHS course in order to become homeowners, a group expected to number around 34 per year. Usually the applicants referred to FHS have been thoroughly pre-screened by Habitat and have been accepted prior to entering the class. Some who
Class B - Future Class 82
17 reside in assisted housing applicants with credit and/or debt problems that will probably take longer than one year to resolve (e.g. 18 months to 2 years).

Class C - Future Class 72
12 reside in assisted housing applicants that have major collection problems and/or judgements in excessive amounts or student loans/liens that must be paid. Several years of counseling would be needed to prepare for homeownership.

4. Approximately 150 applicants were enrolled in the pre-purchase counseling class scheduled August 26, 1991, of which 14 became mortgage ready through one-on-one counseling and were referred to CMHP's homeownership program; and 7 became homeowners.

5. As stated in the above finding, of the 150 pre-screened clients completing pre-purchase or home purchase counseling, less than 10% qualified for home mortgage financing through CMHP. The reasons for client's unpreparedness to qualify for a mortgage loan to purchase a home appear to be twofold:

- Magnitude of major barriers to homeownership cannot be resolved in six months to one year for most lower income persons.

- FHS staff has not provided the intense one-on-one credit counseling needed in order to overcome the major barriers to homeownership: high debt to income ratio and past credit problems, insufficient savings for downpayment and closing costs.

6. During the six month evaluation period, FHS referred a total of 48 prospective home buyers to CMHP for mortgage financing through the homeownership loan pool (See Exhibit 1); 81% or 39 were prepared over 18 months - 3 years of the 48 referred.

7. Of the 48 prospective home buyers, 75% or 36 have become homeowners; one was already a homeowner when referred to CMHP, 3 are looking for homes and 4 are under contract. Therefore, 92% or 44 of FHS referrals were mortgage ready. The other 8% or 15 prospective home buyers were not eligible for a mortgage from CMHP because of the following reasons: two spent their down payment, one had a income to debt ratio that was still too high and one was deferred due to low priority by CMHP.

8. As of 3/31/92, 62 pre-purchase referrals have been made to CMHP.
Another existing credit counseling service is available free of charge at Charlotte Area Fund for families participating in the Food Bank. Reportedly, through credit clubs, located at various public housing sites, a credit counselor is available on regular intervals to provide credit counseling.

Perhaps through the City Within A City thrust, available counseling service and other needed community services can be identified and provided for lower-income families attempting to resolve significant barriers to homeownership.

Objective #2:

Provide mortgage default counseling to 250 persons earning 80% or less of the City's median income and prevent foreclosure on home mortgages for not less than 80% of those counseled. Report those counseled by loan source, such as FHA, VA, Conventional, Self-Help Credit Union, State Bond Funds, etc.

Findings:
1. During the six month evaluation period, FHS has provided mortgage default counseling to 304 persons thereby achieving 122% of its goal. FHS staff performance appears to be highest in accomplishing this objective. To 3/31/92, FHS has achieved 135% or served 338 mortgage default clients.

2. Although most financial institutions notify FHS when a mortgage becomes 30 days late on Charlotte property and FHS performs a service by helping the homeowner become current in mortgage payments, HUD is the only agency, other than the City of Charlotte, that pays FHS to provide this service.

Concern: The Community Development Department strives to keep communities stable and revitalize neighborhoods, but as other agencies benefit from FHS services to keep homeowners in their residence, i.e. conventional loans by banks, State Bond Funds, etc., some renumeration to FHS by these agencies should be considered.

Recommendation: FHS should investigate with non-governmental institutions what financial resources are available to them and pursue a prorate fee, if available, to achieve greater self-sufficiency.

Objective #3:

Provide counseling for code mediation clients referred by the Community Relocation mediators for monthly counseling and home visits to avoid tenant evictions, and by the Community Development Department for counseling and tenant loan recipients to prevent eviction and loan defaults and provide rental default counseling to others earning 80% or less of the City's median
2. The Community Development Department has referred 50 prospective loan recipients to FHS.

Concern: None.

With sufficient referrals from Community Development this goal will probably be achieved during the annual contract period.

Recommendation: None.

Objective #5:

Provide three money management and housekeeping classes so that 220 FY90 and FY91 rehabilitation loan recipients will have the opportunity to attend. Provide the Community Development Department with a class schedule, so that rehabilitation loan recipients can be notified of the opportunity of these classes. Report program participation on a quarterly basis.

Findings:

1. During the evaluation period no classes had been held related to this objective and the first such class was not scheduled until January 7, 1992. As of March 31, 1992, 2 classes have been held by FHS staff and 9 clients have participated, achieving 4.1%.

2. Objective was revised from providing quarterly classes to three classes.

Recommendation: None.

Objective #6:

Provide post-occupancy counseling as needed to families that have purchased homes through the Charlotte-Mecklenburg Housing Partnership.

Finding

1. 53 families that purchased homes through CHHP and have received post occupancy counseling consisting of some minimal level of contact, such as one telephone call six months after closing.

No concern or recommendation needed.

Objective #7:

Provide pre-rental counseling to eligible clients on the Housing Authority's Waiting List assisting at least 60% of the number served to secure housing.

Findings:
TABLE 1

SUMMARY OF PHS ACHIEVEMENT FOR FY92

For the evaluation period, the achievement of each goal is measured below with the standard of 50% and 75% being the target achievement levels for six months and nine months, respectively, of contract performance on each objective:

<table>
<thead>
<tr>
<th>Objective</th>
<th>12/31/91 Clients</th>
<th>3/31/92 Clients</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Goal Served</td>
<td>Achievement</td>
</tr>
<tr>
<td>Prepare applicants for home mortgage financing</td>
<td>140</td>
<td>48</td>
</tr>
<tr>
<td>Provide mortgage default counseling</td>
<td>250</td>
<td>304</td>
</tr>
<tr>
<td>Provide counseling for code mediation clients &amp; rental default counseling</td>
<td>75**</td>
<td>6</td>
</tr>
<tr>
<td>Provide money management and housekeeping counseling on an individual basis</td>
<td>60</td>
<td>38</td>
</tr>
<tr>
<td>Provide money management and housekeeping classes to FY90 and FY91 rehabilitation loan recipients</td>
<td>220</td>
<td>0*</td>
</tr>
<tr>
<td>Provide post-occupancy counseling</td>
<td>-0-</td>
<td>53</td>
</tr>
<tr>
<td>Provide pre-rental counseling</td>
<td>-0-</td>
<td>8</td>
</tr>
<tr>
<td>TOTAL</td>
<td>745</td>
<td>466</td>
</tr>
</tbody>
</table>

No classes scheduled until 1/7/92.
Numerical goal deleted when City contract was amended in November, 1991.
<table>
<thead>
<tr>
<th>Type of Service</th>
<th>Hours of Service Provided</th>
<th>Percentage of Total</th>
<th>Percentage of Total Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mortgage Qualifying</td>
<td>409</td>
<td>19.83%</td>
<td>$57,184</td>
</tr>
<tr>
<td>Mortgage Default</td>
<td>1,115</td>
<td>54.06%</td>
<td>$155,874</td>
</tr>
<tr>
<td>Code Mediation</td>
<td>20</td>
<td>0.99%</td>
<td>$2,851</td>
</tr>
<tr>
<td>Rental Delinquency</td>
<td>82</td>
<td>3.95%</td>
<td>$11,403</td>
</tr>
<tr>
<td>Individual Rehab Clients</td>
<td>100</td>
<td>4.85%</td>
<td>$13,975</td>
</tr>
<tr>
<td>Group Sessions for Rehab Clients</td>
<td>14</td>
<td>0.65%</td>
<td>$1,887</td>
</tr>
<tr>
<td>Post-Occupancy - CHMP</td>
<td>224</td>
<td>10.88%</td>
<td>$31,359</td>
</tr>
<tr>
<td>Pre-Rental - CHA</td>
<td>99</td>
<td>4.79%</td>
<td>$13,807</td>
</tr>
<tr>
<td>Totals</td>
<td>2,063</td>
<td>100.00%</td>
<td>$288,340</td>
</tr>
<tr>
<td>Name</td>
<td>Date Referred To CMAH</td>
<td>Old Address</td>
<td>New Address</td>
</tr>
<tr>
<td>-------------------------</td>
<td>------------------------</td>
<td>------------------------------</td>
<td>------------------------------</td>
</tr>
<tr>
<td>Dorothy Hemphill</td>
<td>11'91</td>
<td>2502-A Horne Drive</td>
<td>Low priority, sent back</td>
</tr>
<tr>
<td>Esther Wilson</td>
<td>11'91</td>
<td>1020 Roddie Avenue</td>
<td>1127 Polk Street</td>
</tr>
<tr>
<td>Janet Cunningham</td>
<td>11'91</td>
<td>3143-2 Forestbrook</td>
<td>Not satisfied, withdrawn</td>
</tr>
<tr>
<td>Mae Ruth Harrell</td>
<td>11'91</td>
<td>2500 Marlowe Avenue</td>
<td>Contract 4-9-92</td>
</tr>
<tr>
<td>Annie Bryant</td>
<td>11'91</td>
<td>6525 McBride Street</td>
<td>514 Wearn Court</td>
</tr>
<tr>
<td>Gail Lawhorne</td>
<td>11'91</td>
<td>2209 Pinckney Ave.</td>
<td>1139 Polk Street</td>
</tr>
<tr>
<td>Ruth Byers</td>
<td>11'91</td>
<td>2529 Brentwood Pl.</td>
<td>1135 Polk Street</td>
</tr>
<tr>
<td>Jill Morgan</td>
<td>11'91</td>
<td>2741 Mayflower Rd.</td>
<td>7325 Hooksett Ct.</td>
</tr>
<tr>
<td>Constance Mack</td>
<td>11'91</td>
<td>2720-C Oak Valley</td>
<td>6238 Karenstone Ln.</td>
</tr>
<tr>
<td>Thelma Morgan</td>
<td>11'91</td>
<td>627 East 6th Street</td>
<td>Closing in May 1992</td>
</tr>
<tr>
<td>Margaret Alexander-</td>
<td>12'91</td>
<td>300-C West 28th St.</td>
<td>1121 Polk Street</td>
</tr>
<tr>
<td>Vera Crump</td>
<td>12'91</td>
<td>1942-1 Terrybrook</td>
<td>Closing in May 1992</td>
</tr>
<tr>
<td>Jacqueline Heard</td>
<td>12'91</td>
<td>5936-E Fair Market Pl.</td>
<td>Closing in May 1992</td>
</tr>
<tr>
<td>Moretta Williams</td>
<td>12'91</td>
<td>10020 Clairemore Pl.</td>
<td>Stepping stone speed as assigned</td>
</tr>
<tr>
<td>Mary Johnson</td>
<td>1'92</td>
<td>3507 Mistywood Dr.</td>
<td>1204 Polk Street</td>
</tr>
<tr>
<td>Arsonia Beatty</td>
<td>1'92</td>
<td>3136 Ross Avenue</td>
<td>1204 Polk Street</td>
</tr>
<tr>
<td>Olivia Little</td>
<td>1'92</td>
<td>2518 Marlowe Avenue</td>
<td>512 Wearn Court</td>
</tr>
<tr>
<td>Ruby Froneberger</td>
<td>1'92</td>
<td>1040-4 Tara Lane</td>
<td>512 Wearn Court</td>
</tr>
<tr>
<td>Carolyn Staite</td>
<td>1'92</td>
<td>3123 Leaside Lane</td>
<td>10'90</td>
</tr>
<tr>
<td>Cynthia Thompson</td>
<td>1'92</td>
<td>2220 Sanders Ave.</td>
<td>8'91</td>
</tr>
<tr>
<td>Monica Waldo</td>
<td>2'92</td>
<td>3433-1 Tappan Pk.</td>
<td>5'91</td>
</tr>
<tr>
<td>Gloria Liverman</td>
<td>2'92</td>
<td>3100-2 Southwest Blvd.</td>
<td>3'90</td>
</tr>
<tr>
<td>Twina McMillian</td>
<td>2'92</td>
<td>1901-H Delaware Dr.</td>
<td>5'91</td>
</tr>
<tr>
<td>Renee Williams</td>
<td>2'92</td>
<td>422-B Hilo Drive</td>
<td>8'91</td>
</tr>
</tbody>
</table>
Achievement and Performance Objectives

Prepare at least 140 eligible applicants, who are on the Charlotte Housing Authority's Master Waiting List and who earn 80% or less of the City's median income, in such a way that they qualify for home mortgage financing through the Charlotte-Mecklenburg Housing Partnership, Habitat For Humanity, or Wilmore Community:

Clients Referred to CMHP - 13  Wilmore - 0
Under Contract with CMHP - 9  Wilmore - 0
Loan Closed with CMHP - 26  Wilmore - 0
Total Qualified YTD with CMHP - 48  Wilmore - 0

- Total Clients Qualified YTD - 48

Provide mortgage default counseling to 250 persons earning 80% or less of the City's median income and prevent foreclosure on home mortgages for not less than 82% of those counseled. Report those counseled loan source, such as FHA, VA, Conventional, Self-Help Credit Union, State Bond Funds, etc.:

Clients Served YTD - 304  Foreclosed YTD - 4

Provide counseling for code mediation clients referred by the Community Relations mediators for monthly counseling and home visits to avoid tenant evictions, and by the Community Development Department for counseling of tenant loan recipients to prevent eviction and loan defaults, and provide rental default counseling to others earning 80% or less of the City's median income, preventing eviction for not less than 65% of tenants assisted.

Code Mediation YTD - 6  Clients Served YTD for Rental Delinquency - 9
(Objective Modified November, 1991)
Clients Evicted YTD - 0

Provide money management and housekeeping counseling on an individual basis to 60 new rehabilitation loan recipients prior to completion of construction.

Clients Served YTD - 38

Provide three money management and housekeeping classes so that 220 FY90 and FY91 rehabilitation loan recipients will have the opportunity to attend. Provide the Community Development Department with a class schedule, so that rehabilitation loan recipients can be notified of the opportunity of these classes. Report program participation on a quarterly basis (Objective Modified November, 1991)

1. January 7, 1992 - 10 00 - 11 30 A.M. = ___ Participants
2. March 5, 1992 - 10 00 - 11 30 A.M. = ___ Participants
3. May 5, 1992 - 6 00 - 7 30 P.M. = ___ Participants
Provide post-occupancy counseling as needed to families that have purchased homes through the Charlotte-Mecklenburg Housing Partnership:

<table>
<thead>
<tr>
<th>Clients Served YTD</th>
<th>66</th>
</tr>
</thead>
<tbody>
<tr>
<td>Delinquent this mo.</td>
<td>8</td>
</tr>
<tr>
<td>Foreclosed this mo.</td>
<td>0</td>
</tr>
</tbody>
</table>

Provide pre-rental counseling to eligible clients on the Housing Authority's Waiting List, assisting at least 60% of the number served to secure housing. (This Objective added November, 1991.):

<table>
<thead>
<tr>
<th>Clients Served YTD</th>
<th>52</th>
</tr>
</thead>
<tbody>
<tr>
<td>Secured Housing YTD</td>
<td>29</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Total Number Clients Served Year-to-Date under City Contract</th>
<th>1047</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>607</td>
</tr>
<tr>
<td></td>
<td>440</td>
</tr>
</tbody>
</table>
FAMILY HOUSING SERVICES, INC.

HOMEOWNERSHIP COUNSELING MONTHLY TRACKING SUMMARY

Month of: MARCH, 1992

Counselor: 

1. Total Number of Families Receiving Counseling This Month--------- 40

2. Charlotte Housing Authority Certification:

   Placed on Waiting List --------------- 13
   Resides in Public Housing---------- 7
   On CHA Master Waiting List-------- 20
   CHA Waiting List Status Pending---

   Total------ 40

3. Source of Referral:

   Friend -------------------------- 6
   Char.-Meck. Housing Partnership ---- 23
   Charlotte Housing Authority ------- 1
   Family Housing Services ---------- 0
   Newspaper ------------------------ 1
   Community Development Department -- 2
   Greenville Homeowners ------------ 2
   Relatives ------------------------ 3
   Other --------------------------- 1

   Total------ 40

4. Income Debt Ratio:

   Average Debt -------------- 12% (Range from 0% to 24%) 11 - 11.5%
   10% and Less Debt ------
   11% and More Debt ------

   Total------ 40

5. Down Payment Saved ($1,500.00) ----------------------------- 29

6. Income Changed Since FHS Intake ---------------------------- 1

7. Judgements and Collections Being Cleared Up --------------- 3

8. Legal Problems Being Resolved ------------------------------ 3

- OVER -
11. Other Prospective Homeownership Candidates:

Inactive Clients --------------------------- 142
   (Inactive Previous Class Graduates-
    Expected to Re-enter Counseling
    when Certain Readiness Status is
    Achieved. These are Monitored
    Quarterly.)

Future Class Waiting List --------------- 212
   (Low Priority Clients as Categorized
    by CMHP - Groups B & C)

FHS Daily Inquiries
   (Prospective Candidates for Home-
    ownership Class, Spring, 1992)

Clients Recommended by CMHP to Attend the
January 27th Class -------------------------- 130

Note: This Report is Due Along with End-of-Month Reports
GETHSEMANE ENRICHMENT PROGRAM

- Gethsemane Enrichment Program is a special education program for low and moderate income youth in grades kindergarten through fifth grade. This program has operated since 1976. The current contract is for $415,149 to serve 445 youth. In keeping with the "City Within a City" neighborhood revitalization efforts, the Gethsemane Enrichment Program operated a program site in the Belmont neighborhood at St. Paul Baptist Church, which was to serve 48 youth. The total number of clients actually served in FY92 was 551 which include 60 youth at the Belmont site.

- The proposed FY93 contract is $475,149, an increase of $60,000 over FY92. The increase will obligate the Gethsemane Enrichment Program to serve 40 youth in the Special Education Program from the Genesis Park and Seversville neighborhoods. This will support the current housing activities to revitalize these two City Within a City neighborhoods. The increase was made possible by the Federal Government's increase in the City's overall CDBG allocation and hence the amount permitted to be used for public service grants. The FY93 contract will allow the continuation of special education programs for the period July 1, 1992 to June 30, 1993 and will serve a projected 488 youth, which includes 48 youth to be served from the Belmont site.

- The Special Education Program provides specialized instruction with emphasis on remediation and cultural enrichment, and the program is designed to reinforce the basic academic and social skills of school age youth, grade K-5. All participants' family income must be 80% or less of the median income. Specific objectives of the program are to: identify the educational, social, cultural and recreational needs of the students and develop a program of instruction within six weeks after enrollment; increase the educational achievement of the students by raising the average achievement level 1/2 month for each month of instruction; maintain a retention rate of the participants of not less than 80%; and ensure that no less than one recreational or cultural activity takes place each week and that every student actively participates in not less than two such activities each month.
Comprehensive Education and Enrichment Program
Gethsemane AME Zion Church

CONTRACTOR: Gethsemane AME Zion Church

CONTRACT AMOUNT: $415,149

PERIOD COVERED: July 1, 1991 – June 30, 1992

PRIOR YEAR FUNDING: $371,475

MISSION STATEMENT:
To improve academic skills and cultural awareness of students in pre-school through sixth grade

FY92 ACCOMPLISHMENTS

OBJECTIVE: Of the 8 objectives in the contract

RESULTS
* 7 objectives were met or surpassed
* during the first nine months the Program served 1,050 youth, achieving 124% of the objective
* in the first six months, the elementary students gained an average of 3 months in reading and 5 months in math
* the Program did not achieve its 80% retention rate objective (achieved 75%)

FY92 EXPENDITURES

<table>
<thead>
<tr>
<th></th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries &amp; Benefits</td>
<td>233,811</td>
</tr>
<tr>
<td>Operating Costs</td>
<td>181,338</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$415,149</strong></td>
</tr>
</tbody>
</table>
BACKGROUND

BETHLEHEM CENTER

- Bethlehem Center's Concentrated Education and Enrichment Program has been in operation since 1976. The current contract is for $123,825 to serve 184 youth for the period July 1, 1991 through June 30, 1992. The number of clients actually served was 200.

- The proposed FY93 contract is for $158,825, an increase of $35,000 over FY92. The increase will obligate Bethlehem Center to serve an additional 40 students over its FY92 contract (for a total of 224 elementary school age and junior/senior high youth), and will permit it to acquire one van to replace two older vans which are no longer functioning. The increase was made possible by the Federal Government's increase in the City's overall CDBG allocation and hence the amount permitted to be used for public service grants. The FY93 contract will run from July 1, 1992 to June 30, 1993.

- The Concentrated Education and Enrichment Program provides instruction through educational, cultural and recreational activities and is designed to reinforce the basic academic and social skills of school age youth. Specific objectives of the program are to: provide a Summer Educational Enrichment Program for not less than 90 school age youth who need individualized or small group instruction; provide a Summer Educational Enrichment Program for not less than 30 junior-senior high students who need supervised teen activities; provide a school year Evening Program for 30 junior-senior high students who need individual or small group instruction and supervised teen activities; provide an After-School Enrichment Program for 74 elementary school age youth who need individualized or small group instruction; assess the educational and developmental needs of each student and develop a program of instruction within six weeks after the start of the program; provide not less than one cultural enrichment activity each week and ensure that each student participates in not less than two such activities every month; and maintain a daily average attendance of 80% of total enrollment. All participants' family income must be 80% or less of the median income.
Comprehensive Education and Enrichment Program
Bethlehem Center

CONTRACTOR: Bethlehem Center

CONTRACT AMOUNT: $123,825

PERIOD COVERED: July 1, 1991 – June 30, 1992

PRIOR YEAR FUNDING: $123,825

MISSION STATEMENT
To remedy academic deficiencies and to provide cultural enrichment for school students in the first through the twelfth grades.

FY92 ACCOMPLISHMENTS

OBJECTIVE

RESULTS

Of the 10 objectives in the contract

* the program met or surpassed 9 objectives
* the daily average attendance objective for school age youth was exceeded, but the junior high rate was 11% short of the objective
* in the first six months, the elementary students gained an average of 4 months in reading and 16 months in math, and the junior and senior high students gained 14 years in reading and 16 months in math.

FY92 EXPENDITURES

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries &amp; Benefits</td>
<td>89,791</td>
</tr>
<tr>
<td>Operating Costs</td>
<td>34,034</td>
</tr>
<tr>
<td></td>
<td>$123,825</td>
</tr>
</tbody>
</table>
BACKGROUND

- The Charlotte-Mecklenburg Housing Partnership (CMHP) is a nonprofit housing development and finance corporation organized to expand affordable housing for low-income families. It was formed by City government, financial institutions, large employers, developers and concerned citizens in 1988 and became operational in 1989.

- In addition to the $2,000,000 in City funds it has received in each year of operation since FY90, it operates a $17.5 million revolving loan pool contributed by local banks to provide low-cost home mortgages to families making 80% or less of the area median income. The loan are typically at one-half point below prime and require applicants have around $1,250 in savings to cover downpayment and closing costs on a home.

- Using non-City funds, CMHP also provides support services aimed at promoting self-sufficiency. Its PATHWAY program, currently operating at the Fairmarket and Summerfield rental housing developments and planned for Seversville, is designed to link tenants in assisted housing with comprehensive community services. A recent foundation grant will permit CMHP to establish PATHWAY II, a support services program for new homeowners.

- The FY93 contract is attached (Exhibit A).

- An evaluation of the FY92 contract performance is attached (Exhibit B).
COMMUNITY DEVELOPMENT DEPARTMENT
PROGRAM EVALUATION REPORT

NAME OF PROGRAM: Contract for Technical or Professional Services
PERIOD COVERED: July 1, 1991 – May 31, 1992
DATE PREPARED: May 31, 1991
CONTRACTOR: CHARLOTTE-MECKLENBURG HOUSING PARTNERSHIP

A. EXECUTIVE SUMMARY

1. Background

The Charlotte-Mecklenburg Housing Partnership (CMHP) is a non-profit housing development and finance corporation organized to expand affordable and well-maintained housing for low and moderate-income families, with a continuing interest in the ability of occupants to more fully enter the economic mainstream. It was incorporated as a non-profit organization in July 1989. The agency hired its first staff person at the end of November of that year and its president on March 1, 1989. The administrative expenses of the CMHP are paid by corporate contributions.

The CMHP has secured a $17.5 million loan pool from local banks for use as first mortgages for single-family homes. These mortgages are at a less than conventional rate and offer relaxed credit guidelines and debt ratios. Second mortgages are available from part of the funding provided by the City.

The CMHP has received funding of $2 million per year from the City for three years to produce a minimum of 100 units per year of housing affordable for persons earning 60% or less of the local median income, except in Greenville where homes could be sold to persons earning 80% or less of median.

To-date, the CMHP:

- has completed 185 units,
- has 143 units in progress, and
- has commitments for 55 units,
for a total of 383 units.

Thus, the CMHP has more that fulfilled its 3-year commitment of 300 units. The CMHP has projects which are key to the revitalization of two City Within a City neighborhoods, Seversville and Genesis Park.

The CMHP has applied for a $3 million grant from the federal HOPE 3 program for FY93. A $35,000 grant was received this year by the CMHP from the Z. Smith Reynolds Foundation for the Pathway II program, which provides support services for new homeowners.

Except for the annual housing production goal, no quantitative objectives are specified in the contract. The program is meeting its objectives.

First Contract - FY90. A contract was approved by City Council for $2,000,000 for the 12-month period July 1, 1989 - June 30, 1990; these funds were set up as a revolving loan fund for the acquisition, rehabilitation and construction loans. City Council later amended this contract to provide the funds to the CMHP as a grant.
EVALUATION REPORT
CHARLOTTE-MECKLENBURG HOUSING PARTNERSHIP

Second Contract - FY91. A contract was approved by City Council for $2,000,000 for the 12-month period July 1, 1990 - June 30, 1991; these funds were provided to the CMHP as a grant.

Third Contract - FY92. A contract was approved by City Council for $2,000,000 for the 12-month period July 1, 1991 - June 30, 1992; these funds were provided as a grant.

2. To-date, the CMHP has spent or committed $5,469,514 of the $6,000,000 it has received from the City.

3. The program has leveraged private funds at a ratio of $3.286 to $1.

4. The City/CMHP cost per unit was $14,281.

5. The program has operated very well. The only area of concern is a shortage of pre-qualified home purchasers to purchase the single-family homes being developed.

B. CONCERNS & RESOLUTIONS

CONCERN NO. 1: There is a shortage of pre-qualified home buyers for the homes that the CMHP is producing.

RESOLUTION NO. 1: Up to the present time, Family Housing Services has been had responsibility for qualifying potential home buyers. In the coming year, that responsibility will be transferred to the CMHP.

CONCERN NO. 2: The CMHP has lacked staff with technical expertise in housing rehabilitation.

RESOLUTION NO. 2: The CMHP has worked hard to address this weakness with training from the Enterprise Foundation. In the last quarter of FY92, the CMHP hired a rehabilitation specialist to do their own inspections and work write-ups using SpecMaster computer software, which is also used by the City; previously contractors did their own assessments. The CMHP has also established better oversight and accountability from contractors and their subcontractors through better monitoring, invoicing and documentation of draw requests.
**EVALUATION REPORT**

**CHARLOTTE-MECKLENBURG HOUSING PARTNERSHIP**

**B. ACHIEVEMENT OF OBJECTIVES**

**GENERAL ACHIEVEMENT AND PERFORMANCE OBJECTIVES**

1. **CONTINUE TO MOBILIZE PRIVATE AND NONPROFIT FINANCING FOR DEVELOPMENT OF LOW-INCOME HOUSING OPPORTUNITIES.**

The projects developed by the Charlotte-Mecklenburg Housing Partnership during this 35-month period has leveraged a total of $11,565,032 in private funds for specific projects. This is in addition to a $17.5 million mortgage pool for single-family home mortgages established by a consortium of six banks in FY90.

The leveraging ratio life-to-date is 3.286 private dollars to 1 public dollar (including CMHP and Innovative Housing Funds).

2. **CONTINUE TO FACILITATE DEVELOPMENT OPPORTUNITIES FOR LOW-INCOME HOUSING AND SERVE AS A CLEARING HOUSING FOR PUBLIC-PRIVATE HOUSING DEVELOPMENT VENTURES.**

The CMHP continues to work with developers, certified development corporations (CDC's), non-profits, and individuals to experiment with various ways to produce low income housing and continues to explore other avenues of funding.

Recently the CMHP Board agreed to become an owner in selected projects. Development of the Pathway Program is a major step toward working with lower income persons to become self-sufficient.

3. **CONTINUE TO COORDINATE WITH OTHER AGENCIES TO DEVELOP NEIGHBORHOOD OPPORTUNITIES FOR ECONOMIC SELF-SUFFICIENCY.**

The CMHP continues to work with neighborhoods, including Belmont, Reid Park, Biddleville, Greenville, Seversville and Genesis Park to develop housing opportunities by working with such agencies as Family Housing Services, Habitat for Humanity, Charlotte Housing Development Corporation, Charlotte Housing Authority and many others.

A neighborhood steering committee from eleven neighborhood organizations has been formed. This organization offers insight into neighborhood housing problems and provides guidance as programs are developed.

The PATHWAY program is a joint effort by the City, Mecklenburg County, Charlotte-Mecklenburg Schools, United Way of the Central Carolinas and the CMHP. The program is designed to provide families in designated communities with suitable, affordable housing and linkage to comprehensive community services, including schools, employment training, social services, after-school care and children's programs. Volunteer mentors are paired with resident families to support families in reaching their goals. The program also encourages the development of leadership within the resident community and involvement with local community organizations.

While the program now operates at the rental developments Fairmarket Square and Summerfield, the CMHP has received a grant from the E. Reynolds Foundation to begin Pathways II to support new homeowners.

**SPECIFIC ACHIEVEMENT AND PERFORMANCE OBJECTIVES**

IN FURTHERANCE OF THE GENERAL ACHIEVEMENT AND PERFORMANCE OBJECTIVES, THE CONTRACTOR SHALL UTILIZE PRIVATE LENDER DOLLARS TO OBTAIN A MINIMUM LEVERAGE FACTOR OF 2 TO 1 OF PRIVATE DOLLARS TO PRODUCE A MINIMUM OF 100 HOUSING UNITS THROUGH ONE OF SEVERAL SPECIFIC STRATEGIES AS LISTED:
EVALUATION REPORT
CHARLOTTE-MECKLENBURG HOUSING PARTNERSHIP

The CMHP has attained a leveraging factor of 3.286 to 1 on the 383 units developed.

1. CONTINUE TO REHABILITATE EXISTING UNITS AND PROVIDE HOME OWNERSHIP OPPORTUNITIES FOR LOW-INCOME HOUSEHOLDS. WORK IN COOPERATION WITH THE CITY ON BRINGING BOARDED-UP UNITS BACK INTO USE.

The CMHP acquired for rehabilitation and resale 45 single-family homes in FY92. Of these, 28 were absentee-owned properties in the Genesis Park neighborhood, a high vacancy, high-crime area targeted by the City for comprehensive revitalization by the CMHP and the City as part of its City Within a City effort. The remainder of the houses were primarily HUD foreclosures.

2. CONTINUE TO CONSTRUCT NEW HOMES, SOME AS IN-FILL HOUSING:

The CMHP did not begin construction on any new single-family homes during FY92, concentrating rather on selling the homes it built in previous grant years in the Greenville neighborhood and on getting two new acquisition/rehabilitation projects off the ground in Genesis Park and Seversville. The planning for Greenville Phase 2 is well underway and construction of the first of 40 additional homes is expected to begin in the fall of 1992.

3. MAINTAIN FINANCING MECHANISMS TO SUPPORT PROJECTS:

a. MORTGAGE POOL FOR SINGLE FAMILY STRUCTURES;

A $17.5 million loan pool was created by six banks in FY90. The CMHP closed loans on 55 single-family homes in FY92. All but one of these relied on the loan pool for first mortgages ranging from $33,000 to $53,000

b. MORTGAGE POOL FOR CONSTRUCTION AND PERMANENT FINANCING OF MULTI-FAMILY PROJECTS.

During FY91 a multi-family loan committee was established to develop procedures for using the bank loan pool for construction and permanent loans for CMHP-sponsored multi-family housing. Up to $5 million of the $17.5 million loan consortium may be used for this purpose. The 47-unit Seversville apartment complex is expected to receive approximately $450,000 in permanent financing from the multi-family loan pool. The proposed Cheshire Road apartment complex will require approximately $1 million in financing from the mortgage pool.

c. MAKE AVAILABLE CITY MONEY FOR SECOND MORTGAGE POOL AND EQUITY INVESTMENTS IN MULTI-FAMILY PROJECTS.

All of the 55 single-family homes sold during FY92 involved second mortgages made with City funds. The second mortgages typically range from 70 to 33 percent of the total financing and are necessary to make to homes affordable to persons earning 60 percent or less of the area median income (or 80% in the case of Greenville homes).

Lower priced houses are needed in order to needs of persons on the Master Waiting List. The plan for the Seversville houses is for a cost of $35,000.

With respect to City funds used for "equity" in multi-family projects, approximately $900,000 of the FY92 grant funds have been tentatively committed to the Cheshire Road project. The legal and tax credit purposes, however, the investment will bear the form of a loan from the
CMHP to a newly created subsidiary of CMHP, wholly owned and controlled by the CMHP which will own the Cheshire Road project.

4. WORK IN THE AREAS (1) IDENTIFIED IN TABLE 10, PAGE 33 OF THE STUDY PREPARED BY THE URBAN INSTITUTE OF THE UNIVERSITY OF NORTH CAROLINA AT CHARLOTTE DATED DECEMBER 1990 AND ENTITLED "HOUSING QUALITY IN CHARLOTTE" OR (11) MUTUALLY AGREED UPON BY THE CITY OF CHARLOTTE AND THE CONTRACTOR, IN AN EFFORT TO ASSIST NEIGHBORHOOD ORGANIZATIONS TO IMPROVE ALL TYPES OF HOUSING IN THESE TARGETED AREAS.

The CMHP has played a leading role in the revitalization of two City Within a City target neighborhoods, Genesis Park and Seversville. Both projects involve homeownership through acquisition and rehabilitation of single-family homes and, in the case of Seversville, development of new multi-family rental housing. In these distressed neighborhoods and in Greenville, the CMHP has worked with neighborhood organizations and in cooperation with City departments to improve not only housing, but other aspects of community life.

5. EXPLORE TAX CREDITS FOR A RENTAL PROJECT IF 1991 FEDERAL LOW-INCOME HOUSING TAX CREDITS ARE APPROVED.

The CMHP has developed three tax credit projects to-date, Seneca Woods (FY90), Summerfield (FY90) and Seversville (FY91). During FY92, the CMHP worked to sell the tax credits associated with the Seversville project. By the end of FY92, the CMHP had a commitment for the purchase of approximately $950,000 of tax credits for this project. An additional tax credit project, Cheshire Road will be submitted to the North Carolina Housing Finance Agency by September 15, 1992, assuming the federal low-income tax credit will be extended beyond June 30, 1992. Land has already been purchased for that project.

6. BUILD SCATTERED SITE HOUSING AS APPROPRIATE.

As noted, above, the CMHP plans to develop 55 units of scattered site multi-family rental housing at Cheshire Road. This is a priority location for assisted housing under the City's locational policy criteria.

7. EXPLORE ADDITIONAL FINANCING MECHANISMS TO SUPPORT PROJECTS AS FOLLOWS:

   a. EQUITY POOL FOR SALE OF TAX CREDITS.

      The first opportunity for the establishment of this equity pool will be set up when the CMHP's proposed ownership of a tax credit project occurs with the development of Cheshire Road project.

   b. FEDERAL AND STATE FUNDS;

      The CMHP has applied for a $3 million grant from the federal HOPE 3 program for FY93. A $35,000 grant was received this year by the CMHP from the Z. Smith Reynolds Foundation for the Pathway II program, which provides support services for new homeowners.

   c. PRIVATE FUNDS FOR SECOND MORTGAGE POOL, LOCAL TRUST FUNDS, AND SOCIAL EQUITY FUNDS.

      This has not been accomplished to date.
C. STATUS OF PROJECTS

1. GREENVILLE

The CMHP has sold all but one of the 39 houses in Phase 1 of the Greenville project. Phase 2, for an additional 40 homes, is in the planning phase. The difficulty it had in finding income-eligible mortgage-ready buyers for the Phase 1 homes has led the CMHP to adopt a different development/marketing strategy for Phase 2. Rather than being locked in to construction of all the units at once, it will contract for construction of only a few homes at a time, selling before it builds. In addition, the houses have been redesigned with buyer input for improved marketability, and the CMHP will own the floor plans. It will begin Phase 2 construction on land already owned on existing roads; additional land acquisition and approved subdivision development and site plans for the remaining area will be required for completion of Phase 2. Construction is expected to begin in the fall 1992. At an average sales price of $65,000, these are among the CMHP's most expensive houses.

2. GENESIS PARK

To date, the CMHP has acquired approximately 45 residential properties for substantial rehabilitation, mostly on Kenney, Gibbs and Tannin Streets. Ten (10) are currently under construction, with the first three families to move in around July 1. At a selling price of $45,000, these are currently among the CMHP's least expensive homes. Security continues to be a concern, and the CMHP has decided to install security systems on all homes. Efforts to displace drug traffickers on Wayt Street, if successful, are expected to help stabilize the neighborhood and improve marketability of the homes.

A construction manager was hired to coordinate the rehabilitation process and supervise volunteers providing "sweat equity". According to the CMHP, the total development costs on the first group of houses were higher than projected due to an inefficient distribution of labor among paid subcontractors and volunteers. The CMHP has worked to establish policies and procedures to correct these and other difficulties. With the help of the Enterprise Foundation, the CMHP has strengthened its entire rehabilitation program, hiring an in-house rehabilitation specialist to make inspections, do work write-ups and monitor work done by subcontractors. A project team was formed and meets regularly on location to coordinate the housing work and facilitate broader revitalization activities. The team includes CMHP staff and subcontractors, community police officers, representatives from the Community Development, Engineering, Employment and Training and Neighborhood Centers Departments, Habitat for Humanity and the Genesis Board.

3. SEVERSVILLE

The notice to proceed with demolition of the old Seversville School was given June 1, 1992 and site preparation activities are underway for development of the Seversville apartment complex. Ground breaking is expected in the summer of 1992, and initial occupancy in early 1993. Negotiations are underway for acquisition of single-family homes in the project area for the homeownership component of this project. Beginning in FY93, the homes will be acquired and rehabilitated, with the objective of bringing them on line at a sales price as low as $35,000. Current neighborhood residents who are income eligible will be given preference for both the apartment units and single-family homes. A survey of residents revealed strong interest in homeownership.
4. PATHWAY

Using non-City funds, the CMHP established in FY92 a PATHWAY program at the new Summerfield development similar to that which it operates at Fairmarket Square. Staffed by a trained social worker, the program provides a variety of support services to families living in these assisted housing units.

5. CHESHIRe ROAD

During FY92, the CMHP was the successful bidder on approximately 8 acres of land at Cheshire and David Cox Roads being auctioned by the Resolution Trust Corporation. The property, which is a priority location for assisted housing under the City's housing locational policy criteria, will be the site of 55 units of affordable rental housing if all goes according to plan. The proposal currently calls for half of the units to be affordable to families making 40% or less of the area median income and half to be affordable to families earning 50% or less. Projected financing for the project includes low-income housing tax credits, which will be applied for by September 1992 and must be approved by the state housing finance agency, a loan from the multi-family set-aside of the bank consortium loan pool, and "equity" financing using the CMHP's FY92 grant funds. Like the Seversville apartment complex, the Cheshire Road project is expected to be owned by a subsidiary of the CMHP. The CMHP projects ground breaking on the apartments in January 1993 and occupancy by August 1993.

6. FINANCIAL ASSISTANCE TO NON-PROFITS

In FY92, the CMHP provided financial assistance crucial to the success of projects sponsored by other non-profit organizations. The CMHP provided $123,275 in gap financing for the Program for Accessible Living's 30 units of handicapped accessible housing for persons at 50% or less of the local median income. This project is under construction at Hickory Grove and Valley View Drive. The CMHP also made a loan of $85,000 to Neighborhood Housing Services to assist it in completing work on three (3) new housing units and one renovation.

7. PRE-PURCHASE MORTGAGE COUNSELING

During the course of FY92, it became evident the CMHP's housing inventory was beginning to get ahead of the supply of income-eligible, mortgage-ready buyers that Family Housing Services (FHS) was under contract by the City to provide. Efforts were made by both the CMHP and FHS to strengthen pre-application screening and counseling procedures and to improve communications among appropriate staff, but FHS was unable to reach its FY92 objective for mortgage-ready buyers. The CMHP's response to this and other concerns was to slow down its housing production schedule on at least two projects. In FY93, the CMHP will take on responsibility for making eligible applicants mortgage-ready.
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<tr>
<th>PROJECTS</th>
<th>OWNERSHIP</th>
<th>DATE OF CLOSING</th>
<th>NO OF UNITS</th>
<th>TOTAL PROJECT COST</th>
<th>CMHP FUNDS</th>
<th>CITY FUNDS</th>
<th>LEVERAGE FACTOR</th>
<th>COST PER UNIT</th>
<th>CMHP &amp; CITY COST PER UNIT</th>
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<td></td>
</tr>
<tr>
<td>FY90 TOTAL</td>
<td></td>
<td><strong>130</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>TOTAL – LIFE–TO–DATE</td>
<td></td>
<td><strong>383</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
I. Summary of Program Description

The contract was approved by the City Council on June 24, 1991 with an effective date of July 1, 1991.

The contract provides a minimum of 51 workers who have been dislocated from work due to a business closure or reduction in force with the basic support services and skills training necessary for such individuals to re-enter the work force. Efforts are made to ensure a smooth and expedient transition back into the labor force at comparable skill and income levels as that from which the participant experienced dislocation.

II. Major Findings

Performance through April 30:

<table>
<thead>
<tr>
<th></th>
<th>Planned</th>
<th>Actual</th>
<th>Achievement</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Enrollments</td>
<td>51</td>
<td>111</td>
<td>218%</td>
</tr>
<tr>
<td>Total Job Placements</td>
<td>41</td>
<td>48</td>
<td>117%</td>
</tr>
<tr>
<td>Average Training Length (weeks)</td>
<td>12</td>
<td>16</td>
<td>133%</td>
</tr>
<tr>
<td>Average Wage Rate</td>
<td>7.00</td>
<td>9.39</td>
<td>134%</td>
</tr>
</tbody>
</table>

Four (4) of the four (4) performance standards are being exceeded.

Cost Per Participant: $863.48
III. Analysis of Performance Standards

This section states and reports the status of achievement of performance standards contained in the contract.

**Program Performance Standards**

1. **Performance Standard:** The contractor shall enroll a minimum of fifty-one (51) JTPA Title II eligible participants into the Dislocated Worker Program.

   **Achievement:** This standard has been achieved. One hundred eleven (111) participants have been enrolled which accounts for two hundred eighteen percent (218%) of the plan.

2. **Performance Standard:** A minimum of forty-one (41) participants shall be placed into permanent, full-time, unsubsidized employment.

   **Achievement:** This standard has been achieved. Forty-eight (48) participants have been placed for a rate of one hundred seventeen percent (117%).

3. **Performance Standard:** All participants shall have an average of twelve (12) weeks of training of the On-The-Job Training (OJT) Component.

   **Achievement:** This standard has been exceeded. Participants have had an average of sixteen (16) weeks of the OJT Component for a rate of one hundred and thirty-three percent (133%).

4. **Performance Standard:** The average wage rate for those placed into unsubsidized employment shall be $7.00 per hour.

   **Achievement:** This standard has been exceeded. The average wage rate for participants job placed was $9.39 per hour.
ORDINANCE NO. ___________________

AMENDING CHAPTER 2 OF THE CITY CODE

AN ORDINANCE ENABLING THE CITY MANAGER TO ESTABLISH AND REVISE PERSONNEL RULES.

Be it ordained by the City Council of the City of Charlotte, North Carolina that.

Section 1, Chapter 2 of the Code of the City of Charlotte shall be amended by the addition thereto of a new article, to be denominated Article V and to read as follows:

"Article V. "PERSONNEL ADMINISTRATION"

"Section 2-86. Personnel Rules and Regulations. The City Manager is authorized to promulgate and put into effect rules and regulations governing the appointment, promotion, transfer, layoff, removal, discipline, and welfare of City employees. All such rules and regulations shall conform to the requirements of Section 4.41 of the City Charter. Provided, however, this grant of authority shall not authorize the City Manager to change or modify any rules and regulations, or any portions thereof, which govern employee health insurance or other employee liability issues, awards for length of service, payment for sick/vacation leave, designation of paid holidays, pay plan structures, salary ranges, general pay increases, Retirement Policy and Civil Service procedures without the approval of the City Council.

"Section 2-87. Current Rules and Plans. Each personnel rule and regulation that is in effect on the date this ordinance is adopted shall remain in effect until it is expressly amended in or superseded by a rule or regulation put into effect by the City Manager under the authority of this Article."

Section 2, This ordinance shall be effective upon adoption.

Approved as to form:

[Signature]
City Attorney
BACKGROUND

- The City Within a City Loan/Equity Pool Program will allow the participating banks, in partnership with the City, to make marginal loans that would not have been made without the use of the public/private venture funds being provided by the City.

- Loans are to be made to individuals earning 80% or less of the median income for Charlotte or to companies or persons that will employ individuals within the "City Within a City" boundary earning 80% or less of the median income for Charlotte.

- The minimum loan amount will be $15,000, and one job is to be created for each $10,000 in City funds loaned. If the $1,360,000 of City funds is committed, at a minimum 136 jobs will be created. At minimum wage of $4.25 per hour, these 136 jobs will create an annual payroll of $1,202,240.

- Each bank will have its committed funds available to be used in conjunction with the City funds to make loans to eligible borrowers. The bank loans will be made to targeted borrowers for new businesses or the expansion of existing businesses. All loans are made with 80% bank contribution and 20% City contribution (with City funds being subordinated to bank debt).

- This program is an innovative approach to providing loans for targeted areas in that marginal loans that the banks might not have made will be approved by the banks (with the use of City funds as quasi-equity).

- There are risks involved in this program since the City funds are subordinated to the bank funds, and the City funds would be written off before the bank funds. However, risk is somewhat mitigated in that the bank will not use relaxed approval guidelines but will utilize their standard underwriting criteria when approving loan, thereby assuring high quality loans are approved.
BACKGROUND

- On October 27, 1986 the City entered into an agreement with the CHA in which the CHA agreed to locate and purchase suitable land for 50 units of housing and then to have the units designed and built. The City agreed to reimburse the CHA for its development costs up to $1,950,000. At the time of the Agreement, no site had been acquired and no design prepared.

- The CHA was unable to locate a suitable site for 50 units, but was able to locate and acquire: (1) a site on W. T. Harris Boulevard (Robinson Church Road) for 36 units and (2) a site on Wallace Road sufficient to accommodate 12 units. (These 12 units adjoin 36 units separately funded by HUD at the same location.)

- As the land was acquired and the units were designed and constructed, the CHA made periodic draw requests pursuant to the Agreement and received payments in the sum of $1,809,831.19.

- The CHA submitted its final draw request on May 7, 1991 showing that the CHA's total cost for the development of the 48 units was $2,005,930.25. This was a $55,903.25 overrun of the original contract amount of $1,950,000.

- On December 18, 1991 the CHA requested reimbursement by the City of $140,168.81 (the difference between $1,950,000 and the grant amounts previously disbursed by the City). The CHA agreed to absorb the $55,930.25 overrun.

- Since the Agreement required the development of 50 units, a reduction in the number of units will need to be approved by City Council.

- CHA Board of Commissioners by its May 19, 1992 meeting approved the attached First Amendment to Agreement for Housing.
FIRST AMENDMENT TO AGREEMENT FOR HOUSING

THIS FIRST AMENDMENT, dated as of June ____, 1992, is made by and between the CITY OF CHARLOTTE, a North Carolina municipal corporation (the "City"), and the HOUSING AUTHORITY OF THE CITY OF CHARLOTTE, N.C., a North Carolina public body corporate and politic (the "Authority").

Recitals

A. The City and the Authorities are parties to an Agreement for Housing (the "Agreement") dated as of October 27, 1986, which provides that the City will, as a grant not to exceed $1,950,000, reimburse the Authority for its actual costs in acquiring land and designing, constructing and inspecting 50 housing units for rental to eligible low-income families.

B. The Authority agreed to locate sites for the housing units and notify the City concerning their location.

C. The two sites located and purchased by the Authority were sufficient for the construction of only 48 units, consisting of 36 units in a development now called "Grove Place" and 12 units in a development called "Wallace Woods" (which development also contains units financed with conventional HUD funding).

D. The Authority's total development cost for the 48 units was $2,005,930, and the Authority has requested reimbursement from the City under the Agreement in the amount of $1,950,000.

E. To confirm that the City has been authorized to disburse the full amount of the grant, $1,950,000, despite the reduction in the number of housing units constructed, the parties wish to amend the Agreement.
Amendment

NOW, THEREFORE, the City and the Authority, for themselves and their successors and assigns, agree that the Agreement is hereby amended, effective as of the date of this Amendment, as follows:

1. In the Background Statement and in Section 3.01 change "50 housing units" to "48 housing units."

2. Except as expressly amended, the Agreement is ratified and remains in full force and effect, including those provisions authorizing reimbursement of the Authority's costs for the housing units in an aggregate amount not to exceed $1,950,000.

IN WITNESS WHEREOF, the parties have caused this First Amendment to Agreement for Housing to be duly executed as of the day and year first above written.

HOUSING AUTHORITY OF THE CITY OF CHARLOTTE, N.C.

[Corporate Seal]  
By:_________________________________________ Chairman

Attest:_________________________________________ Secretary

CITY OF CHARLOTTE

[Corporate Seal]  
By:_________________________________________ City Clerk

Attest:_________________________________________ City Clerk
Approved as to form:

__________________________
City Attorney

This instrument has been preaudited in the manner required by the Local Government Budget and Fiscal Control Act.

__________________________
Finance Officer
AIRPORT ADVISORY COMMITTEE
(9 Members)

Membership - Each shall be a resident and elector of Mecklenburg County, provided however, a majority of the members shall be residents and electors of the City of Charlotte. At least two members shall be residents of the westside community, two shall be familiar with aviation matters by reason of vocation or avocation; the other five members shall be selected from fields, the nature of which would contribute to the continuing deliberations of the Committee. Terms are for three years. A member may succeed himself only once.

Responsibilities - To review long-range planning for airport development; review and study all revenue producing aspects of the airport; recommend appropriate action to City Council on airport policy matters; and the continuing review and study of all aspects of airport transportation needs of metropolitan Charlotte. Also, monitor and advise City Council on implementation of the Airport Master Plan and airport noise compatibility and on a staff-developed neighborhood relations program.

### MEMBER DIST. ORIGINAL APPTMT. RE-APPTMT. TERM EXPIRATION

<table>
<thead>
<tr>
<th>Member</th>
<th>District</th>
<th>Original Apptmt.</th>
<th>Re-Apptmt.</th>
<th>Term</th>
<th>Expiration</th>
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</thead>
<tbody>
<tr>
<td>(M)Herb Spaugh, Jr. W/H</td>
<td></td>
<td>07/27/90</td>
<td></td>
<td>3 yrs.</td>
<td>07/31/93</td>
</tr>
<tr>
<td>(C)Harvin B. Smith W/H WS</td>
<td>2</td>
<td>07/11/88</td>
<td>06/24/91</td>
<td>3 yrs.</td>
<td>07/31/94</td>
</tr>
<tr>
<td>(C)Earl Gulledge W/H</td>
<td>7</td>
<td>09/28/87</td>
<td>06/25/90</td>
<td>3 yrs.</td>
<td>07/31/93</td>
</tr>
<tr>
<td>(C)Sue M. Friday W/F WS</td>
<td>0</td>
<td>09/28/87</td>
<td>06/25/90</td>
<td>3 yrs.</td>
<td>07/31/93</td>
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<tr>
<td>*(C)Osborne C. Oakley W/H A</td>
<td>6</td>
<td>09/28/87</td>
<td>06/26/89</td>
<td>3 yrs.</td>
<td>07/31/92</td>
</tr>
<tr>
<td>(C)Edward J. High B/H</td>
<td>2</td>
<td>09/28/87</td>
<td>06/26/89</td>
<td>3 yrs.</td>
<td>07/31/92</td>
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<tr>
<td>(M)Peggy B. Culbertson W/F</td>
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<td>10/16/87</td>
<td>08/08/89</td>
<td>3 yrs.</td>
<td>07/31/92</td>
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<td>(M)Phillip E. Halton W/M</td>
<td>6</td>
<td>08/01/88</td>
<td>07/11/91</td>
<td>3 yrs.</td>
<td>07/31/94</td>
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<tr>
<td>(C)Harold B. Carter W/H A</td>
<td>7</td>
<td>07/22/91</td>
<td></td>
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</tr>
</tbody>
</table>

Legend:
- WS - Westside Resident
- A - Aviation Affiliation

*Chairman

Revised 08/01/91
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

Please complete each section

FULL NAME  Michael Edward Blair  Mr  /  Mrs  ________
(please print or type)  Ms  ________  Miss  ________

HOME ADDRESS  714 Cherokee Road  Charlotte  ZIP  28207

BUSINESS ADDRESS  121 West Trade St, Interstate Tower  Charlotte  ZIP  28201

HOME PHONE (704)  376-1812  BUSINESS PHONE (704) 379-9053

SPOUSE'S NAME  Elizabeth Blair  SPOUSE'S EMPLOYER  housewife

PLEASE INDICATE  Council District #  __________________________ Date of Birth  10/30/56

MALE  /  BLACK _______ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN
FEMALE  /  WHITE _______ Mint Museum of Art
SINGLE  /  INDIAN _______  /  Charlotte Airport Advisory
MARRIED  /  HISPANIC _______  /  
OTHER _______  /  

EDUCATION (including degrees completed)  University of North Carolina at Chapel Hill - Masters of Business Administration - 1982; Bachelor of Science 1979;

CURRENT EMPLOYER  Interstate/Johnson Lane

TITLE  First Vice President  YEARS IN CURRENT POSITION  10
DUTIES  Director of Investment Consulting and Retirement Services Divisions

OTHER EMPLOYMENT HISTORY  First Union National Bank  1979 - 1981

DO NOT SUBMIT RESUMES

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

I am in favor of fiscal responsibility including financial management, fundraising, and community relations. My strong financial and analytical perspective helps me focus on improving financial strength.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Currently I am a Trustee of the Heineken Medical Research Foundation, Director of the American Cancer Society and active in the Eastover Neighborhood Association and Arts+Science Council.

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Previous Director- Johnston Memorial YMCA, Member- Charlotte Parks Advisory Committee.

COMMENTS

As a Charlotte native, I have been active at the Mint my entire life. My family has made contributions to the permanent collection there. I am also a neighbor and understand the Mint's need to work with the neighborhood and the entire city. I am in favor of its goal to become more self-supportive and less reliant on public-funds.

AFFIRMATION OF ELIGIBILITY

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes [ ] No [X] If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your future as an appointee of the City Council?

Yes [ ] No [X] If yes, please attach explanation of the nature of the conflict

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that; otherwise, it will be removed from the active file.

A personal contact with a City Council member is recommended.

RETURN COMPLETED FORM TO:

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: Michael E. Blais
Date: 6/15/92

DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES  
CHARLOTTE CITY COUNCIL  

FOR OFFICE USE ONLY  

FOR OFFICE USE ONLY  

Appointed to  


Date  


OFFICE OF CITY CLERK  

Please complete each section.  

FULL NAME  Stanford R. Brookshire, Jr.  
(please print or type)  

Mr  ___  Mrs  ___  

Ms  ___  Miss  ___  

HOME ADDRESS  2133 Rolston Drive, Charlotte, NC  

ZIP  28207  

BUSINESS ADDRESS  2133 Rolston Drive, Charlotte, NC  

ZIP  28207  

HOME PHONE (704) 333-9724  

BUSINESS PHONE (704) 333-6409  

SPOUSE’S NAME  Roslyn Brookshire  

SPOUSE’S EMPLOYER  NA  

SPOUSE’S TITLE  NA  

PLEASE INDICATE  

Voting Precinct #  008  

District #  9  

Date of Birth  2/13/41  

MALE  ✓  

BLACK  ✓  

BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN  

FEMALE  ___  

WHITE  ✓  

Airport Advisory Committee  

SINGLE  ___  

INDIAN  ___  

MARRIED  ✓  

HISPANIC  ___  

OTHER  ___  

EDUCATION (including degrees completed)  

BSEE - NC State  

MBA - Wharton School  

CURRENT EMPLOYER  Stanford R. Brookshire Company  

TITLE  President  

YEARS IN CURRENT POSITION  3  

DUTIES  Investment Banking  

OTHER EMPLOYMENT HISTORY  

Industrial Microsystems - CEO  
Computertask Group - IBM National Account Manager  
Applied Management Systems - President  

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE: Information Systems, Technology, Consulting, Software Development

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Myers Park Presbyterian Church: Chairman of Stewardship, Chairman of Board of Deacons, Elder Elect

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

COMMENTS:

AFFIRMATION OF ELIGIBILITY:
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes  No  _ If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes  No  _ If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

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A personal contact with a City Council member is recommended.

RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: Stanford Brookline, Jr
Date: 3/3/92

PLEASE DO NOT SUBMIT RESUMES

Reference: Mr. Jim Hynes
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY
Appointed to
Date

Please complete each section.

FULL NAME DONALD GRANT BRYANT
(please print or type)
Mr. x Mrs.

HOME ADDRESS 2321 FOREST DR, CHARLOTTE ZIP 28211
BUSINESS ADDRESS 500 PROVIDENCE ROAD ZIP 28207

HOME PHONE (704) 366-2123 BUSINESS PHONE (704) 332-7133

SPouse's NAME FRANCES SPOUSE'S EMPLOYER
SPouse's TITLE

PLEASE INDICATE: Voting Precinct # District # Date of Birth 4-10-23

MALE X BLACK BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN
FEMALE WHITE AIRPORT ADVISORY COMMITTEE

SINGLE INDIAN
MARRIED HISPANIC
OTHER

EDUCATION (including degrees completed) DAVIDSON COLLEGE BA

CURRENT EMPLOYER HARRY & BRYANT CO
TITLE CONSULTANT YEARS IN CURRENT POSITION 6 YRS
DUTIES OWNED COMPANY UNTIL WE SOLD IT THEN BECAME

CONSULTANT

OTHER EMPLOYMENT HISTORY WITH HARRY & BRYANT SINCE 1950

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE: AVIATION / ADMINISTRATION / PAST SERVICE ON AIRPORT ADVISORY GROUP / FLEW B-17'S DURING WWII

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
BOARD OF DIRECTORS, MERCY HOSPITAL / SR COUNCIL CHAMBER OF COMMERCE (PAST CHAIRMAN) / CHAIR OF BOY'S DEFENSE, MY PT BAPT CHURCH / ETC

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
2 TERMS CITY COUNCIL / PAST PRES. UNITED WAY / PAST CHAIR CHAMBER OF COMMERCE / PAST CHAIR SOCIAL PLANNING COUNCIL / PAST CHAIRMAN, EMPLOYERS ASSOC OF CAROLINAS

COMMENTS: HAVE SERVED 4 YRS ON AVIATION AD. COMM UNTIL I RETIRED OFF IN 1991-

AFFIRMATION OF ELIGIBILITY:
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes ______ No ______ X____ If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes ______ No ______ X____ If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

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RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2837

Signature: ____________________________
Date: 3/9/92

PLEASE DO NOT SUBMIT RESUMES

City Clerk
1989
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

Please complete each section

FULL NAME  Walter David Canaan  Mr  ✓  Mrs  ___
(please print or type)

HOME ADDRESS  1042 Daerwood Place Charlotte, NC  ZIP 28215

BUSINESS ADDRESS  9800 West Kincey Ave Huntersville, NC  ZIP 28078

HOME PHONE (704) 895-3570    BUSINESS PHONE (704) 875-3570

SPOUSE'S NAME ________________________________  SPOUSE'S EMPLOYER ________________________________

SPOUSE'S TITLE ________________________________

PLEASE INDICATE  Council District # ______________________  Date of Birth  03-21-63

MALE  ✓  BLACK  ___  BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE  ___  WHITE  ✓  Waste Management

SINGLE  ___  INDIAN  ___  Airport Advisory

MARRIED  ___  HISPANIC  ___  ________________________________

OTHER  ___  ________________________________

EDUCATION (including degrees completed)  Bachelor of Science in Civil Engineering, '87
from Tennessee Technological University

CURRENT EMPLOYER  Cyden Environmental and Energy Services

TITLE  Project Hydrologist/Project Manager  ___  YEARS IN CURRENT POSITION  ___

DUTIES  Manage storm water master plan and utility development projects for City of Charlotte and Mecklenburg County

OTHER EMPLOYMENT HISTORY  5 years as a Civil Engineer with the United States Geological Survey, WD; Nashville, TN

DO NOT SUBMIT RESUMES
INTERESTS/SKILLS/AREAS OF EXPERTISE

Interested in committees to assist the development and progress of certain facilities. As part of the consulting team for storm water, I gained experience in the development of a storm water utility thru the City Task Force Committee.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

American Society of Civil Engineers, Urban and Regional Information System Association

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

 COMMENTS

I am currently helping the Drainage Advisory Board advise and consult on storm water issues for Mecklenburg County.

AFFIRMATION OF ELIGIBILITY

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes________ No_______ If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes________ No_______ If yes, please attach explanation of the nature of the conflict

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

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A personal contact with a City Councilmember is recommended

RETURN COMPLETED FORM TO

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202 2857

Signature  

Date  June 11, 1992

DO NOT SUBMIT RESUMES

City Clerk
1992
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

Please complete each section

FULL NAME KAY STEWART CANTRELL
(please print or type)

HOME ADDRESS 620 RIVER OAKS LANE CHARLOTTE, N.C. ZIP 28226

BUSINESS ADDRESS SAME

HOME PHONE (704) 365-5705 BUSINESS PHONE (704) 365-0413

SPouse's NAME JAMES E. CANTRELL

PLEASE INDICATE Voting Precinct # 070 District # 6 Date of Birth 3/3/48

MALE _____ BLACK _____ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE X _____ WHITE X _____ AIRPORT ADVISORY COMMITTEE

SINGLE _____ INDIAN

MARRIED X _____ HISPANIC

EDUCATION (including degrees completed) BS, MARKETING, KANSAS STATE UNIVERSITY 1970 -

MS, COUNSELING, UNIVERSITY OF KANSAS 1972 - MBA, UNIVERSITY OF KANSAS 1983

CURRENT EMPLOYER PUBLIC PAY PHONE, INC.

TITLE CO-OWNER / PRESIDENT YEARS IN CURRENT POSITION 6½ years

DUTIES PRESIDENT & CEO

OTHER EMPLOYMENT HISTORY INTERNAL CONSULTANT, B.C. CHRISTOPHER SECURITIES,

INC. KANSAS CITY, MO. - RESEARCH ANALYST, INSTITUTE FOR BUSINESS AND

ECONOMIC RESEARCH, LAWRENCE, KANSAS. - COUNSELOR, JOHNSON COUNTY COMMUNITY

COLLEGE, OVERLAND PARK, KANSAS. (over)
INTERESTS/SKILLS/AREAS OF EXPERTISE: COMMUNITY DEMOGRAPHICS, RESTRUCTURING, POSITIONING STRATEGY, INDUSTRIAL TRENDS, MARKETING, INCLUSIVE STRATEGIC PLANNING, READING, TRAVELING, PHOTOGRAPHY

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

BOARD OF CHARLOTTE WOMEN BUSINESS OWNERS ASSOC., BOARD OF CHARLOTTE CHILDRENS CHOIR, CHAIR OF DOMESTIC AVIATION COMMITTEE OF CHARLOTTE CHAMBER, LEADERSHIP CHARLOTTE CLASS XIII, CHARLOTTE CHAMBER SMALL BUSINESS RESOURCE COUNCIL MEMBER, WOMEN COMMISSION'S HEALTH ISSUES COMMITTEE.

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

PAST PRESIDENT CHARLOTTE WOMEN BUSINESS OWNERS ASSOCIATION, TWICE FINALIST FOR QUEEN COLLEGE/


COMMENTS: CHARLOTTE HAS BEEN GOOD TO ME & IT IS MY DESIRE TO CONTINUE TO GIVE BACK MORE THAN I TAKE. THIS COMMITTEE WOULD BE SUCH AN AVENUE TO CONTINUE TO SERVE MY COMMUNITY.

AFFIRMATION OF ELIGIBILITY:

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes____ No X____ If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes____ No X____ If yes, please attach explanation of the nature of the conflict

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

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A personal contact with a City Council member is recommended.

RETURN COMPLETED FORM TO

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-1857

Signature: Kay Stewart Cantrell
Date 2/10/92

PLEASE DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

Please complete each section

FULL NAME McAlister Carson (please print or type) Mr X Mrs
Ms Miss

HOME ADDRESS 3835 Bonwood Drive, Charlotte, NC ZIP 28211
BUSINESS ADDRESS Same ZIP

HOME PHONE (704) 364-5758 BUSINESS PHONE (704) 364-9106

SPOUSE'S NAME Elinor B. SPOUSE'S EMPLOYER Realtor/Carson-Hillis Partner

PLEASE INDICATE: Voting Precinct # 47 District # 5 Date of Birth 12-3-22
MALE X BLACK BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN:
FEMALE WHITE X Aviation Advisory Committee
SINGLE INDIAN
MARRIED HISPANIC
OTHER

EDUCATION (including degrees completed) BS-Business Davidson College '46

CURRENT EMPLOYER Self - Building Contractor

TITLE Self - Building Contractor YEARS IN CURRENT POSITION 4

DUTIES

OTHER EMPLOYMENT HISTORY 13 yrs. General Insurance, 12 yrs, Officer FUNB
13 yrs. Camelot Industries, Officer, Food Distribution

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE  Pilot since 1941, USAF WW11 4-Engine Bombers  
B-17, B-24 and B-29 over 3500 hours, Past Chairman Aviation Committee C of C.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES  
Elder - MPPC; Active Alex McMillan Campaigns and Gov. Martin

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES  

COMMENTS  Have had lifelong interest in Aviation and would like to serve my City on this Committee.

AFFIRMATION OF ELIGIBILITY  
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes_______ No X_______ If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

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RETURN COMPLETED FORM TO  
Office of the City Clerk  
600 East Fourth Street  
Charlotte, NC 28202-2857

Signature [Signature]  
Date 6-13-91

PLEASE DO NOT SUBMIT RESUMES  

Jun 14, 1991

OFFICE OF CITY CLERK
OFFICE OF CITY CLERK

Please complete each section.

FULL NAME: George Daly

Home Address: 1415 Biltmore Drive

Business Address: 101 N. McDowell St.

Home Phone: (704) 334-4095

Business Phone: (704) 333-5196

Spouse's Name: Mary Hunter

Spouse's Employer: Self

Spouse's Title: Counselor

Council District #: 6

Date of Birth: Jan. 7, 1937

Sex: Male

Race: White

Marital Status: Married

Education: A.B. Princeton 1958

Graduated From: L.L.B. Harvard 1961

Current Employer: Self

Title: Lawyer

Years in Current Position: 27

Duties: Lawyer

DOB: Jan. 7, 1937

City: Charlotte

State: North Carolina

ZIP: 28207

OFFICE OF CITY CLERK

DO NOT SUBMIT RESUMES
INTERESTS/SKILLS/AREAS OF EXPERTISE: TENNIS - LITERATURE - TRAVEL
NEGOTIATIONS - PSYCHOLOGY - BICYCLING - STONEWORKING

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

[Signature]

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

[Signature]

COMMENTS

AFFIRMATION OF ELIGIBILITY

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes______ No______ If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

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RETURN COMPLETED FORM TO

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature

Date

DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

Please complete each section

FULL NAME_ Phillips Nolan Dee _ (please print or type) Mr X ___ Mrs ___

HOME ADDRESS_ 4441 Mullens Ford Road, Charlotte, NC ______ ZIP 28226

BUSINESS ADDRESS_ Crowder Construction Co., 1123 E. 10th St., Charlotte, NC ZIP 28204

HOME PHONE_ ( 704 ) 365-6472__ BUSINESS PHONE_ ( 704 ) 372-3541__

SPouse'S NAME_ N/A___ SPouse'S EMPLOYER_ N/A___

PLease indicate_ Council District # ______ Date of Birth_ 07/09/65___

M ALE X BLACK_________ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE _____ W HITE X ______ AIRPORT ADVISORY COMMITTEE

SINGLE X INDIAN ______

MARRIED ___ HISPANIC ___

OTHER________

EDUCATION (including degrees completed)_ Graduate, Charlotte Country Day School

B.A. Geography UNC, Chapel Hill, NC

M.A. Industrial Location UNC, Chapel Hill, NC (Planning, Economics, Geography)

CURRENT EMPLOYER_ Crowder Construction Company

TITLe_ Corporate Marketing Director ___________ YEARS IN CURRENT POSITION_ 1

DUTIES_ Development of long range business and marketing plans; client relations; creation of new revenue opportunities.

OTHER EMPLOYMENT HISTORY_ Real Estate Investment Analyst, Dead River Company, Portland, Maine

Conducted market and site feasibility studies for land use planning and investment impact.

DO NOT SUBMIT RESUMES

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

Detailed experience with private sector strategic planning, income generation and marketing. When combined with an academic background in location studies and economic geography, I have gained tremendous insight into transportation patterns and planning, and their impact on social and economic fronts.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Urban Land Institute: Charlotte Country Day School; Ross Perot Campaign

Plaza Road Pre-School "Childrens Playful Garden" Construction Advisor and Volunteer.

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Campaign work for North Carolina Republican Party; Participation in numerous fund raisers for organizations such as the American Cancer Society, etc.

COMMENTS

Having recently relocated to Charlotte, I am seeking to become involved in our community, and feel that my background and areas of expertise, combined with my youth, time and enthusiasm, can make a significant contribution to the growth of our region.

AFFIRMATION OF ELIGIBILITY

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes_______ No X If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes_______ No X If yes, please attach explanation of the nature of the conflict

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Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature

Date

DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section.

FULL NAME William B. Dukes (Bill) Mr □ Ms □ Mrs □

(please print or type)

HOME ADDRESS 10149 Thomas Payne Circle ZIP 28277
BUSINESS ADDRESS 2520 Sardis Rd. N. Suite 250 ZIP 28227

HOME PHONE (704) 846-2602 BUSINESS PHONE (704) 847-4298

SPOUSE’S NAME Joan L. Dukes SPOUSE’S EMPLOYER Housewife

SPOUSE’S TITLE □

PLEASE INDICATE Voting Precinct # □ 90 District # □ 7 Date of Birth 12-12-42

MALE □ BLACK □ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE □ WHITE □ Airport Advisory Board (Airport Authority)

SINGLE □ INDIAN □ Charlotte Convention, Auditorium, Coliseum

MARRIED □ HISPANIC □

OTHER □

EDUCATION (including degrees completed) University of South Carolina - B.S. 1964

CURRENT EMPLOYER Lawhorn Steaks Restaurant

TITLE Owner □ YEARS IN CURRENT POSITION 5 years

DUTIES Owner - OPERATOR

OTHER EMPLOYMENT HISTORY: Senior V.P. Steak - Ale Restaurants - 10 yrs

□ God Father's Pizza □ Captain USAF - 4 yrs.

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE  Marketing, Employee Training & Development, Customer Service, Relations, etc.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
President, Charlotte Restaurant Association, Board & Director - Charlotte Chamber, BOD - Convention & Visitors Bureau, Church Council, etc.

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
BOD - 600 Festival, BOO - UNICEF, etc., Troop Comm. Chairman - Boy Scout Troop -

COMMENTS: ____________________________

AFFIRMATION OF ELIGIBILITY.
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes____ No____ If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes____ No____ If yes, please attach explanation of the nature of the conflict.

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RETURN COMPLETED FORM TO:
Office of the City Clerk  
600 East Fourth Street  
Charlotte, NC 28202-2857

Signature: ______________________ Date: ________

PLEASE DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME RALPH L. EASTERLING

(please print or type)

Mr  X  Mrs

Ms  ______  Miss

HOME ADDRESS 1213 MARIETTA ST, CHARLOTTE, NC  ZIP 28203

BUSINESS ADDRESS N/A  ZIP ______

HOME PHONE (704) 399-1255  BUSINESS PHONE ( ) N/A

SPouse’s NAME LOUISE T.  SPouse’s EMPLOYER N/A

SPouse’s TITLE N/A

PLEASE INDICATE  Voting Precinct # 80  District # 2  Date of Birth 6/4/24

MALE  X  BLACK  BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN:

FEMALE  _____  WHITE  X  AIRPORT ADVISORY COMMITTEE

SINGLE  _____  INDIAN  _____

MARRIED  X  HISPANIC  _____

OTHER

EDUCATION (including degrees completed)  PRE-ENGINEERING 1955,

US AIR FORCE PILOT & OFFICER TRAINING 1943,

CURRENT EMPLOYER RETIRED DUKE POWER CO  6/30/89

TITLE QUALITY ASSURANCE SPECIALIST  YEARS IN CURRENT POSITION  10

DUTIES TO APPROVE/DISAPPROVE, BY ON SITE AUDIT & REVIEW, DUKE POWER SUPPLIER’S

NUCLEAR RELATED QUALITY ASSURANCE PROGRAMS, THESE ARE AUDITED ANNUALLY TO

FEDERAL CODE & DUKE PWR’S REQUIREMENTS/SPECIFICATIONS.

OTHER EMPLOYMENT HISTORY  30YRS (1941-72) WINTHIN MACHINE WORKER (QUALITY ASSURANCE MGR,

LAST 10YRS)  5½YRS ACTIVE DUTY USAIR Force FIGHTER PILOT  &  23½YRS AIR FORCE

RESERVE & AIR NATIONAL GUARD (RETIRED AS LT. COL., USAF)

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE
PILOT RATED; CERTIFIED QUALITY ENGINEER (ASQC);
COMMUNITY BETTERMENT; COMMUNITY LEADERSHIP THROUGH PARTICIPATION & WORKING
WITH ELECTED OFFICIALS & CITY/COUNTY STAFF.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
AMERICAN SOC. FOR QUALITY CONTROL; N.C. QUALITY LEADERSHIP FOUNDATION TASK FORCE; AIRPORT NEIGHBOR
TASK FORCE-MECK, EMERGENCY MEDICAL ADVISORY COMMITTEE; MISSISSIPPI COMMUNITY ORG. EXC., KP.

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
NATIONAL EXAMINER- MALCOLM BALDIEE; QUALITY AWARD; AIRPORT ADVISORY COMMITTEE; PARTY PRECINCT
CHAIRMAN; ST. JAMES UNITED METH. CH., LAY LEADER (1945); N.C. AIR NATIONAL GUARD.

COMMENTS: I WOULD LIKE TO CONTINUE TO MAKE CHARLOTTE/DOUGLAS A COMPATIBLE
NEIGHBOR IN CHARLOTTE/MECKLENBURG & AVAILABLE NATIONAL & INTERNATIONAL AIRPORT FACILITY.

AFFIRMATION OF ELIGIBILITY.
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes. No. X. If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes. No. X. If yes, please attach explanation of the nature of the conflict

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RETURN COMPLETED FORM TO
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature ____________________________
Date _________________

PLEASE DO NOT SUBMIT RESUMES

City Clerk
1989
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

Please complete each section

FULL NAME Richard James Friedman
(please print or type)

HOME ADDRESS 4343 Chevington Road

BUSINESS ADDRESS Same

HOME PHONE (704) 362-7138

BUSINESS PHONE (704) 362-7137

SPouse's NAME Frances Snepp

SPouse's EMPLOYER Self

SPouse's TITLE Psychologist

PLEASE INDICATE Council District # 6

MALE ✔ BLACK ☐ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE ☐ WHITE ✔ Airport Advisory Committee

SINGLE ☐ INDIAN ☐

MARRIED ✔ HISPANIC ☐

OTHER ☐

EDUCATION (including degrees completed) 3 yrs of college

CURRENT EMPLOYER Richard Friedman Associates

TITLE President

YEARS IN CURRENT POSITION 18

DUTIES I represent a furniture manufacturer exclusively to the J.C. Penney Co. in Dallas, Texas.

OTHER EMPLOYMENT HISTORY

DO NOT SUBMIT RESUMES
INTERESTS/SKILLS/AREAS OF EXPERTISE

Interests - family reading, sports
Skills - problem solving and goal oriented
Areas of expertise - furniture, industry and travel.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Harms YMCA aquatics advisory board

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Member board of trustees - The Rehabilitation Institute for the Emotionally Handicapped (10 years), Mineola, NY

COMMENTS
I have traveled extensively for the past 18 years and have had hands on experience at every major airport in the United States, and many overseas.

AFFIRMATION OF ELIGIBILITY
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes_____ No [X] If Yes, please attach explanation

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Yes_____ No [X] If yes, please attach explanation of the nature of the conflict

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Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature [Signature]

Date [01/19/92]

DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

APR 27 1992

OFFICE OF CITY CLERK

Please complete each section

FULL NAME FRANCES R. HARKE Mr Mrs

HOME ADDRESS 3410 MEREDITH AVE

BUSINESS ADDRESS 1 JULIAN PRICE PLACE

HOME PHONE (704) 399-3024 BUSINESS PHONE (704) 374-3876

SPouse's NAME W. J. HARKE SPouse's EMPLOYER Lloyd Chair

PLEASE INDICATE Voting Precinct # 53 District # 3 Date of Birth 7/25/37

MALE BLACK BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE WHITE AIRPORT ADVISORY

SINGLE INDIAN

MARRIED HISPANIC

OTHER

EDUCATION (including degrees completed) High School

CURRENT EMPLOYER Jefferson Pilot Communication

TITLE SECRETARY YEARS IN CURRENT POSITION 2½ - 30 yr

DUTIES Switchboard, Reception - NEWS Room Assistance - "NEWS AT NOON" Assistant.

OTHER EMPLOYMENT HISTORY

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

Public Relations - Computer - Improving Quality of Life for Charlotte.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Airport Neighborhood Task Force - Wilkinson Blvd Development Corp. - Calvary Baptist Church

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Westside Economic Task Force - Jail Site Selection Committee

COMMENTS: I believe I would represent Charlotte citizens fairly. I am a native Charlottean & believe in this community.

AFFIRMATION OF ELIGIBILITY

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes [ ] No [ X ] If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes [ ] No [ X ] If yes, please attach explanation of the nature of the conflict.

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RETURN COMPLETED FORM TO:

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature:  Francis R. Harkey
Date:  April 23, 1992

PLEASE DO NOT SUBMIT RESUMES
CITY OF CHARLOTTE

APPLICATION FOR APPOINTMENT

Committee, Commission, Board of Authority ___________________ AIRPORT ADVISORY COMMITTEE

Name Diane M. Hatzenbuhler ____________________ Sex/Race F DistinctNo 6

Home Address 4022B Providence Rd, Charlotte 28211 Phone No 704-365-2088

Business Address Charlotte/Douglas International Airpt PhoneNo 704-359-3750

Education Wilton High School, Wilton Conn. 1964; Virginia Intermont College, AA 1966; (FAA: CAMI)

Various Safety Training seminars; Civil Aeronautical Institute, Oklahoma City, Ok. 1990.

Present Employer USAir

Job Title Flight Attendant ____________________ Duties Evacuate an a/c in 90 seconds in the event of an emergency; assist pax by providing a safe and comfortable flight. (representing 3,000 f/as)

Business & Civic Experience Local Safety and Health Chair for the Association of F/A's CLT 1986 till present; Central Safety and Health Chair, May 1988 til Merger, Aug 89; Alt. Rep. of APA Nat in Washington on Air Carrier Access Act Rulemaking Committee DOT, resulting in improved accessibility on a/c for the disabled; and also resulting in an FAR with "Exit Row Seating Restrictions". Member of NTSB Survival Factors Team in March 1992, 405 at LGA.

Interests/Skills/Areas of Expertise As a result of my nationwide travels, I see all sides of the airport operations, some good and some not so good. I see what works well and what doesn't; and I talk to pax about what they like and don't like about an airport. I also talk to my fellow employees about what they like and don't like. To many employees, they may spend more time in CLT terminal than elsewhere. There needs to be more choices for the traveller and the employee, so given the option, he will spend his dollar here, not down the road. Comments CLT has a captive audience, many spending 3-4 hours in the airport, but there is not much to offer. A small example is DAY/CVG that has a country store operation. They sell popcorn, and the lines during pushes were always long. CLT does not have that type of operation. On the other hand, we do have some of the most beautiful landscaping of any airport, I understand that this application will be maintained in the active file for a period of one year only

Date 6/2/1992 Signature of Applicant

The Mayor and City Council appreciate the interest of citizens in serving on City Committees Applications should be sent to

Office of the City Clerk
600 East Trade Street
Charlotte, North Carolina 28202

A personal contact with the Mayor's Office or a City Councilmember is recommended

City Clerk
1983

and it is obvious that much time and money has been spent in this area. During the upcoming expansion program, I would like to see more consideration given to other retailing and food concessions that would generate more income for the airport, but also give a much greater choice. And of course there is the ever constant problem of the leaky roof, which just last night caused a minor downpour at "c" concourse security. Repair bills must be constant!!
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME James Albert Hicklin
(please print or type)

Mr  X  Mrs

HOME ADDRESS 1533 Sterling Road, Charlotte, N. C.  ZIP 28209-1545

BUSINESS ADDRESS Same

BUSINESS PHONE ( )

HOME PHONE ( 704 ) 334-5995

SPOUSE'S NAME Maidee C. Hicklin

SPouse's EMPLOYER Retired

Charlotte-Mecklenburg School System

SPouse's TITLE

PLEASE INDICATE Voting Precinct # 20

District # 6

Date of Birth May 7, 1919

MALE  X  BLACK

FEMALE  WHITE  X

SINGLE

MARRIED  X  HISPANIC

OTHER

EDUCATION (including degrees completed) Graduated Central High School, Charlotte -

1½ years Woodrow Wilson College of Law, Atlanta, Ga. Numerous insurance schools

CURRENT EMPLOYER Retired - Southeastern Fire Insurance Company

TITLE Chairman, President & CEO

YEARS IN CURRENT POSITION 14 years

DUTIES 1951 Claims Manager - 1965 Vice President - 1972 President - Retired 1987

OTHER EMPLOYMENT HISTORY 4 years in U. S. Army - received Field Commission

1947 Universal CIT Corp. - 1949 Service Fire Insurance Company

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE
In my 40 years of insurance business, I have traveled over most of the United States and I understand the importance of a good airport.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Chairman of Charlotte Senior Forum, past President of Mecklenburg Kiwanis Club
Deacon and Sunday School Teacher Tabernače A.R. Presbyterian Church

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
6 years Charlotte Civil Service Board
(perfect attendance)

COMMENTS. I can make tough decisions, after getting the facts.

AFFIRMATION OF ELIGIBILITY:
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes____ No____X If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes____ No____X If yes, please attach explanation of the nature of the conflict.

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RETURN COMPLETED FORM TO
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: [Signature]
Date: [3-20-1982]

PLEASE DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME Benjamin S. Horack, Jr. Mr. XX Mrs. __________

(please print or type) Ms __________ Miss __________

HOME ADDRESS 17729 Langston Drive, Charlotte ZIP 28278

BUSINESS ADDRESS 139 S. Tryon Street, Suite 500 ZIP 28202

HOME PHONE (704) 588-0169 BUSINESS PHONE (704) 375-1000

SPouse's NAME Elaine G. Horack SPOUSE'S EMPLOYER Southern Bell

SPouse's TITLE Staff Manager

PLEASE INDICATE. Voting Precinct # SC-2 District #________ Date of Birth 1/18/43

MALE XX BLACK _______ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE ______ WHITE XX ______ Airport Advisory Board

SINGLE ______ INDIAN ________

MARRIED XX HISPANIC ______

OTHER ______

EDUCATION (including degrees completed) Wake Forest College, University of North Carolina at

Charlotte

CURRENT EMPLOYER Southern Real Estate

TITLE Assistant Vice President of Marketing YEARS IN CURRENT POSITION 19

DUTIES Commercial Real Estate Brokerage 1974-1987

Sales Manager - 1987-1991 Assistant Vice President of Marketing - 1991 - Present

OTHER EMPLOYMENT HISTORY Northwestern Bank 9167-1969,

Wallace Gibbs & Co. (Commercial/Industrial Real Estate) - 1969-1974

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE  Real Estate Negotiations and Evaluation

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Charlotte Chamber: Aviation Committee; International Committee, Director Central House, Charlotte Chamber Liaison with Charlotte Airport Advisory Board, N.C. Economic Developers Association

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Charlotte Chamber: Transportation Committee, Land Use Committee, Foreign Banking Taskforce, Lufthansa Taskforce, Foreign Aviation Committee, Advisor Board of Directors, Goodwill Industries

COMMENTS: ____________________________

AFFIRMATION OF ELIGIBILITY:
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes____ No XX If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes____ No XX If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

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A personal contact with a City Councilmember is recommended.

RETURN COMPLETED FORM TO.
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: ____________________________
Date: ____________________________

PLEASE DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

Please complete each section

FULL NAME  Stephen M. Johns  (please print or type)

HOME ADDRESS  350 Abbotsford Court, Charlotte

BUSINESS ADDRESS  One First Union Center - FNDS.

HOME PHONE (704) 845-0658  BUSINESS PHONE (704) 374-2671

SPouse'S NAME  Robette G. Johns  SPouse'S EMPLOYER 1st Charlotte Co.,

Div. of J. C. Bradford  SPouse'S TITLE Vice President

PLEASE INDICATE  Council District # 7  Date of Birth 11-30-42

MALE  X  BLACK  BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE  WHITE  x  1) Waste Management Advisory Committee

SINGLE  INDIAN  x  2) Airport Advisory Committee

MARRIED  X  HISPANIC

OTHER

EDUCATION (including degrees completed)  B.S., University of Iowa, 1965

J.D., University of Iowa, 1968

CURRENT EMPLOYER  First Union Securities, Inc.

TITLE  Vice President & Manager

YEARS IN CURRENT POSITION  2

DUTIES  Manager - Public Finance Department

OTHER EMPLOYMENT HISTORY  20 years as Municipal Bond Underwriter including 17 years

with Continental Illinois National Bank in New York and Chicago

DO NOT SUBMIT RESUMES
INTERESTS/SKILLS/AREAS OF EXPERTISE

I work with municipalities on financing their capital needs including solid waste and airport projects.

CURRENT PROFESSIONAL ORGANIZATIONS CIVIC RELIGIOUS AND POLITICAL ACTIVITIES

Director, North Carolina Municipal Council

Memberships - Association for Governmental Leasing & Finance, GFOA, Iowa Bar Assn., Municipal Bond Club of New York

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Boy Scouts of America (Cubmaster for 3 years, Asst. Scoutmaster for 3 years), Municipal Forum of New York (Treasurer); Municipal Bond Club of Chicago

COMMENTS


AFFIRMATION OF ELIGIBILITY

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes______ No______ X______ If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes______ No______ X______ If yes, please attach explanation of the nature of the conflict

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Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature

Date: 6-9-92

DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

Please complete each section

FULL NAME Phillip Andrew Levenson
(please print or type) Mr. ___ Mrs. ___
Ms. ___ Miss ___

HOME ADDRESS: 4031-1 Cornerwood Ln. ZIP 28211

BUSINESS ADDRESS: 4031-1 Cornerwood Ln. ZIP 28211

HOME PHONE (704) 365-4516 BUSINESS PHONE (704) 365-8635

SPOUSE'S NAME __________________________ SPOUSE'S EMPLOYER __________________

SPOUSE'S TITLE __________________________

PLEASE INDICATE Council District # __________________________ Date of Birth 03/14/61

MALE ___ BLACK _______ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE ___ WHITE _______ __________________________

SINGLE ___ INDIAN _______ __________________________

MARRIED ___ HISPANIC _______ __________________________

OTHER __________________________

EDUCATION (including degrees completed) Hampden-Sydney College BA - Psych

UNC-CH, NC State Pre-Med

Hampden-Sydney, UNC-CH Computer Sci

CURRENT EMPLOYER _______ IQI INC.

TITLE _______ President ________________ YEARS IN CURRENT POSITION _______

DUTIES ________________ Financial Management

OTHER EMPLOYMENT HISTORY EF Hutton, Shearson Lehman Brothers

__________________________

DO NOT SUBMIT RESUMES

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE
Finance, Cogledating, Aviation, Symphony

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

City Council Committee for Cablevision - Chairman,
Charlotte Arts Board of Directors, Shriner

PAST PROFESSIONAL ORGANIZATIONS CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

COMMENTS

AFFIRMATION OF ELIGIBILITY
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes________ No________ If Yes please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes________ No________ If yes, please attach explanation of the nature of the conflict

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Signature

Date

DO NOT SUBMIT RESUMES

City Clerk
1992
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

Please complete each section

FULL NAME: Pam C. M. Anulty

Mr. ______ Ms. ______ Mrs. ______ Miss ______

HOME ADDRESS: 10121 Withers Rd

ZIP: 28278

BUSINESS ADDRESS: 13339 Hagers Ferry Rd, Huntersville, NC

ZIP: 28078

HOME PHONE: (704) 588-3327

BUSINESS PHONE: (704) 875-5463

SPouse’s NAME: Dennis

SPOUSE’S EMPLOYER: Harris Teeter

SPouse’S TITLE: Grocery Asst

PLEASE INDICATE: Council District #. Date of Birth: 9-18-52

MALE ______ BLACK______ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN: AIRPORT ADVISORY COUNCIL

FEMALE ______ WHITE ______

SINGLE ______ INDIAN ________

MARRIED ______ HISPANIC ______

OTHER ______

EDUCATION (including degrees completed): BS Pfeiffer College, Biology, 1974
West Newton High School

CURRENT EMPLOYER: Duke Power

TITLE: Manager, Training & Consulting Services

YEARS IN CURRENT POSITION: 1yr

DUTIES: Analyzing training needs, manage staff of 9 employees, provide technical & environmental training.

OTHER EMPLOYMENT HISTORY: 18Years with Duke Power – 1Year Fisheries Biologist, 5Years Industrial Hygienist, 8Years Training Safety & Medical Coordinator, 5yr Maintenance Training Director

DO NOT SUBMIT RESUMES
INTERESTS/SKILLS/AREAS OF EXPERTISE
Safety Management, Noise
Surveys, Training and Communication Skills
Industrial health

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Institute of Nuclear Power Training

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
County Financial Revenue Committee

COMMENTS

AFFIRMATION OF ELIGIBILITY
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes ______ No ______ If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

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Charlotte, NC 28202-2857

DO NOT SUBMIT RESUMES

City Clerk
1992
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

APR 3 1992

Please complete each section.

FULL NAME John Timothy McLeod (please print or type)
Mr ✓ Mrs Miss

HOME ADDRESS 5500 Chedworth Dr, Charlotte, NC 28210 ZIP 28210
BUSINESS ADDRESS Same

HOME PHONE (704) 522-7080 BUSINESS PHONE ( ) N/A

SPouse's NAME Willette McLeod SPouse's EMPLOYER Mecklenburg Co
SPouse's TITLE Office Asst III

PLEASE INDICATE Council District # __________________ Date of Birth 9-29-55

MALE ✓ BLACK BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN
FEMALE WHITE ✓ Coliseum Authority Advisory Bd
SINGLE INDIAN Airport Advisory Bd
MARRIED ✓ HISPANIC
OTHER

EDUCATION (including degrees completed)

Attended ECU and CPCC. Took Century 21 Real Estate Course.

CURRENT EMPLOYER Independent Businessman

TITLE ___________________________ YEARS IN CURRENT POSITION ________

DUTIES ____________________________

OTHER EMPLOYMENT HISTORY Sales Rep, Commercial Real Estate

DO NOT SUBMIT RESUMES

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

36-year native Charloite, Commercial Real Estate, Independent Businessman.

CURRENT PROFESSIONAL ORGANIZATIONS CIVIC RELIGIOUS AND POLITICAL ACTIVITIES

Avondale Pres. Church - Youth Ministry - Fraternity
Alumni President

PAST PROFESSIONAL ORGANIZATIONS CIVIC RELIGIOUS AND POLITICAL ACTIVITIES

NCADA (Auto Wholesale Asso), SCADA, Nat' Prof Auto Rep
Asso, Involved in various political campaigns, Ducks Unlimited

COMMENTS

Native, Charloite - Very knowledgeable of Greater Charlotte. Not tied to any special interest groups.

AFFIRMATION OF ELIGIBILITY

To your knowledge has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes____ No____ If Yes please attach explanation

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RETURN COMPLETED FORM TO

Office of the City Clerk
600 East Fourth Street
Charlotte NC 23202-2857

Signature

John J. McLeod

Date

4-3-92

DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME HENRY HALE NICHOLSON, JR. M.D. (please print or type) Mr _______ Mrs _______

HOME ADDRESS 635 MANNING DRIVE, CHARLOTTE NC ZIP 28209

BUSINESS ADDRESS 1012 KINGS DRIVE, CHARLOTTE NC ZIP 28283

HOME PHONE (704) 525-2277 BUSINESS PHONE (704) 375-8956

SPouse'S NAME FREDA H. NICHOLSON SPOUSE'S EMPLOYER SCIENCE MUSEUMS OF CHARLOTTE-DISCOVERY PLACE

SPOUSE'S TITLE CEO-DIRECTOR

PLEASE INDICATE Voting Precinct # 19 (Nineteen) District # 2 (Six) (Six) Date of Birth JUNE 22, 1922

MALE X BLACK _______ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE _______ WHITE X AIRPORT ADVISORY COMMITTEE

SINGLE _______ INDIAN _______

MARRIED X HISPANIC _______

OTHER _______

EDUCATION (including degrees completed)

1. STATESVILLE, NC CITY SCHOOLS (DIP)

2. DARLINGTON SCHOOL, ROME, GA (DIP)

3. DUKE UNIVERSITY-B.A.-CHEMISTRY

4. DUKE UNIVERSITY SCHOOL OF MEDICINE-M.D.

5. SURGICAL INTERNSHIP-RESIDENCIES-UNIVERSITY OF WISCONSIN; MEDICAL COLLEGE OF VA; ALTON OCHSNER FOUNDATION HOSPS; TULANE UNIV-NEW ORLEANS, LA (CHARITY HOSPITAL)

6. SCHOOL OF AEROSPACE MEDICINE

CURRENT EMPLOYER SELF

TITLE SURGEON; GENERAL & COLON RECTAL-SOLO PRACTICE YEARS IN CURRENT POSITION 40 YEARS

DUTIES STAFF ALL HOSPITALS CHARLOTTE-35 YEARS TEACHING RESIDENT STAFF CMHC

SENIOR FAA MEDICAL EXAMINER 600+ FAA PILOT EXAMS ANNUALLY (AIRLINE & PRIVATE)

OTHER EMPLOYMENT HISTORY MILITARY: ACTIVE DUTY U.S. ARMY '43-'46-WWII ENLISTED;

COMMISSIONED 1ST LT. USAF (MC) 1950; USAF ACTIVE DUTY-KOREAN AFFAIR '51-'54; NC AIR NATIONAL GUARD '61-'82 (FLIGHT SURGEON TO CHIEF F.S.) (MAJOR TO COL.)-MEDICAL COMMANDER (AERO-MED EVAC) AIR SURGEON OF NORTH CAROLINA '70-'82; USAF (MC) RETIRED RES. 1982.
INTERESTS/SKILLS/AREAS OF EXPERTISE

1. HOLD PRIVATE PILOTS LICENSE SINCE '53.  2. AEROSPACE MEDICAL EVACUATION EXPERIENCE ACTIVE DUTY & NCANG (LOCAL-CHARLOTTE/DOUGLAS AIRPORT 21 YRS) & (WORLD WIDE-KOREA & VIETNAM) 3. AIR WAR COLLEGE. 4. CONSULTANT SURGERY TO SURGEON-GEN. USAF '82-PRESENT. 5. CONSULTANT AERO-SP-MED-KARLOVINSKI INSTITUTE, STOCKHOLM, SWEDEN 1985

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES


PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

PAST PRES. MECKLENBURG COUNTY MEDICAL SOCIETY, CHARLOTTE SURGICAL SOCIETY AND, MECK. MEDICO-LEGAL SOCIETY; 32º MASON-SCOTTISH RITE SHRINER-JESTER-15+ YRS SHRINE BOWL ATHLETIC COMM. (MED DELEGATE NC MED SOCIETY FROM MECK CO. WITH COMM. ASSIGNMENTS HEALTH PLANNING, LEGISLATIVE, DISASTER, SPORTS MFD. & COST CONTAINMENT; BOY SCOUTS COUNCIL REP & TROOP COMM; SURGEON BUSH HOSPITAL ZAIRE, AFRICA FOR MOTH CHURCH 1968.

COMMENTS. REGIONAL INDOCTRINATION FOR C/D AIRPORT. LIFELONG KNOWLEDGE & COMMITMENT TO THIS REGION. FAMILY TREDELL COUNTY SINCE REVOLUTION; BORN STATESVILLE, NC AND SCHOoled THERE; DUKE UNIVERSITY UNDERGRAD. AND MEDICAL SCHOOL; PRACTICE CHARLOTTE 40 YEARS. ESSENTIALLY GREW UP WITH C/D AIRPORT. LONG ASSOCIATION WITH MR. JACOB BIRCHINAAM AND MR. JERRY ORE, MANAGERS OF AIRPORT. ONLY INTEREST ORDERLY AND VITAL DEVELOPMENT OF CHARLOTTE DOUGLAS AIRPORT.

AFFIRMATION OF ELIGIBILITY

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes______ No x. If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes______ No x. If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

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A personal contact with a City Councilmember is recommended.

RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: [Signature]
Date: APRIL 2, 1992

PLEASE DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME_ Thomas Edmund Norman ____________________________ Mr _ X Ms __________ Mrs ________

(please print or type)

HOME ADDRESS_ 3141 Sharon Road ____________________________ ZIP 28211

BUSINESS ADDRESS_ Post Office Box 32068 ___________________ ZIP 28232

HOME PHONE (704) 366-1590 ________________ BUSINESS PHONE (704) 332-4146

SPOUSE'S NAME_ Patricia ____________________________ SPOUSE’S EMPLOYER_ N/A

SPOUSE’S TITLE ____________________________

PLEASE INDICATE Voting Precinct # 71 __________ District # 6 __________ Date of Birth 3/20/44

MALE _ X_ BLACK _______ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE _____ WHITE _ X_ Airport Advisory Committee

SINGLE _______ INDIAN _______ _

MARRIED _ X_ HISPANIC _______ _

OTHER ________

EDUCATION (including degrees completed) B.A. - Wake Forest University

M.B.A. - New York University

CURRENT EMPLOYER_ NORCOM Development, Inc. (Commercial Real Estate Firm)

TITLE_ President / Owner __________ YEARS IN CURRENT POSITION_ 3

DUTIES_ Chief Operating Officer

OTHER EMPLOYMENT HISTORY_ Lat Purser & Associates, Inc. / President / 1972-1989

McDevitt & Street Company / 1971-1972

Chemical Bank (New York) / 1969-1971

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE  Financial; Real Estate; Development;
Charlotte-Mecklenburg Economy; Travel/Flying

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
First Union National Bank Board of Directors; Handy Pantry Board of Directors;
International Council of Shopping Centers; Urban Land Institute; Charlotte Chamber
Board of Advisors; UNCC Board of Visitors; CPCC Foundation Board of Trustees;
Cities in Schools Board of Trustees; Myers Park Baptist Church Board of Deacons

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
See attached listing

COMMENTS  I am vitally interested in the ongoing management and success of Douglas
International Airport for our region and its future.

AFFIRMATION OF ELIGIBILITY
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed
against you in any jurisdiction?

Yes_______  No.X  If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and
impartially discharging your duties as an appointee of the City Council?

Yes_______  No.X  If yes, please attach explanation of the nature of the conflict

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vestigation of all statements contained herein and the references listed above to give you any and all information
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parties from all liability for any damages that may result from furnishing the same to you.

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active file

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RETURN COMPLETED FORM TO
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202 2857

Signature

Date  February 20, 1992

PLEASE DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY
Appointed to

Date

Please complete each section

FULL NAME Robert Miller Pittenger  Mr  
Ms  ___________ Mrs.  ___________ (please print or type)

HOME ADDRESS 7130 Baltsrol Ln. Charlotte NC  ZIP 28210

BUSINESS ADDRESS 3301 Atlantic Ave. 6201 Fairview Rd. Suite 330 Charlotte ZIP 28210

HOME PHONE (704) 553-7124  BUSINESS PHONE  (704) 553-1660

SPouse's NAME Suzanne  Spouse's EMPLOYER Bahakel Commvncw

Spouse's TITLE ASST V.P.

PLEASE INDICATE: Voting Precinct #  Date of Birth 15 August 1971

MALE  
BLACK BOARDs/commissions/committees I am most interested in:

FEMALE  WHITE  
Charlotte Coliseum Authority

SINGLE  INDIAN  Charlotte Douglas Airport Authority

MARRIED  HISPANIC  

OTHER  

EDUCATION (including degrees completed) B.A. - University of Texas - Austin

CURRENT EMPLOYER Robert Pittenger Co.

TITLE President  YEARS IN CURRENT POSITION 3

DUTIES Real Estate Investments

OTHER EMPLOYMENT HISTORY Chairman - Mark I Communications
INTERESTS/SKILLS/AREAS OF EXPERTISE
Marketing Asset Manager
Income & expense projections, Growth Forecasting

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
President - Charlotte Foreign Policy Forum; Treasurer - Charlotte Christian School; Board - Park Meridian Bank; Executive Committee - Mecklenburg County Republican Party

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Chairman of Mark I Communications, I served as political fund raising consultant to Jack Kemp, Phil Gramm, Reagan Foundation
Fairness in Media, Concerned World for America, Bd of Governors - Council for National Policy.

AFFIRMATION OF ELIGIBILITY:
To your knowledge, has any formal charge of professional misconduct, criminal misconduct or felony ever been filed against you in any jurisdiction?

Yes _____ No / / If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes _____ No / / If Yes, please attach explanation of the nature of the conflict.

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Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: ____________________________
Date: 19 August 1991

PLEASE DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME: JAY D. ORRIN POTTER

(Mr. / Mrs. / Ms. / Miss)

HOME ADDRESS: 1625 E. VILLAGE BROOK DRIVE

ZIP: 28210

BUSINESS ADDRESS: 222 EAST MERRIAM ST. SUITE 4

ZIP: 28202

HOME PHONE: (704) 556-0225

BUSINESS PHONE: (704) 339-0637

SPOUSE'S NAME: __________________________

SPOUSE'S EMPLOYER: __________________________

SPOUSE'S TITLE: __________________________

PLEASE INDICATE:

Voting Precinct #: 097

District #: 3

Date of Birth: 5/7/54

MALE: ✓

BLACK: ✓

BOARD/COMMISSION/COMMITTEE I AM MOST INTERESTED IN:

CERTIFIED DEVELOPMENT CORPORATION

AIRPORT ADVISORY COMMITTEE

Female: ___

White: ___

Indian: ___

Hispanic: ___

Married: ___

Single: ___

Other: ___

EDUCATION (including degrees completed):

B.S. Engineering, Brown University, 1976

CURRENT EMPLOYER: POTTER ASSOCIATES

TITLE: OWNER

YEARS IN CURRENT POSITION: 4

DUTIES: Developer of Affordable Homes

OTHER EMPLOYMENT HISTORY:


(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE: SKILLS - SMALL BUSINESS DEVELOPMENT, PROJECT ENGINEERING/MANAGEMENT, SINGLE FAMILY HOUSING, INTERESTS - AVIATION (PRIVATE PLOT), SMALL BUSINESS MANAGEMENT, HOUSING

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
NC/SC LICENSED GENERAL CONTRACTOR, HOME BUILDERS ASSOCIATION, CHAMBER OF COMMERCE, MECKLENBURG COUNTY HOUSING & COMMUNITY DEVELOPMENT, REGISTERED PROFESSIONAL ENGINEER, ADVISORY BOARD

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
LEADERSHIP CHARLOTTE (CLASS XI), PROJECT CATALYST

COMMENTS
I CURRENTLY CHAIR THE MECKLENBURG COUNTY HOUSING ADVISORY BOARD

AFFIRMATION OF ELIGIBILITY
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes [ ] No [ ] If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes [ ] No [ ] If yes, please attach explanation of the nature of the conflict

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Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature
Date

PLEASE DO NOT SUBMIT RESUMES

JUN 12 1991

OFFICE OF CITY CLERK
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section.

FULL NAME  Surat P. Puri  
(Dr print or type)

Mr  
Mrs  

HOME ADDRESS  9207 Robert Burns Court, Charlotte, NC  
ZIP 28213

BUSINESS ADDRESS  Barber Scotia College, Concord, NC  
ZIP 28025

HOME PHONE (704) 549-1465  
BUSINESS PHONE (704) 786-5171

SPOUSE'S NAME  Surinder Puri  
SPOUSE'S EMPLOYER  Housewife  
SPOUSE'S TITLE  N/A

PLEASE INDICATE  
Voting Precinct #  
District #  
Date of Birth  5-29-1934

MALE  
BLACK  
BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN  

FEMALE  
WHITE  

Agricultural Committee, County/State/Local

SINGLE  
INDIAN  

Curriculum Service Board

MARRIED  
HISPANIC  

Quartermaster/Supervisor, Community Services

OTHER  
Indian (From India by Birth and now USA Citizen)

EDUCATION (including degrees completed)  BA, MA, MBA, Ph.D.

CURRENT EMPLOYER  Barber Scotia College

TITLE  Chairman (Professor) Div of Business Econ

YEARS IN CURRENT POSITION  8 years

DUTIES  Administrative, Supervision, Management and teaching

OTHER EMPLOYMENT HISTORY  taught Part-time UNCC

Besides working in several Universities and Colleges in the County, I was assistant secretary an executive liaison position in a Australian Cantonment (a Corporation in India.) For over 8 years.
INTERESTS/SKILLS/AREAS OF EXPERTISE
Political involvement leading to
welfare of the Community: Any Civic and Social
improvement (Needs) Organizations

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Currently involved in Social Academic Affairs,
Charlotte Area Educational Association (Member Executive Committee)

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
General Social group involvement as well as
Academic and Management Area

COMMENTS
I would like the opportunity to continue in
any Social/Political group (Committee)

AFFIRMATION OF ELIGIBILITY:
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed
against you in any jurisdiction?

Yes    No    If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and
impartially discharging your duties as an appointee of the City Council?

Yes    No    If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize in-
vestigation of all statements contained herein and the references listed above to give you any and all information
concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all
parties from all liability for any damages that may result from furnishing the same to you.

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active file.

A personal contact with a City Councilmember is recommended.

RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature:

Date:

PLEASE DO NOT SUBMIT RESUMES

City Clerk
1989
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY
Appointed to

Date

Please complete each section

FULL NAME JULES RICHARD PRIMM (DICK) (please print or type) Mr X Mrs Ms Mrs Miss

HOME ADDRESS 3330 KNOB HILL COURT, CHARLOTTE, N.C. ZIP 28210

BUSINESS ADDRESS AS ABOVE ZIP

HOME PHONE (704) 553-0464 BUSINESS PHONE (704) 553-0484

SPOUSE'S NAME Helen C. Prim (KAY) SPOUSE'S EMPLOYER HOUSEWIFE

SPOUSE'S TITLE

PLEASE INDICATE Voting Precinct # 73 District # 6 Date of Birth 5/4/23

MALE X BLACK BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN:
FEMALE WHITE AIRPORT ADVISORY COMMITTEE...CHARLOTTE/DUGLAS
SINGLE INDIAN INTERNATIONAL AIRPORT
MARRIED HISPANIC THE ABOVE IS THE ONLY BOARD/COMMISSION/COMMITTEE
OTHER THAT I AM INTERESTED IN SERVING ON.

EDUCATION (including degrees completed)

BA in ECONOMICS, UNIVERSITY OF NEW MEXICO 1956

MA in MANAGEMENT, USN POST GRAD SCHOOL MONTEREY, CA 1961

GRADUATED INDUSTRIAL COLLEGE OF THE ARMED FORCES, WASHINGTON, D.C. 1970

CURRENT EMPLOYER SELF "PRIMA ENTERPRISES" INTERNATIONAL BUSINESS CONSULTANT
TITLE PRESIDENT YEARS IN CURRENT POSITION 24

DUTIES ENGAGED IN SOLVING INTERNATIONAL BUSINESS PROBLEMS FOR VARIOUS CLIENTS

OTHER EMPLOYMENT HISTORY 31 Years U.S. NAVY RETIRED AS CAPTAIN 1973, VICE PRESIDENT
DISTRIBUTION TECHNOLOGY, INC. AND DIRECTOR CHARLOTTE FOREIGN TRADE ZONE #57

RETIRED 12/31/89 AND STARTED MY OWN CONSULTING BUSINESS.

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

STRONG INTERNATIONAL BACKGROUND AND I HAVE WORKED
HARD TO PROMOTE THE GROWTH OF THE AIRPORT DURING MY TIME IN CHARLOTTE AND HAVE

BEEN ON THE CHAMBER OF COMMERCE AVIATION COMMITTEE WORKING WITH THE AIRPORT TO HELP

FACILITATE ITS EXPANSION.. ALSO ATTENDED SEVERAL MEETINGS OF THE AIRPORT ADVISORY COMMITTEE.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES AS OBSERVER.

CHARLOTTE WEST ROTARY, CHARLOTTE WORLD TRADE ASSN., METROLINA RETIRED OFFICER ASSN.

AMERICAN LEGION, MILITARY ORDER OF WORLD WARS, JOPPA MASONIC LODGE, SCOTTISH RITE,

OASIS SHRINERS TEMPLE, SHARON UNITED METHODIST CHURCH, UCE ADVISORY BD.

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

ARBITRATOR AMERICAN ARBITRATION ASSN., PAST PRESIDENT ARROWOOD ASSN & NC MDSE WHSE ASSN & CHARLOTTE WEST ROTARY & METROLINA RETIRED OFFICER ASSN.

REPUBLICAN, UNSUCCESSFUL CANDIDATE FOR CITY COUNCIL

COMMENTS

I APPLIED FOR THIS POSITION IN 1990 BUT WAS NOT SELECTED AT THAT TIME.. I

WOULD EARNESTLY LIKE TO SERVE THE CITY AND BELIEVE I COULD BRING GOOD BUSINESS

SENCE & NECESSARY INTERNATIONAL EXPERIENCE TO THE COMMITTEE IF APPOINTED.

AFFIRMATION OF ELIGIBILITY

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes________ No.X_____ If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes________ No. X____ If yes, please attach explanation of the nature of the conflict.

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RETURN COMPLETED FORM TO:

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: J.R. Gumm
Date: 6 April 1992

PLEASE DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME Edgar Arlo Ray, Jr

(please print or type)

Mr. ✓ Mrs. 
Ms. Miss

HOME ADDRESS 372 RIDGEWOOD AVE, CHARLOTTE, N.C.

ZIP 28209

BUSINESS ADDRESS 414 TYVOLA RD, SUITE 114, CHARLOTTE, N.C.

ZIP 28217

HOME PHONE (704) 332-9172

BUSINESS PHONE (704) 527-0951

SPouse's NAME LAURA BONAR RAY

SPouse's EMPLOYER LOTTIE'S SHOES

SPouse's TITLE SALES

PLEASE INDICATE Voting Precinct # 249 District # 10 Date of Birth 6-7-31

MALE ✓ BLACK

Boards/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE ✓ WHITE

Tree Advisory Commission

SINGLE ✓ INDIAN

Airport Advisory Committee ✓

MARRIED ✓ HISPANIC

Clean City Committee

EDUCATION (including degrees completed) BBA Univ. of Georgia, major in Aeronautical Administration - Various Courses completed with Ford Marketing Inst. and Northwood Inst.

CURRENT EMPLOYER APPELATE POTTER

TITLE ASSOCIATE

YEARS IN CURRENT POSITION 1

DUTIES Marketing Sales and Safety Promotions with Corporations, using Advertising Specialties.

OTHER EMPLOYMENT HISTORY Most of Career in Automotive Field. District Mgr. with BMW & N.A.; SAAB-Scania; Ford Motor Co & WINNEBAGO Ind. OK

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

- Complete projects using creativity
- Tend to finish tasks

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

- Charlotte Chamber of Commerce

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

- Kiwanis Club of Southern Grays NC - National Dealer Council
- Winnebago

COMMENTS:

- Native of Charlotte, moved away in 1968, returned in 1987
- Traveled extensively in S.E. until 1990; Thus unable to participate

AFFIRMATION OF ELIGIBILITY

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes [ ] No [X] If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes [ ] No [X] If yes, please attach explanation of the nature of the conflict.

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RETURN COMPLETED FORM TO:

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: [Signature]
Date: 9-12-91

PLEASE DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

Please complete each section

FULL NAME_____________________________ Mr ________ Mrs ________ Ms ________ Miss ________

(please print or type)

HOME ADDRESS________________________ ZIP________

BUSINESS ADDRESS______________________ ZIP________

HOME PHONE (704) ______ BUSINESS PHONE (704) ______

SPouse’s NAME_________________________ SPouse’s EMPLOYER___________________________

_________________________ SPouse’s TITLE___________________________

PLEASE INDICATE Council District # ___________________________ Date of Birth ______

MALE ______ BLACK_____ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE_______ WHITE ______ AIRPORT COMMISSION

SINGLE ______ INDIAN ______

MARRIED ______ HISPANIC ______

OTHER__________________________

EDUCATION (including degrees completed) ____________________________

WOODBERRY FOREST SCHOOL

DUKE UNIVERSITY A B HISTORY / CANADIAN STUDIES

WAKE FOREST UNIVERSITY J D

CURRENT EMPLOYER__________________________

MICHAEL D SMITH, ATTORNEY

TITLE__________________________ YEARS IN CURRENT POSITION______

OWN BUSINESS

DUTIES__________________________

REPRESENTATION OF INDIVIDUALS IN CIVIL AND CRIMINAL COURTS

OTHER EMPLOYMENT HISTORY__________________________

__________________________

__________________________

DO NOT SUBMIT RESUMES

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

TRAVEL / IMPROVEMENT OF THE
CHARLOTTE COMMUNITY / CONFLICT RESOLUTION /
ABILITY TO WEIGH NEEDS AND MAKE DECISIONS

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

ABAJ, NC ACADEMY OF TRIAL LAWYERS, ATLA,
BUSINESS LEADER CLUB PRESIDENT (TIPS)

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES


COMMENTS

HAVE EXTENSIVE TRAVEL EXPERIENCE AND JUDGMENT
ABILITY THAT COULD SERVE THE AIRPORT COMMISSION

AFFIRMATION OF ELIGIBILITY

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?  

Yes______  No __________  If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes______  No __________  If yes, please attach explanation of the nature of the conflict

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RETURN COMPLETED FORM TO

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature
Date 4/9/92

DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

Please complete each section

FULL NAME DAVID EUGENE SOMERSTEIN, M. D. (please print or type) Mr X Mrs
Miss

HOME ADDRESS 3517 WINDBLUFF DRIVE CHARLOTTE NC ZIP 28277

BUSINESS ADDRESS 3535 RANDOLPH ROAD WB 106 CHARLOTTE NC ZIP 28211

HOME PHONE (704) 542-9616 BUSINESS PHONE (704) 365-0371

SPOUSE'S NAME PATRICIA SPOUSE'S EMPLOYER NA

SPOUSE'S TITLE

PLEASE INDICATE Council District # 92 Date of Birth 02-06-40

MALE X BLACK BOARD/COMMISSION/COMMITTEES I AM MOST INTERESTED IN
FEMALE WHITE X AIRPORT ADVISORY COMMITTEE
SINGLE INDIAN AUDITORIUM - COLISEUM-CONVENTION CENTER AUTHORITY
MARRIED HISPANIC COMMUNITY RELATIONS COMMITTEE
OTHER SPIRIT SQUARE BOARD OF DIRECTORS

EDUCATION (including degrees completed) MEDICAL UNIVERSITY OF SC, COLLEGE OF CHARLESTON
GEORGIA TECH., UNIVERSITY OF TENNESSEE TEACHING HOSPITALS, CAROLINAS MEDICAL CENTER

CURRENT EMPLOYER METROLINA UROLOGY CLINIC, PA

TITLE PRESIDENT YEARS IN CURRENT POSITION 19

DUTIES UROLOGIST, SURGEON


DO NOT SUBMIT RESUMES

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

Long involvement with Youth activities

CURRENT PROFESSIONAL ORGANIZATIONS CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

AMA, NC Medical Assoc; Mecklenburg County Medical Society; Southeastern Section


PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Past Chairman, Dept. Urology Mercy Hospital; Past President, Meck.Urology

Foundation; Past President Carolinas Urological Assoc.; Vice Chairman, Dept. Urology Carolinas Medical Center

COMMENTS

AFFIRMATION OF ELIGIBILITY

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes ______ No ______ If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes ______ No ______ If yes, please attach explanation of the nature of the conflict

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RETURN COMPLETED FORM TO

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature

Date

DO NOT SUBMIT RESUMES

City Clerk
1992
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

Please complete each section

FULL NAME Robert Dickinson Thompson (please print or type) Mr ✓ Mrs
HOME ADDRESS 2518 Roswell Ave Charlotte NC 28209 ZIP
BUSINESS ADDRESS 5435 77 Center Drive Suite 30 ZIP 28217
HOME PHONE (704) 333-5397 BUSINESS PHONE (704) 525-9536
SPouse's NAME Susanne SPouse's EMPLOYER Homemaker

PLEASE INDICATE Council District # 6 Date of Birth 01/21/53

MALE ✓ BLACK __ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN
FEMALE ___ WHITE ✓ Airport Advisory Committee

SINGLE ___ INDIAN ___
MARRIED ✓ HISPANIC ___
OTHER ___

EDUCATION (including degrees completed) Master of Science - Economics (NC State)
B S Economics (NC State)

CURRENT EMPLOYER Omega Performance
TITLE First Vice President YEARS IN CURRENT POSITION 8
DUTIES Account manager for bank consulting firm which specializes in training bankers

OTHER EMPLOYMENT HISTORY Nations Bank (NCNB) 1977-1984 Commercial
Team Leader (Lending) - Vice President 3 years; Economist 4 years

DO NOT SUBMIT RESUMES

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

**General Aviation (private aircraft)** - have flown private aircraft out of Charlotte Douglas since 1968. Currently own aircraft based at Butter Aviation. Have Commercial Pilot's License, 2500 hours flight time.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Member: Aircraft Owners and Pilots Association, Experimental Aircraft Association, Myers Park Baptist Church

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

COMMENTS

I have a keen interest in airport economics. It's been a while but while working on my Masters I studied and published papers on Airport Noise Pollution and the impact of General Aviation on the nation's air transportation system. I am an active user of the airport both with my own airplane and through the airlines.

AFFIRMATION OF ELIGIBILITY

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes [ ] No [ ] **Yes** [ ] If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes [ ] No [ ] **Yes** [ ] If yes, please attach explanation of the nature of the conflict

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RETURN COMPLETED FORM TO

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature

Date 6/11/92

DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY
Appointed to
Date

Please complete each section

FULL NAME  David B. Whelpley, Jr.  Mr  X  Mrs
(please print or type)

HOME ADDRESS  2224 Sharon Road  ZIP  28207
                  Petree Stockton & Robinson
BUSINESS ADDRESS  3500 One First Union Center  ZIP  28202-6001

HOME PHONE (704) 376-6008  BUSINESS PHONE (704) 372-9110

SPOUSE'S NAME  Tess  SPOUSE'S EMPLOYER  First Union

SPOUSE'S TITLE  Assistant Vice President

PLEASE INDICATE  Voting Precinct #  District #  Date of Birth  4-21-64

MALE  X  BLACK  BOARD/COMMISSION/COMMITTEE I AM MOST INTERESTED IN:

FEMALE  WHITE  X  Airport Advisory Committee

SINGLE  INDIAN  Uptown Development Corporation/Board of Directors

MARRIED  HISPANIC

OTHER

EDUCATION (including degrees completed)  Clemson University '86 BS Finance
                  Emory University  '89 Juris Doctor

CURRENT EMPLOYER  Petree Stockton & Robinson

TITLE  Attorney  YEARS IN CURRENT POSITION  2

DUTIES

OTHER EMPLOYMENT HISTORY

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Mecklenburg County Bar; Habitat for Humanity; Charlotte Chamber

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

COMMENTS

AFFIRMATION OF ELIGIBILITY
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes No X If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes No X If yes, please attach explanation of the nature of the conflict

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RETURN COMPLETED FORM TO
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature
Date 10/14/91

PLEASE DO NOT SUBMIT RESUMES

RECEIVED JUN 17 1991

OFFICE OF CITY CLERK
| NAME: | BYRON ELI WILKENFELD | MR. √ | MRS. | MS. |
| HOME ADDRESS: | 728 CHEROKEE / 1211 PRINCETON | | ZIP 28207 |
| BUSINESS ADDRESS: | 1801 5TH | | ZIP 28204 |
| HOME PHONE: | 377 8808 | | BUSINESS PHONE: | 358 1062 |
| SPouse's Name: | CARLA WILKENFELD | | SPouse's EMPLOYEE: | |
| SPouse's TITLE: | | | |
| PLEASE INDICATE: | Council District # | Date of Birth: 3/14/42 |
| MALE √ BLACK | | BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN |
| FEMALE | WHITE √ | AIRPORT AUTHORITY |
| SINGLE | INDIAN | |
| MARRIED √ HISPANIC | | |
| OTHER | | |
| EDUCATION (including degrees completed): | M.D., PhD | |
| CURRENT EMPLOYER: | SELF | |
| TITLE: | PHYSICIAN | YEARS IN CURRENT POSITION: | |
| DUTIES: | | |
| OTHER EMPLOYMENT HISTORY: | | |

DO NOT SUBMIT RESUMES
INTERESTS/SKILLS/AREAS OF EXPERTISE

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
MECKLENBURG MEDICAL SOCIETY
AM MED ASSOC

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

COMMENTS
INTERESTED IN VOLUNTEER TIME COMMUNITY

AFFIRMATION OF ELIGIBILITY
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes ______ No ______ If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes ______ No ______ If yes, please attach explanation of the nature of the conflict

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RETURN COMPLETED FORM TO
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature ____________________________
Date ____________

DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

Please complete each section

FULL NAME ___________________________ (please print or type)
CARLA WILKENFELD

Mr [ ]
Ms [ ]
Mrs [ ]

HOME ADDRESS ___________________________
728 CHEROKEE, 2011 PRINCETON

ZIP ____________________
28207

BUSINESS ADDRESS ____________________________________________________________

ZIP ____________________

HOME PHONE ( ) 377 8808

BUSINESS PHONE ( ) 358 1062

SPouse’s NAME ___________________________
BYRON

SPouse’s EMPLOYER ___________________________
SELF

SPouse’s TITLE ___________________________
PHYSICIAN

PLEASE INDICATE Council District # ___________________________ Date of Birth 9 9 49

MALE [ ] BLACK [ ]

FEMALE [ ] WHITE [ ]

BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

ART COMISSIO___________________________

CABLE TV ___________________________

SINGLE [ ] INDIAN [ ]

MARRIED [ ] HISPANIC [ ]

OTHER ___________________________

EDUCATION (including degrees completed) ___________________________

B A ___________________________

CURRENT EMPLOYER ___________________________

NONE ___________________________

TITLE ___________________________

YEARS IN CURRENT POSITION ___________________________

DUTIES ___________________________

OWNER OF STORE “GRODZICKI’S”

OTHER EMPLOYMENT HISTORY ___________________________

INTERIOR DESIGN ___________________________

IN HOUSTON, TX ___________________________

DO NOT SUBMIT RESUMES (over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
MED AUX. OF MECK - PARENTS BOARD OF LOWER SCHOOL - CHAR COUNTRY DAY

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
WORKED FOR REPUBLICAN PARTY - HOUSTON TEX

AFFIRMATION OF ELIGIBILITY
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes _____ No _____ If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes _____ No _____ If yes, please attach explanation of the nature of the conflict

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RETURN COMPLETED FORM TO
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature  Carla Welcherfeld
Date  6/9/92

DO NOT SUBMIT RESUMES
ART COMMISSION
(9 Members)

Membership - Terms for initial appointees were staggered - three for one-year terms; three for two-year terms; and three for three-year terms. Thereafter, all appointments shall be for three years. No member shall serve more than two consecutive three-year terms. The Commission shall elect a chairperson from among the members to serve for a one-year term.

Responsibilities - Established by joint resolution of City Council (November 23, 1981) and the County Commission (February 15, 1982) to accept the responsibility for expanding experience with visual art by directing the inclusion of works of art in public projects of the City and County; examining the condition of such works of art annually and reporting to the two governing bodies with recommendations for their care, maintenance, improvement, documentation, appraisal, security, etc.; and, encouraging and helping obtain additional grants and gifts from outside sources.

<table>
<thead>
<tr>
<th>MEMBER</th>
<th>DIST.</th>
<th>ORIGINAL APPTMT.</th>
<th>RE-APPTMT.</th>
<th>TERM</th>
<th>EXPIRATION</th>
</tr>
</thead>
<tbody>
<tr>
<td>City</td>
<td></td>
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<td></td>
</tr>
<tr>
<td>(C) Dr. Esther P. Hill B/F</td>
<td>2</td>
<td>07/25/89</td>
<td>3 yrs.</td>
<td>07/31/92</td>
<td></td>
</tr>
<tr>
<td>(M) William Gorelick W/H</td>
<td></td>
<td>08/28/90</td>
<td>3 yrs.</td>
<td>07/31/93</td>
<td></td>
</tr>
<tr>
<td>(C) Pam Patterson W/F</td>
<td>1</td>
<td>08/22/88</td>
<td>06/24/91</td>
<td>3 yrs.</td>
<td>07/31/94</td>
</tr>
<tr>
<td>County</td>
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<tr>
<td>William H. Sturges W/M</td>
<td></td>
<td>08/07/89</td>
<td>3 yrs.</td>
<td>07/31/92</td>
<td></td>
</tr>
<tr>
<td>Judith K. Perry W/F</td>
<td></td>
<td>01/21/92</td>
<td>Unexp.</td>
<td>07/31/93</td>
<td></td>
</tr>
<tr>
<td>Frances M. Tolles W/F</td>
<td></td>
<td>01/16/90</td>
<td>07/01/91</td>
<td>3 yrs.</td>
<td>07/31/94</td>
</tr>
<tr>
<td>Arts &amp; Science Council</td>
<td></td>
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<td></td>
<td>07/31/93</td>
</tr>
<tr>
<td>Daphne Dwyer</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>07/31/92</td>
</tr>
<tr>
<td>John Duncan</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>07/31/94</td>
</tr>
<tr>
<td>Eric Anderson W/M</td>
<td></td>
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</tr>
</tbody>
</table>

*Chairman

Revised 02/07/92
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME Sandra Lynn Drakeford

(please print or type)

Mr _______ Mrs _______ Mr _______ Mrs _______

HOME ADDRESS 1535 Running Brook Rd., Charlotte

ZIP 28214

BUSINESS ADDRESS Nations Plaza, T 14 - 1, Charlotte

ZIP 28255

HOME PHONE ( ) 399 - 2949 BUSINESS PHONE ( ) 386 - 2479

SPOUSE’S NAME Robert T. Drakeford SPOUSE’S EMPLOYER IRS

SPOUSE’S TITLE Estate Tax Attorney

PLEASE INDICATE: Voting Precinct #, Paw Creek, District #, Co. Comm. # Date of Birth 5/26/61

MALE _______ BLACK X BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN.

FEMALE X WHITE Art Commission, Mint Museum Board of Trustees,

SINGLE _______ INDIAN Spirit Square Board of Directors

MARRIED X HISPANIC

OTHER

EDUCATION (including degrees completed) B.S. Economics - Spellman College

M.B.A. - Wake Forest University

CURRENT EMPLOYER NationsBank, Marketing Department

TITLE Product Manager YEARS IN CURRENT POSITION 8 mos.

DUTIES The development of financial products and services for the middle aged, middle income consumer.

OTHER EMPLOYMENT HISTORY Personnel and Marketing - Sara Lee Corp.,


RECEIVED

FEB 6 1992

OFFICE OF CITY CLERK
INTERESTS/SKILLS/Areas of Expertise: Interested in the Arts and Teenage Pregnancy Counseling

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Civic - Delta Sigma Theta Sorority, Charlotte-Meck. Schools TAPS Counselor,
Prof. - Alumni Counsel Wake Forest Univ. School of Bus.

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Sara Lee Corp./W.S. School System Partnership Program, Member - 1st-Baptist Church of W.S.,

COMMENTS
Due to several personal and professional constraints, I have not had much opportunity to become active in local organizations since returning to Charlotte last summer.

AFFIRMATION OF ELIGIBILITY.
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes _____ No _____ X If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes _____ No _____ X If yes, please attach explanation of the nature of the conflict

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that, otherwise, it will be removed from the active file.

A personal contact with a City Councilmember is recommended.

RETURN COMPLETED FORM TO
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature
Date: February 1, 1992

PLEASE DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

Please complete each section

FULL NAME Richard E. law, Jr EIT

(please print or type)

HOME ADDRESS 3900 Piny Street Rd.

ZIP 28212

BUSINESS ADDRESS Same

ZIP 010

HOME PHONE (704) 532-9056

BUSINESS PHONE Same

SPOUSE'S NAME None

SPOUSE'S EMPLOYER N/A

SPOUSE'S TITLE N/A

PLEASE INDICATE Council District # 5 Date of Birth 7/31/42

MALE ⌂ BLACK ⌂ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE ⌂ WHITE ⌂ Arts Commission

SINGLE ⌂ INDIAN

MARRIED ⌂ HISPANIC

SINGLE PARENT ⌂ OTHER

EDUCATION (including degrees completed) Majored in Mech Engg., Minored in English, Univ. of Tulsa, Trinity College (Hartford, CT.) Uni. of Hartford, no degree, have sat for Prof. Engg's exam

CURRENT EMPLOYER Self

TITLE Engineer YEARS IN CURRENT POSITION 2/12

DUTIES Freelance engineering, project management in the architectural field

OTHER EMPLOYMENT HISTORY Have been in this profession since 1968 with 3 years aerospace and 5 years manufacturing engineering previously

DO NOT SUBMIT RESUMES
INTERESTS/SKILLS/AREAS OF EXPERTISE

My profession involves a high degree of creativity and coordination of the "art of others" (i.e., architects). My own interests include musical performances in various venues, collecting art, and studying the history and techniques of art reproduction. I have contributed to the Nashville Arts Center and Treasure Island Art Gallery, and have managed various art shows and events. I have been involved in the promotion of local artists and have been a member of the Board of Directors for the Art Center of Nashville. My background in architecture and fine arts gives me a unique perspective on the urban planning and design of public spaces.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

ASHRAE (prof)
CAST (civic)
IES (prof)

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

American Society for Zero Defects (prof)
ASME (prof)

COMMENTS

I feel that the combination of my profession, personal interest in the arts, and my unique background would allow me to bring a different, yet diverse viewpoint to the commission. I am particularly interested in the preservation and enhancement of historical and architectural landmarks. I am a strong advocate for sustainable design practices and believe that careful planning can create beautiful and functional spaces that benefit the community.

AFFIRMATION OF ELIGIBILITY

To your knowledge has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes ☐ No ☑

If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes ☐ No ☑

If yes, please attach explanation of the nature of the conflict

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

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RETURN COMPLETED FORM TO

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature

Date 6/17/82

DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

Please complete each section

FULL NAME  John Timothy McLeod (Tim)  
(please print or type)  

HOME ADDRESS  5500 Checdworth Dr, Charlotte, NC  

BUSINESS ADDRESS  Same As Above  

HOME PHONE (704) 525-7080  

SPouse's NAME  Willette S McLeod  

PLEASE INDICATE  Council District #  

MALE  √  BLACK  √  

FEMALE  WHITE  √  

SINGLE  INDIAN  

MARRIED  HISPANIC  

EDUCATION (including degrees completed)  

CURRENT EMPLOYER  The Studio (Arts) Group  

TITLE  President  

YEARS IN CURRENT POSITION  3  

DUTIES  Creation & Implementation of Local Working Art Centre  

TO FURTHER THE CAUSE OF LOCAL WORKING ARTISTS  

OTHER EMPLOYMENT HISTORY  

DO NOT SUBMIT RESUMES

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

Am Now in Process Of Opening An Art Centre For Charlotte Artists.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

past president - East Carolina University, Lambda Chi, Alpha Fraternity Alumni

Association, youth advisor - Avondale Presbyterian Church.

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

______________________________________________________________

______________________________________________________________

COMMENTS

______________________________________________________________

______________________________________________________________

AFFIRMATION OF ELIGIBILITY

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes [ ] No [ ] If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes [ ] No [ ] If yes, please attach explanation of the nature of the conflict

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RETURN COMPLETED FORM TO

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature

Date 6-11-92

DO NOT SUBMIT RESUMES

City Clerk
1992
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES  
CHARLOTTE CITY COUNCIL  

FOR OFFICE USE ONLY  

Appointed to  

Date  

Please complete each section.  

FULL NAME John R. Morris  

(please print or type)  

Mr X  

Mrs  

HOME ADDRESS 3214 Ridge Road  

ZIP 20269  

BUSINESS ADDRESS 1130 East Third Street  

ZIP 28204  

HOME PHONE (704) 875-0475  

BUSINESS PHONE (704) 343-9900  

SPOUSE'S NAME Kathie  

SPOUSE'S EMPLOYER Intimate Book Stores  

SPOUSE'S TITLE Sales  

PLEASE INDICATE  

Voting Precinct # Mallard Creek District # 1  

Date of Birth 10-9-53  

MALE X  

BLACK  

BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN  

FEMALE  

WHITE X  

Art Commission  

SINGLE  

INDIAN  

Historic Landmarks Commission  

MARRIED  

HISPANIC  

Uptown Development Corporation Board of Directors  

OTHER  

EDUCATION (including degrees completed) B.S. School of Visual Arts - Florida State University  

CURRENT EMPLOYER Shive Bohm-NBRJ  

TITLE Staff Associate  

YEARS IN CURRENT POSITION 1.5  

DUTIES Interior Designer, Architecture, Interior Design, Planning  

OTHER EMPLOYMENT HISTORY Interior Designer for Jack Copeland AIA, Odell Associates, Inc.,  

Business Interiors, Inc. (Coral Gables, FL)  

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE  Art, Historic Architecture, Urban Development, Photography, Interior Architecture and Design

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Member: Mallard Creek Presbyterian Church

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Past President: Rotary Club of Coconut Grove, FL
Associate Member: Institute of Business Designers (IBD)

COMMENTS

AFFIRMATION OF ELIGIBILITY
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes____  No____ X____ If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes____  No____ X____ If yes, please attach explanation of the nature of the conflict

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RETURN COMPLETED FORM TO
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2837

Signature.  
Date  11-11-91

PLEASE DO NOT SUBMIT RESUMES

RECEIVED  JUN 12 1991

OFFICE OF CITY CLERK
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section.

FULL NAME  FRANK THOMAS MURPHY  Mr.  X  Mrs  

HOME ADDRESS  705 ROYAL COURT STE 101 CHARLOTTE  ZIP 28202
BUSINESS ADDRESS  705 ROYAL COURT STE 101 CHARLOTTE  ZIP 28202
HOME PHONE (704) 375-0927  BUSINESS PHONE (704) 238-9948

PLEASE INDICATE:  Voting Precinct #  District #  Date of Birth 7/2/58

MALE  X  BLACK  BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN:

FEMALE  WHITE  UPGRADE DEVELOPMENT CORP.
SINGLE  INDIAN  HISTORIC LANDMARKS COMM.
MARRIED  HISPANIC  CERTIFIED DEVELOPMENT CORP.

EDUCATION (including degrees completed)

BACHELOR OF SCIENCE IN ARCHITECTURE
CALIF POLY TECH STATE UNIV. - S.L.O., CA.

CURRENT EMPLOYER  HABITAT ARCHITECTURAL GROUP, PA
TITLE  PRINCIPAL ARCHITECT/FORMER  YEARS IN CURRENT POSITION  5
DUTIES  FIRM MANAGEMENT, DESIGN, PRODUCTION, MARKETING

OTHER EMPLOYMENT HISTORY  PARTNER/ARCHITECT - MEIN & MURPHY
ARCHITECTS & ASSOC. - MONTEREY, CA. (5 YRS)
RICHARD RHODES ARCHITECTS, SALINAS, CA. (3/2 YRS)

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

- Construction
- Housing (Dense and Multi-Family)
- Urban Design/Renewal
- Historic Context (Preservation)
- City Planning

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

- American Institute of Architects - National & Local
- Republican Committee - National
- Urban Land Institute

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

- Republican Central Comm. - Calif.
- AIA, Inst. of Architects - Since 1980

COMMENTS:

- I would like to participate in the evolution of our city and community.

AFFIRMATION OF ELIGIBILITY:

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes ☐ No ☑ If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes ☐ No ☑ If yes, please attach explanation of the nature of the conflict.

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A personal contact with a City Councilmember is recommended:

RETURN COMPLETED FORM TO:

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: 
Date: June 14, 1991

PLEASE DO NOT SUBMIT RESUMES

RECEIVED

Jun 14 1991

Office of City Clerk
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

Please complete each section

FULL NAME Jacqueline Marie Tatterson (Jackie)  
(please print or type)

HOME ADDRESS  6501-4 Reafield Ridge

BUSINESS ADDRESS  10801 Johnston Rd Ext (c/o Mary Ryder Realty)

HOME PHONE (704) 544-2949

BUSINESS PHONE (704) 541-2600

SPOUSE’S NAME n/a

SPOUSE’S EMPLOYER n/a

SPOUSE’S TITLE

PLEASE INDICATE Council District # Date of Birth Nov 4, 1939

MALE ______ BLACK ______

FEMALE yes WHITE ______ Art Commission

SINGLE yes INDIAN ______

MARRIED ___ HISPANIC ______

EDUCATION (including degrees completed) High School/ 2/years college/ Certified

Appraiser/ Graduate Realtors Institute/ Certified Residential School/

Charlotte Board of Realtors/

CURRENT EMPLOYER self-employed with Mary Ryder Realty

TITLE Realtor

YEARS IN CURRENT POSITION 10

DUTIES List and sell real estate

OTHER EMPLOYMENT HISTORY Former Relocation Director/ AT&T 14 years

DO NOT SUBMIT RESUMES
INTERESTS/SKILLS/AREAS OF EXPERTISE
Art Honor Society in school/ Being and
appraiser and Realtor I am aware of what is of value and also
appeals to people

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
CREA/ GRI/CRS/ CHARLOTTE BOARD OF REALTOR/ SC Real Estate License/
NC Real Estate License/ Lector St, Vincent's Church/ Char. Symphony Ass
Huntingtowne Farms Homeowners' Assoc.
PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Same

COMMENTS I am very proud of our city and would like to have some input
on it as it grows.

AFFIRMATION OF ELIGIBILITY
To your knowledge has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against
you in any jurisdiction?
Yes_______ No_______ If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially
discharging your duties as an appointee of the City Council?
Yes_______ No_______ If yes, please attach explanation of the nature of the conflict

I certify that the facts contained in this application are true and correct to the best of my knowledge I authorize investigation
of all statements contained herein and the references listed above to give you any and all information concerning my qualifications
and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any
damages that may result from furnishing the same to you.

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Rod Autrey and Tom Magnum

RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

DO NOT SUBMIT RESUMES

City Clerk
1992
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME Wade, Luther I (Luther I Wade) Dr. Mr. Mrs.

HOME ADDRESS 7515 Shady Ln, Charlotte ZIP 28215

BUSINESS ADDRESS UNCC - Charlotte ZIP 28223

HOME PHONE (704) 567-1004 BUSINESS PHONE (704) 547-2475

SPouse’S NAME Marylyn S Wade SPOUSE’S EMPLOYER Central Methodist Church

SPouse’S TITLE organist

PLEASE INDICATE Voting Precinct # 4 District # 4 Date of Birth 09-29-37

MALE Black BOARDs/COMMISSIONs/COMMITTEEs I AM MOST INTERESTED IN:

FEMALE White Art Commission

SINGLE Indian Historic Landmarks Commission

MARRIED Hispanic Spirit Square Board of Directors

OTHER

EDUCATION (including degrees completed) PHD in theatre, music, & history of art, Louisiana State University, 1969

CURRENT EMPLOYER UNCC

TITLE Professor of Performing Arts YEARS IN CURRENT POSITION 4

DUTIES Teach, direct plays, musicals

OTHER EMPLOYMENT HISTORY 18 years as Professor of Communication and Theatre, Southeastern Louisiana University, Hammond, La.
INTERESTS/SKILLS/AREAS OF EXPERTISE: Theatre, Music, History, Art

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
St. Martin's Episcopal Church, numerous professional organizations
(in Education, Theatre, Music, History)

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

COMMENTS

AFFIRMATION OF ELIGIBILITY

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes: ❑ No ✗ If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes: ❑ No ✗ If yes, please attach explanation of the nature of the conflict.

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RETURN COMPLETED FORM TO
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: ✗ Frederick Wade
Date: 6-11-91

PLEASE DO NOT SUBMIT RESUMES
CITIZENS OVERSIGHT COMMITTEE FOR CABLE TELEVISION
(11 Members)

Membership - Original appointments were made to expire on a staggered basis - one and two-year terms. Terms thereafter are for two years. A non-voting membershail be appointed by the Cable Company(ies).

Responsibilities - The committee shall: (1) Review the needs of public access users; (2) Study the need to use a portion of the cable franchise fee for public, education, and access; (3) Promote public access; (4) Advise the franchisee(s) on service to subscribers; (5) Monitor consumer service standards; (6) Oversee cable television services; (7) Hold public hearings as needed.

<table>
<thead>
<tr>
<th>MEMBER</th>
<th>DIST.</th>
<th>ORIGINAL APPTMT.</th>
<th>RE- APPTMT.</th>
<th>TERM</th>
<th>EXPIRES</th>
</tr>
</thead>
<tbody>
<tr>
<td>(C)Glenda B. Durell W/F</td>
<td>7</td>
<td>09/24/90</td>
<td>01/14/91</td>
<td>2 yrs.</td>
<td>03/31/93</td>
</tr>
<tr>
<td>(C)John Jennings B/H</td>
<td>7</td>
<td>09/24/90</td>
<td>01/13/92</td>
<td>2 yrs.</td>
<td>03/31/94</td>
</tr>
<tr>
<td>(C)David S. Cayre W/M</td>
<td>7</td>
<td>01/27/92</td>
<td>01/13/92</td>
<td>2 yrs.</td>
<td>03/31/94</td>
</tr>
<tr>
<td>(C)Richard Scott Sahlie W/H</td>
<td>6</td>
<td>01/27/92</td>
<td>01/13/92</td>
<td>2 yrs.</td>
<td>03/31/94</td>
</tr>
<tr>
<td>(H)Victoria B. Cleaves B/P</td>
<td>2</td>
<td>04/30/91</td>
<td>04/14/92</td>
<td>2 yrs.</td>
<td>03/31/94</td>
</tr>
<tr>
<td>(H)Melton D. Moss W/H</td>
<td>2</td>
<td>10/21/91</td>
<td>04/14/92</td>
<td>2 yrs.</td>
<td>03/31/94</td>
</tr>
<tr>
<td>(H)Patricia Williamson</td>
<td>2</td>
<td>10/31/89</td>
<td>04/14/92</td>
<td>2 yrs.</td>
<td>03/31/94</td>
</tr>
<tr>
<td>(C)*Ben Thalheimer W/M</td>
<td>6</td>
<td>07/11/88</td>
<td>04/10/89</td>
<td>2 yrs.</td>
<td>03/31/94</td>
</tr>
<tr>
<td>(C)Phillip Levenson W/M</td>
<td>6</td>
<td>04/24/89</td>
<td>01/14/91</td>
<td>2 yrs.</td>
<td>03/31/93</td>
</tr>
<tr>
<td>(H)Estell Thompson</td>
<td>2</td>
<td>04/30/91</td>
<td>01/14/91</td>
<td>2 yrs.</td>
<td>03/31/93</td>
</tr>
<tr>
<td>(C)Lloyd Scher W/H</td>
<td>4</td>
<td>07/22/91</td>
<td>01/13/92</td>
<td>2 yrs.</td>
<td>03/31/94</td>
</tr>
</tbody>
</table>

*Chairman

Staff Advisor: Doris Boris
CIS
336-3064

Revised 04/21/92
May 6, 1992

Mr. Phillip Levenson
4031 Corcorwood Lane
Charlotte, NC 28214

Dear Phil:

Due to my demanding work schedule, I am unable to devote the necessary time and effort to my responsibilities on the Cable Oversight Committee. For this reason, I reluctantly must resign from the committee. I wish you and the committee the best. I hope that I can be of assistance to you in the future should time permit.

Regretfully,

Ben S. Thalheimer

cc: Doris Boris
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY
Appointed to
Date

OFFICE OF CITY CLERK

Please complete each section

FULL NAME Laura Elizabeth Brunnemer
(please print or type)
Mr
Mrs
Ms
Miss

HOME ADDRESS 1823 E 51st St #6 Charlotte NC
ZIP 28204

BUSINESS ADDRESS Julian Price Place Charlotte NC
ZIP 28208

HOME PHONE (704) 333-8734 BUSINESS PHONE (704) 374-3493

SPOUSE'S NAME Spouse's Employer

PLEASE INDICATE Voting Precinct # District # Date of Birth 11/1/62

MALE _____ BLACK _____ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE ___ WHITE ___ Convention Visitors Bureau

SINGLE ___ INDIAN ___ Cable TV

MARRIED ___ HISPANIC ___ Trees

OTHER ___ Planning

EDUCATION (including degrees completed) BA Speech Communication - NCSU

CURRENT EMPLOYER WBTV

TITLE Marketing Writer/Producer YEARS IN CURRENT POSITION 2½

DUTIES Writing TV, Radio & Print Ads (and producing) (4½ atv

OTHER EMPLOYMENT HISTORY UNC - Center for Public TV 1986-1987

Various Parttime Work while in School at NC State -

Graduated from there in Dec 1985

(over)
INTERESTS/SKILLS AREAS OF EXPERTISE Writing, Organizing, Public Relations, Working w/ People

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

NA FE CURRENTLY

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

NA

COMMENTS:

AFFIRMATION OF ELIGIBILITY

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes____ No____ If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes____ No____ If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you, any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

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A personal contact with a City Councilmember is recommended.

RETURN COMPLETED FORM TO

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature

Date 1/2/92

PLEASE DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

OFFICE OF CITY CLerk

RECEIVED
JAN 3 1992

Please complete each section

FULL NAME Eddy A. Bynganer

(please print or type)

Mr √ Ms Mrs

HOME ADDRESS 2711 Van Thuyngar Ct, Char
ZIP 28210

BUSINESS ADDRESS 9140 Accompong Blvd # 240, Char
ZIP 28273

HOME PHONE (704) 522-2514 BUSINESS PHONE (704) 525-7377

SPouse’S NAME Amy M.B.

Hospital

SPouse’S EMPLOYER Shann Lakes Animal 

S Pope'S TITLE Receptionist

PLEASE INDICATE Voting Precinct # 92 District # 7 Date of Birth 7/13/61

MALE √ BLACK BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE WHITE √ Citizen’s Adv. Com. for the Conv. & Visi. Bureau

SINGLE INDIAN Citizen’s Oversight Com. for Cable TV

MARRIED √ HISPANIC Fireman’s Relief Board of Trustees

OTHER

EDUCATION (including degrees completed) N. Mark. High

Wake Forest University B.A. in Biology

CURRENT EMPLOYER Life of Virginia

TITLE Reg Rep YEARS IN CURRENT POSITION 3 yrs.

DUTIES sells life, health, disability insurance, mutual funds, 401
etc.

OTHER EMPLOYMENT HISTORY Champion TV Rent- to- own

J.N Adams Exec Recruiter

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

Native Charlottean, Very familiar
with the city, restaurants, sights, roads, lawn tennis, basket

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

member, Trinity Presbyterian Church member of the Brookline
Club

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

COMMENTs

I have not started to make a political contribution (except voting everytime) to Charlotte, but I would like very much. I feel like on a committee would be a good start and would give me the opportunity to do something in return to my home town.

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes ___ No ___ If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes ___ No ___ If yes, please attach explanation of the nature of the conflict.

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Charlotte, NC 28202-2857

Signature: ____________________________
Date: 1/3/92

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APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to
Date

Please complete each section

FULL NAME Matthew Joseph Padleeo
(please print or type)

Mr ________ Mrs ______
Ms ________ Miss ______

HOME ADDRESS 7016 Furcroft Way, Mims, NC 28110 ZIP 28110

BUSINESS ADDRESS 4420 Collier Ave, Suite 520, Charlotte, NC
ZIP 28202-5300

HOME PHONE (704) 241-3231 BUSINESS PHONE (704) 337-4079

SPouse's NAME Deanne Padleeo SPOUSE'S EMPLOYER
SPOUSE'S TITLE

PLEASE INDICATE Voting Precinct # 7 District # M/A Date of Birth 12/27/62

MALE ______ BLACK ______ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE ______ WHITE ______ 1 Citizens Advisory Comm.

SINGLE ______ INDIAN ______ 2 Citizens Oversight Comm. for Call TV

MARRIED / HISPANIC ______

OTHER ______

EDUCATION (including degrees completed) Rutgers College, Rutgers University - BA Psychology

CURRENT EMPLOYER Self Employed - President, Metropolitan Conferences (Financial Services)

TITLE Financial Planner YEARS IN CURRENT POSITION

DUTIES Sales of financial services and products.

OTHER EMPLOYMENT HISTORY Kentucky Fried Chicken - Assistant Restaurant Manager (1 year)

Market Support, Men's, Allstate Insurance (3 years)

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
USA - 1st Lt - Reserve
At-large church education

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

COMMENTS

AFFIRMATION OF ELIGIBILITY
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes [ ] No [X] If Yes, please attach explanation

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Charlotte, NC 28202-2857

Signature
Date 1/3/82

PLEASE DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FULL NAME: (please print or type)

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE  
EDITING; MANAGEMENT; WRITING; PHOTOGRAPHY.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES  
N.A.A.C.P. LEGAL DEFENSE & EDUCATION FUND COMMITTEE. NATIONAL ASSOCIATION OF BLACK JOURNALISTS.

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

COMMENTS

AFFIRMATION OF ELIGIBILITY

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes  No  X  If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes  No  X  If yes, please attach explanation of the nature of the conflict

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Office of the City Clerk  
600 East Fourth Street  
Charlotte, NC 28202-2857

Signature __________________________  
Date ___/___/___

PLEASE DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME: KURT THOMAS HEISLER

(please print or type)

Mr. ✔ Ms. ______ Mrs. ________

HOME ADDRESS: 6901 ABĐTSWOOD DR. CHARLOTTE, NC ZIP 28215

BUSINESS ADDRESS: 3506 EULYLAND AVE CHARLOTTE, NC ZIP 28203

HOME PHONE (704) 549-8902 BUSINESS PHONE (704) 583-5892

SPOUSE'S NAME: NONE SPOUSE'S EMPLOYER: NONE

SPOUSE'S TITLE: NONE

PLEASE INDICATE: Voting Precinct # 069 District # 7 Date of Birth 12/18/46

MALE ✔ BLACK _______ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE _______ WHITE ✔ FIRST CHOICE: CITIZEN'S ADVISORY/CONVENTION

SINGLE ✔ INDIAN _______ SECOND CHOICE: CITIZEN'S OVERSIGHT/CABLE TV

MARRIED _______ HISPANIC _______ THIRD CHOICE: PLANNING COMMISSION

OTHER _______

EDUCATION (including degrees completed): H.S. DIPLOMA, B.A. PSYCHOLOGY

POLARIS CLASS A ELECTRONICS (U.S. NAVY), MORTGAGE BANKERS

ASSOC. ESCROW DEPT. PROCEDURES, MANAGEMENT DEVELOPMENT

CURRENT EMPLOYER: AIR PLUS, INC

TITLE: OPERATIONS MANAGER YEARS IN CURRENT POSITION: 1/2

DUTIES: OVERSEE DAY-TO-DAY OPERATIONS, INCLUDING PURCHASING,

SCHEDULING

OTHER EMPLOYMENT HISTORY: HEATING, AIR-CONDITIONING SALES, WHOLESALE

SALES M&N T., INDUSTRIAL SALES, MEDICAL SALES, MANAGEMENT, ELECTRONICS

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE: Several technical areas, counseling, public speaking, electronics, divorce recovery & co-dependency workshops, various seminars.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

National Management Assoc., Refrigeration Service Engineers Society, Junior Achievement

COMMENTS: I possess an exceptional management and technical background along with above average interpersonal skills conducive to problem solving.

AFFIRMATION OF ELIGIBILITY

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes ______ No ______ If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes ______ No ______ If yes, please attach explanation of the nature of the conflict.

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RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

PLEASE DO NOT SUBMIT RESUMES.
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Date

OFFICE OF CITY CLERK

Please complete each section
FULL NAME: John Hunter

Mr. __________  Mrs. __________  Ms. __________  Miss. __________

HOME ADDRESS: 3426 Park Field Dr.  ZIP 28217

BUSINESS ADDRESS: ____________________________  ZIP __________

HOME PHONE: (704) 326-5683  BUSINESS PHONE: ____________________________

SPOUSE'S NAME: Lettie T.  SPOUSE'S EMPLOYER: Retired

SPOUSE'S TITLE: _______  SPOUSE'S PHONE: _______

PLEASE INDICATE: Voting Precinct: # 52  District: # 3  Date of Birth: 7/14/27

MALE: __________  BLACK: __________  BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN:

FEMALE: _______  WHITE: ________  Transportation Advisory Committee

SINGLE: ________  INDIAN: ________  Citizens Oversight Committee

MARRIED: ________  HISPANIC: ________  Code#: ______

OTHER: ____________________________  ____________________________

EDUCATION (including degrees completed):  SECONDARY  HIGH

Carder College

CURRENT EMPLOYER: Retired, Vincent Metals

TITLE: Over-the-Road Driver  YEARS IN CURRENT POSITION: __________

DUTIES: ____________________________  ____________________________

OTHER EMPLOYMENT HISTORY: Notary Public

________________________________________

(over)
INTRESTS/SKILLS/AREAS OF EXPERTISE

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

COMMENTS

AFFIRMATION OF ELIGIBILITY

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes_____ No._____ If Yes, please attach explanation

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Yes_____ No._____ If yes, please attach explanation of the nature of the conflict

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RETURN COMPLETED FORM TO
Office of the City Clerk
600 East Fourth Street
Charlotte, N.C. 28202-2857

Signature

Date

PLEASE DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME Chalmers Roscoe Johnson

HOME ADDRESS 2520 Pinestream Drive

BUSINESS ADDRESS 4520 Pinestream Drive

HOME PHONE (704) 392-1926

SPouse's NAME Donna Johnson

PLEASE INDICATE Parental District # 2 Date of Birth 10/31/40

MALE ☑ BLACK ☑

FEMALE ☐ WHITE ☐

SINGLE ☐ INDIAN ☐

MARRIED ☑ HISPANIC ☐

EDUCATION (including degrees completed) Long High School - Diploma - Correspondence Livingston College - Bachelor of Arts - Salisbury, NC Appalachian State - Advanced Studies/No Degree / BOOKS, NC

CURRENT EMPLOYER Self Employed as of 1/92

TITLE Owner - Operator YEARS IN CURRENT POSITION

DUTIES Develop new shoe care business

OTHER EMPLOYMENT HISTORY P.A. International - Assistant Vice President (2 yrs) Executive Director - Charlotte O.C. 64 Charlotte - UKEFLEABURG SCHOOL SYSTEM

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

- Management
- Public Relations
- People Skills

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

- Democratic Party - Dalebrook Community Organization

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

COMMENTS

My background and work experiences will contribute positively to any assignment given.

AFFIRMATION OF ELIGIBILITY

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes ___ No ___ If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes ___ No ___ If yes, please attach explanation of the nature of the conflict

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RETURN COMPLETED FORM TO

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202 2857

Signature

Date 1/6/92

PLEASE DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES  
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME  Stephen Watts Kearney

Please print or type

HOME ADDRESS  6552-A Idlewild Road  Charlotte, NC  ZIP 28212  

BUSINESS ADDRESS  District Attorney's Office  3rd Floor  700 E Trade St  ZIP 28202  

HOME PHONE  (704)  537-1892  BUSINESS PHONE  (704)  342-6746  

SPouse's NAME  Janice Anne Bills Kearney  SPouse's EMPLOYER  HartFord Insurance Co  

SPOUSE'S TITLE  Secretary

PLEASE INDICATE  Voting Precinct #  63  District #  5  Date of Birth  4-29-59

MALE  BLACK  BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN
FEMALE  WHITE  & Visitor's Bureau  Zoning Board of Adjustment
SINGLE  INDIAN  Boxing Commission  Fireman's Relief Board of
MARRIED  HISPANIC  Trustees Citizen's Oversight Committee for Cable TV  

Advisory Committee

EDUCATION (including degrees completed)  Bachelor of Arts 1981  

NC State University  Juris Doctorate 1988  NC Central University

CURRENT EMPLOYER  District Attorney's Office  26th Judicial District

TITLE  Assistant District Attorney  YEARS IN CURRENT POSITION  13 yrs

DUTIES  Prosecute cases in Juvenile and District Courts

OTHER EMPLOYMENT HISTORY  Law Clerk, NC Court of Appeals  1988-1989

Law Clerk  Debank & McDaniel Law Firm  1987-1988  Law Clerk to  

the Legal Assistant Specialist  Cameron-Brown Mortgage Co  1986 Manager  

K&E Toys  1984-1985

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE
Reading, Sports, Television, Study and practice of the Law, writing, oral and written communication, politics, civic affairs.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Board of Directors, Charlotte Philharmonic, 3rd Vice President, Young Democrats of NC, Chairman, 9th District Young Democrats of NC, member, Meck Co Bar Association, others.

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Volunteer, various Democratic Party campaigns. Volunteer, Bar related functions, (see also above).

COMMENTS
I would really like an opportunity to be a part of the leadership of our city. This is a unique opportunity.

AFFIRMATION OF ELIGIBILITY
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes X No

If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes X No

If yes, please attach explanation of the nature of the conflict.

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Charlotte, NC 28202-2857

Signature [Signature]
Date 1-6-92

PLEASE DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES  
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY  
Appointed to ____________  
Date ____________  

Please complete each section  

FULL NAME: HARRY KEVIN LEVINE  
(please print or type)  
Mr  ____________  
Ms  ____________  
Mrs  ____________  
Miss  ____________  

HOME ADDRESS: 4820 ELDER AVE  
ZIP: 28205  
BUSINESS ADDRESS: 9301 MONROE ROAD SUITE N  
ZIP: 28270  

HOME PHONE (704) 886-7004  
BUSINESS PHONE (704) 847-0060  

SPOUSE'S NAME: ____________  
SPOUSE'S EMPLOYER: ____________  
SPOUSE'S TITLE: ____________  

PLEASE INDICATE  
Voting Precinct #: 34  
District #: 1  
Date of Birth: 11/17/66  

MALE  ____________  
BLACK  ____________  
BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN  

FEMALE  ____________  
WHITE  ____________  
Any Available  

SINGLE  ____________  
INDIAN  ____________  
CABLE TV  

MARRIED  ____________  
HISPANIC  ____________  
TRANSIT ADVISORY  

OTHER  ____________  

EDUCATION (including degrees completed):  
CHARLOTTE LATIN SCHOOL, CCAC  
ASSOC BUSINESS  

CURRENT EMPLOYER: LEVINE PROPERTIES  
TITLE: ASST PROD MGR - CONSTRUCTION MGR  
YEARS IN CURRENT POSITION: 3 yrs  
DUTIES: PURCHASES, SUPERVISION, BUILDING PERMITS, BIDS, CONTRACTS  
SPACE PLANS, SCHEDULES, MAINTENANCE  

OTHER EMPLOYMENT HISTORY:  
DOUBLE L INC - CLOTHING SALES REP  
FAMOUS MART INC - ASST TO VP, (PART TIME)  

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE  SPECIAL EVENT PLANNING, PROPERTY DEVELOPMENT, ELECTRICAL SECURITY TECH., CONSTRUCTION.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

YOUTH ADVISOR-TEMPLE ISRAEL GYRS - ATHLETIC ASSISTANT CHARLOTTE LATIN SCHOOL

KNOBLES SINGLES GROUP - BOARD MEMBER - VOL. SAFE DRIVE

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

- VOL. SAFE DRIVE

- VOL. DEMOCRATIC CANDIDATES

COMMENTS  I am very interested in becoming involved and had no idea of the openings.

AFFIRMATION OF ELIGIBILITY

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes____ No____ If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes____ No____ If yes, please attach explanation of the nature of the conflict

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Charlotte, NC 28202-2857

Signature

Date 1-3-91

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APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section.

FULL NAME William M Lineberger III (please print or type) Mr ___ Ms ___ Mrs ___ Miss ___

HOME ADDRESS 10810 Tree back Dr Charlotte NC ZIP 28226

BUSINESS ADDRESS 1409 E Blvd Suite 231 Charlotte NC ZIP 28203

HOME PHONE (704) 541-3139 BUSINESS PHONE (704) 372-0048

SPOUSE’S NAME N/A SPOUSE’S EMPLOYER N/A

SPOUSE’S TITLE

PLEASE INDICATE Voting Precinct # 87 District # 7 Date of Birth 10/14/65

MALE ___ BLACK ___ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE ___ WHITE ___ Planning Commission

SINGLE ___ INDIAN ___

MARRIED ___ HISPANIC ___

OTHER

EDUCATION (including degrees completed) BSBA, Western Carolina Un Business Ad

CURRENT EMPLOYER Supermarket Systems Inc

TITLE Salesman YEARS IN CURRENT POSITION 2 1/2

DUTIES Calling on customers in North and South Carolina in hopes of making sales

OTHER EMPLOYMENT HISTORY Student

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Several years ago help out with Jesse Helms campaign

COMMENTS

I would like to help improve Charlotte and get involved in my community.

AFFIRMATION OF ELIGIBILITY:

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes ☐ No ☑ If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes ☐ No ☑ If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

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A personal contact with a City Council member is recommended.

RETURN COMPLETED FORM TO:

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature

Date:

PLEASE DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME William G. Martin, Jr. (please print or type) 

Mr. [ ] Mrs. [ ] Ms. [ ] Miss [ ]

HOME ADDRESS 6130 Carriage House Lane Charlotte, NC ZIP 28226

BUSINESS ADDRESS Lance, Inc. - Retired - Charlotte, NC ZIP 28252

HOME PHONE (704) 364-1476 BUSINESS PHONE (704) 354-1411

SPOUSE'S NAME Anne SPOUSE'S EMPLOYER Charlotte Mecklenburg School System

SPOUSE'S TITLE Teacher - Retired (former Teacher of the Year)

PLEASE INDICATE Voting Precinct # 70 District # 6 Date of Birth May 8, 1925

MALE [ ] BLACK [ ] BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN:

FEMALE [ ] WHITE [ ] Citizen's Advisory Committee for Charlotte-Hoyns Bureau

SINGLE [ ] INDIAN [ ] Citizen's Oversight Committee for Cable TV

MARRIED [ ] HISPANIC [ ] Planning Commission

OTHER [ ]

EDUCATION (including degrees completed)

Duquesne University - Pittsburgh, PA - AB Economics

University of Charleston - Charleston, SC - Bachelor's Degree (1968) in Business Administration

CURRENT EMPLOYER Lance, Inc. - Retired - Jan. 21, 1992

TITLE Director of National Accounts YEARS IN CURRENT POSITION 21

DUTIES Responsible for Twenty Five (25) Field National Accounters plus one (1) Manager

ACT CO-ORDINATOR - ESTABLISHED & MAINTAINED RELATIONS WITH IN DEFENSE ACCOUNTS, COMPLETED ADMINISTRATIVE DUTIES WITH SEC, HANDLED QUALITY PROGRAM WITH DEPARTMENT, SATLED ON COMMITTEE

OTHER EMPLOYMENT HISTORY

Teacher & Coach - Charlotte, VA

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE  COMMUNICATIONS - ADMINISTRATION

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
MYERS PARK UNITED METHODIST CHURCH - CHARLOTTE BASKETBALL COMMITTEE - FORMER MEMBER
COMMUNITY CHURCH COMMITTEE

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
CARDINAL CARNIVAL COMMITTEE - FORMER PRESIDENT SHARON CIVIC CLUB

COMMENTS  AS A SOON-TO-BE RETIREE, I WANT TO STAY ACTIVE, TO MAKE A CONTRIBUTION TO THE COMMUNITY

AFFIRMATION OF ELIGIBILITY
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes  No  /  If Yes, please attach explanation

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Charlotte, NC 28202-2857

Signature  William D. Martin
Date  1/3/92

PLEASE DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Please complete each section

FULL NAME
Rose Perry McLaurin

Mr
Mrs

HOME ADDRESS
5418 Autumn End Circle

ZIP 28212

BUSINESS ADDRESS

ZIP

HOME PHONE (704) 536-9772

BLOGUS PHONE ( )

SPOUSE'S NAME
Allen E. McLaurin

SPOUSE'S EMPLOYER
Carolina Freight

SPOUSE'S TITLE
Driver

PLEASE INDICATE
Voting Precinct # 84

District # 5

Date of Birth 8-30-41

MALE
BLACK 

FEMALE
WHITE

MARRIED
HISPANIC 

OTHER

EDUCATION (including degrees completed)
High School graduate, real estate salesperson

CURRENT EMPLOYER
Disable

TITLE

YEARS IN CURRENT POSITION

DUTIES

OTHER EMPLOYMENT HISTORY

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE
Religious, city traffic, bus operations

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Dean, School teacher, Choir President, Choir Problem solving Committee President, Vice Pres, Chair

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
President of Choir, Sec, of Musical Choir, Social Club President, Voted Driver of the year at CTS.

COMMENTS
I know I can give insight to the problems faced by passengers and the management.

AFFIRMATION OF ELIGIBILITY
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes ☐ No ☐ If Yes, please attach explanation.

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RETURN COMPLETED FORM TO
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: Rosa Perry Locklear
Date: Jan. 2, 1989

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APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME   JOHN WILLIAM SAVIANO

(please print or type)

HOME ADDRESS: 8217 MEADOWDALE LANE

ZIP 28217

BUSINESS ADDRESS: SAME

ZIP

HOME PHONE:  ( )  BUSINESS PHONE: (704) 537-4990

SPOUSE’S NAME: CAROLYN ASHE

SPOUSE’S EMPLOYER: BELK’S

SPOUSAL SAVIANO

SPOUSE’S TITLE: SALES

PLEASE INDICATE

Voting Precinct #: District #: Date of Birth: 5-24-56

MALE ______ BLACK ______ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE ______ WHITE ______ CITIZEN’S OVERSIGHT COMMITTEE FOR

SINGLE ______ INDIAN ______ CABLE TV

MARRIED ______ HISPANIC ______

OTHER ______

EDUCATION (including degrees completed)

NCSEL - Engineering (did not complete)

UNCC - Physics + Engineering (degree)

CURRENT EMPLOYER: WM RAY & ASSOCIATES

TITLE: VICE-PRESIDENT ______ YEARS IN CURRENT POSITION: 1 (1 with firm)

DUTIES: SALES & MARKETING, MANAGEMENT, ANALYSIS

OF PRODUCTS TO THE PROFESSIONAL, STUDIO, BROADCAST, VIDEO

OTHER EMPLOYMENT HISTORY: 7 yrs Sales Mgr - RELIABLE MUSIC

2 yrs Independent Sound Engineering (four + studio)

2 yrs A-V dept UNCC

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE: competent in areas of professional audio + video engineering

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
full member AES (Audio Engineering Society)
member + contributor to many charities + political organizations

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

COMMENTS: I feel that cable television is a very important arena for civic participation, and would like to contribute my knowledge + skills

AFFIRMATION OF ELIGIBILITY:
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?
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Charlotte, NC 28202-2857

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APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES  
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

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Please complete each section

FULL NAME **Jason L. Schroot**

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<th>Mr</th>
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<th>Mrs</th>
<th>Miss</th>
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HOME ADDRESS  
Hyde Cedar Glen Drive

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<th>ZIP</th>
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<td>24744</td>
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BUSINESS ADDRESS  
John Price plumbing Co

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<td>24744</td>
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HOME PHONE (704) 512-2646

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<th>BUSINESS PHONE (704) 512-1373</th>
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SPouse's Name  
Phyllis T

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<th>SPOUSE'S EMPLOYER</th>
<th>SPOUSE'S TITLE</th>
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<tr>
<td>CROWN CREST PET</td>
<td>ASST MER</td>
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PLEASE INDICATE  
Voting Precinct # 19  
District # 7  
Date of Birth 1-19-35

MALE  X  BLACK

FEMALE  WHITE  X

SINGLE  INDIAN

MARRIED  X  HISPANIC

OTHER

EDUCATION (including degrees completed)

<table>
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<th>High School Completed</th>
<th>Trade School</th>
<th>College 12 years</th>
<th>Trade Related</th>
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CURRENT EMPLOYER  
John Price Plumbing Co  Charlotte

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<th>TITLE</th>
<th>Plumber</th>
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YEARS IN CURRENT POSITION 4

DUTIES  
Installation and Repair and Maintenance  
Heating, Ice & Light Industrial Plumbing Systems

OTHER EMPLOYMENT HISTORY  
Plumbing  
20 years  
Other Various Positions

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

SPORTS - TRAVEL -

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Phone worker for Tel. Thi - elections worker "Phone"
Little league - Plumbers Association - Fraternal Organizations

COMMENTS

AFFIRMATION OF ELIGIBILITY

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes____ No X If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes____ No X If yes, please attach explanation of the nature of the conflict

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RETURN COMPLETED FORM TO

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature

Date 1-2-92

PLEASE DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

OFFICE OF CITY CLERK

RECEIVED
JAN 2 1992

Please complete each section

FULL NAME: Robert William Shirley, Jr. Mr. ____ Ms ____ Mrs ____

(please print or type)

HOME ADDRESS: 3813 Silverbell Dr., Charlotte ZIP 28211

BUSINESS ADDRESS: One 1st Union Ctr. Ste 3000 ZIP 28202

HOME PHONE: (704) 344-6809 BUSINESS PHONE: (704) 344-4000

SPOUSE'S NAME: Susan M. Shirley SPOUSE'S EMPLOYER:

SPOUSE'S TITLE:

PLEASE INDICATE

Voting Precinct: 21 District: 7 Date of Birth: 10/8/42

MALE ____ BLACK ____ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE ____ WHITE ____ Citizen's Advisory Committee on

SINGLE ____ INDIAN ____ Convention and Visitors Bureau

MARRIED ____ HISPANIC ____ Citizen's Oversight Committee for

OTHER ____ Cable TV

EDUCATION (including degrees completed):

Wofford College, B.A. 1964

Wharton School, M.B.A. 1969

CURRENT EMPLOYER: PaineWebber Inc

TITLE: Stock Broker YEARS IN CURRENT POSITION: 3

DUTIES: Investments for clients

OTHER EMPLOYMENT HISTORY

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

- Finance/Marketing

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Certified Dev. Corp. - Expires 5/92
- 1st Pres. Church

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

- Wofford College Board of Alumni
- Church School teacher, usher, various church committees

COMMENTS:

AFFIRMATION OF ELIGIBILITY:

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes [ ] No [ ] If Yes, please attach explanation.

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RETURN COMPLETED FORM TO:

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: [ ]
Date: [Jan. 3, 1987]

PLEASE DO NOT SUBMIT RESUMES

City Clerk
1989
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME JAMES MICHAEL SIMPSON (Mr) Mr

HOME ADDRESS 9300 S VICKSBURY PARK CT ZIP 28210

BUSINESS ADDRESS SAME

HOME PHONE ( ) NONE BUSINESS PHONE ( ) NONE

SPOUSE'S NAME

SPOUSE'S EMPLOYER

SPOUSE'S TITLE

PLEASE INDICATE VOTING PRECINCT # 92 DISTRICT # 7 DATE OF BIRTH 4/21/61

MALE BLACK BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN PLANNING COMMISSION

FEMALE WHITE AUDITORIUM - COLISEUM - CONVENTION CENTER AUTHORITY - CITIZENS OVERSIGHT

SINGLE INDIAN FOR CABLE T.V. - PARK ADVISORY

MARRIED HISPANIC OTHER

EDUCATION (INCLUDING DEGREES COMPLETED) N.C. NATIONAL GUARD 13 YEARS

ONE SEMESTER FROM B.S. IN BUSINESS ADMIN FROM FIFEFFER COLLEGE - CPCC CLASSES SINCE 1980

CURRENT EMPLOYER SELF - CABLE T.V.

TITLE MANAGER YEARS IN CURRENT POSITION 7

DUTIES OVERSEE 5 EMPLOYEES TO INSTALL CABLE INTO HOMES OF CUSTOMERS

OTHER EMPLOYMENT HISTORY N.C. NATIONAL GUARD - SALES MAN FOR RACECRAFT CO. - WORKED FOR BEAKER WHOLESALE DURING SCHOOL YEARS 80'S

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE  
CABLE T.V. - MECHANIC ON HEAVY EQUIPMENT

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

COMMENTS
I hope running for political office doesn't HAVE ANY EATING ON YOUR VOTE

AFFIRMATION OF ELIGIBILITY
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes ___ No ___ If Yes, please attach explanation
TRESPASSING CHARGES - CHARGED, TALK TO TOM O'NEIL - LAWYER

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes ___ No ___ If yes, please attach explanation of the nature of the conflict

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Date

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CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY
Appointed to

Date

Please complete each section

FULL NAME Isaac L. Smith  Mr  Mrs
(please print or type) Ms Miss

HOME ADDRESS 14513 Slate Court, Pineville, NC ZIP 28134

BUSINESS ADDRESS 14513 Slate Court, Pineville, NC ZIP 28134

HOME PHONE (704) 542-8392 BUSINESS PHONE (704) 543-9666

SPouse's NAME Addie L. Smith SPouse's EMPLOYER Eckett White Springs Memorial Hospital, Lancaster, SC

PLEASE INDICATE Voting Precinct # Pineville District # 1 Date of Birth 5/19/44

MALE  BLACK  BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE  WHITE  Certified Development Corp

SINGLE  INDIAN  Citizens Advisory Committee for Convention Visitors Bk

MARRIED  HISPANIC  Citizens Oversight Committee for Cable TV

OTHER

EDUCATION (including degrees completed) Completed 4 years of College Work@ NCAE University

CURRENT EMPLOYER Manufacturing Technologies Inc (MTI)

TITLE President YEARS IN CURRENT POSITION 1

DUTIES To oversee & manage the daily operations of a New Hi-Tech Small business that has vast potentials of becoming a moderate size company

OTHER EMPLOYMENT HISTORY Engineering Supervisor @ Freightliner Corporation

President & Owner of Pace Technical Sales (1982-1985) Small Business owner

Senior Engineer@ Chas. T. Main Engineers, Sr Engineer@ Daniel Engines
INTERESTS/SKILLS/AREAS OF EXPERTISE

My interests are in the area of developing small hi-tech businesses and watching them grow & prosper. My skills lie within my abilities to be a team player, a team leader, a methodical & logical thinker.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Senior Member of ISA (a society for Engineers - National), Member Greater Pineville Athletic Association, Central Branch YMCA, Member Nations Ford Baptist Church, AETA.

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Cub Master, Boy Scouts of America, Past GPA AA Little League Coach.

ISA

COMMENTS: Have had extensive experience in small business development from a past encounter as well as formal business education. People oriented, a good listener & willing to help. Pro-active type person, instead of reactive

AFFIRMATION OF ELIGIBILITY

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes [ ] No [X] If Yes, please attach explanation

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Charlotte, NC 28202-2857

Signature:

Date: Dec 6, 1992

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APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY
Appointed to

Date

OFFICE OF CITY CLERK

JAN 6 1992

Please complete each section

FULL NAME  Larry Donnell Springs  Mr  
(please print or type)  Mrs  
Ms  
Miss  

HOME ADDRESS  2611-2 Homecrest Drive  ZIP 28215

BUSINESS ADDRESS  

HOME PHONE (704) 536-7460  BUSINESS PHONE  

SPouse’S NAME  

SPouse’S EMPLOYER  

SPouse’S TITLE  

PLEASE INDICATE  Voting Precinct # 104  District # 4  Date of Birth 6/11/53

MALE  

BLACK  

BOARDs/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE  

WHITE  

Citizen’s Advisory Committee for Convention Visitor’s Bureau

SINGLE  

INDIAN  

Citizen’s Oversight Committee for Cable TV

MARRIED  

HISPANIC  

Transit Advisory Committee

OTHER  

Boxing Commission

EDUCATION (including degrees completed)  B.A. Political Science,

Univ. of North Carolina at Charlotte

CURRENT EMPLOYER  Fieldcrest Cannon

TITLE  Machine Operator  YEARS IN CURRENT POSITION  

DUTIES  Substitute Supervisor and operating textile machine

OTHER EMPLOYMENT HISTORY  Recreation Coordinator, Mecklenburg

Parks and Recreation Department

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE
Planning, transportation, consumer issues, creative problem solver, decision-making ability to lead, Boxing Enthusiast

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Friends at the Library, Friends of the Library Steering Committee, Friend of the Arts, Annual meeting committee Chairman, Brittany Apt. Neighborhood watch Black captain

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Student Body President UNCC, Board of Trustees UNCC, Athletic Foundation Chair, Board of Directors Char-Meck, Urban League, Huntersville Community Development

COMMENTS

AFFIRMATION OF ELIGIBILITY
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Charlotte, NC 28202-2857

Signature:__________________________
Date:_______________________________

PLEASE DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS AND COMMISSIONS
OFFICE OF THE MAYOR

FOR OFFICE USE ONLY

Appointed To

Date

Please complete each section

FULL NAME  Sheila J. Tucker  MR.  MRS.  √
(please print or type)  MS.  MISS

SPOUSE'S NAME  Perry W. Tucker

HOME ADDRESS  P.O. Box 2724, Matthews, NC  28104

OFFICE ADDRESS  42 Coliseum Dr., Charlotte, NC  28205

HOME PHONE (704) 846-4429  OFFICE PHONE (704) 372-2422

Please Indicate: Voting Precinct & PR 2, District:

MALE  BLACK  ____  BOARDS/COMMISSIONS I AM MOST INTERESTED IN:
FEMALE  WHITE  √  ____________

SINGLE  INDIAN  ____________

MARRIED  HISPANIC  ____________

DATE OF BIRTH  3/1/63  OTHER  ____________

EDUCATION (including degrees completed)  High School, Associates
Business

CURRENT EMPLOYMENT (title & company/agency)  Vice President Programming
WTUV

YEARS IN CURRENT POSITION  2  YEARS NATURE OF EMPLOYMENT  Public TV
(WITH WTUV 2 years)

OTHER EMPLOYMENT HISTORY  ____________
CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS, AND POLITICAL
ACTIVITIES  Seco PTA Council, Providence Woods Association,
* Providence Woods Women's Association, Philadelphia Women's
Association & Church

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS, AND POLITICAL
ACTIVITIES PTA, Scouts, Sunday School Teacher, Campaign
Volunteer, Heart Association

AFFIRMATION OF ELIGIBILITY:

To your knowledge, has any formal charge of professional misconduct,
criminal misdemeanor or felony ever been filed against you in any
jurisdiction?

Yes _____ No _____ If so, please attach explanation.

Is there any possible conflict of interest or other matter that would
create problems or prevent you from fairly and impartially discharging
your duties as an appointee of the Mayor?

Yes _____ No _____ If so, please attach explanation of the nature of
the conflict.

I certify that the facts contained in this application are true and
correct to the best of my knowledge. I authorize investigation of all
statements contained herein and the references listed above to give you
any and all information concerning my qualifications and any pertinent
information they may have, personal or otherwise, and release all
parties from all liability for any damages that may result from
furnishing the same to you.

I (am) _____ (am not) _____ at least eighteen (18) years of age.

I have read the attached resolution of the City Council establishing a
conflict of interest policy for members of City Boards, Agencies,
Committees and Commissions and shall abide by the provisions.

RETURN COMPLETED FORM TO:  Signature  
Office of the Mayor  Date 10-91
600 East Fourth Street  
Charlotte, N.C. 28203-2939
APPLICATION FOR BOARDS AND COMMISSIONS
OFFICE OF THE MAYOR

FEB 27 1992

OFFICE OF CITY CLERK

FOR OFFICE USE ONLY

Appointed To

Date

Please complete each section

FULL NAME William Randolph Tucker MR. X MRS. ___ (please print or type) MS. ___ MISS ___

SPOUSE’S NAME Marjorie WILLIAMS

HOME ADDRESS #1320 Hugh Forest Road ZIP 28270

OFFICE ADDRESS None ZIP

HOME PHONE (704) 846-2715 OFFICE PHONE (%) Same

Please Indicate: Voting Precinct # NA District # 3

MALE X BLACK _____ BOARDS/COMMISSIONS I AM MOST INTERESTED IN.

FEMALE ___ WHITE X Cable Oversight

SINGLE ___ INDIAN ___

MARRIED X HISPANIC ___

DATE OF BIRTH 12/9/20___

EDUCATION (including degrees completed) B.S. (Chemical Engineering)

CURRENT EMPLOYMENT (title & company/agency) Retired

YEARS IN CURRENT POSITION ___ NATURE OF EMPLOYMENT

OTHER EMPLOYMENT HISTORY Last position held, CEO, Cypress Communications Corp, a company I founded in the CATV industry which was merged in 1971 into what is now Time-Warner.
CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS, AND POLITICAL ACTIVITIES  None

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS, AND POLITICAL ACTIVITIES  National Cable Television Association, National Conference of Christians and Jews, St. Gabriel's Church (choir)

AFFIRMATION OF ELIGIBILITY:

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes  □  No  □  If so, please attach explanation.

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I (am)  □  (am not)  □  at least eighteen (18) years of age.

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RETURN COMPLETED FORM TO:  Signature __________________________
Office of the Mayor  Date __________________________
600 East Fourth Street
Charlotte, N.C. 28202-2839
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

Please complete each section

FULL NAME: CARLA WILKENFELD

Mr
Mrs ❑
Ms
Miss

HOME ADDRESS: 728 CHEROKEE  201 PRINCETON

ZIP: 28207

BUSINESS ADDRESS

ZIP

HOME PHONE: 377 8808

BUSINESS PHONE: 358 1062

SPouse's NAME: BYRON

SPouse's EMPLOYER: SELF

SPouse's TITLE: PHYSICIAN

PLEASE INDICATE Council District #: ___________________________ Date of Birth: 9/9/49

MALE ❑ BLACK ❑

FEMALE ❑ WHITE ❑

BOARDs/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

ART COMission

CABLE TV

SINGLE ❑ INDIAN ❑

MARRIED ❑ HISPANIC ❑

OTHER

EDUCATION (including degrees completed): B.A

CURRENT EMPLOYER: NONE

TITLE

YEARS IN CURRENT POSITION

DUTIES

OTHER EMPLOYMENT HISTORY

INTERIOR DESIGN BY IN HOUSTON, TEX

DO NOT SUBMIT RESUMES
INTERESTS/SKILLS/AREAS OF EXPERTISE

MANY

CURRENT PROFESSIONAL ORGANIZATIONS CIVIC RELIGIOUS AND POLITICAL ACTIVITIES

MED AUX. OF MECK - PARENTS BOARD OF LOWER SCHOOL - CHAR COUNTRY DAY

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

WORKED FOR REPUBLICAN PARTY - HOUSTON TEX

COMMENTS

AFFIRMATION OF ELIGIBILITY

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes [ ] No [X] If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

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RETURN COMPLETED FORM TO

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature [ ]

Date [ ]

DO NOT SUBMIT RESUMES

City Clerk
1992
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME Charles Michael Anthony Winn

Mr X

Mrs ________

Ms ________

HOME ADDRESS 911 Heather Lane Charlotte NC 28209
ZIP ________

BUSINESS ADDRESS 6200 Fairview Road Charlotte NC 28210
ZIP ________

HOME PHONE (704) 525-1666

BUSINESS PHONE (704) 886 6141

SPouse's NAME ____________

SPouse's EMPLOYER ____________

SPouse's TITLE ____________

PLEASE INDICATE Voting Precinct # 51 District # 6 Date of Birth 1-17-67

MALE X BLACK ____ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE ____ WHITE X (1) Citizens Cable Oversight Committee

SINGLE ____ INDIAN ____________ (2) Parade Permit Committee

MARRIED ____ HISPANIC ____________

OTHER ____________

EDUCATION (including degrees completed) Davidson College History Degree

Licensed Real Estate Broker North Carolina

CURRENT EMPLOYER NationsBank

TITLE Account Executive YEARS IN CURRENT POSITION 25

DUTIES Residential Mortgage Lender

OTHER EMPLOYMENT HISTORY —

________________________________

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE
Strong interest in community activities. Current employment and volunteer activities put me in contact with cross-section of community.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Executive organizing committee of Charlotte 3 on 3 Basketball Tournament. Member of Hands-on Charlotte volunteer organization. Mortgage bankers Association.

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Former Board member of Charlotte Chamber Connectors Community.

COMMENTS
I wish to increase my level of involvement in the community and see these committees as excellent opportunities to do so.

AFFIRMATION OF ELIGIBILITY
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes [ ] No [x] If Yes, please attach explanation

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Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature ____________________________  Date ____________________________

PLEASE DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

<table>
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<tr>
<th>Date</th>
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</table>

Please complete each section

**FULL NAME**  **DAVID B WOOTEN**  (please print or type)
**Mr**  **Mrs**  **Ms**  **Miss**

**HOME ADDRESS**  **11618 MOONRIDGE DR, CHARLOTT NC**  **ZIP 28226**

**BUSINESS ADDRESS**  **PO BOX 34665 CHARLOTTE NC**  **ZIP 28234**

**HOME PHONE (704) 542-0625**  **BUSINESS PHONE (704) 335-4801**

**SPOUSE'S NAME**  **LISA B WOOTEN**  **SPOUSE'S EMPLOYER: home maker**

**SPOUSE'S TITLE**

Please indicate

Voting Precinct #  **97**  District # **7**  Date of Birth **5/27/59**

**MALE**  **X**  **BLACK**  **INDIAN**  **HISPANIC**  **OTHER**

**FEMALE**  **WHITE**  **SINGLE**  **MARRIED**  **SPOUSE'S NAME**  **SPOUSE'S EMPLOYER**

**Boards/Commissions/Committees I am most interested in**

Citizen's Oversight Committee for Cable TV

**Educatioan (including degrees completed)**

Master's Degree in Business Administration, UNCC

B.S. in Telecommunications, Oral Roberts University

**Current Employer**  **WSOC-TV**

**Title**  **Post-Production Supervisor**  **Years in current position**  **4 1/2**

**Duties**

Responsible for overseeing all activities involving post-production, including scheduling and budgeting.

**Other Employment History**

Editor / The Inspirational Network 1983-1987

Technician, WCCB 1982-1983

Technician, WIS-TV 1981-1982
INTERESTS/SKILLS/AREAS OF EXPERTISE  
I am highly concerned about the effect and impact of cable on our community. My 10 years of experience in the television industry would enable me to serve the council in an effective manner.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES  
Chairman, Charlotte Chapter, Society of Broadcast Engineers  
Sunday School Teacher, Central Church of God

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

COMMENTS  Having lived in Charlotte for the past 9 years, I feel I have an accurate perception of the area's needs for service from cable.

AFFIRMATION OF ELIGIBILITY  
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes_____ No X  If Yes, please attach explanation

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Yes_____ No X  If yes, please attach explanation of the nature of the conflict

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RETURN COMPLETED FORM TO  
Office of the City Clerk  
600 East Fourth Street  
Charlotte, NC 28202-2857

Signature  
Date 1/3/92

PLEASE DO NOT SUBMIT RESUMES
### Mint Museum Board of Trustees

**Membership - Terms are for three years. Original City appointments were made on a staggered term basis. By-laws provide that no member is to serve more than two consecutive three-year terms unless he has ceased to be a trustee for at least one year. Vacancies in the three City positions are to be filled only by the Mayor and City Council.**

**Responsibilities - To serve the region by collecting, researching, displaying, interpreting and preserving art and historical artifacts, and to provide related community-wide educational opportunities.**

<table>
<thead>
<tr>
<th>MEMBER</th>
<th>DIST.</th>
<th>CATEGORY</th>
<th>ORIGINAL APPTMT.</th>
<th>Re-APPTMT.</th>
<th>TERM</th>
<th>EXPIR</th>
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<tbody>
<tr>
<td>(C) Pam Patterson W/F</td>
<td>1</td>
<td>Realtor Sales Assoc.</td>
<td>06/23/86</td>
<td>06/26/89</td>
<td>3 yrs.</td>
<td>07/31/92</td>
</tr>
<tr>
<td>(C) Brenda E. Noel B/F</td>
<td>2</td>
<td></td>
<td>07/31/90</td>
<td>3 yrs.</td>
<td>07/31/93</td>
<td></td>
</tr>
<tr>
<td>(W) Ruth Ann Calder</td>
<td></td>
<td></td>
<td>08/8/89</td>
<td>05/20/91</td>
<td>3 yrs.</td>
<td>07/31/94</td>
</tr>
</tbody>
</table>

**Mint Museum**

- Vernon T. Anderson, Jr.
- Ernest H. Barry, Jr.
- Mrs. William O. Bland
- John G.P. Boatwright
- James T. Bolt, Jr.
- Mrs. R. Alfred Brand
- Ruth E. Castleberry
- Mrs. Howard A. Counts
- Thomas Cox, Jr.
- Fred E. Dabney, II
- John A. Davis, Jr.
- Mrs. John Arthur Davis, Jr.
- Robert G. Dinsmore, Jr.
- Roddey Dowd, Jr.
- *Edward S. Dunn, Jr.*
- John C. Fennerbresque
- K. Eugene Frauenheim
- Michael A. Gallis
- Steve C. Griffith, Jr.
- Mrs. Joseph K. Hall, III
- Mrs. Eugene C. Hicks, III
- Fred W. Klein

*Chairman*

- Joseph B.C. Kluttz
- Mrs. Edgar Mack
- Mrs. C. Scott McLanahan
- H. Burt Melton
- James L. Moore, Jr.
- Dr. Paula R. Newsome
- Marc D. Oken
- Don Olmstead
- Benjamin M. Pearce
- Karen M. Sachsenmaier
- Marc H. Silverman
- A. Zachary Smith, III
- David H. Stovall, Jr.
- Robert Lee Stowe
- Isaiah Tidwell
- Marion H. Ward
- Vivian Williams

Revised 05/28/92
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

Please complete each section

FULL NAME  Michael Edward Blair
(please print or type)  

OFFICE OF CITY CLERK

HOME ADDRESS  714 Cherokee Road Charlotte  ZIP  28207

BUSINESS ADDRESS  121 West Trade St, Interstate Tower Charlotte ZIP 28201

HOME PHONE (704) 376-1812  BUSINESS PHONE (704) 379-9053

SPouse's NAME  Elizabeth Blair

SPouse's EMPLOYER  housewife

PLEASE INDICATE  Council District #  Date of Birth 10/30/56

MALE ☑ BLACK ⬜️  BOARDs/COMMISSIONs/COMMITTEES I AM MOST INTERESTED IN

FEMALE ☑ WHITE ⬜️  Mint Museum of Art

SINGLE ⬜  INDIAN ☑  Charlotte Airport Advisory

MARRIED ☑ HISPANIC ⬜️

OTHER ___

EDUCATION (including degrees completed)  University of North Carolina at Chapel Hill - Masters of Business Administration - 1982; Bachelor of Science 1979;

CURRENT EMPLOYER  Interstate/Johnson Lane

TITLE  First Vice President  YEARS IN CURRENT POSITION: 10

DUTIES  Director of Investment Consulting and Retirement Services Divisions

OTHER EMPLOYMENT HISTORY  First Union National Bank 1979 - 1981

DO NOT SUBMIT RESUMES
INTERESTS/SKILLS/AREAS OF EXPERTISE
I am in favor of fiscal responsibility including financial management, fundraising, and community relations. My strong financial and analytical perspective helps me focus on improving financial strength.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Currently I am a Trustee of the Henneman Medical Research Foundation, Director of the American Cancer Society, and active in the Eastover Neighborhood Association and Artist Science Council.

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Previously Director - Johnston Memorial YMCA, Member - Charlotte Parks Advisory Committee.

COMMENTS
As a Charlotte native, I have been active at the Mint my entire life. My family has made contributions to the permanent collection there. I am also a neighborhood and understand the Mint's need to work with the neighborhood and the entire city. I am in favor of its goal to become more self-supportive and less reliant on public funds.

AFFIRMATION OF ELIGIBILITY
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?
Yes [ ] No [X] If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?
Yes [ ] No [X] If yes, please attach explanation of the nature of the conflict

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RETURN COMPLETED FORM TO
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature
Michael E. Blais
Date: 6/15/92

DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES  
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY
Appointed to
Date

Please complete each section

FULL NAME  **BARBARA BUSEY**  
(please print or type)  
Mr  Mrs  Miss

HOME ADDRESS  1161 HUNTFORD DR  CHARLOTTE, NC  
ZIP 28209  
BUSINESS ADDRESS  
SAME  
ZIP  

HOME PHONE  (704) 522-7705  
BUSINESS PHONE  (704) 527-0370

SPouse's NAME  N/A  
SPOUSE'S EMPLOYER

SPOUSE'S TITLE

PLEASE INDICATE  
Voting Precinct  
District  
Date of Birth 1-10-54

MALE  BLACK  BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN  
FEMALE  WHITE  
SINGLE  INDIAN  
MARRIED  HISPANIC  
OTHER

EDUCATION (including degrees completed)

ATJ (Bachelors in Journalism)  
Masters of Communication

CURRENT EMPLOYER  The Executive Speaker, Inc  
TITLE  North Carolina Director  
YEARS IN CURRENT POSITION 2

DUTIES  Consult and conduct training in communication skills, public speaking, business writing, negotiating, business etiquette, interviewing, etc.

OTHER EMPLOYMENT HISTORY  *MARKETING DIRECTOR - SNAPPING CENTER  
*MARKETING DIRECTOR - CORPORATE COMMUNICATIONS Davenport - REAL ESTATE COMPANY  
*MARKETING DIRECTOR - FINANCIAL SERVICES COMPANY
INTRESTS/SKILLS/AREAS OF EXPERTISE

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

COMMENTS

AFFIRMATION OF ELIGIBILITY

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Yes [ ] No [ ] If Yes, please attach explanation

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Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature

Date

PLEASE DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME Sandra Lynn Drakeford (please print or type) Mr ________ Mrs ________ Ms ________ Miss ________

HOME ADDRESS 1535 Running Brook Rd., Charlotte ZIP 28214

BUSINESS ADDRESS Nations Plaza, T14 - 1,Charlotte ZIP 28255

HOME PHONE ( ) 399 - 2949 BUSINESS PHONE( ) 386 - 2479

SPOUSE'S NAME Robert T. Drakeford SPOUSE'S EMPLOYER IRS

SPOUSE'S TITLE Estate Tax Attorney

PLEASE INDICATE Voting Precinct # Paw Creek # District # Co. Comm. 1 Date of Birth 5/26/61

MALE ______ BLACK x BOARD/COMMISSION/COMMITTEES I AM MOST INTERESTED IN

FEMALE x WHITE Art Commission, Mint Museum Board of Trustees,

SINGLE ______ INDIAN Spirit Square Board of Directors

MARRIED x HISPANIC

OTHER

EDUCATION (including degrees completed) B.S. Economics - Spellman College

M.B.A. - Wake Forest University

CURRENT EMPLOYER NationsBank, Marketing Department

TITLE Product Manager YEARS IN CURRENT POSITION 8 mos.

DUTIES The development of financial products and services for the

middle aged, middle income consumer.

OTHER EMPLOYMENT HISTORY Personnel and Marketing - Sara Lee Corp.,

INTERESTS/SKILLS/AREAS OF EXPERTISE

Interested in the Arts and Teenage Pregnancy Counseling

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Civic - Delta Sigma Theta Sorority, Charlotte-Meck. Schools TAPS Counselor
Prof. - Alumni Counsel Wake Forest Univ. School of Bus.

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Sara Lee Corp./, S School System Partners Program, Member 1st Baptist Church of W.S.,

COMMENTS

Due to several personal and professional constraints, I have not had much opportunity to become active in local organizations since returning to Charlotte last summer.

AFFIRMATION OF ELIGIBILITY

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes_____ No_____ x If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes_____ No_____ x If yes, please attach explanation of the nature of the conflict

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RETURN COMPLETED FORM TO

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature

Date February 1, 1992

PLEASE DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

Please complete each section

FULL NAME Michael H. McGee (please print or type)

Mr [V] Mr [ ] Mrs [ ] Miss [ ]

HOME ADDRESS 7017 Burlwood Rd, Charlotte, NC ZIP 28211

BUSINESS ADDRESS 114 S. Tryon St, Suite 200, Charlotte, NC ZIP 28284

HOME PHONE (704) 366-9854 BUSINESS PHONE (704) 373-0382

SPouse's NAME Beverly SPouse's EMPlOYER Homemaker

SPouse's TITLE

PLEASE INDICATE Council District # 5 Date of Birth Dec 6, 1943

MALE [V] BLACK [ ] BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE [ ] WHITE [V] Board of Directors of the Mint Museum

SINGLE [ ] INDIAN [ ]

MARRIED [V] HISPANIC [ ]

OTHER [ ]

EDUCATION (including degrees completed) BA, UNC-Chapel Hill, 1968.

JD, UNC Law School, Chapel Hill, 1971

CURRENT EMPLOYER Self-Employed

TITLE Attorney at Law YEARS IN CURRENT POSITION 1 1/2

DUTIES Attorney

OTHER EMPLOYMENT HISTORY 15 years as Managing Attorney

with the Charlotte District Office of the Equal Employment Opportunity Commission

DO NOT SUBMIT RESUMES
INTERESTS/SKILLS/AREAS OF EXPERTISE

The collection and display of art - Antiques

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Chairman, Board of Trustees, Little Church on the Lane Moravian Episcopal Church (Candidate for Mecklenburg County Judge) (Bar Election)

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Member, NC Human Relations Council 1977-1980
Member, N.C. Bar Association

COMMENTS

AFFIRMATION OF ELIGIBILITY

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes ☐ No ☑ If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

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RETURN COMPLETED FORM TO

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202 2857

Signature Michael P. McLee

Date 6-10-92

DO NOT SUBMIT RESUMES
Recommended by City Council for approval by the County
Appointed by County Commission

WASTE MANAGEMENT ADVISORY COMMITTEE
(20 Members)

Membership - The City Council is to recommend five (5) members for approval by the County Commission. Represented are to be the following groups: (1) Medical-Scientific; (2) Legal; (3) Planning Organization; (4) Chamber of Commerce; (5) Charlotte Clean City Committee. Terms are for three years and appointees must be residents of Mecklenburg County.

Responsibilities - Evaluate all decisions to construct additional waste-to-energy facilities in the future and consult and advise the City and County governing bodies on the merits and cost efficiencies of such decisions prior to the time they are made.

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<tr>
<th>MEMBER &amp; QUALIFICATION</th>
<th>DIST.</th>
<th>ORIG. APPTMT.</th>
<th>RE-APPTMT.</th>
<th>TERM</th>
<th>EXPIRATION</th>
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<tr>
<td>Robert Smith /M</td>
<td>3</td>
<td>02/20/89</td>
<td></td>
<td>3 yrs.</td>
<td>09/30/92</td>
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<tr>
<td>(Medical-Scientific)</td>
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<td>Russell J. Schwartz /M</td>
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<td>John H. Tabor /W/M</td>
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<td>08/12/91</td>
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<td>Gregory Simmons /W/M</td>
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<td>10/02/89</td>
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<td>(Chamber of Commerce)</td>
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<tr>
<td>John Spegal /W/M</td>
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<td>J. Carson Cato /W/M</td>
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<td>Unexp.</td>
<td>09/30/91</td>
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<tr>
<td>Kimberlee Scott /W/F</td>
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<td>02/18/91</td>
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<td>Michael Lascara /W/M</td>
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<td>10/17/88</td>
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<td>Hugh K. Reid /W/H</td>
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<td>09/19/90</td>
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<td>Robert L. Race /W/H</td>
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<td>Nancy B. Wiggins /W/F</td>
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<td>12/19/90</td>
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<td>(Civic/Community Org.)</td>
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<td>H. Lynn Phillips /W/H</td>
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<td>*Charles Willis /W/H</td>
<td>11/16/87</td>
<td>09/24/91</td>
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<td>E. Kenneth Hoffman /W/H</td>
<td>09/16/91</td>
<td>3 yrs.</td>
<td>09/30/94</td>
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<td>(Engineer)</td>
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<td>Andrew Stoner /W/H</td>
<td>01/22/91</td>
<td>3 yrs.</td>
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<td>Brian Schick /W/H</td>
<td>12/19/88</td>
<td>09/18/89</td>
<td>3 yrs.</td>
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<td>David Martin /W/H</td>
<td>12/19/86</td>
<td>09/24/91</td>
<td>3 yrs.</td>
<td>09/30/94</td>
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<td>Linda Kissinger /W/F</td>
<td>11/16/87</td>
<td>09/18/89</td>
<td>3 yrs.</td>
<td>09/30/92</td>
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</tbody>
</table>

*Chairman

Revised 05/11/92
APPLICATION FOR BOARDS, COMMISSIONS AND CHARLOTTE CITY COUNCIL

Please complete each section

FULL NAME Walter David Canaan  Mr  ☑  Mrs  __________  Ms  ______  Miss _______
(please print or type)

HOME ADDRESS 6942 Daerwood Place Charlotte, NC ZIP 28215

BUSINESS ADDRESS 9800 West Kinsey Ave Huntersville, NC ZIP 28078

HOME PHONE (704) 532-1598  BUSINESS PHONE (704) 875-3570

SPouse's NAME __________________________  SPouse's EMPLOYER ______________________

______________________________  SPouse's TITLE ______________________________

PLEASE INDICATE  Council District # ___________________  Date of Birth 03-21-63

MALE  ☑  BLACK  __________  Boards/commissions/committees I am most interested in

FEMALE  ______  WHITE  ☑  Waste Management

SINGLE  ______  INDIAN  ______  Airport Advisory

MARRIED  ______  HISPANIC  ______

OTHER  __________________________________

EDUCATION (including degrees completed) Bachelor of Science in Civil Engineering, '89
from Tennessee Technological University

CURRENT EMPLOYER  Aydin Environmental and Energy Services

TITLE Project Hydrologist/Project Manager  YEARS IN CURRENT POSITION 2

DUTIES Manage storm water master planning and utility development projects for City of Charlotte and Mecklenburg County

OTHER EMPLOYMENT HISTORY 5 years as a Civil Engineer with the United States Geological Survey, WRD; Nashville, TN.

DO NOT SUBMIT RESUMES
INTERESTS/SKILLS/AREAS OF EXPERTISE
Interested in committees to assist development and progress of certain facilities. As part of the consulting team for storm water, I gained experience in the development of a storm water utility through the City Task Force Committee.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
American Society of Civil Engineers, Urban and Regional Information System Association

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

COMMENTS
I am currently helping the Drainage Advisory Board advise and consult on storm water issues for Mecklenburg County.

AFFIRMATION OF ELIGIBILITY
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes. No. If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes. No. If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that, otherwise, it will be removed from the active file.

A personal contact with a City Council member is recommended.

RETURN COMPLETED FORM TO
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: W. Dave Canaan
Date: June 11, 1992

DO NOT SUBMIT RESUMES

City Clerk
1992
Please complete each section

FULL NAME  Beth Anne Clark

Office of City Clerk

Mr  Mrs

Home Address  804 McDonald Ave, Charlotte, NC  ZIP 28203

Business Address  1101 Carnegie Blvd, Charlotte, NC  ZIP 28211

Home Phone (704) 343-0467  Business Phone (704) 554-9900

Spouse's Name  James Carlton Clark  Spouse's Employer  MacMillan Bloedel

SPOUSE'S TITLE  Technical Representative

PLEASE INDICATE  Council District # 1 (One)  Date of Birth 3-15-62

MALE  BLACK  BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE  WHITE  Waste Management Advisory Committee

SINGLE  INDIAN  

MARRIED  HISPANIC

OTHER

EDUCATION (including degrees completed)  University of Michigan - Ann Arbor, Mich.

Degree in Behavioral and Motivational Psychology (Grad 1984)

Licensed to sell securities by the Securities and Exchange Commission & NYSE

CURRENT EMPLOYER  Hilliard-Lyons (Part-Time)  Recycling & Reduction Concepts

TITLE  Assistant / Owner  YEARS IN CURRENT POSITION 9 mos.

DUTIES  Hilliard-Lyons -

Recycling and Reduction Concepts - Consult companies on design and implementation of recycling program

OTHER EMPLOYMENT HISTORY  Recycle America (Waste Management) 1990 - 1991

Responsible for promoting recycling to new and existing waste handling customers.

Conducted cost/benefit analyses of customers based on grade and volume of materials

DO NOT SUBMIT RESUMES

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE  I know the technology exists to utilize some of the resources now being buried in our landfills. I am interested to learn more about how we could apply that technology here.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
20/20 Vision - Core Group Member 1990 to Present  Non-partisan Organization promotes awareness and activism  Earth Coalition

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Waste Management Advisory Committee's Industrial/Commercial/Institutional Recycling Committee  Apr. 1990 - July 1991

COMMENTS  I feel my broad knowledge of the waste handling industry give me insight to the economical and operational challenges involved with constructing waste to energy facilities. I would like the opportunity to affect public policy in this area.

AFFIRMATION OF ELIGIBILITY
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes  No  V  If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes  No  V  If yes, please attach explanation of the nature of the conflict

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A personal contact with a City Councilmember is recommended

RETURN COMPLETED FORM TO

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202 2857

Signature  Beth Anne Clark

Date  6-9-92

DO NOT SUBMIT RESUMES

City Clerk
1992
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

Please complete each section

FULL NAME ____________________________________________ (please print or type)
Stephen M. Johns

HOME ADDRESS ____________________________________________ ZIP ______
350 Abbotsford Court, Charlotte

BUSINESS ADDRESS ____________________________________________ ZIP ______
One First Union Center - FNDS.

HOME PHONE ( ) _______ BUSINESS PHONE ( ) _______
(704) 845-0658 (704) 374-2671

SPOUSE'S NAME ____________________________________________ SPOUSE'S EMPLOYER
Robette G. Johns 1st Charlotte Co.,

Div. of J C. Bradford

SPOUSE'S TITLE ____________________________________________
Vice President

PLEASE INDICATE Council District # _______ Date of Birth _______
7 11-30-42

MALE X BLACK _______ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE _______ WHITE X 1) Waste Management Advisory Committee

SINGLE _______ INDIAN _______ 2) Airport Advisory Committee

MARRIED X HISPANIC _______ OTHER _______

EDUCATION (including degrees completed) ____________
B.S., University of Iowa, 1965

J.D., University of Iowa, 1968

CURRENT EMPLOYER ____________
First Union Securities, Inc.

TITLE ____________ YEARS IN CURRENT POSITION _______
Vice President & Manager 2

DUTIES ____________________________
Manager - Public Finance Department

OTHER EMPLOYMENT HISTORY ____________
20 years as Municipal Bond Underwriter including 17 years
with Continental Illinois National Bank in New York and Chicago

DO NOT SUBMIT RESUMES

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

I work with municipalities on financing their capital needs, including solid waste and airport projects.

CURRENT PROFESSIONAL ORGANIZATIONS CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Director, North Carolina Municipal Council

Memberships - Association for Governmental Leasing & Finance, GFOA, Iowa Bar Assn., Municipal Bond Club of New York

PAST PROFESSIONAL ORGANIZATIONS CIVIC RELIGIOUS AND POLITICAL ACTIVITIES

Boy Scouts of America (Cubmaster for 3 years, Asst. Scoutmaster for 3 years), Municipal Forum of New York (Treasurer), Municipal Bond Club of Chicago

COMMENTS

AFFIRMATION OF ELIGIBILITY

To your knowledge, has any formal charge of professional misconduct criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes_____ No_____ X If Yes, please attach explanation

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Yes_____ No_____ X If yes, please attach explanation of the nature of the conflict

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600 East Fourth Street
Charlotte, NC 28202-2857

Signature

Date 6-9-92

DO NOT SUBMIT RESUMES

City Clerk
1992
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY
Appointed to
Date

Please complete each section.

FULL NAME  Erik A Scott  Mr
(please print or type)  Ms
Mrs  Miss

HOME ADDRESS  1401 Providence Rd, Charlotte, NC  ZIP 28207
BUSINESS ADDRESS  112 South Tryon St  ZIP 28284

HOME PHONE (704) 343-0973  BUSINESS PHONE (704) 376-6626

SPouse's Name  —  SPouse's Employer  —
SPouse's Title  —

PLEASE INDICATE  Voting Precinct # 018  District # 6  Date of Birth Jan 10, 1968

MALE  BLACK  BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN
FEMALE  WHITE  Solid Waste Management Advisory Board
SINGLE  INDIAN
MARRIED  HISPANIC
OTHER

EDUCATION (including degrees completed)  Vanderbilt University, B.A., May 1990;
Phi Beta Kappa, magna cum laude

CURRENT EMPLOYER  Bowles Hollowell Conner & Co.
TITLE  Financial Analyst
YEARS IN CURRENT POSITION  1.5
DUTIES  Financial analysis, research, recruiting, etc

OTHER EMPLOYMENT HISTORY  TCS Management Group, Nashville, TN - Intern
2/3 year employment

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE  Active in athletics & reading

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Tutor at Johnston YMCA during basketball season
Concerned Citizen Member of Multi-Family recycling committee for the senior

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Who's Who in American College Students; Omicron Delta Kappa national
Leadership honors society; Phi Beta Kappa national honorary society

COMMENTS

AFFIRMATION OF ELIGIBILITY.
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes  No  If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes  No  If yes, please attach explanation of the nature of the conflict

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RETURN COMPLETED FORM TO
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature

Date November 25, 1991

PLEASE DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

Please complete each section

FULL NAME  JAD HARRIS SIMS  Mr  √  Mrs  
(please print or type)  Ms  Miss  

HOME ADDRESS  9922 APPLE VALLEY CT, CHARLOTTE, N.C.  ZIP  28269  

BUSINESS ADDRESS  SAME  ZIP  

HOME PHONE (704) 547-8758  BUSINESS PHONE (704) 549-9321  

SPouse'S NAME WHITNEY  SPouse'S EMPLOYER CHARLOTTE-MECK SCHOOLS  

PLEASE INDICATE Council District #  4  Date of Birth  12-16-64  

MALE  √  BLACK  BOARDs/commissions/committees I am most interested in  
FEMALE  WHITE  √  WASTE MANAGEMENT ADVISORY COMMITTEE  

SINGLE  INDIAN  
MARRIED  HISPANIC  
OTHER  

EDUCATION (including degrees completed) WAKE FOREST UNIVERSITY  

BS  -  BUSINESS  

CURRENT EMPLOYER  SOLID WASTE SYSTEMS, INC.  
TITLE  VICE-PRESIDENT  YEARS IN CURRENT POSITION  5  
DUTIES  MARKETING AND MANAGEMENT  

OTHER EMPLOYMENT HISTORY  

DO NOT SUBMIT RESUMES  

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

FAMILY, SPORTS (SNOW+WATER SKIING), GOLF, WASTE RECYCLING EQUIPMENT, SAFETY EQUIPMENT FOR VEHICLES

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

PROSPERITY PRESBYTERIAN CHURCH - MALLARD CREEK AREA

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

BOY SCOUTS OF AMERICA (EAGLE SCOUT), FOOTBALL - WAKE FOREST UNIV.

FIRST PRESBYTERIAN CHURCH - GARNER, N.C.

COMMENTS

I HAVE BEEN AROUND THE WASTE BUSINESS ALL MY LIFE. MY FATHER OWNS MY COMPANY AND HE HAS BEEN IN THE WASTE INDUSTRY FOR 26 YEARS.

AFFIRMATION OF ELIGIBILITY

To your knowledge has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes [ ] No [ ] If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes [ ] No [ ] If yes, please attach explanation of the nature of the conflict

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RETURN COMPLETED FORM TO

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature

Date 6-10-92

DO NOT SUBMIT RESUMES
Agenda Item # - Sludge Composting

* Several years ago, CMUD asked for and received statements of qualifications from vendors to submit proposals to design a sludge composting system for McAlpine Creek Wastewater Treatment Plant. Review of the qualifications led CMUD to require specifications that addressed, among other things, two specific issues: odor control and worker safety.

* One vendor, American Biotech, objected to the specifications on the grounds that the City's requirements put them at a competitive disadvantage—they appealed to the City to amend its specifications.

* The City, pursuant to the Utility Director's recommendation and advice from private counsel, amended the specifications but American Biotech was still not satisfied and appealed directly to the EPA.

* After a delay of approximately 12 months, the EPA agreed with American Biotech, stating that the City had not justified its need for the specifications in question.

* After the unfavorable decision from the EPA, the City took time to evaluate the feasibility of composting and decided to continue to pursue the concept.

* During the last 8 to 12 months, CMUD has amended its specifications and has evaluated five statements of qualifications from vendors.

* CMUD, with legal and consultant advice, chose two vendors that it feels can design a facility to meet specifications.

* The State now recognizes an alternative method of sludge utilization called lime stabilization. This process takes much less time than composting. CMUD is conducting a pilot project using lime stabilization and preliminary results are favorable. The most important issue is market identification for the end product.

* Due to the favorable preliminary results of lime stabilization, CMUD is comparing composting and lime stabilization to determine the best process.

* By July 31, 1992, CMUD will choose which method of sludge implementation is most suitable, composting or lime stabilization, or some combination of both technologies.

* By September 30, 1992, the State must submit all grant requests to the EPA. Therefore, in order to be eligible for more than $9 million in EPA grant funds, CMUD must secure State approval of any changes in the methods of treating and reusing sludge before the end of September 1992.
BACKGROUND

Name: Samuel Jones and wife, Zennie
Address: 3204 Lakeview Avenue
Loan Amount: $76,371

- Mr. and Mrs. Jones were placed on the City's relocation workload in September 1989 through code enforcement due to fire damage to their house and insufficient insurance to complete the repairs. They were identified as needing replacement housing assistance.

- Due to the deteriorated condition of their house, Community Development staff determined that the structure must be demolished.

- Mr. and Mrs. Jones have lived in the Lakewood Community for 22 years and wish to remain in the neighborhood; therefore, the options of relocating an existing house or construction a new house on their lot were explored.

- Due to size of house needed for this family, it is not feasible to try to move a house on to the Jones' property. Therefore, the construction of a new house was pursued.

- Proposals from 14 interested developers were solicited through a Request for Proposal (RFP) process on April 15, 1992.

- Proposals were received from the following 3 developers on May 1, 1992:
  - New Vision Homes
  - Potter Associates
  - American Family Homes

- An Evaluation Committee, consisting of 3 housing professionals, reviewed and rated each proposal. Members of the Evaluation Committee chose New Vision Homes. The Committee consisted of:
  - Paul Leonard, Executive Vice-President
    John Crosland/Centrex Homes
  - Justin Little, President
    Crosland Properties, Inc.
  - Herschel Walters, Architect

- Mr. and Mrs. Jones made the selection of American Family Homes. Since Mr. and Mrs. Jones will be repaying the indebtedness, the City's administrative policy gives the owner a choice on selection of the contractor.

- Family Composition: Mr. and Mrs. Jones and four children

- Ages:
  - Mr. Wilson - 56
  - Mrs. Wilson - 52
  - Children - 21, 12, 12, 7
- Gross Monthly Income: $1,733.33 (Mr. Jones)
  $682.50 (Mrs. Jones)
  **$2,415.83**

- Source of Income:
  - Royster Paving Company (Mr. Jones)
  - Howard Johnson Suites (Mrs. Jones)

- Household Income: 62% of the median income for a family of six

- Analysis of Household Income:

  | Gross Monthly Income | $2,415.83 |
  | Less: Federal Taxes  | - 120.64  |
  | Net Monthly Income   | $2,295.19 |
  | x 30%                |           |
  | Available for Housing| $688.56   |
  | Less: Taxes & Ins. (Est.) | - 89.27 |
  | Available for Loan Payment | $599.29 |

- Council's approved Selective Rehabilitation Loan Program states that a family is to pay no more than 30% of their gross monthly income, less federal taxes, toward housing expenses. (Housing expenses are defined as principal and interest payments, real estate taxes and insurance.)

- Type of Assistance:

  | Loan Amount      | $76,371 |
  | Int. Rate        | 3%      |
  | Term             | 30 years|
  | Monthly Pymt.    | $322.29 (P & I) |

- Breakdown of Total Cost:

  | Purchase Price   | $65,313 |
  | Attorney Fees/  |
  | Closing Costs    | 1,500   |
  | Delinquent Taxes | 220     |
  | Outstanding Liens| 9,338   |
  | Total Loan Amount| $76,371 |
BACKGROUND

Name: J. W. Wilson and wife, Marie
Address: 328 Nance Road
Loan Amount: $66,091

- Mr. and Mrs. Wilson were placed on the City's relocation workload on June 11, 1991 through code enforcement (field observation) and were identified as needing replacement housing assistance.

- Due to the deteriorated condition of their house, Community Development staff determined that the structure must be demolished.

- Mr. and Mrs. Wilson have lived at 328 Nance Road for 15 years and wish to remain on their current site; therefore, the options of relocating an existing house or construction a new house were explored.

- Due to the narrow streets in this neighborhood, it is not feasible to try to move a house on to the Wilson's property. Therefore, the construction of a new house was pursued.

- Proposals from 14 interested developers were solicited through a Request for Proposal (RFP) process on April 15, 1992.

- Proposals were received from the following 3 developers on May 1, 1992:
  New Vision Homes
  Potter Associates
  American Family Homes

- An Evaluation Committee, consisting of three housing professionals, reviewed and rated each proposal. Members of the Evaluation Committee chose New Vision Homes. The Committee consisted of:
  - Paul Leonard, Executive Vice-President
    John Crosland/Centrex Homes
  - Justin Little, President
    Crosland Properties, Inc.
  - Herschel Walters, Architect

- Mr. and Mrs. Wilson made the selection of Potter Associates. Since Mr. and Mrs. Wilson will be repaying the indebtedness, the City's administrative policy gives the owner a choice on the selection of the contractor.

- Family Composition: Mr. and Mrs. Wilson and one granddaughter

- Ages: Mr. Wilson - 56  
  Mrs. Wilson - 55  
  Granddaughter - 18

- Gross Monthly Income: $931.67 (Mrs. Wilson)

- Source of Income: Syncot Fibers, Inc. (Mrs. Wilson)
- Household Income: 31% of the median income for a family of three

- Analysis of Household Income:
  
<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Gross Monthly Income</td>
<td>$931.67</td>
</tr>
<tr>
<td>Less: Federal Taxes</td>
<td>-79.39</td>
</tr>
<tr>
<td>Net Monthly Income</td>
<td>$852.28</td>
</tr>
<tr>
<td>x 30%</td>
<td></td>
</tr>
<tr>
<td>Available for Housing</td>
<td>$255.68</td>
</tr>
<tr>
<td>Less: Taxes &amp; Ins. (Est.)</td>
<td>-85.69</td>
</tr>
<tr>
<td>Available for Loan Payment</td>
<td>$169.99</td>
</tr>
</tbody>
</table>

- Council's approved Selective Rehabilitation Loan Program states that a family is to pay no more than 30% of their gross monthly income, less federal taxes, toward housing expenses. (Housing expenses are defined as principal and interest payments, real estate taxes and insurance.)

- Type of Assistance (based on 30% rule):
  
<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>LoanAmount</td>
<td>$30,629</td>
</tr>
<tr>
<td>Int. Rate</td>
<td>3%</td>
</tr>
<tr>
<td>Term</td>
<td>20 years</td>
</tr>
<tr>
<td>Monthly Pymt.</td>
<td>$169.99 (P &amp; I)</td>
</tr>
<tr>
<td>DPL Amount</td>
<td>$35,462</td>
</tr>
<tr>
<td>Int. Rate</td>
<td>0%</td>
</tr>
<tr>
<td>Term</td>
<td>20 years or due and payable at owners' death, transfer of title, rental or refinancing of house</td>
</tr>
<tr>
<td>Total</td>
<td>$66,091</td>
</tr>
</tbody>
</table>

- Breakdown of Total Cost:
  
<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Purchase Price</td>
<td>$64,591</td>
</tr>
<tr>
<td>Attorney Fees/Closing Costs</td>
<td>1,500</td>
</tr>
<tr>
<td>Total Loan Amount</td>
<td>$66,091</td>
</tr>
</tbody>
</table>
Request for Council Action

June 22, 1992

To the City Council from the City Manager

Action requested
___ ___ ___ Adopt an Ordinance authorizing the use of In Rem Remedy to
___ ___ ___ repair the dwelling located at 7210 Linda Lake Drive.

Responsible Department
___ ___ ___ Community Development

This request should be organized according to the following categories
Background Explanation of Request Source of Funding Clarances Bibliography

What is Council being asked to approve?
Adopt an Ordinance authorizing the use of In Rem Remedy to repair the
dwelling located at 7210 Linda Lake Drive owned by Joseph E. Brown.

Why is the City doing this?
The dwelling was inspected on December 13, 1990 as a result of a petition
by the neighborhood and was found to be in violation of the Housing Code.
The owner was ordered to repair the structure since the estimated cost to
repair the structure is less than 65% of the estimated value. The owner did
not comply with the Order to repair the structure by June 24, 1991;
therefore, City Council is being asked to adopt an ordinance to use the In
Rem Remedy to repair the structure.

As part of the Acquisition/Disposition Program (ADP), an analysis has been
performed by CD staff (see Exhibit A). In this case, it is recommended that
the house be repaired using the In Rem Remedy because the estimated In Rem
Repair cost is $6,430, which is 10.2% of the estimated $63,130 tax value of
the structure. Also, it would not be feasible to acquire and rehabilitate
this structure because the cost to do so ($141,750) would make the cost of
the house too high for a lower income person to purchase.

What are Council’s options?
N/A

How much will this cost?
The estimated cost to repair this dwelling is $7,800. Funds for the repair
of 7210 Linda Lake Drive are available in the General Fund-In Rem Account.
A lien will be placed against the property for the cost incurred.
What is citizen input on this issue?
The neighborhood has complained several times. The owner will be notified of this In Rem action being presented to City Council on June 22, 1992.

Background:
See Attachment

Clearances:
Community Development Department

Bibliography:
Housing Code of the City of Charlotte as amended; case file on 7210 Linda Lake Drive.
BACKGROUND

- Property Address: 7210 Linda Lake Drive
- Owner: Joseph E. Brown
- Census Tract: #15.03
- Council District: #4
- Date of Inspection: 12/13/90
- Owner Notified of Hearing: 12/20/90 (mail returned)
  1/23/91 (mail returned)
  3/5/91
- Hearing Held: 4/4/91
- Owner Ordered to Repair Dwelling by: 6/6/91 (mail returned)
- Party in Interest Notified of Hearing: 9/24/91
- Hearing Held: 10/3/91
- Party in Interest Ordered to Repair Dwelling by: 11/15/91
- Structure Occupied: No
- Repairs include exterior structural repairs, painting, and tree and junk removal.
- Feasibility to Acquire and Rehabilitate:

  As part of the Acquisition/Disposition Program (ADP), an analysis has been performed by CD staff (see Exhibit A). In this case, it is recommended that the house be repaired using the In Rem Remedy because the estimated In Rem Repair cost is $6,430, which is 10.2% of the estimated $63,130 tax value of the structure. Also, it would not be feasible to acquire and rehabilitate this structure because the cost to do so ($141,750) would make the cost of the house too high for a lower income person to purchase.
EXHIBIT A

DATE 3-13-92

NEIGHBORHOOD DEVELOPMENT DIVISION
ACQUISITION/DISPOSITION PROGRAM EVALUATION GUIDE
ADP ANALYSIS

ADDRESS 7210 LINDA LAKE Dr  Census # 15.02

I. CODE ENFORCEMENT COST REVIEW (to be completed by HRS II)

Code Order: In Rem Repair Demolition

- Effective Year
- Structure Built 1965
- Style Ranch
- # Bedrooms 3
- Sq. Ft. (House) 1710
- Civil Penalty $2720
- Amount
- Date

A. Current Tax Value of Structure $167,130
B. Land Value $18,400
C. Estimated Cost to In Rem Repair to Code Standards $64,300
   SUB-TOTAL TAX VALUE $81,130
   TOTAL $87,630

D. % of C divided by A 10.1%
   < 65% of Value Yes  No

E. Once HRS II completes above, forward to NDS.

F. Comments/Mitigative Concerns

Name M. Jenkins
Date Completed 3-13-92
II. Estimate of Cost to Acquire & Rehabilitate Property

Information received from HRS II Date 3-16-92

1. Negotiated Acquisition (Tax Value) $81,130
2. Rehabilitation (Substantial) $46,170
   (based on average cost of CD rehabilitation x sq.ft. in house)
   1710 sq.ft. x $27.00 per sq.ft.
3. Delinquent Taxes (if any) $-0-
4. Outstanding Loans/Liens (if any) $14,450

TOTAL $141,750

Is Total > $50,000 Yes ✓ No 

III. Amount of Civil Penalties $3110 (2720 + 390)

IV. Course of Action

A. Proposed recommendation(s) (to be completed by NDS)

   Yes No

1. Acquire
   If checked yes, forward to
   Rehabilitation Chief for work
   write-up and cost estimate.

2. In Rem Repair ✓

3. Demolish ✓

If either #2 or #3 is checked yes,
return to appropriate HRS II.

If either #2 or #3 is checked yes,
the process is completed unless we
are interested in acquiring the land.
If we are interested in acquiring the land,
the two processes (code and
acquisition) simultaneously continue.

Name C. Wallace
Date Completed 4-21-92
B. Proposed Use (to be completed by NDS)

1. Sell to Interested Purchaser Externally
   (if owner will sell)

2. Retain for Use Internally

3. Explain Proposed Internal Use of House
   NONE. Property is too expensive at current tax value to create a home ownership opportunity for a lower income family.

4. Explain Proposed External Sale of House
   CMHP is interested in buying house if the owner would sell. Property in the law $80,000, but Mr. Brown is not interested in selling property.

D. Comments

On 4-21-92, Mr. Brown stated he intends to repair house and bring structure up to code standards.

Name C. Wallace
Date Completed 4-21-92

V. Rehabilitation Feasibility/New Construction

A. Rehabilitation Chief advises NDS of cost to rehabilitate house.
   (to be completed by Rehabilitation Chief)

1. Cost to Rehabilitate $__________
2. Negotiated Acquisition $__________
3. Delinquent Taxes (if any) $__________
4. Outstanding Loans/Liens (if any) $__________

TOTAL $__________

Is it feasible to rehabilitate? Yes ___ No ___
If yes, complete the following section.
B. Cost to Replace Vs. Cost to Preserve (to be completed by NDS)

Replacement Value: sq. ft. of structure x replacement cost per sq.ft. (based on average cost of CD new construction)

\[ \text{sq. ft. x $} \quad \text{Plus Land Value} \quad \text{TOTAL} \quad \text{$_$} \]

Is it feasible to rehabilitate vs. replacement house cost?

Yes _____ No _____

Name ____________________________
Date Completed ____________________

If yes, NDS notifies the HRS II and the code enforcement process stops.

If no, the acquisition process stops and the code enforcement process is completed.

VI. Community Development Director

Approval ___ Decline ___

Signature ________________________

Director's Comment/Concerns:

________________________________________________________________________
________________________________________________________________________
________________________________________________________________________
________________________________________________________________________
________________________________________________________________________
ORDINANCE NO. __________________

AN ORDINANCE ORDERING THE DIRECTOR OF THE COMMUNITY DEVELOPMENT DEPARTMENT TO CAUSE THE DWELLING LOCATED AT 7210 LINDA LAKE DRIVE, IN THE CITY OF CHARLOTTE TO BE REPAIRED, ALTERED OR IMPROVED, SAID BUILDING BEING THE PROPERTY JOSEPH E. BROWN RESIDING 3917 BLOWING ROCK COVE, CHARLOTTE, NORTH CAROLINA, 28210.

WHEREAS, the dwelling located at 7210 Linda Lake Drive in the City of Charlotte has been found by the Director of the Community Development Department to be unfit for human habitation; and

WHEREAS, said dwelling was occupied at the time of the initial inspection in which violations of the Housing Code of the City of Charlotte were found to exist; and

WHEREAS, said dwelling is located in Census Tract 15.03, a better area under the current Housing Assistance Plan, and

WHEREAS, pursuant to the provisions of Section 160A-443 of the North Carolina General Statutes and Section 11-28 of the Housing Code of the City of Charlotte, the owner(s) of said dwelling have been ordered by the Director of the Community Development Department to repair, alter or improve or to vacate and close said dwelling; and

WHEREAS, The owner(s) of said dwelling has failed to comply with said order to repair, alter or improve or to vacate and close said dwelling; served upon them by advertisement on June 11, 1991; and

WHEREAS, the cost of repairs necessary to bring said dwelling into compliance with requirements of the Housing Code is less than 65% of the fair market value of the dwelling; and

WHEREAS, among the Housing Code Violations existing in and upon said dwelling is a violation of Section(s) 11-58 (f)

NOW, THEREFORE, BE IT ORDAINED, by the City Council of the City of Charlotte, North Carolina that the Director of the Community Development Department is hereby ORDERED to cause the dwelling located at 7210 Linda Lake Drive in the City of Charlotte to be repaired, altered or improved as provided in the Order of the Directed dated May 31, 1991 and all other repairs necessary to bring said dwelling into compliance with the Housing Code of the City of Charlotte, and to cause a lien in the amount of the cost incurred in making such repairs, alterations or improvements to be placed against the real property at said location, pursuant to the provision of Section 160A-443 of the North Carolina General Statutes and Sections 11-28 and 11-31 of the Charlotte City Code.

PROVIDED, if, prior to the vacating and closing of said unit pursuant to this Ordinance, it shall be determined by the Director of the Community Development Department that the unit has been repaired and meets the Minimum Housing Standards of the Housing Code and Chapter 160A of the North Carolina General Statutes, and there is no longer a need for the vacating and closing of the dwelling; then this Ordinance shall be vacated upon the recording in the Mecklenburg County Register of Deeds' Office of an Affidavit by the Director of the Community Development Department certifying such compliance with the Minimum Housing Standards, without any further action being taken by this body.

THIS ORDINANCE SHALL BECOME EFFECTIVE UPON ITS ADOPTION.

Approved as to form:

City Attorney

Read, approved, and adopted by the City Council of the City of Charlotte, North Carolina, in regular session convened on the ______ day of __________ 19 ____, the reference having been made in Minute Book ______, and is recorded in full in Ordinance Book ______, at Page ______.

Brenda Freeze
City Clerk
Request for Council Action

June 22, 1992

To the City Council from the City Manager

Action Requested
Adopt an Ordinance authorizing the use of In Rem Remedy to demolish and remove the dwelling located at 3815 Cheshire Road (aka 7313 West Sugar Creek Road).

Responsible Department
Community Development

This request should be organized according to the following categories:
Background/Explanation of Request Source of Funding Clearances Bibliography

What is Council being asked to approve?
Adopt an Ordinance authorizing the use of In Rem Remedy to demolish and remove the dwelling located at 3815 Cheshire Road owned by the Estate of William N. Neal.

Why is the City doing this?
The dwelling was inspected on March 25, 1991 as a result of a field observation and was found to be in violation of the Housing Code. The owner was ordered to demolish the structure since the estimated cost to repair the structure is more than 65% of the estimated value. The owner did not comply with the Order to demolish the structure by May 25, 1991; therefore, City Council is being asked to adopt an ordinance to use the In Rem Remedy to demolish the structure.

As part of the Acquisition/Disposition Program (ADP), an analysis has been performed by CD staff (see Exhibit A). It has been determined it is not feasible to preserve this structure. In this case, demolition is being recommended because the estimated In Rem Repair cost is $14,225, which is 92% of the estimated $15,460 tax value of the structure; and, although the estimated cost of $35,504 to acquire and rehabilitate the structure is below the City's replacement cost average, for an additional $17,500 a new house could be constructed with a new 50-year economic life.

What are Council's options?
N/A

How much will this cost?
The estimated cost to demolish this dwelling is $4,000. Funds for the demolition of 3815 Cheshire Road are available in the General Fund-In Rem Account. A lien will be placed against the property for the cost incurred.
What is citizen input on this issue?
The Rockwell Park Neighborhood Association has complained about this house. The owner will be notified of this In Rem action being presented to City Council on June 22, 1992.

Background:
See Attachment

Clearances:
Community Development Department

Bibliography:
Housing Code of the City of Charlotte as amended; case file on 3815 Cheshire Road.
BACKGROUND

- Property Address: 3815 Cheshire Road
- Owner: William N. Neal Estate
c/o Betty N. Graham
- Census Tract: #55
- Council District: #4
- Date of Inspection: 3/22/91
- Owner Notified of Hearing: 3/25/91
- Hearing Held: 4/25/91
- Owner Ordered to Demolish Dwelling by: 5/25/91

- On 5/20/91 owner requested permission to repair and a supplemental order to repair the property by 8/5/91 was issued.
- The owner requested and received extensions until 10/19/91.
- A previous title report obtained in August 1990 was used which revealed no parties in interest of the property.
- Structure Occupied: No
- Repairs include major structural, mechanical, electrical and plumbing.
- Feasibility to Save or Demolish Structure:

As part of the Acquisition/Disposition Program (ADP), an analysis has been performed by CD staff (see Exhibit A). It has been determined it is not feasible to preserve this structure. In this case, demolition is being recommended because the estimated In Rem Repair cost is $14,225, which is 92% of the estimated $15,460 tax value of the structure; and, although the estimated cost of $35,504 to acquire and rehabilitate the structure is below the City's replacement cost average, for an additional $17,500 a new house could be constructed with a new 50-year economic life.
NEIGHBORHOOD DEVELOPMENT DIVISION
ACQUISITION/DISPOSITION PROGRAM EVALUATION GUIDE
ADP ANALYSIS

ADDRESS 3815 CHESHIRE RD, AKA 7313 SUGAR CREEK RD

DATE 3-27-92

I. CODE ENFORCEMENT COST REVIEW (to be completed by HRS II)

Code Order: In Rem Repair
Demolition

X

Effective Year
Structure Built
1952
Style
TRAP
# Bedrooms
2
Sq. Ft. (House)
1672
Civil Penalty
Amount
1690
Date 3-27-92

A. Current Tax Value of Structure $15,410
B. Land Value $1,800

SUB-TOTAL TAX VALUE $17,210

C. Estimated Cost to In Rem Repair to Code Standards $14,235

TOTAL $31,485

D. % of C divided by A 92%
< 65% of Value Yes No X

E. Once HRS II completes above, forward to NDS.

P. Comments/Mitigative Concerns

No City Sewer

No City Water

No Bathroom

Name M. Jenkins
Date Completed 3-27-92
II. Estimate of Cost to Acquire & Rehabilitate Property

Information received from HRS II Date 4-22-92

1. Negotiated Acquisition\(^{(\text{Tax Value})}\) $17,240
2. Rehabilitation (Substantial) $18,144
   (based on average cost of CD rehabilitation x sq.ft. in house)
   \(\text{sq.ft. x } \$27.00\) per sq.ft.
   \(672\) sq.ft. x $27.00 per sq.ft.
3. Delinquent Taxes (if any) $100
4. Outstanding Loans/Liens (if any) $-0-

TOTAL $35,544

Is Total > $50,000 Yes ____ No \(\checkmark\)

III. Amount of Civil Penalties $2,230 (240 + 1,490)

IV. Course of Action

A. Proposed recommendation(s) (to be completed by NDS)

   Yes No

1. Acquire
   If checked yes, forward to Rehabilitation Chief for work write-up and cost estimate.

2. In Rem Repair

3. Demolish
   If either #2 or #3 is checked yes, return to appropriate HRS II.

If either #2 or #3 is checked yes, the process is completed unless we are interested in acquiring the land. If we are interested in acquiring the land, the two processes (code and acquisition) simultaneously continue.

Name C Wallace
Date Completed 5-20-92
B. Proposed Use (to be completed by NDS)

1. Sell to Interested Purchaser Externally
   ✓

2. Retain for Use Internally ✓

3. Explain Proposed Internal Use of House
   None. House is small, has no bathroom. Economic life of structure would not be effectively extended with rehabilitation; preservation of quality is not feasible.

4. Explain Proposed External Sale of House
   Referred to Charlotte Mecklenburg Housing Partnership (CMHP) on 4-30-92. CMHP responded on 5-12-92 that they have no interest in buying house.

D. Comments
   CMHP is the only non-profit in city that property could be referred to that would have an interest in acquiring it.

   Name  C. Wallace
   Date Completed 5-20-92

V. Rehabilitation Feasibility/New Construction

A. Rehabilitation Chief advises NDS of cost to rehabilitate house.
   (to be completed by Rehabilitation Chief)

   1. Cost to Rehabilitate $___________
   2. Negotiated Acquisition $___________
   3. Delinquent Taxes (if any) $___________
   4. Outstanding Loans/Liens (if any) $___________

   TOTAL $___________

   Is it feasible to rehabilitate? Yes _____ No _____
   If yes, complete the following section.
B. Cost to Replace Vs. Cost to Preserve (to be completed by NDS)

Replacement Value: sq. ft. of structure x replacement cost per sq.ft. (based on average cost of CD new construction)

_____ sq. ft. x $_______ $__________
Plus Land Value $__________
TOTAL $__________

Is it feasible to rehabilitate vs. replacement house cost?
Yes ___ No ___

Name
Date Completed

If yes, NDS notifies the HRS II and the
code enforcement process stops.

If no, the acquisition process stops and
the code enforcement process is completed.

VI. Community Development Director Approval Decline

Signature

Director's Comment/Concerns:

________________________________________________________________________
________________________________________________________________________
________________________________________________________________________
ORDINANCE NO. _________


WHEREAS, the dwelling located at 3815 Cheshire Road, AKA 7313 Sugar Creek Road in the City of Charlotte has been found by the Director of the Community Development Department to be unfit for human habitation and the owners thereof have been ordered to vacate and demolish said dwelling pursuant to the Housing Code of the City of Charlotte and Article 19, Chapter 160A of the General Statutes of North Carolina; and

WHEREAS, said owners have failed to comply with said order served by registered mail on March 25, 1991 and by regular mail on May 15, 1991:

NOW, THEREFORE, BE IT ORDAINED by the City Council of the City of Charlotte, that the Director of the Community Development Department is hereby ordered to cause the dwelling located 3815 Cheshire Road, AKA 7313 Sugar Creek Road in the City of Charlotte to be vacated, and to be demolished and removed, all in accordance with the Housing Code of the City of Charlotte and Article 19, Chapter 160A of the General Statutes of North Carolina.

APPROVED AS TO FORM:

[Signature]

CITY ATTORNEY

CERTIFICATION

I, BRENDA FREEZE, City Clerk of the City of Charlotte, North Carolina, DO HEREBY CERTIFY that the foregoing is a true and exact copy of an Ordinance adopted by the City Council of the City of Charlotte, North Carolina, in regular session convened on the ____ day of ____________, 19____, the reference having been made in Minute Book ______, and recorded in full in Ordinance Book ______, at Page(s) ______.

WITNESS my hand and the corporate seal of the City of Charlotte, North Carolina, this the ____ day of ____________, 19____.

BRENDA FREEZE, CITY CLERK
Request for Council Action

June 22, 1992

To the City Council from the City Manager

Action Requested

Adopt an Ordinance authorizing the use of In Rem Remedy to demolish and remove the dwelling located at 208 Oregon Street.

Responsible Department

Community Development

This request should be organized according to the following categories:

Budget and Explanation of Request, Source of Funds, Clearances, Bibliography

What is Council being asked to approve?

Adopt an Ordinance authorizing the use of In Rem Remedy to demolish and remove the dwelling located at 208 Oregon Street owned by James R. Melton.

Why is the City doing this?

The dwelling was inspected on August 8, 1991 as a result of a field observation in a Concentrated Code Enforcement Area and was found to be in violation of the Housing Code. The owner was ordered to demolish the structure since the estimated cost to repair the structure is more than 65% of the estimated value. The owner did not comply with the Order to demolish the structure by September 20, 1991; therefore, City Council is being asked to adopt an ordinance to use the In Rem Remedy to demolish the structure.

As part of the Acquisition/Disposal Program (ADP), an analysis has been performed by CD staff (see Exhibit A). It has been determined it is not feasible to preserve this structure. In this case, demolition is being recommended because the estimated In Rem Repair cost is $11,125, which is 113% of the $9,870 tax value of the structure; and, although the estimated cost of $36,870 to acquire and rehabilitate the structure is below the City's replacement cost average, for an additional $16,000 a new house could be constructed with a new 50-year economic life.

What are Council's options?

N/A

How much will this cost?

The estimated cost to demolish this dwelling is $3,500. Funds for the demolition of 208 Oregon Street are available in the General Fund-In Rem Account. A lien will be placed against the property for the cost incurred.
What is citizen input on this issue?
The owner stated that he wished to demolish the dwelling but did not. The owner will be notified of this In Rem Action being presented to City Council on June 22, 1992.

Background:
See Attachment

Clearances:
Community Development Department

Bibliography:
Housing Code of the City of Charlotte as amended; case file on 208 Oregon Street.
BACKGROUND

- Property Address: 208 Oregon Street
- Owner: James R. Melton
- Census Tract: #45
- Council District: #2
- Date of Inspection: 8/8/91
- Owner Notified of Hearing: 8/12/91
- Hearing Held: 8/26/91
- Owner Ordered to Demolish Dwelling by: 9/27/91
- Title search received in October 1991 revealed no parties in interest to the property.
- Due to owner wishing to sell the property, the case was sent to the Acquisition/Disposition Program and the compliance date was extended to 1/28/92.
- Structure Occupied: No
- Repairs include major structural, mechanical, electrical and plumbing.
- Feasibility to Save or Demolish Structure:

As part of the Acquisition/Disposition Program (ADP), an analysis has been performed by CD staff (see Exhibit A). It has been determined it is not feasible to preserve this structure. In this case, demolition is being recommended because the estimated In Rem Repair cost is $11,125, which is 113% of the $9,870 tax value of the structure; and, although the estimated cost of $36,870 to acquire and rehabilitate the structure is below the City's replacement cost average, for an additional $16,000 a new house could be constructed with a new 50-year economic life.
ADDRESS 208 Oregon Street Census # 95

I. CODE ENFORCEMENT COST REVIEW (to be completed by HRS II)

Code Order: In Rem Repair
Demolition

<table>
<thead>
<tr>
<th>Effective Year</th>
<th>Structure Built</th>
<th>Style</th>
<th># Bedrooms</th>
<th>Sq. Ft. (House)</th>
<th>Civil Penalty</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>1933</td>
<td></td>
<td>3</td>
<td>900</td>
<td></td>
</tr>
</tbody>
</table>

A. Current Tax Value of Structure $ 9,870
B. Land Value $ 2,500

SUB-TOTAL TAX VALUE $ 12,370

C. Estimated Cost to In Rem Repair to Code Standards $ 11,125

TOTAL $ 23,495

D. % of C divided by A 113 %
< 65% of Value Yes No

E. Once HRS II completes above, forward to NDS.

F. Comments/Mitigative Concerns

________________________________________
________________________________________
________________________________________
________________________________________

Name Mr. J. Miller
Date Completed 2-5-92
II. Estimate of Cost to Acquire & Rehabilitate Property

Information received from HRS II  Date 11-6-91

1. Negotiated Acquisition (Tax Value)  $12,370
2. Rehabilitation (Substantial)  $24,300
   (based on average cost of CD rehabilitation x sq.ft. in house)
   900 sq.ft. x $27.00 per sq.ft.
3. Delinquent Taxes (if any)  $0
4. Outstanding Loans/Liens (if any)  $200

TOTAL  $36,870

Is Total > $50,000  Yes  No

III. Amount of Civil Penalties

IV. Course of Action

A. Proposed recommendation(s) (to be completed by NDS)

   Yes  No

1. Acquire

   If checked yes, forward to
   Rehabilitation Chief for work
   write-up and cost estimate.

2. In Rem Repair

3. Demolish

If either #2 or #3 is checked yes, return to appropriate HRS II.

If either #2 or #3 is checked yes, the process is completed unless we
are interested in acquiring the land.
If we are interested in acquiring the land, the two processes (code and
acquisition) simultaneously continue.

Name  C Wallace
Date Completed 2-5-91
B. Proposed Use (to be completed by NDS)

1. Sell to Interested Purchaser Externally ✓ vacant lot

2. Retain for Use Internally ✓

3. Explain Proposed Internal Use of House
   Demolition of house confirmed by Chief Rehabilitation Specialist's feasibility inspection on 1-7-92, which revealed a cost of $51,200 to rehabilitate structure substantially for home ownership.

4. Explain Proposed External Sale of House
   Jeanne Robertson, Director of Lakeview CDC, has stated that the nonprofit is interested in purchasing the vacant lot, but nonprofit has no financial resources to acquire property. However, organization is working with CHAP to get money to acquire, rehabilitate, and construct house in the Lakeview area.

D. Comments
   Owner has promised to demolish house but it was still standing on 1-16-92. City must do demolition. City should buy lot (foreclosed on lien) and sell it to Lakeview CDC.

Name (Wallace)
Date Completed 2-5-92

V. Rehabilitation Feasibility/New Construction

A. Rehabilitation Chief advises NDS of cost to rehabilitate house.
   (to be completed by Rehabilitation Chief)

   1. Cost to Rehabilitate
   2. Negotiated Acquisition
   3. Delinquent Taxes (if any)
   4. Outstanding Loans/Liens (if any)

   TOTAL

Is it feasible to rehabilitate? Yes ___ No ___
If yes, complete the following section.
3. Cost to Replace Vs. Cost to Preserve (to be completed by NDS)

Replacement Value: sq. ft. of structure x replacement cost per sq.ft. (based on average cost of CD new construction)

______ sq. ft. x $______ $__________
Plus Land Value $__________
TOTAL $__________

Is it feasible to rehabilitate vs. replacement house cost?
Yes ___ No ___

Name __________________________
Date Completed __________________

If yes, NDS notifies the HRS II and the code enforcement process stops.

If no, the acquisition process stops and the code enforcement process is completed.

VI. Community Development Director Approval Decline ______
Signature ______________________

Director's Comment/Concerns:

_________________________________________________________________
_________________________________________________________________
_________________________________________________________________
ORDINANCE NO. ____________


WHEREAS, the dwelling located at 208 Oregon Street in the City of Charlotte has been found by the Director of the Community Development Department to be unfit for human habitation and the owners thereof have been ordered to vacate and demolish said dwelling pursuant to the Housing Code of the City of Charlotte and Article 19, Chapter 160A of the General Statutes of North Carolina; and

WHEREAS, said owners have failed to comply with said order served by registered mail on August 12, 1991 and August 26, 1991:

NOW, THEREFORE, BE IT ORDAINED by the City Council of the City of Charlotte, that the Director of the Community Development Department is hereby ordered to cause the dwelling located 208 Oregon Street in the City of Charlotte to be vacated, and to be demolished and removed, all in accordance with the Housing Code of the City of Charlotte and Article 19, Chapter 160A of the General Statutes of North Carolina.

APPROVED AS TO FORM:

\[Signature\]
ATTORNEY

CERTIFICATION

I, BRENDA FREEZE, City Clerk of the City of Charlotte, North Carolina, DO HEREBY CERTIFY that the foregoing is a true and exact copy of an Ordinance adopted by the City Council of the City of Charlotte, North Carolina, in regular session convened on the ____ day of __________, 19 ____, the reference having been made in Minute Book _____, and recorded in full in Ordinance Book _____, at Page(s) _____.

WITNESS my hand and the corporate seal of the City of Charlotte, North Carolina, this the ____ day of __________, 19 ___.

BRENDA FREEZE, CITY CLERK