AGENDA

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<td>SUBJECT</td>
<td>City of Charlotte, City Clerk's Office</td>
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MAYOR'S SCHEDULE
July 27, 1992


6:30 p.m. CITIZENS' HEARING


2. Betty Turner, 12537 Delshire Lane - 588-4335 - Airport Noise

3. Pat Turner, 12537 Delshire Lane - 588-4335 - Airport Noise

4. David Morgan, 12604 Softwood Court - 875-5100 - Airport Noise

5. Ray Boyle, 1901 North Tryon Street - 335-4853 - Presentation USS Charlotte Commission Committee


7. Michael Sainthill, 400 Frank Drive - 541-9934 - Racism in Charlotte Police Department and Sheriff's Department

8. Marvin Wilson, 4419 Monroe Road - 331-9515 - Worker's Compensation

9. Ken Hancock, 825 East Fourth Street - 336-2321 - Longevity pay for City Employees

10. Linus Whitlock, 6108 White Feather Lane - 336-2316 - Linking of longevity pay with 2½ one time payment

11. Jim Griffin, 8831 Starnes Randall Road - 336-2930 - Longevity pay for City Employees

12. Maxi L. Price, 8331 Starnes Randall Road - 336-2930 - Longevity Pay for City Employees

13. Don Beanzy, 3209 Bow Club Trail, Matthews - 821-6991 - A City Song

14. Teresa Sims, 621 Mary Alexander Place - 548-1250 - Residential lighting

15. Dee Dee Murphy, 9136 Westminster Drive, Huntersville - 358-5821 - Representing "Kids Voting" (name of program)

7:00 P.M. Meeting

1. Announcements

   Wednesday, July 29, 4:00 p.m., City Council Personnel and Finance Committee - Room 270.

   Thursday, July 30, 4:00 p.m., City Council Planning Committee - Room 270.
2. The following requests to speak to agenda items have been received:
   (a) Agenda Item No. 3 - Old Mallard Creek Road
      (1) Gary Morgan, 2 First Union Center - 375-6220
   (b) Agenda Item No. 5 - Independence Arena
      (1) Bill Gotherman, Jr., 5807 Farm Pond Lane - 377-2636
      (2) Tom Kalin, 3000 East Independence Boulevard - 377-1501
      (3) Joe Phelps, P. O. Box 1278, Cornelius - 892-9120
   (4) Steve Camp, P. O. Box 669247 - 357-4712
   (c) Agenda Item No. 8 - Recommendations of Public Safety Committee
      (1) Faison Kuester, 619 Cherokee Road - 335-1414
      (2) Dave Badger, 400 West Trade Street - 375-8875
      (3) Arlaine Rockey, 5811 Fairview Road - 523-8878
      (4) Joel Segal, 406 West 9th Street - 374-0850
   (d) Agenda Item No. 10 - 1st Ward Strategy Process
      (1) Tom O'Brien, 2001 Sherwood Avenue - 376-7979
   (e) Agenda Item No. 27 - Animal Control/Police Canine Facility Budget Ordinance
      (1) Dr. Barbara Nicks, 3100 South Tryon Street - 523-8015
      (2) Mrs. Iris Goines, 3716 Wilkinson Boulevard - 392-3259
      (3) Skipper Beatty, 1300 Queens Road #405 - 332-1213
      (4) Dr. Lynn Parker, 8957 Lynn Parker Lane - 588-0657
      (5) Lucinda Mason, 8932 Lynn Parker Lane - 588-3681
   (f) Agenda Item No. 29-A - Bid for Fire Department Uniforms
      (1) Phillip Melintz, 7350 Talbot Colony, Atlanta - (404) 691-7556
      (2) Jim Klein, 7350 Talbot Colony, Atlanta - (404) 691-7556
   (f) Agenda Item No. 37-A - Demolition of House - 4034 Fieldcrest
      (1) Rena Blake, Broadview Drive - 556-9319
      (2) Clara Lawrence, Broadview Drive - 556-9319
      (3) Dorothy Waddy, 4032 Broadview Drive - 556-9319
      (4) Betty Cunningham, 2633 Westhampton Dr. - 394-7305
ITEM # 5 - INDEP. ARENA
16) EDDIE KNOX
17) ANDY PHILLIPS
### Meetings in July '92

#### JULY 1 - 3

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<td>CIVIL SERVICE BOARD/Hearing</td>
<td>CMGC, Meeting Chamber Conference Room</td>
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<td>1, Wednesday</td>
<td>5:00 pm</td>
<td>CHARLOTTE-MECKLENBURG ART COMMISSION</td>
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<td>2, Thursday</td>
<td>9:00 am</td>
<td>TAXICAB REVIEW BOARD</td>
<td>Law Enforcement Center, 3rd Floor Small Conference Room</td>
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<td>2, Thursday</td>
<td>3:30 pm</td>
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<td>7, Tuesday</td>
<td>12:00 noon</td>
<td>PLANNING COMMISSION/Work Session</td>
<td>CMGC, 8th Floor Conference Room</td>
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<td>7, Tuesday</td>
<td>7:30 am</td>
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<td>8, Wednesday</td>
<td>8:30 am</td>
<td>CIVIL SERVICE BOARD</td>
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<td>8, Wednesday</td>
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<td>CMGC, 8th Floor Conference Room</td>
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<td>CMGC, Conference Center</td>
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<td>13, Monday</td>
<td>7:00 pm</td>
<td>HISTORIC LANDMARKS COMMISSION</td>
<td>The Law Building, 730 E Trade St, Suite 100</td>
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<td>14, Tuesday</td>
<td>6:00 pm</td>
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<td>TREE AND ZONING ORDINANCE COMMITTEE</td>
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<td>CITIZENS CABLE OVERSIGHT COMMITTEE</td>
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<td>METROPOLITAN PLANNING ORGANIZATION</td>
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<td>16, Thursday</td>
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<td>CHARLOTTE TREE ADVISORY COMMITTEE/Retreat</td>
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THE WEEK OF JULY 20 - 24

20, Monday
8:00 a m  MAYOR'S INTERNATIONAL CABINET - CMGC, Room 118
4:15 p m  PLANNING COMMISSION/Executive Committee - CMGC, 8th Floor Conference Room
5:00 p m  COUNCIL/MANAGER DINNER - CMGC, Meeting Chamber Conference Room
6:00 p m  CITY COUNCIL MEETING/Zoning Hearings - CMGC, Meeting Chamber

21, Tuesday
2:00 p m  CMUD ADVISORY COMMITTEE - Charlotte-Mecklenburg Utility Dept., 5100 Brookshire Blvd
2:00 p m  HOUSING AUTHORITY - Hall House, 426 North Tryon Street

22, Wednesday
7:30 a m  PRIVATE INDUSTRY COUNCIL - CMGC, Room 118
5:00 p m  PLANNING COMMISSION/Zoning Committee - CMGC, 8th Floor Conference Room

23, Thursday
7:30 a m  FIREFIGHTER'S RETIREMENT BOARD - Retirement Office, 428 E Fourth St., Suite 205
4:30 p m  CHARLOTTE TRANSIT ADVISORY COMMITTEE - CMGC, Room 119

THE WEEK OF JULY 27 - 31

27, Monday
4:30 p m  PLANNING COMMISSION/Zoning Committee - CMGC, 8th Floor Conference Room
5:00 p m  COUNCIL/MANAGER DINNER - CMGC, Conference Center
6:30 p m  CITIZENS HEARING - CMGC, Meeting Chamber (Televised live on Cable Channel 32)
7:00 p m  CITY COUNCIL MEETING - CMGC, Meeting Chamber (Televised live on Cable Channel 32)

28, Tuesday
1:00 p m  ZONING BOARD OF ADJUSTMENT - Hal Marshall Center, 700 N Tryon Street, Building Standards Training Room

29, Wednesday
9:00 a m  AUDITORIUM-COLISEUM-CONVENTION CENTER AUTHORITY - Convention Center, VIP-B

30, Thursday
5:00 p m  CHARLOTTE-MECKLENBURG ART COMMISSION - CMGC, 8th Floor Conference Room

These organizations will not meet in July:

Community Relations Committee
Youth Involvement Council
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**CITY COUNCIL MEETING**  
Monday, July 27, 1992

5:00 p.m.  
**Conference Center**  
Council-Manager Dinner  
- Video on Crime Lab  
- Americans with Disabilities Act Briefing  
- Trolley/South Boulevard Corridor Update

6:30 p.m.  
**Meeting Chamber**  
Invocation  
- Rev. Richard T. Frazier of Avondale Presbyterian Church

7:00 p.m.  
**Formal Business Meeting**

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**Mayor Richard Vinroot**  
**Mayor Pro Tem Ann Hammond**

- Stan Campbell  
- Daniel G. Clodfelter  
- Patrick McCrory  
- Nasif Rashad Majeed  
- Thomas A. Mangum  
- Hoyle H. Martin  
- Cynde Patterson  
- Don D. Redd  
- Ella Butler Scarborough  
- Lynn M. Wheeler
ITEM NO.

MINUTES

Consider approval of Minutes of June 15 Zoning Meeting, June 16 Joint City/County/School Board Meeting, June 22 Briefing and June 22 Regular Meeting.

PUBLIC HEARINGS

A. Conduct a public hearing to abandon a portion of East 35th Street.

B. Recommend adoption of a resolution to close.

Staff Resource: Scott Putnam

Abandonment
Petitioner: Newco Fibre Company
Right of Way to be Abandoned: A portion of East 35th Street
Location: From 167.41 feet west of Davidson Street westwardly to its terminus.
Reason: To incorporate the right-of-way into the adjoining property to facilitate the construction of a new building.

Clearances:
Adjoining property owner(s) - No objection
Neighborhood association(s) - North Charlotte Neighborhood Association - No objection
Private Utility Companies - No objection
City Departments - Review has identified no apparent reason this closing would:
1. Be contrary to the public interest; or,
2. Deprive any individual(s) owning property in the vicinity reasonable ingress/egress to his property as outlined in NCGS 160A-299.

A map is attached.

Attachment No. 1
3. A. Conduct a public hearing to abandon a portion of Old Mallard Creek Road.

B. Recommend adoption of a resolution to close.

Staff Resource: Scott Putnam

Abandonment
Petitioner: University Research Park/
Mr. J. Gary Morgan

Right-of-Way
to be Abandoned: A portion of Old Mallard Creek Road
Location: From 270 feet east of Newkirk Street
eastwardly to Semiconductor Boulevard.
Reason: To incorporate the right-of-way into the
adjoining property for planned development.

Clearances:
Adjoining property owner(s) - No objection
Neighborhood association(s) -
Norcroft/Sweetwater Neighborhood - No objection
Ridgeview Homeowner's Association - No objection
University Area Council - No response to a certified letter
and two phone messages.
Private Utility Companies - No objection
City Departments - Review has identified no apparent reason
this closing would:
1. Be contrary to the public interest; or,
2. Deprive any individual(s) owning property in the
vicinity reasonable ingress/egress to his property as
outlined in NCGS 160A-299.

A map is attached.

Attachment No. 2
4. A. Conduct a public hearing to consider the sale of City-owned land at 5816 Sharon Road for the appraised value of $39,756 to Dwayne and Vannessa Long;

B. Recommend approval of the sale and entering into a loan agreement under the Selective Rehabilitation Loan Program for $95,816 to purchase and rehabilitate the house at 5816 Sharon Road; and

C. Recommend exempting this loan from income eligibility guidelines in the Selective Rehabilitation Loan Program.

Staff Resource: Del Borgsdorf

Council Action

City Council is requested to: (1) conduct a public hearing to consider the sale of City-owned land at 5816 Sharon Road for the appraised value of $39,756 to Dwayne and Vannessa Long; (2) approve the sale of the property to the Longs, and enter into a loan agreement under the Selective Rehabilitation Loan Program for $95,816 to purchase the house and land from the City and rehabilitate the house ($56,060); and (3) exempt this loan from the income eligibility guidelines in the Selective Rehabilitation Loan Program because the applicants' income exceeds 80% of the median income.

Details of the Sale

The public hearing is required by State law. The proposed sale is in accordance with City policy directing staff to utilize houses displaced by City capital improvement projects as affordable housing resources for low-income persons.

- This house was acquired by the City in December 1989 as part of the Sharon Road/Quail Hollow Road intersection improvements project.

- The house was moved onto the reconfigured parcel resulting from the Sharon/Quail Hollow improvements.

- Since then the Community Development Department has spent $11,320 to move the house and $11,744 to construct a new foundation, porches and fireplace, for a total of $23,064.
Mr. and Mrs. Dwayne Long, a family formerly on the City's relocation workload, are interested in buying the house at 5816 Sharon Road. The purchase of the house by this family will achieve City Council's objective of providing homeownership opportunities to low-moderate income families.

- Mr. and Mrs. Long and their three children came on the City's relocation workload on May 30, 1989 due to a fire in the house they were renting.

- The Longs wanted to become homeowners and moved into City housing while they reduced their debt.

- Mr. and Mrs. Long have completed the Family Housing Services' Homeownership class and participated in the indebtedness counseling.

Although Mr. and Mrs. Long's income is 83% of the median income and exceeds our Selective Rehabilitation Program's income eligibility guidelines of 80%, the family is eligible for CDBG funding by Federal regulations. Federal regulations only require that at least 70% of the families served by the CDBG program have to earn 80% or less of the median income.

How much will this cost?
Total cost is $95,816. The City has estimated the value of the house and land at 5816 Sharon Road to be $39,756, which is based on the market value of the land plus retention value of the house moved from another lot plus actual costs incurred (foundation, chimney, etc.) to move and set up the house on the new lot. The $39,756 is existing debt that will, in essence, be refinanced by the buyer's loan. Therefore, the additional loan funding necessary to rehabilitate the house and pay for water/sewer connection fees and closing costs are $56,060.

Background information is attached.

Clearances: Community Development Department.

Attachment No. 3
Consider Reopening the Independence Arena under Public (Coliseum Authority) or Private (Blockbuster Entertainment) Management

City Manager

Council received three proposals to reopen Independence Arena from: Blockbuster Entertainment, Spectacor-Phillips, and the Coliseum Authority. Since the Spectacor proposal was primarily a management contract depending on the City paying the rehabilitation costs for the Arena, the Council Study Committee (Clodfelter, Mangu, Martin, Patterson, and Wheeler) concentrated on reviewing the Blockbuster and Authority proposals.

The Council Committee reviewed the Blockbuster proposal on two separate occasions and concluded that the entire Council should discuss the issue of public vs. private management. The following are statements and/or issues regarding the merits of each proposal:

The Blockbuster proposal as attached offers the following:

Potential Advantages

1. No public money will be required initially to fund the Arena renovations. Blockbuster will pay all renovation costs up to $4.5 million and the City will reimburse them for costs in excess of $4.5 million out of future rents.

2. The Arena will no longer have public responsibility or accountability; i.e. citizens complain to Blockbuster regarding negative events, rents, etc., if any. (This could be a disadvantage).

3. The City would receive a minimum of $20,000 per year in rent and additional tax revenue from private control of the Arena, e.g., advalorem taxes on equipment, personal property, etc.; and business taxes.

4. The Blockbuster proposal will allow Council the
opportunity to compare private marketing to the current Authority marketing of City facilities.

5. If the private venture fails and Blockbuster defaults, the City will have the building and capital improvements "free of encumbrances."

6. Blockbuster is a financially sound publicly traded business listed on the New York Stock Exchange.

Potential Disadvantages

1. Competition with a City-owned facility—The New Coliseum.
   A. Events that might play at the new building could be accommodated at the Independence Arena. Steve Camp estimates as much as $400,000 per year could be lost by the Authority.
   B. Competition could lead to "cut-throat" rent policies that diminish profits for both buildings and benefit only the promoters.

2. Separate management of the Arena and Ovens Auditorium may lead to unavoidable scheduling conflicts.

3. An "open ended" rehabilitation budget may result in the City only getting a minimum rent ($20,000/year) over the life of the 20 year lease. The scope may be agreed to up front by the City, but overruns could cause the rehabilitation budget to reach or exceed Blockbuster's $8,000,000 high estimate. Could the City owe Blockbuster after the lease expires? These details have not been discussed.

4. Blockbuster proposes to hire a management firm for the Arena. They admit they have no experience in arena management, but propose to give the City the right to approve any management firm they select.

5. The formula for City participation in the Rehab cost should better be defined in negotiations whereby the City began sharing in costs on a 50/50 basis for any amount above $4 million with a maximum not to exceed X dollars. That is, we have not negotiated the finer points in the City participation clause.

The Coliseum Authority proposes to reopen the Independence Arena for $3.5 - 4.0 million. They request the City to issue debt for the renovations since the Authority cannot borrow money themselves. The Authority would pledge to pay off the debt with Authority revenues. The
following are Authority issues not related directly to the above Blockbuster analysis:

Potential Advantages

1. The building will be managed by a group experienced in operating the old Arena. Events could be coordinated between the old and new building thus maximizing operational flexibility and minimizing potential lost public revenue.

2. Public accountability remains intact for the operation of the old Arena. (Again, this may be a disadvantage).

3. Council maintains flexibility to turn the building over to private management if the Authority doesn't meet expectations. A twenty year lease doesn't allow the opposite, i.e., change from private to public operation.

Potential Disadvantages

1. If the Authority does not have adequate profit to service the Arena debt, the City will be obligated to help them financially--the same as with current Authority properties.

2. The public may perceive the loan to the Authority as City financing of the Arena rehabilitation.

3. The Authority may not be able to rehabilitate the Arena as quickly as Blockbuster. (It is questionable whether either entity can open the building prior to late 1993).

In summary, if the Council votes for Authority operation, we will begin immediately to prepare a financing plan and turn the rehabilitation responsibility over to the Authority. If the Council votes for Blockbuster, we will refine the lease agreement and attempt to limit the scope of services (and associated costs) to a minimum. The majority of business and legal issues have already been completed. The final issue to be resolved is costs for rehabilitation and the City's future responsibility for these costs.
INDEPENDENCE ARENA
BLOCKBUSTER PROPOSAL

CONSTRUCTION COSTS: We have completed our due diligence regarding construction costs for the Independence Arena. The original estimate provided to us by Philips/Allen for construction and renovation of the Arena was approximately $3.5M. After consultation with contractors and extensive review with professional consultants in each of the specific subject matter areas, we believe that this figure will end up being in a range of $5.8M to $8.0M. Given the construction cost necessary to complete our renovation, we wish to propose the following:

Blockbuster and the City will mutually agree to the scope of the work prior to Lease execution. Blockbuster will agree to spend (without City contribution) the total out of pocket construction cost of the project which we currently believe would approximate $5.8M to $8.0M. Any construction cost over and above $4.5M will be subtracted from the Additional Rent figure we are to pay commencing in Year 6 of the Lease Agreement, until the entire construction cost in excess of $4.5M is absorbed.

ECONOMICS

1. LEASE TERM: 20 years.

2. LEASE CONSIDERATION: Blockbuster will pay to Landlord annual Base Rent of $20,000 (triple net) for Lease Years 1 through 5. Beginning with the 6th Lease Year of the Term, and continuing each Lease Year thereafter, Blockbuster will pay annually Additional Rent equal to the greater of:

A. A sum equal to 20% of Tenant’s pre-tax net profits (as defined in the Lease) for such Lease Year LESS (i) the Base Rent paid for such Year, and (ii) the reimbursement for renovation cost in excess of $4.5M (however, in no event will the Total Rent figure be reduced below the Base Rent of $20,000); or

B. A percentage of Gross Revenue as follows:

(1) 3% of Gross Revenue in excess of $666,000 for Lease Years 6 through 10;

(2) 4% of Gross Revenue in excess of $500,000 for Lease Years 11 through 15; and

(3) 5% of Gross Revenue in excess of $500,000 for each Lease Year thereafter.

*Less the reimbursement for renovation cost in excess of $4.5M (however, in no event will the Total Rent figure be reduced below the Base Rent of $20,000).
 independence arena.

staff resource: Boyd Cauble

information on this agenda item will be sent to Council on July 24, 1992.

Recommend adoption of a joint (City/County) resolution stating the interest of the City to be aware and sensitive to the impact of land use decisions on the School System.

staff resource: Del Borgsdorf

council action: City Council is requested to adopt a joint (City/County) resolution stating the intent of the City to be aware and sensitive to the impact of land use and other planning policy decisions on Charlotte-Mecklenburg Schools.

* the attached resolution was a recommendation by the Education Strategic Planning Team and was adopted by the Board of County Commissioners on February 3, 1992.

attachment no. 4

recommend adoption of a resolution to amend the Mecklenburg County Solid Waste Management Plan.

staff resource: Don Steger

council action: City Council is requested to approve the January 8, 1992 update of the Solid Waste Management Plan as recommended by the Waste Management Advisory Board and as already approved by the Mecklenburg County Board of Commissioners on February 17, 1992.
The revisions are as follows:

- Extend the final year of the Plan from 2006 to 2016. Approval to sell revenue bonds for the Arrowood incinerator requires a waste management plan in effect for the life of the bonds. With the incinerator to come on line in 1996, 20 year bonds would require the plan be extended to the year 2016.

- In the 1991 session, the North Carolina General Assembly ratified House Bill 1109 to establish a goal for the State to reduce the solid waste stream through source reduction, recycling, reuse and composting on a per capita basis by 40% by June 30, 2001. The revised plan reflects the goal of the Bill as opposed to the previous requirement in the plan to reduce 30% by the year 2006.

- The resource recovery/Waste-To-Energy goal has been lowered from 40% to 30%. This was determined by calculating the expected tonnage to be recycled, reused, etc. at 40% and the amount to be landfilled, including the ash, at 30%. The remaining 30% would then be all that was available for disposal through resource recovery/Waste-To-Energy.

The City has been a participating agency in Mecklenburg County's Solid Waste Management Plan since November 23, 1987 and on October 8, 1990, the City approved the 1990 revisions. To allow for continuation of the City and County's cooperative solid waste management efforts, approval of these 1992 revisions is recommended.

Attachment No. 5
Recommend approval of recommendations of the Public Safety Committee.

Staff Resource: Pam Syfert

At its June 17 meeting, Council's Public Safety Committee discussed two topics: 1) code enforcement for abandoned commercial buildings in the uptown area; and 2) proposed ordinance revisions from the Lawyers' Subcommittee of the Charlotte Uptown Development Corporation.

Council is asked to approve the committee's recommendations in these two areas.

Attachments include committee minutes and backup information.

I. Code Enforcement in the Uptown Area (Approved by a 3-2 vote).

The City has the legal authority to conduct code enforcement activities on commercial properties. Current priorities concentrate Community Development resources on code enforcement in the 21 census tracts with the most deteriorated housing.

The Public Safety Committee reviewed the need for extending the enforcement priority to the uptown area and discussed four options presented by the Community Development Department:

Option 1 Determine if Charlotte Uptown Development Corporation could develop strategies for the productive use of abandoned buildings.

Option 2 Continue the current practice of the County enforcing the building code in the Central Business District.

Option 3 Have the city assume responsibility for securing buildings in the Central Business District short of demolition.

Option 4 Have the City assume responsibilities under option 3, including demolition if other selected remedies fail to solve the problem.
Council is asked to approve the Public Safety Committee's recommendation that options 3 and 4 be adopted with the Community Development Department given responsibility for abandoned commercial buildings in the Central Business District and directed to take all reasonable measures, short of demolition, to secure abandoned buildings. In those cases where demolition is deemed necessary, the Council must give its approval prior to the demolition.

II. Ordinance Revisions from the Lawyers' Subcommittee of CUDC.

Council is asked to approve the Public Safety Committee's recommendation for additional ordinances suggested by the Lawyers' Subcommittee of the Charlotte Uptown Development Corporation. Council is asked to direct staff to prepare ordinances which:

A. Require that any person who begs or solicits funds must obtain a permit and be required to produce that permit upon the request of a police officer. (Approved 3-2 vote)

B. Prohibit aggressive panhandling by "accosting" or "forcing oneself upon the company of another". (Approved 3-2 vote)

C. Prohibit trespassing in City owned cemeteries between the hours of 9:00 p.m. and 6:00 a.m. (Approved 5-0)

D. Prohibit unauthorized persons on parking decks or other structures where a fee is paid to park unless they have a vehicle parked on the property, are employed by the owner or manager of the parking facility or otherwise have lawful business on the property. Parking facilities would be properly posted with a notice regarding the restrictions. (Approved 5-0 as amended)

If approved by City Council, the ordinance amendments would be brought before Council for final approval at a later date.

Attachment No. 6
Consider adoption of a resolution formally joining Limoges, in the Republic of France, with Charlotte in a sister city relationship.

Staff Resource: Peggy Weep

Background: Over the past twelve months, a citizen's task force (Exhibit A attached) explored the establishment of a French sister city relationship with Charlotte.

- This task force undertook a systematic study of potential French cities to identify a city with the qualifications necessary to ensure a long-term, diversified program between the two cities.

- In working closely with an international development organization in Paris, Connect France, S.A., the task force identified the City of Limoges as a highly qualified potential sister city.

Limoges

In October 1991, several representatives of Connect France, S.A., one of which is a native of Limoges, visited Charlotte to learn more about our City and to tell us more about Limoges.

- This visit was reciprocated by a visit to Limoges in January 1992 which consisted of a delegation of three members of the Charlotte task force and Spencer Stolpen, President of the Charlotte Hornets.

- After returning from Limoges and evaluating the economic, academic, cultural and sports exchange opportunities between the two cities, the task force voted unanimously to present Limoges to the Charlotte Sister Cities Committee for approval on April 6, 1992.

- The Charlotte Sister Cities Committee voted unanimously to accept Limoges, France as the next sister cities relationship for Charlotte, subject to City Council approval.
Several of the natural links between the two cities include, but are not limited to, the following:

- Professional basketball teams in both cities that could lead to high visibility tournaments.

- Strong economic ties including Limoges' largest corporate citizen, Legrand, which recently opened a 300,000 square foot manufacturing facility (Pass & Seymour) north of Charlotte.

- Renowned for some of the finest china and porcelain in the world, Limoges would like to bring a porcelain exhibit to the Mint Museum, which also has one of the largest porcelain collections in the United States.

- Numerous educational exchange opportunities at the elementary, high school and university levels.

- Limoges, a city over 2,000 years old, is rich with history and culture.

(Exhibit B attached for summary facts)

**Funding:**

No additional program funds will be requested of City Council to accomplish the projects between Charlotte and Limoges. Private funds and in-kind donations to be raised by the Limoges Sister City Sub-Committee will adequately cover program expenses, and any additional administrative costs, if any. Several letters of endorsement are enclosed which represent the present level of commitment and support for this sister city relationship.
Recommenda-

tion

Limoges has already obtained the necessary approval from the city and regional governments to accept this sister city relationship. A high level of enthusiasm exists in both Charlotte and Limoges, and the Charlotte Sister Cities Committee hopes to invite an official delegation later in the fall for the official signing ceremony. The Charlotte Sister Cities Committee believes that a relationship between Charlotte and Limoges would heighten not only the diversity of Charlotte's present sister city relationships, but also increase Charlotteans' awareness of French and European culture in a time when Europe is becoming a united continent of countries.

Attachment No. 7

10. Recommend endorsing a process to develop a strategy plan for First Ward

Staff Resource: Del Borgadorf

Council Action

City Council is requested to endorse the process to develop a strategy plan for First Ward. A full explanation of the process is attached.

First Ward

The Planning Commission identified First Ward as one of its highest priorities. This priority is consistent with the Council's emphasis on the City Within A City program.

- A committee of Planning Commissioners has been exploring First Ward issues since the fall of last year.
After thorough consideration, the Planning Commission believes that the most effective means of dealing with First Ward problems and opportunities is to create a broad-based policy board which will develop a strategy plan for First Ward.

This plan will address social, economic, and physical issues.

Clearances: Planning Commission. On July 13, the County Commission endorsed the process because of social service involvement.

Attachment No. 8

BUSINESS

11. Recommend approval of the necessary actions required to conduct a bond referendum on November 3, 1992, for $20,940,000 in water bonds and $46,065,000 in sewer bonds; and to set August 24, 1992 as the date for a public hearing on the referendum.

Staff Resource: Del Borgsdorf

Council Agenda

• Adopt a resolution authorizing staff to proceed with necessary actions to conduct a General Obligation bond referendum on November 3, 1992.

• Introduce an order authorizing $20,940,000 water bonds.

• Introduce an order authorizing $46,065,000 sanitary sewer bonds.

• Designate August 24, 1992 as the date for a public hearing on the bond orders and direct the City Clerk to publish the required notice.
Designate the Finance Director or the Deputy Finance Director as the official to prepare and file the Sworn Statement of Debt.

Background
Staff recommends that referendums be held in a systematic manner to insure that funding is authorized prior to projected start dates. The proposed FY93-97 Capital Improvement Program (CIP) contains 19 water and sewer projects that are scheduled to begin in FY93 or early FY94 (project list attached). Funding for these projects has not been authorized by the voters and is therefore included in this referendum.

The Public Services Committee will review these projects at its August 10 meeting, and will make a recommendation to City Council by August 24.

Council was informed in the July 1 Council-Manager memorandum that certain actions would be necessary to conduct the referendum on November 3, 1992.

July 7, 1992 - a "Notice of Intent" to hold a referendum was published.


August 24, 1992 - Conduct public hearing, adopt bond orders and call for referendum.

The third action obligates the City; therefore, August 24, 1992 is the deadline for Council to decide if it does not wish to hold a referendum on November 3, 1992.

Clearances: Finance, Budget, CMUD and Bond Counsel

Attachment No. 9
A. Recommend approval of the necessary actions required to proceed with a refinancing/restructure of its 1986 Public Improvement Refunding Bonds and to set August 24, 1992 as the date for a public hearing on the refunding.

B. Recommend adoption of a resolution authorizing staff to proceed with actions required to sell additional general obligation bonds (in an estimated principal amount of approximately $20 million) for Street Improvements, Parks and Recreation and Storm Drainage on August 25, 1992.

<table>
<thead>
<tr>
<th>Council Action</th>
<th>(A)</th>
<th>Introduce a bond order authorizing Public Improvement Refunding Bonds.</th>
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<tr>
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<td>• Designate August 24, 1992 as the date for a public hearing on the bond order and direct the City Clerk to publish the required notice.</td>
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<td>• Designate the Finance Director, Deputy Finance Director or City Treasurer as the official to prepare and file the Sworn Statement of Debt.</td>
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<tr>
<td></td>
<td>(B)</td>
<td>Adopt a resolution that authorizes staff to proceed with a general obligation bond sale. This sale will provide funds for continuing projects that were previously authorized and appropriated by Council (see attached list). The Parks and Recreation Bonds are being sold pursuant to a request from Mecklenburg County.</td>
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</table>
Background: (A) During budget workshops Council was informed of an opportunity the City has to refinance/ restructure its 1986 Public Improvement Refunding Bonds. In the June 22 agenda item concerning the adoption of the budget ordinance, Council was informed that the refunding/restructure would proceed as presented in the CIP. This action will produce the following positive results:

• Reduce debt service cost because of lower interest rates.
• Assist in more closely matching revenue to debt service cost, especially in the next five years.
• Assist in maintaining fund balance at approximately 50% of the annual debt service cost.

The current interest rate environment is favorable to this type of transaction.

(B) The City Finance Department periodically surveys the departments administering the expenditure of bond funds. The most recent survey indicates the need to sell approximately $19 - $20 million of general obligation bonds for Street Improvements, Storm Drainage and Parks and Recreation.

Funding: Refunding Bonds

Clearances: Finance and Bond Counsel

Attachment No. 10
13. Recommend approval of a contract for technical and professional services between the City of Charlotte and the Charlotte-Mecklenburg Housing Partnership for $163,422 for a program to assist low-income families in qualifying for home mortgages.

Staff Resource: Del Borgdorf

Council Action

Approval of this contract with the Charlotte-Mecklenburg Housing Partnership (CMHP) will provide counseling and education to low-income persons seeking to qualify for home mortgage finance administered by CMHP.

- The contract provides a one-year grant of $163,422, of which $25,000 is for start-up costs and $138,422 is for the annual operating budget.

- With allowance for a two-month start-up period, the contract establishes a performance objective of preparing a minimum of 120 (or 12 per month) mortgage-ready, income-eligible homebuyers in the first year.

- The contract also requires the agency to report on its progress toward developing and implementing a fee system designed to offset and minimize the City operating subsidies in future years.

Need for Counseling

There is a great need in Charlotte for counseling to assist low-income families in realizing the dream of homeownership. Such families typically face serious obstacles (such as low incomes, high debt or poor credit records) to meeting standard mortgage underwriting criteria. For the past two years the City has sought to address this need by contracting with Family Housing Services (FHS) to provide this service in addition to the other types of counseling it has traditionally provided the City.
Council set aside funds in the FY93 budget for this purpose and requested staff work with CMHP to develop a contract and budget to be brought back for Council approval.

**Funding:** Innovative Housing Fund Capital Account.

**Clearances:** Community Development and Budget and Evaluation Departments.

14. Recommend approval of a contract for technical and professional services between the City of Charlotte and Legal Services of the Southern Piedmont for $84,000 for a program to assist low-income families in resolving legal problems which present barriers to becoming or remaining homeowners.

**Staff Resource:** Del Borgsdorf

**Council Action**

- The proposed contract is for a one-year grant to LSSP of $84,000 beginning October 1, 1992, which provides for 1600 hours of advocate time (including 1400 hours of attorney time at $55 per hour and 200 hours of paralegal time at $35 per hour).

**Contract Services**

- Promoting homeownership:
  LSSP will provide 1000 hours of legal assistance with the goal of assisting 100 candidates for homeownership referred by the City, Charlotte-Mecklenburg Housing Partnership (CMHP), neighborhood-based community development corporations (CDCs), and other nonprofit agencies, completing all work on 50% of those cases.
**Preserving homeownership:**
LSSP will provide 480 hours of legal assistance with the goal of assisting 50 low-income homeowners within the City within a City area with priority to those who purchased their homes through City, CMHP and Habitat programs or who were referred to LSSP by Family Housing Services (FHS), completing 75% of all work on those cases.

**Preventive legal education:**
LSSP will provide preventive legal education to at least 300 individuals by offering workshops at the three Neighborhood Centers, expending 60 hours of advocate time in this category of activity.

**Protecting and enhancing neighborhood viability:**
On projects approved by the City, LSSP will assist neighborhoods in taking actions which promote economic self-sufficiency or remove a threat to neighborhood viability, expending the remaining 60 hours of advocate time.

The grant will be disbursed in equal monthly payments, subsequently adjusted to reflect actual costs incurred under the program.

**Need for Legal Services**
Low-income families typically face multiple obstacles to becoming homeowners, some of which can be resolved or prevented with appropriate legal assistance.

- The experience of the CMHP suggests that a significant number of otherwise eligible applicants for its mortgage pool have claims or judgments against them which could have been prevented or resolved, had the applicant had timely legal help.

- Problems relating to benefits, divorce settlements and child support can also have an impact on a family's income and debt burden.
This contract focuses primarily on promoting homeownership by resolving and preventing those legal problems which would otherwise disqualify families from obtaining mortgages, and secondarily on other objectives such as preventing default and strengthening neighborhoods.

- It was developed in response to concerns brought by Charlotte-Mecklenburg Housing Partnership (CMHP), Family Housing Services (FHS) and other housing agencies that legal difficulties affecting credit and incomes limit the number of buyers in this income category that can be mortgage qualified.

- Taken in tandem with the home mortgage counseling program proposed to be administered by CMHP, this contract is part of an enhanced, long-term strategy aimed at generating enough mortgage-ready homebuyers to meet the City's objectives of promoting homeownership and stabilizing neighborhoods in the City Within a City area.

Cost of the Contract

Council set aside $48,000 in the FY93 budget for this program, and staff was requested to work with LSSP to develop a contract and budget to be brought back for Council approval.

- The higher amount of $84,000 was requested by the contractor after having been unsuccessful in requesting funds as part of a HUD grant application (the HUD funds would have augmented the smaller amount originally requested from the City).

- The difference ($36,000) between the $84,000 proposed grant and the $48,000 already approved by Council is proposed to be made up with additional Innovative Housing Funds.

- If approved, the contract will be administered and monitored by the Community Development Department.

Funding: Innovative Housing Fund Capital Account.
What is citizen input on this issue?
The CMHP Board of Directors passed a resolution recommending that the City support LSSP's proposal to provide legal services aimed at removing obstacles to homeownership. The proposal was discussed with Greenville neighborhood representatives and received the endorsement of the Belmont Task Force.

Clearances: Community Development and Budget and Evaluation Departments.

15. Recommend amending the loan agreement of $181,660 dated August 27, 1990 (as amended January 13, 1992) between the City and Neighborhood Housing Services (NHS) by extending the repayment date of the loan agreement to December 31, 1992.

Staff Resource: Del Borgudorf

Council Action

Council is requested to approve an amendment to a loan agreement between the City and NHS which would extend the repayment date of the loan to December 31, 1992.

- The loan of $181,660 was for the construction of four units of infill housing in the Wilmore neighborhood.

- The agreement originally called for repayment by August 27, 1991 but was extended by Council at its January 13, 1992 meeting to August 27, 1992, along with other modifications.

Why Extend this Contract?

NHS requested a second extension on the repayment of the loan due to unforeseen circumstances which have undermined its ability to complete the construction and sale of the infill housing project as planned when the first extension was requested. Completion of the project was contingent on a Charlotte-Mecklenburg Housing Partnership (CMHP) loan to NHS for $85,000 approved in September, 1991. This loan, part of a workout plan for the agency, was funded later than anticipated due to difficulties affecting the value of properties offered as collateral from the perspective of the lender (see attached letter for detail).
NHS reports that the project is now 85 percent complete and the units are expected to be completed by September 1 and sold by year end. While the agency has been without an executive director since July 1991, an experienced full-time executive director has been hired with the assistance of NHS's national affiliate, Neighborhood Reinvestment Corporation. The new director is expected to begin work in August and his hiring is expected to assist the agency in fulfilling its contractual obligations to the City and to CMHP.

NHS has another loan agreement with the City, also dated August 27, 1990, for $234,000. This is a performance loan agreement for acquisition, rehabilitation and downpayment assistance in the Wilmore neighborhood. The agency is current on this loan, which requires payment of $12,000 per year. The next payment is due on August 27, 1992, and the agency has indicated that it will be able to make the payment as scheduled.

**Funding**

Extension of the repayment date of the loan requires no direct outlay of City funds. Assuming the loan is repaid according to the amended terms, the cost to the City of granting the request is equivalent to four months' lost interest on and alternative use of the outstanding loan amount.

**Background**

See attached letter from NHS explaining the reasons for the request for an extension and additional background information on City funding of NHS. An NHS program evaluation report done by the Community Development Department and a financial audit of the agency done by the internal Audit Division of the Finance Department are available upon request.

**Clearances:** Community Development Department

**Attachment No. 11**
16. Recommend approval to use $142,800 from the Development and Revitalization Fund to be used as matching funds for a $714,000 City Within a City loan to be made by NationsBank to FUN CITY, Inc. for the FUN CITY amusement park.

Staff Resource: Del Borgsdorf

Council Action

This action will approve the use of $142,800 Development and Revitalization funds as the City's matching funds for a $714,000 loan to be made by NationsBank for the FUN CITY amusement park as part of the City Within a City Loan/Equity Pool Program.

- City Council is being asked to approve this loan because the City loan will be in a third lien position instead of the customary second.

- A $511,000 loan from the Small Business Administration (Charlotte Certified Development Corporation) will be in a second lien position.

Details of the Project

The purpose of the City Within a City Loan/Equity Pool Program is to expand economic development opportunities, particularly the creation of jobs.

Jobs

This project will create 31 jobs for low to moderate income persons. All of the jobs will be created by December 31, 1992. FUN CITY, INC. will be a full service amusement and recreational facility that will include two 18-hole miniature golf courses, an 1100-linear foot go cart track, a nine-cage outdoor batting facility and a video arcade and refreshment center. The facility will be partly managed by the owner, John McDonald.

Location

This project is located on Charlotte's west side. It will contribute to the continuing development of the neighborhood and enhance the existing service complex created by Mr. McDonald's earlier projects (motel and cafeteria).
What are Council's options?
1. Approve the requested $142,800 loan for the FUN CITY project. (If this option is chosen 31 new jobs for low to moderate income persons in Charlotte will be available.)

2. Disapprove the requested $142,800 loan. (If this option is chosen, NationsBank may reconsider financing this project and the facility may not be completed.)

How much will this cost?
The total cost of the project is $1,662,835 of which $142,800 is being requested from the City as part of the City Within a City Loan/Equity Pool Program.

Background information is attached.

Clearances: Community Development Department.

Attachment No. 12

A. First reading of an ordinance authorizing the transfer of the City of Charlotte's cable television franchise agreement with American Television & Communications Corporation (ATC), doing business as Cablevision of Charlotte, to Time Warner Entertainment, Limited Partnership.

B. Recommend approval of this ordinance and amendments to the franchise agreement substituting Time Warner Entertainment, L.P. for ATC, and containing the following:

1. TWE's execution of an amended franchise agreement;
2. TWE Certificate of Insurance;
3. TWE Performance Bond;
4. TWE Letter of Guarantee of performance on franchise commitments;
5. TWE to provide independently audited annual financial statements which include a balance sheet and income statement for Cablevision of Charlotte.

Staff Resource: Del Borgsdorf
American Television & Communications Corporation (ATC) has requested that its Cablevision of Charlotte cable television franchise be transferred to its new parent company, Time Warner Entertainment, L.P. (TWE).

- Pursuant to Section 6-58 "Transfer of ownership or control" of the City's Cable Communications Regulatory Ordinance: "Any franchise granted hereunder cannot in any event be sold, transferred, leased, assigned or disposed of, including but not limited to by force or voluntary sale, receivership or other means, without the prior consent of the City and then, under such reasonable conditions as the City may establish."

- Staff of Communication and Information Systems (CIS), Finance and the City Attorney conducted a thorough review of the request pursuant to Section 6-58's provisions that the City "inquire into the legal, financial, character, technical and other public interest qualifications of the prospective controlling party" and recommends the transfer of the purchase be approved as stated in the attached report.

- Cablevision of Charlotte is a subsidiary of ATC which is a subsidiary of Time Warner Incorporated (TWI).

- TWI has entered into an agreement with Toshiba Corporation and C. Itoh & Company to form Time Warner Entertainment, Limited Partnership (TWE).

Among the assets TWI will be contributing to TWE is its cable television holdings, including ATC. Details of this business transaction are included in the STAFF REPORT attached.

- City staff reviewed the request and recommend the transfer of the franchise be approved.
City Staff also recommends that TWE provide independently audited financial statements. ATC/TWE is contesting this requirement because the City does not currently require independently audited financial statements from its cable operators. However, City staff feel strongly that such independently audited financial information is necessary for the following reasons:

1. Since ATC will no longer be a public corporation, City staff access to certain financial information necessary to analyze ATC/TWE financial viability may be difficult.

2. Currently ATC has a relatively limited debt burden, but its transfer to TWE will attach a great debt burden.

3. TWE has no real track record in either cable television system operations or financial viability. Therefore, there is a concern about TWE's ability to maintain a cash balance sufficient to meet the current and future operating needs of Charlotte's system.

In order to monitor these issues the staff will require the type of detailed, verified reporting which only the independently audited financial information requested can provide.

Clearances: CIS Department - Cable Television/Contracts Division, Finance Department - Internal Audit Division and City Attorney's Office.

Attachment No. 13
Recommending adoption of a resolution which sets the Charlotte Department of Transportation's Disadvantaged Business Enterprise goals at 13% for projects funded by the Federal Transit Administration.

Staff Resource:  Julie Burch

Council Action

Adoption of this resolution sets the goal for Disadvantaged Business Enterprises (DBE) at 13% for FY 1993.

- A complete report on the CDOT's DBE utilization will be presented in early fall as part of the annual report from the Minority Business Enterprise Program.

- Based upon CDOT's DBE utilization to date, no change is anticipated for FY93. The CDOT and the MBE Liaison Officer recommend that Council set the same 13% goal for FY93.

Past Experience

Since these regulations were enacted, the City has consistently met its goal.

<table>
<thead>
<tr>
<th>Year</th>
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<th>DBE/WBE Achieved</th>
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Other cities in N.C. receiving FTA funds have set similar goals.

Background: Federal Transit Administration (FTA) regulations require the annual submittal of Disadvantaged Business Enterprise (DBE) goals for the coming Federal fiscal year. This goal applies only to purchases that will use some FTA funds, and does not affect the city-wide goals for Minority Business Enterprise (MBE) activities. Fuel, tires, bus parts, and the repair of buses make up most of these operating costs. Other possibilities lie within the areas of office supplies, janitorial services, printing, uniforms, etc. Transit-related capital purchases are predominantly for transit vehicles and ancillary equipment, but vehicles are exempted from the goal calculations.

Clearances: The City Attorney has approved the resolution as to form.
Recommend authorizing the City Manager to execute a contract not to exceed $324,840 with Parsons Brinckerhoff Quade and Douglas, Inc. to identify a priority corridor for possible light rail transit system.

Staff Resource: Julie Burch

City Council is requested to:

- Approve the consultant selection committee's recommendation of a consultant team headed by Parsons Brinckerhoff Quade and Douglas, Inc. to perform a transitional analysis identifying a priority corridor for future analysis of the need for light rail transit. Firms assisting Parsons Brinckerhoff include:
  - Canby, Cameron and Company
  - Howard/Stein-Hudson Associates
  - Ralph Whitehead and Associates
  - Environmental Services, Inc.
  - LandDesign, Inc.

- Authorize the City Manager to execute a contract with Parsons Brinckerhoff for the nine-month study for a not-to-exceed amount of $324,840.

Purpose:

- To augment City staff resources with a consulting team which is knowledgeable of Federal Transit Administration (FTA) requirements and expectations for fixed guideway planning.

- To contract with a consulting team with experience in the following areas critical to analyzing the need for major transit facilities:
  - Travel Demand Estimation
  - Financial Analyses/Evaluation
  - Land Use/Transportation Linkage
  - Consensus Building
Options:

* Approve the selection committee's choice of the Parsons Brinckerhoff team for the contract. The selection committee recommends the Parsons Brinckerhoff team because:

1) Parsons Brinckerhoff is the most experienced firm in the country in preparing FTA-required studies. The company is currently participating in 13 of the 19 Federally-funded Alternatives Analyses/Draft Environmental Impact Statements (AA/DEIS) for new-start transit systems.

Attachment 1 summarizes Parsons Brinckerhoff's experience. Dave Miller, the proposed project manager, has managed or played a major technical role in similar studies in Milwaukee, Pittsburgh, and Hartford.

2) Parsons Brinckerhoff emphasized transportation/land use relationships in their proposal and included several experienced land use planners on their team.

3) Parsons Brinckerhoff included the firm of Howard/Stein-Hudson to direct a public involvement program for the study.

* Select the consultant team headed by Barton-Aschman Associates. The Barton-Aschman team was highly regarded because:

1) The team included Jeffrey Parker and Associates, a transportation finance consulting firm experienced in FTA financial analyses.

2) The team included Parsons DeLeuw, the firm which assisted the City on light rail integration with the Convention Center, the Rock Hill - to - Charlotte commuter rail analysis, and the vintage trolley study.

3) Barton-Aschman planned to locate its project manager in Charlotte to facilitate study coordination with local staff.
Cost:

- The cost-plus-fixed-fee contract with Parsons Brinckerhoff will not exceed $324,840.

- The City's share of the contract amount is $32,484 (10 percent). Federal and State funds are being used for the remaining 90 percent of the contract's cost.

- Parsons Brinckerhoff has included two disadvantaged business enterprises (DBE) on the consultant team. These two subcontractors will receive $50,000 (15.4 percent) of the total contract. This DBE participation exceeds the City's goal of 13 percent.

Background:

- At Council's request, Congress earmarked $1 million in the Intermodal Surface Transportation Efficiency Act of 1991 to continue fixed guideway planning in Charlotte.

- On April 13, 1992, Council authorized the City Manager to file applications with FTA and the NC Department of Transportation for $1,125,000 in Federal and State assistance. Approval of these grants is expected in July.

- In April, the Charlotte Department of Transportation (CDOT) mailed a Request for Proposal (RFP) to 17 consultants. Following advertisements in the Charlotte Observer and Passenger Transport, CDOT sent the RFP to 21 additional firms who requested it.

- Representatives of 13 firms attended an April 16 pre-proposal conference.

- On May 14, CDOT received four proposals. The selection committee interviewed three of the four respondents on June 1 and 3.

- Based on the results of the transitional analysis, and following FTA approval, the City would use the remaining $923,000 in Federal, State and local funds to finance an Alternatives Analysis/Draft Environmental Impact Statement for the priority corridor.

Clearances: City Attorney's office has reviewed the proposed contract with Parsons Brinckerhoff.
20. Recommend approval of two grant applications to the North Carolina Urban and Community Forestry Grants Program:
A. a $10,000 grant application to plant 285 trees, and adoption of a budget ordinance, and (B) a $10,000 grant to produce an instructive educational video, and adoption of a budget ordinance.

Staff Resource: Julie Burch

Grant Funding

The Federal Government has made $100,000 available to North Carolina under the "America the Beautiful" Program. Application for grants under the program are being accepted by the State through July 31, 1992.

Applicants will compete for funding within four categories: Local Government Program Development, Non-Profit Program, Site Specific Projects and Information and Education.

The City is submitting two grant applications which would compete under two different categories. The City will indicate to the State that the tree planting application is our top priority.

The grants will be matched by in-kind services.

Tree Planting Grant

The grant application falls under the category of Site Specific Projects. The grant funding would provide for the purchase of 285 trees. City crews would plant, water, and maintain the trees. Locations for the tree plantings are as follows:

- Remount Road
- Clanton Road and Dalton Village
- Weyland and Royston Streets
- Ashley Road
- Allegheny Street
- Berryhill Road
- Thrift Road
- Belhaven Road
- Tuckaseegee Road
- Moores Chapel Rd.
ITEM NO.  -  32 -

**Video Grant**

This grant application falls under the category of Information and Education.

The grant would provide funding to produce a video product promoting the Urban Forestry Program. The video will serve as a visual educational tool to aid professionals and the general public in understanding the benefits of preserving existing tree cover using approved arboricultural techniques. The video will be viewed at meetings, workshops and requested presentations for professional organizations or companies.

The City's share of funding will be an in-kind match, using City staff to provide technical content and technical production.

**Clearances:**

Engineering Department, General Services Department, Budget and Evaluation Department and Grant Review Committee.

**Recommendation:**

Recommend authorizing the City Manager to negotiate phase III of the storm water contract with Ogden Environmental and Energy Services, Inc. for an amount not to exceed $1,400,000.

**Staff Resource:** Julie Burch

**Council Action**

It is recommended City Council authorize the City Manager to negotiate phase III of the storm water contract with Ogden Environmental and Energy Services, Inc. for an amount not to exceed $1,400,000, in order to implement the Storm Water Services Program in January 1993.

Phase III is to include all remaining tasks necessary to implement the Storm Water Services Program in January 1993, such as:

- creating the account database for billing and customer service for over 130,000 parcels;
- providing temporary customer service technicians for up to six months;
- developing the procedures and standards for granting credits for private storm water controls;
- review of the initial group of credit applications;
• guidance for property owners who wish to retrofit existing detention basins for improved performance and credits; and
• a pilot area drainage master plan.

**Background:** In 1990, Ogden Environmental and Energy Services was selected for the storm water project by a staff committee in accordance with the Council approved process for selecting professional services.

The process to develop the Storm Water Services Program was to take over two years, and the contract was divided into three phases.

Phase I was awarded in October 1990 ($851,640), and Phase II in March 1991 ($1,100,000). They included work on parts 1 and 2 of the EPA storm water permit application, a pilot inventory of the drainage infrastructure, and development of the funding plan. The Phase II contract ($1,400,000 maximum) will bring the total project cost to $3,351,640.

**Funding:** Funds are available in the Storm Water capital account, and have been included in the Storm Water Program Budget.

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**22. Recommend appointment as special peace officers 18 park rangers transferred to Mecklenburg County to allow for law enforcement jurisdiction on Coliseum Authority property only until June 30, 1993.**

**Staff Resource:** Julie Burch

**Council Action**

In order for park rangers to continue to work off-duty in a law enforcement capacity on Coliseum Authority property until the County can confer jurisdiction, we recommend that Council designate as special peace officers for Coliseum Authority property only all City park rangers who transferred to the County with consolidation. This is similar to actions taken by Council in the past designating new park rangers or airport security officers as special peace officers for parks and airport property.
- These appointments as special peace officers would be effective until June 30, 1993.

**Background**

Section 7.61 of the City Charter gives Council the authority to appoint special peace officers to provide law enforcement functions on designated properties.

- Prior to being transferred to the County as part of the Parks and Recreation consolidation, City park rangers were empowered by the City Council to act as special peace officers within City parks. The definition of parks was interpreted by the City Attorney to include Coliseum property. Designation as special peace officers enabled park rangers to work as law enforcement officers at the Coliseum and Ovens Auditorium in their off-duty time.

- City park rangers transferred to the County on July 1, 1992. The County can only confer law enforcement jurisdiction on property owned, possessed or otherwise controlled by the County. According to the County Attorney, the rangers' law enforcement jurisdiction on Coliseum Authority property ended as of the consolidation date.

- The County will seek an amendment to its enabling legislation in January 1993 to allow them to give law enforcement jurisdiction to County employees designated as special peace officers on property owned by the City or the Coliseum Authority if services are requested by the City or Coliseum Authority.

- The names of the park rangers being designated as special peace officers are included in the attachment.

The City and County Attorneys and the County Manager's Office concur with this recommended action.

Attachment No. 15
BOARDS AND COMMISSIONS

23. A. NOMINATIONS

Councilmembers will make their nominations after which they will hand their nomination forms to the City Clerk. In the event there is only one person nominated for any one position, Council may make that appointment at this meeting.


Attachment No. 16

2. Mint Museum Board of Trustees — One appointment beginning July 31, 1992. Pam Patterson is not eligible for reappointment. Terms are for three years.

Attachment No. 17

3. Waste Management Advisory Committee — Five recommendations to County Commission for appointments beginning September 30, 1992 for three years. One appointee must represent each of the following categories: Planning Organization, Medical-Scientific, Chamber of Commerce, Clean City Committee, and Legal.

Medical Scientific
Incumbent — Robert Smith, eligible to be reappointed
(a) Beth Clark, nominated by Councilmember Clodfelter
(b) Jack Morrow nominated by Councilmember Reid

Clean City Committee
Incumbent — John Spegal, eligible to be reappointed

Chamber of Commerce
Incumbent — Gregory Simmons, eligible to be reappointed

Planning
(a) Mahlon Adams, nominated by Councilmember Wheeler

Legal —

NOMINATIONS

TOM GRIFFITH — Cynde Patterson

Attachment No. 18

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McCary/scan.

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B. APPOINTMENTS

The City Council may want to go into executive session for the purpose of casting ballots. The City Clerk will announce the results of the balloting.

1. Airport Advisory Committee - Two appointments beginning July 31, 1992, and one must be AVIATION AFFILIATED. Neither Osborne Oakley nor Edward High are eligible for reappointment. Terms are for three years.

AVIATION CATEGORY
(a) Tommy Norman, nominated by Councilmember Patterson
(b) Dr. Henry Nicholson, nominated by Councilmember Reid
(c) Ralph Easterling, nominated by Councilmember Hammond
(d) Jay Potter, nominated by Councilmember Martin

GENERAL CATEGORY
(a) Laura McClellan, nominated by Councilmember Scarborough
(b) Rusty Page, nominated by Councilmember Patterson
(c) Al Hicklin, nominated by Councilmember Reid
(d) Kay Cantrell, nominated by Councilmember Wheeler
(e) Frances Harkey, nominated by Councilmember Mangum
(f) Sandra Lynn Drakeford, nominated by Councilmember Patterson
(g) Clayton Lovell, nominated by Councilmember Hammond

Mr. Lovell called and withdrew his name on July 10.

Attachment No. 19

2. Citizens Oversight Committee for Cable Television - One appointment to fill an unexpired term which will expire March 31, 1993, for Mr. Ben Thalheimer who has resigned.

(a) Steve Kearney, nominated by Councilmember Patterson
(b) William G. Martin, Jr., nominated by Councilmember Reid
(c) Todd Duncan, nominated by Councilmember Martin
(d) David Wooten, nominated by Councilmember Mangum
(e) Wayne Brown, nominated by Councilmember Majeed

Attachment No. 20
C. Recommend approval of a resolution creating the Storm Water Services Advisory Committee.

Resolution: Adoption of this resolution is a formality that creates the Storm Water Services Advisory Committee and allows the City Clerk to begin the appointment procedure.

Background:
- In order to provide for maintenance and improvement of the City's drainage infrastructure, and the protection of surface waters from pollution, the City Council has adopted a comprehensive Storm Water Services Program.
- The Citizens Storm Water Task Force recommended that a permanent citizens committee be appointed to advise the City Council on storm water issues.
- The City Council, on May 26, 1992, approved the charge and make-up of the Charlotte Storm Water Services Advisory Committee.
- Adoption of the resolution will officially create the Advisory Committee and begin the appointment procedure. The Council appointment procedure is available in the City Clerk's Office.

CONSENT

BUDGET ORDINANCES

Recommend adoption of a budget ordinance appropriating $50,000 for the public notification process for seven annexation areas under consideration for June 30, 1993.

Annexation: Seven areas are under consideration for annexation on June 30, 1993. State law requires that appropriate notice be given all property owners in these areas of the public hearing at which the annexation will be discussed. Included in this public notification process is:

1. Written notice by first class mail to all property owners;
2. Legal notification in the newspaper two times before the public hearing, announcing the public hearing, and including a map and legal description of each of the annexation areas.

Funding: The budget ordinance appropriates $50,000 from the General Fund - Fund Balance.

25. Recommend adoption of a resolution approving Amendment No. 2 to Federal Aviation Administration (FAA) Grant 3-37-0012-11 and adopt ordinance appropriating grant monies of $147,135 to complete the project.

Amendment This amendment increases the FAA grant by $147,135 for a parcel of land that was omitted from the original grant.

On September 26, 1988, Council adopted a resolution accepting the FAA grant of $6,605,476.

This grant was for the construction of three taxiways and expansion of the air carrier parking ramp and Master Plan Land Acquisition.

Funding: Council has previously appropriated the anticipated proceeds of the Federal grant and 1987 Revenue Bonds to cover the City’s share of project costs. The City’s share is debt-serviced by the airlines through landing fees under the terms of their lease agreement.

Clearances: The Airport Advisory Committee, FAA and the airlines concur in this amendment.

26. Recommend adoption of an ordinance appropriating $46,217.50 in actual and estimated revenues to the Rental Rehabilitation Program.

Council Action This action is to appropriate actual and projected revenues generated by repayment of Rental Rehabilitation loans:

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
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<tbody>
<tr>
<td>Actual Revenues</td>
<td>$21,217.50</td>
</tr>
<tr>
<td>Estimated Revenues</td>
<td>25,000.00</td>
</tr>
<tr>
<td>Total</td>
<td>$46,217.50</td>
</tr>
</tbody>
</table>
The Federal Government requires that the City recycle loan repayments back into the Rental Rehabilitation Loan Program to be used for additional rental rehabilitation loans. No funds now remain in the program except these funds from loan repayments.

Appropriation of estimated revenues will allow these loan repayments to be used as soon as they are received, as required by HUD.

Clearances: Community Development and Budget & Evaluation.

Recommend adoption of an ordinance appropriating $3 million in Airport funds to provide project funding for the new Animal Control and Police Canine Facility.

Council Action

This ordinance provides a temporary source of funding for the construction of the new Animal Control and Police Canine Facility which will be located on approximately two acres of Airport property.

- In the following Bid section, Council is requested to award construction contracts totaling $2,788,205.46 for the facility.

- In order to reduce the impact of these capital costs on the General Fund, this project will be funded with monies borrowed initially from the Airport Fund. At some future date, the City will reimburse the Airport Fund from the General Fund or proceeds of a future bond issue to provide permanent funding.

- Since this facility will be built on Airport property, the project will be established as an Airport Capital Project. Airport Funds must be segregated from the General Fund monies in order to meet Federal requirements for use of Airport proceeds.

- Animal Control will budget and arrange for all maintenance and operating costs through the General Fund Budget, as well as annual interest on monies advanced and annual rental for the two acres of Airport property.

Clearances: Aviation Director, Finance Director.
GRANT/BUDGET ORDINANCE

28. Recommend that Council (1) accept a grant from the Governor's Crime Commission to fund Project Reduce the Risk and (2) adopt a budget ordinance appropriating $3,300 in federal funds and $1,100 in Police Asset Forfeiture funds into the grant account.

Grant

In February, 1992, Council approved a recommendation from the Public Safety Committee to ask the Governor's Crime Commission to fund research that would provide a profile of homicide suspects in Charlotte over the past four years. The profile would be used in further efforts to develop programs to target at risk youth to prevent violence and substance abuse.

The Governor's Crime Commission has approved the funding request and Council is asked to formally accept the grant and adopt the budget ordinance appropriating $3,300 in federal funds and $1,100 in Police Asset Forfeiture funds into the grant account.

Funding: $1,100, the required 25% cash match, will be taken from Police Asset Forfeiture funds.

BID LIST

29. Recommend adoption of the bid list as shown. The following contract awards are all low bid and within budget estimate unless otherwise noted. Each project or purchase was authorized in the annual budget.

A. Uniforms for Fire Dept.

Recommendation: By Purchasing Director and Fire Chief that the contract be awarded to the low bidder Martin's Uniform in the amount of $175,657.25.

Project Description: The Fire Department purchases uniforms on an annual basis to replace worn uniforms and to equip new recruits. The uniforms are standard blue shirts and trousers.

M/WBE Status: No known M/WBE vendors for uniforms.

Source of Funding: General Fund (Fire Department).
B. Animal Control and Police K-9 Facilities

**Recommendation:** By the City Engineer, based on the recommendation of the consultant East Coast Design, that the low bids and alternates be accepted for award:

- General Contract with John M. Campbell Co. for the negotiated contract sum of $1,905,155.00.
- Plumbing Contract with Tri-Meck Mechanical, Inc. for the negotiated contract sum of $199,466.00.
- Electrical Contract with Ind-Com Electrical Co. for the negotiated contract sum of $157,520.46.
- Mechanical Contract with Tri-Meck Mechanical, Inc. for the negotiated contract sum of $526,064.00.

**Project Description:** This project provides for the relocation and expansion of the Charlotte-Mecklenburg Animal Control Facility. The Charlotte Police Department K-9 Division will also operate from this facility.

Animal shelter personnel have doubled in the past seven years; the current site does not conform to intended land uses in the area; kennel space is inadequate; and expansion at the current site is not feasible due to space limitations. The Charlotte Police Department presently pays its K-9 handlers to care for the dogs in their own home; this facility provides for a safe place to store and work with these expensive dogs as well as providing a location for the K-9 teams to work and dispatch from.

**M/WBE Participation:**

**GENERAL**

The general contractor has committed M/WBE participation of:

<table>
<thead>
<tr>
<th>M/WBE</th>
<th>AMOUNT</th>
<th>PERCENT OF TOTAL PROJECT COST</th>
<th>PROJECT GOALS</th>
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<tbody>
<tr>
<td>MBE</td>
<td>$167,000</td>
<td>8.8%</td>
<td>13%</td>
</tr>
<tr>
<td>WBE</td>
<td>$0</td>
<td>0%</td>
<td>8%</td>
</tr>
</tbody>
</table>

The Engineering Department has reviewed the contractor's good faith efforts to meet the project goals and determined that he has complied with the requirements of the M/WBE Program. The M/WBE Director concurs in the determination and recommendation for award.
PLUMBING

The plumbing contractor has committed M/WBE participation of:

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<th>AMOUNT</th>
<th>PERCENT OF TOTAL PROJECT COST</th>
<th>PROJECT GOALS</th>
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<tbody>
<tr>
<td>MBE $0</td>
<td>0%</td>
<td>2%</td>
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<tr>
<td>WBE $0</td>
<td>0%</td>
<td>2%</td>
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</table>

The Engineering Department has reviewed the contractor's good faith efforts to meet the project goals and determined that he has complied with the requirements of the M/WBE Program. The M/WBE Director concurs in the determination and recommendation for award.

MECHANICAL

The mechanical contractor has committed M/WBE participation of:

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<th>AMOUNT</th>
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<th>PROJECT GOALS</th>
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<tbody>
<tr>
<td>MBE $0</td>
<td>0%</td>
<td>2%</td>
</tr>
<tr>
<td>WBE $0</td>
<td>0%</td>
<td>2%</td>
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</table>

The Engineering Department has reviewed the Contractor's good faith efforts to meet the project goals and determined that he has complied with the requirements of the M/WBE Program. The M/WBE Director concurs in the determination and recommendation for award.

ELECTRICAL

The contractor has complied with the M/WBE contract provisions which allow him to perform all the work with his own forces. The M/WBE Director has reviewed the documentation and concurred with the recommendation for award.
Due to the complexity of the project, it was anticipated that the bids for the project may exceed the available funds. Consequently, 16 deductive alternates were identified for bidding to provide the means for getting the project within budget. An exceptional number of very competitive bids (13 general contract bids, a total of 37 bids for all contracts) were received. However, the low amount bid after deducting all alternates still exceeded the budget by $79,800. An additional $59,750 has been negotiated down with the low bidders as allowed by N.C. General Statute. The remaining overrun was taken from the project contingency and a Central Services account for mechanical system controls.

Source of Funding: Airport Capital Improvement Fund (Animal Control and Police K-9 Facility - Airport Operating Fund Balance) - $3,000,000 General Capital Improvement Fund (Building Maintenance - Pay-As-You-Go).

C. Statesville Avenue Landfill Cleanup Fencing Purchase and Installation

Recommendation: By the City Engineer that the low bid of $149,455.50, as submitted by Allsteel Products Company, be accepted for award on a unit price basis.

Project Description: On January 27, 1992 the City of Charlotte City Council instructed the Engineering Department to begin implementation of a three phase cleanup plan. The first phase is the security fence installation.

M/WBE Status:

The contractor has committed M/WBE participation of:

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<th>AMOUNT</th>
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<tbody>
<tr>
<td>MBE</td>
<td>$14,136.00</td>
<td>9%</td>
<td>14%</td>
</tr>
<tr>
<td>WBE</td>
<td>0</td>
<td>0%</td>
<td>10%</td>
</tr>
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</table>

The Engineering Department has reviewed the contractor's good faith efforts to meet the project goals and determined that he has complied with the requirements of the M/WBE Program. The M/WBE Director concurs in the determination and recommendation for award.
D. Taxiway "K" Ramp Expansion

Recommendaion: The Aviation Director recommends that a contract in the amount of $360,915.95 be awarded to Blythe Industries, Inc. for the Taxiway "L" Ramp Extension on unit price basis.

Project Description: On June 22, 1992, Council adopted an ordinance appropriating $2,750,000 for project funding of an aircraft maintenance hangar. CCAir, Inc. (USAir Express) will initially occupy the facility. CCAir, Inc., is closing their other aircraft maintenance facilities and relocating them to Charlotte. This facility will employ over 140 highly skilled personnel. The taxiway "K" ramp expansion will provide airplane parking at the new maintenance hanger.

Source of Funding: Airport Capital Improvement Fund (Aircraft Maintenance Hanger).

| Total Estimate: | $425,703.00 |
| Total Bid: | $360,915.00 |
| Difference: | $64,787.05 (15%) |

M/WBE Status: 15% Goal - The low bidder was responsive to Disadvantaged Business Enterprise (DBE) requirements at the time of bid.

DBE participation = 9.2%

E. Water Main Construction

Recommendation: Director, Charlotte-Mecklenburg Utility Department recommends that the low bid by Prospt Construction Company of Concord, North Carolina in the amount of $663,690.80 be accepted for award of contract on a unit price basis.

Project Description: Construction will extend water service to residences/businesses which have requested connection to the City's water system.
M/WBE Status:

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<th>AMOUNT</th>
<th>PERCENTAGE OF TOTAL PROJECT COST</th>
<th>PROJECT GOALS</th>
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<tr>
<td>MBE</td>
<td>$10,000</td>
<td>1.51%</td>
<td>6%</td>
</tr>
<tr>
<td>WBE</td>
<td>$35,000</td>
<td>5.27%</td>
<td>3%</td>
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The Utility Department has reviewed the contractor’s good faith efforts to meet the project goals and determined that he/she has complied with the requirements of the M/WBE Program. The M/WBE Director concurs in the determination.


Estimated Cost: $750,000
Low Bid: $663,691
Difference: $83,309 (11%)

F. Water Main Construction
FY93 Contract No. 2
Street Main Extensions

Recommendations: Director, Charlotte-Mecklenburg Utility Department recommends that the low bid by W. M. Paris & Associates of Charlotte, North Carolina in the amount of $501,177.66 be accepted for award of contract on a unit price basis.

Project Description: Construction of this project will extend water service to residences/businesses which have requested connection to the City's sewer system.

M/WBE Status:

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<th>AMOUNT</th>
<th>PERCENTAGE OF TOTAL PROJECT COST</th>
<th>PROJECT GOALS</th>
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<tbody>
<tr>
<td>MBE</td>
<td>$0</td>
<td>0%</td>
<td>12%</td>
</tr>
<tr>
<td>WBE</td>
<td>$9,750</td>
<td>1.95%</td>
<td>2%</td>
</tr>
</tbody>
</table>

The Utility Department has reviewed the contractor’s good faith efforts to meet the project goals and determined that he/she has complied with the requirements of the M/WBE Program. The M/WBE Director concurs in the determination.

Estimated Cost: $500,000
Low Bid: 501,178
Difference: 1,178 (less than 1%)

G. Sanitary Sewer Construction Charlotte-Mecklenburg FY93 Contract No. 1 Utility Department Street Main Extensions

Recommendations: Director, Charlotte-Mecklenburg Utility Department recommends that the low bid by McDaniel Construction Contractors, Incorporated of Spindale, North Carolina in the amount of $842,813.47 be accepted for award of contract on a unit price basis.

Project Description: Construction of this project will extend sewer service to residences which have been determined to be public health hazards and/or to residences/businesses which have requested connection to the City's sewer system.

M/WBE Status:

McDaniel Construction is a WBE certified with the City of Charlotte.

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<tr>
<th>PERCENTAGE OF TOTAL PROJECT AMOUNT</th>
<th>PROJECT COST</th>
<th>GOALS</th>
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<tbody>
<tr>
<td>MBE  $34,900</td>
<td>4.14%</td>
<td>6%</td>
</tr>
<tr>
<td>WBE  807,913</td>
<td>5.86%</td>
<td>3%</td>
</tr>
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</table>

The Utility Department has reviewed the Contractor's good faith efforts to meet the project goals and determined that they have complied with the requirements of the M/WBE Program. The M/WBE Director concurs in the determination.

Source of Funding: Water/Sewer Capital Improvement Program - Street Main Extension Program.

Estimated Cost: $869,160
Low Bid: 842,814
Difference: $26,347 (3%)
H. Water District Project  
16-Inch Water Main Along 
Mt. Holly-Huntersville Road 
From Barrister Way to 
Alexanderana Road

Recommendation: Director, Charlotte-Mecklenburg Utility Department recommends that the low bid by RDR, Incorporated of Stanfield, North Carolina in the amount of $278,041.80 be accepted for award of contract on a unit price basis.

Project Description: Construction of this project will extend water service to Huntersville/North Mecklenburg Area and will accommodate anticipated growth in this area.

M/WBE Status:

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<tr>
<td>MBE</td>
<td>$ 150.00</td>
<td>0.05%</td>
</tr>
<tr>
<td>WBE</td>
<td>8,450.00</td>
<td>3.04%</td>
</tr>
</tbody>
</table>

The Utility Department has reviewed the contractor's good faith efforts to meet the project goals and determined that he/she has complied with the requirements of the M/WBE Program. The M/WBE Director concurs in the determination.


Estimated Cost: $297,000
Low Bid: $278,042
Difference: $ 18,958 (6%)
1. Water District Project
   12-Inch Water Main Along Sandy Porter Road and Brown Grier Road

Recommendation: Director, Charlotte-Mecklenburg Utility Department recommends that the low bid by W. M. Parris & Associates North Carolina in the amount of $267,934.93 be accepted for award of contract on a unit price basis.

Project Description: Construction of this project will extend fire protection to the Sandy Porter Road/Brown Grier Road Area. This project will also strengthen the water supply to the Taragate Farms area in addition to providing an attractive extension for future development.

M/WBE Status:

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<th>PERCENTAGE OF TOTAL</th>
<th>PROJECT GOALS</th>
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<tbody>
<tr>
<td>MBE</td>
<td>0</td>
<td>3%</td>
</tr>
<tr>
<td>WBE</td>
<td>0.00</td>
<td>3.30%</td>
</tr>
</tbody>
</table>

The Utility Department has reviewed the contractor's good faith efforts to meet the project goals and determined that he/she has complied with the requirements of the M/WBE Program. The M/WBE Director concurs in the determination.

Source of Funding: Water/Sewer Capital Improvement Program - Water Main Along Sandy Porter and Brown Grier Road.

Estimated Cost: $343,000
Low Bid: 267,935
Difference: $75,065 (22%)
AGREEMENT AMENDMENT

30. Recommend approval of amendment No. 4 to the agreement with Professional Service Industries, Inc. (PSI) for $2,500,000 to provide environmental testing, engineering services and contamination clean-up during FY93 for the Underground Storage Tank Program.

Underground Storage Tanks

- Environmental Protection Agency regulations (effective December 22, 1988) have increased the levels of control for underground storage tanks. This required the City to determine if any leakage or contamination had occurred at any of 191 City-owned tanks, the extent of contamination, and then prepare any clean-up plans necessary.

- Amendments have been added to the original agreement as the funding has become available to keep this program on-going in order to comply with the Environmental Protection Agency regulations. See attachment for details regarding these amendments.

- PSI is currently working on four sites where contamination has occurred and clean-up is underway. (Existing Law Enforcement Center, Grady Cole Center, Fire Logistics, and Old Transit Garage). Clean-up at Fire Station No. 24 is complete. This amendment will provide funds during FY93 to evaluate approximately 120 tanks and to begin any necessary clean-up.

- The State will reimburse approximately 70% of this program's costs.
**Project Cost:**

Amendment No. 4 for $2,500,000 includes an estimated $1,200,000 for actual clean-up costs and an estimated $1,300,000 for testing services to determine if leakage or contamination has occurred at the site and the preparation of clean-up plans. Competitive bids are taken for the clean-up of the sites and charged back to the City at actual costs, while the testing services and plan preparation is charged on an hourly and unit price basis. The rates charged by PSI are comparable to the rates charged by other firms for similar services in this area and were established in the original agreement.

The total amount of the agreement with PSI, including Amendment No. 4, is $3,635,000.

**Future Project Costs**

- Funding needs on the Underground Storage Tank Program in FY94, FY95 and FY96 are estimated to be $3,300,000.00 per year.
- Future funding beyond FY96 will depend on further study of all the remaining City-owned tanks.

**Funding:**

Underground Storage Tank Capital Account.

**Clearances:**

This amendment has been reviewed by the City Attorney's Office and reviewed and approved by the Engineering Department.

Attachment No. 21

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31. **Recommend approval of Amendment No. 1 to the agreement with Law Environmental, Inc. for $73,000 to provide design and construction administration services for new fire pits at the Police and Fire Training Academy.**

**Council Action**

The existing fire pits at the Police and Fire Training Academy have been unusable for almost three years. This agreement will provide for design and construction administration for construction of new fire pits on a clean site.

- The project cost is estimated at $250,000.
**Background**

- Fire pits are needed to provide live fire training exercises for recruit classes and annual company evaluations.
- The Airport is in the process of building a large fire pit with an aircraft simulated structure. The new Fire Academy pits have been cutback to account for the Airport fire pit which will be used by all Fire Department companies.
- The new, smaller pits will use natural gas for live fire burns.

**Funding:**
Police and Fire Academy Improvements Capital Account.

**Clearances:**
This amendment has been reviewed by the City Attorney's Office and the appropriate Engineering and Fire Department staff.

**CONTRACT AMENDMENT**

**Recommend renewal of a contract with Presbyterian Hospital to administer an Employee Assistance Program (EAP) for the City of Charlotte.**

**Contract**
It is recommended that the City continue to contract with Presbyterian Hospital to provide EAP services at the current contract price. The annual cost for the recommended contract is $67,500 which is funded in the FY93 budget.

**Background**
The City has a contract with Presbyterian Hospital to administer an Employee Assistance Program (EAP). The purpose of the EAP is to provide counseling for employees who have personal problems which adversely affect job performance. (The program also covers family members.) Among the problems which are covered under the EAP are alcoholism, drug addiction, emotional distress and marital/family problems. Many employers provide EAPs as a means for maintaining and/or restoring employee productivity.

During the last year, 392 individuals used the EAP and there were 1,229 counseling sessions. Data provided by the contractor and feedback from both supervisors and employees indicates that the EAP objectives are being met.
CHANGE ORDER

Recommend approval of a change order with M. B. Kahn
Construction Company for $77,492.50 for work on the Discovery
Place Omnimax addition.

Change Order

On April 23, 1990, Council approved construction contracts with M. B. Kahn (general), Alpha Mechanical (plumbing and mechanical) and Watson Electric Company (electrical) for the construction of Discovery Place Omnimax addition. The project was substantially completed and turned over to the City on October 16, 1991.

- As contractors working directly for Discovery Place (sound system, dome, planetarium, Imax projection system, restaurant, etc.) were undertaking their work and installing equipment, revisions became necessary that were unanticipated.

- In order to meet the opening schedule, the changes were undertaken, with the knowledge that adequate funding was available in the project account to pay for this work.

- Some changes were also required to meet building code, and some of these changes were for claims made by the contractor for additional work.

- We worked with the general contractor, the architect and Discovery Place staff in reviewing these changes since November, and have finally reached an agreement on these items.

- This change order has been reviewed and approved by Discovery Place staff, the architect, and Engineering staff.

Funding: Discovery Place Phase II Expansion Capital Account.
LEASE TERMINATION

34. Recommend termination of lease with USAir for 3,012 square feet of cargo building space at Charlotte/Douglas International Airport.

Lease
- U.S. Air had occupied a cargo building in the air cargo area of the Airport near the old terminal building until December 31, 1991.
- U.S. Air communicated to the Airport the desire to terminate the lease of the cargo building on December 31, 1991 due to consolidation of operations.
- The Airport notified U.S. Air that the lease was terminated effective December 31, 1991, but was advised by legal counsel that City Council must take action on the lease agreement.
- It is anticipated that the cargo building will be occupied by a new tenant within 90 days.

Council Action
Council is requested to formally approve USAir's request to terminate this lease with the City, effective December 31, 1991.

SPEED LIMITS

35. A. Recommend adoption of an ordinance amending City Code 14-131(c) to set the speed limit on 33 Charlotte streets.

Speed Limits
- This action will set the speed limit on 33 Charlotte streets.
- North Carolina General Statute 20-141 requires that changes in the speed limits of streets other than the 35 miles per hour municipal speed limit be approved by the local governing body, in this case the Charlotte City Council. Furthermore, any speed limit changes
Involving State system streets must also be approved by the North Carolina Board of Transportation. A number of thoroughfare speed limits need adjustment, based on the Charlotte Department of Transportation's engineering analysis.

- Attached is the list of streets and speed limits affected by this ordinance.

B. Recommend adoption of ordinance to lower the speed limit on 27 neighborhood streets from 35 miles per hour to 25 miles per hour.

<table>
<thead>
<tr>
<th>Street Name</th>
<th>Speed Limit</th>
</tr>
</thead>
<tbody>
<tr>
<td>All Saints Lane</td>
<td>25 mph</td>
</tr>
<tr>
<td>Chapel Creek Court</td>
<td>25 mph</td>
</tr>
<tr>
<td>Conner Boulevard</td>
<td>25 mph</td>
</tr>
<tr>
<td>Ivygate Lane</td>
<td>25 mph</td>
</tr>
<tr>
<td>Meadowridge Drive</td>
<td>25 mph</td>
</tr>
<tr>
<td>Pendock Court</td>
<td>25 mph</td>
</tr>
<tr>
<td>Trimmings Court</td>
<td>25 mph</td>
</tr>
<tr>
<td>Windburn Lane</td>
<td>25 mph</td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td>Foxglove</td>
<td></td>
</tr>
<tr>
<td>Foxglove Drive</td>
<td>25 mph</td>
</tr>
<tr>
<td>Heather Ridge Court</td>
<td>25 mph</td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td>Wessex Square</td>
<td></td>
</tr>
<tr>
<td>Annerly Court</td>
<td>25 mph</td>
</tr>
<tr>
<td>Ashridge Drive</td>
<td>25 mph</td>
</tr>
<tr>
<td>Benridge Lane</td>
<td>25 mph</td>
</tr>
<tr>
<td>Bournewood Lane</td>
<td>25 mph</td>
</tr>
<tr>
<td>Bryanstone Court</td>
<td>25 mph</td>
</tr>
</tbody>
</table>
Carberry Court .......................... 25 mph
Cringe Court .................................. 25 mph
Deanscroft Drive .................................. 25 mph
Ovington Circle .................................. 25 mph
Truscott Road .................................. 25 mph
Twytham Lane .................................. 25 mph
Whetstone Court .................................. 25 mph
Whitwell Court .................................. 25 mph
Wilsham Court .................................. 25 mph

Alpine Village

Oak Drive .................................. 25 mph

Providence Plantation

Lancelot Drive .................................. 25 mph

Rittenhouse

Mattingwood Drive .................................. 25 mph

TAX REFUND

36.

Recommend adoption of a resolution authorizing the refund of
 certain taxes assessed through clerical or assessor error in
the amount of $35,424.15.

CODE ENFORCEMENT

37.

Detailed information is attached for each of the following
code enforcement actions. Funds are available and liens will
be placed against the properties for the costs incurred.

A. Recommend adoption of an Ordinance authorizing the use of
In Rem Remedy to demolish and remove the dwelling located at
4034 Fieldcrest Road.

B. Recommend adoption of an ordinance authorizing the use of
In Rem Remedy to demolish and remove the dwelling located at
1908-10 Gibbs Street.
C. Recommend adoption of an Ordinance authorizing the use of In Rem Remedy to demolish and remove the dwelling located at 3134 Monroe Road.

Attachment No. 25

D. Recommend adoption of an Ordinance authorizing the use of In Rem Remedy to demolish and remove the dwelling located at 3129 Washburn Avenue.

Attachment No. 26

E. Recommend adoption of an Ordinance authorizing the use of In Rem Remedy to demolish and remove the dwelling located at 3125 Washburn Avenue.

Attachment No. 27

F. Recommend adoption of an Ordinance authorizing the use of In Rem Remedy to demolish and remove the dwelling located at 2622 Hemphill Street.

Attachment No. 28

G. Recommend adoption of an Ordinance authorizing the use of In Rem remedy to demolish and remove the dwelling located at 1414 East Sugar Creek Road.

Attachment No. 29
PROPERTY TRANSACTIONS

38. Recommend approval of the following property transactions.

A. Project: F.A.R. Part 150 Land Acquisition Program - Residential Purchase

   Owner(s): James R. Sturgill and wife, Sarah
   Property Address: 6427 Teresa Avenue
                   Charlotte, N. C. 28214
   Property to be acquired: .504 acres
   Improvements: 3 bedrooms, 1 bath, ranch
   Tax Value: $83,690.00 Purchase Price: $105,000.00
   Remarks: Purchase price was determined by an independent appraiser and a review by a second appraiser. Each appraisal takes into consideration specific quality and quantity of the house. The tax department has lowered the evaluations in Moore's Park due to "economic obsolescence" (proximity to the Airport). Residential property acquired per Federal Guidelines 49 CFR Part 24 of the Uniform Acquisition and Relocation Act 1970. Owners eligible for relocation benefits. Acquisition and relocation costs eligible for...

   Zoned: 06 Use: Commercial
   Tax Value:$1,184,430.00 Tax Code: 155-013-04

B. Project: Fourth/Hawthorne/Caswell Intersection Improvement, Parcel No. 6

   Owner(s): Branch Banking and Trust Co.
   Property Address: 101 Queens Road
   Property to be acquired: 1,038 sq.ft. (0.024 ac.) in fee simple, 700 sq.ft. (0.016 ac.) Temporary Construction Easement.
   Improvements: None
   Price: $28,320.00
   Remarks:

C. Project: Monroe Road/Wendover Road/Eastway Drive Intersection Improvements, Parcel No. 11 & 12

   Owner(s): James E. Todd
   Property Address: 3925-27 Monroe Road
   Property to be acquired: 1,178 sq.ft. (0.027 ac.) fee simple plus Temporary Construction Easement.
   Improvements: Sign, asphalt pavement
   Price: $45,000.00
Remarks: The property currently has fifteen parking spaces serving three businesses. After construction there will be only eight parking spaces left to serve the same businesses and the road will be significantly closer to the building. Compensation includes reduction in the value of the building as a result of the substantial loss of the parking lot spaces.

Zoned: B-2 Use: Commercial
Tax Value: $39,010.00 Tax Code: Part of: 159-054-83

D. Project: Shamrock Drive Widening, Parcel No. 33
Owner(s): Philip B. Turpin, Jr. & Michael Turpin, Partners in Turpin Associates, a General Partnership
Property Address: 3001 Shamrock Drive
Property to be acquired: 645 sq.ft. (0.0148 ac.) plus 1,215 sq.ft. (0.0279 ac.) of Temporary Construction Easement.
Improvements: Advertising sign - paved parking area
Price: $10,300.00
Remarks: To acquire road right of way for road widening (construction complete).

Zoned: B-2 Use: Retail
Tax Value: $207,710.00 Tax Code: 099-052-01
The following information should appear in minutes of Charlotte City Council.

The City Manager has recently exercised his authority to transfer up to 10% of a department's budget allocation, as explained in the Council/Manager Memo of July 17, 1992.

Transfer from:

<table>
<thead>
<tr>
<th>Dollars</th>
<th>Department</th>
<th>Account</th>
</tr>
</thead>
<tbody>
<tr>
<td>$700,000</td>
<td>Solid Waste</td>
<td>508.00</td>
</tr>
<tr>
<td>400,000</td>
<td>DOT</td>
<td>513.00</td>
</tr>
<tr>
<td>400,000</td>
<td>Parks and Rec.</td>
<td>300.03</td>
</tr>
<tr>
<td>300,000</td>
<td>Non-Departmentals</td>
<td>530.01</td>
</tr>
</tbody>
</table>

Transfer to:

<table>
<thead>
<tr>
<th>Dollars</th>
<th>Department</th>
<th>Account</th>
</tr>
</thead>
<tbody>
<tr>
<td>$25,000</td>
<td>Planning</td>
<td>114.00</td>
</tr>
<tr>
<td>45,000</td>
<td>Mint</td>
<td>235.00</td>
</tr>
<tr>
<td>1,730,000</td>
<td>Fire</td>
<td>402.51</td>
</tr>
</tbody>
</table>
- Applicants: Dwayne and Vannessa Long
- Current Address: 512 Arrowhawk Drive
- Age: 31, 30 respectively
- Family Composition: Mr. and Mrs. Long and 3 children, ages 10, 8 and 6
- Monthly Income: $3,037.57
- Source of Income: Self-employed floor finisher (Mr. Long)
  Special Clerk, Southern Bell (Mrs. Long)
- % of Household Income: 83% of the median income for a family of 5

- Analysis of Household Income:

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Gross Monthly Income</td>
<td>$3,037.67</td>
</tr>
<tr>
<td>Less Federal Taxes</td>
<td>$2,809.17</td>
</tr>
<tr>
<td>Available for Housing</td>
<td>$842.75</td>
</tr>
<tr>
<td>Less Taxes &amp; Ins. (Est.)</td>
<td>-130.00</td>
</tr>
<tr>
<td>Available for Loan Payment</td>
<td>$712.75</td>
</tr>
</tbody>
</table>

- Council's approved Selective Rehabilitation Loan Program states that a family is to pay no more than 30% of their gross monthly income, less federal taxes, toward housing expense. (Housing expenses are defined as principal and interest payments, real estate taxes and insurance.)

- Type of Assistance:

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Loan Amount</td>
<td>$95,816</td>
</tr>
<tr>
<td>Interest Rate</td>
<td>3%</td>
</tr>
<tr>
<td>Term</td>
<td>30 years</td>
</tr>
<tr>
<td>Monthly Payment (P&amp;I)</td>
<td>$404.34</td>
</tr>
</tbody>
</table>

- The after-rehabilitation value of the subject property will be $100,000.
A JOINT RESOLUTION STATING THE INTENT
OF MECKLENBURG COUNTY AND THE CITY OF CHARLOTTE,
TO BE AWARE AND SENSITIVE TO THE IMPACT OF LAND USE
AND OTHER PLANNING POLICY DECISIONS
ON THE CHARLOTTE-MECKLENBURG SCHOOL SYSTEM

WHEREAS, long-range planning and land use decisions are recognized to have a substantial effect on capital planning, school assignments and busing.

WHEREAS, the Planning Commission and Charlotte-Mecklenburg School System have entered into a memorandum of understanding regarding inter-agency cooperation in the areas of long-range planning, land development, and the evaluation of alternative sites for new schools.

WHEREAS, The recommendations of the Education Strategic Planning Team stressed the importance of recognizing the relationship between land use decisions and school system operations.

BE IT RESOLVED by the Mecklenburg County Board of County Commissioners and the City Council of the City of Charlotte, North Carolina

The Board of County Commissioners and City Council shall realize and be sensitive to the impact on Charlotte-Mecklenburg Schools of land use and other planning policy decisions.

Mecklenburg County Board of County Commissioners
Adopted this 3rd day of February, 1992

APPROVED AS TO FORM

County Attorney

City Council of the City of Charlotte, North Carolina
Adopted this _____ day of ____________, 1992

APPROVED AS TO FORM

City Attorney
RESOLUTION NO. ______

A RESOLUTION APPROVING AMENDMENTS TO THE SOLID WASTE MANAGEMENT PLAN INTERLOCAL AGREEMENT WITH MECKLENBURG COUNTY

WHEREAS, the City of Charlotte entered into the Solid Waste Management plan Interlocal Agreement with Mecklenburg County wherein the City approved the Mecklenburg County Solid Waste Management Plan dated September, 1988 (the "Plan"); and

WHEREAS, the City adopted a resolution on October 8, 1990 approving changes to the Plan reflected in the document entitled "Mecklenburg County Solid Waste Management Plan Proposed 1990 Revisions"; and

WHEREAS, Mecklenburg County, upon the advice of its Waste Management Advisory Board, on February 17, 1992 approved revisions to the Plan as reflected in the attached document entitled "Mecklenburg County Solid Waste Management Plan" dated January 8, 1992; and

WHEREAS, the amendments reflect changes in State regulations and in the local environment. In particular, the changes extend the final year of the plan from 2006 to 2016; reduce the goal for reducing the solid waste stream through source reduction, recycling, reuse and composting on a per capita basis from 30% by the year 2006 to 40% by June 30, 2001; and lower the resource recovery/W-T-E goal from 40% to 30%; and
WHEREAS, Mecklenburg County has requested that the City also approve the revised Plan.

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Charlotte that the City does hereby approve the revisions to the Mecklenburg County Solid Waste Management Plan as outlined in the attached document entitled "Mecklenburg County Solid Waste Management Plan" dated January 8, 1992.

This Resolution shall become effective immediately upon its adoption.

Approved the ___ day of __________, 1992.

APPROVED AS TO FORM:

[Signature]

City Attorney
The Charlotte City Council Public Safety Committee met on June 17, 1992, at 4:00 pm in room CH-14 of the Charlotte-Mecklenburg Government Center with Chairman Pat McCrory presiding. Committee members Hoyle Martin, Cyndee Patterson, Don Reid and Lynn Wheeler were present.

Staff members in attendance: Chief Ron Stone, Darrellyn Kizer and Stephanie Webster - Police Department; Henry Underhill - City Attorney; J. W. Walton, Jr. - Community Development; Pam Syfert and Darlene Shrum - City Manager's Office

Others present: Michael Schneiderman, Cullie Tarleton, Richard Whisnant, Paul DeFreeze, and members of the news media.

**Code Enforcement for Abandoned Commercial Buildings Uptown**

**Discussion:** The committee met for discussion and to make recommendations on how the City can use its resources to secure and/or demolish vacant commercial buildings in the Central Business District (CBD). J. W. Walton provided an overview of four enforcement options developed by Community Development:

1. Determine if Charlotte Uptown Development Corporation (CUDC) could develop economic development strategies for productive use of such buildings;
2. Continue with County enforcement of buildings in CBD, and City enforcement in residential areas;
3. City assuming responsibility for securing buildings in CBD short of demolition;
4. City assuming responsibilities under option #3 including demolition should selected remedies fail.

CUDC representatives expressed concern about the potential for demolition of buildings that may have the potential for future re-use. Like concerns were expressed by committee members, as well as the undesirability of having vacant, overgrown lots in the uptown area. It was stressed that demolition proceedings should be considered only in extreme situations.

**Action Taken:** Motion passed 3-2 approving staff recommendation (Options #3 and #4 combined) giving the Community Development Department responsibility for abandoned commercial buildings in the CBD, and the option to act with Council approval where demolition is found to be necessary. However, due to cost considerations and the potential for adaptive re-use, all measures short of demolition should be exhausted first.
Ordinance Revisions from the Lawyers Subcommittee of the CUUDC

Discussion: Richard Whisnant, chairman of the CUUDC lawyer's subcommittee, presented a report on proposed strategies to improve safety and mitigate the problem of panhandling and loitering in the uptown area. The subcommittee recommended enacting several City ordinances and making modifications to several other existing ordinances. Mr. Whisnant stated that the existing ordinance which requires issuance of permits from City Council was considered unconstitutional by his subcommittee because City Council could be selective about who receives permits. Under the proposed ordinance, permits would be issued by the City Manager's Office and police would be given authority to arrest forceful or threatening panhandlers.

Concerns were expressed by committee members that a permitting process as proposed would not be effective. Those in favor of permitting felt it would give police officers a tool to stop panhandlers from accosting pedestrians.

Action Taken: Motion passed 3-2 approving requirement of permit for any person to beg or solicit; motion passed 5-0 approving prohibited conduct while begging or soliciting; motion passed 5-0 in approval of Sections 7-18 (trespassing) and 15-11 (unauthorized person on parking lots), as amended.

Meeting adjourned at 5:35 p.m.
BRIEFING PAPER:
ABANDONED COMMERCIAL BUILDINGS IN THE CENTRAL BUSINESS DISTRICT

THE ISSUE

Should the City make it a priority to resolve the problem of abandoned commercial buildings in the Central Business District (CBD) and devote City resources to this purpose?

OPTIONS

Option #1.

Determine if the Charlotte Uptown Development Corporation (CUDC) could develop economic development/redevelopment strategies to recycle abandoned commercial buildings to productive and profitable use.

Response:

Mike Schneiderman of CU DC responds in the following way: "Based on the low ebb of the real estate cycle, it would not be a good use of CU DC time and resources to develop detailed plans for the re-use of abandoned buildings uptown... In the long term, when incentives are available, CU DC would be willing to work with owners to explore feasible alternatives for their properties. In the short term, those properties should be secured and protected from extinction."

Advantages:

None, relative to the status quo.

Disadvantages:

(1) Boarded-up buildings will continue to have a blighting influence on the uptown environment and discourage business location and investment in the CBD.

(2) Abandoned buildings, even when boarded up, may become a public safety hazard from time to time. They remain vulnerable to fire, vandalism and unauthorized use by vagrants and substance abusers.

(3) Boarded-up buildings may not be the highest and best use of land and CBD. In some cases, the land may be worth more without the building.
Option #2:

Continue to concentrate City resources on abandoned commercial structures within residential areas. Leave the problem in the CBD to the County.

Response:

This is the status quo.

Advantages:

No additional cost to the City.

Disadvantages:

Because—unlike the City—the County does not have the statutory authority to demolish, structures needing to come down would continue to be a blighting influence and safety hazard.

Option #3:

City would assume responsibility for abandoned commercial buildings in the CBD but pursue remedies short of demolition, such as boarding up the property, requiring owners to provide other forms of security.

Response:

This option resembles the status quo in net result, but the City would now assume the responsibility and financial burden for remedies the County is now providing in the CBD.

Advantages:

The City would have greater control over whether buildings are effectively secured and/or owners are held accountable because it would be carrying out these functions itself.

Disadvantages:

This will cost the City at least what the County is presently spending to secure the structures, and will still not solve the problem where demolition is in order. It is unproven whether the City could carry out these functions more effectively than the County.
Option #4.

The City assumes responsibility for abandoned commercial buildings as under Option #3, but, if selected remedies fail to bring about the desired results, the buildings would be demolished.

Response:

The City already has the necessary statutory and ordinance authorities to demolish where an owner refuses to do so, an option not currently available to the County (see Background). The enabling legislation requires passage of an ordinance by City Council for each case. The City has not exercised this authority to date, and Council action is needed to make this activity a priority and empower the Community Development Department to devote staff time and resources toward this purpose.

Advantages:

Buildings that need to come down in the CBD could be demolished, removing blight and preserving public safety.

Disadvantages:

This option will have the greatest impact on the City's budget because it involves not only staff cost, but the up front cost of demolition. Demolition costs, however, may subsequently be recovered wholly or in part by placing a lien on the property (see Background).

RECOMMENDATION

Options #3 and #4 combined

Staff recommends giving the Community Development Department the option to act with Council approval where demolition is found to be necessary, as under Option #4. However, due to cost considerations and the potential for adaptive re-use, all measures short of demolition should be exhausted first, as in Option #3.

BACKGROUND

Differences in City and County Authority vis a vis Abandoned Commercial Structures

Both the City and the County have the authority to secure commercial buildings where owners have failed to comply with an order to do so. The City may do so with adoption, and the County may do so if an owner has failed to comply with an order from which no appeal has been taken or, after an appeal, by order of the Board of Commissioners. The City's enabling legislation, G.S. 160A-443 (Attachment #1), further
authorizes City officials, after receiving an ordinance, to demolish an abandoned commercial structure where the owner has refuses to comply with a demolition order. There is no similar language regarding demolition in the County's enabling legislation, G.S. 153A (Attachment #2). County staff indicate that the County uses G.S. 153A-371 to take a reluctant owner to court in the hope of receiving a court order which would force the owner to make corrections or face contempt. The difficulty arises, however, when an owner walks away from the property, as in the case of the Alamo Plaza Hotel, or when there is no creditable owner.

Extent of the Problem

An informal survey by the Community Development Department indicates that there are at least 29 vacant commercial structures in the CBD not currently undergoing construction or renovation (Attachment #3). This gives at least some indication as to the outside number of cases which could become part of the workload of City inspectors. Timely concerns include citizens complaints concerning the condition/safety of a fire-damaged church at 721 North Tryon Street and the Trailway Bus Station.

Estimated Cost

The cost to demolish abandoned commercial structures varies considerably, depending on such factors as the size of the concrete footings and the amount and type of toxic substances that must be treated if any. Cost estimates on demolition of the Alamo Plaza Motel, for example, are ranging from $25,000 to $100,000.

As noted, the City may be able to recoup some of the cost. Where the City uses its authority to demolish, the statute provides for placing a demolition lien against the property. According to the Legal Department, an in rem demolition lien moves ahead of all other liens, deeds of trust and/or mortgages with the exception of tax liens.

Process for Launching an Investigation and Taking Enforcement Action

According to the City's enabling legislation, a case of this sort is initiated either by a petition signed by at least five citizens or by a public officer. If preliminary investigation by a public officer discloses a basis for the charges, the owner and parties of interest are notified of a complaint and provided notice of a hearing. After the notice and hearing, if staff determines that the building is in fact unfit, a finding of fact and order is issued to the owner. Typically, the order will be either to repair or vacate and close, or (if the preceding actions are infeasible due to cost in relation to property value) to remove or demolish the structure. In the event that the owner does not comply with the order to repair, alter, improve or vacate and close the building, the City may cause any of the above to happen. Similarly, if the owner does not comply with an order to remove or demolish, the City may cause the building to be removed and demolished.
§ 160A-443. Ordinance authorized as to repair, closing and demolition; order of public officer.

Upon the adoption of an ordinance finding that dwelling conditions of the character described in G.S. 160A-441 exist within a city, the governing body of the city is hereby authorized to adopt and enforce ordinances relating to dwellings within the city’s territorial jurisdiction that are unfit for human habitation. These ordinances shall include the following provisions:

1. That a public officer be designated or appointed to exercise the powers prescribed by the ordinance;

2. That whenever a petition is filed with the public officer by a public authority or by at least five residents of the city charging that any dwelling is unfit for human habitation or whenever it appears to the public officer (on his own motion) that any dwelling is unfit for human habitation, the public officer shall, if his preliminary investigation discloses a basis for such charges, issue and cause to be served upon the owner of and parties in interest in such dwellings a complaint stating the charges in that respect and containing a notice that a hearing will be held before the public officer (or his designated agent) at a place within the county in which the property is located fixed not less than 10 days nor more than 30 days after the serving of the complaint, that the owner and parties in interest shall be given the right to file an answer to the complaint and to appear in person, or otherwise, and give testimony at the place and time fixed in the complaint, and that the rules of evidence prevailing in courts of law or equity shall not be controlling in hearings before the public officer;

3. That if after notice and hearing the public officer determines that the dwelling under consideration is unfit for human habitation, he shall state in writing his findings of fact in support of that determination.
and shall issue and cause to be served upon the owner thereof an order

(a) If the repair, alteration or improvement of the dwelling can be made at a reasonable cost in relation to the value of the dwelling (the ordinance of the city may fix a certain percentage of this value as being reasonable) requiring the owner within the time specified to repair, alter or improve the dwelling in order to render it fit for human habitation or to vacate and close the dwelling as a human habitation or

(b) If the repair, alteration or improvement of the dwelling cannot be made at a reasonable cost in relation to the value of the dwelling (the ordinance of the city may fix a certain percentage of this value as being reasonable) requiring the owner within the time specified in the order to remove or demolish such dwelling

(4) That if the owner fails to comply with an order to repair, alter or improve or to vacate and close the dwelling the public officer may cause the dwelling to be repaired, altered or improved or to be vacated and closed that the public officer may cause to be posted on the main entrance of any dwelling so closed, a placard with the following words "This building is unfit for human habitation, the use or occupation of this building for human habitation is prohibited and unlawful. Occupation of a building so posted shall constitute a misdemeanor"

(5) That if the owner fails to comply with an order to remove or demolish the dwelling, the public officer may cause such dwelling to be removed or demolished. The duties of the public officer set forth in subdivisions (4) and (5) shall not be exercised until the governing body shall have by ordinance ordered the public officer to proceed to effectuate the purpose of this Article with respect to the particular property or properties which the public officer shall have found to be unfit for human habitation and which property or properties shall be described in the ordinance. No such ordinance shall be adopted to require demolition of a dwelling until the owner has first been given a reasonable opportunity to bring it into conformity with the housing code. This ordinance shall be recorded in the office of the register of deeds in the county wherein the property or properties are located and shall be indexed in the name of the property owner in the grantor index.

(6) That the amount of the cost of repairs, alterations or improvements, or vacating and closing, or removal or demolition by the public officer shall be a lien against the real property upon which the cost was incurred, which lien shall be filed, have the same priority, and be collected as the lien for special assessment provided in Article 10 of this Chapter. If the dwelling is removed or demolished by the public officer, he shall sell the materials of the dwelling, and any personal property, fixtures or appurtenances found in or attached to the dwelling, and shall credit the proceeds of the sale against the cost of the removal or demolition and any balance remaining shall be deposited in the superior court by the public officer, shall be secured in a manner directed by the court, and shall be disbursed by the court to the persons found to be entitled thereto by final order or decree of the court. Nothing in this section shall be construed to impair or limit in any way the power of the city to define and declare nuisances and to cause their removal or abatement by summary proceedings, or otherwise.
70 / Legal Responsibilities

walls, overloaded floors, defective construction decay, unsafe wiring or heating system, inadequate means of egress, or other causes and he shall affix a notice of the dangerous character of the building to a conspicuous place on its exterior wall.

§ 153A-367. Removing notice from condemned building

If a person removes a notice that has been affixed to a building by a local inspector and that states the dangerous character of the building, he is guilty of a misdemeanor.

§ 153A-368. Action in event of failure to take corrective action.

If the owner of a building that has been condemned as unsafe pursuant to G.S. 153A 366 fails to take prompt corrective action, the local inspector shall by certified or registered mail to his last known address or by personal service give him written notice:

1. That the building is in a condition that appears to constitute a fire or safety hazard or to be dangerous to life, health, or other property.
2. That a hearing will be held before the inspector at a designated place and time not later than 10 days after the date of the notice at which time the owner is entitled to be heard in person or by counsel and to present arguments and evidence pertaining to the matter and
3. That following the hearing, the inspector may issue any order to repair, close, vacate, or demolish the building that appears appropriate.

If the name or whereabouts of the owner cannot after due diligence be discovered, the notice shall be considered properly and adequately served if a copy thereof is posted on the outside of the building in question at least 10 days before the day of the hearing and a notice of the hearing is published at least once not later than one week before the hearing.

§ 153A-369. Order to take corrective action.

If upon a hearing held pursuant to G.S. 153A 368, the inspector finds that the building is in a condition that constitutes a fire or safety hazard or renders it dangerous to life, health, or other property, he shall issue a written order directed to the owner of the building requiring the owner to remedy the defective conditions by repairing, closing, vacating or demolishing the building or taking other necessary steps within such period not less than 60 days as the inspector may prescribe provided that where the inspector finds that there is imminent danger to life or other property, he may order that corrective action be taken in such lesser period as may be feasible.

§ 153A-370. Appeal; finality of order not appealed.

An owner who has received an order under G.S. 153A 369 may appeal from the order to the board of commissioners by giving written notice of appeal to the inspector and to the clerk within 10 days following the day the order is issued. In the absence of an appeal, the order of the inspector is final. The board of commissioners shall hear any appeal within a reasonable time and may affirm, modify and affirm, or revoke the order.
§ 153A-371. Failure to comply with order.

If the owner of a building fails to comply with an order issued pursuant to GS 153A 369 from which no appeal has been taken or fails to comply with an order of the board of commissioners following an appeal he is guilty of a misdemeanor


Whenever a violation is denominated a misdemeanor under the provisions of this Part, the county, either in addition to or in lieu of other remedies, may initiate any appropriate action or proceeding to prevent, restrain, correct or abate the violation or to prevent the occupancy of the building involved

§ 153A-373. Records and reports.

The inspection department shall keep complete, and accurate records in convenient form of each application received, each permit issued, each inspection and reinspection made, and each defect found, each certificate of compliance granted, and all other work and activities of the department. These records shall be kept in the manner and for the periods prescribed by the North Carolina Department of Cultural Resources. The department shall submit periodic reports to the board of commissioners and to the Commissioner of Insurance as the board or the Commissioner may require

§ 153A-374. Appeals.

Unless otherwise provided by law, any appeal from an order, decision, or determination of a member of a local inspection department pertaining to the State Building Code or any other State building law shall be taken to the Commissioner of Insurance or other official specified in GS 143-139, by filing a written notice with him and with the inspection department within 10 days after the day of the order, decision, or determination. Further appeals may be taken to the State Building Code Council or to the courts as provided by law


A county may by ordinance establish and define fire limits in any area within the county and not within a city. The limits may include only business and industrial areas. Within any fire limits no frame or wooden building or addition thereto may be erected, altered, repaired, or moved (either into the fire limits or from one place to another within the limits) except upon the permit of the inspection department and approval of the Commissioner of Insurance. The board of commissioners may make additional regulations necessary for the prevention, extinguishment, or mitigation of fires within the fire limits
WINDSHIELD SURVEY OF VACANT PROPERTIES IN THE CBD

1. 500 block of East Trade St. (P & G Chevrolet)
2. 329 East Trade St. (Army-Navy Store)
3. 418 West Trade St. (Trailway Bus Station)
4. 600 West Trade St.
5. 700 block of West Trade St. (Bumgardner Produce)
6. 900 block of West Fifth St. (Segrest Uniform)
7. 326 West 5th St.
8. 127 North Tryon St. (Old Ivey's Bldg.)
9. 205 West Stonewall St.
10. 118 East 9th St.
11. 415 North Church St.
12. 409 North Church St.
13. 401 North Church St.
14. 401 North Tryon St.
15. 403 North Tryon St.
16. 409 North Tryon St.
17. 413 North Tryon St.
18. 415 North Tryon St.
19. 417 North Tryon St.
20. 512 North Tryon St.
21. 721 North Tryon St. (Burned Church)
22. East 8th St. at North Church St. (Corp. Center)
23. 209 East 7th St.
24. 219 North Graham St.
25. 104 North Brevard St.
26. 108 North Brevard St.
27. 112 North Brevard St.
28. 118 North Brevard St.
29. 217 North Caldwell St.
MEMORANDUM

DATE: June 10, 1992

TO: Public Safety Committee

FROM: Stephanie H. Webster
Senior Police Attorney


The Lawyers' Ad Hoc Subcommittee of the CUDC Safety and Security Committee met over the course of approximately nine months in order to discuss and recommend strategies for improving the perception, and in some instances the reality, that the uptown area is not safe. The subcommittee was charged with proposing suggestions and developing municipal ordinances that might mitigate the problem of panhandling and loitering in the uptown area.

Throughout my involvement with the CUDC Committee, I emphasized that the establishment of new City ordinances would not be likely to solve the problems that the subcommittee was seeking to address. With this in mind, the subcommittee recognized and suggested that the most effective strategy for improving safety in the uptown community is the increased presence of law enforcement personnel and other individuals perceived as enhancing community security. In addition to suggesting a stronger law enforcement and/or security presence in the area, the subcommittee recommended enacting several city ordinances and making modifications to several other existing ordinances. These proposed ordinances and modifications are discussed below.

1. Section 15-24. Begging; Soliciting Charitable Contributions. (See Appendix A for text of proposed ordinance).

Aggressive panhandling has been complained of by pedestrians and workers in the uptown area. This proposed ordinance seeks to address that problem. In my opinion, this sort of ordinance may be useful in Charlotte in addressing situations involving aggressive begging.

The ordinance as drafted requires a four week waiting period for a permit in order to solicit charitable contributions. Such a long waiting period may be unreasonable and provide a basis upon which the ordinance could be attacked. Thus, consideration should be given to whether an applicant should be able to obtain
a permit more quickly. In addition, I would suggest provisions that would require the permit to be produced upon the request of a law enforcement officer and display of the permit when engaged in begging. The subcommittee is in agreement with these suggested changes.

In order for the aggressive begging provision of the ordinance to be successful, the District Attorney must agree to prosecute such cases and the victims must agree to assist in the prosecution. The unwillingness of victims to prosecute for violations of the current soliciting ordinance has been an impediment to effective enforcement.

2. Section 19-24. Structures (See Appendix A for text of proposed ordinance).

This proposed ordinance prohibits the erection of structures on sidewalks, alleys or streets. The proposed ordinance is acceptable as written.

3. Section 19-25. Obstructions - Prohibited (See Appendix A for text of proposed ordinance).

This proposed ordinance clarifies an existing city ordinance that prohibits obstructions of any kind on an alley, street or sidewalk. This proposed ordinance is acceptable as written.

4. Section 7-18. Trespassing. (See Appendix A for text of proposed ordinance).

This section proposes the addition of an ordinance which would prohibit trespassing upon private or public cemeteries between 9 p.m. and 6 a.m. except by permit or for authorized cemetery business. During the meetings of the CUDC subcommittee, I expressed my concerns that such an ordinance may have legal as well as practical deficiencies. With regard to private cemeteries, it is probably not appropriate for a City ordinance to establish its business hours. With regard to public cemeteries, it appears that simply establishing hours during which the property is open and closed would suffice. If a public cemetery is closed during specified hours and signs indicate that a person on the property after those hours is trespassing, the violation could be handled under North Carolina trespassing statutes.

In a follow-up meeting attended by me, Don Steger, Cullie Tarleton, Mike Sniderman and Richard Whisnant, it was agreed that this ordinance should be re-drafted to apply only to City cemeteries. In addition, it was suggested that, if lawful, the ordinance address the issue of sleeping in City cemeteries.
Section 15-11. Unauthorized Persons on Parking Lots (See Appendix A for text of proposed ordinance).

This ordinance seems to be a loitering ordinance in disguise. The ordinance prohibits a person from remaining on any property that is used primarily as a parking lot for vehicles unless the person has a vehicle parked on the property, is employed there, or has other lawful business on the property.

This ordinance may be useful when applied to parking decks or other office parking areas. However, its application to other property to which the public is generally invited (such as a shopping center or mall) may be troublesome. For example, if a person rides the bus or walks to a shopping center that is posted as set forth in the ordinance with no other purpose than to perhaps window shop, enjoy the weather, and sit on a bench, that person may be in violation of this ordinance. It is difficult to determine because of the vagueness of the "lawful business" phrase. This vagueness could present a constitutional problem. Moreover, such an ordinance will surely impact those without the economic means to own or have access to personal transportation.

In the follow-up meeting mentioned above, it was agreed that this proposed ordinance poses vagueness problems. It was also agreed that if this ordinance is pursued, it should be re-drafted to apply only to parking lots and decks where a fee is paid to park. Restricting the application of the ordinance to these types of parking facilities should be helpful in addressing the vagueness issue.

Attachment

cc: Henry W. Underhill, Jr
    D R Stone
    C. Don Steger
    Pam Syfert
    Richard Whisnant

SHW/jsk
APPENDIX A

TEXT OF PROPOSED ORDINANCES


(a) Permit required.

(1) It shall be unlawful for any person to beg or solicit alms or contributions, which include money or other things of value, from the public, on the public streets or other public property, without first obtaining a permit in the manner set forth in this ordinance.

(2) Any person desiring to beg or solicit alms or charitable contributions on the public streets or on other public property shall file with the City Manager an application for a permit, which application shall state the name of the applicant, the purpose for which the applicant intends to beg or solicit alms or charitable contributions, and the manner in which any property received as a result of such begging or solicitation is to be disbursed. The applicant shall also certify that such begging or solicitation will be conducted in a manner allowed pursuant to Section (b) of this ordinance. Upon receipt of a completed application and certification, the City Manager shall issue a permit to the applicant within four weeks of such receipt with such reasonable time, place and manner restrictions as are appropriate in the particular circumstances presented by the applicant and in light of the interests of public safety, peace, comfort and convenience. Such permits shall be valid for a period not exceeding three months.

(b) Prohibited conduct while begging or soliciting alms.

(1) It shall be unlawful for any person to ask, beg or solicit alms or contributions, or exhibit oneself for the purpose of begging or soliciting alms or contributions, by (i) accosting another, or (ii) forcing oneself upon the company of another.

(2) For purposes of this ordinance, "ask, beg or solicit" shall include, without limitation, the spoken, written or printed word or such other acts as are conducted in furtherance of the purpose of obtaining alms or contributions.
(3) For purposes of this section, "accosting" shall be defined as approaching or speaking to an individual or individuals in such manner as would cause a reasonable person to fear imminent bodily harm or the commission of a criminal act upon his or her person, or upon property in his or her immediate possession.

(4) For purposes of this section, "forcing oneself upon the company of another" shall be defined as (i) continuing to request, beg or solicit alms in close proximity to the individual addressed after the person to whom the request is directed has made a negative response; (ii) blocking the passage of the individual addressed; or (iii) otherwise engaging in conduct which could reasonably be construed as intended to compel or force a person to accede to demands.

(c) Severability.

If any portion of this ordinance is for any reason held invalid or unconstitutional by any court of competent jurisdiction, such portion shall be


No person shall maintain, erect or permit the erection of any building, hut, hotel, shanty, tent or other structure under his or her control upon any street, sidewalk, alley or other public way within and under the control of the City and open to public use.

Sec. 19-25. Obstructions - Prohibited.

(a) It shall be unlawful for any person to place, suffer or permit any sign, garbage can, box, bag, bale, crate, cask, barrel, stand, frame, cart or other obstruction of any nature upon any street, alley or sidewalk in the city.
(b) The provisions of the preceding subsection shall not apply in the following circumstances:

(1) Loading, unloading, moving or transporting the above stated materials.

(2) Standard covered garbage cans, at the time and places designated by ordinance or order of the director of Solid Waste Services.

(3) In case of a written permit for construction, maintenance, advertising, peddling and such other purposes as are and may be provided by ordinance.

Sec. 7-18. Trespassing.

It shall be unlawful for any person to trespass upon private lots or to go across lots, either private or belonging to the city, in any cemeteries in the city between 9.00 p.m. and 6.00 a.m. the next morning, except by permit, for the purpose of burials, attending funerals or for other authorized cemetery business and maintenance.
Sec. 15-11 Unauthorized persons on parking lots.

It shall be unlawful for any person to remain on any property which is used primarily as a parking lot for vehicles unless such person has a vehicle parked on the property, or is employed by the owner or manager of the property, or has other lawful business on said property; provided, such property is prominently marked by a posted notice which is easily seen from a distance of fifty feet which states substantially as follows: "NO PERSON SHALL REMAIN ON ANY PROPERTY WHICH IS USED PRIMARILY AS A PARKING LOT FOR VEHICLES UNLESS SUCH PERSON HAS A VEHICLE PARKED ON THE PROPERTY, OR IS EMPLOYED BY THE OWNER OR MANAGER OF THE PROPERTY, OR HAS LAWFUL BUSINESS ON SAID PROPERTY. CHARLOTTE CITY CODE § 15-11."
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<thead>
<tr>
<th>Member</th>
<th>Affiliation</th>
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<tbody>
<tr>
<td>David Sachsenmaier, Jr. Chairman</td>
<td>NationsBank</td>
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<td>International Division</td>
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<td>Millie Cox</td>
<td>Charlotte Country Day School</td>
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<td>Honorary French Consul for the State of North Carolina</td>
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<td>Bernard Cates</td>
<td>KPMG Peat Marwick</td>
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<td>Sylvie Gachet</td>
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<td>J.P. Riviere</td>
<td>Ingersoll-Rand</td>
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<td>Shannon Smith</td>
<td>Bowles Hollowell Conner &amp; Co.</td>
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<td>Jocelyn Zion</td>
<td>Alliance Française</td>
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EXHIBIT B

THE CITY OF LIMOGES, FRANCE

SUMMARY FACTS

City: Limoges, France

Department: Haute-Vienne

Region: Limousin

Population: Limoges - 170,000 (22nd in France)
            Haute-Vienne - 353,000
            Limousin - 723,800

Commerce: 9,127 companies (Haute-Vienne)

Major Industries: Electronics, Ceramics, Paper, Porcelain, Textiles

Accessibility: Paris (229 miles), Lyon (226 miles), Toulouse (186 miles),
               Bordeaux (124 miles)

Sister Cities: Grodno (Russia), Plzen & Furth (Germany), Stock on Trent (Great Britain)

Quality of Life: 14th in France (Paris is 100th)
The Charlotte Sister City Committee for France:

This letter is to express my enthusiasm and support for a sister city relationship between Charlotte, North Carolina, and the City of Limoges, France. I traveled to Limoges with several committee members in January and have already begun work on several sister city projects coordinating the basketball team in Limoges with the Charlotte Hornets. Specifically, these projects include:

* A trip by George Shinn, Allan Bristow, and myself to the LeGrand Cup to be held in Limoges this fall.
* Participation by the Charlotte Hornets in the LeGrand Cup in the fall of 1993.
* Hosting the Fall 1993 or 1994 LeGrand Cup at the Charlotte Coliseum.
* An All Star tournament between the Charlotte Hornets and the Limoges basketball team.
* Summer children training camps in Limoges and Charlotte featuring players from both teams.

I feel that all of these projects have merit and plan to pursue them on behalf of the Charlotte Hornets. I believe that their success will only be further enhanced by a sister city relationship between the cities of Charlotte and Limoges.

Sincerely,

Spencer D. Stolpen
March 12, 1992

David F. Sachsenmaier, Jr.
NationsBank
Charlotte Sister Cities Committee
T19-3 NationsBank Plaza
Charlotte, NC 28255

Dear Sister Cities Committee:

Pass & Seymour/Legrand is the local subsidiary of Legrand, S.A. headquartered in Limoges, France. As the largest French subsidiary in the Greater Charlotte area, we are very pleased that Charlotte is considering a French sister city relationship with Limoges, France.

We believe that the sister city relationship between Charlotte and Limoges will further enhance both the international, economic and cultural aspects of the two cities. Pass & Seymour/Legrand intends to support this sister city relationship in any way we can.

Sincerely,

Jim Pilon
Plant Manager
March 4, 1992

Ms. Millie Cox
Honorary Consul of France in Charlotte
Charlotte Country Day School
1440 Carmel Road
Charlotte, NC 28226

Dear Millie:

Many thanks for your letter of March 3. I am indeed interested in the Limoges exhibition and enclose a copy of my letter to Mme. Perrier.

There are a number of exhibitions that we could exchange with Limoges. The Ansel Adams photographs are certainly a possibility. Another they might find interesting is an exhibition that Daisy Bridges is currently assembling of Southern pottery, in memory of the Aumans.

Perhaps you and I could get together and discuss this. Since you have been to the Musée Dubouche, you could fill me in on the range of their collections and interests outside the ceramic field. I need a good excuse to go to Europe. A combination visit to Limoges and Krefeld would certainly be a good start.

Sincerely yours,

Bruce H. Evans
Director
Ms. Millie Cox  
Honorary Consul for France in North Carolina  
Charlotte Country Day School  
1440 Carmel Road  
Charlotte, NC 28226  

Dear Millie:  

Thank you for the letter which included the information about Limoges and particularly about the new engineering school being developed in that city. I have shared your letter with Dr. Philip Dubois, Vice Chancellor for Academic Affairs, and Dr. Harold Josephson, Director of the Center for International Studies, and asked that they begin considering the desirability of some form of relationship between our two institutions. As you know, we have affiliation agreements with a number of institutions throughout the world. In general, we have been careful to limit those types of relationships to cases where opportunities for collaboration really exist. Therefore, I would want that to be a principal consideration in our pursuing a possible relationship with the institution in Limoges.

Phil will be in Europe early this summer and plans to visit several of our affiliated institutions. If his schedule permits, it might be desirable for him to visit Limoges again. Regardless, I will be back in contact with you about this matter as soon as we have had some discussions on campus.

I am delighted you will be speaking to the Downtown Rotary Club and had looked forward to hearing you on April 28. Unfortunately, I have a standing meeting in Chapel Hill on the last Tuesday of each month. I regret I will not be able to hear your presentation. My absence also means I will have to "uninvite" your parents to be my guests.

Again, thanks for the letter and for the opportunity. I look forward to talking with you further about this matter.

Sincerely yours,

[Signature]

J. H. Woodward  
Chancellor

JHW/jsd

cc Dr. Philip Dubois  
Dr. Harold Josephson
RESOLUTION

WHEREAS, the City of Limoges in the Department of Haute-Vienne of the Republic of France has the approval of the central government to establish a Sister City affiliation with Charlotte, North Carolina, in the United States of America, and

WHEREAS, the Cities of Limoges and Charlotte wish to intertwine their futures in the interest of developing programs of economic, academic, athletic, and cultural exchange, and

WHEREAS, the Cities of Limoges and Charlotte wish for permanent connections that will broaden governmental perspectives, and create new opportunities for trade and commerce, as well as unique opportunities for personal diplomacy and,

WHEREAS, the Charlotte Sister Cities Committee has fully explored the question and whole heartedly recommends that the City Council vote formally to declare Limoges the next Sister City to Charlotte.

NOW, Therefore, does the Charlotte City Council declare that Charlotte, North Carolina, and Limoges, France, are officially joined in the spirit of friendship and mutual best wishes as Sister Cities.

Witness the Seal of the City of Charlotte and the signature of the Mayor.

Approved as to form: ________________________________

Richard A. Vinroot, Mayor

______________________________  ________________________________

City Attorney                              City Clerk
FIRST WARD STRATEGIES

INTRODUCTION
The purpose of the First Ward Strategies Process is to confirm a long term vision for First Ward and to outline actions which need to be undertaken during the 1990's in an effort to move toward the First Ward vision.

Preliminary discussions about a long term vision for First Ward have resulted in a consensus that First Ward should retain its current residential focus, and efforts should be made to improve the area's residential viability and desirability. These efforts should concentrate on the creation of a mixed income neighborhood and the provision of the amenities needed to support and enhance a neighborhood. This neighborhood should include existing First Ward residents, and, if feasible, homeownership opportunities should be provided for these residents. In addition, new residents should be added to the area through the development of new market rate housing.

Achievement of the long term vision for First Ward will require that a number of difficult social and physical issues be addressed in the short-term. Therefore, it is recommended that the First Ward Strategies Process be adopted as a demonstration project within the context of the "City within a City" initiative.

PROJECT ORGANIZATION
Policy Board - This is a 25 member board designed to represent a wide range of interests. The board should include the following representatives:
  o three Planning Commissioners (one of the Commissioners will chair the Policy Board and facilitate the process)
  o three First Ward residents
  o two First Ward youth
  o two "City within a City" initiative representatives
  o one Charlotte Housing Authority representative
  o one social service provider
  o one residential developer
  o one commercial developer
  o two First Ward property owners
  o one Uptown employer
  o one First Ward religious community representative
  o one Charlotte Uptown Development Corporation representative
  o one financial institution representative
  o one police service provider
  o one job training representative
  o one educator
  o one United Way representative
  o one cultural community representative

The Policy Board will be charged with refining the long-term vision for First Ward and developing a short/mid term strategy plan for the area. The strategy plan will encompass five topics: crime/safety, resident empowerment/self esteem; education/employment; delivery of social services; and physical development.
**Topical Subcommittees** - Throughout much of the process, the Policy Board will divide into five subcommittees covering each of the five primary topic areas. Each subcommittee will develop a draft set of strategies for the respective topic area. Staff will compile the strategies into a draft plan which will be reviewed by the full Policy Board.

**Steering Committee** - The Steering Committee will set the agendas for the full Policy Board and will coordinate and monitor the efforts of the subcommittees. This committee will consist of seven members: the Chair of the Policy Board, a representative from each of the five subcommittees, and a First Ward resident.

**Staff Technical Support Team** - A staff support team will be assembled to assist the Policy Board on an as needed basis. The Planning Commission will serve as the primary support agency, providing technical and clerical assistance. Other City and County agencies will provide technical support as required by the subcommittees.

**THE PROCESS**

**Phase I: Process Development**

Target Time Frame: Completed at July 1992 Planning Commission Meeting

Step 1 - Staff outlines a process to create a long term vision and mid term (to be completed by year 2000) action plan for First Ward - Completion Date: May 15, 1992

Step 2 - Planning Commission's First Ward Strategies Committee (FWSC) reviews and revises process - Completion Date: May 19, 1992

Step 3 - FWSC forwards process to Ad Hoc Committee for review; meets with Ad Hoc Committee to discuss process - Completion Date: June 10, 1992

Step 4 - FWSC forwards process to full Planning Commission for review, revision, and endorsement - Completion Date: July 7, 1992

**Phase II: Process Initiation**

Target Time Frame: Completed by the end of July 1992

Step 1 - Planning Commission sends final process to City Council/County Commission for endorsement

**Phase III: Strategies Development**

Target Time Frame: August 1992 - December 1992

Step 1 - A First Ward resident meeting (or meetings if necessary) is held with staff and Planning Commissioners serving on Policy Board; residents are informed of process and asked to identify issues - 1 (or more) meeting(s)

Step 2 - Additional meetings with First Ward residents are held to keep them informed - meetings as needed throughout the process
Step 3 - Policy Board is convened; board discusses organizational issues (purpose of Policy Board, process, meeting schedule, subcommittees, Steering Committee); Policy Board is provided with background information on First Ward - 1 meeting

Step 4 - Policy Board affirms/refines long-term vision for First Ward; identifies specific issues to be addressed during development of short/mid term strategy plan; appoints five topical subcommittees to address:
  - Crime/Safety
  - Resident Empowerment/Self Esteem
  - Education/Employment
  - Delivery of Social Services
  - Physical Development of First Ward
- 1 meeting

Step 5 - Steering Committee meetings are held - meetings as needed throughout the process

Step 6 - Planning Commissioners serving on Policy Board and staff (or Physical Development Subcommittee) hold "Housing Development Charette" to determine the types and characteristics desired for First Ward housing (this step will occur during the time frame for Step 7)

Step 7 - Subcommittees identify strategies to be undertaken by the year 2000 for each of the following issue areas:
  - Crime/Safety
  - Resident Empowerment/Self Esteem
  - Education/Employment
  - Delivery of Social Services
  - Physical Development of First Ward
- Meetings held as needed
Note: If desired, guest experts could be invited to subcommittee meetings to provide technical background/assistance. Each meeting should consist of a brief confirmation of previously identified issues, identification of potential strategies, and consensus determination of strategies to be pursued.

Step 8 - Staff compiles strategy plan based on recommendations from each subcommittee

Step 9 - Full Policy Board reviews Strategy Plan; prioritizes strategies; determines who is responsible for each strategy, when the strategy should be undertaken and completed, what resources will be needed, and assessment measures (achievable targets) which should be used to determine if strategy has been successful - 2 meetings

Step 10 - Policy Board holds public meeting to review proposed Strategy Plan (or reviews individually with interest groups)
Phase IV: Strategies Adoption
Target Time Frame: January 1993 - February 1993

Step 1 - Policy Board forwards First Ward Strategies Document to City Council/County Commission for adoption

Phase V: Strategies Implementation
Target Time Frame: Ongoing

Step 1 - A team is appointed to chart implementation progress.
PROCESS DEVELOPMENT
Staff Develops Process
First Ward Strategies Committee Reviews Process
Ad Hoc Committee Reviews Process
Full Planning Commission Endorses Process

PROCESS INITIATION
City Council/County Commission Endorse Process

STRATEGIES DEVELOPMENT
Resident Meeting Is Held
Additional Resident Meetings Are Held
Policy Board Convenes
Policy Board Develops Long-Term Vision/Identifies Issues
Steering Committee Meetings Are Held
Subcommittees Develop Strategies for
Crime/Safety
Resident Empowerment/Self Esteem
Education/Employment
Delivery of Social Services
Physical Development of First Ward
Staff Compiles Strategy Plan
Policy Board Completes Strategy Plan
Policy Board Holds Public Meeting

STRATEGIES ADOPTION
City Council/County Commission Adopt Strategy Plan
NOVEMBER 3, 1992
Bond Referendum Projects

SEWER

Stony Creek Tributary Outfall to Mallard Creek Church Road

Lower Sugar Creek Outfall Replacement and Rehabilitation

McAlpine, Irwin, and Sugar Wastewater Treatment Plant Upgrades

Steele Creek Outfall - Browne Grier Road to Shopton Road

Walker Branch Extension to Steele Creek Road

Irvin's Creek Tributary to Lawyer's Rd.

Polk Ditch Trunk Extension

Sewer Trunks to Serve 1993 Annexation Areas

Neal Branch Lift Station and Trunk Main
NOVEMBER 3, 1992
Bond Referendum Projects

WATER

Vest Plant Clearwell Renovations

Water Main Along Shopton Road West
from Sledge Road to Steele Creek

Water Main Along Steele Creek Road
from Westinghouse to Shopton

Water Main Along Idlewild Road from
Margaret Wallace to Highway 51

Water Main Along Mallard Creek Road
from Mallard Creek Church - Beard

Water Main Along Beard Rd & Ridge Rd

Water Main Along Oakdale Road from
Leolillie - Mt. Holly Huntersville Rd.

Water Main Along Mt. Holly-Huntersville Rd.
from Highway 16 to Beatties Ford Road

Water Mains to Serve 1993 Annexation

Alum Sludge Disposal - Franklin Water
Treatment Plant
PROPOSED BOND SALE PROJECTS

STREET IMPROVEMENT BONDS: $11,200,000
- State Road Participation - Albemarle Road
- Shamrock Road Widening
- Sidewalk Construction
- Monroe Road Widening
- Park/Johnson Road
- Sardis Road
- Colony Road
- State Road - Newell/Hickory Grove
- Business Corridor Improvements
- Beatties Ford Road Left Turn Lane

PARKS AND RECREATION BONDS: $5,275,000
- Statesville Road Park
- Highway 51/Strawberry Lane Park

STORM DRAINAGE BONDS: $2,600,000
- Storm Drainage Repair Program
- Belmont Neighborhood Storm Drainage

Total $19,075,000
July 6, 1992

Mr. A.C. Shull
Community Development Department
City of Charlotte
600 East Fourth Street
Charlotte, NC 28202

Re: Neighborhood Housing Services of Charlotte - Infill Project Loan

Dear A.C.:

This is to update you and the Council with regard to the status of the housing project at the corner of Larch Street and Wilmore Drive and our plans for repayment of the project loan.

As you know, our completion of the project was contingent on the new Charlotte Mecklenburg Housing Partnership ("CMHP") loan which was funded, after resolving substantial impediments, on March 19, 1992. The project is approximately 85% complete and we hope that the units will be completed by September 1 and sold by year end. Difficulties in getting the loan funded during the period from the Council's mid January extension approval until March 19 included:

1. problems in resolving driveway and parking access to 1700 Cliffwood Place, one of our CMHP loan collateral parcels;

2. continued vandalism in the infill project units themselves, since resolved, we believe, by installation of burglar alarms in all units;

3. an outstanding lien on another collateral parcel, 301 W. Kingston Avenue, due to the dishonesty of the buyer of this parcel from NHS - we placed $11,000 in an escrow account to resolve this lien for CMHP as lender and are litigating with the buyer; and

4. additional smaller electrical and mechanical liens on separate parcels.

NHS has an experienced Executive Director, Wayne Knox, coming in to
take over day to day direction of our efforts. We are confident that with Wayne’s addition to our fulltime staff, along with our existing arrangement to sell the units through our real estate broker and the CMHP qualified buyer list, we will have the units sold and loan repaid by year end.

Because this is not in accordance with the terms of our loan extension, we felt it was necessary and desirable to notify the City that we would again request an extension of the term of the obligation, this time to December 31, 1992. We do regret not projecting the satisfaction of this debt by August 27, but we are operating NHS as frugally as we reasonably can while still making a solid, bona fide effort to satisfy all outstanding obligations before undertaking any new projects.

Our request for extension is made on the same terms as the current extension by the City; that is, on a no interest basis. We believe that our staff and Board’s good faith efforts to resolve the principal obligation warrant the waiver of the interest for another four months. We hope we can do better than December 31, but are somewhat at the mercy of a tired low/moderate income housing market.

Your response will be appreciated.

Very truly yours,

Christopher A. Hudson
Assistant Secretary
Fundraising Chairman

CAH/jl

CC: Ella Scarborough
    Cyndee Patterson
    Pam Seifert
    Wayne Knox
    Yvette Crockett
    Herb Rhederick
    NHS Executive Committee
July 14, 1993

Mr. J. W. Walton, Director
Community Development Department
City of Charlotte
500 E. Fourth Street
Charlotte, NC 28202-2859

RE: Neighborhood Housing Services of Charlotte
Infill Project Contract

Dear Mr. Walton:

This amends the letter dated July 6, 1993 requesting an extension of the August 27, 1993 deadline for the above referenced contract between Neighborhood Housing Services of Charlotte and the City of Charlotte.

Based on our desire and interest in meeting this obligation to the City without fail, and taking into consideration unforeseen complications we have encountered, the NHS Board of Directors formally requests this contract be extended to August 27, 1993.

Regarding the FY90 Core Services Loan Contract ($334,000), the Board of Directors is confident that our $12,000 interest payment due August 27, 1992 will be made in a timely manner.

We appreciate your Department’s cooperation with NHS regarding this issue and we hope this can be placed on the next appropriate City Council agenda.

Sincerely,

Brenda M. Richmond
President
NHS Board of Directors

Christopher A. Hudson
Assistant Secretary

cc: NHS Executive Committee
Lynne Jones
ADDITIONAL BACKGROUND INFORMATION ON NHS FUNDING

Neighborhood Housing Services of Charlotte is a non-profit corporation established to revitalize declining neighborhoods. The local organization is part of the national Neighborhood Reinvestment Corporation. The City has provided funding to the organization since it first started operating in the Plaza-Midwood area in 1978. The program was moved to Wilmore in February 1985 when City Council approved a $35,000 planning contract with NHS for the development of a program in the Wilmore area. In the planning contract, the City made a commitment to provide up to $100,000 per year for three years. Also, City Council at its May 12, 1986 meeting authorized an additional $105,157 which was originally approved for the Plaza-Midwood area.

From January 1986 through June 1989, City Council appropriated $405,157 in funding for the purpose of making loans to Wilmore residents to rehabilitate their homes or to purchase homes within the neighborhood. During this period, the following progress was reported:

- 10 units acquired and rehabilitated
- 2 units acquired for rehabilitation and resale
- 6 downpayment assistance loans
- 27 rehabilitation loans
- 41 units winterized
- Beautification projects completed on 17 sites and along West Boulevard
- 15 units painted on the exterior
- 9 units painted on the interior

On July 25, 1989, City Council approved two new loan agreements with NHS, and on August 27, 1990, City Council approved amending these two loan agreements for time extensions. The first agreement in the amount of $234,000 required that NHS:

1) provide 14 rehabilitation loans to residents;
2) provide downpayment assistance to 4 qualified tenants who wish to purchase a home;
3) acquire, rehabilitate and sell one house;
4) obtain a minimum of $125,000 for operating costs through fund raising; and
5) repay the full $234,000 to the City at $12,000 per year beginning August 1, 1990.

The $234,000 performance contract period was July 1, 1989 to October 31, 1990 (as extended). The performance contract has been fully disbursed to date.

The second agreement in the amount of $181,660 was for the construction of four units of infill housing. One single residence and one duplex are under construction at this time. The project was originally scheduled to be completed by August 27, 1991.
On January 13, 1992 City Council made several modifications to the loan agreement at NHS's request. These were the following:

1) Extended the repayment date of the loan agreement to August 27, 1992.  
   (Original agreement's repayment date was August 27, 1991.)

2) Reduced the interest rate of the loan agreement to 0% through August 27, 1992. 
   (Original agreement's interest rate was 3%).

3) Permitted NHS to market the infill properties to prospective purchasers who have annual incomes of 80% or less of the median income for Charlotte.  
   (Original agreement requires annual income of 60% or less.)

4) Allowed the NHS Board of Directors the discretion to:
   a. limit the infill construction to a total of 3 living units, consisting of 2 structures; 1 single-family detached residence and 1 two-family duplex residence; or
   b. limit the infill construction to a total of 4 living units consisting of 3 structures; 2 single-family residences and 1 two-family duplex residence. 
   (Original agreement requires the construction of a total of 4 units; 2 single-family residences and 1 two-family duplex residence.)

5) Authorized NHS to market the units on which CMHP loan funds are used to potential buyers whose income is 80% or less of the median income. 
   (CMHP's contract with the City requires marketing of properties on which City funds are used to be for persons whose income does not exceed 60% of the median income.)
BACKGROUND

- Terms of Loans

1) NationsBank

   Amount $714,000
   Rate 8.35% (approximately-to be set at closing)
   Term 10 years (15-year amortization)

2) Charlotte Certified Development Corporation (SBA)

   Amount $511,000
   Rate 8.20% (approximately-to be set at closing)
   Term 20 years

3) City of Charlotte

   Amount $142,800
   Rate 0%
   Term 22 months

- Security

NationsBank, Charlotte Certified Development Corporation and City -
Deed of trust on 4.179 acres of land off Beatties Ford Road and all
improvements thereon (secured guaranty of McDonald’s Mini Center who owns
the land and will be leasing it to Fun City). Other guarantors include
McDonald's Cafeteria, Inc. Mr. and Mrs. John McDonald and Mr. and Mrs.
Delmar Dove (partners in Fun City, Inc.).

Appraised value
(land, equipment and improvements) $2,237,000
NationsBank (714,000)
Charlotte Certified Development Corp. (511,000)
City of Charlotte (142,800)
Collateral margin after loans $ 869,200

Collateral positions will be as follows:

1st lien position - NationsBank
2nd lien position - Charlotte Certified Development Corporation (SBA)
3rd lien position - City of Charlotte
## Project Cost:

### Site Preparation:

<table>
<thead>
<tr>
<th>Description</th>
<th>Cost</th>
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<tbody>
<tr>
<td>General Field</td>
<td>$36,258</td>
</tr>
<tr>
<td>Site for Parking</td>
<td>$73,561</td>
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<tr>
<td>Fencing</td>
<td>$22,500</td>
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<tr>
<td>Lighting and Electrical</td>
<td>$48,000</td>
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<tr>
<td>Plumbing (Water and Sewer)</td>
<td>$70,819</td>
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<td>Landscaping</td>
<td>$69,100</td>
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<tr>
<td>Irrigation</td>
<td>$45,074</td>
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**Total Site Preparation:** $365,312

### Improvements:

<table>
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<tr>
<th>Description</th>
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</thead>
<tbody>
<tr>
<td>Two 18 Hole Mini Golf Courses</td>
<td>$341,700</td>
</tr>
<tr>
<td>1,100 LF Go Cart Track/20 Cars</td>
<td>$170,983</td>
</tr>
<tr>
<td>Nine (9) Cage Batting Facility</td>
<td>$128,800</td>
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<tr>
<td>Corporate Overhead &amp; profit (15% of total contract)</td>
<td>$143,540</td>
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</table>

**Total Improvements:** $785,023

### Soft Costs:

<table>
<thead>
<tr>
<th>Description</th>
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<tbody>
<tr>
<td>Loan Fees</td>
<td>$29,550</td>
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<tr>
<td>Legal, Title Insurance</td>
<td>$12,250</td>
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<tr>
<td>Signage</td>
<td>$15,000</td>
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<td>Working Capital Equipment</td>
<td>$42,500</td>
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<tr>
<td>Marketing</td>
<td>$10,000</td>
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<tr>
<td>Hauling/Clearing</td>
<td>$9,875</td>
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<tr>
<td>Development Costs</td>
<td>$14,920</td>
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<tr>
<td>Consultant Fees</td>
<td>$30,400</td>
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<tr>
<td>Loan Interest</td>
<td>$20,000</td>
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<tr>
<td>Architectural Fees</td>
<td>$38,500</td>
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<tr>
<td>Other</td>
<td>$18,526</td>
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</table>

**Total Soft Costs:** $241,521

### Costs Over Budget:

<table>
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<th>Description</th>
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</thead>
<tbody>
<tr>
<td>Increased Park Lighting Package</td>
<td>$22,127</td>
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<tr>
<td>City Required Curb/Gutter</td>
<td>$19,536</td>
</tr>
<tr>
<td>Zoning Requirement-Relocate Curb/Gutter</td>
<td>$4,316</td>
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</tbody>
</table>

**Total Costs Over Budget:** $45,979

**Contract for Arcade Building**

**$225,000**

**TOTAL COSTS FOR PROJECT**

**$1,662,835**
ORDINANCE NO. __________

ORDINANCE APPROVING THE TRANSFER OF THE FRANCHISE AGREEMENT BETWEEN THE CITY OF CHARLOTTE AND AMERICAN TELEVISION AND COMMUNICATIONS CORPORATION TO TIME-WARNER ENTERTAINMENT, LIMITED PARTNERSHIP

WHEREAS, on January 27, 1992, American Television and Communications Corporation (ATC) made a request to the City to transfer its cable television franchise agreement to Time Warner Entertainment, L.P. (TWE,L.P.) which is ATC's parent corporation; and

WHEREAS, pursuant to § 6-58 of the City's cable communications regulatory ordinance, any franchise granted by the City cannot be sold, transferred, leased, assigned, or disposed of without the prior consent of the City and then, under such reasonable conditions as the City may establish; and

WHEREAS, § 6-58 further allows the City to inquire into the legal, financial, character, technical and other public interest qualifications of the perspective controlling parties to the satisfaction of the City; and

WHEREAS, pursuant to the City's ordinance, the Cable Television/Contracts Division prepared an application for transfer for ATC and TWE,L.P. which application was completed and submitted to the City on March 23, 1992 and additional information was submitted on June 12, 1992; and

WHEREAS, City staff have completed their review of that information contained in the ATC/TWE,L.P. application and compiled such findings in a report entitled "City of Charlotte American Television and Communications Corporation Cable Television Franchise Transfer to Time Warner Entertainment, L.P., Staff Report," which is attached hereto and incorporated herein by reference as Exhibit A; and

WHEREAS, pursuant to the report, staff recommends the approval of the application of transfer from ATC to TWE,L.P. subject to Time Warner's compliance with certain conditions:

NOW, THEREFORE, BE IT ORDAINED by the City Council of the City of Charlotte as follows:

SECTION 1. The City of Charlotte hereby approves the transfer of the franchise agreement between the City of Charlotte and ATC dated February 26, 1988 to TWE,L.P. and authorizes the execution of and amended franchise agreement between the City and TWE,L.P. which shall include the following:

1. TWE,L.P.'s execution of the amended franchise agreement between the City of Charlotte and TWE,L.P.
2. A performance bond in the name of TWE, L.P. to be delivered not later than 45 days after the effective date of the amended franchise, said performance bond to be obtained and maintained during the entire term of the franchise.

3. An unconditional continuing letter of guarantee by TWE, L.P. guaranteeing the performance of all the conditions of the franchise agreement by Cablevision of Charlotte, ATC, and Warner Communications, Inc.

4. A TWE, L.P. certificate of insurance which shall be maintained in full force and effect throughout the term of the franchise.

5. An agreement by TWE, L.P. to provide to the City an independently audited annual financial statement including the total amounts of annual gross revenues derived from the franchise and Cablevision of Charlotte.

SECTION 2. This ordinance shall become effective after having been read twice at two regular meetings of City Council.

APPROVED AS TO FORM:

[Signature]

City Attorney
BACKGROUND.

In February 1992, per a January 27, 1992, request from American Television & Communications Corporation (ATC) staff of the City of Charlotte’s Cable Television/Contracts and Internal Audit Division’s and the City Attorney’s Office began the process to transfer the City’s cable television franchise agreement with ATC’s Cablevision of Charlotte, Inc. to Time Warner Entertainment, L.P., which is its new parent company.

Pursuant to Section 6-58 “Transfer of ownership or control” of the City’s Cable Communications Regulatory Ordinance

“(a) Any franchise granted hereunder cannot in any event be sold, transferred, leased, assigned or disposed of, including but not limited to by force or voluntary sale, receivership or other means, without the prior consent of the city and then, under such reasonable conditions as the city may establish “

Section 6-58 further allows the City to “inquire into the legal, financial, character, technical and other public interest qualifications of the prospective controlling party” and “If the city finds that such transfer is satisfactory, the city will transfer and assign the rights and obligations of such franchise as are in the public interest. The consent of the city to such transfer shall not be unreasonably withheld”.

PROCESS.

The Cable Television/Contracts Division prepared an application for ATC and Time Warner to complete which would provide the staff with the information necessary, pursuant to Section 6-58, in order to review the transfer request.

On March 23, 1992, the completed application was submitted to the City by ATC and Time Warner and staff review commenced. During the course of this review in order to clarify the application submittals, staff requested additional information from the cable operator. The last of this information was received by the city on June 12, 1992.

The results of the Cable Television/Contracts, Internal Audit and City Attorney staff reviews have been compiled into the following report.
BUSINESS TRANSACTION

- As a direct result of the proposed formation of Time Warner Entertainment, Limited Partnership (TWE), the City of Charlotte's cable television franchise agreement with American Television & Communications Corporation (ATC), operating as Cablevision of Charlotte, would be transferred to TWE, L P

- Cablevision of Charlotte is a subsidiary of American Television & Communications Corporation (ATC)

- ATC is a subsidiary of Time Warner Inc (TWI)


- TWI subsidiaries will contribute certain of its entertainment assets to the TWE partnership subject to certain liabilities,

- Toshiba and C Itoh will be minority investors and each will contribute $500 million in cash to the TWE partnership

- TWE has also entered into an agreement and plan of merger with ATC. This will provide for TWE to acquire the 18% minority interest in ATC that it does not already own

- The TWE partnership will have an interest in the following

  - ATC - cable television systems operator/programmer,
  - Home Box Office - cable television programmer,
  - Warner Brothers Inc - producer/distributor/programmer theatrical, motion pictures, video cassettes,
  - Warner Communications Inc - cable television systems operator/programmer,
  - Warner Cable Inc - inactive
BUSINESS MANAGEMENT AND BUSINESS OPERATIONS ISSUES

- The transfer application information identifies American Television & Communications Corporation (ATC) and Warner Communications Inc (WCI) as the managing partners of TWE, LP due to their size and importance in TWE operations.

- The application indicates that the franchise transfer from ATC to TWE will have no effect on the daily business management and operations of ATC’s Cablevision of Charlotte cable system.
  - The current management of ATC’s Cablevision of Charlotte will remain in place as the management of an operating division of TWE.
  - Responsibility for the management and operation of ATC’s Cablevision of Charlotte will remain with Jeff King who will continue to report to John F. Gault, Executive Vice President of ATC.

- The application information provided indicates that the transfer will not have an impact on the future cable television rates for City of Charlotte subscribers.

- The application indicates that the transfer will have no effect on ATC’s Cablevision of Charlotte planned or future capital expenditures and/or plans for the City of Charlotte cable system.

- The application indicates that the transfer will have no effect on ATC’s Cablevision of Charlotte franchise commitments to access programming support.

- The application indicates that the transfer will require no modifications in ATC’s Cablevision of Charlotte franchise agreement business operations commitments.

- The application indicates that TWE is willing to assume all business obligations of ATC’s Cablevision of Charlotte franchise agreement with the City of Charlotte.

TECHNICAL MANAGEMENT AND TECHNICAL OPERATIONS ISSUES:

- The application indicates that the transfer will have no effect on the daily technical management and operations of ATC’s Cablevision of Charlotte cable system.

- The application indicates that the transfer will have no effect on ATC’s Cablevision of Charlotte planned or future capital expenditures for upgrade or expansion of physical plant for the City of Charlotte cable system.

- The application indicates that the transfer will have no effect on ATC’s Cablevision of Charlotte franchise commitments to the city’s Institutional Network.

- The application indicates that the transfer will require no modifications in ATC’s Cablevision of Charlotte franchise agreement technical commitments.

- The application indicates that TWE is willing to assume all technical obligations of ATC’s Cablevision of Charlotte franchise agreement with the City of Charlotte.
FINANCIAL ISSUES

Staff review of the financial statements provide the following highlights

<table>
<thead>
<tr>
<th></th>
<th>TIME WARNER</th>
<th>AT C</th>
<th>CABLEVISION OF CHARLOTTE</th>
</tr>
</thead>
<tbody>
<tr>
<td>REVENUES</td>
<td>$10,779</td>
<td>$11,517</td>
<td>$12,021</td>
</tr>
<tr>
<td>EBITDA</td>
<td>1,917</td>
<td>2,252</td>
<td>2,263</td>
</tr>
<tr>
<td>DEPRECTN/AMORT</td>
<td>1,082(b)</td>
<td>1,138(b)</td>
<td>1,109(b)</td>
</tr>
<tr>
<td>OPERATING INCOME</td>
<td>835</td>
<td>1,114</td>
<td>1,154</td>
</tr>
<tr>
<td>INTEREST EXPENSE</td>
<td>1,200</td>
<td>1,133</td>
<td>966</td>
</tr>
<tr>
<td>NET INCOME/(LOSS)</td>
<td>(432)(c)</td>
<td>(227)(c)</td>
<td>(199)(c)</td>
</tr>
<tr>
<td>EARNINGS/(LOSS) PER SHARE</td>
<td>(17.29)</td>
<td>(13.87)</td>
<td>(9.60)</td>
</tr>
<tr>
<td>TOTAL ASSETS</td>
<td>24,791</td>
<td>25,337</td>
<td>24,888</td>
</tr>
</tbody>
</table>

NOTE: FIGURES ARE IN MILLIONS EXCEPT PER SHARE Amounts

* UNAUDITED FINANCIAL STATEMENTS
(a) UNAUDITED PROFORMA TO REFLECT TIME S PURCHASE OF WARNER IN 1989
(b) INCLUDES AMORTIZATION OF COSTS TO ACQUIRE WARNER IN 1989
(c) AMORTIZATION OF INTANGIBLE ASSETS ARE REQUIRED FOR ACCOUNTING PURPOSES BUT ARE NON CASH OUTLAYS

NET CASH FLOW FROM OPERATIONS HAS BEEN POSITIVE

The following TWI, ATC and Cablevision of Charlotte ratios were calculated to determine their financial soundness. Calculation formulas and significance of these ratios can be found on page 5

<table>
<thead>
<tr>
<th></th>
<th>TIME WARNER</th>
<th>AT C</th>
<th>CABLEVISION OF CHARLOTTE</th>
</tr>
</thead>
<tbody>
<tr>
<td>CURRENT RATIO</td>
<td>1.17</td>
<td>1.08</td>
<td>1.09</td>
</tr>
<tr>
<td>QUICK RATIO</td>
<td>8.6</td>
<td>7.4</td>
<td>7.7</td>
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<tr>
<td>DEBT RATIO</td>
<td>72.7</td>
<td>75.0</td>
<td>65.8</td>
</tr>
<tr>
<td>DEBT TO EQUITY</td>
<td>2.67</td>
<td>3.01</td>
<td>1.93</td>
</tr>
<tr>
<td>NUMBER TIMES</td>
<td>76.0</td>
<td>87.0</td>
<td>106</td>
</tr>
<tr>
<td>INTEREST EARNED</td>
<td>82.0</td>
<td>80.0</td>
<td>81.0</td>
</tr>
<tr>
<td>OPERATING RATIO</td>
<td>18.0</td>
<td>20.0</td>
<td>19.0</td>
</tr>
<tr>
<td>OPERATING MARGIN</td>
<td>76.0</td>
<td>87.0</td>
<td>106</td>
</tr>
<tr>
<td>COST PER SUBSCRIBER</td>
<td>$606</td>
<td>$618</td>
<td>$628</td>
</tr>
</tbody>
</table>
Explanation/Calculation Formulas for Ratios -

CURRENT RATIO -
- Measures short-run debt-paying ability,
  - Calculation = CURRENT ASSETS divided by CURRENT LIABILITIES

QUICK RATIO -
- Measures the short-term liquidity,
  - Calculation = QUICK ASSETS divided by CURRENT LIABILITIES

DEBT RATIO -
- Indicates the percentage of assets financed through borrowing and the extent of trading on the equity,
  - Calculation = TOTAL LIABILITIES divided by TOTAL ASSETS

DEBT TO EQUITY RATIO -
- Indicates the relationship between borrowed capital and invested capital,
  - Calculation = TOTAL DEBT divided by TOTAL STOCKHOLDERS EQUITY

NUMBER OF TIMES INTEREST EARNED (BEFORE INCOME TAXES) -
- Measures the coverage of interest charges (particularly on long term debt) before income taxes,
  - Calculation = OPERATING INCOME divided by ANNUAL INTEREST EXPENSE

OPERATING RATIO -
- Measures the efficiency and profitability of the return of investment,
  - Calculation = TOTAL OPERATING EXPENSES BEFORE DEPRECIATION divided by TOTAL REVENUES

OPERATING MARGIN -
- Measures operating income before depreciation by total revenue,
  - Calculation = OPERATING PROFIT BEFORE DEPRECIATION divided by TOTAL REVENUE

COST PER SUBSCRIBER -
- Measures the cost to construct or acquire the system,
  - Calculation = PLANT & EQUIPMENT + FRANCHISE COST divided by NUMBER OF OF BASIC SERVICE SUBSCRIBERS

Analysis of Ratios:

The current and quick ratios appear to be marginal for ATC and its parent company Time Warner, and some difficulty in paying current bills may be experienced. The debt ratio has decreased from 1989 to 1991 for ATC and Time Warner, indicating a favorable trend. The number of times interest earned ratio was more favorable in 1991 for ATC and Cablevision of Charlotte compared to the prior year, and also somewhat improved for Time Warner. This is reflective of a debt reduction strategy undertaken by Time Warner. The operating ratio indicates that ATC and Cablevision of Charlotte were operating profitably and efficiently.
CONCERNS REGARDING THE TRANSFER

Review of the information provided as well as informal consultation with cable television industry legal and financial analysts prompt the city staff to express the following concerns related to the transfer of the City of Charlotte's cable television franchise from ATC to TWE.

- TWE is a newly created entity with no real track record in either cable television system operations or financial viability. Therefore there is a concern about TWE's ability to maintain a cash balance sufficient to meet the current and future operating needs of the City of Charlotte system. However, ATC has a proven track record and since ATC management will apparently remain in tact, this issue can be monitored by city staff.

- ATC, as currently organized, is a public corporation with a relatively limited debt burden and its transfer to TWE will attach a great debt burden to ATC which will also become a private corporation in the process.

- Since ATC will no longer be a public corporation, city staff access to certain financial information necessary to analyzing ATC/TWE financial viability may be difficult - even impossible. Therefore specific measures should be incorporated by the city within the formal transfer agreement, such as requesting annual independently audited financial statements, in order to allow the city to monitor ATC/TWE's ability to meet their franchise obligations.

- Despite a direct request from city staff for financial models to justify the statement that future rate increases would not be affected by the transfer, no justification was provided. Instead the response indicated that future cable television rate increases will be affected by several factors, including increases in overall operating expenses, general overhead costs, programming fees and capital investments. All of these factors can be directly related to the TWE corporate as well as local ATC-Cablevision of Charlotte operations and can have a decidedly adverse affect on future subscriber rates.

- ATC has, in the past, had a practice of adjusting subscriber rates/prices to maintain profit margins, as per the ATC 1991 Financial Report, and expects to continue this approach to cope with future increases in costs.

- The City's franchise could possibly be burdened with debt from the proposed merger. Therefore, one or all of the following could occur, and future monitoring of financial statements, citizen complaints, technical problems, etc. will allow city staff to detect such trends before these issues become major problems for the city.
  - excessive subscriber rate increases,
  - lower levels of customer service,
  - lower levels of technical service and preventative maintenance,
  - limitations on new construction,
  - limitations on system and physical plant upgrading,
  - increased stress levels on local management can create staff vacancies and/or affect the daily operation of the system and cooperation with public and community officials.
CONCLUSION.

As a result of its review of the application for transfer, the staff recommends that the City Council approve the transfer of the City of Charlotte - American Television & Communications Corporation cable television franchise agreement to Time Warner Entertainment, L.P. subject to the following conditions

- A formal agreement for transfer be negotiated between the City and TWE, with the city staff who wrote the STAFF REPORT responsible for the city’s negotiations of same

- The agreement between the City and TWE incorporate by direct reference the information submitted by ATC and TWE in the CITY OF CHARLOTTE CABLE TELEVISION FRANCHISE TRANSFER/ASSIGNMENT APPLICATION

- The agreement between the City and TWE incorporate terms which address the financial concerns expressed in the STAFF REPORT, particularly as related
  - transfer of certificate of insurance and performance bond to assure TWE meeting franchise commitments,
  - future annual financial statements be independently audited, include a balance sheet and income statement and be specific to Cablevision of Charlotte franchise operations only.
  - future rate increases or decreases be reflective of the costs applicable to the Cablevision of Charlotte franchise operations only
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<th>CURRENT FRANCHISEE:</th>
<th>American Television &amp; Communications Corporation</th>
</tr>
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<tbody>
<tr>
<td>CHIEF OFFICER:</td>
<td>Joseph J. Collins</td>
</tr>
<tr>
<td>TITLE:</td>
<td>Chairman of the Board of Directors &amp; Chief Executive Officer</td>
</tr>
<tr>
<td>ADDRESS:</td>
<td>300 First Stamford Place</td>
</tr>
<tr>
<td></td>
<td>Stamford, CT 06902-6732</td>
</tr>
<tr>
<td>TELEPHONE:</td>
<td>203 328-0600</td>
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<tr>
<td>FRANCHISE TERM:</td>
<td>Years 15 Effective Date 2/26/88 Expiration Date 2/26/03</td>
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<td>TRANSFER/ASSIGN TO:</td>
<td>Time Warner Entertainment, L.P.</td>
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</tr>
<tr>
<td>SUBMITTED BY:</td>
<td>W. David H. King, Vice President</td>
</tr>
<tr>
<td>DATE SUBMITTED:</td>
<td>March 23, 1992</td>
</tr>
</tbody>
</table>
RESPONSES OF AMERICAN TELEVISION
AND COMMUNICATIONS CORPORATION
D/B/A CABLEVISION OF CHARLOTTE ("ATC")

ATC hereby submits the following responses to the March 9, 1992 request for information from the City of Charlotte in connection with ATC's request, made by letter of January 27, 1992, for the City to take any action it believes to be required under Section 4.13 of its Cable Communications Ordinance in connection with the transfer of ATC's interest in its cable television franchise to Time Warner Entertainment Company, L.P., a Delaware limited partnership ("TWE").

REQUEST #1. PROVIDE DETAILED EXPLANATION OF REQUEST FOR FRANCHISE TRANSFER/ASSIGNMENT, INCLUDING PERCENTAGES OF OWNERSHIP/ASSIGNMENT INVOLVED:

The transfer of the franchise presently held by American Television and Communications Corporation to Time Warner Entertainment Company, L.P. is part of a larger transaction in which Time Warner Inc., Toshiba Corporation ("Toshiba") and C. Itoh & Co., Ltd. ("C. Itoh") have agreed to create TWE to own and operate the businesses of several Time Warner subsidiaries.

The TWE transaction will consist primarily of an internal restructuring of certain businesses of Time Warner, through the creation of TWE, a new strategic limited partnership, in which Toshiba and C. Itoh will be minority investors and limited partners. The partnership will own, or have an interest in, all of Time Warner's cable television system interests, Time Warner's filmed entertainment business (Warner Bros. and Lorimar Telepictures) and certain of its cable television programming businesses (such as Home Box Office).

In particular, all of the assets of ATC, including its franchise with the City, will be transferred to TWE. ATC's Charlotte division will then become an operating division of TWE. ATC and Warner Communications Inc. ("WCI") will become the managing general partners of TWE. In addition, Time Warner has entered into an agreement and plan of merger with ATC that provides for Time Warner to acquire the 18% minority interest in ATC that it does not already own.

Time Warner (through its subsidiaries) will hold an 87.5% residual equity interest in TWE, and Toshiba and C. Itoh will each hold 6.25% residual equity interests. The officers of TWE will generally be the same persons who are now officers of Time Warner and of the subsidiaries whose businesses will be a part of TWE. TWE's principal general partners, will be ATC, Warner Communications, Inc. ("WCI"), Home Box Office, Inc. ("HBO"), Warner Bros. Inc. ("Warner Bros."), and Warner Cable Communications Inc. ("Warner Cable").

TWE's limited partners, subsidiaries of Toshiba and C. Itoh, will have no right to participate in the day-to-day management of TWE, but will have certain rights with respect to limited, specified and extraordinary partnership matters, such as the merger, consolidation or dissolution of TWE.
REQUEST #2. PROVIDE DETAILED EXPLANATION OF PROPOSED BUSINESS MANAGEMENT STRUCTURE WHICH WILL RESULT FROM TRANSFER/ASSIGNMENT, INCLUDING ORGANIZATIONAL CHART, IF AVAILABLE:

The formation of TWE will have no effect on the day-to-day management and operation of the Franchise. The current management of Cablevision of Charlotte will remain in place as the management of an operating division of TWE. Responsibility for the management and operation of the cable television system in Charlotte will remain with Jeff King, who will continue to report to John F. Gault, Executive Vice President of ATC. Mr. Gault will continue to report to James H. Doolitle, President & Chief Operating Officer of ATC, who will continue to report to Joseph J. Collins, Chairman of the Board of Directors and Chief Executive Officer of ATC. Mr. Collins will, in turn, continue to report to Steven J. Ross and Gerald M. Levin, the Co-Chief Executive Officers of Time Warner. An organizational chart is attached as Exhibit to Response #2.

REQUEST #3. PROVIDE DETAILED EXPLANATION OF HOW TRANSFER/ASSIGNMENT WILL AFFECT DAILY, ONGOING BUSINESS MANAGEMENT OF THE CITY OF CHARLOTTE SYSTEM:

Although formal title to the franchise will be transferred from ATC to TWE, the same personnel will continue to operate the system with the same equipment and facilities and will continue to do business under the name Cablevision of Charlotte. Thus, we anticipate no effect on the daily ongoing business management of the system due to the transfer.

REQUEST #4. PROVIDE LEGAL STRUCTURE OF PROPOSED NEW FRANCHISEE, INCUDING PRINCIPALS:

As indicated in Response #1, TWE, the proposed franchisee, will be a limited partnership organized under the laws of the State of Delaware. A copy of the Certificate of Limited Partnership of Time Warner Entertainment Company, L.P. is enclosed as exhibit to response #4. The managing general partners of TWE will be ATC and WCI. The other general partners will be HBO, Warner Bros. and Warner Cable. The limited partners will be subsidiaries of Toshiba and C. Itoh.

REQUEST #5. PROVIDE LIST OF OTHER CABLE TELEVISION FRANCHISES HELD OR IN PROCESS OF TRANSFER/ASSIGNMENT TO PROPOSED NEW FRANCHISEE:

A list of other cable franchises in process of transfer or assignment to TWE is attached as an Exhibit to Response #5.

REQUESTS #6 and #7. PROVIDE LIST OF ANY CIVIL OR CRIMINAL PROCEEDINGS INVOLVING THE PROPOSED NEW FRANCHISEE OR ITS PRINCIPALS SINCE PASSAGE OF THE CABLE COMMUNICATIONS POLICY ACT OF 1984:

PROVIDE LIST OF ANY FRANCHISE ENFORCEMENT PROCEEDINGS INVOLVING THE
PROPOSED NEW FRANCHISEE OR ITS PRINCIPALS SINCE PASSAGE OF THE CABLE COMMUNICATIONS POLICY ACT OF 1984:

A description of civil or criminal proceedings involving TWE or its principals which concern cable television franchises is attached hereto as Exhibit to Response #6 and #7.

REQUEST #8. PROVIDE DETAILED EXPLANATION OF TECHNICAL STRUCTURE WHICH WILL RESULT FROM TRANSFER/ASSIGNMENT, INCLUDING ORGANIZATIONAL CHART, IF AVAILABLE:

As previously indicated, there will be no change in management or reporting structure of the Franchisee as a result of the proposed transfer of the cable television franchise from the City of Charlotte to TWE. A chart indicating the current organizational structure of Cablevision of Charlotte is attached as Exhibit to Response #8.

REQUEST #9. PROVIDE DETAILED EXPLANATION OF HOW TRANSFER/ASSIGNMENT WILL AFFECT DAILY, ONGOING TECHNICAL OPERATIONS AND MANAGEMENT OF THE CITY OF CHARLOTTE SYSTEM.

The proposed transfer of the cable television franchise from the City of Charlotte to TWE will have no effect on the daily ongoing technical operations and management of the system.

REQUEST #10. PROVIDE DETAILED EXPLANATION OF HOW TRANSFER/ASSIGNMENT WILL AFFECT FUTURE PLANS TO UPGRADE AND/OR EXPAND THE CITY OF CHARLOTTE SYSTEM'S PHYSICAL PLANT, PARTICULARLY AS RELATED TO PLANNED AND FUTURE CAPITAL EXPENDITURES:

The proposed transfer of the cable television franchise from the City of Charlotte to TWE will have no effect on future plans, if any, to upgrade and/or expand the system's physical plant. TWE will, of course, assume all obligations of the franchisee under the terms of the current franchise.

REQUEST #11. PROVIDE DETAILED EXPLANATION OF HOW TRANSFER/ASSIGNMENT WILL AFFECT CURRENT CITY OF CHARLOTTE FRANCHISE COMMITMENTS TO ACCESS PROGRAMMING SUPPORT:

The proposed transfer of the cable television franchise from the City of Charlotte to TWE will have no effect on franchise commitments to access programming support. TWE will, of course, assume all obligations of the franchisee under the terms of the current franchise.

REQUEST #12. PROVIDE DETAILED EXPLANATION OF HOW TRANSFER/ASSIGNMENT WILL AFFECT CURRENT CITY OF CHARLOTTE FRANCHISE COMMITMENTS TO THE INSTITUTIONAL NETWORK:

The proposed transfer of the cable television franchise from the City of Charlotte to TWE will have no effect on franchise commitments to the
institutional network. TWE will, of course, assume all obligations of the franchisee under the terms of the current franchise.

REQUEST #13. PROVIDE STATEMENT REGARDING WHETHER TRANSFER ASSIGNMENT WILL NECESSITATE THE REQUEST FOR MODIFICATIONS OF CITY OF CHARLOTTE FRANCHISE COMMITMENTS:

The proposed transfer of the cable television franchise to TWE should not necessitate any request for modifications of the City of Charlotte franchise commitments.

REQUEST #14. PROVIDE THE FOLLOWING DOCUMENTS AS ATTACHMENTS TO THIS APPLICATION: 1) FINANCIAL DOCUMENTS RELATING TO THE TRANSFER/ASSIGNMENT; 2) CURRENT AND HISTORICAL FINANCIAL STATEMENTS OF PROPOSED NEW FRANCHISEE; 3) SECURITIES AND EXCHANGE COMMISSION FILINGS; 4) FINANCIAL PRO FORMAS FOR THE CITY OF CHARLOTTE SYSTEM.

14-1 -- A copy of the Agreement of Limited Partnership dated October 29, 1992 is attached as Exhibit to Response #14-1.

14-2 -- TWE has only recently been formed. We therefore attach as Exhibit to Response #14-2 the most recent annual reports of Time Warner and ATC.

14-3 -- Filings with the SEC include the document attached as the Exhibit to Response #14-1 and the enclosed ATC Form 8K which is attached as Exhibit to Response #14-3.

14-4 -- No financial pro formas for the City of Charlotte have been prepared in connection with the proposed transfer to TWE.
CITY OF CHARLOTTE
AMERICAN TELEVISION & COMMUNICATIONS CORPORATION
CABLE TELEVISION FRANCHISE TRANSFER TO
TIME WARNER ENTERTAINMENT, L.P.

STAFF REPORT

Prepared by
Cable Television/Contracts Division
City Attorney’s Office
Internal Audit Division

BACKGROUND:

In February 1992, per a January 27, 1992, request from American Television & Communications Corporation (ATC) staff of the City of Charlotte’s Cable Television/Contracts and Internal Audit Division’s and the City Attorney’s Office began the process to transfer the City’s cable television franchise agreement with ATC’s Cablevision of Charlotte, Inc to Time Warner Entertainment, L.P., which is its new parent company.

Pursuant to Section 6-58 'Transfer of ownership or control of the City’s Cable Communications Regulatory Ordinance

"(a) Any franchise granted hereunder cannot in any event be sold, transferred, leased, assigned or disposed of, including but not limited to by force or voluntary sale, receivership or other means, without the prior consent of the city and then, under such reasonable conditions as the city may establish '

Section 6-58 further allows the City to ‘inquire into the legal, financial, character, technical and other public interest qualifications of the prospective controlling party” and “If the city finds that such transfer is satisfactory, the city will transfer and assign the rights and obligations of such franchise as are in the public interest. The consent of the city to such transfer shall not be unreasonably withheld”

PROCESS

The Cable Television/Contracts Division prepared an application for ATC and Time Warner to complete which would provide the staff with the information necessary, pursuant to Section 6 58, in order to review the transfer request.

On March 23, 1992, the completed application was submitted to the City by ATC and Time Warner and staff review commenced. During the course of this review in order to clarify the application submittals, staff requested additional information from the cable operator. The last of this information was received by the city on June 12, 1992.

The results of the Cable Television/Contracts, Internal Audit and City Attorney staff reviews have been compiled into the following report.
BUSINESS TRANSACTION

- As a direct result of the proposed formation of Time Warner Entertainment, Limited Partnership (TWE), the City of Charlotte's cable television franchise agreement with American Television & Communications Corporation (ATC), operating as Cablevision of Charlotte, would be transferred to TWE, L P.

- Cablevision of Charlotte is a subsidiary of American Television & Communications Corporation (ATC).

- ATC is a subsidiary of Time Warner Inc (TWI).


- TWI subsidiaries will contribute certain of its entertainment assets to the TWE partnership, subject to certain liabilities.

- Toshiba and C Itoh will be minority investors and each will contribute $500 million in cash to the TWE partnership.

- TWE has also entered into an agreement and plan of merger with ATC. This will provide for TWE to acquire the 18% minority interest in ATC that it does not already own.

- The TWE partnership will have an interest in the following:

  - ATC - cable television systems operator/programmer,
  - Home Box Office - cable television programmer,
  - Warner Brothers Inc - producer/distributor/programmer theatrical, motion pictures, video cassettes,
  - Warner Communications Inc - cable television systems operator/programmer,
  - Warner Cable Inc - inactive
BUSINESS MANAGEMENT AND BUSINESS OPERATIONS ISSUES

- The transfer application information identifies American Television & Communications Corporation (ATC) and Warner Communications Inc (WCI) as the managing partners of TWE, L P due to their size and importance in TWE operations.

- The application indicates that the franchise transfer from ATC to TWE will have no effect on the daily business management and operations of ATC's Cablevision of Charlotte cable system.
  - The current management of ATC's Cablevision of Charlotte will remain in place as the management of an operating division of TWE.
  - Responsibility for the management and operation of ATC's Cablevision of Charlotte will remain with Jeff King who will continue to report to John F. Gault, Executive Vice President of ATC.

- The application information provided indicates that the transfer will not have an impact on the future cable television rates for City of Charlotte subscribers.

- The application indicates that the transfer will have no effect on ATC's Cablevision of Charlotte planned or future capital expenditures and/or plans for the City of Charlotte cable system.

- The application indicates that the transfer will have no effect on ATC's Cablevision of Charlotte franchise commitments to access programming support.

- The application indicates that the transfer will require no modifications in ATC's Cablevision of Charlotte franchise agreement business operations commitments.

- The application indicates that TWE is willing to assume all business obligations of ATC's Cablevision of Charlotte franchise agreement with the City of Charlotte.

TECHNICAL MANAGEMENT AND TECHNICAL OPERATIONS ISSUES

- The application indicates that the transfer will have no effect on the daily technical management and operations of ATC's Cablevision of Charlotte cable system.

- The application indicates that the transfer will have no effect on ATC's Cablevision of Charlotte planned or future capital expenditures for upgrade or expansion of physical plant for the City of Charlotte cable system.

- The application indicates that the transfer will have no effect on ATC's Cablevision of Charlotte franchise commitments to the city's Institutional Network.

- The application indicates that the transfer will require no modifications in ATC's Cablevision of Charlotte franchise agreement technical commitments.

- The application indicates that TWE is willing to assume all technical obligations of ATC's Cablevision of Charlotte franchise agreement with the City of Charlotte.
FINANCIAL ISSUES

Staff review of the financial statements provide the following highlights

<table>
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NOTE: FIGURES ARE IN MILLIONS EXCEPT PER SHARE AMOUNTS

* UNAUDITED FINANCIAL STATEMENTS
(a) UNAUDITED PROFORMA TO REFLECT TIME S PURCHASE OF WARNER IN 1989
(b) INCLUDES AMORTIZATION OF COSTS TO ACQUIRE WARNER IN 1989
(c) AMORTIZATION OF INTANGIBLE ASSETS ARE REQUIRED FOR ACCOUNTING PURPOSES BUT ARE NON CASH OUTLAWS

NET CASH FLOW FROM OPERATIONS HAS BEEN POSITIVE

The following TWI, ATC and Cablevision of Charlotte ratios were calculated to determine their financial soundness. Calculation formulas and significance of these ratios can be found on page 5.
Explanation/Calculation Formulas for Ratios -

CURRENT RATIO -
- Measures short run debt paying ability,
  - Calculation = CURRENT ASSETS divided by CURRENT LIABILITIES

QUICK RATIO -
- Measures the short-term liquidity,
  - Calculation = QUICK ASSETS divided by CURRENT LIABILITIES

DEBT RATIO -
- Indicates the percentage of assets financed through borrowing and the extent of trading on the equity,
  - Calculation = TOTAL LIABILITIES divided by TOTAL ASSETS

DEBT TO EQUITY RATIO -
- Indicates the relationship between borrowed capital and invested capital,
  - Calculation = TOTAL DEBT divided by TOTAL STOCKHOLDERS EQUITY

NUMBER OF TIMES INTEREST EARNED (BEFORE INCOME TAXES) -
- Measures the coverage of interest charges (particularly on long-term debt) before income taxes,
  - Calculation = OPERATING INCOME divided by ANNUAL INTEREST EXPENSE

OPERATING RATIO -
- Measures the efficiency and profitability of the return of investment,
  - Calculation = TOTAL OPERATING EXPENSES BEFORE DEPRECIATION divided by TOTAL REVENUES

OPERATING MARGIN -
- Measures operating income before depreciation by total revenue,
  - Calculation = OPERATING PROFIT BEFORE DEPRECIATION divided by TOTAL REVENUE

COST PER SUBSCRIBER -
- Measures the cost to construct or acquire the system,
  - Calculation = PLANT & EQUIPMENT + FRANCHISE COST divided by NUMBER OF OF BASIC SERVICE SUBSCRIBERS

Analysis of Ratios

The current and quick ratios appear to be marginal for ATC and its parent company Time Warner, indicating some difficulty in paying current bills may be experienced. The debt ratio has decreased from 1989 to 1991 for ATC and Time Warner, indicating a favorable trend. The number of times interest earned ratio was more favorable in 1991 for ATC and Cablevision of Charlotte compared to the prior year, and also somewhat improved for Time Warner. This is reflective of a debt reduction strategy undertaken by Time Warner. The operating ratio indicates that ATC and Cablevision of Charlotte were operating profitably and efficiently.
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CONCLUSION

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## Parsons Brinckerhoff
Official FTA-Sponsored Alternatives Analyses/
Draft Environmental Impact Statements (AA/DEIS)

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<th>Project Name</th>
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<td>BART Colma Station AA/DEIS</td>
<td>California</td>
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<td>BART Fremont South Bay AA/DEIS</td>
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<tr>
<td>Buffalo Amherst Corridor Transitional AA</td>
<td>New York</td>
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<td>Seattle North Corridor AA/DEIS</td>
<td>Washington</td>
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<td>I 280 Transfer Concept Program AA/DEIS/EIR</td>
<td>California</td>
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<td>Baltimore Outer Northeast &amp; West Corridors (Phase I) AA</td>
<td>Maryland</td>
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<td>Rochester North Corridor (Phase I) AA</td>
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<td>Orlando Southwest Corridor Transitional AA</td>
<td>Florida</td>
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<td>Pittsburgh LRT Downtown Segment AA/DEIS</td>
<td>Pennsylvania</td>
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<td>San Diego Regional Transit Program (Phase I) AA</td>
<td>California</td>
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<td>Portland Westside Corridor AA/DEIS</td>
<td>Oregon</td>
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<td>Santa Ana/5 Corridor AA/DEIS</td>
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<td>Los Angeles “Starter Line” AA/DEIS</td>
<td>California</td>
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<td>Detroit Woodward Corridor AA/DEIS</td>
<td>Michigan</td>
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<tr>
<td>Honolulu Rapid Transit Development Project AA/DEIS</td>
<td>Hawaii</td>
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TO: Ed Sizer  
Director General Services

FROM: G.S. Porter  
Interim Chief Park Ranger

SUBJECT: All Park Rangers Transferred To Mecklenburg County

GEORGE STANLY PORTER  
FRANCISCO LOPEZ  
GREGORY DEVON WHITLEY  
LEE DALE AUTRY  
MARVIN ANTONIO GOODWIN  
TROY ANTHONY ARMSTRONG  
ERIC RANDALL STITT  
DENNIS RAY SUMMERS  
TERRY DEAN WEATHERFORD

SANDRA ELAINE TILLERY  
HENRY LEE JOYCE  
JAMES WILBUR FRANKS  
JAMES KENNETH LITTLE  
KEVIN TODD RUSHING  
DERRICK DAVAL COOPER  
RANDALL EDWARD KEHRER  
KEITH ANDRE WAY  
JAMES THOMAS ANTHONY

700 N Tryon Street  •  Charlotte, North Carolina 28202  •  (704) 336 3854  •  FAX (704) 336 4391

All services are available without regard to origin, sex or disability
3 Appointed by Mayor
5 Appointed by City Council

HISTORIC DISTRICT COMMISSION - CHARLOTTE

(8 Members)

Membership - One member shall represent the Charlotte-Mecklenburg Planning Commission and shall be recommended for appointment by that Commission. Each of the historic districts - Fourth Ward and Dilworth - shall be represented by one residential property owner (Council appointments). The membership will be expanded by one (a property owner) for each newly designated district. The Board of Directors of the neighborhood association of each district shall recommend nominations for their position in compliance with the association's by-laws, but such recommendations shall not be binding on the City Council.

In addition, the Dilworth Historic District, because of its make-up, shall be represented by the operator of a business in that district (a mayoral appointment). Business operators in Dilworth may submit no more than three names for consideration, but these recommendations shall not be binding on the Mayor.

If either of the district representatives ceases to be in the respective historic district, that appointee shall not be permitted to continue in his position if more than fifty (50) percent of his term has not been served.

A majority of the membership shall have demonstrated special interest, experience, or education in history or architecture; and all must reside within the corporate limits of the City of Charlotte - both criteria required by State statute. Terms are for three years and no member may serve on the Commission for more than two full consecutive terms.

Responsibilities - To ensure the preservation of any areas, structures, site and objects that are significant elements of the cultural, social, economic, political, or architectural history of Charlotte; to safeguard the heritage of the City through the preservation and conservation of historical areas for the education, pleasure, and enhancement of the residents of the City.

MEMBER & QUALIFICATION          DIST. | ORIGINAL APPTMT. | RE-APPTMT. | TERM  | EXPIRES
(C)Sylvia Tarlton W/F           FW 2  | 04/24/89        | 04/13/92   | 3 yrs.| 06/30/95
(H)Sara S. Spencer W/F         PC 4  | 06/18/90        | 07/08/92   | 3 yrs.| 06/30/95
(C)Kevin Pfahl W/M             6  | 04/24/89        | 04/13/92   | 3 yrs.| 06/30/95
(C)George C. Warren W/H         ROD | 08/06/90       | 04/13/92   | 3 yrs.| 06/30/95
(H)William G. Monroe W/H       6  | 12/04/89        | 07/08/92   | 3 yrs.| 06/30/95
(C)Timothy N. Hamilton W/H     BOD | 08/06/90       | 08/06/90   | 3 yrs.| 06/30/93
(C)Hollie C. Davis W/F         3  | 06/27/88        | 03/25/91   | 3 yrs.| 06/30/94
(H)*Bruce Keith W/H            2  | 01/11/89        | 10/23/91   | 3 yrs.| 06/30/94

Legend:
Planning Commission Rep. - PC
Fourth Ward - FW
Resident/Owner Dilworth - ROD
Business/Owner/Operator Dilworth - BOD

*Chairman
Staff Advisor - John Rogers - 2205

Revised 07/14/92

25
FULL NAME  THOMAS A. BERRES  (please print or type)

HOME ADDRESS  1420 THOMAS AVE  CHARLOTTE  ZIP  28205

BUSINESS ADDRESS  SAME  ZIP  

HOME PHONE  (704)  333-2569  BUSINESS PHONE  (SAME)

SPouse's NAME  STEPHANIE  SPouse's EMPLOYER  PENTER ROSE

PLEASE INDICATE  (please print or type)

MALE  BLACK  BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE  WHITE  OPENING FOR PLAZA MIDTOWN

SINGLE  INDIAN  RESIDENT ON MIST DIST

MARRIED  HISPANIC  COMM

EDUCATION (including degrees completed)  BACH OF ARTS NEW COLLEGE

OF THE UNIVERSITY OF SOUTH FLORIDA

Sarasota FL

CURRENT EMPLOYER  SELF

TITLE  CONSTRUCTION CARPENTER  YEARS IN CURRENT POSITION 8

DUTIES  CONSTRUCTION CARPENTRY

OTHER EMPLOYMENT HISTORY  HAVE BEEN IN CONSTRUCTION BUSINESS FOR 13 YEARS

DO NOT SUBMIT RESUMES

(over)
INTERESTS/SKILLS/Areas of Expertise
CONSTRUCTION, CARPENTRY, FINE ART

Current Professional Organizations, Civic, Religious and Political Activities


Past Professional Organizations, Civic, Religious and Political Activities


COMMENTS


Affirmation of Eligibility
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes No If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes No If yes, please attach explanation of the nature of the conflict

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

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A personal contact with a City Councilmember is recommended

RETURN COMPLETED FORM TO
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature

Date

DO NOT SUBMIT RESUMES

City Clerk
1992
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

Please complete each section

FULL NAME Robert Martin Crumbie
(please print or type)

HOME ADDRESS 1915 Thomas Avenue

BUSINESS ADDRESS 1020 South Cedar Street

HOME PHONE (704) 339-0834

BUSINESS PHONE (704) 339-0882

SPOUSE'S NAME Krysta Hoffmeier

SPOUSE'S EMPLOYER Adams Group Architects

SPOUSE'S TITLE Director of Marketing

PLEASE INDICATE Council District # Date of Birth 12-19-60

MALE X BLACK BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE ___ WHITE X Hispanic Other

SINGLE ___ INDIAN

MARRIED X HISPANIC

OTHER

EDUCATION (including degrees completed) Bachelor of Architecture

CURRENT EMPLOYER Adams Group Architects, P.A.

TITLE Architect

YEARS IN CURRENT POSITION 3

DUTIES Programming, Design Development, Construction Documents, Construction Administration

OTHER EMPLOYMENT HISTORY Dennis Jones Associates (Architects) 1983-1989; Adams Group Architects 1989- Present

DO NOT SUBMIT RESUMES

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

Urban Planning, Historic Properties, preservation, architecture, community outreach, cultural preservation

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Plaza Midwood neighborhood association, Habitat volunteer

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

COMMENTS

I would very much like to be a part of the historic district panel as a representative of my neighborhood & surrounding community.

AFFIRMATION OF ELIGIBILITY

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes_______ No X______ If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes_______ No X______ If yes, please attach explanation of the nature of the conflict

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Charlotte, NC 28202-2857

Signature ____________________________ Date __________

DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

Please complete each section

FULL NAME  Michael K. Garner
(please print or type) Mr  __  Mrs  ___  Ms ___  Miss ___

HOME ADDRESS  2100 The Plaza  ZIP  28205

BUSINESS ADDRESS  SAME  ZIP  ___

HOME PHONE  (704)  376-5836  BUSINESS PHONE  (704)  333-6441

SPOUSE'S NAME  ____________________________  SPOUSE'S EMPLOYER  ____________

SPOUSE'S TITLE  ____________________________

PLEASE INDICATE  Council District #  _______  Date of Birth  10-17-45

MALE  __  BLACK  ____  BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE  ___  WHITE  ___  Historic District Commission

SINGLE  ___  INDIAN  ___  

MARRIED  ___  HISPANIC  ___  

OTHER  ____________________________

EDUCATION (including degrees completed)  Juris Doctor - University of S.C. Law Center 5/74, B.A. Political Science 8/68

NAT. TRST FOR HISTORIC PRESERVATION SHORT COURSE 9/93

CURRENT EMPLOYER  Garner - McKenzie Realtors

TITLE  Owner, Broker  YEARS IN CURRENT POSITION  8

DUTIES  Sale of Residential Real Estate

OTHER EMPLOYMENT HISTORY  Foreign Student Advisor, Sacred Heart College, Rehabilitation Supervisor, David Rental, A&S Constr. Co. (Columbia, S.C.), Social Worker (Charlotte)

DO NOT SUBMIT RESUMES

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE
13 yrs. Resident of this dist., local
13 yrs. Experience in NEMA, Preservation & Revitalization
14 yrs. in Real Estate in Charlotte

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Plaza-Midwood Neighborhood Assoc., NAT. TRUST for Historic Preservation

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES


1983-84, Board of Economic Development, City of Charlotte, Board 1980-87 - PRES.

1983-84, Neighborhood Reinvestment Corp (Washington, D.C.) - SEC.

1983-84, NAT. Advisory Board, 1994-1994

AFFIRMATION OF ELIGIBILITY

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes________ No [X]________ If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes________ No [X]________ If yes, please attach explanation of the nature of the conflict

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600 East Fourth Street
Charlotte, NC 28202-2857

Signature

Date

DO NOT SUBMIT RESUMES
Please complete each section

FULL NAME: Kwan Leigh Hutchinson
(please print or type)
Mr. ______ Mrs. X ______ Ms ______ Miss ______

HOME ADDRESS: 204 Thomas Avenue

BUSINESS ADDRESS: 505 S. Main Street
ZIP: 28205

HOME PHONE: (704) 339-0934

BUSINESS PHONE: (704) 339-0502

SPOUSE'S NAME: Robert Eakin
SPOUSE'S EMPLOYER: Adams Group Architects
SPOUSE'S TITLE: Architect

PLEASE INDICATE: Council District # _______ Date of Birth _______

MALE ______ BLACK ______ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE X WHITE X Historic District Commission

SINGLE ______ INDIAN ______

MARRIED X HISPANIC ______

OTHER ______

EDUCATION (including degrees completed): B.A.; University of the South (Sewanee)

CURRENT EMPLOYER: Adams Group Architects, P.A.

TITLE: Director of Marketing

YEARS IN CURRENT POSITION: ______

DUTIES: Responsible for locating and securing contracts for non-technical services performed by our firm.

OTHER EMPLOYMENT HISTORY

Sales Representative, Merrill Lynch 1985-1989; Regional Products Specialist, Merrill Lynch 1983-1990; Adams Group Architects 1990 - Present

DO NOT SUBMIT RESUMES

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

Historic Preservation, Community Outreach, cultural preservation

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

American Volunteers, Woodcross Shelter volunteer

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Teen Center - Recreation Center

COMMENTS

I am very interested in extending my community interest into the political arena, where I feel I may be able to make a valuable contribution. I am very interested in being a part of the historic district.

AFFIRMATION OF ELIGIBILITY

To your knowledge, has any formal charge of professional misconduct criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes_______ No X_______ If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your future as an appointee of the City Council?

Yes_______ No X_______ If Yes, please attach explanation of the nature of the conflict

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Charlotte, NC 28202-2857

Signature

Date 7-17-92

DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME  J David Parke

Mr  ✓  Mrs  

Ms  Miss  

HOME ADDRESS  1820 Thomas Ave / Charlotte NC  ZIP  28205

BUSINESS ADDRESS  210 N Tryon St / Suite 300 / Charlotte NC  ZIP  28202

HOME PHONE (704) 332-4781  BUSINESS PHONE (704) 332-7004

SPouse's NAME  Meave C. Parke  SPOUSE'S EMPLOYER  First Union Mortgage Corp.

MARRIED  ✓  SPOUSE'S TITLE  Loan Officer

PLEASE INDICATE  Voting Precinct # 015  District # 1 (City Council) Date of Birth 10-23-57

MALE  ✓  BLACK  ✓  BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE  WHITE  ✓  Historic District Commission

SINGLE  INDIAN  ✓

EDUCATION (including degrees completed)

1979 - B.A. UNC-Charlotte
1980 - Bachelor of Architecture  UNC Charlotte

CURRENT EMPLOYER  The FWA Group, P.A.

TITLE  Associate Architect  YEARS IN CURRENT POSITION  12

DUTIES  Project Architect, Project Manager, Designer

OTHER EMPLOYMENT HISTORY

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE  Architecture, Historic Preservation

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
American Institute of Architects, 1983 - present

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
1991 - Vice President, Plaza-Midwood Neighborhood Ass'n Board of Directors

COMMENTS

AFFIRMATION OF ELIGIBILITY
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes □ No □ If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes □ No □ If yes, please attach explanation of the nature of the conflict

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Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature

Date 22 April 1992

PLEASE DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

Please complete each section

FULL NAME  DAVID ROY SEYMOUR
(please print or type)
Mr
Ms
Mrs
Miss

HOME ADDRESS  1216 CLEMENT AVENUE
BUSINESS ADDRESS  1216 CLEMENT AVENUE
ZIP  28205
ZIP  28205

HOME PHONE (704) 333-8797
BUSINESS PHONE (704) 333-8797

SPOUSE'S NAME  N/A
SPOUSE'S EMPLOYER
SPOUSE'S TITLE

PLEASE INDICATE  Council District # Date of Birth

MALE  BLACK  BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN
FEMALE  WHITE  HISTORIC DISTRICT COMMISSION

SINGLE  INDIAN
MARRIED  HISPANIC
OTHER

EDUCATION (including degrees completed)  NSU-ARCHITECTURE (NO DEGREE)
CPCC-COMMERCIAL ART

CURRENT EMPLOYER  SELF EMPLOYED
TITLE  HEALTHCARE CONSULTANT YEARS IN CURRENT POSITION

DUTIES  PROVIDE PHYSICIAN OFFICE SUPPORT, RECEIVABLE MANAGEMENT, SUPPORT, STAFFING RECOMMENDATIONS

OTHER EMPLOYMENT HISTORY

DO NOT SUBMIT RESUMES

(over)
INTERESTS/SKILLS AREAS OF EXPERTISE  RESTORATION RENOVATION, NEIGHBORHOOD REVITALIZATION, 15 YEARS UGM EXPERIENCE

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
HEALTHCARE FINANCE AGED ASSOC., AMERICAN GUILD OF PATIENT AGED NGRS
PLA A MIDNIGHT NEIGHBORHOOD ASSOC.

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
LINCOLN CO HISTORICAL SOCIETY VP, LINCOLN CO. BICENTENNIAL COMM, LINCOLN CO
MENTAL HEALTH ASSOC., FRIENDS OF 4TH WARD, CITIZEN'S FOR PRESERVATION

COMMENTS  FOR THE PAST 3 YEARS I HAVE BEEN TRAVELING EXTENSIVELY BUT AM NOW BACK IN TOWN SINCE 1975 HAVE CALLED CHARLOTTE HOME AND FEEL THAT I AM NOW IN A POSITION TO GIVE SOMETHING BACK TO THE CITY

AFFIRMATION OF ELIGIBILITY
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes ______ No ______ X If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes ______ No ______ X If yes, please attach explanation of the nature of the conflict

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Charlotte, NC 28202-2857

Signature

Date 7-17-93

DO NOT SUBMIT RESUMES
MINT MUSEUM BOARD OF TRUSTEES
(43 Members)

Membership - Terms are for three years. Original City appointments were made on a staggered term basis. By-laws provide that no member is to serve more than two consecutive three-year terms unless he has ceased to be a trustee for at least one year. Vacancies in the three City positions are to be filled only by the Mayor and City Council.

Responsibilities - To serve the region by collecting, researching, displaying, interpreting and preserving art and historical artifacts, and to provide related community-wide educational opportunities.

<table>
<thead>
<tr>
<th>MEMBER</th>
<th>DIST.</th>
<th>CATEGORY</th>
<th>ORIGINAL APPTMT.</th>
<th>RE-APPTMT.</th>
<th>TERM</th>
<th>EXPIR</th>
</tr>
</thead>
<tbody>
<tr>
<td>(C) Pam Patterson</td>
<td>W/F</td>
<td>Realtor Sales Assoc.</td>
<td>06/23/86</td>
<td>06/26/89</td>
<td>3 yrs.</td>
<td>07/31/92</td>
</tr>
<tr>
<td>(C) Brenda E. Noel</td>
<td>B/F</td>
<td></td>
<td>07/31/90</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>(M) Ruth Ann Calder</td>
<td></td>
<td></td>
<td>08/6/89</td>
<td>05/20/91</td>
<td>3 yrs.</td>
<td>07/31/94</td>
</tr>
</tbody>
</table>

Mint Museum
Vernon T. Anderson, Jr.
Ernest H. Barry, Jr.
Mrs. William O. Bland
John G.P. Boatwright
James T. Bolt, Jr.
Mrs. R. Alfred Brand
Ruth E. Castleberry
Mrs. Howard A. Counts
Thomas Cox, Jr.
Fred E. Dabney, II
John A. Davis, Jr.
Mrs. John Arthur Davis, Jr.
Robert G. Dinmore, Jr.
Roddey Dowd, Jr.
*Edward S. Dunn, Jr.
John C. Fennerbreque
K. Eugene Frauenheim
Michael A. Gallis
Steve C. Griffith, Jr.
Mrs. Joseph K. Hall, III
Mrs. Eugene C. Hicks, III
Fred W. Klein

*Chairman

Revised 05/28/92
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

Please complete each section

FULL NAME  Michael Edward Blair  (please print or type)

HOME ADDRESS  714 Cherokee Road  Charlotte  ZIP  28207
BUSINESS ADDRESS  121 West Trade St, Interstate Tower  Charlotte  ZIP  28201
HOME PHONE  (704)  376-1812  BUSINESS PHONE  (704)  379-9053

SPouse’S NAME  Elizabeth Blair  SPouse’S EMPLOYER  housewife

PLEASE INDICATE  Council District #  Date of Birth  10/30/56

MALE  BLACK  BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN
FEMALE  WHITE  Mint Museum of Art
SINGLE  INDIAN  Charlotte Airport Advisory
MARRIED  HISPANIC  

CURRENT EMPLOYER  Interstate/Johnson Lane

EDUCATION (including degrees completed)  University of North Carolina at Chapel Hill- Masters of Business Administration - 1982; Bachelor of Science 1979;

OTHER EMPLOYMENT HISTORY  First Union National Bank  1979-1981

DO NOT SUBMIT RESUMES
INTERESTS/SKILLS/AREAS OF EXPERTISE  I am in favor of fiscal responsibility including financial management, fundraising, and community relations. My strong financial and analytical perspective helps me focus on improving financial strength.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Currently I am a Trustee of the Hermann Medical Research Foundation, Director of the American Cancer Society, and active in the Eastover Neighborhood Association and Art+ Science Council.

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Previous Director - Johnston Memorial YMCA, Member - Charlotte Parks Advisory Committee.

COMMENTS
As a Charlotte native, I have been active in the Mint my entire life. My family has made contributions to the permanent collection there. I am also a neighbor and understand the needs to work with the neighborhood and the entire city. I am in favor of its goal to become more self-supportive and less reliant on public funds.

AFFIRMATION OF ELIGIBILITY
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes   No   ✓  If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes   No   ✓  If yes, please attach explanation of the nature of the conflict

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that, otherwise, it will be removed from the active file.

A personal contact with a City Councilmember is recommended.

RETURN COMPLETED FORM TO
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature  [Michael E. Blan]
Date       [6/15/92]

DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

Please complete each section

FULL NAME

Barbara Busey

(please print or type)

Mr. 

Mrs. 

Ms. 

Miss 

HOME ADDRESS

1111 HUNTIGRD DR CHARLOTTE, NC

ZIP 28203

BUSINESS ADDRESS

SAME

ZIP

HOME PHONE (704) 522-7705

BUSINESS PHONE (704) 527-0370

SPOUSE'S NAME

N/A

SPOUSE'S EMPLOYER

SPOUSE'S TITLE

PLEASE INDICATE

I just want to advise a few - living in a small - I have to move in with my old age.

Voting Precinct # ______

District # ______

Date of Birth 1-10-54

MALE ______ BLACK ______ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE X WHITE X - SPIRIT SQUARE BOARD OF DIRECTORS

SINGLE ______ INDIAN ______ - CIVIL RIGHTS COMMITTEE - CIVIL RIGHTS COMITTEE

MARRIED ______ HISPANIC ______ - VIVINT MUSEUM BOARD OF TRUSTEES

OTHER ______

EDUCATION (including degrees completed)

ABJ (Bachelors in Journalism)

Masters of Communication

CURRENT EMPLOYER

The Executive Speaker, Inc.

TITLE

North Carolina Director

YEARS IN CURRENT POSITION

2

DUTIES

Consult and conduct training in communication skills, public speaking,
business writing, negotiating, business etiquette, interviewing, etc.

OTHER EMPLOYMENT HISTORY

* MARKETING DIRECTOR - SNAPPING CENTER

* MARKETING DIRECTOR - CORPORATE COMMUNICATIONS DIRECTOR - REAL ESTATE CIRCLE

* MARKETING DIRECTOR - FINANCIAL SERVICES COMPANY

(over)
INTERESTS/SKILLS AREAS OF EXPERTISE

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

COMMENTS

AFFIRMATION OF ELIGIBILITY
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes No X If Yes, please attach explanation

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Yes No X If yes, please attach explanation of the nature of the conflict.

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600 East Fourth Street
Charlotte, NC 28202-2857

Signature:

Date:

PLEASE DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME Sandra Lynn Drakeford
(please print or type) Mr. ______ Mrs. ______

HOME ADDRESS 1535 Running Brook Rd., Charlotte
ZIP 28214

BUSINESS ADDRESS Nations Plaza, T 14 -1, Charlotte
ZIP 28255

HOME PHONE ( ) 399 - 2949 BUSINESS PHONE ( ) 386 - 2479

SPOUSE'S NAME Robert T. Drakeford SPOUSE'S EMPLOYER IRS

PLEASE INDICATE Voting Precinct # Paw Creek 1 District # Co. Comm. 1 Date of Birth 5/26/61

MALE ______ BLACK ______ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN
FEMALE ______ WHITE ______ Art Commission, Mint Museum Board of Trustees,
SINGLE ______ INDIAN ______ Spirit Square Board of Directors
MARRIED ______ HISPANIC ______
OTHER ______

EDUCATION (including degrees completed) B.S. Economics - Spellman College
M.B.A. - Wake Forest University

CURRENT EMPLOYER NationsBank, Marketing Department

TITLE Product Manager YEARS IN CURRENT POSITION 8 mos.

DUTIES The development of financial products and services for the middle aged, middle income consumer.

OTHER EMPLOYMENT HISTORY Personnel and Marketing - Sara Lee Corp.,

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE
Interested in the Arts and Teenage Pregnancy Counseling

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Civic - Delta Sigma Theta Sorority, Charlotte-Meck. Schools TAPS Counselor,
Prof. - Alumni Counsel Wake Forest Univ. School of Bus.
PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Sara Lee Corp./ I.S School System Partners Program, Member 1st Baptist Church of W.S.

COMMENTS
Due to several personal and professional constraints, I have not had much opportunity to become active in local organizations since returning to Charlotte last summer.

AFFIRMATION OF ELIGIBILITY.
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes ______ No x ______ If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes ______ No x ______ If yes, please attach explanation of the nature of the conflict

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Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

SIGNATURE: ________________________________
Date: ____________________________

PLEASE DO NOT SUBMIT RESUMES
Please complete each section

FULL NAME Michael H. McGee  
(please print or type)  
Mr  
W  
Ms  
Mrs  
Miss  

HOME ADDRESS  
7017 Burlwood Rd, Charlotte, NC ZIP 28211  

BUSINESS ADDRESS  
114 S Tryon St, Suite 200, Charlotte, NC ZIP 28284  

HOME PHONE (704) 366-9854  
BUSINESS PHONE (704) 323-0382  

SPOUSE'S NAME Beverly  
SPOUSE'S EMPLOYER Homemaker  
SPOUSE'S TITLE  

PLEASE INDICATE  
Council District # 5  
Date of Birth Dec 6, 1943  

MALE  
BLACK  
BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN  

FEMALE  
WHITE  
Board of Directors of the Mint Museum  

SINGLE  
INDIAN  
MARRIED  
HISPANIC  

OTHER  

EDUCATION (including degrees completed)  

BA, UNC-Chapel Hill, 1968.  
JD, UNC Law School, Chapel Hill, 1971  

CURRENT EMPLOYER Self-Employed  
TITLE Attorney at Law  
YEARS IN CURRENT POSITION 15  
DUTIES Attorney  

OTHER EMPLOYMENT HISTORY  

15 years as Managing Attorney with the Charlotte District Office of the Equal Employment Opportunity Commission  

DO NOT SUBMIT RESUMES  

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE
The collection and display of art - Art education

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Chairman, Board of Trustees, Little Church in the Lane
Methodist Episcopal Church / Candidate for Mecklenburg County

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Member, NC Human Relations Council 1977-1980
Member, N.C. Bar Association

COMMENTS

AFFIRMATION OF ELIGIBILITY
To your knowledge has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes ______ No ______ If Yes, please attach explanation

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RETURN COMPLETED FORM TO
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature

Date 6-18-92

DO NOT SUBMIT RESUMES

City Clerk
1992
5 Recommended by City Council for approval by the County
15 Appointed by County Commission

WASTE MANAGEMENT ADVISORY COMMITTEE
(20 Members)

Membership - The City Council is to recommend five (5) members for approval by the County
Commission. Represented are to be the following groups: (1) Medical-Scientific; (2) Legal;
(3) Planning Organization; (4) Chamber of Commerce; (5) Charlotte Clean City Committee.
Terms are for three years and appointees must be residents of Mecklenburg County.

Responsibilities - Evaluate all decisions to construct additional waste-to-energy facilities
in the future and consult and advise the City and County governing bodies on the merits and
cost efficiencies of such decisions prior to the time they are made.

<table>
<thead>
<tr>
<th>MEMBER &amp; QUALIFICATION</th>
<th>DIST.</th>
<th>ORIG. APPTMT.</th>
<th>RE-APPTMT.</th>
<th>TERM</th>
<th>EXPIRATION</th>
</tr>
</thead>
<tbody>
<tr>
<td>City</td>
<td></td>
<td></td>
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<td></td>
</tr>
<tr>
<td>Robert Smith /M</td>
<td>3</td>
<td>02/20/89</td>
<td>3 yrs.</td>
<td>09/30/92</td>
<td></td>
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<tr>
<td>(Medical-Scientific)</td>
<td></td>
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</tr>
<tr>
<td>Russell J. Schwartz /M</td>
<td></td>
<td>06/18/90</td>
<td>Unexp.</td>
<td>09/30/92</td>
<td></td>
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<tr>
<td>(Legal)</td>
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<tr>
<td>John H. Tabor W/M</td>
<td></td>
<td>08/12/91</td>
<td>Unexp.</td>
<td>09/30/92</td>
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<tr>
<td>(Planning Organization)</td>
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<tr>
<td>Gregory Simmons W/M</td>
<td></td>
<td>10/02/89</td>
<td>Unexp.</td>
<td>09/30/92</td>
<td></td>
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<tr>
<td>(Chamber of Commerce)</td>
<td></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>John Spegal W/M</td>
<td>7</td>
<td>05/07/90</td>
<td>Unexp.</td>
<td>09/30/92</td>
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<tr>
<td>(Clean City Committee)</td>
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<tr>
<td>County</td>
<td></td>
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<tr>
<td>J. Carson Cato W/M</td>
<td></td>
<td>09/19/90</td>
<td>Unexp.</td>
<td>09/30/91</td>
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<tr>
<td>Kimberlee Scott W/F</td>
<td></td>
<td>02/18/91</td>
<td>Unexp.</td>
<td>09/30/92</td>
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<tr>
<td>William Jones W/M</td>
<td></td>
<td>09/21/87</td>
<td>09/8/89</td>
<td>3 yrs.</td>
<td>09/30/92</td>
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<tr>
<td>Joseph V. Hamilton W/M</td>
<td></td>
<td>02/05/90</td>
<td>3 yrs.</td>
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<td>(MH/Matthews/P’Ville)</td>
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<tr>
<td>Michael Lascura W/M</td>
<td></td>
<td>10/17/88</td>
<td>09/24/91</td>
<td>3 yrs.</td>
<td>09/30/94</td>
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<tr>
<td>(Duke Power Co.)</td>
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<tr>
<td>Hugh K. Reid W/H</td>
<td></td>
<td>09/19/90</td>
<td>Unexp.</td>
<td>09/30/92</td>
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<tr>
<td>Robert L. Race</td>
<td></td>
<td>04/20/92</td>
<td>Unexp.</td>
<td>09/30/92</td>
<td></td>
</tr>
<tr>
<td>Nancy B. Wiggins W/F</td>
<td></td>
<td>12/19/90</td>
<td>09/24/91</td>
<td>3 yrs.</td>
<td>09/30/94</td>
</tr>
<tr>
<td>(Civic /Community Org.)</td>
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<tr>
<td>H. Lynn Phillips W/M</td>
<td></td>
<td>05/20/91</td>
<td>Unexp.</td>
<td>09/30/92</td>
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<tr>
<td>(Heritage Environmental Svs.)</td>
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<tr>
<td>Charles Willis W/M</td>
<td></td>
<td>11/16/87</td>
<td>09/24/91</td>
<td>3 yrs.</td>
<td>09/30/94</td>
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<tr>
<td>(Engineering - Technical)</td>
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<tr>
<td>E. Kenneth Hoffman W/M</td>
<td></td>
<td>09/16/91</td>
<td>3 yrs.</td>
<td>09/30/94</td>
<td></td>
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<tr>
<td>(Engineer)</td>
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<tr>
<td>Andrew Stoner W/M</td>
<td></td>
<td>01/22/91</td>
<td>Unexp.</td>
<td>09/30/93</td>
<td></td>
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<tr>
<td>(Sierra Club)</td>
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<tr>
<td>Brian Schick W/M</td>
<td></td>
<td>12/19/88</td>
<td>09/18/89</td>
<td>3 yrs.</td>
<td>09/30/92</td>
</tr>
<tr>
<td>David Martin W/M</td>
<td></td>
<td>12/19/86</td>
<td>09/24/91</td>
<td>3 yrs.</td>
<td>09/30/94</td>
</tr>
<tr>
<td>Linda Kissinger W/F</td>
<td></td>
<td>11/16/87</td>
<td>09/18/89</td>
<td>3 yrs.</td>
<td>09/30/92</td>
</tr>
<tr>
<td>*Chairman</td>
<td></td>
<td></td>
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</tr>
</tbody>
</table>

Revised 05/11/92
7 Appointed by Mayor
13 Appointed by City Council

CLEAN CITY COMMITTEE

(20 Members)

Membership - Appointments are for three-year terms and appointees may reside anywhere in Mecklenburg County. No member may serve more than two consecutive full terms.

Responsibilities - Litter control ordinances and education; solid waste management recommendations; recycling projects; and prison alternatives through community service work programs.

<table>
<thead>
<tr>
<th>MEMBER</th>
<th>DISTRICT</th>
<th>ORIGINAL APPTMT.</th>
<th>RE-APPTMT.</th>
<th>TERM</th>
<th>EXPIR.</th>
</tr>
</thead>
<tbody>
<tr>
<td>(C)*John S. Spegal W/M</td>
<td>01/22/90</td>
<td>04/13/92</td>
<td>3 yrs.</td>
<td>06/30/95</td>
<td></td>
</tr>
<tr>
<td>(C)Theresea Elder B/F</td>
<td>1</td>
<td>01/22/90</td>
<td>04/13/92</td>
<td>3 yrs.</td>
<td>06/30/95</td>
</tr>
<tr>
<td>(C)John F. Wall B/M</td>
<td>2</td>
<td>11/28/88</td>
<td>04/24/89</td>
<td>04/13/92</td>
<td>3 yrs.</td>
</tr>
<tr>
<td>(M)Priscilla A. Walters B/M</td>
<td>6</td>
<td>03/08/90</td>
<td>04/13/92</td>
<td>3 yrs.</td>
<td>06/30/95</td>
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<tr>
<td>(C)John B. Tomlinson W/M</td>
<td>5</td>
<td>11/28/88</td>
<td>03/25/91</td>
<td>3 yrs.</td>
<td>06/30/94</td>
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<tr>
<td>(M)K. Michael Hall W/M</td>
<td>5</td>
<td>04/18/90</td>
<td>03/25/91</td>
<td>3 yrs.</td>
<td>06/30/94</td>
</tr>
<tr>
<td>(C)Bernice B. Mayes B/F</td>
<td>3</td>
<td>04/08/91</td>
<td>06/30/94</td>
<td>04/13/92</td>
<td>3 yrs.</td>
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<tr>
<td>(M)J. Frank Bowers, Jr. W/M</td>
<td>7</td>
<td>03/14/91</td>
<td>04/09/90</td>
<td>3 yrs.</td>
<td>06/30/93</td>
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<tr>
<td>(C)Mable Cunningham B/F</td>
<td>2</td>
<td>01/22/90</td>
<td>04/09/90</td>
<td>Unexp.</td>
<td>06/30/94</td>
</tr>
<tr>
<td>(C)W. Wilson Cooper, Jr. W/M</td>
<td>6</td>
<td>04/08/91</td>
<td>04/09/90</td>
<td>Unexp.</td>
<td>06/30/94</td>
</tr>
<tr>
<td>(H)Gainor Eisenlohr W/F</td>
<td>1</td>
<td>10/14/91</td>
<td>04/09/90</td>
<td>3 yrs.</td>
<td>06/30/94</td>
</tr>
<tr>
<td>(C)Jack Corbell W/M</td>
<td>3</td>
<td>06/22/87</td>
<td>04/09/90</td>
<td>3 yrs.</td>
<td>06/30/93</td>
</tr>
<tr>
<td>(H)Mattie Marshall B/F</td>
<td>2</td>
<td>10/22/91</td>
<td>03/25/91</td>
<td>3 yrs.</td>
<td>06/30/94</td>
</tr>
<tr>
<td>(H)Adam Bernstein W/M</td>
<td>3</td>
<td>10/22/91</td>
<td>03/25/91</td>
<td>3 yrs.</td>
<td>06/30/94</td>
</tr>
<tr>
<td>(H)Mark Williams</td>
<td>10/22/91</td>
<td>03/25/91</td>
<td>3 yrs.</td>
<td>06/30/94</td>
<td></td>
</tr>
<tr>
<td>(C)Maxine Eaves B/F</td>
<td>4</td>
<td>04/24/89</td>
<td>04/09/90</td>
<td>3 yrs.</td>
<td>06/30/93</td>
</tr>
<tr>
<td>(C)Lionel Lewis W/M</td>
<td>7</td>
<td>04/08/91</td>
<td>04/09/90</td>
<td>Unexp.</td>
<td>06/30/94</td>
</tr>
<tr>
<td>(C)Jeanne Trexler W/F</td>
<td>2</td>
<td>01/25/88</td>
<td>03/25/91</td>
<td>3 yrs.</td>
<td>06/30/94</td>
</tr>
<tr>
<td>(C)Margaret Creed W/F</td>
<td>2</td>
<td>04/08/91</td>
<td>04/09/90</td>
<td>Unexp.</td>
<td>06/30/93</td>
</tr>
<tr>
<td>(C)David A. Lewis W/M</td>
<td>5</td>
<td>04/24/89</td>
<td>03/25/91</td>
<td>3 yrs.</td>
<td>06/30/94</td>
</tr>
</tbody>
</table>

*Chairman

Revised 04/27/92
7 Appointed by City:
   Mayor (2); Council (5)
7 Appointed by County

PLANNING COMMISSION
(14 Members)

Membership - Appointments are made for three-year terms. Members must be residents of the County. An individual shall not serve more than two consecutive full terms. Ex-officio members may be appointed by the Governing Bodies upon recommendation of positions by the Planning Commission and approval by the two bodies. Their term expiration will be established as a condition of appointment.

Responsibilities - To make studies of resources, possibilities and needs of the City and County, particularly with respect to conditions which may be injurious to the public welfare and make plans for the development of Mecklenburg County, including the City of Charlotte but excluding all other incorporated towns in the County. To consider the desirability, from time to time, of the extension of the limits of Charlotte and when found desirable, to prepare and present to City Council a program of extension. Subdivision developments are subject to the jurisdiction of the Commission. The Commission receives and hears all petitions for zoning changes. The Commission operates under an Interlocal Cooperation Agreement, approved by the Charlotte City Council (October 27, 1986) and the Mecklenburg County Board of Commissioners.

<table>
<thead>
<tr>
<th>MEMBER</th>
<th>DIST.</th>
<th>ORIGINAL APPTMT.</th>
<th>RE-APPTMT.</th>
<th>TERM</th>
<th>EXPIRES</th>
</tr>
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<tr>
<td>City:</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>(N)Don V. Whelchel /M</td>
<td></td>
<td>06/24/91</td>
<td></td>
<td>3 yrs.</td>
<td>06/30/94</td>
</tr>
<tr>
<td>(C)Thomas R. O'Brien W/M</td>
<td>6</td>
<td>06/25/90</td>
<td>04/13/92</td>
<td>3 yrs.</td>
<td>06/30/95</td>
</tr>
<tr>
<td>(C)Isaac Heard, Jr.B/M</td>
<td>7</td>
<td>01/27/92</td>
<td>04/13/92</td>
<td>3 yrs.</td>
<td>06/30/95</td>
</tr>
<tr>
<td>(C)Gloria G. Penning W/F</td>
<td>7</td>
<td>05/29/90</td>
<td>03/25/91</td>
<td>3 yrs.</td>
<td>06/30/94</td>
</tr>
<tr>
<td>(C)Mahlon Adams W/F</td>
<td>6</td>
<td>04/27/92</td>
<td></td>
<td>3 yrs.</td>
<td>06/30/93</td>
</tr>
<tr>
<td>(C)Sara Spencer W/F</td>
<td>6</td>
<td>06/22/87</td>
<td>04/09/90</td>
<td>3 yrs.</td>
<td>06/30/93</td>
</tr>
<tr>
<td>(N)Vincent James B/M</td>
<td>1</td>
<td>08/16/90</td>
<td></td>
<td>3 yrs.</td>
<td>06/30/93</td>
</tr>
<tr>
<td>County:</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>John P. Byrne W/M</td>
<td></td>
<td>06/17/91</td>
<td></td>
<td>3 yrs.</td>
<td>06/30/94</td>
</tr>
<tr>
<td>Vicky R. Baucom W/F</td>
<td></td>
<td>12/18/89</td>
<td>06/15/92</td>
<td>3 yrs.</td>
<td>06/30/95</td>
</tr>
<tr>
<td>Ken Baker W/M</td>
<td>6</td>
<td>06/24/91</td>
<td></td>
<td>3 yrs.</td>
<td>06/30/94</td>
</tr>
<tr>
<td>John N. Jones W/M</td>
<td>6</td>
<td>06/15/92</td>
<td></td>
<td>Unexp.</td>
<td>06/30/94</td>
</tr>
<tr>
<td>**Anne McClure W/F</td>
<td></td>
<td>06/15/87</td>
<td>06/18/90</td>
<td>3 yrs.</td>
<td>06/30/93</td>
</tr>
<tr>
<td>John H. Tabor W/M</td>
<td>2</td>
<td>10/15/90</td>
<td></td>
<td>Unexp.</td>
<td>06/30/93</td>
</tr>
<tr>
<td>Rowe R. Motley B/M</td>
<td>2</td>
<td>12/19/90</td>
<td>06/15/92</td>
<td>3 yrs.</td>
<td>06/30/95</td>
</tr>
</tbody>
</table>

Planning Committee
Head: Baucom
James Motley
O'Brien Whelchel

Zoning Committee
McClure: Baker
Byrne: Penning
Lassiter: Spencer
Tabor

*Chairman
**Vice Chairman

Revised 06/24/92
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME Mahlon H. Adams

Mr _________ Mrs ________

Ms _________ Miss _________

HOME ADDRESS 3346 Willow Oak Rd

ZIP 28209

BUSINESS ADDRESS

ZIP _________

HOME PHONE (704) 532-0664

BUSINESS PHONE (_________

SPOUSE’S NAME Mrs Adams

SPOUSE’S EMPLOYER Retired D.P. Stevens

SPOUSE’S TITLE

PLEASE INDICATE Voting Precinct # 210

District # (0) Date of Birth 5-24-23

MALE _____ BLACK _____ BOARD/COMMISSION/COMMITTEE I AM MOST INTERESTED IN

FEMALE X WHITE X Planning Commission

SINGLE _____ INDIAN

MARRIED X HISPANIC

OTHER

EDUCATION (including degrees completed) UNCG class of ’44

CURRENT EMPLOYER None

TITLE ___________________ YEARS IN CURRENT POSITION ___________________

DUTIES ___________________

OTHER EMPLOYMENT HISTORY Ivey’s (part-time) UNCG - Director of Student Housing (Design development, maintenance & operation) Superior Construction Co (Greensboro)
INTERESTS/SKILLS/Areas of Expertise

Land use planning

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Charlotte Parks Advisory Committee
Holy Computer Episcopal Church, Freedom Park Neighborhood

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

American University & College Housing Officers
National Homebuilder's Assoc.

COMMENTS. After 10 yrs of active interest and involvement - It's my turn!

AFFIRMATION OF ELIGIBILITY

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes [ ] No [X] If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes [ ] No [X] If yes, please attach explanation of the nature of the conflict

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that, otherwise, it will be removed from the active file.

A personal contact with a City Councilmember is recommended.

RETURN COMPLETED FORM TO

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: Marion J. Adams
Date: 11-26-91

PLEASE DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

Please complete each section

FULL NAME ________________________ Samuel J. Burrow, III ________________ Mr ______ Mrs ______
(please print or type) Ms ______ Miss ______

HOME ADDRESS ____________________ 5927 Laurium Road Charlotte, NC ZIP 28226

BUSINESS ADDRESS __________________ 2711 Randolph Road #600 Charlotte, NC ZIP 28207

HOME PHONE (704) _______ 364-1930 BUSINESS PHONE (704) _______ 332-7202

SPOUSE S NAME ____________________ Susan __________________ SPOUSE S EMPLOYER ________________
______________________________ homemaker __________________

SPOUSE S TITLE __________________

PLEASE INDICATE Council District # __________________ Date of Birth ________

MALE ______ BLACK _______ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE ______ WHITE ______ Solid Waste Management Board

SINGLE ______ INDIAN ______

MARRIED ______ HISPANIC ______

OTHER ______

EDUCATION (including degrees completed) ____________________________

N. C. State University - Engineering

UNC - Chapel Hill - Doctor of Dental Surgery

U of Kentucky - Masters of Orthodontics

CURRENT EMPLOYER ________________________ Drs. Hull, Burrow, & Case

TITLE ________________________ Doctor ________________________ YEARS IN CURRENT POSITION ______

DUTIES ____________________________

______________________________

OTHER EMPLOYMENT HISTORY ____________________________

______________________________

DO NOT SUBMIT RESUMES

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

Interest / Solid Waste Management

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

American Dental Association

American Association of Orthodontics

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Tau Beta Pi National Honor Society (Engineering)
Phi Beta Phi Honor Society (Engineering)

COMMENTS

AFFIRMATION OF ELIGIBILITY

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes ______ No ______ If Yes, please attach explanation.

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RETURN COMPLETED FORM TO

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature ____________________
Date 6-25-92

DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

Please complete each section

FULL NAME Beth Anne Clark

(please print or type)

Mr

Ms

Mrs

Miss

HOME ADDRESS 804 McDowell Ave, Charlotte, NC

ZIP 28203

BUSINESS ADDRESS 1601 Carnegie Blvd, Charlotte, NC

ZIP 28211

HOME PHONE (704) 343-0467

BUSINESS PHONE (704) 554-9000

SPouse's NAME James Carlton Clark

SPOUSE'S EMPLOYER MacMillan-Bloedel

SPOUSE'S TITLE Technical Representative

PLEASE INDICATE Council District # 1 (One) Date of Birth 3-15-62

MALE _____ BLACK_____ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE ✓ WHITE ✓ Waste Management Advisory Committee

SINGLE _____ INDIAN

MARRIED ✓ HISPANIC

OTHER

EDUCATION (including degrees completed) University of Michigan - Ann Arbor, Mich.

Degree in Behavioral and Motivational Psychology (Grad 1984)

Licensed to sell securities by the Securities and Exchange Commission * NYSE

CURRENT EMPLOYER Hillard-Lyons (Part-Time) / Recycling & Reduction Concepts

TITLE Assistant/Owner

YEARS IN CURRENT POSITION 9 mos

DUTIES Hillard-Lyons -

Recycling and Reduction Concepts - Consult companies on design and implementation of recycling program

OTHER EMPLOYMENT HISTORY Recycle America (Waste Management) 1990 - 1991

Responsible for promoting recycling to new and existing waste hauling customers

Conducted cost/benefit analyses of customers based on grade and volume of material

DO NOT SUBMIT RESUMES

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE I know the technology exists to utilize some of the resources now being buried in our land-fills. I am interested to learn more about how we could apply that technology here.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
20/20 Vision - Core Group Member 1990 to Present Non-partisan Organization which promotes awareness and activism Earth Coalition

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

COMMENTS I feel my broad knowledge of the waste hauling industry gives me insight to the economical and operational challenges involved with constructing waste to energy facilities. I would like the opportunity to affect public policy in this area.

AFFIRMATION OF ELIGIBILITY

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes [ ] No [ ] If Yes, please attach explanation

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Yes [ ] No [ ] If yes, please attach explanation of the nature of the conflict

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RETURN COMPLETED FORM TO

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature [ ] Date [ ]

DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

Please complete each section

FULL NAME ____________________________________________ OFFICE OF CITY CLERK
(please print or type) Mr. ____________________________ Mrs. ____________________________
HOME ADDRESS ________________________________________
BUSINESS ADDRESS ________________________________________
HOME PHONE (714) _______ BUSINESS PHONE ___________
SPouse'S NAME ____________________________________________ SPouse'S EMPLOYER _________
SPouse'S TITLE ____________________________________________

PLEASE INDICATE Council District # __________________________ Date of Birth _________

MALE □ BLACK _____ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN
FEMALE □ WHITE ______ 1) Work Management
SINGLE □ INDIAN ______ 2) Art Commission
MARRIED □ HISPANIC ______

OTHER____________________________________________________

EDUCATION (including degrees completed) ________________
Chem Major
Post Grad Nuclear Engineering

CURRENT EMPLOYER ____________________________
TITLE ____________________________ YEARS IN CURRENT POSITION 31
DUTIES ____________________________
Research lab Nuclear Plant Chemist
Waste Water Treatment

OTHER EMPLOYMENT HISTORY ____________________________________________

____________________________________

DO NOT SUBMIT RESUMES

(over)
INTERESTS/SKILLS/Areas of Expertise
Science
Art, graphic and theatrical

Current Professional Organizations, Civic, Religious and Political Activities
American Chemical Soc
Theater Check & Fertilizer
Uniteven Church

Past Professional Organizations, Civic, Religious and Political Activities
Amer Water Works Operators
Golden Circle Theatre, Phil Museum

COMMENTS __________________________

Affirmation of Eligibility
To your knowledge has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?
Yes [ ] No [X] If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?
Yes [ ] No [X] If yes, please attach explanation of the nature of the conflict

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contined herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

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Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature __________________________
Date __________

DO NOT SUBMIT RESUMES

City Clerk
1992
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section.

FULL NAME John Stanley Spegal (please print or type) Mr X Mrs
Ms Miss

HOME ADDRESS 9525 Tresanton Drive, Charlotte, N.C. ZIP 28210

BUSINESS ADDRESS 5516 Rozzells Ferry Road, Charlotte, N.C. ZIP 28214

HOME PHONE (704) 542-2856 BUSINESS PHONE (704) 396-1353

SPOUSE'S NAME Mary Jean SPOUSE'S EMPLOYER N/A

SPOUSE'S TITLE

PLEASE INDICATE. Voting Precinct # 92 District # 7 Date of Birth 1/11/53

MALE X BLACK BOARD/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE WHITE X Clean City Committee

SINGLE INDIAN

MARRIED X HISPANIC

OTHER

EDUCATION (including degrees completed). BA 1975 University Of South Carolina

Attended Graduate School of Public Health Administration 1976

CURRENT EMPLOYER Browning-Ferris Industries

TITLE District Manager YEARS IN CURRENT POSITION 12

I am responsible for the overall performance of the Charlotte District. District
DUTIES activities include the collection, transportation, and disposal of solid waste.
The district encompasses the City of Charlotte, Mecklenburg, and surrounding counties
and entails the daily supervision of approximately 100 vehicles and over 200 employees.

OTHER EMPLOYMENT HISTORY N/A

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE  Solid Waste Management, Recycling, Transportation

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

COMMENTS

I am prepared to commit the necessary time to this position and I feel that my solid waste experience and enthusiasm for Charlotte will benefit this committee.

AFFIRMATION OF ELIGIBILITY:
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes_____  No  X  If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes_____  No  X  If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

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RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature:
Date: 12/27/89

PLEASE DO NOT SUBMIT RESUMES

RECEIVED
DEC 27 1989
OFFICE OF CITY CLERK
3 Appointed by Mayor
6 Appointed by City Council

AIRPORT ADVISORY COMMITTEE
(9 Members)

Membership - Each shall be a resident and elector of Mecklenburg County, provided however, a majority of the members shall be residents and electors of the City of Charlotte. At least two members shall be residents of the westside community, two shall be familiar with aviation matters by reason of vocation or avocation; the other five members shall be selected from fields, the nature of which would contribute to the continuing deliberations of the Committee. Terms are for three years. A member may succeed himself only once.

Responsibilities - To review long-range planning for airport development; review and study all revenue producing aspects of the airport; recommend appropriate action to City Council on airport policy matters; and the continuing review and study of all aspects of airport transportation needs of metropolitan Charlotte. Also, monitor and advise City Council on implementation of the Airport Master Plan and airport noise compatibility and on a staff-developed neighborhood relations program.

<table>
<thead>
<tr>
<th>MEMBER</th>
<th>DIST.</th>
<th>ORIGINAL APPTMT.</th>
<th>RE-APPTMT.</th>
<th>TERM</th>
<th>EXPIRATION</th>
</tr>
</thead>
<tbody>
<tr>
<td>(W)Herb Spaugh, Jr. W/M</td>
<td>2</td>
<td>07/27/90</td>
<td>06/24/91</td>
<td>3 yrs.</td>
<td>07/31/93</td>
</tr>
<tr>
<td>(C)Marvin B. Smith W/M WS</td>
<td>2</td>
<td>07/11/88</td>
<td>06/25/90</td>
<td>3 yrs.</td>
<td>07/31/94</td>
</tr>
<tr>
<td>(C)Earl Gulledge W/M</td>
<td>7</td>
<td>09/28/87</td>
<td>09/28/89</td>
<td>3 yrs.</td>
<td>07/31/93</td>
</tr>
<tr>
<td>(C)Sue M. Friday W/F WS</td>
<td>0</td>
<td>09/28/87</td>
<td>06/25/90</td>
<td>3 yrs.</td>
<td>07/31/93</td>
</tr>
<tr>
<td>*(C)Osborne C. Oakley W/M A</td>
<td>6</td>
<td>09/28/87</td>
<td>06/26/89</td>
<td>3 yrs.</td>
<td>07/31/92</td>
</tr>
<tr>
<td>(C)Edward J. High B/M</td>
<td>2</td>
<td>09/28/87</td>
<td>06/26/89</td>
<td>3 yrs.</td>
<td>07/31/92</td>
</tr>
<tr>
<td>(W)Peggy B. Culbertson W/F</td>
<td>6</td>
<td>10/16/87</td>
<td>08/08/89</td>
<td>3 yrs.</td>
<td>07/31/92</td>
</tr>
<tr>
<td>(W)Philip E. Halton W/M</td>
<td>6</td>
<td>08/01/88</td>
<td>07/11/91</td>
<td>3 yrs.</td>
<td>07/31/94</td>
</tr>
<tr>
<td>(C)Harold B. Carter W/M A</td>
<td>7</td>
<td>07/22/91</td>
<td></td>
<td></td>
<td>07/31/94</td>
</tr>
</tbody>
</table>

Legend:
WS - Westside Resident
A - Aviation Affiliation
*Chairman

Revised 08/01/91
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY
Appointed to

Date

Please complete each section.

FULL NAME RALPH L. EASTERLING Mr. X Mrs
(please print or type) Ms.

HOME ADDRESS 1213 MARIETTA ST, CHARLOTTE, NC ZIP 28214
BUSINESS ADDRESS N/A ZIP

HOME PHONE (704) 399-1255 BUSINESS PHONE N/A

SPOUSE'S NAME LOUISE T. SPOUSE'S EMPLOYER N/A
EASTERLING SPOUSE'S TITLE N/A

PLEASE INDICATE Voting Precinct # 80 District # 2 Date of Birth 6/4/24

MALE X BLACK BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN.

FEMALE WHITE AIRPORT ADVISORY COMMITTEE

SINGLE INDIAN

MARRIED HISPANIC

OTHER

EDUCATION (including degrees completed) PRE-ENGINEERING 1955,

US AIR FORCE PILOT & OFFICER TRAINING 1943,

CURRENT EMPLOYER RETIRED DUKES POWER CO 6/30/89

TITLE QUALITY ASSURANCE SPECIALIST YEARS IN CURRENT POSITION 10

DUTIES TO APPROVE/DISAPPROVE, BY ON-SITE AUDIT & REVIEW DUKES POWER SUPPLIERS'NUCLEAR-RELATED QUALITY ASSURANCE PROGRAMS. THESE ARE AUDITED ANNUALLY TO FEDERAL CODE & DUKES PWRS REQUIREMENTS/SPECIFICATIONS.

INTERESTS/SKILLS/AREAS OF EXPERTISE: PILOT RATED; CERTIFIED QUALITY ENGINEER (ASQC);
COMMUNITY BETTERMENT; COMMUNITY LEADERSHIP THROUGH PARTICIPATION & WORKING WITH ELECTED OFFICIALS & CITY/COUNTY STAFF.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
AMERICAN SOC. FOR QUALITY CONTROL; N.C. QUALITY LEADERSHIP FOUNDATION TASK FORCE; AIRPORT NEIGHBORHOOD TASK FORCE; MECK. EMERGENCY MEDICAL ADVISORY COUNCIL; WESTSIDE COMMUNITY ORG. EXE., NP.

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
NATIONAL EXAMINER M. BALDRIDGE QUALITY AWARD; AIRPORT ADVISORY COMMITTEE; PARTY PRECINCT CHAIRMAN; ST. JAMES UNITED METHODIST LAY LEADER (PYAS); N.C. AIR NATIONAL GUARD.

COMMENTS: I WOULD LIKE TO CONTINUE TO MAKE CHARLOTTE/DOUGLAS A COMPATIBLE NEIGHBOR IN CHARLOTTE/MECKLENBURG & AVAILABLE NATIONAL & INTERNATIONAL AIRPORT FACILITY.

AFFIRMATION OF ELIGIBILITY:
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes ______ No X ______ If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes ______ No X ______ If yes, please attach explanation of the nature of the conflict

I certify that the facts contained in this application are true and correct to the best of my knowledge I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that, otherwise, it will be removed from the active file

A personal contact with a City Council member is recommended

RETURN COMPLETED FORM TO
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature. ____________________________
Date: 6/17/91

PLEASE DO NOT SUBMIT RESUMES

RECEIVED
JUN 18 1991

City Clerk
1989

OFFICE OF CITY CLERK
FULL NAME  HENRY HALE NICHOLSON, JR. M.D.  
HOEPY 635 MANNING DRIVE, CHARLOTTE NC  
BUSINESS ADDRESS 1012 KINGS DRIVE, CHARLOTTE NC  
HOME PHONE  (704) 525-2277  
BUSINESS PHONE  (704) 375-8956  
SPOUSE'S NAME  FRED A H. N I C H O L S O N  
SPOUSE'S EMPLOYER  SCIENCE MUSEUMS OF CHARLOTTE-DISCOVERY PLACE  
SPOUSE'S TITLE  CEO-DIRECTOR  
Voting Precinct #  Distric t # Date of Birth JUNE 22, 1922  
MAL E  X  BLACK  BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN  
FEMALE  WHITE  X  AIRPORT ADVISORY COMMITTEE  
SINGLE  INDIAN  
MARRIED  X  HISPANIC  
EDUCATION (including degrees completed)  
1. STATESVILLE, NC CITY SCHOOLS (DIP)  
2. DARLINGTON SCHOOL, ROME, GA (DIP)  
3. DUKE UNIVERSITY-B.A.-CHEMISTRY  
4. DUKE UNIVERSITY SCHOOL OF MEDICINE-M.D.  
5. SURGICAL INTERNSHIP-RESIDENCIES-UNIVERSITY OF WISCONSIN; MEDICAL COLLEGE OF VA; ALTON OCHSNER FOUNDATION HOSPS; TULANE UNIV-NEW ORLEANS, LA (CHARITY HOSPITAL)  
6. SCHOOL OF AEROSPACE MEDICINE  
CURRENT EMPLOYER  SELF  
TITLESURGEON; GENERAL & COLON RECTAL-SOLO PRACTICE  
YEARS IN CURRENT POSITION 40 YEARS  
DUTIES STAFF ALL HOSPITALS CHARLOTTE-35 YEARS TEACHING RESIDENT STAFF CMHC  
SENIOR FAA MEDICAL EXAMINER 600+ FAA PILOT EXAMS ANNUALLY (AIRLINE & PRIVATE)  
OTHER EMPLOYMENT HISTORY  
MILITARY: ACTIVE DUTY U.S. ARMY '43-'46-WWII ENLISTED; COMMISSIONED 1ST LT. USAF (MC) 1950; USAF ACTIVE DUTY-KOREAN AFFAIR '51-'54; NC AIR NATIONAL GUARD '61-'82 (FLIGHT SURGEON TO CHIEF F.S.) (MAJOR TO COL.)-MEDICAL COMMANDER (AERO-MED EVAC) AIR SURGEON OF NORTH CAROLINA '70-'82; USAF (MC) RETIRED RES. 1982.
INterests/sKills/AReAS oF expEriENCE

1. HOLD PRIVATE PILOTS LICENSE SINCE '53. 2. AEROSPACE MEDICAL EVACUATION EXPERIENCE ACTIVE DUTY & NCANG (LOCAL-CHARLOTTE/DOUGLAS AIRPORT 21 YRS) & (WORLD WIDE-KOREA & VIETNAM) 3. AIR WAR COLLEGE. 4. CONSULTANT SURGERY TO SURGEON-GEN. USAF '82-PRESENT. 5. CONSULTANT AERO-SP-MED-KARLOISKI INSTITUTE, STOCKHOLM, SWEDEN 1983

CurreNt Professional orgaNizations, CIVIC, reLiGious And PoLiTical actiVitiES


PAST Professional organizations, CIVIC, reLiGious And PoLiTical actiVitiES

PAST PRES. MECKLENBURG COUNTY MEDICAL SOCIETY, CHARLOTTE SURGICAL SOCIETY AND, MECK. MEDICO-Legal SOCIETY; 32nd MASON-SCOTTISH RITE SHRINER-JESTER-15+ YRS SHRINE BOWL ATHLETIC COMM. (MED DELEGATE NC MED SOCIETY FROM MECK CO. WITH COMM. ASSIGNMENTS HEALTH PLANNING, LEGISLATIVE, DISASTER, SPORTS MFD. & COST CONTAINMENT; BOY SCOUTS COUNCIL REP & TROOP COMM; SURGEON BUSH HOSPITAL ZAIRE, AFRICA FOR METH CHURCH 1968.

CoMMents: REGIONAL INDOCTRINATION FOR C/D AIRPORT. LIFelong KNOWLEDGE & COMMITMENT To THIS REGION. FAMILY TREDDELL COUNTY SINCE REVOLUTION; BORN STATESVILLE, NC AND SCHOoled THERE; DUKE UNIVERSITY UNDERGRAD. AND MEDICAL SCHOOL; Practice CHARLOTTE 40 YEARS. Essentially grew up with C/D AIRPORT. LONG ASSOCIATION WITH J. JUNE BILTINGHAM AND MR. JERRY DEE, MANAGERS OF AIRPORT. ONLY INTEREST ORDERLY AND VITAL DEVELOPMENT OF CHARLOTTE DOUGLAS AIRPORT.

AFFIRMATION OF eLigIBILITY QUALIFY FOR BOTH AT-LARGE AND AIRPORT INTEREST CATEGORIES.

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes____ No____ X. If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes____ No____ X. If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herin and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

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A personal contact with a City Councilmember is recommended.

RETURN COMPLETED FORM TO:

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: [Signature]

Date: APRIL 2, 1992

PLEASE DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME  Thomas Edmund Norman  Mr  X  Mrs  
(please print or type)  Ms  Miss

HOME ADDRESS  3141 Sharon Road  ZIP  28211

BUSINESS ADDRESS  Post Office Box 32068  ZIP  28232

HOME PHONE  (704) 366-1590  BUSINESS PHONE  (704) 332-4146

SPOUSE'S NAME  Patricia  SPOUSE'S EMPLOYER  N/A

SPOUSE'S TITLE

PLEASE INDICATE  Voting Precinct # 71  District # 6  Date of Birth  3/20/44

MALE  X  BLACK  BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE  WHITE  X  Airport Advisory Committee

SINGLE  INDIAN

MARRIED  X  HISPANIC

OTHER

EDUCATION (including degrees completed)  B.A. - Wake Forest University

M.B.A. - New York University

CURRENT EMPLOYER  NORCOM Development, Inc. (Commercial Real Estate Firm)

TITLE  President / Owner  YEARS IN CURRENT POSITION  3

DUTIES  Chief Operating Officer

OTHER EMPLOYMENT HISTORY  Lat Purser & Associates, Inc. / President / 1972-1989

McDevitt & Street Company / 1971-1972

Chemical Bank (New York) / 1969-1971

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

Financial; Real Estate; Development; Charlotte-Mecklenburg Economy; Travel/Flying

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

First Union National Bank Board of Directors; Handy Pantry Board of Directors;
International Council of Shopping Centers; Urban Land Institute; Charlotte Chamber
Board of Advisors; UNCC Board of Visitors; CPCC Foundation Board of Trustees;
Cities in Schools Board of Trustees; Myers Park Baptist Church Board of Deacons

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

See attached listing

COMMENTS

I am vitally interested in the ongoing management and success of Douglas
International Airport for our region and its future.

AFFIRMATION OF ELIGIBILITY

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed
against you in any jurisdiction?

Yes______ No ______ If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and
impartially discharging your duties as an appointee of the City Council?

Yes______ No ______ If yes, please attach explanation of the nature of the conflict

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tigation of all statements contained herein and the references listed above to give you any and all information
concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all
parties from all liability for any damages that may result from furnishing the same to you.

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active file

A personal contact with a City Councilmember is recommended

RETURN COMPLETED FORM TO

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature ________________________________

Date __________________ February 20, 1992

PLEASE DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME ORRIN POTTER

Home Address 1625 F Village Brook Drive

Business Address 222 East Morehead St Suite 4

Home Phone (704) 556-0225

Business Phone (704) 339-0637

Spouse's Name

Spouse's Employer

Spouse's Title

PLEASE INDICATE Voting Precinct # 097 District # 3 Date of Birth 5/27/54

Male □ Black □ Boards/Commissions/Committees I am Most Interested In

Female □ White □ Certified Development Corporation

Single □ Indian □ Airport Advisory Committee

Married □ Hispanic □

Other □

EDUCATION (including degrees completed) B.S. Engineering Brown University 1976

CURRENT EMPLOYER Potter Associates

Title Owner Years in Current Position 4

DUTIES Developer of Affordable Homes

OTHER EMPLOYMENT HISTORY IBM Charlotte 1981-1987, facilities staff engineer.

Sustainability Fibers 1979-1981, plant production engineer

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE
Skills - Small Business Development, Project Engineering/Management, Single Family Homebuilding, Affordable Housing
Current Professional Organizations, Civic, Religious and Political Activities
NC/SC Licensed General Contractor, Home Builders Association, Chamber of Commerce, Mecklenburg County Housing & Community Development, PAST Professional Organizations, Civic, Religious and Political Activities
Leadership Charlotte (Class XI), Project Catalyst
COMMENTS
I currently chair the Mecklenburg County Housing Advisory Board
AFFIRMATION OF ELIGIBILITY
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?
Yes [ ] No [ ] If Yes, please attach explanation
Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?
Yes [ ] No [ ] If yes, please attach explanation of the nature of the conflict
I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you
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RETURN COMPLETED FORM TO
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857
Signature
Date 6/11/91
PLEASE DO NOT SUBMIT RESUMES
City Clerk
1989
OFFICE OF CITY CLERK
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME Sandra Lynn Drakeford (please print or type)
Mr X Mrs Ms

HOME ADDRESS 1535 Running Brook Rd., Charlotte
ZIP 28214
BUSINESS ADDRESS Nations Plaza, T 14 - 1, Charlotte
ZIP 28255

HOME PHONE ( ) 399 - 2949 BUSINESS PHONE ( ) 386 - 2479

SPOUSE'S NAME Robert T. Drakeford
SPOUSE'S EMPLOYER IRS
SPOUSE'S TITLE Estate Tax Attorney

PLEASE INDICATE Voting Precinct # Paw Creek 1 District # Co. Comm. 1 Date of Birth 5/26/61

MALE X BLACK X FEMALE X WHITE

SINGLE INDIAN MARRIED X HISPANIC

OTHER

EDUCATION (including degrees completed) B.S. Economics - Spellman College
M.B.A. - Wake Forest University

CURRENT EMPLOYER NationsBank, Marketing Department

TITLE Product Manager YEARS IN CURRENT POSITION 8 mos.

DUTIES The development of financial products and services for the middle aged, middle income consumer.

OTHER EMPLOYMENT HISTORY Personnel and Marketing - Sara Lee Corp.,

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

Interested in the Arts and Teenage
Pregnancy Counseling

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Civic - Delta Sigma Theta Sorority, Charlotte-Meck. Schools TAPS Counselor,
Prof. - Alumni Counsel Wake Forest Univ. School of Bus.

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Sallie Lee Corp / U.S School System Partners Program, Member 1st Baptist Church of W.S.,

COMMENTS

Due to several personal and professional constraints, I have not had much opportunity to become active in local organizations since returning to Charlotte last summer.

AFFIRMATION OF ELIGIBILITY

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes. No. X If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes. No. X If yes, please attach explanation of the nature of the conflict

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RETURN COMPLETED FORM TO.

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature

Date February 1, 1992

PLEASE DO NOT SUBMIT RESUMES

City Clerk
1989
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME KAY STEWART CANTRELL

Mr. ______  Mrs. ______

HOME ADDRESS 620 RIVER OAKS LANE CHARLOTTE, N.C. ZIP 28226

BUSINESS ADDRESS SAME

HOME PHONE (704) 365-5705

BUSINESS PHONE (704) 365-0413

SPOUSE'S NAME JAMES E. CANTRELL

SPOUSE'S EMPLOYER PUBLIC PAY PHONE, INC.

PLEASE INDICATE Voting Precinct # 070 District # 6 Date of Birth 3/3/48

MALE ______  BLACK ______  BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE X  WHITE X  AIRPORT ADVISORY COMMITTEE

SINGLE ______  INDIAN ______

MARRIED X  HISPANIC ______

OTHER ______

EDUCATION (including degrees completed) BS, MARKETING, KANSAS STATE UNIVERSITY 1970 -

MS, COUNSELING, UNIVERSITY OF KANSAS 1972 - MBA, UNIVERSITY OF KANSAS 1983

CURRENT EMPLOYER PUBLIC PAY PHONE, INC.

TITLE CO-OWNER / PRESIDENT ______  YEARS IN CURRENT POSITION 6½ years

DUTIES PRESIDENT & CEO

OTHER EMPLOYMENT HISTORY INTERNAL CONSULTANT, B.C. CHRISTOPHER SECURITIES, INC. KANSAS CITY, MO. - RESEARCH ANALYST, INSTITUTE FOR BUSINESS AND

ECONOMIC RESEARCH, LAWRENCE, KANSAS.- COUNSELOR, JOHNSON COUNTY COMMUNITY

COLLEGE, OVERLAND PARK, KANSAS. (over)
INTERESTS/SKILLS/AREAS OF EXPERTISE: Community Demographics, Restructuring, Positioning Strategy, Industrial Trends, Marketing, Inclusive Strategic Planning, Reading, Traveling, Photography.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Board of Charlotte Women Business Owners Assoc., Board of Charlotte Childrens Choir, Chair of Domestic Aviation Committee of Charlotte Chamber, Leadership Charlotte Class XIII, Charlotte Chamber Small Business Resource Council Member, Women Commission's Health Issues Committee.

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Past President Charlotte Women Business Owners Association, Twice Finalist for Queen College/American Express Charlotte "Woman of the Year" 1991 & 1992, Past Board Member Girl Scouts, Published "Images on Aging" Through the National Endowments of the Arts.

COMMENTS: Charlotte has been good to me & it is my desire to continue to give back more than I take. This committee would be such an avenue to continue to serve my community.

AFFIRMATION OF ELIGIBILITY:

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes______ No_x____ If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes______ No_x____ If yes, please attach explanation of the nature of the conflict.

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RETURN COMPLETED FORM TO:

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: Kay Stewart Cantrell

Date: 2/10/92

PLEASE DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY
Appointed to
Date

Please complete each section

FULL NAME  FRANCES R. HARKEY
(please print or type)  Mr  Mrs
Ms  Miss

HOME ADDRESS  3410 MEREDITH AVE  ZIP 28208
BUSINESS ADDRESS  JULIAN PRICE PLACE  ZIP 28208

HOME PHONE (704) 399-3024  BUSINESS PHONE (704) 374-3876

SPOUSE’S NAME  W J. HARKEY  SPOUSE’S EMPLOYER Lloyd Chair
SPOUSE’S TITLE  ASSEMBLER

PLEASE INDICATE  Voting Precinct #  53  District #  3  Date of Birth  7/25/37

MALE  BLACK  BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE  WHITE  AIRPORT ADVISORY

SINGLE  INDIAN
MARRIED  HISPANIC
OTHER

EDUCATION (including degrees completed)  High School

CURRENT EMPLOYER  Jefferson Pilot Communication
TITLE  SECRETARY  YEARS IN CURRENT POSITION  2 1/2 - 30 Yrs.
DUTIES  Switchboard, Reception - NEWS Room Assistance - "NEWS AT NOON" Assistant.

OTHER EMPLOYMENT HISTORY

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE: Public Relations - Computer - Improving Quality of Life for Charlotte.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Airport Neighborhood Task Force - Wilkinson Blvd Development Corp - Calvary Baptist Church

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Westside Economic Task Force - Jail Site Selection Committee

COMMENTS: I believe I would represent Charlotte citizens fairly. I am a native Charlottean & believe in this community.

AFFIRMATION OF ELIGIBILITY.
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes [ ] No [X] If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes [ ] No [X] If yes, please attach explanation of the nature of the conflict.

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RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: Frances R. Harkins
Date: April 23, 1992

PLEASE DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY
Appointed to
Date

Please complete each section

FULL NAME James Albert Hicklin
(please print or type) Mr X Mrs
Ms ___ Miss ___

HOME ADDRESS 1533 Sterling Road, Charlotte, N. C. ZIP 28209-1545
BUSINESS ADDRESS Same ZIP __________

HOME PHONE (704) 334-5995 BUSINESS PHONE ( )

SPouse’s NAME Maidee C. Hicklin SPOUSE’S EMPLOYER Retired
Charlotte-Mecklenburg School System SPOUSE’S TITLE

PLEASE INDICATE Voting Precinct # 20 District # 6 Date of Birth May 7, 1919

MALE X BLACK _____ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE ___ WHITE X AIRPORT ADVISORY COMMITTEE

SINGLE ___ INDIAN ______

MARRIED X HISPANIC ___

OTHER ___

EDUCATION (including degrees completed) Graduated Central High School, Charlotte -
1½ years Woodrow Wilson College of Law, Atlanta, Ga. Numerous insurance schools

CURRENT EMPLOYER Retired - Southeastern Fire Insurance Company

TITLE Chairman, President & CEO YEARS IN CURRENT POSITION 14 years

DUTIES 1951 Claims Manager - 1965 Vice President - 1972 President - Retired 1987

OTHER EMPLOYMENT HISTORY 4 years in U. S. Army - received Field Commission

1947 Universal CIT Corp. - 1949 Service Fire Insurance Company

(over)
INTERESTS/SKILLS AREAS OF EXPERTISE In my 40 years of insurance business, I have traveled over most of the United States and I understand the importance of a good airport.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Chairman of Charlotte Senior Forum, past President of Mecklenburg Kiwanis Club
Deacon and Sunday School Teacher Tabernaclé A.R.Presbyterian Church

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
6 years Charlotte Civil Service Board (perfect attendance)

COMMENTS I can make tough decisions, after getting the facts.

AFFIRMATION OF ELIGIBILITY
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes_____ No X If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes_____ No X If yes, please attach explanation of the nature of the conflict

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RETURN COMPLETED FORM TO
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: [Signature]
Date: 3-20-1992

PLEASE DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS, AND COMMITTEES
CHARLOTTE CITY COUNCIL

Please complete each section

FULL NAME ____________________________  Mr ________  Mrs ________
(please print or type)              Ms ________  Miss ________

HOME ADDRESS ____________________________  ZIP ________
303 South Clarkson Street, Charlotte, NC  28202

BUSINESS ADDRESS ____________________________  ZIP ________
617 North Summit Avenue, Charlotte, NC  28216

HOME PHONE (704) ____________________________  BUSINESS PHONE (704) ________
373-9248  377-0048

SPouse'S NAME ______________  N/A  ______________  SPOUSE'S EMPLOYER ______________  N/A

SPOUSE'S TITLE ______________

PLEASE INDICATE Council District # ____________________________  Date of Birth 08-05-49

MALE ______  BLACK X  BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE X  WHITE  Airport Advisory Board

SINGLE ______  INDIAN ______

MARRIED ______  HISPANIC ______

OTHER ______

EDUCATION (including degrees completed) West Charlotte High School - JCSU - Queen's College

CURRENT EMPLOYER West Charlotte Merchants Association

TITLE Executive Director  YEARS IN CURRENT POSITION 2 yrs.

DUTIES Oversee daily operation

OTHER EMPLOYMENT HISTORY Manager, Southern Bell Office, Business Owner

DO NOT SUBMIT RESUMES

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE  Economic Growth for Charlotte, Minority Participation Skills/ Organization

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Carolina's Association of Black Women Entrepreneurs, Spring Fest Board of Directors, Black Political Caucuses, Westside Task Force, Leadership Charlotte Board of Directors, Friendship Baptist Church, Residence Support Service Sec.

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Chairman, Afro-American Cultural Center, Urban League, Chair-Economic Development Committee for Black Causes

COMMENTS  I am very interested in minority participation on every level in Charlotte, and I am in constant contact with the Airport staff about development in the area and the concerns about the residents noise level.

AFFIRMATION OF ELIGIBILITY

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes ______ No ___ X ___ If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes ______ No ___ X ___ If yes, please attach explanation of the nature of the conflict

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RETURN COMPLETED FORM TO

Signature ____________________________

Date ________________________________

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

JUL 15 1992

Please complete each section

FULL NAME Russell Jacob Page (Rusty) (please print or type) Mr. X Mrs. Ms. Miss

HOME ADDRESS 620 Hempstead Place ZIP 28207

BUSINESS ADDRESS T-22-3 NationsBank Plaza ZIP 28255

HOME PHONE (704) 372-5572 BUSINESS PHONE (704) 386-5667

SPouse's NAME Diane F. Page SPOUSE'S EMPLOYER McCullogh-England

__________________________ SPOUSE'S TITLE Principal & Director, Interiors

PLEASE INDICATE Council District # 6 Date of Birth Dec 3, 1942

MALE X BLACK BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE X WHITE Airport Advisory Committee

SINGLE X INDIAN Coliseum-Auditorium Authority

MARRIED X HISPANIC

OTHER

EDUCATION (including degrees completed) Myers Park High School - 1960

UNC-Charlotte - 3 years

CURRENT EMPLOYER NationsBank Corporation

TITLE Senior Vice President - Equity Marketing YEARS IN CURRENT POSITION 10 1/2 yrs

DUTIES


Russell Page & Assoc./Advertising & Public Relations

DO NOT SUBMIT RESUMES

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE  Public speaking, communications, marketing, public relations

CURRENT PROFESSIONAL ORGANIZATIONS CIVIC RELIGIOUS AND POLITICAL ACTIVITIES
Chairman of the Marketing Committee of the Carolina’s Partnership.
member of National Investor Relations Institute, National Security Traders Association, N.C. Security Traders Association, Bank Investor Relations Assoc Dir. of National Investor Relations Institute of the Carolinas. Serves on Marketing Committee of the NASD, the NCAA Organizing Committee Exec Bd, & Bd. of Trustees of Discovery Place & PAST PROFESSIONAL ORGANIZATIONS CIVIC RELIGIOUS AND POLITICAL ACTIVITIES Nature Museum of Charlotte.

COMMENTS

AFFIRMATION OF ELIGIBILITY
To your knowledge, has any formal charge of professional misconduct criminal misdemeanor or felony ever been filed against you in any jurisdiction?
Yes_____ No____ X____ If Yes please attach explanation
Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?
Yes_____ No____ X____ If yes, please attach explanation of the nature of the conflict

I certify that the facts contained in this application are true and correct to the best of my knowledge I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you

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RETURN COMPLETED FORM TO
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature
Date 7-6-92

DO NOT SUBMIT RESUMES
CITIZENS OVERSIGHT COMMITTEE FOR CABLE TELEVISION

(11 Members)

Membership - Original appointments were made to expire on a staggered basis - one and two-year terms. Terms thereafter are for two years. A non-voting members shall be appointed by the Cable Company(ies).

Responsibilities - The committee shall: (1) Review the needs of public access users; (2) Study the need to use a portion of the cable franchise fee for public, education, and access; (3) Promote public access; (4) Advise the franchisee(s) on service to subscribers; (5) Monitor consumer service standards; (6) Oversee cable television services; (7) Hold public hearings as needed.

<table>
<thead>
<tr>
<th>MEMBER</th>
<th>DIST.</th>
<th>ORIGINAL APPTMT.</th>
<th>RE-APPTMT.</th>
<th>TERM</th>
<th>EXPIRES</th>
</tr>
</thead>
<tbody>
<tr>
<td>(C)Glenda B. Durell W/F</td>
<td>7</td>
<td>09/24/90</td>
<td>01/14/91</td>
<td>2 yrs.</td>
<td>03/31/93</td>
</tr>
<tr>
<td>(C)John Jennings B/M</td>
<td>7</td>
<td>09/24/90</td>
<td>01/13/91</td>
<td>2 yrs.</td>
<td>03/31/94</td>
</tr>
<tr>
<td>(C)David S. Cayer W/M</td>
<td>7</td>
<td>01/27/92</td>
<td>01/27/92</td>
<td>2 yrs.</td>
<td>03/31/94</td>
</tr>
<tr>
<td>(C)Richard Scott Sahlie W/M</td>
<td>6</td>
<td>01/27/92</td>
<td>01/27/92</td>
<td>2 yrs.</td>
<td>03/31/94</td>
</tr>
<tr>
<td>(M)Victoria B. Cleaves B/F</td>
<td>2</td>
<td>04/30/91</td>
<td>04/30/91</td>
<td>2 yrs.</td>
<td>03/31/93</td>
</tr>
<tr>
<td>(M)Melton D. Moss W/M</td>
<td>2</td>
<td>10/21/91</td>
<td>04/14/92</td>
<td>2 yrs.</td>
<td>03/31/94</td>
</tr>
<tr>
<td>(M)Patricia Williamson</td>
<td>10/31/89</td>
<td>04/14/92</td>
<td>2 yrs.</td>
<td>03/31/94</td>
<td></td>
</tr>
<tr>
<td>(C)*Ben Thalheimer W/M</td>
<td>6</td>
<td>07/11/88</td>
<td>01/14/91</td>
<td>2 yrs.</td>
<td>03/31/93</td>
</tr>
<tr>
<td>(C)Phillip Levenson W/M</td>
<td>6</td>
<td>04/24/89</td>
<td>01/14/91</td>
<td>2 yrs.</td>
<td>03/31/93</td>
</tr>
<tr>
<td>(M)Estell Thompson</td>
<td>2</td>
<td>04/30/91</td>
<td>04/30/91</td>
<td>2 yrs.</td>
<td>03/31/93</td>
</tr>
<tr>
<td>(C)Lloyd Scher W/M</td>
<td>4</td>
<td>07/22/91</td>
<td>01/13/92</td>
<td>2 yrs.</td>
<td>03/31/94</td>
</tr>
</tbody>
</table>

*Chairman

Staff Advisor: Doris Boris
CIS
336-3064

Revised 04/21/92
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

OFFICE OF CITY CLERK

FULL NAME Wayne K. Brown
(please print or type)

HOME ADDRESS 9102 Brightleaf Place, Charlotte, N.C. ZIP 28269

BUSINESS ADDRESS 520 Hwy 29th North, Concord, N. C. ZIP 28025

HOME PHONE (704) 598-5888 BUSINESS PHONE (704) 333-0131

SPOUSE'S NAME Nysa Dillon-Brown SPOUSE'S EMPLOYER S.U.N.Y. Downstate Medical Center

SPOUSE'S TITLE Hospital Adm. - Consultant

PLEASE INDICATE Council District # Date of Birth

MALE X BLACK X BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE WHITE Charlotte Repertory Theatre Board

SINGLE INDIAN Museum of New South Marketing Committee

MARRIED X HISPANIC Anita Stroud Foundation Board

OTHER Carl Overman Foundation Committee

EDUCATION (including degrees completed) Graduate of Syracuse University Newhouse School of Communications - 1978

CURRENT EMPLOYER Broadcasting Partners, Inc.

TITLE President/General Manager YEARS IN CURRENT POSITION 16 Mths.

DUTIES To oversee the operation of 37 employees of the number (1) Urban Contemporary Station in Charlotte - WPEG/WGIV.

OTHER EMPLOYMENT HISTORY 13 years, General Sales Manager of WCBS, Inc, New York City

DO NOT SUBMIT RESUMES
INTERESTS/SKILLS/AREAS OF EXPERTISE  I have always wanted to work for an Urban Format radio station. My mission as General Manager is to educate advertisers of the effective buying power of WPEG's Black listeners.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
100 Black Men, Save The Seed, Charlotte Repertory Theatre, Museum of the New South, Anita Stroud Foundation.

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
President, Friends of Syracuse University Alumni

COMMENTS

AFFIRMATION OF ELIGIBILITY
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes_______ No_______ X_______ If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes_______ No_______ X_______ If yes, please attach explanation of the nature of the conflict

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

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RETURN COMPLETED FORM TO
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature ___________________________
Date ___________________________

DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME__________________________ (please print or type)

Mr X Mrs

HOME ADDRESS 304 W. 10TH ST. CHI.

ZIP 28202

BUSINESS ADDRESS 600 S. TRYON

ZIP 28202

HOME PHONE (704) 334.2313

BUSINESS PHONE (704) 358.5011

SPouse's NAME JENNIFER DUNCAN

SPouse's EMPLOYER WSY

SPouse's TITLE ART DIRECTOR

PLEASE INDICATE Voting Precinct # 49

District # 6 Date of Birth 9.3.48

MALE X BLACK X BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE ___ WHITE ___ CITIZENS OVERSIGHT COMMITTEE FOR CABLE TV

SINGLE ___ INDIAN ___ BOXING COMMISSION

MARRIED ____ HISPANIC ____ PARADE PERMIT COMMITTEE

OTHER ___

EDUCATION (including degrees completed)

CORNELL UNIVERSITY - B.S. COMMUNICATION, UNIVERSITY OF MISSOURI, GRADUATE SCHOOL OF JOURNALISM.

CURRENT EMPLOYER THE CHARLOTTE OBSERVER

TITLE DIRECTOR OF PHOTOGRAPHY

YEARS IN CURRENT POSITION 2

DUTIES OVERSEE STAFF OF 20 PHOTOGRAPHERS. BUDGET MANAGEMENT. PAPER-WIDE PICTURE PLAN RESPONSIBILITY.

OTHER EMPLOYMENT HISTORY N.Y. NEWSDAY - PICTURE EDITOR FOR 6 YEARS.
INTERESTS/SKILLS/AREAS OF EXPERTISE

EDITING, MANAGEMENT, WRITING, PHOTOGRAPHY.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

N.A.A.C.P. LEGAL DEFENSE & EDUCATION FUND COMMITTEE, NATIONAL ASSOCIATION OF BLACK JOURNALISTS.

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

COMMENTS

AFFIRMATION OF ELIGIBILITY

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes   No [X] If Yes, please attach explanation

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Charlotte, NC 28202-2857

Signature  ____________________________

Date  1.6.92

PLEASE DO NOT SUBMIT RESUMES

City Clerk
1989
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY
Appointed to
Date

Please complete each section

FULL NAME  Stephen Watts Kearney
(please print or type)  Mr  Ms  Mrs  Miss

HOME ADDRESS  6552-A Idlewild Road Charlotte, NC ZIP 28212
BUSINESS ADDRESS District Attorney's Office, 3rd Floor 700 E Trade St ZIP 28202

HOME PHONE (704) 537-1892 BUSINESS PHONE (704) 342-6746

SPouse's Name  Janice Anne Bills Kearney  SPouse's Employer Hartford Insurance Co.
SPouse's Title  Secretary

PLEASE INDICATE  Voting Precinct # 63 District # 5 Date of Birth 4-29-59

MALE  BLACK  BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN
FEMALE  WHITE  Citizens Advisory Committee for the Convention
SINGLE  INDIAN  Visitor's Bureau, Zoning Board of Adjustment
MARRIED  HISPANIC  Boxing Commission, Fireman's Relief Board of
OTHER  Hearing Trustees, Citizen's Oversight Committee for Cable TV, Tax

EDUCATION (including degrees completed)  NC State University Juris Doctorate, 1988, NC Central University

CURRENT EMPLOYER  District Attorney's Office, 26th Prosecutorial District
TITLE  Assistant District Attorney  YEARS IN CURRENT POSITION 12 yrs
DUTIES  Prosecute cases in Juvenile and District Courts

OTHER EMPLOYMENT HISTORY  Law Clerk, NC Court of Appeals, 1988-1989
Law Clerk to the Legal Account Specialist, Cameron-Kraren Mortgage Co., 1986 Manager K & K Toys, 1984-1985

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE: Reading, Sports, Television, Study and practice of the law, writing, oral and written communication, politics, civic affairs.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
- Board of Directors, Charlotte Philharmonic, 3rd Vice President, Young Democrats of NC (Chairman, 9th District, Young Democrats of NC, member, Meck Co Bar, member, NC Bar Association, others)

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
- Volunteer, various Democratic Party campaigns, Volunteer, bar related functions (see also above)

COMMENTS: I would really like an opportunity to be a part of the leadership of our city. This is a unique opportunity.

AFFIRMATION OF ELIGIBILITY
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes____ No x If Yes, please attach explanation

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Charlotte, NC 28202-2857

Signature: [Signature]
Date: 1-6-92

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APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME **William G. Martin, Jr.**

Mr. **✓**

Mrs. **✓**

Ms. **✓**

Miss **✓**

HOME ADDRESS 6130 Carriage House Lane Charlotte, NC ZIP 2826

BUSINESS ADDRESS Lance, Inc. - Retired - Charlotte NC ZIP 28252

HOME PHONE (704) 364-1476

BUSINESS PHONE (704) 544-1471

SPOUSE'S NAME **Anne**

SPOUSE'S EMPLOYER Charlotte Mecklenburg School System

SPOUSE'S TITLE **Teacher – Retired**

(FORMER TEACHER OF 15 YEARS)

PLEASE INDICATE

Voting Precinct # **70**

District # **6**

Date of Birth **May 8, 1925**

MALE **✓**

BLACK **✓**

HISPANIC **✓**

FEMALE **✓**

WHITE **✓**

INDIAN **✓**

MARRIED **✓**

OTHER **✓**

EDUCATION (including degrees completed)

**Duke University – Durham, NC – A.B. Economics**

**Vanderbilt University – Nashville, Tenn. Graduate Study (not completed)**

CURRENT EMPLOYER **Retired - Lance, Inc. - Jan 21, 1992**

TITLE **Director of National Accounts**

YEARS IN CURRENT POSITION **21**

DUTIES **Responsible for Twenty Five (25) Field National Account Managers & One (1) Assistant**

**ACCT Co-ordinator - Established & maintained relationships with Metro Atlanta & Charlotte & surrounding areas with spec. emphasis on African American programs with Dept. of Agriculture, Senior Co-ordinator**

OTHER EMPLOYMENT HISTORY

**Teacher & Coach - Cherokee, VA**

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

COMMUNICATIONS - ADMINISTRATION

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

MYERS PARK UNITED METHODIST CHURCH - CHARLOTTE BASKETBALL COMMITTEE - MEMBER MEMBER OF COMMUNITY CORPORATION COMMITTEE

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

CARDINAL CAROUSEL COMMITTEE - PAST PRESIDENT SHARON CIVIC CLUB

COMMENTS

AS A SOON-TO-BE RETIREE, I WANT TO STAY ACTIVE AND MAKE A CONTRIBUTION TO THE COMMUNITY

AFFIRMATION OF ELIGIBILITY:

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes [ ] No [ ] If Yes, please attach explanation

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Signature: William D. Martin, Jr.
Date: 1/3/92

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APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME DAVID B WOOTEN (please print or type)

Ms Mrs

HOME ADDRESS 11618 MOONRISE DR CHARLOTTE NC ZIP 28226

BUSINESS ADDRESS PO BOX 34665 CHARLOTTE NC ZIP 28234

HOME PHONE (704) 542-0625 BUSINESS PHONE (704) 335-4801

SPouse'S NAME LISA B WOOTEN SPOUSE'S EMPLOYER HOMEMAKER

SPOUSE'S TITLE

PLEASE INDICATE Voting Precinct # 87 District # 7 Date of Birth 5/27/59

MALE X BLACK BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE WHITE CITIZEN'S OVERSIGHT COMMITTEE & CABLE TV

SINGLE INDIAN

MARRIED HISPANIC

OTHER

EDUCATION (including degrees completed) MASTERS DEGREE IN BUSINESS ADMINISTRATION, UNCC

B.S. IN TELECOMMUNICATIONS, ORAL ROBERTS UNIVERSITY

CURRENT EMPLOYER WSOE-TV

TITLE POST-PRODUCTION SUPERVISOR YEARS IN CURRENT POSITION 4 1/2

DUTIES RESPONSIBLE FOR OVERSEEING ALL ACTIVITIES INVOLVING POST-PRODUCTION, INCLUDING SCHEDULING AND BUDGETING

OTHER EMPLOYMENT HISTORY EDITOR/INSPIRATIONAL NETWORK 1983-1987

INTERESTS/SKILLS/Areas of Expertise

I am highly concerned about the effect and impact of cable on our community. My 10 years of experience in the television industry would enable me to serve the council in an effective manner.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Chairman, Charlotte Chapter, Society of Broadcast Engineers
SUNDAY SCHOOL TEACHER, CENTRAL CHURCH OF GOD

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

COMMENTS

Having lived in Charlotte for the past 9 years, I feel I have an accurate perception of the area's needs for service from cable.

AFFIRMATION OF ELIGIBILITY

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes No X If Yes, please attach explanation

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Office of the City Clerk
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Charlotte, NC 28202-2857

Signature

Date 1/3/92

PLEASE DO NOT SUBMIT RESUMES
Background

- PSI was chosen to provide engineering services for the Underground Storage Tank Program using the Council approved selection process. They were chosen to complete this project which includes investigating and providing clean-up services on all 191 City-owned tanks with a total estimated cost of $26 million. Insufficient funds were available at the time of the original contract. Amendments were approved as funds became available.

- On March 25, 1991, City Council approved an agreement with PSI in the amount of $100,000.00 to provide environmental engineering and testing services at the Law Enforcement Center, as well as planning and cost estimating for the remaining underground storage tank sites.

- On July 22, 1991, City Council approved Amendment No. 1 to the agreement with PSI in the amount of $285,000.00 to provide clean-up and testing services on identified leaking sites.

- On February 24, 1992, City Council approved Amendment No. 2 in the amount of $250,000.00 to continue clean-up on 4 leaking sites until additional funding could be identified.

- On May 26, 1992, City Council approved Amendment No. 3 in the amount of $500,000.00 to install a clean-up system at the Law Enforcement Center to extract approximately 10,000 gallons of petroleum contamination from the soil and groundwater.

- Funding on this project has been accelerated due to the recent incentives proposed by the State. The City's deductible per tank is $20,000.00 until December 31, 1993. Previously it was $50,000.00 per tank and will be increased to $67,000.00 per tank on January 1, 1994.

- Since the City pays the State annual fees on City-owned underground storage tanks, the majority of the expenditures are eligible for reimbursement from the State once the work has been completed. The deductible is the City's maximum cost per tank.
<table>
<thead>
<tr>
<th>STREETS</th>
<th>Present</th>
<th>Proposed</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>ANNEXATION:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Margaret Wallace Road from Independence Boulevard (US 74) to Idlewild Road</td>
<td>45</td>
<td>45</td>
</tr>
<tr>
<td>Old Concord Road from Tryon Street (US 29) to corporate limit approximately 1800' west of NC 49.</td>
<td>45</td>
<td>45</td>
</tr>
<tr>
<td>Paul Brown Boulevard from Wilmont Road to corporate limit approximately 600' east of Piney Top Drive</td>
<td>55</td>
<td>55</td>
</tr>
<tr>
<td>Prosperity Church Road from Mallard Creek Road to corporate limit approximately 4500' north of Mallard Creek Road</td>
<td>45</td>
<td>45</td>
</tr>
<tr>
<td>Robinson Church Road from W. T. Harris Boulevard to corporate limit approximately 100' west of Ludell Lane</td>
<td>45</td>
<td>45</td>
</tr>
<tr>
<td>Steele Creek Road (NC 160) from corporate limit approximately 300' south of Red Spring Drive to corporate limit approximately 700' south of Byrum Drive</td>
<td>50</td>
<td>50</td>
</tr>
<tr>
<td>The Plaza from Milton Road to corporate limit 400' east of Plott Road</td>
<td>45</td>
<td>45</td>
</tr>
<tr>
<td>Tryon Street from 36th Street to Mallard Creek Church Road</td>
<td>45</td>
<td>45</td>
</tr>
<tr>
<td>Tryon Street from Mallard Creek Church Road to I-85/US 29 Connector</td>
<td>55</td>
<td>55</td>
</tr>
<tr>
<td>University City Boulevard (NC 49) from Mallard Creek Church Road (SR 2833) to corporate limit approximately 1000' east of Mallard Creek Church Road (SR 2833)</td>
<td>45</td>
<td>45</td>
</tr>
<tr>
<td>University City Boulevard (NC 49) from Tryon Street (US29) to Mallard Creek Church Road</td>
<td>50</td>
<td>50</td>
</tr>
<tr>
<td>Wilmont Road (NC 160) from Byrum Drive to Tyvola Road</td>
<td>45</td>
<td>45</td>
</tr>
</tbody>
</table>
Present Proposed

- MISCELLANEOUS:

**Freedom Drive (NC 27) from Morehead Street (US 29) to corporate limit approximately 0.13 miles west of Hansard Drive (Incorrect Description)**

- **Tryon Street (NC 49) from Clanton Road to Sugar Creek (Incorrect Description)**

The following speed limits are recommended for changes due to:

- DESIGN REVIEW OR SAFETY CONCERNS:

  **Archdale Drive from Ingleside Drive to Shady View Drive**
  35  30

  **Cindy Lane from Beatties Ford Road to Statesville Road (US 21)**
  35  45

  **Graham Street (US 29) from Sixth Street to Tenth Street**
  35  30

  **Newell-Hickory Grove Road (SR 2853) from Grier Road cul-de-sac south of St. Johns Church Road**
  45  35

  **Park Road from Sharon Road to Johnston Road**
  35  45

  **Park South Drive between Park Road and Fairview Road**
  45  35

  **Nevin Road from Statesville Road (US 21) to Sugar Creek Road**
  45  35

  **Old Pineville Road from South Boulevard to Silver Leaf Road**
  45  40

  **Providence Road (NC 16) from Cherokee Road (800 block) to Vernon Drive**
  40  35

  **Rea Road (SR 3624) from Providence Road (NC 16) to Pineville-Matthews Road (NC 51)**
  45  35

  **The Plaza (SR 2935) from Eastway Drive to Milton Road**
  35  45

  **Millhaven Lane from Sunset Road (SR 2108) to Beatties Ford Road (SR 2074)**
  35  30

  **Queens Road (SR 3815) from Edgehill Road to Providence Road (NC 16)**
  35  30
<table>
<thead>
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<tbody>
<tr>
<td>Randolph Road from Dotger Avenue to Briar Creek</td>
<td>45</td>
</tr>
<tr>
<td>Beam Road from Shopton Road to Wilmont Road</td>
<td>55</td>
</tr>
<tr>
<td>Independence Boulevard (US 74) from McAlpine Creek to Crown Point Executive Dr</td>
<td>55</td>
</tr>
</tbody>
</table>

- **ON-GOING CONSTRUCTION:**
  
<table>
<thead>
<tr>
<th>Present</th>
<th>Proposed</th>
</tr>
</thead>
<tbody>
<tr>
<td>Harris Boulevard (SR 2853) from Albemarle Road to Hickory Grove Road</td>
<td>45</td>
</tr>
<tr>
<td>Harris Boulevard (SR 2853) from The Plaza to Hickory Grove Road</td>
<td>45</td>
</tr>
<tr>
<td>Sardis Road from Rama Road to corporate limit 300' north of Morningdale Drive</td>
<td>45</td>
</tr>
</tbody>
</table>
Request for Council Action

July 27, 1992

To the City Council from the City Manager

ACTION REQUESTED

Adopt an Ordinance authorizing the use of In Rem Remedy to demolish and remove the dwelling located at 4034 Fieldcrest Road.

Responsible Department
Community Development

What is Council being asked to approve?
Adopt an Ordinance authorizing the use of In Rem Remedy to demolish and remove the dwelling located at 4034 Fieldcrest Road owned by Grad-Cun Corp.

Why is the City doing this?
The dwelling was originally inspected on July 10, 1992 as a result of a petition and was ordered to be repaired. Because of a fire, the dwelling was inspected on December 2, 1991. Since further damage was caused by the fire, the owner was ordered to demolish the structure since the estimated cost to repair the structure is more than 55% of the estimated value. The owner did not complied with the Order to demolish the structure by January 17, 1992; therefore, City Council is being asked to adopt an ordinance to use the In Rem Remedy to demolish the structure.

As part of the Acquisition/Disposition Program (ADP), an analysis has been performed by CD staff (see Exhibit A). It has been determined it is not feasible to preserve this structure. In this case, demolition is being recommended because: (1) the estimated In Rem Repair cost is $31,750, which is 92% of the $34,420 tax value of the structure and (2) the estimated cost of $239,347 to acquire and rehabilitate the structure makes it not economically feasible to do. (Note: As shown on page 2 of Exhibit A, there are $166,267 outstanding loans/lien on this property, which is included in the $239,347.)

What are Council's options?
N/A

How much will this cost?
The estimated cost to demolish this dwelling is $3,500. Funds for the demolition of 4034 Fieldcrest Road are available in the General Fund-In Rem Account. A lien will be placed against the property for the cost incurred.
What is citizen input on this issue? This property was originally inspected in July 1991 because of a petition.

The owner will be notified of this In Rem Action being presented to City Council on June 22, 1992.

Background:
See Attachment

Clearances:
Community Development Department

Bibliography:
Housing Code of the City of Charlotte as amended; case file on 4034 Fieldcrest Road.
BACKGROUND

- Property Address: 4034 Fieldcrest Road
- Owner: Grad-Cun Corp.
- Census Tract: #38.02
- Council District: #3
- Date of Inspection: 7/10/91
- Owner Notified of Hearing: 7/11/91
- Hearing Held: 8/1/91
- Owner Ordered to Repair Dwelling by: 9/1/91
- Three Extensions of Time Were Granted With a Final Compliance Date of: 12/1/91
- Date of New Inspection as a Result of a Fire: 12/2/91
- Owner Notified of Hearing: 12/3/91
- Hearing Held: 12/17/91
- Owner Ordered to Demolish Dwelling by: 1/17/92
- Title search received in May 1992 revealed parties in interest to the property. The parties in interest have been notified of the code enforcement action.
- Parties in Interest Ordered to Demolish Dwelling by: 6/20/92
- Structure Occupied: No
- Repairs include removal of existing structure and rebuilding.
- Feasibility to Save or Demolish Structure:

As part of the Acquisition/Disposition Program (ADP), an analysis has been performed by CD staff (see Exhibit A). It has been determined it is not feasible to preserve this structure. In this case, demolition is being recommended because: (1) the estimated In Rem Repair cost is $31,750, which is 92% of the $34,420 tax value of the structure and (2) the estimated cost of $239,347 to acquire and rehabilitate the structure
makes it not economically feasible to do. (Note: As shown on page 2 of Exhibit A, there are $166,267 outstanding loans/liens on this property, which is included in the $239,347.)
EXHIBIT A

DATE 6-24-92

NEIGHBORHOOD DEVELOPMENT DIVISION
ACQUISITION/DISPOSSESSION PROGRAM EVALUATION GUIDE
ADP ANALYSIS

ADDRESS 4634 Fieldcrest Road (145-214-28) Census # 38.02

I. CODE ENFORCEMENT COST REVIEW (to be completed by HRS II)

Code Order: In Rem Repair Demolition

Effective Year 1960
Structure Built Ranch
Style
# Bedrooms 3
Sg. Ft. (House) 1,094
Civil Penalty
Amount $1,570
Date 6-24-92

A. Current Tax Value of Structure $34,420 (before fire)
B. Land Value $2,000

SUB-TOTAL TAX VALUE $42,420 (before fire)

C. Estimated Cost to In Rem Repair to Code Standards

TOTAL $31,750

$74,170 (before fire)

D. % of C divided by A 92% (before fire)

< 65% of Value Yes No

E. Once HRS II completes above, forward to NDS.

F. Comments/Mitigative Concerns

Repairing structure made to be completely removed and rebuilt.

Name M. D. Mulhern

Date Completed 6-24-92
II. Estimate of Cost to Acquire & Rehabilitate Property

Information received from HRS II

Date 6-24-92

1. Negotiated Acquisition (Tax Value) $424,220

2. Rehabilitation (Substantial)
   (based on average cost of CD rehabilitation x sq.ft. in house)
   1,094 sq.ft. x $27.00 per sq.ft. $29,533

3. Delinquent Taxes (if any) $112

4. Outstanding Loans/Liens (if any) $14,217

TOTAL $239,347

Is Total > $50,000 Yes √ No

III. Amount of Civil Penalties

$1,680

IV. Course of Action

A. Proposed recommendation(s) (to be completed by NDS)

<table>
<thead>
<tr>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
</tr>
</tbody>
</table>

1. Acquire

   If checked yes, forward to Rehabilitation Chief for work write-up and cost estimate.

   √

2. In Rem Repair

   √

3. Demolish

   √

If either #2 or #3 is checked yes, return to appropriate HRS II.

If either #2 or #3 is checked yes, the process is completed unless we are interested in acquiring the land. If we are interested in acquiring the land, the two processes (code and acquisition) simultaneously continue.

Name: Donna Williamson

Date Completed: 6-24-92
B. Proposed Use (to be completed by NDS)

1. Sell to Interested Purchaser
   Externally

2. Retain for Use Internally

3. Explain Proposed Internal Use of House
   None. Too much debt (169,000)

4. Explain Proposed External Sale of House
   Send information to Feed Pack Associates
   & Neighborhood Housing Services. They
   are not interested in acquiring property.

D. Comments

________________________________________________________________________
________________________________________________________________________
________________________________________________________________________
________________________________________________________________________

Name: [Signature]
Date Completed: 1-24-92

V. Rehabilitation Feasibility/New Construction

A. Rehabilitation Chief advises NDS of cost to rehabilitate house.
   (to be completed by Rehabilitation Chief)

1. Cost to Rehabilitate
   $____________

2. Negotiated Acquisition
   $____________

3. Delinquent Taxes (if any)
   $____________

4. Outstanding Loans/Liens (if any)
   $____________

   TOTAL $____________

Is it feasible to rehabilitate? Yes ____ No ____
If yes, complete the following section.
B. Cost to Replace Vs. Cost to Preserve (to be completed by NDS)

Replacement Value: sq. ft. of structure x replacement cost per sq.ft. (based on average cost of CD new construction)

\[
\begin{align*}
\text{sq. ft.} & \times \$ \quad \text{TOTAL} \\
\text{Plus Land Value} & \quad \text{TOTAL} \\
\hline
\end{align*}
\]

Is it feasible to rehabilitate vs. replacement house cost?
Yes ___  No ___

Name __________________________
Date Completed __________________

If yes, NDS notifies the HRS II and the code enforcement process stops.
If no, the acquisition process stops and the code enforcement process is completed.

VI. Community Development Director

Approval  __________  Decline  __________

Signature  7/10/92

Director's Comment/Concerns:

____________________________________________________________________
____________________________________________________________________
____________________________________________________________________
____________________________________________________________________
ORDINANCE NO. __________


WHEREAS, the dwelling located at 4034 Fieldcrest Road in the City of Charlotte has been found by the Director of the Community Development Department to be unfit for human habitation and the owners thereof have been ordered to vacate and demolish said dwelling pursuant to the Housing Code of the City of Charlotte and Article 19, Chapter 160A of the General Statutes of North Carolina; and

WHEREAS, said owners have failed to comply with said order served by registered mail on December 3, 1991 and by regular mail on December 18, 1991:

NOW, THEREFORE, BE IT ORDAINED by the City Council of the City of Charlotte, that the Director of the Community Development Department is hereby ordered to cause the dwelling located 4034 Fieldcrest Road in the City of Charlotte to be vacated, and to be demolished and removed, all in accordance with the Housing Code of the City of Charlotte and Article 19, Chapter 160A of the General Statutes of North Carolina.

APPROVED AS TO FORM:

[Signature]
CITY ATTORNEY

CERTIFICATION

I, BRENDA FREEZE, City Clerk of the City of Charlotte, North Carolina, DO HEREBY CERTIFY that the foregoing is a true and exact copy of an Ordinance adopted by the City Council of the City of Charlotte, North Carolina, in regular session convened on the ____ day of ____________, 19 ___, the reference having been made in Minute Book ________, and recorded in full in Ordinance Book ________, at Page(s) ________.

WITNESS my hand and the corporate seal of the City of Charlotte, North Carolina, this the ____ day of ____________, 19 ___.

BRENDA FREEZE, CITY CLERK
Request for Council Action

July 27, 1992

To the City Council from the City Manager

Action Requested
Adopt an ordinance authorizing the use of In Rem Remedy to demolish and remove the dwelling located at 1908-10 Gibbs Street

Responsible Department
Community Development

This request should be organized according to the following categories:
Background
Explanation of Request
Source of Funding
Clearances
Bibliography

What is Council being asked to approve?
City Council is being asked to approve an ordinance authorizing the use of In Rem Remedy to demolish and remove the dwelling located at 1908-10 Gibbs Street. This property was previously owned by K-K Ventures, Inc., which filed bankruptcy. The bankruptcy was discharged in April 1992. The Note and Deed of Trust for this property was assigned to Rev. James Frieson by First Charlotte Bank (see attached assignment). Rev. Frieson is the owner of this property; however, he has not gone through the legal process to become the legal owner of record.

On May 26, 1992 City Council deferred this action for 30 days at the request of Rev. James Frieson. Staff was instructed to proceed with demolition of the property if no work on the structure had started or if the property had not been sold. Staff was also instructed to determine if Rev. Frieson would be willing to sell this structure to Genesis Park.

Rev. Frieson is unwilling to sell the property and has not made any repairs to the property; therefore, it is recommended that City Council approve an ordinance to demolish and remove 1908-10 Gibbs Street using the In Rem Remedy.

Why is the City doing this?
The dwelling was inspected on November 3, 1989 as a result of a field observation in a Concentrated Code Enforcement area and was found to be in violation of the Housing Code. The owner was ordered to demolish the structure since the estimated cost to repair the property is more than 65% of the estimated value. The owner has not complied with the order to demolish the structure December 6, 1991; therefore, City Council is being asked to adopt an ordinance to use the In Rem Remedy to demolish the structure.
As part of the Acquisition/Disposition Program (ADP), an analysis has been performed by CD staff (see Exhibit A). It has been determined it is not feasible to preserve this structure. In this case, demolition is being recommended because: (1) the estimated In Rem Repair cost is $19,395, which is 106.7% of the $18,740 tax value of the structure and (2) the estimated cost of $73,283 to acquire and rehabilitate the structure makes it not economically feasible to do.

What are Council's options?
N/A

How much will this cost?
The estimated cost to demolish this dwelling is $5,000. Funds for the demolition of 1908-10 Gibbs Street are available in the General Fund-In Rem Account. A lien will be placed against the property for the cost incurred.

What is citizen input on this issue?
We have received a complaint on this duplex from the neighborhood organization. The owner and the parties in interest to this property will be notified of this In Rem action being presented to City Council on July 27, 1992.

Background:
See Attachment

Clearances:
Community Development Department

Bibliography:
Housing Code of the City of Charlotte as amended; case file on 1908-10 Gibbs Street.
BACKGROUND

- Property Address: 1908-10 Gibbs Street
- Owner: K-K Ventures, Inc.
- Census Tract: #50
- Council District: #1
- Date of Inspection: 11/3/89
- Owner Notified of Hearing: 11/14/89 (mail unclaimed)
  12/1/89 (hand delivered)
- Hearing Held: 12/19/89
- Owner Ordered to Repair Dwelling by: 2/2/90 (mail unclaimed)
  3/16/90 (hand delivered)
- Inspector left City employment and case was not followed up on.
- Title search received in August 1991 revealed a party in interest to the property.
- Due to continued deterioration of the dwelling, it became dilapidated and was ordered to be demolished. Therefore, a Complaint and Notice of Hearing and a Findings of Fact and Order were advertised in the Mecklenburg Times for the dwelling to be demolished because the owner could not be served by certified mail.
- Owner Ordered to Demolish Dwelling by: 12/6/91
- Structure Occupied: No
- Repairs include major structural and mechanical repairs. Also, plumbing and electrical repairs.
- Since City Council's deferment of this In Rem action on May 26, 1992, two trees have been removed from near the structure's foundation. This work uncovered extensive damage to the supporting structure of the right side of the structure. No repair work has been done to the structure since May 26, 1992.
- Feasibility to Save or Demolish Structure:

As part of the Acquisition/Disposition Program (ADP), an analysis has been performed by CD staff (see Exhibit A). It has been determined it is not feasible to preserve this structure. In this case, demolition is being recommended because: (1) the estimated In Rem Repair cost is $19,395, which is 106.7% of the $18,740 tax value of the structure and (2) the estimated cost of $73,283 to acquire and rehabilitate the structure makes it not economically feasible to do.
STATE OF NORTH CAROLINA
COUNTY OF MECKLENBURG

ASSIGNMENT OF NOTE AND DEED OF TRUST

This assignment of Note and Deed of Trust (the "Assignment") entered into by First Charlotte Bank and Trust Company (the "Assignor") and James A. Triseon (the "Assignee") the 15th day of March, 1992.

BACKGROUND STATEMENT

Assignor is the owner and holder of a Note and Deed of Trust dated April 7, 1990, given by E.K. Ventures, Inc. in the original amount of $15,000.00, a copy of which is attached hereto as Exhibit A (the "Note"). Also attached is a copy of the North Carolina Deed of Trust (the "Deed of Trust") dated April 7, 1990 securing the Note with the property known as lot 16, Block 1 of Selwyn Park, as shown on Map Book 2, Page 10. Assignor desires to sell the Note and Deed of Trust, and Assignee desires to purchase the Note and Deed of Trust and the parties have entered into this Assignment for the purpose of setting forth their agreements and understandings.

NOW, THEREFORE, for and in consideration of the sum of $15,000.00 paid by Assignee to Assignor, the receipt and sufficiency of which is hereby acknowledged by the parties, the parties do hereby agree as follows:

1. ASSIGNMENT. Assignor does hereby assign, transfer and sell the Note to Assignee and his successors and assigns without recourse.

2. ASSIGNMENT REPRESENTATIONS AND WARRANTIES. Assignor does hereby represent, covenant and warrant as follows:
   a. Assignor is the sole owner of the Note.
   b. The Note represents a valid indorsement of E.K. Ventures, Inc., and is enforceable in accordance with its terms.
   c. On the date of this Assignment, the unpaid principal balance on the Note is $15,000.00, unpaid interest to $0.00, and late charges of $0.00 for a total indebtedness of $15,000.00.
   d. The Note has not been altered, modified, or amended in any way.

3. ALLOCATION OF EFFECTS. The terms and provisions hereof shall extend to and be binding upon the parties hereto, their assigns and successors in interest.

4. EFFECTIVE DATE. This Assignment shall be effective as of the day first above written, on which date possession of the Note shall be delivered to Assignee.

EXECUTED this 15th day of March, 1992.

JOHNNY H. JOYNER
RECEIVED FROM

JAMES A. TRISEON

STATE OF NORTH CAROLINA
COUNTY OF MECKLENBURG

IN WITNESS WHEREOF, the Assignees have hereunto set their hands and seals and Assignor has caused this instrument to be executed by its duly authorized corporate officers and its respective corporate seal to be hereto affixed all as of the day and year first written above.

FIRST CHARLOTTE BANK AND TRUST COMPANY

BY: Robert C. Anderson, Jr.
Executive Vice President

ATTEST:

JAMES A. TRISEON

CORPORATE SEAL

JAMES A. TRISEON (Seal)

STATE OF NORTH CAROLINA
COUNTY OF MECKLENBURG

I, JOHNNY H. JOYNER, a Notary Public of the County and State aforesaid, certify that JOHNNY H. JOYNER, personally came before me this day and acknowledged that he is the Assignee of First Charlotte Bank and Trust Company, a North Carolina corporation and that he was authorized to sign the instrument, the forgoing instrument was signed in his name by its Executive Vice President, sealed with its corporate seal and attested by the corporate seal as its ASSIGNEE SECRETARY.

WITNESSES my hand and official seal this 15th day of March, 1992.

My commission expires: 3-15-95

STANLEY L. HOBBS
EXHIBIT A

DATE 7-8-92

NEIGHBORHOOD DEVELOPMENT DIVISION
ACQUISITION/DISPOSITION PROGRAM EVALUATION GUIDE
ADP ANALYSIS

ADDRESS 1904-10 Gibbs St  Census # 50

I. CODE ENFORCEMENT COST REVIEW  (to be completed by HRS II)

Code Order:  In Rem Repair
Demolition

Effective Year
Structure Built 1965
Style Duplex
# Bedrooms 4 (total)
Sg. Ft. (House) 1460 (total)
Civil Penalty
Amount $7360
Date 7-13-92

A. Current Tax Value of Structure $18,740
B. Land Value $1500

SUB-TOTAL TAX VALUE $20,240

C. Estimated Cost to In Rem Repair to Code Standards $19,395

TOTAL $39,635

D. % of C divided by A < 65% of Value Yes No

E. Once HRS II completes above, forward to NDS.

F. Comments/Mitigative Concerns

To Date, trees have been removed from the property. However, this work has uncovered substantial sub-structure damage. Therefore, the estimated cost to in-rem repair is essentially the same.

Name W. Jenkins
Date Completed 7-8-92
II. Estimate of Cost to Acquire & Rehabilitate Property

Information received from HRS II Date 7-8-92

1. Negotiated Acquisition (Tax Value) $20,240.00
2. Rehabilitation (Substantial) $37,800.00
   (based on average cost of CD rehabilitation x sq.ft. in house)
   1/400 sq.ft. x $27.00 per sq.ft.
   $243.84
3. Delinquent Taxes (if any) $15,000 (Note DT assigned to James Freaney)
4. Outstanding Loans/Liens (if any)

TOTAL $73,283.89

Is Total > $50,000 Yes [ ] No [X]

III. Amount of Civil Penalties

$__________

IV. Course of Action

A. Proposed recommendation(s) (to be completed by NDS)

[ ] Yes [X] No

1. Acquire

   If checked yes, forward to Rehabilitation Chief for work
   write-up and cost estimate.

   [X] [ ]

2. In Rem Repair

   [X] [ ]

3. Demolish

   [X] [ ]

If either #2 or #3 is checked yes, return to appropriate HRS II.

If either #2 or #3 is checked yes, the process is completed unless we
are interested in acquiring the land.

If we are interested in acquiring the land, the two processes (code and
acquisition) simultaneously continue.

Name [Wallace]
Date Completed 7-8-92
B. Proposed Use (to be completed by NDS)

1. Sell to Interested Purchaser
   Externally  
   ___________________________  
   ___________________________  
   ___________________________

2. Retain for Use Internally  
   ___________________________  
   ___________________________  
   ___________________________

3. Explain Proposed Internal Use of House  
   NONE  
   ___________________________  
   ___________________________  
   ___________________________

4. Explain Proposed External Sale of House  
   CHP wants to acquire property "as is". The assignee of note and deed of trust, James Frenson, is not willing to accept CHP offer.
   ___________________________  
   ___________________________  
   ___________________________

D. Comments  
   RE: Frenson feels that "no money" to him inadequate and not fair.  
   ___________________________  
   ___________________________  
   ___________________________

Name  C. Wallace  
Date Completed 7-8-92

V. Rehabilitation Feasibility/New Construction

A. Rehabilitation Chief advises NDS of cost to rehabilitate house. (to be completed by Rehabilitation Chief)

1. Cost to Rehabilitate  $__________  
2. Negotiated Acquisition  $__________  
3. Delinquent Taxes (if any)  $__________  
4. Outstanding Loans/Liens (if any)  $__________  

TOTAL  $__________

Is it feasible to rehabilitate?  Yes  No  
If yes, complete the following section.
B. Cost to Replace Vs. Cost to Preserve (to be completed by NDS)

Replacement Value: sq. ft. of structure x replacement cost per sq.ft. (based on average cost of CD new construction)

\[
\text{TOTAL} \quad \text{$_{\text{sq. ft.}} \times \$ \text{__} \quad \$ \text{_____}}
\]

Plus Land Value \$_________

TOTAL \$_________

Is it feasible to rehabilitate vs. replacement house cost?
Yes ____  No ____

Name __________________________
Date Completed ___________________

If yes, NDS notifies the HRS II and the code enforcement process stops.

If no, the acquisition process stops and the code enforcement process is completed.

VI. Community Development Director Approval ___________________ Decline 9-14-82

Signature __________________________

Director's Comment/Concerns:

____________________________________________________________________
____________________________________________________________________
____________________________________________________________________
____________________________________________________________________


ORDINANCE NO. ______________


WHEREAS, the dwelling located at 1908-10 Gibbs Street in the City of Charlotte has been found by the Director of the Community Development Department to be unfit for human habitation and the owners thereof have been ordered to vacate and demolish said dwelling pursuant to the Housing Code of the City of Charlotte and Article 15, Part 6, Chapter 160A of the General Statutes of North Carolina; and

WHEREAS, the owners have failed to comply with said order served by registered mail on December 5, 1989 and by advertisement on November 22, 1991:

NOW, THEREFORE, BE IT ORDAINED by the City Council of the City of Charlotte, that the Director of the Community Development Department is hereby ordered to cause the dwelling located at 1908-10 Gibbs Street in the City of Charlotte to be vacated, and to be demolished and removed, all in accordance with the Housing Code of the City of Charlotte and Article 19, Chapter 160A of the General Statutes of North Carolina.

APPROVED AS TO FORM:

______________________________
CITY ATTORNEY

I, BRENDA FREEZE, City Clerk of the City of Charlotte, North Carolina, DO HEREBY CERTIFY that the foregoing is a true and exact copy of an Ordinance adopted by the City Council of Charlotte, North Carolina, in regular session convened on the _____ day of ________________, 19 ____, the reference having been made in Minute Book _____ and recorded in full in Ordinance Book _____, at Page(s) ________.

Witness my hand and the corporate seal of the City of Charlotte, North Carolina, this the _____ day of ________________, 19 ____. 

______________________________
BRENDA FREEZE, CITY CLERK
Request for Council Action

July 27, 1992

To the City Council from the City Manager

Action Requested

Adopt an Ordinance authorizing the use of In Rem Remedy to demolish and remove the dwelling located at 3134 Monroe Road.

Responsible Department

Community Development

This request should be organized according to the following categories: Background, Explanation of Request, Source of Funding, Clearances, Bibliography.

What is Council being asked to approve?

Adopt an Ordinance authorizing the use of In Rem Remedy to demolish and remove the dwelling located at 3134 Monroe Road owned by Flo-Art Inc.

Why is the City doing this?

The dwelling was inspected on December 5, 1991 as a result of a field observation and was found to be in violation of the Housing Code. The owner was ordered to demolish the structure since the estimated cost to repair the structure is more than 65% of the estimated value. The owner did not comply with the Order to demolish the structure by February 20, 1992; therefore, City Council is being asked to adopt an ordinance to use the In Rem Remedy to demolish the structure.

As part of the Acquisition/Disposition Program (ADP), an analysis has been performed by CD staff (see Exhibit A). It has been determined it is not feasible to preserve this structure. In this case, demolition is being recommended because: (1) the estimated In Rem Repair cost is $8,500, which is 188.9% of the $450 tax value of the structure and (2) the estimated cost of $129,943 to acquire and rehabilitate the structure makes it not economically feasible to do.

What are Council's options?

N/A

How much will this cost?

The estimated cost to demolish this dwelling is $3,000. Funds for the demolition of 3134 Monroe Road are available in the General Fund-In Rem Account. A lien will be placed against the property for the cost incurred.
What is citizen input on this issue?
A resident in the neighborhood has complained about the condition of this structure as well as 3125 and 3129 Washburn Avenue.

The owner will be notified of this In Rem Action being presented to City Council on June 22, 1992.

Background:
See Attachment

Clearances:
Community Development Department

Bibliography:
Housing Code of the City of Charlotte as amended; case file on 3134 Monroe Road.
BACKGROUND

- Property Address: 3134 Monroe Road
- Owner: Flo-Art Inc.
- Census Tract: #18
- Council District: #1
- Date of Inspection: 12/5/91
- Owner Notified of Hearing: 12/9/91
- Hearing Held: 1/6/92

- Title search received in January 1992 revealed parties in interest to the property. The parties in interest have been notified of the code enforcement action.

- Owner Ordered to Demolish Dwelling by: 2/20/92

- Owner Requested and Received Extension until 6/17/92

- Structure Occupied: No (Occupants have been relocated.)

- Repairs include major structural, mechanical, electrical and plumbing.

- Feasibility to Save or Demolish Structure:

As part of the Acquisition/Disposition Program (ADP), an analysis has been performed by CD staff (see Exhibit A). It has been determined it is not feasible to preserve this structure. In this case, demolition is being recommended because: (1) the estimated In Rem Repair cost is $8,500 which is 188.9% of the $450 tax value of the structure and (2) the estimated cost of $129,543 to acquire and rehabilitate the structure makes it not economically feasible to do.
NEIGHBORHOOD DEVELOPMENT DIVISION  
ACQUISITION/DISPOSITION PROGRAM EVALUATION GUIDE  
ADP ANALYSIS

ADDRESS 3134 Monroe Rd Census #: 18

I. CODE ENFORCEMENT COST REVIEW (to be completed by HRS II)

Code Order: In Rem Repair Demolition

- Effective Year
- Structure Built: 1910
- Style: T100
- # Bedrooms: 2
- Sq. Ft. (House): 861
- Civil Penalty: X
- Amount: 320
- Date: 7-1-97

A. Current Tax Value of Structure $450
B. Land Value $1,964

SUB-TOTAL TAX VALUE $2,414

C. Estimated Cost to In Rem Repair to Code Standards $850

TOTAL $2,864

D. % of C divided by A 189 %
< 65% of Value Yes No

E. Once HRS II completes above, forward to NDS.

F. Comments/Mitigative Concerns

___________________________________________
___________________________________________
___________________________________________

Name Y. Tah
Date Completed 7-1-92
II. Estimate of Cost to Acquire & Rehabilitate Property

Information received from HRS II Date 7-2-92

1. Negotiated Acquisition (Tax Value) $20,090.00
2. Rehabilitation (Substantial) $23,247.00
   (based on average cost of CD rehab $27.00 per sq.ft. in house)
   %61 sq.ft. x $27.00 per sq.ft. $221,33
3. Delinquent Taxes (if any) $85,985.00 (due date 1990/91
4. Outstanding Loans/ Liens (if any)

TOTAL $129,543.33

Is Total > $50,000 Yes □ No □

III. Amount of Civil Penalties $480.00

IV. Course of Action

A. Proposed recommendation(s) (to be completed by NDS)

Yes No

1. Acquire
   If checked yes, forward to Rehabilitation Chief for work write-up and cost estimate.
   □ □ X

2. In Rem Repair
   □ □ X

3. Demolish
   X □

If either #2 or #3 is checked yes, return to appropriate HRS II.

If either #2 or #3 is checked yes, the process is completed unless we are interested in acquiring the land.
If we are interested in acquiring the land, the two processes (code and acquisition) simultaneously continue.

Name C Wallace
Date Completed 7-9-92
B. Proposed Use (to be completed by NDS)

1. Sell to Interested Purchaser
   Externally

2. Retain for Use Internally

3. Explain Proposed Internal Use of House
   NONE

4. Explain Proposed External Sale of House
   NONE

D. Comments

Property zoned I-2 and is not a residential area. The property was not referred to any non-profits to solicit interest in buying property. Not successful in attempts to contact owner on 7-7 & 7-8-92.

Name Wallace
Date Completed 7-9-92

V. Rehabilitation Feasibility/New Construction

A. Rehabilitation Chief advises NDS of cost to rehabilitate house.
   (to be completed by Rehabilitation Chief)

1. Cost to Rehabilitate

2. Negotiated Acquisition

3. Delinquent Taxes (if any)

4. Outstanding Loans/Liens (if any)

TOTAL

Is it feasible to rehabilitate? Yes ___ No ___
If yes, complete the following section.
B. Cost to Replace Vs. Cost to Preserve (to be completed by NDS)

Replacement Value: sq. ft. of structure x replacement cost per sq.ft. (based on average cost of CD new construction)

\[
\begin{align*}
\text{sq. ft.} \times $ & \quad $ \quad \\
\text{Plus Land Value} & \quad $ \quad \\
\text{TOTAL} & \quad $ \quad 
\end{align*}
\]

Is it feasible to rehabilitate vs. replacement house cost?
Yes ____ No ____

Name ________________________________
Date Completed ________________________

If yes, NDS notifies the HRS II and the
code enforcement process stops.

If no, the acquisition process stops and
the code enforcement process is completed.

VI. Community Development Director Approval ___ Decline ___

Signature ________________________________ 2442

Director's Comment/Concerns:

___________________________________________________________________________

___________________________________________________________________________

___________________________________________________________________________

___________________________________________________________________________

___________________________________________________________________________

___________________________________________________________________________

___________________________________________________________________________

4
ORDINANCE NO. _____________


WHEREAS, the dwelling located at 3134 Monroe Road in the City of Charlotte has been found by the Director of the Community Development Department to be unfit for human habitation and the owners thereof have been ordered to vacate and demolish said dwelling pursuant to the Housing Code of the City of Charlotte and Article 19, Chapter 160A of the General Statutes of North Carolina; and

WHEREAS, said owners have failed to comply with said order served by registered mail on December 9, 1991 and by regular mail January 23, 1992:

NOW, THEREFORE, BE IT ORDAINED by the City Council of the City of Charlotte, that the Director of the Community Development Department is hereby ordered to cause the dwelling located 3134 Monroe Road in the City of Charlotte to be vacated, and to be demolished and removed, all in accordance with the Housing Code of the City of Charlotte and Article 19, Chapter 160A of the General Statutes of North Carolina.

APPROVED AS TO FORM:

Q:\ CITY ATTORNEY

CERTIFICATION

I, BRENDA FREEZE, City Clerk of the City of Charlotte, North Carolina, DO HEREBY CERTIFY that the foregoing is a true and exact copy of an Ordinance adopted by the City Council of the City of Charlotte, North Carolina, in regular session convened on the ____ day of ____________, 19____, the reference having been made in Minute Book ________, and recorded in full in Ordinance Book ________, at Page(s) ________.

WITNESS my hand and the corporate seal of the City of Charlotte, North Carolina, this the ____ day of _______________, 19___.

BRENDA FREEZE, CITY CLERK
Request for Council Action

July 27, 1992

To the City Council from the City Manager

Action Requested

Adopt an Ordinance authorizing the use of In Rem Remedy to demolish and remove the dwelling located at 3129 Washburn Avenue.

Responsible Department

Community Development

What is Council being asked to approve?
Adopt an Ordinance authorizing the use of In Rem Remedy to demolish and remove the dwelling located at 3129 Washburn Avenue owned by Flo-Art Inc.

Why is the City doing this?
The dwelling was inspected on March 12, 1991 as a result of a field observation and was found to be in violation of the Housing Code. The owner was ordered to demolish the structure since the estimated cost to repair the structure is more than 65% of the estimated value. The owner did not comply with the Order to demolish the structure by May 4, 1991; therefore, City Council is being asked to adopt an ordinance to use the In Rem Remedy to demolish the structure.

As part of the Acquisition/Disposition Program (ADP), an analysis has been performed by CD staff (see Exhibit A). It has been determined it is not feasible to preserve this structure. In this case, demolition is being recommended because the estimated In Rem Repair cost is $22,750, which is 292.8% of the $7,770 tax value of the structure; and, although the estimated cost of $44,879 to acquire and rehabilitate the structure is below the City's replacement cost average, for an additional $5,200 a new house could be constructed with a new 50-year economic life.

What are Council's options?
N/A

How much will this cost?
The estimated cost to demolish this dwelling is $3,000. Funds for the demolition of 3129 Washburn Avenue are available in the General Fund-In Rem Account. A lien will be placed against the property for the cost incurred.
What is citizen input on this issue?
A resident in the neighborhood has complained about the condition of this structure as well as 3125 Washburn Avenue and 3134 Monroe Road.

The owner will be notified of this In Rem Action being presented to City Council on June 22, 1992.

Background:
See Attachment

Clearances:
Community Development Department

Bibliography:
Housing Code of the City of Charlotte as amended; case file on 3129 Washburn Avenue.
BACKGROUND

- Property Address: 3129 Washburn Avenue
- Owner: Flo-Art Inc.
- Census Tract: #18
- Council District: #1
- Date of Inspection: 3/12/91
- Owner Notified of Hearing: 3/22/91
- Hearing Held: 4/4/91
- Owner Ordered to Demolish Dwelling by: 5/4/91
- Owner Requested Permission to Repair Dwelling: 6/15/91
- Supplemental Order Issued to Repair Property by: 8/2/91

- Title search received in January 1992 revealed parties in interest to the property. The parties in interest have been notified of the code enforcement action.

- Structure Occupied: No. (Occupants have been relocated.)

- Repairs include major structural, mechanical, electrical and plumbing. No repairs have been made.

- Feasibility to Save or Demolish Structure:

As part of the Acquisition/Disposition Program (ADP), an analysis has been performed by CD staff (see Exhibit A). It has been determined it is not feasible to preserve this structure. In this case, demolition is being recommended because the estimated In Rem Repair cost is $22,750 which is 292.8% of the $7,770 tax value of the structure; and, although the estimated cost of $44,879 to acquire and rehabilitate the structure is below the City's replacement cost average, for an additional $5,200 a new house could be constructed with a new 50-year economic life.
EXHIBIT A

DATE 3-27-92

NEIGHBORHOOD DEVELOPMENT DIVISION
ACQUISITION/DISPOSITION PROGRAM EVALUATION GUIDE
ADP ANALYSIS

ADDRESS 3129 W. Washington Ave (159-013-09) Census # 18

I. CODE ENFORCEMENT COST REVIEW (to be completed by HRS II)

Code Order: In Rem Repair
Demolition

Effective Year
Structure Built 1919
Style 2-family
# Bedrooms 2
Sq. Ft. (House) 996
Civil Penalty $24,700
Amount $24,700
Date 3-27-92

A. Current Tax Value of Structure $77,780
B. Land Value $10,000

SUB-TOTAL TAX VALUE $87,780

C. Estimated Cost to In Rem Repair
to Code Standards $22,750

TOTAL $40,530

D. % of C divided by A 29.2%
< 65% of Value Yes No

E. Once HRS II completes above, forward to NDS.

F. Comments/Mitigative Concerns

__________________________________________

Name W. Jenkins
Date Completed 3-27-92
II. Estimate of Cost to Acquire & Rehabilitate Property

Information received from HRS II Date 5-8-92

1. Negotiated Acquisition (Tax Value) $17,710
2. Rehabilitation (Substantial) $26,892
   (based on average cost of CD rehabilitation x sq.ft. in house)
   999 sq.ft. x $27.00 per sq.ft.
3. Delinquent Taxes (if any) $217
4. Outstanding Loans/Liens (if any) 

TOTAL $44,979

Is Total > $50,000 Yes No

III. Amount of Civil Penalties $2890

IV. Course of Action

A. Proposed recommendation(s) (to be completed by NDS)

Yes No

1. Acquire
   If checked yes, forward to Rehabilitation Chief for work write-up and cost estimate.
   
2. In Rem Repair
   
3. Demolish

If either #2 or #3 is checked yes, return to appropriate HRS II.

If either #2 or #3 is checked yes, the process is completed unless we are interested in acquiring the land. If we are interested in acquiring the land, the two processes (code and acquisition) simultaneously continue.

Name
Date Completed 6-12-92
B. Proposed Use (to be completed by NDS)

1. Sell to Interested Purchaser Externally

2. Retain for Use Internally

3. Explain Proposed Internal Use of House

4. Explain Proposed External Sale of House

D. Comments

V. Rehabilitation Feasibility/New Construction

A. Rehabilitation Chief advises NDS of cost to rehabilitate house.
(to be completed by Rehabilitation Chief)

1. Cost to Rehabilitate $_________
2. Negotiated Acquisition $_________
3. Delinquent Taxes (if any) $_________
4. Outstanding Loans/Liens (if any) $_________

TOTAL $_________

Is it feasible to rehabilitate? Yes _____ No _____
If yes, complete the following section.
B. Cost to Replace Vs. Cost to Preserve (to be completed by NDS)

Replacement Value: sq. ft. of structure x replacement cost per sq.ft. (based on average cost of CD new construction)

\[
\text{____ sq. ft. x $____} \quad \text{Plus Land Value} \quad \text{$_{\text{____}}$}
\]

TOTAL $________

Is it feasible to rehabilitate vs. replacement house cost?
Yes _____ No _____

Name __________________________
Date Completed __________________

If yes, NDS notifies the HRS II and the code enforcement process stops.

If no, the acquisition process stops and the code enforcement process is completed.

VI. Community Development Director Approval ___ Decline ___

Signature ________________________

6-8-92

Director's Comment/Concerns:

____________________________________________________________________

____________________________________________________________________

____________________________________________________________________

____________________________________________________________________
ORDINANCE NO. __________


WHEREAS, the dwelling located at 3129 Washburn Avenue in the City of Charlotte has been found by the Director of the Community Development Department to be unfit for human habitation and the owners thereof have been ordered to vacate and demolish said dwelling pursuant to the Housing Code of the City of Charlotte and Article 19, Chapter 160A of the General Statutes of North Carolina; and

WHEREAS, said owners have failed to comply with said order served by registered mail on March 22, 1991 and by regular mail April 5, 1991:

NOW, THEREFORE, BE IT ORDAINED by the City Council of the City of Charlotte, that the Director of the Community Development Department is hereby ordered to cause the dwelling located 3129 Washburn Avenue in the City of Charlotte to be vacated, and to be demolished and removed, all in accordance with the Housing Code of the City of Charlotte and Article 19, Chapter 160A of the General Statutes of North Carolina.

APPROVED AS TO FORM:

\[Signature\]
CITY ATTORNEY

CERTIFICATION

I, BRENDA FREEZE, City Clerk of the City of Charlotte, North Carolina, DO HEREBY CERTIFY that the foregoing is a true and exact copy of an Ordinance adopted by the City Council of the City of Charlotte, North Carolina, in regular session convened on the _____ day of ______________, 19____, the reference having been made in Minute Book ________, and recorded in full in Ordinance Book ________, at Page(s) ________.

WITNESS my hand and the corporate seal of the City of Charlotte, North Carolina, this the _____ day of ______________, 19____.

BRENDA FREEZE, CITY CLERK
Request for Council Action

July 27, 1992

To the City Council from the City Manager:

Action Requested: Adopt an Ordinance authorizing the use of In Rem Remedy to demolish and remove the dwelling located at 3125 Washburn Avenue.

Responsible Department: Community Development

What is Council being asked to approve?
Adopt an Ordinance authorizing the use of In Rem Remedy to demolish and remove the dwelling located at 3125 Washburn Avenue owned by Flo-Art Inc.

Why is the City doing this?
The dwelling was inspected on April 12, 1991 as a result of a field observation and was found to be in violation of the Housing Code. The owner was ordered to demolish the structure since the estimated cost to repair the structure is more than 65% of the estimated value. The owner did not comply with the Order to demolish the structure by July 7, 1991; therefore, City Council is being asked to adopt an ordinance to use the In Rem Remedy to demolish the structure.

As part of the Acquisition/Disposition Program (ADP), an analysis has been performed by CD staff (see Exhibit A). It has been determined it is not feasible to preserve this structure. In this case, demolition is being recommended because the estimated In Rem Repair cost is $12,050, which is 188.9% of the $6,380 tax value of the structure; and, although the estimated cost of $37,313 to acquire and rehabilitate the structure is below the City’s replacement cost average, for an additional $13,000 a new house could be constructed with a new 50-year economic life. Also, this structure contains only 768 square feet.

What are Council’s options?
N/A

How much will this cost?
The estimated cost to demolish this dwelling is $3,000. Funds for the demolition of 3125 Washburn Avenue are available in the General Fund-In Rem Account. A lien will be placed against the property for the cost incurred.
What is citizen input on this issue?
A resident in the neighborhood has complained about the condition of this structure as well as 3129 Washburn Avenue and 3134 Monroe Road.

The owner will be notified of this In Rem Action being presented to City Council on June 22, 1992.

Background:
See Attachment

Clearances:
Community Development Department

Bibliography:
Housing Code of the City of Charlotte as amended; case file on 3125 Washburn Avenue.
- Property Address: 3125 Washburn Avenue
- Owner: Flo-Art Inc.
- Census Tract: #18
- Council District: #1
- Date of Inspection: 4/12/91
- Owner Notified of Hearing: 4/19/91
- Hearing Held: 5/8/91
- Owner Ordered to Demolish Dwelling by: 7/7/91
- Owner Requested Permission to Repair Dwelling: 6/15/91
- Supplemental Order Issued to Repair Property by: 8/2/91

- Title search received in January 1992 revealed parties in interest to the property. The parties in interest have been notified of the code enforcement action.

- Structure Occupied: No (Occupants have been relocated)

- Repairs include major structural, mechanical, electrical and plumbing. No repairs have been made.

- Feasibility to Save or Demolish Structure:

  As part of the Acquisition/Disposition Program (ADP), an analysis has been performed by CD staff (see Exhibit A). It has been determined it is not feasible to preserve this structure. In this case, demolition is being recommended because the estimated In Rem Repair cost is $12,050 which is 188.9% of the $6,380 tax value of the structure; and, although the estimated cost of $37,313 to acquire and rehabilitate the structure is below the City's replacement cost average, for an additional $13,000 a new house could be constructed with a new 50-year economic life. Also, the dwelling contains only 768 square feet.

- On July 4, 1992 this house was further damaged by fire. The attached pictures were taken a few days prior to the fire.
NEIGHBORHOOD DEVELOPMENT DIVISION
ACQUISITION/DISPOSITION PROGRAM EVALUATION GUIDE
ADP ANALYSIS

ADDRESS 3125 Welder Ave (59-013-08) Census # 18

I. CODE ENFORCEMENT COST REVIEW (to be completed by HRS II)

<table>
<thead>
<tr>
<th>Code Order:</th>
<th>In Rem Repair</th>
<th>Demolition</th>
<th>Effective Year</th>
<th>Structure Built</th>
<th>Style</th>
<th># Bedrooms</th>
<th>Sq. Ft. (House)</th>
<th>Civil Penalty</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>1920</td>
<td>Trad.</td>
<td>2</td>
<td>763</td>
<td></td>
</tr>
</tbody>
</table>

A. Current Tax Value of Structure $1,238.0
B. Land Value $10,000

SUB-TOTAL TAX VALUE $11,238.0
C. Estimated Cost to In Rem Repair to Code Standards $12,050

TOTAL $12,050
D. % of C divided by A 188.9% < 65% of Value Yes No
E. Once HRS II completes above, forward to NDS.
F. Comments/Mitigative Concerns

Name
Date Completed 3-27-92
II. Estimate of Cost to Acquire & Rehabilitate Property

<table>
<thead>
<tr>
<th>Information received from HRS II</th>
<th>Date 5-8-92</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Negotiated Acquisition (Tax Value)</td>
<td>$14,380</td>
</tr>
<tr>
<td>2. Rehabilitation (Substantial) (based on average cost of CD rehabilitation x sq.ft. in house)</td>
<td>$26,736</td>
</tr>
<tr>
<td>3. Delinquent Taxes (if any)</td>
<td>$197</td>
</tr>
<tr>
<td>4. Outstanding Loans/Liens (if any)</td>
<td>$</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$37,313</strong></td>
</tr>
</tbody>
</table>

Is Total > $50,000  
Yes ☐  No ☐

III. Amount of Civil Penalties  
$2890

IV. Course of Action

A. Proposed recommendation(s) (to be completed by NDS)

<table>
<thead>
<tr>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Acquire</td>
<td></td>
</tr>
<tr>
<td>If checked yes, forward to Rehabilitation Chief for work write-up and cost estimate.</td>
<td></td>
</tr>
<tr>
<td>2. In Rem Repair</td>
<td></td>
</tr>
<tr>
<td>3. Demolish</td>
<td></td>
</tr>
</tbody>
</table>

If either #2 or #3 is checked yes, return to appropriate HRS II.

If either #2 or #3 is checked yes, the process is completed unless we are interested in acquiring the land.
If we are interested in acquiring the land, the two processes (code and acquisition) simultaneously continue.

Name  
Date Completed 5-8-92
B. Proposed Use (to be completed by NDS)

1. Sell to Interested Purchaser Externally

2. Retain for Use Internally

3. Explain Proposed Internal Use of House

4. Explain Proposed External Sale of House

D. Comments

V. Rehabilitation Feasibility/New Construction

A. Rehabilitation Chief advises NDS of cost to rehabilitate house.
   (to be completed by Rehabilitation Chief)

1. Cost to Rehabilitate $___________
2. Negotiated Acquisition $___________
3. Delinquent Taxes (if any) $___________
4. Outstanding Loans/Liens (if any) $___________

TOTAL $___________

Is it feasible to rehabilitate? Yes ___ No ___

If yes, complete the following section.
B. Cost to Replace Vs. Cost to Preserve (to be completed by NDS)

Replacement Value: sq. ft. of structure x replacement cost per sq.ft. (based on average cost of CD new construction)

\[
\text{sq. ft. x } \$ \quad \text{sq. ft. x } \$
\]

\[
\text{Plus Land Value} \quad \$
\]

\[
\text{TOTAL} \quad 
\]

Is it feasible to rehabilitate vs. replacement house cost?
Yes ____ No ____

Name ______________________
Date Completed ________________

If yes, NDS notifies the HRS II and the code enforcement process stops.

If no, the acquisition process stops and the code enforcement process is completed.

VI. Community Development Director Approval __________ Decline __________
Signature

Director's Comment/Concerns:

________________________
________________________
________________________
________________________
ORDINANCE NO. ____________


WHEREAS, the dwelling located at 3125 Washburn Avenue in the City of Charlotte has been found by the Director of the Community Development Department to be unfit for human habitation and the owners thereof have been ordered to vacate and demolish said dwelling pursuant to the Housing Code of the City of Charlotte and Article 19, Chapter 160A of the General Statutes of North Carolina; and

WHEREAS, said owners have failed to comply with said order served by registered mail on April 19, 1991 and by regular mail June 12, 1991:

NOW, THEREFORE, BE IT ORDAINED by the City Council of the City of Charlotte, that the Director of the Community Development Department is hereby ordered to cause the dwelling located 3125 Washburn Avenue in the City of Charlotte to be vacated, and to be demolished and removed, all in accordance with the Housing Code of the City of Charlotte and Article 19, Chapter 160A of the General Statutes of North Carolina.

APPROVED AS TO FORM:

[Signature]
CITY ATTORNEY

CERTIFICATION

I, BRENDA FREEZE, City Clerk of the City of Charlotte, North Carolina, DO HEREBY CERTIFY that the foregoing is a true and exact copy of an Ordinance adopted by the City Council of the City of Charlotte, North Carolina, in regular session convened on the _____ day of _____________, 19____, the reference having been made in Minute Book ______, and recorded in full in Ordinance Book ______, at Page(s) ______.

WITNESS my hand and the corporate seal of the City of Charlotte, North Carolina, this the ____ day of _____________, 19____.

BRENDA FREEZE, CITY CLERK
EXHIBIT A

DATE 6-18-92

NEIGHBORHOOD DEVELOPMENT DIVISION
ACQUISITION/DISPOSITION PROGRAM EVALUATION GUIDE
ADP ANALYSIS

ADDRESS 2122 Hemphill St. (11708120) Census # 39.00

I. CODE ENFORCEMENT COST REVIEW (to be completed by HRS II)

| Code Order: | In Rem Repair
Demolition |  |
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Effective Year</td>
<td>1940</td>
</tr>
<tr>
<td>Structure Built</td>
<td>Traditional</td>
</tr>
<tr>
<td>Style</td>
<td>2</td>
</tr>
<tr>
<td># Bedrooms</td>
<td>8</td>
</tr>
<tr>
<td>Sq. Ft. (House)</td>
<td></td>
</tr>
<tr>
<td>Civil Penalty Amount</td>
<td>$3,580.00</td>
</tr>
<tr>
<td>Date</td>
<td>6-18-92</td>
</tr>
</tbody>
</table>

A. Current Tax Value of Structure $ 1870
B. Land Value $ 2800
  
  SUB-TOTAL TAX VALUE $ 4670
C. Estimated Cost to In Rem Repair to Code Standards $ 11435
  
  TOTAL $ 16100

D. % of C divided by A 611%< 65% of Value Yes No

E. Once HRS II completes above, forward to NDS.

F. Comments/Mitigating Concerns


Name M. D. Miller
Date Completed 6-18-92
II. Estimate of Cost to Acquire & Rehabilitate Property

Information received from HRS II  Date 10-18-92

1. Negotiated Acquisition (Tax Value) $4670
2. Rehabilitation (Substantial) $23,517
   (based on average cost of CD rehabilitation x sq.ft. in house)
   871 sq.ft. x $27.00 per sq.ft.
3. Delinquent Taxes (if any) $1145
4. Outstanding Loans/Liens (if any) $0

TOTAL $29,332

Is Total > $50,000  Yes  No

III. Amount of Civil Penalties

$3580

IV. Course of Action

A. Proposed recommendation(s) (to be completed by NDS)

1. Acquire
   Yes  No
   If checked yes, forward to
   Rehabilitation Chief for work
   write-up and cost estimate.

2. In Rem Repair

3. Demolish
   If either #2 or #3 is checked yes,
   return to appropriate HRS II.

If either #2 or #3 is checked yes, the process is completed unless we
are interested in acquiring the land. If we are interested in acquiring the
land, the two processes (code and acquisition) simultaneously continue.

Name Lena Williams
Date Completed 10-19-92
B. Proposed Use (to be completed by NDS)

1. Sell to Interested Purchaser Externally

2. Retain for Use Internally

3. Explain Proposed Internal Use of House

4. Explain Proposed External Sale of House

D. Comments

V. Rehabilitation Feasibility/New Construction

A. Rehabilitation Chief advises NDS of cost to rehabilitate house.
   (to be completed by Rehabilitation Chief)

1. Cost to Rehabilitate $_________

2. Negotiated Acquisition $_________

3. Delinquent Taxes (if any) $_________

4. Outstanding Loans/Liens (if any) $_________

TOTAL $_________

Is it feasible to rehabilitate? Yes _____ No _____
If yes, complete the following section.
B. Cost to Replace Vs. Cost to Preserve (to be completed by NDs)

Replacement Value: sq. ft. of structure x replacement cost per sq.ft. (based on average cost of CD new construction)

\[
\begin{align*}
\text{sq. ft.} & \times \text{ $} \quad $ \\
\text{Plus Land Value} & \quad $ \\
\text{TOTAL} & \quad $
\end{align*}
\]

Is it feasible to rehabilitate vs. replacement house cost?

Yes _____ No _____

Name ___________________________

Date Completed __________________

If yes, NDS notifies the HRS II and the code enforcement process stops.

If no, the acquisition process stops and the code enforcement process is completed.

VI. Community Development Director Approval / Decline

Signature _______________________

6-25-92

Director’s Comment/Concerns:

________________________________________________________________________

________________________________________________________________________

________________________________________________________________________

________________________________________________________________________

________________________________________________________________________
ORDINANCE NO. ____________


WHEREAS, the dwelling located at 2622 Hemphill Street in the City of Charlotte has been found by the Director of the Community Development Department to be unfit for human habitation and the owners thereof have been ordered to vacate and demolish said dwelling pursuant to the Housing Code of the City of Charlotte and Article 19, Chapter 160A of the General Statutes of North Carolina; and

WHEREAS, said owners have failed to comply with said order served by registered mail on May 16, 1991 and June 10, 1991:

NOW, THEREFORE, BE IT ORDAINED by the City Council of the City of Charlotte, that the Director of the Community Development Department is hereby ordered to cause the dwelling located at 2622 Hemphill Street in the City of Charlotte to be vacated, and to be demolished and removed, all in accordance with the Housing Code of the City of Charlotte and Article 19, Chapter 160A of the General Statutes of North Carolina.

APPROVED AS TO FORM:

[Signature]

CITY ATTORNEY

CERTIFICATION

I, BRENDA FREEZE, City Clerk of the City of Charlotte, North Carolina, DO HEREBY CERTIFY that the foregoing is a true and exact copy of an Ordinance adopted by the City Council of the City of Charlotte, North Carolina, in regular session convened on the _____ day of ____________, 19_____, the reference having been made in Minute Book ________, and recorded in full in Ordinance Book ________, at Page(s) ________.

WITNESS my hand and the corporate seal of the City of Charlotte, North Carolina, this the ____ day of ____________, 19 _____.

BRENDA FREEZE, CITY CLERK
Request for Council Action

July 27, 1992

To the City Council from the City Manager

Action Requested

Adopt an Ordinance authorizing the use of In Rem Remedy to demolish and remove the dwelling located at 1414 East Sugar Creek Road.

Responsible Department

Community Development

This request should be organized according to the following categories:
Background, Explanation of Request, Source of Funding, Clearances, Bibliography

What is Council being asked to approve?
Adopt an Ordinance authorizing the use of In Rem Remedy to demolish and remove the dwelling located at 1414 East Sugar Creek Road owned by Ricardo Fuller.

Why is the City doing this?
The dwelling was inspected on August 14, 1990 as a result of a complaint and was found to be in violation of the Housing Code. The owner was ordered to demolish the structure since the estimated cost to repair the structure is more than 65% of the estimated value. The estimated cost to repair this structure is $30,675, which is 69.7% of the $44,010 tax value of the structure. The owner did not comply with the Order to demolish the structure by April 29, 1991; therefore, City Council is being asked to adopt an ordinance to use the In Rem Remedy to demolish the structure.

Currently under the Acquisition/Disposition Program (ADP), our concentration is on single-family structures that will enable us to provide homeownership opportunities for lower-income families. Therefore, an analysis was done to determine the 65% threshold but an ADP analysis was not done because this is a four-plex. Although this structure was originally constructed as a duplex; the previous owner converted it into a four-plex.

What are Council's options?
N/A

How much will this cost?
The estimated cost to demolish this dwelling is $3,500. Funds for the demolition of 1414 East Sugar Creek Road are available in the General Fund-In Rem Account. A lien will be placed against the property for the cost incurred.
What is citizen input on this issue?
Surrounding residents and businesses have complained about the structure. The owner will be notified of this In Rem Action being presented to City Council on July 27, 1992.

Background:
See Attachment

Clearances:
Community Development Department

Bibliography:
Housing Code of the City of Charlotte as amended; case file on 1414 East Sugar Creek Road.
BACKGROUND

- Property Address: 1414 East Sugar Creek Road
- Owner: Ricardo Fuller
- Census Tract: #13
- Council District: #4
- Date of Inspection: 8/14/90
- Owner Notified of Hearing: 8/17/90
- Hearing held: 8/30/90
- Owner Ordered to Repair Dwelling by: 10/18/90 (mail returned unclaimed)
- A fire occurred in January 1991; therefore, a new hearing was scheduled.
- Owner Notified of Hearing: 2/15/91 (advertised)
- Hearing Held: 2/25/91
- Owner Ordered to Demolish Dwelling by: 4/29/91 (advertised)
- Title search received in March 1991 revealed parties in interest to the property. The parties in interest have been notified of this code enforcement action.
- Inspector mailed to follow-up on case.
- Structure Occupied: No
- Repairs include major structural, electrical and mechanical.
ORDINANCE NO. ______

AN ORDINANCE ORDERING THE DEMOLITION AND REMOVAL OF THE DWELLING AT
1414 E. SUGAR CREEK ROAD, PURSUANT TO THE HOUSING CODE OF THE CITY OF
CHARLOTTE AND ARTICLE 19, CHAPTER 160A OF THE GENERAL STATUTES OF NORTH
CAROLINA, SAID BUILDING BEING THE PROPERTY OF RICARDO FULLER RESIDING AT 2508
DANFORTH LANE, CHARLOTTE, NORTH CAROLINA, 28216.

WHEREAS, the dwelling located at 1414 E. Sugar Creek Road in the City of
Charlotte has been found by the Director of the Community Development
Department to be unfit for human habitation and the owners thereof have been
ordered to vacate and demolish said dwelling pursuant to the Housing Code of
the City of Charlotte and Article 19, Chapter 160A of the General Statutes of
North Carolina; and

WHEREAS, said owners have failed to comply with said order served by
mail on February 15, 1991 and April 16, 1991:

NOW, THEREFORE, BE IT ORDAINED by the City Council of the City of
Charlotte, that the Director of the Community Development Department is
hereby ordered to cause the dwelling located at 1414 E. Sugar Creek Road in
the City of Charlotte to be vacated, and to be demolished and removed, all in
accordance with the Housing Code of the City of Charlotte and Article 19,

APPROVED AS TO FORM:

[Signature]
CITY ATTORNEY

CERTIFICATION

I, BRENDA FREEZE, City Clerk of the City of Charlotte, North Carolina, DO
HEREBY CERTIFY that the foregoing is a true and exact copy of an Ordinance
adopted by the City Council of the City of Charlotte, North Carolina, in
regular session convened on the ____ day of ____________, 19____, the reference having been made in Minute Book _______, and recorded in
full in Ordinance Book ______, at Page(s) ______.

WITNESS my hand and the corporate seal of the City of Charlotte, North
Carolina, this the ____ day of ______________, 19____.

BRENDA FREEZE, CITY CLERK
1414 E. Sugar Creek Rd  7-1-92
<table>
<thead>
<tr>
<th>Name</th>
<th>Present</th>
<th>Absent</th>
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<tbody>
<tr>
<td>Mayor Campbell</td>
<td>✓</td>
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<td>Cloudfelt</td>
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<td>Hammond</td>
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<td>Majeed</td>
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<td>Morgan</td>
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<td>Martin</td>
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<tr>
<td>Reid</td>
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<tr>
<td>Scarborough</td>
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<tr>
<td>Wheeler</td>
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<td>Ann Hammond</td>
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<tr>
<td>Hammond</td>
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</table>
Council Meeting 7-27-92

Mayor Vincent - Absent
Campbell  
cludfcten  
Hammond  
Mc Cray  
Majeed  
Marquen  
Martin  
Patterson  
Reid  
Scarborough  
Wheeler  

0:35

Hammond
Eddie Knox
Hammond
Mc Assy
Hammond
Pat Turner - Airport Noise
Hammond
David Morgan - Airport Noise
Hammond
Scarborough

Scarborough/Majeeh - Have Airport

Martin
Reid
Boyd
McIntyre
McIntyre

Majeeh

Howland

Majeeh

Howland

Howland

Boyer

Howland

Boyer

Peggy Beckwith

Howland

Majeeh
Western American of Barbadian
Beckwith
Majors
White
John Burn
Scarborough
Beckwith
Scarborough
Beckwith
Scarborough
Beckwith
Margaret
Hammond
Adelaide
Hammond
Reid
Bateman
Hammond
White
Bateman
White
Hammond
McAroy
Hammond
Morgan
Hammond
Don Blanzy
Hammond
Majied
McAong
Morgan
Hammond
Kusa Lewis
Hammond
Morgan
Hammond
Reid
Patterson
Hammond
Teasa Sims
Majied
Homme
Martin
Hammond
Cliffector
Hammond
Sims
Hammond
Wilt
Scarborough

Meeting adjourned 8:05 p.m.
Dee Dee Murphy  Topic 2

8:10 pm Meeting

Hammond
Scarborough
Campbell
Hammond
Campbell
Hammond
Freeze

#1 Who / Team - Approve

#2 Close / McCray / Wheeler - close
more resolution MCC / Campbell - un

#3 Wheeler / Campbell - Close
McC / Morgan / new adoption - un

#4 McCray / Close - un
clid / Part approved - un

Recess - 8:15
Resume 8:21

Hammond - new consent agenda items
Martin / Part - un
Hammond

Freeze  27 - 29B - 30
32 - 37A - 38 B

Hammond  29A?
Freeze  - Zee
Hammond  -

Chief Wheeler - Leon - Appaise Rest of items

Ham. # 27 - Annual Control Facility

Dr. Barbara Vierl

Hammond

Martini

Hammond

Sue Goines

Hammond

Goines

Hammond

Skupper Beatty

Hammond

Dr. Lynn Parker

Hammond

Lucinda Mason

Hammond

Reid
White
Reid
Dr. Mary Blair Reid
Dr. Blair Reid
Dr. Blair
Harris
Cleod Felton
Ham
Martin White
Martin Harris
Morris
Dr. Blair

Cleo Wheeler - may defer

Scar
Hammond
Gallatta
McCray
Hammood
White
Hammood
McCray
White
Dr. Steven White
Clue
Dona Barnett White
Clue
White
Hammond
White
Hammond
Reid
Ham
Martin
Hammond
McCong
Hammond
McCong
White
Hammond
Scarlough - call for guess
1st motion - Eller - to appear tonight
White
Crispelton
Schub
Hammond
Morgan - 2nd Elks motion
Hammond -

yes - all others -

no - Dutt - Reid - Wheeler - Clifton

McCory
White
Clifton
White
Reid
White
Hammond
Reid

McCory
Hammond #29 A

McCory - Wheeler - appr
Ham - #29 B

McC - Wheeler
no - Reid - Martin - Clark

Ham - #30

Reid
White

I am 54 feet
Morgan whistle # 30 live
Ham - #32
MC / morgan live
Ham - 37 A
Ella - none approved
Morgan - Seal

Hammond
Clara Lawrence
Smith Waddy
Hammond
Betty Cunningham
Hammond - vote

Ham - 38 B
Mary Icicle (Porpoise)
Mr. Morgan live. Approve

Ham - #5 Eddie Orreno

White
Ham
Morgan
Ottawa
Wheeler
Hammond
Freeze
Hammond
Jon Kalin
Hammond

Steve Comp
Hammond

James Neal
Hammond

Eddie Kost
Hammond

Andy Phillips
Hammond

Reid

Reid - motion to privatization comm.

Scarby, Seale

Horn

Martin
White
Horn

McCroy
Horn

Scarby
Horn

Clark felton
Hammond

Paterson
Hammond
Wheeler
Hammond
Majeeq
Stev Camp 10 to 13 month process
Majeeq
S. Comp - yes - need to get on with it.
Hann
McCay
Homer - vote on Sub.
Majeeq
Hammond
Clrd
Hon - 8 in favor
no - Wheeler - Reid - Scan
Clrd
Hon
Underhill - adopt motion tonight.
Call special meeting 8-17
Public hearing 8-24
set the amount
Reid
Comp - fire 1st Class facility
Majeeq
Comp -
Reid
Reid
Reid
L. Camp
L. Camp
L. Camp
Hammond
L. Camp
Morgan
Morgan
Morgan
D. Camp
D. Camp
Horn
Martin
White
Horn
Horn
Morgan
McCory
Martin
Scarab
Horn
White
Hammond
Sca
Morgan
Morgan
Morgan
Horn
Horn
Wardell
Horn
Wardell
Horn
Patterson
Hammer
Undertaker
Hammond

Fatt - meeting to introduce Bond

Martin - second

Hus k
McCoy
Hammond

Chief Morgan #6

Scar b
Hammond
Martin

McBride
Ham
Reid
McCoy
Scar b
McCoy - case question
Cloe
Scar b, put motion accept Res
but add to it
Martins - secure

May which Martin Pett Scn

27 NO 15 - Ck Ed - Mary Reid
# 7 Marked wheel

# 8 - Public Safety Com

McCary
Hammond
McCary
Hammond
Dore Baker
Allain Rockey
Martin
Rockey
Martin
Rockey
Martin
Hammond
Patt
Hikshill
Patterson
Hikshill

Patterson - mut to go to opt. 3 - review process in 12 to 18 months
Hom -

No Sense to Motion

Ella Scarb -

Horn

Martin
Part 1: Motion

Rider: McWay

Major: Cardwell

Majors: McCurry"
McCray - #8 PIP II
Scarb - motion to deny A
Wheeler - second
Mayeed
McCray
Scarb
McCray
Scarb
McCray
Horn
McCray
Horn
Hendhill
McCray
Hendhill
Haywood
Martin
Clark
Hendhill
Wheeler
Clark
Hendhill
Hammond
Pam Sykes
Clark
Hendhill
Clodd
Undershield
Clodd
Clodd
Clodd
Clodd
Wheeler
Reid
McClung
Reid
Scarb
Ham
McClung
Wheeler
McClung
Hammond

Notes to Ben A
Coppell - Ciliberti - Wheeler - Reid -
Arn - Pat - Scar

Mr. Tom - Majied - Hoy - Pat - Mc-
Martin B - C - D - m/"horn.

Mr. Q - Lyn - Scarl / Martin

Scarbrough
Reid
Hammond
Derry Licardi -
Reid Licardi
Reid Licardi
Home

#10 - May 1 when now approved
Don O' Brien midnight!!
Honorable Martin

O' Brien
Martin
O' Brien

Martin
O' Brien

Martin

Vote - 10 to 1
No - Martin

#11 - Morgan/ Wheeler

Move 12 - A + B

Morgan/ Wheeler

Underhill -Mi ldred for H 11, we have to put
that R. marl'd settle the whole with

(2 A Morgan) Wheeler

 undergraduate
12-B  Mayor White -

13- Mayor White -

Reid
Scarborough
Hammond
Oil Boyer
Scarborough
Reid
Scarborough
Hammond
Reid

Dear Col: Hammond -

No - Hoyt - properties

Tom Lyon more 14
Hammond
Col

Ms.

Tom - more 15
Scarborough
Reid
Scarff

Amended - ruled by Ella
1 - 10l Pattee

16
more Ella -

amended second

in 2nd - 3rd motion to reject

Pattee's motion

Reid
Vi. Alexander
Patterson

Vi.
Reid
Vi.
Martin
Vi.
Reid
Clot
Vi.
Clot
Reid
No - Pat mc Reid - Don Co. - Wheeler -

# 17
Hammond
McCary
Homme

McCary
Crumble

McCary
Scarb

McCary - held 40 until 16 until 50

Henry

Patterson
Henry
Hammond

Martin
Henry
Martin
Hammond
McCary
Sco
Henry 6
McCrae
Reid
Hammond
Scan
Hammond
Martin
Del B.
# 17 A + B

Morgan Majer
Dean - Counselor - gotting independently audited financial
Morgan accepts amendment
Hammond
Reid
Hammond
Cloyd
Undershill
Cloyd
Undershill
Cloyd
Undershill
Martin
Undershill
Reid
Undershill
White
Amber - Failed
No - Ella - Don - Pat - Mc
Hope - Lynn - Dana E

Undue!!

Hammond

Cloyd / Mangum Etc. Session for purpose of seeking advice of counsel on matters affecting the pending item.

Pat & Don - No

Recess - Expession - 12:45
Reconvene - 12:54

Hammond - Called meeting back to order

Don C - Motion - reconsider no. 17

2nd - Patterson

No - Reid - Lynn - Ella - Hope - Pat
Yes - Pat - Ann - Jan - Tom - Nash - Stan

6 to 5

Motion to reconsider passed

Cloyd / Mangum Pass 1st reading

Amendments Which is questionable

Reid

Cloyd

Reid

Cloyd

Whitlee

Amend
# 18
Tom - Lyon June 18
Scarborough
Nasir Majeed
Hammond
Patton
Syfert
Majeed
Majee
Majeed
Syfert
Hammond

See
Pat - no on 18

# 19
Pat / Wheeler
No - Dan E. Pat Me
Martin - Reid

# 20 to appear
Morgan / Scarb

Edea 5

# 21
Morgan / Scarborough
Reid
# 22    When/ Clock

# 23    Nominations

Hon:  - David Park

Paid: - Michael Blum

App:  by acclamation

Waste Management

Med:  Scientific:  M. Jack Bumm - Reid

Chief -  both Clark

Hon:  -
Chamber of Commerce
- Ella / Cyndee
- Support by acc.
- Hammond - Unanimous
- Planning - Ella
- Appoint Mahlon Adams
Freeze
- Appointed by Acclamation
- No - Pat McCoy
Legal Nominations
- Tim Orn: 19: i - Cyndee
- Al Cars - McCray

Majead / Scard - to leave open
- Hammond
- Majead

Hammond
- Airport - Aviation - Henry Mittlein
- General Laura McClelland
- Majead
- McCray
- Majead
Sicari
George - Cable Oversight Committee
2nd Ballot - vote

Hammond

Majorod

Mangum

Hammond - Dan - Dan - Lyn
Wooten - Tom

Brown

Hammond #23 - C - Resolution
Dan / Tom - to approve

Reid - New Conc. Ctr. - ADA?

White

Hammond

Reid / Martin - Ext. Session
Henry Underhill - Unen.

Patterson - Hammond Estes, McCoy & Scarborough - Unen.

Adjourn 1:15
Jason
606-9236