## AGENDA

<table>
<thead>
<tr>
<th>Meeting Type:</th>
<th>B</th>
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<tbody>
<tr>
<td>Date</td>
<td>01-08-1990</td>
</tr>
</tbody>
</table>

**SUBJECT**

City of Charlotte, City Clerk's Office
Council Agenda

January 8, 1990

File Copy
**Meetings in January '90**

**THE WEEK OF JANUARY 1 - JANUARY 6**

| 1  | Monday                   | NEW YEAR'S DAY - City Offices Closed |
| 2  | Tuesday, 2:00 p.m.      | CIVIL SERVICE HEARING - CMGC, Rooms 270 & 271 |
| 4  | Thursday, 9:00 a.m.     | HOUSING AUTHORITY - 1301 South Boulevard |
|    | Thursday, 10:00 a.m.   | PARADE PERMIT COMMITTEE - CMGC, 6th Floor Conference Room |

**THE WEEK OF JANUARY 7 - JANUARY 13**

| 7  | Sunday, 9:00 a.m.      | CHARLOTTE-MECKLENBURG ART COMMISSION/Ad Hoc Committee for Aquatic Center - Public Library, 310 N Tryon Street |
| 8  | Monday, 6:00 p.m.     | COUNCIL/MANAGER DINNER - CMGC, Meeting Chamber Conference Room |
|    | Monday, 6:30 p.m.     | CITIZENS HEARING - CMGC, Meeting Chamber |
|    | Monday, 7:00 p.m.     | CITY COUNCIL MEETING - CMGC, Meeting Chamber |
|    | Monday, 7:30 p.m.     | HISTORIC LANDMARKS COMMISSION - 1221 South Caldwell Street |
| 9  | Tuesday, 8:00 a.m.    | CLEAN CITY COMMITTEE - CMGC, Room 270 |
|    | Tuesday, 12 Noon      | AIRPORT ADVISORY COMMITTEE - Charlotte/Douglas International Airport, Conference Room A |
|    | Tuesday, 12 Noon      | PLANNING COMMISSION RETREAT - CMGC, 8th Floor Conference Room |
|    | Tuesday, 3:00 p.m.    | HOUSING APPEALS BOARD - CMGC, 5th Floor Conference Room |
| 10 | Wednesday, 7:30 a.m.  | ZONING STAKEHOLDERS COMMITTEE - CMGC, 8th Floor Conference Room |
|    | Wednesday, 7:45 a.m.  | PRIVATE INDUSTRY COUNCIL - CMGC, Room 119 |
|    | Wednesday, 8:30 a.m.  | CIVIL SERVICE BOARD - CMGC, 7th Floor Conference Room |
|    | Wednesday, 4:30 p.m.  | CITIZENS CABLE OVERSIGHT COMMITTEE - CMGC, Room 119 |
|    | Wednesday, 6:30 p.m.  | YOUTH INVOLVEMENT COUNCIL - CMGC, Room 118 |
| 11 | Thursday, 4:00 p.m.   | PLANNING COMMITTEE/E District Plan Overview - CMGC, 8th Floor Conference Room |
|    | Thursday, 4:30 p.m.   | CHARLOTTE-MECKLENBURG ART COMMISSION/Reedy Creek Ad Hoc Committee - CMGC, 8th Floor Conference Room |
|    | Thursday, 5:00 p.m.   | CHARLOTTE-MECKLENBURG ART COMMISSION/Executive Committee - CMGC, 8th Floor Conference Room |
|    | Thursday, 6:00 p.m.   | CHARLOTTE-MECKLENBURG ART COMMISSION/Special Committee Meeting - CMGC, 8th Floor Conference Room |
| 12 | Friday, 12 Noon       | DIVISION OF INSURANCE & RISK MANAGEMENT - CMGC, 10th Floor Conference Room |

(Continued on back)
### THE WEEK OF JANUARY 14 - JANUARY 20

<table>
<thead>
<tr>
<th>Date</th>
<th>Day</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>15</td>
<td>Monday</td>
<td>MARTIN LUTHER KING HOLIDAY - All City Offices Closed</td>
</tr>
<tr>
<td>16</td>
<td>Tuesday</td>
<td>ZONING STAKEHOLDERS COMMITTEE - CMGC, 8th Floor Conference Room</td>
</tr>
<tr>
<td></td>
<td>Tuesday</td>
<td>PERFORMING ARTS CENTER BOARD MEETING - CMGC, Room 270</td>
</tr>
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<td>Tuesday</td>
<td>HOUSING AUTHORITY - 1301 South Boulevard</td>
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<td>Tuesday</td>
<td>COUNCIL/MANAGER DINNER - CMGC, Meeting Chamber Conference Room</td>
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<tr>
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<td>Tuesday</td>
<td>CITY COUNCIL/Zoning Hearings - CMGC, Meeting Chamber</td>
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<tr>
<td></td>
<td>Tuesday</td>
<td>PLANNING COMMITTEE/E District Community Meeting - Idlewild Christian Church, 8005 Lawyers Road</td>
</tr>
<tr>
<td>17</td>
<td>Wednesday</td>
<td>METROPOLITAN PLANNING ORGANIZATION - Mint Hill Town Hall</td>
</tr>
<tr>
<td>19</td>
<td>Friday</td>
<td>PLANNINGS LIAISON COMMITTEE - CMGC, 8th Floor Conference Room</td>
</tr>
</tbody>
</table>

### THE WEEK OF JANUARY 21 - JANUARY 27

<table>
<thead>
<tr>
<th>Date</th>
<th>Day</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>22</td>
<td>Monday</td>
<td>COUNCIL/MANAGER LUNCHEON - CMGC, Meeting Chamber Conference Room</td>
</tr>
<tr>
<td></td>
<td>Monday</td>
<td>CITIZENS HEARING - CMGC, Meeting Chamber</td>
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<tr>
<td></td>
<td>Monday</td>
<td>CITY COUNCIL MEETING - CMGC, Meeting Chamber</td>
</tr>
<tr>
<td></td>
<td>Monday</td>
<td>PLANNING COMMISSION/Zoning Work Session - CMGC, 8th Floor Conference Room</td>
</tr>
<tr>
<td>23</td>
<td>Tuesday</td>
<td>AUDITORIUM-COLISEUM-CONVENTION CENTER AUTHORITY - Charlotte Convention Center, 101 South College Street</td>
</tr>
<tr>
<td></td>
<td>Tuesday</td>
<td>COMMUNITY FACILITIES COMMITTEE - 5100 Brookshire Blvd</td>
</tr>
<tr>
<td></td>
<td>Tuesday</td>
<td>PLANNING COMMITTEE/E District Plan Discussion - CMGC, 8th Floor Conference Room</td>
</tr>
<tr>
<td>24</td>
<td>Wednesday</td>
<td>YOUTH INVOLVEMENT COUNCIL - CMGC, Room 118</td>
</tr>
<tr>
<td>25</td>
<td>Thursday</td>
<td>ADVISORY BOARD FOR CITIZENS WITH DISABILITIES - CMGC, Room 119</td>
</tr>
<tr>
<td></td>
<td>Thursday</td>
<td>CHARLOTTE-MECKLENBURG ART COMMISSION/Executive Committee - CMGC, 8th Floor Conference Room</td>
</tr>
<tr>
<td></td>
<td>Thursday</td>
<td>CHARLOTTE-MECKLENBURG ART COMMISSION/Board Meeting - CMGC, 8th Floor Conference Room</td>
</tr>
</tbody>
</table>

### THE WEEK OF JANUARY 28 - JANUARY 31

<table>
<thead>
<tr>
<th>Date</th>
<th>Day</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>30</td>
<td>Tuesday</td>
<td>CITY ZONING BOARD OF ADJUSTMENT - Hal Marshall Center, Agriculture Extension Conference Room</td>
</tr>
<tr>
<td></td>
<td>Tuesday</td>
<td>PLANNING COMMITTEE/E District Plan &amp; R-20MF Discussion - CMGC, 8th Floor Conference Room</td>
</tr>
<tr>
<td>31</td>
<td>Wednesday</td>
<td>ZONING STAKEHOLDERS COMMITTEE - CMGC, 8th Floor Conference Room</td>
</tr>
</tbody>
</table>

These organizations will not meet in January.

Specialized Transportation Advisory Committee
# January 8, 1990 City Council Agenda

## Table of Contents

<table>
<thead>
<tr>
<th>ITEM NO.</th>
<th>Page No.</th>
</tr>
</thead>
<tbody>
<tr>
<td>PUBLIC HEARING</td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>Street Abandonment</td>
</tr>
<tr>
<td>4</td>
<td>Bond Order</td>
</tr>
<tr>
<td>POLICY</td>
<td></td>
</tr>
<tr>
<td>5</td>
<td>Appeal of street name change</td>
</tr>
<tr>
<td>6</td>
<td>Process for acquisition of land for housing</td>
</tr>
<tr>
<td>7</td>
<td>Center City Urban Design Plan</td>
</tr>
<tr>
<td>8</td>
<td>City Code Amendment - Peddlers; Tryon Mall Vendors</td>
</tr>
<tr>
<td>9</td>
<td>Cityfair</td>
</tr>
<tr>
<td>BUSINESS</td>
<td></td>
</tr>
<tr>
<td>10</td>
<td>Spirit Square</td>
</tr>
<tr>
<td>11</td>
<td>Discovery Place</td>
</tr>
<tr>
<td>12</td>
<td>Greater Charlotte Economic Development Corporation</td>
</tr>
<tr>
<td>13</td>
<td>Budget Ordinance - NFL Football Stadium</td>
</tr>
<tr>
<td>14</td>
<td>Urban Mass Transportation Administration Grant Application</td>
</tr>
<tr>
<td>CONSENT</td>
<td></td>
</tr>
<tr>
<td>15</td>
<td>Budget Ordinance</td>
</tr>
<tr>
<td>16</td>
<td>Bids</td>
</tr>
<tr>
<td>17</td>
<td>Contract Amendment</td>
</tr>
<tr>
<td>18</td>
<td>Lease</td>
</tr>
<tr>
<td>19</td>
<td>Change Order</td>
</tr>
<tr>
<td>20</td>
<td>Rehabilitation Loan</td>
</tr>
<tr>
<td>21</td>
<td>Ordinance Correction</td>
</tr>
<tr>
<td>22</td>
<td>Special Officer Permit</td>
</tr>
<tr>
<td>23</td>
<td>Property Transactions</td>
</tr>
<tr>
<td>24</td>
<td>Tax Refund</td>
</tr>
<tr>
<td>25</td>
<td>Nominations</td>
</tr>
<tr>
<td>26</td>
<td>Executive Session</td>
</tr>
</tbody>
</table>
Mayor Sue Myrick
Mayor Pro Tem Cydee Patterson

Stanley W Campbell
Hoyle H Martin
Daniel G Clofflier
Roy Matthews
Ann Hammond
Ella Butler Scarborough
Pat McCrory
Richard Vannoot
Tom Mangum
Lynn M Wheeler

Council Agenda

Monday, January 8, 1990

6 00 p m - Council-Manager dinner
6 30 p m - Citizens hearing
7 00 p m - Council meeting

ITEM NO

1 Invocation

2 Recommend approval of minutes of November 14, Regular Meeting,
   November 20, Zoning Meeting, December 4, Organizational Meeting
   and December 11, Regular Meeting.

   PUBLIC HEARINGS

3 A Conduct a public hearing to abandon Old Dixie Road

   B Recommend adoption of a resolution to close Old Dixie Road

Petitioner: Mr & Mrs William A Bush
Right-of-Way to be Abandoned: Old Dixie Road
Location: At the intersection of Jason Avenue and Morris Field Drive
Reason: To incorporate the right-of-way into adjoining parcels, thereby obtaining frontage on Morris Field Drive

Clearances: City departments and private utility companies
no objection There is no neighborhood association for this area

Funding: No City funds are involved

A map is attached

Attachment No 1
4. Conduct a public hearing on the bond order authorizing $21.8 million Airport General Obligation Refunding Bonds that was introduced on December 18, 1989.

B. Adopt the bond order authorizing $21.8 million in Airport General Obligation Refunding Bonds.

Bonds

On August 5, 1980 the City sold $27,000,000 of Airport General Obligation Bonds to construct a portion of the terminal complex. These bonds were sold at a Net Interest Cost (NIC) of 7.833%. The City is now in a position to issue Airport Refunding Bonds to refinance the remaining Airport General Obligation Bonds which will result in savings of approximately $1,700,000.

Clearances

Finance Department and bond counsel

POLICY

5. Consider an appeal to the Zoning Committee's decision to rename Yorkmont Road to Nations Ford Road. Staff recommends that the street name change decision be upheld.

Appeal of Street Name

Robin Schnabel, representing several residents of Yorkmont Road, appeared at the December 11, 1989 Council meeting to appeal the Zoning Committee's actions to rename Yorkmont Road to Nations Ford Road and asked that City Council overturn its decision and leave the name of Yorkmont Road between NC 49 and Nations Ford Road unchanged.

Also, two letters have been received by the City Manager indicating support of a name change for the section between I-77 and Nations Ford, but expressing dissatisfaction with the choice of Marshall Air Drive as the new name.

Ms. Schnabel's petition and the two letters are attached.

All property owners in the original notification have been advised of this January 8 Council discussion.

Staff recommends the decisions of the Zoning Committee be upheld to provide consistent street naming in the area.
History of Street Name Change

On August 9, 1989 the Charlotte Department of Transportation (CDOT) requested that Yorkmont Road, between NC 49 and Nations Ford Road, be renamed to Nations Ford Road, and that two sections of Nations Ford Road which were severed by I-77 be renamed. The new Coliseum has brought many visitors unfamiliar with the streets to the area and there is confusion with the present street names. Attached is CDOT's original request for a name change as well as a map of the area.

Planning staff processed the street name change request which includes notifying affected property owners as well as other City and County departments. As part of this process, affected residents and businesses along Nations Ford Road between Old Pineville Road and I-77, and between I-77 and Yorkmont, were asked to suggest new street names. Several suggestions were received for both segments, all but one for each segment duplicated other existing street names. The only two names received from citizens which were not duplications were Marshall Air Drive and Nations Crossing Road.

The Zoning Committee has been empowered by the City Council to name or change the name of existing streets within the City of Charlotte. On November 27, the Zoning Committee was presented the options of denying the change in street names, using the two suggested street names or changing the street names to other names of the Committee's choosing. The Zoning Committee decided to rename the section of Yorkmont Road between NC 49 and Nations Ford Road to Nations Ford Road. The Committee also approved changing the name of the section between I-77 and Nations Ford Road to Marshall Air Drive and the section between I-77 and Pineville Road to Nations Crossing. Staff recommends the Zoning Committee's decision be upheld.

Clearances

Zoning Committee, CDOT, Fire, Police

Attachment No 2
Recommend that the Community Development Department be responsible for coordinating the process for identifying land to be acquired for the purpose of developing housing for persons earning 40% or less of the median income.

Proceeds From Sale of CD Land

On May 22, 1989, City Council revised the Housing Policy Plan to require that the proceeds from the sale of real estate owned by the City and managed by the Community Development Department shall be appropriated to the Innovative Housing Fund. The funds are to be used to purchase land for future development of assisted housing for persons earning 40% or less of the median income. During the October 9, 1989 Council workshop, staff was requested to develop options for acquiring land for low-income housing.

Options currently available for Council's consideration include selecting one of three entities (City, Housing Authority or Housing Partnership) which would be given the responsibility for coordinating the process of acquiring land for low-income housing.

City Recommended to Acquire Land

There are advantages and disadvantages for the City, the Housing Authority or the Housing Partnership being given the responsibility for coordinating the process for acquiring land for low-income housing. It is recommended that the responsibility for acquiring land for low-income housing be placed with the City for the following reasons:

The Housing Policy Plan already charges the City with the responsibility of providing the housing (serving persons earning 40% or less of the median income) which would be built on the land acquired using recycled Innovative Housing funds.

The City would utilize the Innovative Housing Committee which includes representatives of the Housing Authority and the Housing Partnership as a review body for all land acquisition proposals. This Committee already has the responsibility of reviewing housing development proposals that would be built on the land acquired.
No land purchase would take place without City Council's approval, thus ensuring compliance with the Housing Assistance Plan (HAP).

The City would maintain overall project control, thereby providing better assurances that objectives of City Council as outlined in the Housing Policy Plan are properly interpreted and carried out.

The City would have the opportunity to coordinate a RFP process to identify land with the RFP process being developed to solicit proposals to build housing for persons earning 40% or less of the median income.

All three organizations would utilize one or more of the following strategies for identifying and acquiring land with the exception of the Housing Partnership which does not have the authority to acquire land by condemnation. A list of advantages and disadvantages for each entity and strategy is attached.

**Request For Proposals** - The initial strategy for identifying land for purchase would be to develop a RFP to solicit offers to sell land to the City. The RFP would request land that is appropriately zoned and consistent with the HAP's Locational Policy. The RFP's would be marketed using real estate brokers, land developers and individual land owners to insure maximum exposure of the RFP's and to encourage broad participation by the private sector.

**Contract for Real Estate Services** - In the event there was no response to a RFP, a second strategy could be to enter into a contract for an exclusive or non-exclusive contract for services with a private real estate firm(s) to identify land to be recommended to Council for acquisition.

**Condemnation** - The City and the Housing Authority are authorized by State statute to acquire land by condemnation which would likely be the least preferred strategy to be employed only after all other processes of negotiation have been exhausted.
Funding
Proceeds from the sale of City-owned real estate appropriated to the Innovative Housing Fund or other sources identified by Manager/Council as deemed appropriate.

Clearances
Staff has reviewed the options with staff representatives of the Housing Authority, Housing Partnership and the City Engineering Department's Real Estate Division.

Attachment No 3

7
Recommend approval of the Center City Urban Design Plan

Urban Design Plan
On Monday, January 8 at 12 15 p.m., the Council and the County Commissioners will have a joint luncheon presentation on the Urban Design Plan as an update to the Central Area Plan. The Urban Design Task Force and the Zoning Committee will be present.

A copy of the plan, which was sent to Council and the Commissioners on November 27, is attached. The plan recommends six items be accomplished to assure an economically viable center city that realizes community goals: public facilities, housing, transportation, zoning, retail, and advocacy.

The Urban Design Task Force and Planning Committee of the Planning Commission recommend approval of the "Urban Design Plan, Center City Charlotte." Members of the Planning Committee and task force will be present to offer support of the plan.

Background
In May 1988, City Council authorized preparation of an update of the Central Area Plan. The Planning Commission was authorized to oversee the study with the assistance of an Advisory Task Force of Uptown business and civic representatives.

The study process included the following elements:

1) Preparation of a transportation evaluation by Barton Aschman and Associates.

2) Preparation of an economic profile by Stuart, Clay and Associates.
3) Preparation of a retail evaluation by the Central Charlotte Association

4) Preparation of land use and urban design proposals by Planning staff

All elements have been completed

Funding
Plan implementation will be handled through evaluation under the 10 Year Capital Needs or regular budget procedures. The plan is intended only as an initial assessment of needs and relative priorities within the development vision for the center city.

Clearances
Planning Commission, Citizens Task Force

Attachment No 4

8

Recommend adoption of an ordinance amending City Code Chapter 6, Article III, "Peddlers" and Article VI, "Tryon Mall Vendors."

Peddlers
In order to better plan, coordinate and provide for markets, festivals and other City-County sanctioned activities held in the City, it is requested that City Council delegate authority to the City Manager, or his designee, to handle various matters related to such events. The proposed ordinance will permit the City Manager to:

- Expand or reduce those streets which constitute the "Congested Business District" in which peddlers are permitted to sell merchandise.
- Designate the boundaries of any market, festival, or similar activity to temporarily close streets and sidewalks within that area, and to execute any contracts or related documents with sponsors of such events.
- In addition, the proposed ordinance will require the event sponsor to:
  - Adopt guidelines to be used for the fair and equitable selection and assignment of locations of peddlers participating in any market, festival or activity.
Develop and adopt an appropriate appeal process for disgruntled peddlers

The proposed ordinance will require all peddlers wishing to participate in any market or festival to apply for a permit from the appropriate sponsor.

Tryon Mall Vendors

The Central Charlotte Association has requested that permits be required for the use of public plazas uptown, and that mall vendors be permitted to sell outside the existing Tryon Mall area. The proposed ordinance would:

- Authorize the City Manager to expand the number of streets included in the "Tryon Street Mall" definition to allow mall vendors to locate on other streets in the uptown area such as College and Church in order to increase their business.
- Require any person or organization wishing to schedule activities in the public plazas to apply for a permit from the Central Charlotte Association. This will avoid conflicts in usage.

Clearances

The Central Charlotte Association and the Economic Development Department recommend approval.

Recommend approval of contract with the Urban Land Institute and adoption of a budget ordinance for $58,000 to convene a panel of experts to develop a strategy for handling Cityfair.

Cityfair Operation

Following the termination of our ground lease with Chemical Bank on October 4, 1989, the City of Charlotte took over operational control of Cityfair on November 1. The Council appropriated $280,800 to fund operations for four months. At the time that these funds were appropriated, several Council members requested that key local developers and national experts discuss Cityfair with Council before any additional funds are appropriated. The Charlotte Uptown Development Corporation (CUUDC) has suggested a three-day panel of national experts under the auspices of the Urban Land Institute. The panel will seek information through interviews with local developers, the property manager and others involved with Cityfair.
Options

There are two options for the Council to obtain more information about Cityfair and then determine how they would like to handle this asset, Option 2 is recommended.

Option 1

Request key local developers supplemented perhaps with 2-3 knowledgeable national people to spend part of one day (either January 29, 30, or 31st) looking at Cityfair.

Ask this group to then discuss their thoughts and observations with Council at a workshop in the afternoon of the day selected.

Cost $7,000 - $10,000 for travel and fees.

Comment: This method allows Council to obtain informal advice from individuals but does not ensure that a strategy for dealing with a $20 million asset will be developed.

Option 2

Request the Urban Land Institute to convene a three day panel of 5-7 national experts on January 29-31.

Ask the panel to develop a strategy for handling Cityfair and report its findings to Council at a workshop on January 31.

Cost $58,000 including all travel and accommodations (panel is $55,000 plus $3,000 for additional expenses).

Comment: The Urban Land Institute, through its broad membership, can ensure that a well balanced team of urban development experts are assembled to develop a strategy for dealing with a $20+ million asset. The local development community will have input directly to the panel through interviews.
The Urban Land Institute has confirmed that they can assemble a three day panel in Charlotte on January 29-31. Biographical sketches of the proposed panelists will be sent to Council no later than the January 5 package along with additional information on ULI's panel advisory service.

The December 14, 1989 letter from Urban Land Institute is attached.

**Funding**

Council Contingency

**Clearances**

Budget and Evaluation, Economic Development Department

**Attachment No 5**

**BUSINESS**

10

Consider a request for $312,500 from Spirit Square to fund items related to renovations at the facility and adoption of a budget ordinance.

**Spirit Square Renovations**

In the 1986-87 Capital Improvement Program, Council approved $2 7 million for renovations to the Spirit Square Arts Center. This contribution represented the City's 50% share of the total project cost, based on Council's policy of sharing capital expenses with cultural agencies on a 50-50 basis.

The project budget has grown to $6,040,265, with a City contribution of $2 8 million (an additional $100,000 was approved for asbestos removal) and Spirit Square's contribution of $3,240,265.

**$312,500 Requested**

Spirit Square is requesting $312,500 from the City to complete renovations (see attached letter). This amount represents 50% of a total need of $625,000. The balance of this $625,000, or $312,500, will be liquidated under a private term loan by operating revenues over the next ten years.

**Need for Funds**

Unanticipated high costs to correct structural problems and asbestos removal have contributed to the need for more funds. Items related to the funding include equipment, furniture, office
upfit, and other items related to moving into the renovated facility

**Impact**

If the City declines the request, the entire $625,000 will be included under a ten year loan agreement debt serviced from operating revenues. This will place a hardship on the program budget at a time when the new facility is opening.

**Funding**

If Council approves this request, the recommended source of funding is the Pay-As-You-Go-Tax Levy Fund Balance. The FY90 revenue estimate for the Pay-As-You-Go Tax Levy Fund was $730,000. Planned expenditures for the excess revenue have included a contribution to renovate Rosedale ($137,500), and the convention center ($255,000). The balance of excess revenue ($337,500) was intended to build up the Pay-As-You-Go Fund Balance to finance the Law Enforcement expansion and a new Animal Control facility. Attached are explanations from the Capital Improvement Program on the importance of these two projects.

This action does not affect the City's Operating Budget.

Attachment No. 6

**Recommend**

(1) adoption of a resolution amending the FY90-94 Capital Improvement Program advancing $3 million from FY92 to FY90 for the Discovery Place expansion project,(2) approve temporarily waiving Council's Cultural Facilities Capital Improvement Policy, and (3) approve a contract amendment with Discovery Place increasing the total project cost.

**Discovery Place Expansion**

In November, 1988, Charlotte voters approved $9 million in Cultural Facility Bonds to expand Discovery Place. The expansion was subsequently divided into two phases:

- **Phase A** - Omnimax Theatre and exhibit space - $6 million
- **Phase B** - a parking deck and geological park - $3 million
Discovery Place is requesting up to $3 million in remaining bonds (planned for Phase B in 1992) be made available for Phase A of the project. There are two reasons for this request:

1) Discovery Place intends to apply for a $5 million grant during the 1991 session of the General Assembly. Also, private contributions have been pledged over a five-year period and the cash flow requirements of Phase A are more immediate. (Cost: $1 million advance until pledges are received)

2) First bids for Phase A of the project were approximately $3 million over budget. The Board of Trustees and architects have reviewed the building plans and two alternatives were developed:

   A. Represents a redrawing to more conventional angles in the building rather than a completely round theater dome. Represents the full project which includes a restaurant and new collection area. It still retains the square footage needed for the project. (Cost: Approximately $2 million over original budget)

   B. Represents a redrawing and reduction of floor space, eliminating the restaurant and collections area. (Cost: Approximately $1.3 million over original budget)

The Board of Trustees recommends Alternative A. The Board believes the $700,000 in cost savings between the two alternatives does not justify elimination of the restaurant and collection areas.

If Council decides not to advance the $3,000,000, the Discovery Place Board could elect to borrow the funds on the open market at an estimated interest cost of $300,000. This interest cost could have an effect on Phase B of the project.
Impacts are as follows

1) Cash flow requirements of the project will require that debt be issued approximately one year earlier than planned which will have a minimal impact on the City's debt capacity.

2) This amendment would be a deviation from Council's Cultural Facilities Capital Improvement Policy to the extent that funds are advanced prior to their match by the cultural organization. When both phases are complete the City's total contribution would be $9 million and Discovery Place's contribution would be $11 million.

3) The bond information package included construction of the theatre, parking deck and geological park. This allocates all of the City dollars to the theatre making Discovery Place 100% financially responsible for the completion of the project.

Additional information is attached.

Attachment No. 7

*Recommend renewal of a $100,000 contract between the City and the Greater Charlotte Economic Development Corporation for a national marketing and advertising campaign*

The Greater Charlotte Economic Development Corporation is requesting that the City renew its contract for $100,000 in order to continue with the successful marketing efforts made over the past three years.

Board approved objectives for the fourth year are attached.

*GCEDC Funding*

The total budget for the GCEDC this year is $700,000. The City's funding, if approved, will support approximately 14% of that budget. Other sources of funding are the County which supports approximately 17% and the private business sector which supports the remainder of the budget.
Three-Year 3.5 Million Marketing Program

In the fall of 1985, the City joined in financing a three-year, $3.5 million marketing program coordinated by the Greater Charlotte Economic Development Corporation (GCEDC). The goal of the program was to market Charlotte-Mecklenburg to national business executives in service and manufacturing industries as a viable site for relocation, expansion and capital investment. The City committed $200,000 to the GCEDC in each of the three years of the program (1987, 1988 and 1989).

First Year

The first year focused on a national advertising campaign for Charlotte through a series of advertisements in national business publications. Over 4,000 inquiries for information about Charlotte were made in the first year.

Second Year

The second year of the program focused on following up on leads generated in the first year, targeting specific industries in the marketing effort and developing the "Charlotte Pride" campaign.

Third Year

The focus of the third year was to continue communicating specific information about Charlotte to business executives through targeted advertising in business publications, direct mail and personal contacts. Results of the third year and the contract evaluation are attached.

Clearances

Budget and Evaluation and Economic Development

Funding

FY90 Operating Budget includes $100,000 for the contract renewal

Attachment No 8
13  Recommend adoption of a budget ordinance for $6,626,000 to provide funds for traffic evaluation, soil testing and land acquisition for the NFL football stadium.

On October 30, 1989 City Council approved $79,000 for the City to continue six land options at the stadium site. Other costs incurred have included an evaluation of traffic and soil testing.

To exercise the land options will cost the city $6,348,000 through June 30, 1990. The traffic analysis cost was $8,003 and additional soil testing is estimated at $69,997. Further negotiations with the railroad may require up to $200,000 for an additional strip of land. These costs total $6,626,000.

Additional land acquisition costs will be incurred, but only preliminary estimates of the value of the remaining land have been performed. Once the total cost of land acquisition is known, the City will enter into a long term financing arrangement.

A long-term financing agreement will be secured once the full costs of land are known. A loan from the Municipal Debt Service Fund Balance will cover the immediate option requirements until the long-term financing is secured.

14  Recommend adoption of a resolution authorizing application for an Urban Mass Transportation Administration Section 3 grant to purchase 54 new and replacement buses and adoption of a budget ordinance for $10,560,000.

Council adopted the Five Year Financial Plan for Charlotte Transit on January 9, 1989. This plan calls for routine replacement of over-age vehicles as well as expansion of service. These two elements will require 27 additional and 27 replacement vehicles. The UMTA Section 9 formula grant program allocates only $1 million annually over the next few years for capital purchases. In order to expand the Transit fleet to meet the objective in the Five Year Plan, it is recommended that a Section 8 discretionary grant application be forwarded to UMTA for consideration.
UMTA Application
UMTA will consider an application for all 54 at once or with an option to purchase in stages. The deadline for submission of an application for grant assistance is January 15. The application is for:

- 27 replacement 40-foot, 45 passenger, lift-equipped, diesel powered transit coaches, at a cost of $185,000 each,
- 27 additional vehicles of the same model at the same cost,
- 27 radios and fareboxes to outfit the 27 expansion vehicles,
- and spare components--engines, drive-trains, and air-conditioner compressors--to support the 54 vehicles.

Funding
The total project cost is $10,560,000. The Federal share is 75% or $7,920,000, the State's share is 12.5% or $1,320,000, and the City's share is $1,320,000. The sources of City funding are 1975 and 1981 Transit Facility Bonds. After the purchase, remaining transit bonds will total $53,373 which should be sufficient to provide matching funds through FY95.

Clearances
The City Attorney has approved the resolution as to form, and the Grant Review Committee has concurred with the need for this application.

* * * * * * * * *

The City Attorney advises that agenda items no 15 through 24 may be considered in one motion. However, any member of Council may request that an item be divided and voted on separately.

* * * * * * * * *
BUDGET ORDINANCE

15 Recommend adoption of a $100,000 budget ordinance for the construction of the Sharon Road water main project

Sharon Road Water Line The following Bid section recommends award of the low bid of $467,522 to Sanders Brothers of Charlotte for installation of water mains along Sharon Road from the Sharon Road water tank to Whistlestop Road

Due to higher than estimated costs, the project budget needs to be increased by $100,000

$100,000 Adoption of the budget ordinance will transfer $100,000 from the recently completed Franklin Water Plant Clearwell Additions project

Clearances Utility Director

BID LIST

16 Recommend adoption of the bid list as shown. The following contract awards are all low bid and within budget estimate unless otherwise noted. Each project or purchase was authorized in the annual budget.

A Water Distribution Project Charlotte-Mecklenburg
24-Inch And 12-Inch Water Main Utility Department
Along Sharon Road - Quail Hollow
To Whistlestop

Recommendation. Director, Charlotte-Mecklenburg Utility Department recommends that the low bid by Sanders Brothers, Inc. of Charlotte, North Carolina in the amount of $467,521.95 be accepted for award of contract on a unit price basis

Project Description. Construction of this project would extend water service along Sharon Road from Sulkirk Road to Whistlestop Road

Source of Funding. Water and Sewer Capital Reserve - (Water Main Along Sharon Road) Depending on adoption of ordinance
B Water Distribution Project
24-Inch Water Main Along
I-85 Service Road -
From Starita Road To North Tryon
Street & 8-Inch Sanitary Sewer To Serve
Mom's Restaurant

Recommendation: Director, Charlotte-Mecklenburg Utility Department recommends that the low bid by State Utility Contractors, Inc., of Monroe, North Carolina in the amount of $1,465,901.30 be accepted for award of contract on a unit price basis.

Project Description: Construction of this project would increase the water supply to the I-85 - North Tryon Street area. The sewer main is financed under the Utility Department's developers non-refundable policy.

Source of Funding: Water and Sewer Capital Improvement Fund - (Water Main I-85 Service Road from Starita Road to North Tryon) Water and Sewer Capital Improvement Fund - (Sanitary Sewer to Serve Mom's Shoppe - Developer Non-Refundable Fee)

C Environmental Management Laboratory Equipment

Recommendation: By Purchasing Director and the Utility Director that the low bid, The Rudd Group, Charlotte, N.C., in the amount of $87,729.80, be accepted for award of contract.

Project Description: This equipment is for the new Industrial Waste Lab.

Source of Funding: Water and Sewer Capital Improvement Program - (CMUD Administration Building Expansion)
D 35 - Automobiles & Small Trucks Various Depts

Recommendation. By Purchasing Director and various department heads that the low bid for each item be accepted for award of contract as follows

Harrelson Ford Charlotte, N. C. $163,684 50
(For 15 Vehicles)

Larry J Chevrolet Charlotte, N C $144,252.10
(For 13 Vehicles)

City Chevrolet Co. Charlotte, N C $ 98,445 13
(For 7 Vehicles)

Project Description. These vehicles will be used in a variety of jobs and projects in various departments. The majority (24) are replacement vehicles for vehicles that are in poor condition.

Source of Funding. (24) General Capital Equipment Fund - (Fire Department, Community Development, Transportation, Sanitation, Equipment Services, Public Service & Information, Parks and Recreation, Animal Control) - (6 New, 18-Replacements) (5) Water and Sewer Capital Equipment Fund - (Industrial Waste, Vest Water Plant, Customer Service, McAlpine Creek) - (3-New, 2-Replacements) (3) Water and Sewer Operating Fund - (Customer Service) - (1-New, 2-Replacements). (2) General Fund - (Street Maintenance Division) - (Replacements) (1) Water and Sewer Operating Fund - (McAlpine Creek Wastewater Treatment Plant) - (New)

E Park/Johnston Widening Phase I Engineering

Recommendation. By the City Engineer that the low bid of $2,248,316.27, as submitted by Rea Construction Co., be accepted for award on a unit price basis.

Project Description. This project was funded as part of the FY87 bond referendum and provides for widening of existing two-lane Park Road to four-lane thoroughfare with curb and gutter and sidewalks on both sides from Goneaway Road to Sharon Road

Source of Funding. General Capital Improvement Fund - (Park Road Widening - 1987 and 1988 Street Bonds)
F  Contract for Drum Storage Building

Recommendation. The Aviation Director recommends that the contract be awarded to Frank H Conner Company in the amount of $269,751.00. The low bid as single prime is recommended since it is less than the combined low bids for separate general and electrical contracts.

Project Description. The drum storage building is part of the USAir maintenance facility complex. This building will be used as a storage area for all flammable and hazardous material needed in aircraft maintenance.

Source of Funding. Airline Maintenance Facility Capital Project Fund #2 - (Piedmont Maintenance Facility - 1988 Special Facility Bonds)

G  Parking Plaza and Fountain

Recommendation. The Aviation Director recommends that the single prime contract be awarded to Metric Constructors, Inc. for a lump sum amount of $636,636.00.

Project Description. This contract will provide a pedestrian plaza and fountain which will be centrally located in front of the terminal building between the parking decks. The fountain will serve as the base for a bronze sculpture donated by the Queens Table and approved by City Council.

Source of Funding. Airport Terminal Capital Project Fund - (International and Commuter Facilities - 1987 Airport Revenue Bonds)

H  Contract for Re-roofing Old Terminal and General Aviation District Office Building

Recommendation. The Aviation Director recommends that the contract be awarded to the low bidder, Action Roofing, Inc., in the amount of $197,288.00.

Project Description. The existing roof at the old terminal is 35 years old and has numerous leaks. This contract provides for replacement of the old roof, which will extend the useful life of the facility. Presently, USAir, Piedmont Credit Union, FAA, Airborne, Henson and Marriott lease office space at the old terminal building.

Source of Funding. Airport Capital Improvement Fund - (Air Cargo Development)
I 347 Echodale Drive/1733 Parson St  Engineering
Storm Drainage Improvements

Recommendation: Recommend rejection of the apparent low bid of $49,610, as submitted by P & J Contractors, because no bid bond was submitted with the bid as required. Therefore, it is the recommendation of the City Engineer that the second low bid of $52,432.60, as submitted by Asphalt Associates of Charlotte, be accepted for award on a lump sum basis.

This project is necessary due to the inadequate existing drainage systems at both locations. At each location, street flooding occurs after substantial rainfall. Work at 347 Echodale Drive will be done under Section 6 101 of the City Charter, which allows City Council to enter the property, make necessary repairs, and charge the cost against the property, if the owner fails to provide adequate drainage (Council authorized the repair on Echodale on June 12, 1989).

Work at 1733 Parson Street will be done under the City’s Storm Drainage Repair Policy. This project is high priority, meaning the City will pay for all improvements in the street right-of-way, and 80% on private property. The property owner will pay for 20% of improvements on private property.

Source of Funding: General Capital Improvement Fund - (Special Storm Drainage Construction - 1986 and 1988 Storm Drainage Bonds)

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CONTRACT AMENDMENT

Recommend approval of Amendment No. 3 to the contract with Kimley-Horn Associates for $399,800.00 for construction administration and inspection services on the Park Road/Johnston Road Widening Project - Phase I and on other construction projects.

Kimley-Horn has completed the design for Phase I of the Park/Johnston project, which runs from Goneaway Road to Sharon Road, and the construction bid is in the Bid section for approval. Kimley-Horn’s services are needed to inspect and administer construction of the project.
Kimley-Horn's construction administration personnel will also perform construction administration services for other City projects (for example, Highway 51) in addition to the Park/Johnston and Park Road projects. This will make the most effective use of Kimley-Horn's staff and result in the lowest hourly charge to the City on each project. Kimley-Horn is currently providing construction administration and inspection services under another contract for the Park Road Realignment Project - Phase II, which is contiguous to this project.

**Funding**

Park Road Widening Capital Account

**Clearances**

The amendment has been reviewed by appropriate City Engineering Department staff

**LEASE**

18

R**ecommend approval of a three-year lease agreement with Southern Bell for a telephone equipment room in the basement of the passenger terminal building at the Airport.**

**Lease**

Council is requested to approve a three-year lease agreement with Southern Bell for a telephone equipment room located in the basement of the passenger terminal building for use as a remote switching center location. Southern Bell will pay the City $5,500.00 per year in rent for the 1,100 square foot space used. Also, Southern Bell will pay as operating expenses the actual cost of electricity to the telephone equipment room. The term for this agreement ends October, 1992, with an option for Southern Bell to extend the lease period for five years upon the proper notice.

**Clearances**

Aviation Director
CHANGE ORDER

19

Recommend approval of Change Order No 5 for structural steel and steel erection contract for USAir aircraft maintenance hanger for $130,541 00

Contract  USAir Aircraft Maintenance Facility Structural Steel and Erection Contract
Contractor  Owen Steel Company of North Carolina, Inc

Contract Award Date  September 14, 1987
Contract Amount to Date  $6,988,017 00
Change Order Number 5  $ 130,541 00
New Contract Amount  $7,118,558 00

Change Order

This change order is the final contract amendment and provides for changes or additional compensation in two basic areas

(1) - $175,844 00 - provides compensation to the structural steel contractor for additional costs due to the delayed award of the general construction contract and its effect on the structural steel erection sequence attributable to USAir's request. Owens Steel's initial claim for additional compensation amounted to $304,634 75, however, USAir, the City, and the contractor have now mutually agreed that the extent and fair value for these additional costs is $175,844 00

(2) - $45,303 in credits is due to design changes attributable to the engineer's quality control review and changes in structural steel sizes

These credits for design changes reduce the final change amount to $130,541 00. This change order mutually resolves all claims between the contractor and the owner with regard to the contract work

Funding

This project is funded by Special Facility Revenue Bonds based upon USAir's credit and all project costs are debt serviced by USAir. USAir has authorized this change order.

City Council has previously appropriated the proceeds of the Special Facility Revenue Bonds which are guaranteed by revenue commitments from USAir. Funds are available in the project budget to cover this work.
Clearances

Odell Associates, Inc., Bovay Engineers, Inc., Day and Zimmermann, Inc. and USAir concur with the Aviation Director in this request.

REHABILITATION LOAN

Recommend entering into a loan agreement with Irma Ezell Kirkpatrick for $52,500 to purchase one of the Grier Heights Economic Foundation homes at 3028 Marney Avenue.

Mrs. Irma Ezell Kirkpatrick has made an application to purchase the property at 3028 Marney Avenue. The loan amount to purchase the house and land is $52,500.

Detailed information along with an analysis of Mrs. Kirkpatrick's income and projected housing expense is attached. A summary of the Rehabilitation Loan Program is also attached.

Funding

Community Development Block Grant funds

Clearances

The loan application has been reviewed by the Community Development Department, and all criteria to qualify for financial assistance have been met by the applicant in accordance with the requirements outlined in the Community Development Standard Rehabilitation Loan and Grant Program.

Attachment No. 9

ORDINANCE CORRECTION

Recommend adoption of an ordinance to correct City of Charlotte Ordinance No. 2631-X to show the correct tax code parcel (049-151-16) for the property known as the "Newell Rosenwald School" located on Torrence Grove Road, Charlotte, N.C.

On May 15, 1989 Council adopted an ordinance designating the "Newell Rosenwald School" as historic property. The ordinance referred to the tax code parcel 049-051-16, the correct tax code parcel number is 049-151-16. Adoption of this ordinance correction will correct that typographical error.
SPECIAL OFFICER PERMIT

22 Recommend approval of an application for Special Officer Permit to Lee Dale Autry for use on the premises of the Charlotte Parks and Recreation Department.

PROPERTY TRANSACTIONS

23 Recommend approval of the following property transactions and adoption of the condemnation resolutions

1 Project, Idlewild Road Widening - Phase II
Owner(s) Charlotte-Mecklenburg Board of Education
Property Address 7101 Idlewild Road, Charlotte, N C
Property to be acquired 26,188 sq ft
Price $20,750 00
Remarks To acquire 6,527 sq ft (150 ac of right-of-way, 881 sq ft (020 ac) of permanent utility easement, 1,598 sq ft (036 ac) of permanent drainage easement, plus temporary construction easement Property is zoned R-9 and used as an elementary school

2 Project, Intersection Improvements - Monroe Road/Wendover Road/Eastway Drive
Owner(s) Marsh - Broadway Construction Company
Property Address 3800 Monroe Road
Property to be acquired 15,865 425 sq ft (0 364 ac)
Improvements Vacant
Price $98,000 00
Remarks To acquire total parcel of 15,865 sq ft of I-2 property at $6 20 per square foot The property is vacant

3 Project, Intersection Improvement-Providence/Alexander/Rea Roads
Owner(s) Daniel C McNeill and wife, Darlene R McNeill
Property Address 6700 Providence Road
Property to be acquired 9,673 53 sq ft (0 222 ac )
Improvements Brick sign, light, trees, shrubs, paved driveway, and parking area
Price $60,900 00
Remarks This project affects both sides of this corner lot zoned R-15 and currently used as a bed and breakfast inn As a result of significant taking of this lot, property is experiencing depreciation on the dwelling
CONDEMNATIONS

Project: 1989 Annexation Sewer - I-77 Area East
Owner(s): J Roy Hutchinson Estate, c/o Ms Mary Elizabeth Benoit Goldstein, Mr Henry B Benoit III, Mr Dick Hutchinson Benoit, and any other parties of interest
Property Address: 6100 Statesville Road
Property to be Condemned: 10,193 sq ft (0.234 ac) plus 6,796 sq ft (0.1560 ac) temporary construction easement
Implements: Vacant
Price: $1,300.00
Reason for condemnation: Property owners refused to accept our offer because owners want us to relocate the line closer to the property line. CMUD and Engineering advise relocation is not feasible. Zoned R-12 and vacant.

TAX REFUND

Recommend the adoption of a resolution authorizing the refund of certain taxes in the total amount of $32,018.74 which were assessed through clerical error or illegal levy against 30 tax accounts.

NOMINATIONS

Nominations for Appointment to Boards, Commissions, and Committees:

Council members will make their nominations after which they will hand their nomination forms to the City Clerk. In the event there is only one person nominated for any one position, Council may make that appointment at this meeting.

A Charlotte Area Fund Board of Directors - One appointment from City Council to replace Charlie Dannelly/Designee
Terms are duration of Council term

Attachment No 10
B Citizen's Advisory Committee-Convention & Visitor's Bureau -
Eight current appointments expiring March 26, 1990. Terms
are for two years. The following five incumbents are
eligible for reappointment, Cyrus M. Johnson, Jr., Fran
Juneau, Catherine Thompson, Jan Beck, and Joan P.
Maulsby George Westerfeld, Laura Campbell, and Ange
DeVivo are not eligible.

Attachment No. 11

C Citizen's Oversight Committee for Cable TV - Four current
appointments expiring March 31, 1990. Terms are for two
years. All four incumbents, Earl Beam, Walter Kreiling,
Dayna Lucas, and Arthur Perschetz, are eligible for
reappointment.

Attachment No. 12

D Clean City Committee - Three unexpired appointments, one
ending June 30, 1990 (Nora Kuster has resigned), and two
ending June 30, 1992 (Nancy Garber and Rickey Hall have
resigned). Normal terms are three years.

Attachment No. 13

E Housing Appeals Board - One current appointment expiring
April 4, 1990. Terms are for three years. The incumbent,
James Alexander, Sr., is eligible for reappointment.

Attachment No. 14

F Parade Permit Committee - One current appointment expiring
March 1, 1990. Terms are for three years. Tom Baldwin is
ineligible for reappointment.

Attachment No. 15

G Sister Cities Committee - Fourteen current appointments
expiring April 5, 1990. Terms are for two years. The
following 11 incumbents are eligible for reappointment,
Carole Clark, Catherine Sanders, Helmut Renner, Douglas
Mitchell, Linda Albright, Vincent James, Mary Wiggins, Paul
Hatten, Douglas M. Martin, Jerald Melberg, and Robert M.
Bryan Jeanne P. Johnson, Wilson Edmunds, and Lee Major are
ineligible for reappointment.
RECOMMENDED REVISED MOTION -- EXECUTIVE SESSION

I move that the City Council revise the agenda by moving up Item 26 of this agenda to immediately follow Item 9 and to reword the item to read as follows "Recommend adoption of a motion to recess the meeting to hold an executive session for the purpose of considering information regarding the proposed acquisition of property for a NFL stadium site and a new convention center in accordance with the North Carolina open meetings law."
Also, there are two unexpired terms ending April 5, 1990, Lyn R Renwick resigned, and Doris McLaughlin was removed because of attendance. Appointments could be made to fill the unexpired terms and also the next full terms so that Council would not have to fill these positions again in the second quarter.

Attachment No 16

H Tree Advisory Commission - One current appointment expiring December 13, 1989 (Gayle Wardner was appointed by Council in October, but is unable to serve) Terms are for three years

Attachment No 17

I Charlotte Uptown Development Corporation - One appointment in Class D-City Council category to replace Gloria Fenning The current term expires December 31, 1989

Attachment No 18

J Waste Management Advisory Committee - RECOMMENDATION TO THE COUNTY COMMISSION for one unexpired term ending 2/20/92, to replace Robert L Davis who resigned

Mr Frank Emory recommended that this replacement be the same person who replaced Lynn Wheeler on the Planning Commission, and that person is Vicky Baucom.

Also a RECOMMENDATION TO THE COUNTY COMMISSION for one unexpired term ending 2/20/92 to replace Robert McGrath, the present representative in the Clean City Committee category Mr McGrath, Chairman of the Clean City Committee and a Mayor's appointment, has resigned

Attachment No 19

K Council of Governments - One appointment in the City Council category to replace Charlie Dannelly This is for one year

EXECUTIVE SESSION

Recommend adoption of a motion to hold an executive session upon the conclusion of the meeting for the purpose of considering/information regarding the proposed acquisition of property for a NFL football stadium site in accordance with the North Carolina open meetings law.
Mr. Frank Emory  
Chairman  
Charlotte-Mecklenburg Planning Commission  
600 East Fourth Street  
Charlotte, North Carolina  28202-2853

November 20, 1989

Dear Mr. Emory,

This letter is to serve as cover to the enclosed petition signed by the residents and businesses of Yorkmont Road (between Nations Ford Road and York Road). This petition opposes any name change for our street.

Thank you for your consideration.

Sincerely,

Mrs. Robin P. Schnabel  
339 Yorkmont Road  
Charlotte, North Carolina  28217-2025  
525-4131

on behalf of the residents of Yorkmont Road
Petition Against Proposed Name Change from Yorkmont Rd to Nations Ford Rd

I, the undersigned, wish to go on record as being opposed to any name change for Yorkmont Road between York Rd and York Rd.

1. Mrs. John Pilier, 339 Yorkmont Rd 525 4131
2. Mrs. Betty E. Ellick 200 Yorkmont Rd 523 4118
3. E. L. Wells 201 Yorkmont Rd 523 4796
4. G. W. Gumm 327 Yorkmont Rd 523 4619
5. R. A. W. Wells 357 Yorkmont Rd 523 4619
6. Theresa W. Vassay 333 Yorkmont Rd 523 4567
7. Mrs. M. P. Strauss 206 Yorkmont Rd 523 3523
8. Dorothy A. Edwards 214 Yorkmont Rd 523 4660
9. A. W. Stuart, Jr. 224 Yorkmont Rd 523 4945
10. Jack Miller 143 Yorkmont Rd 523 8561
11. G. Miller 143 H Yorkmont Rd 527 5222
12. C. H. M. Elliott 143 J Yorkmont Rd 523 8777
13. E. W. Elliott 143 Yorkmont Rd 523 4712
15. Mrs. E. G. H. Burdette 143 A Yorkmont Rd 525 9069
16. Mrs. W. G. W. Smith 3.1 Yorkmont Rd 525 5215
17. HUNG THE NGUYEN 315 Yorkmont Rd 527 3417
18. Robert C. Butt 111 Yorkmont Rd 527 5435
19. George Vojnovich 101 Yorkmont Rd 527 0490
20. E. Ennis 19 Yorkmont Rd 522 0055
Petition Against Proposed Name Change from Yorkmont Rd to Nation's Ford Rd

We, the undersigned and to go on record as being opposed to any name change for Yorkmont Road between Tynan Road and

[Signatures]

[Address and Contact Information]

[Signatures]

[Address and Contact Information]
Petition Against Proposed Name Change From Vermont Rd To Nation's Ford

We the undersigned, wish to go on record as being opposed to any name change for Vermont Rd. Between Tytus Rd and Green Rd.

Address: United Methodist Church
3244 Vermont Road

S. Blankenrung
D. L. Bailey

D. Lopez
W. Hooper
D. Blanken

L. B. Jones
Susan Coppon
R. Hollen
Denny Jackson
M. K. M. Thomas
December 29, 1989

Mr. Samuel C. Hair  
Post Office Box 6222  
5307 Nations Ford Road  
Charlotte, North Carolina 28207  

Dear Mr. Hair:  

This letter is in response to the concerns you raised about the renaming of Nations Ford Road in your December 11 letter.  

In an attempt to clear up motorist confusion in the Coliseum area, the Charlotte Department of Transportation requested that Yorkmont Road be renamed to Nations Ford Road from its intersection with Nations Ford Road to South Tryon Street (NC 49). In addition to changing the name of this portion of Yorkmont Road, City staff felt it was necessary to rename two portions of Nations Ford Road severed by I-77.  

Letters were sent to all affected property owners notifying them of the proposal and requesting names for the two portions of Nations Ford Road. Several names were received including Marshall Air Drive. All of the proposed street names were checked against City and County records to make sure no street name duplications occurred. Your suggestions to use East Pine Lane and West Pine Lane were unacceptable because there are already eleven streets named Pine in Charlotte and Mecklenburg County. After this check, only two names were acceptable; Marshall Air Drive for the section of Nations Ford Road from Yorkmont Road to I-77, and Nations Crossing Road for that portion of Nations Ford Road between I-77 and Old Pineville Road.  

All proposed street name changes were presented to the appointed citizen Zoning Committee on November 27, 1989. The Zoning Committee has been empowered by City Council to name, or change the name of existing streets within the City of Charlotte. The Zoning Committee had the options of denying changing any street names, using the two suggested street names, or changing the street names to other names which they may choose. The Zoning Committee voted unanimously to rename the subject portion of Yorkmont Road to Nations Ford Road and to rename the two dead-end portions of Nations Ford Road to Marshall Air Drive and
Nations Crossing Road. All affected property owners were notified of the Zoning Committee decision.

On December 11, a resident of Yorkmont Road appeared before Council appealing the name change. As a result, Council has asked that this item be placed on a future agenda for further consideration. Council will be discussing the Zoning Committee action at approximately 7:00 p.m., Monday, January 8 in the Meeting Chambers, Charlotte-Mecklenburg Government Center. If you wish to speak about this item, you may call the City Clerk at 336-2247 prior to the meeting or sign up to speak when you arrive.

If you have questions, please call Todd Noell or Joe Lesch of the Planning Commission staff at 336-2205.

Sincerely,

O. Wendell White
City Manager

cc: Charlotte City Council
11 December 1989

Mr. Wendell White, City Manager
City of Charlotte
600 E. 4th St.
Charlotte, NC 28202

RE: Nations Ford Rd. street name change

Dear Wendell:

We were recently advised by the enclosed letter from the Planning Commission that part of Nations Ford Road is to be renamed Marshall Air Drive. We wish to appeal this name change and request that the proposed name of Marshall Air Drive not be the new name given to this part of Nations Ford Road.

We propose that the new name for this part of what was Nations Ford Road be Nations Crossing West.

The proposed name of Marshall Air Drive constitutes the naming of a public street for the sole benefit of a single private business -- Marshall Air Systems, Inc. -- now located on an adjoining street at 419 Peachtree Road. We strongly oppose this in the interests of objectivity and fairness.

This is part of the former Nations Ford Road which is only about 1000 feet in length, or less than a quarter-mile. There are only three businesses on this part, one of which is in a building owned by us (General Piping Co.). Marshall Air Systems owns about 575 feet of frontage on the east side of the street. Businesses on the west side of the street own about 700 feet of frontage. There is no real reason why Marshall Air Systems should be given this kind of advantage and preference.

Mr. Russell Barden, who owns the business property next to us, also opposes this naming of a public street for a private business, and enclosed is a letter from Mr. Rivers at General Piping Co. which expresses his views on this subject.

The name which we propose -- Nations Crossing West -- is consistent with the name change on the opposite side of I-77 where the name was changed from Nations Ford Road to Nations Crossing Road. It is not the kind of name which benefits any particular private company.
In order to acquaint the members of the City Council with this appeal, I am sending each of them a copy of this letter and the enclosures. Please let me know how further to implement this appeal procedure. If it becomes an agenda item at a City Council meeting where I should appear, please let me know which meeting.

Thank you for your assistance in this matter.

Sincerely yours,

[Signature]

SAMUEL C. HAIR
sch/mk

c: Members of the Charlotte City Council
Mr. Charles E. Rivers  
General Piping, Inc.  
5307 Nations Ford Road  
Post Office Box 241145  
Charlotte, North Carolina 28224

Dear Mr. Rivers:

This letter is in response to the concerns you raised about the renaming of Nations Ford Road in your letter of December 8.

In an attempt to clear up motorist confusion in the Coliseum area, the Charlotte Department of Transportation requested that Yorkmont Road be renamed to Nations Ford Road from its intersection with Nations Ford Road to South Tryon Street (NC 49). In addition to changing the name of this portion of York's Road, City staff felt it was necessary to rename two portions of Nations Ford Road severed by I-77.

Letters were sent to all affected property owners notifying them of the proposal and requesting names for the two portions of Nations Ford Road. Several names were received including Marshall Air Drive. All of the proposed street names were checked against City and County records to make sure no street name duplications occurred. After this check, only two names were acceptable; Marshall Air Drive for the section of Nations Ford Road from Yorkmont Road to I-77, and Nations Crossing Road for that portion of Nations Ford Road between I-77 and Old Pineville Road.

All proposed street name changes were presented to the appointed citizen Zoning Committee on November 27, 1989. The Zoning Committee has been empowered by City Council to name, or change the name of existing streets within the City of Charlotte. The Zoning Committee had the options of denying changing any street names, using the two suggested street names, or changing the street names to other names which they may choose. The Zoning Committee voted unanimously to rename the subject portion of Yorkmont Road to Nations Ford Road and to rename the two dead-end portions of Nations Ford Road to Marshall Air Drive and Nations Crossing Road. All affected property owners were notified of the Zoning Committee decision.
On December 11, a resident of Yorkmont Road appeared before Council appealing the name change. As a result, Council has asked that this item be placed on a future agenda for further consideration. Council will be discussing the Zoning Committee action at approximately 7:00 p.m., Monday, January 8 in the Meeting Chambers, Charlotte-Mecklenburg Government Center. If you wish to speak about this item, you may call the City Clerk at 336-2247 prior to the meeting or sign up to speak when you arrive.

If you have questions, please call Todd Hoell or Joe Lesch of the Planning Commission staff at 336-2205.

Sincerely,

O. Wendell White
City Manager

cc: Charlotte City Council
December 8, 1989

Mr. Wendell White, City Manager  
City of Charlotte  
600 East 4th Street  
Charlotte, N. C. 28202

Re: Nations Ford Road Name Change.

Dear Mr. White:

It has been brought to my attention that the City of Charlotte is in the process of changing the name of Nations Ford Road between the intersection at Yorkmont and the dead-end at I-77.

Even though this will be an added expense to General Piping, Inc. to make the address change on our printed supplies, we agree that this change is long over-due.

It has also been brought to my attention that the new name for this section of Nations Ford Road will be "Marshall Air Drive."

I do not know who is responsible for making this selection or how in heavens name they selected the name "Marshall Air Drive" unless there was some "arm twisting" by Marshall Air Systems, Inc. (By the way, which is located at 419 South Peachtree Drive.)

There is an unlimited source of names to choose from which would retain the heritage of one of the oldest street names in the city and we beg that you make the one phone call that will correct this most undesirable mistake about to be made by someone under your management control.

General Piping, Inc. has been located at 5307 Nations Ford Road for nine years and is the only business located on this section of Nations Ford Road to be changed and we feel to change our address to a name of a corporation which owns land adjoining Nations Ford Road would be a "slap in the face" to us.

Thank you in advance for your prompt attention to this matter of great concern to us.

Sincerely,

GENERAL PIPING, INC.

Charles E. Rivers  
President

/sm
MEMORANDUM

DATE: August 9, 1989

TO: Todd Noel
Planning Commission

FROM: J. Randolph Jones, Manager
Public Service

SUBJECT: Nations Ford Road Renaming Requested

With the opening of the Coliseum, we are experiencing many more visitors from out-of-town in that area. Consequently, consistent street naming is important. One location that is confusing to motorists is the intersection of South Tryon and Yorkmount. Most people think that the street on the east side of Tryon Street is Nations Ford Road, but it is Yorkmount Road. Yorkmount ends about 2,000 feet south of that location where old Nations Ford Road veers off and ends at I-77. We recommend that the sections of Yorkmount between Tryon Street and old Nations Ford Road be renamed to Nations Ford Road, and that the section of old Nations Ford Road in the 5300 - 5500 blocks be renamed. Since Nations Ford Road is a discontinuous segment, you may also want to consider renaming the section of Nations Ford Road on the east side of I-77; that is, from I-77 up to Old Pineville Road.

Please advise.

JRJ.yd

cc: R. N. Pressley, Jr.
OPTIONS FOR ACQUIRING LAND

OPTION 1: City, through the Community Development, coordinate process for acquiring land for low-income housing

Advantages

- Consistent with the City's responsibility, as defined in the Housing Policy Plan, to administer the process for developing affordable housing for persons earning 40% or less of the median income.

- Proposals for acquiring land would be reviewed by the Innovative Housing Committee who has the responsibility for reviewing housing development proposals which would insure coordination and offer opportunities for the processes to work together.

- Maintains the responsibility of identifying land for Council's consideration without relinquishing control to another organization.

- The City has the authority to use eminent domain for acquiring land. However, use of eminent domain requires a specific need at the time of condemnation and may preclude the use of land banking.

- Direct accountability to Council through City Manager.

- No land purchase would take place without Council's approval, thus assuring compliance with the Housing Assistance Plan.

- The City has experience in acquiring land for a variety of activities and purposes - urban renewal, airport expansion, and street improvements.

Disadvantages

- Requires Council to approve land acquisitions over $10,000.

- The City typically has to operate in a "fish bowl" environment thereby increasing the possibility of land values being inflated and public opposition to proposed acquisitions.

OPTION 2: Contract with Housing Authority

Advantages

- The Charlotte Housing Authority (CHA) has experience in acquiring land for low income housing.

- The CHA has the authority to use eminent domain for acquiring land. However, use of eminent domain requires a specific need at the time of condemnation and may preclude the use of land banking.

- The CHA has developed substantial contacts in the real estate and land development sectors which enables them to be very familiar with available sites.

- The CHA has the legal authority to acquire land for housing without Council having to approve individual land purchases.
• If necessary, through the use of third party brokers, the CHA can conduct land acquisition activities without having to reveal the proposed use prior to the land being placed under option, thereby reducing the risk of land values being artificially inflated or public opposition interrupting the contract negotiation process.

• The CHA, as a government entity, is required to comply with the Mandatory Referral process for land acquisitions, thereby ensuring coordination with local approved land use plans and policies.

Disadvantages

• The City may relinquish some degree of project control when it contracts with another entity.

• Direct accountability with the citizens is reduced when the City contracts with another entity to acquire land.

• Additional lines of communication between staffs can increase the opportunity for misinterpretation of Council's policies.

• If land is acquired by condemnation, then the City should expect to pay substantially more for land. Jurors typically are not sympathetic to government authorities taking a person's land. (The jury awarded approximately 60% above appraised value in the CHA's last condemnation).

• Land acquisition could take place without Council's approval, thus increasing the risk for misinterpretation of the Housing Assistance Plan.

OPTION 3: Contract with the Housing Partnership

Advantages

• The Housing Partnership can acquire and take title to land without requiring Council to take any further actions regarding land purchases.

• The Housing Partnership would act as a private entity, albeit nonprofit, thereby negating any governmental or regulatory requirements typically associated with a public agency, assuming the Housing Partnership takes title to the land and not the City.

Disadvantages

• The Housing Partnership has no track record in land acquisition.

• Additional responsibilities may diminish the focus of Housing Partnership's contractual obligations to produce affordable housing.

• Housing Partnership's small staff may limit its capacity to take on additional responsibilities.

• The Housing Partnership does not have the authority to use eminent domain.
• The City relinquishes some degree of project control when it contracts with another entity.

• Direct accountability with the citizens is reduced when you contract with another entity.

• Land acquisition could take place without Council’s approval, thus increasing the risk for misinterpretation of the Housing Assistance Plan.

COMPARISON OF STRATEGIES FOR ACQUIRING LAND

STRATEGY 1: Requests for Proposals (RFP’s) Process for land to be sold to the City

Advantages

• Provides maximum opportunity for all persons to participate thereby possibly resulting in more land options to consider.

• The present downturn in the multi-family market may make conditions favorable for owners to sell land that is appropriately zoned for housing.

• A RFP process for acquiring land could be used in conjunction with the RFP process being developed to solicit proposals to build housing.

Disadvantages

• RFPs are typically used by an owner of a specific parcel seeking proposals to develop the land in order to ensure highest and best use of the land.

• RFPs may be more appropriate if the City is considering land acquisition, design/development and management of a project.

• Evaluation of RFPs may be closely scrutinized by the public.

• The RFP process typically may solicit both serious and not serious offers and considerable energies may be expended toward responding to all offers to sell.

STRATEGY 2: Contract for real estate services

Advantages

• Would have direct access to vacant land through Multiple Listing Service (MLS).

• Could negotiate price, secure option and then measure public opinion if deemed necessary.

• Council could exercise its authority of eminent domain.
Disadvantages

- Brokers typically work on a commission basis, therefore, the broker may not negotiate the best price for the City.
- Brokers are in most cases acting as agent or sub-agent for the seller and not the buyer.
- Requires Council to approve land acquisitions over $10,000.

**STRATEGY 3: City acquires land through use of condemnation**

Advantages

- There may be cases where it is evident that acquisition by condemnation is the only option for taking title to a particular parcel of land.
- Condemnation may be necessary to establish clear title.

Disadvantages

- Condemnation for housing can be a lengthy process and can result in higher acquisition costs.
URBAN DESIGN PLAN

CENTER CITY CHARLOTTE

DRAFT IN PROGRESS

November 21, 1989
URBAN DESIGN PLAN

CENTER CITY CHARLOTTE

DRAFT IN PROGRESS

November 21, 1989
Contents

Letter of Transmittal
Memorandum: The Urban Design Plan iii

CHALLENGE

THE PLAN

DEVELOPING THE PLAN

DEVELOPMENT VISION

BACKGROUND

ECONOMIC PROFILE

TRANSPORTATION

RETAIL

GROWTH FRAMEWORK

i

iii

1

5

7

9

17

21

25

29

31

- Purpose Set by Council
- Planning Area
- Planning Elements

- City Structure
- Central City Strategies
- Previous Planning
- Existing Development
DESIGN PLAN

- Growth Form
- Design Principles
- Driving Strategies

ACTION PROGRAM

- Criteria
- Development Focus
- Implementation
- Program

Acknowledgements

MAPS

- Regional Context Map
- Concept Plan Map
- Study Area Map
- Existing Development Map
- Transportation System Map
- Development Vision Map
- Proposed Land Use Map
- Existing Zoning Map
- Action Program Map
Letter of Transmittal
Memorandum

To: The Charlotte-Mecklenburg Planning Commission

From: The Urban Design Task Force

Subject: The Urban Design Plan for Central Charlotte

Across the country, communities are concentrating attention on their central cities. In Charlotte downtown investments are investments in the livability, health and economic competitiveness of the entire metropolitan area. The Center City has the potential to dramatically increase regional identity and economic competitiveness in a national and international context. It also increases tax base, meets needs for specialized arts and entertainment, and offers long term transportation options requiring a large employment base. Do we have a vision and the will, backed by leadership, to make Charlotte's center city a vital, important heart of our region in the 21st Century?

To this end, members of the Urban Design Task Force for Central Charlotte have spent this past year developing a vision and action plan. Our vision is that Central Charlotte will have the following traits:

* First, it should have a unique sense of place due to its design quality, pedestrian scale and specialized regional facilities, i.e. Convention, Arts and Science, and Sports facilities

* Secondly, a strong sense of comfort and security for residents, employees and visitors is paramount to a healthy center city

* Finally, it must have a diverse development pattern including living, working, entertainment, shopping, and education facilities, together with a strong transportation focus within the region

To transform these intentions into reality, it is important to begin with a few major actions. There is a lot to do over the next several years, but it is our consensus that the following six items must be accomplished to assure an economically viable center city that realizes community goals.
(1) **PUBLIC FACILITIES.** On order to continue the positive momentum of the 1980's in to the 1990's, it is essential to realize the construction of a new Convention Center and an NFL Stadium in Uptown.

(2) **HOUSING.** In order to stimulate renewed interest in Uptown living, it is important to realize development of a demonstration higher density residential project in Uptown. This effort, together with a continuing improvement in retail services for residents and in educational programs will enhance Uptown as a primary residential location of choice.

(3) **TRANSPORTATION.** In order to maintain the accessibility and attractiveness of Uptown in a regional context, it is essential to establish a transit organization on a county wide basis, with a dedicated funding source and the capability to provide regional services.

(4) **ZONING.** In order both to meet market demands and to address the intentions and expectation of the Plan for land use and design quality, it is essential to review and modify zoning standards. This should include adding a floor area ratio to the UMUD classification for areas outside the employment core as well as addressing the appropriateness of currently zoned B-2 and Industrial areas.

(5) **RETAIL.** In order to revitalize retailing, it is essential to develop a wide range of people generators within Uptown, i.e Convention, Arts and Sports facilities. It is also critical to support continuance of City Fair and the development of a free parking strategy for shoppers and short-term visitors to Uptown. Finally, it will be necessary for the City to consider playing the role of catalyst in development of key retail projects, e.g., village market or public market.

(6) **ADVOCACY.** In order to ensure progress in meeting Plan objectives, it is essential to continue the work of the Urban Design Task Force as a monitoring and advocate group.

These key actions are essential to create significant movement toward our vision, however, they do not negate the importance and value of all the Action Program recommendations.

To fulfill our vision, we will have to draw on significant leadership and financial resources. And at a time of increasing regional suburbanization and severe public funding limitations, it is clear that creativity, innovation and initiative must be our by-words.
CHALLENGE

"Well-being arises from contacts that are satisfying, and enjoyable, that affirm persons as individuals and as members of a community. A livable city provides occasions and places for such good experiences to occur. The good city is one that offers opportunity to connect with other persons, to enjoy the best open spaces and fresh produce markets, to participate in entertainment and in traditional and new festivals.

The good city gives its inhabitants a sense of being at home. Livable cities enable diverse groups of people to live in the city.

Many centuries of city design and experience of living in cities [have] taught us: the essential connection between urban space design and forms of public social life, between building use and the presence of persons on streets and squares, between aesthetic qualities of architecture and attention and interest of city dwellers in their environment, between the form of the city’s public places and city dwellers’ ‘social, emotional and physical well being’"

Livable Cities, Lennard and Lennard, 1987, pp 2-4

WHY THE PLAN IS IMPORTANT

The Urban Design Plan for Central Charlotte is important because Central Charlotte is important - it is literally the heart of the Carolinas’ largest city and of a growing and flourishing region. Central Charlotte should be a place that Metrolina residents are proud of, a common resource they can share and enjoy.

In the development of this Urban Design Plan, participants sought to affirm the economic factors that contribute to the city’s well being, but they strove to meet another challenge as well: to build a vital, livable city core. This plan offers a vision of what the city core can become and suggests the initial steps to be taken in achieving those aspirations.

PREMISES OF THE PLAN

What will it be like to visit, work or live in Central Charlotte in the 21st century?

It will be center of commerce, a focus for government and education services, and a hub for transportation radials. But how will people experience the city core? The answer to this question lies, in large part, in the personality, appearance and
livability of the future urban center. These are some of the qualities that leave an impression on the visitor and contribute to the overall success of the city.

The vision for Central Charlotte is guided by the values and attributes outlined in the following premises:

**REGIONAL IDENTITY**

First, the city center should serve as the regional center for a metropolitan area that reaches into two states. Central Charlotte should provide a unique identity for the region in the southeast, the nation and the international arena.

**ECONOMIC HEALTH**

Second, the city center should be an economic development magnet for the city, county and region. Specialized business, education and health services that require a large and diverse market should be attracted to locate in the area due to Central Charlotte’s regional visibility.

**CULTURAL DIVERSITY**

Third, Central Charlotte should be a vital cultural and entertainment district on weekends and after the close of the business day. Restaurants, shops and gathering places should be interspersed among the office space to create a lively, enjoyable urban core.

**LIVABILITY**

Fourth, for Charlotte’s urban center to be successful people must feel safe and comfortable there. It must be seen as a place not only where people work, but where they shop, play and live.

**DESIGN QUALITY**

Fifth, the city center should be a place where architecture and urban design are matters of public concern. Attention must be devoted to the design elements that repel people from the Uptown area – sterile streets, impersonal buildings and gathering places, and circulation systems that are perceived as unaccommodating or unsafe. Care should be taken, instead, to design usable and inviting plazas, parks and pedestrian ways.

**CONSERVATION**

Sixth, the center city’s assets should be protected from loss, waste or harm since they are vital to the identity, economy, and social and cultural well being of the city and the region.

**SYNERGISM**

Finally, the city center should be planned and developed as a whole, considering how each part and function affects the others. Successful urban places have a synergism which results in a rich and diverse environment that its individual parts could never produce alone.
THE PLAN

The Urban Design Plan continues a planning tradition of public/private cooperation. Staff members worked with an advisory task force of community leaders to produce a document that is visionary yet action oriented. The Plan will serve to uniquely identify the region in a national and international context. The City Center is a growth magnet, an image maker, and a place that offers cultural diversity for the entire region. Based on the participants' vision, the Uptown of the future should boast the following features:

- A secure setting where people can feel safe and comfortable,
- An environment that is designed for people, with open spaces, safe and convenient walkways, attractive streetscapes and appropriately scaled buildings,
- Special facilities and activities that make Uptown unique in the region—diverse cultural and entertainment offerings, conventions, festivals, perhaps even NFL games,
- Attractive living choices inside and outside the I-277 freeway loop, that will include higher density development,
- A densely built employment core containing 83% of Uptown's employees and framed by a mid-rise development pattern,
- Specialized retail development that is concentrated in the North Tryon/College area along with a significant presence in the South Tryon/College area; and both connected to the Overstreet System,
- A street network that balances vehicular, transit and pedestrian movement and recognizes the long-term importance of transit to continued Uptown employment growth,
- Carefully located, designed and managed parking, with provision for on street parking at off peak periods,
- Distinctive areas that have their own identities and present special opportunities, such as the Government Center, the Residential Districts, the Midtown/CPCC area, the JCSU/West Trade corridor, and Gateway Center,
- A significant educational presence with development of new facilities and innovative programs.
DEVELOPING THE PLAN

PURPOSE SET BY COUNCIL

In May, 1988, Charlotte City Council authorized preparation of an update of the 1980 Central Area Plan. The purposes of the update are:

• to develop growth, livability and conservation objectives and a concept plan to guide change over the long-term, and

• to formulate a ten year program addressing key problems and opportunities.

The study's approach is to address planning issues in the context of development trends observed in other U.S. center cities, and to consider the evolution of Central Charlotte over the past thirty years.

PLANNING AREA

The present study enlarges the concept of Central Charlotte used in earlier plans. Traditionally, Uptown has been identified as the area within the freeway loop, and central city planning focused on that region alone.

This study seeks, instead, to connect the core with its surroundings. Readers are intended to see the potential that Uptown has in combination with the neighborhoods that frame it. This expanded concept of Central Charlotte can be seen as a truly unique, livable and economically strong urban center.

PLANNING ELEMENTS

Preparation of the Urban Design Plan was undertaken in five steps.

The first step involved getting the study process organized. The Charlotte Mecklenburg Planning Commission was authorized by City Council to oversee the study with the assistance of an advisory task force of Central Charlotte business and civic leaders. Among significant efforts initiated were:

• Evaluation of the street network, parking inventory and transit system by the firm of Barton Aschman and Associates,

• Preparation of an economic profile by Stuart, Clay and Associates,

• Development of land use and design concepts, with community involvement.
and review coordinated by the Planning Department,

- Preparation of a retail strategy by the Central Charlotte Association (CCA), and
- Development of an economic evaluation of the need for a convention center expansion by Laventhol and Horwath

The second step consisted of an inventory of available information. Gathering existing reports, preparing base maps and inventory data, and defining initial constraints and opportunities provided the foundation for the report’s issues and choices.

During the third step, special studies for transit, retail, economic trends and convention center feasibility were completed. Issues and choices provided the basis for defining development principles, goals and growth options.

In the fourth step, participants honed in on the preferred growth concept for Central Charlotte. Objectives, policies and strategies to support the concept were developed.

The final phase saw the preparation of the Urban Design Plan itself. At the heart of the plan are the growth concept, development principles, design guidelines and an Action Program.
BACKGROUND

CITY STRUCTURE

American cities are in transition National, regional and local conditions are converging to create unique opportunities and challenges as we move toward the next century

* On the national level, central cities are important to the identity, attractiveness and long term health of their surrounding regions. In the midst of the sprawling urban landscape, an intensely developed core area has a chance to offer a unique environment. It is an ideal location for specialized economic activities and for diverse social, cultural and entertainment services that can be supported by the residents of the entire metropolitan area

Since central cities are often focal points for employment they are naturally suited as transportation hubs too In addition, the architectural legacy of decades, sometimes even centuries, of development can be a regional historic treasure

* In the local regional context, Central Charlotte has a chance to take advantage of the rising economic position of the Metrolina area. As stated in the Generalized Land Plan 2005, Charlotte Mecklenburg is now a community of increasing urban character, a community growing in regional interdependence, and a community striving to integrate into an economic structure of national and international character

As we position ourselves for the 1990s, we must assess the importance of the strengths, image and special identity that Uptown and its surrounding neighborhoods bring to the region

* At the pedestrian level, the urban environment confronts our senses with sights, sounds and activity. It is essential that the qualities that attract people to cities be considered as the urban core is designed and built

Study of the world's great urban centers shows that the relationship and design of buildings, the appearance of the city streets and the spaces provided for walking and gathering are all important to a city's success and economic health. Such a livable city should be our aspiration. We should work towards an urban environment that supports the human need for positive social and cultural interactions, and allows these interactions to occur beyond the internal space of buildings and the hours of employment
CENTRAL CITY STRATEGIES

The images of America's cities are tied to their downtowns. Typically, a center city development strategy is a critical component of a city's overall growth policy.

- Cincinnati's planning efforts define its downtown as the heart and hub of the metro area. Not only is downtown Cincinnati a center for government, it is the cultural, entertainment, and spiritual center of the region.

- Minneapolis identifies its downtown as the location of choice for office growth, as a premier shopping district, and as a specialty center with facilities for sports, conventions, entertainment and education. Significant transit and parking improvements are critical to the development strategy. A $28 million renovation of Nicollet Mall is promoting both transit and retail growth.

- Denver sees its downtown as an attractive location for industries, regional headquarters and anchor retail as well as a place for people to live. Plans envision an outdoor city that is safe and clean. Transit and the ring of neighborhoods that surround the central core are seen as vital to downtown's future.

- In San Diego, a pattern of downtown decline has been reversed by a surge of development and public improvements. The Horton Plaza retail and hotel complex, new homes, a convention center and a light rail transit system have injected the city's core with new life. Balboa Park and other recreational and open spaces add beauty and warmth to downtown.

- Kansas City plans to integrate its successful park and plaza system into its downtown. Landscaping, lighting, and new plazas enlivened with public art and fountains will extend to the core area.

- Common themes reappear in the revitalization plans of many U.S. central cities:
  -- Buffalo stresses overall image as the critical element in its downtown comeback.
  -- In Baltimore, the development of the Inner Harbor and Charles Center have fueled an aggressive downtown campaign.
  -- Boston has made the most of its strengths -- historical, educational and human resources -- to forge a significant restoration. Over the 1984-1987 period, Boston saw $3 billion in new construction.

All over America, cities are using downtown planning, design and development to improve their overall economic and cultural outlooks. Healthy city centers increasingly are seen as assets for entire regions.
PREVIOUS PLANNING

Charlotte's Central Area consists of the Uptown business district, some older, established residential neighborhoods and a ring of nonresidential areas that lies between the first two sections. This diversity is an asset, but it creates planning challenges too.

How the city's leadership has attempted to meet its challenges is chronicled in a series of planning documents dating back to 1940. As Charlotte has evolved from town to city to regional center, each decade's plans have left their mark on the succeeding decade's development.

"A Master Plan Outline", dated June, 1951, noted "When Charlotte's population eased above the 100,000 mark in the 1940 census, the transition from town to city was conceded and completed". The 1950s saw the need for substantial public improvements and redevelopment in Central Charlotte.

1960s

The 1960s saw the beginning of Uptown redevelopment and the initiation of rapid suburbanization. The Central Business District (CBD) was still the predominant shopping district for the area, however, and the potential for growth there was felt to be high. Still, a number of problems that could hamper the CBD's success were noted:

* A high percentage of buildings were said to be old, obsolete and unsightly
* Many streets were seen as narrow, grim, cheerless chasms
* Pedestrian circulation was made difficult by inadequate sidewalks

Charlotte's redevelopment efforts flowed out of the concern for upgrading the character and functioning of the CBD.

The Greater Charlotte Central Area Plan, prepared in 1966, was the first plan that specifically addressed the CBD. The plan defined a series of simple concepts that have guided much of the Core area's growth for the past twenty years:

* The CBD should be reachable from all directions by means of wide, attractive streets
* Abundant parking should be available within walking distance of the Square
* Core area public transit facilities should be provided
* The CBD should serve as an attractive center for business, shopping, entertainment and living
* The Central Area should provide for visitors by accommodating meetings, exhibits and assemblies
* Blight should be eliminated on the eastern edge of the core area
• An attractive, open plaza should be created at the Square

• Aesthetic amenities should be provided that enhance the image of the core area

• Parks and green space for a moment’s leisure should be provided together with attractive pedestrian linkages

• A zoo, botanical garden, and ultimately a sports stadium are vital to the center city

• A mall and park should link the Government Center to the core area

• Residential development is essential to the center city’s success

The plan notes that “we do not need to rebuild our city, we need only to improve it, to rearrange it a little, to make some very useful and very needed additions”

1970s

During the 1970s, a number of redevelopment projects were completed and concepts for a unique Uptown environment were refined. Early in the decade, the 1971 Central Area Development Guidelines gave shape to the urban vision.

The major goals defined for the 110 acre area bounded by Poplar, Sixth, Brevard and Second streets follow:

• The core should be compact and a center of intense and concentrated activity

• Uptown activity should be diversified - office, retail, hotel, convention and recreation

• The core area and its gateways should be aesthetically pleasing

• The center city should be able to accommodate the highest level of future growth without loss of efficiency, usefulness or attractiveness

• The core area should be easy to reach from other parts of the city and should be well organized for internal circulation. Pedestrians, public transit vehicles, trucks and cars should be assured of efficient travel and ample parking and loading facilities

• Reorganization and upgrading of the core area should proceed gradually with minimal disruption and expense. The report went on to highlight specific Uptown needs, such as critical development blocks, a pedestrian system and key parking structure locations
1980s

The 1980s began with the adoption of a detailed plan for Uptown growth. Central Charlotte enhanced its regional and national image when a variety of programs and improvement projects were enacted.

The 1980 plan presented a consensus view for the future of the Central Area. This view held to the following precepts:

- Continued economic development of the Central Area is vital to the overall well being of Charlotte.
- Quality of life for Charlotte depends, in large part, on the health and livability of the Central Area.
- The Central Area is regaining its place as the traditional cultural and social center -- a trend to be nurtured.
- Uptown life can be extended past the close of the business day if residential, retail, cultural and visitor oriented development is allowed to flourish in addition to office space.
- A mixed use development pattern will yield a better quality of life for the Central Area.
- The long term success of the Central Area requires a full partnership between the public and private sectors.
- Economic growth can make Charlotte a better place to live.

More specifically, the plan’s proposed land use pattern was tied to the following ideas:

- reinforcing the traditional core,
- creating an interaction of land uses by linking retail, office, cultural and residential development,
- building on the historic axis of Tryon Street, with major development in the early plan stages on North Tryon to balance anticipated growth in the South College area,
- concentrating employment in the area of South Tryon Street and the Square, with less employment along North Tryon,
- establishing Tryon Street as the central transit spine, and
- encouraging residential development close to the employment core.

Urban design guidelines also provided for the careful integration of land uses and activities. Attention was devoted to the pedestrian system, open space, streetscapes, historic properties and development controls.
Finally, ten and twenty year development programs were laid out. A phased development strategy included:

- **Stage I**: the establishment of North Tryon as a major development area and the center for the residential renaissance,

- **Stage II**: the acceleration of growth and revitalization efforts aimed at First Ward and problem areas on Trade Street, and

- **Stage III**: emphasis on development shifts to South Tryon Street and the core’s north and east fringes

A series of special project plans completed during the 1980s gave shape to some of the development and design concepts posed in the Central Area Plan. Among them were plans for First Ward, Third Ward, Fourth Ward, West Morehead, Government Center and the Uptown Streetscapes.

In addition to the special project plans noted above, various other planning efforts have pursued the goal of creating a more vital, attractive Uptown. Locations for a future performing arts and a convention center have been studied as has the potential for a trolley system. The core area’s parking supply and employment base have been inventoried. An existing green space - Marshall Park - was redesigned, resulting in the removal of overhead walkways that blocked a dramatic view of the growing Uptown skyline. And a design was drawn for a park at the Square, Charlotte’s historic crossroads.
ECONOMIC PROFILE

METROPOLITAN CENTER

In recent decades, Charlotte Mecklenburg has emerged as a major metropolitan center in the growing southern United States. Currently the metropolitan area that centers on Charlotte is home to over 1 million people, ranking it 42nd largest among U.S. metro areas.

Historically, Charlotte Mecklenburg has served as the distribution and service center for a group of industrial counties that surround it. The internationalization of the economy and the growth of information processing have helped to catapult Charlotte Mecklenburg from regional prominence, however, to place in the worldwide marketplace.

EMPLOYMENT

Charlotte Mecklenburg’s economy has experienced robust growth in recent decades, with employment expanding at an annual rate of 6.7 percent between 1983 and 1987. This expansion coupled with increasing wage levels has attracted tens of thousands of commuters from surrounding counties.

In future years, Charlotte Mecklenburg is expected to maintain and enlarge upon its role as the major regional employer. The total number of jobs in the county is projected to increase from an 1987 figure of 327,000 to over 510,000 by 2005 - an average increase of 2.5 percent per year. To meet this labor requirement, an increase will be necessary in population growth rates and/or the already high inter-county commuting level.

The financial and service hub of the Charlotte Mecklenburg economy is Uptown Charlotte. In 1987, some 42,000 people worked there. Projections place the Uptown employment figure past the 67,000 mark by 2005. Nearly two thirds of these jobs are expected to be in the finance and related service areas.

A cornerstone of these projections is the assumption that the major regional bank headquarters that are located in Uptown Charlotte will continue to anchor the central city economy.

Note: This chapter is extracted from Alfred Stuart, James Clay and Associates, Economic Assessment and Projections for Uptown Charlotte, January, 1989.
OFFICE DEVELOPMENT

The dominant aspect of Uptown Charlotte is its array of office buildings. The towers occupied by financial, distribution and other businesses create a distinctive skyline. Together, these office buildings housed over 33,000 workers in 1987.

Office development will continue to hold an important position in Uptown in the coming decades as well. By the year 2005, core area office employment is expected to rise to 58,000. To meet the demand, an average of 300,000 square feet of office space will be absorbed each year. This means that over 7.4 million gross square feet of new office space will be needed.

HOTELS AND MOTELS

Since Uptown Charlotte serves as a major corporate center, it is also seen as a prime location for hotels. Current inventories show that there are 2,618 hotel rooms Uptown, and that corporate travelers account for 58% of their use. When office employment growth is linked to hotel demand, it is projected that business travelers will generate the need for nearly 800 additional rooms in the year 2005 above and beyond facilities now planned or under construction.

Conventions account for another source of Uptown hotel use. Three of the county's four major convention hotels are located Uptown, and these three hotels and the Convention Center host the majority of Mecklenburg's conventions. If the Convention Center is expanded, demand for hotel rooms will rise still more.

In short, it appears certain that the Uptown area will be able to support several more hotels by the end of the century.

POPULATION AND HOUSING

It is frequently noted that a substantial Uptown population helps to create a lively urban atmosphere. After all, if the Uptown area is a neighborhood too, there will be a built-in market for restaurants, entertainment and shopping. An Uptown that people call home takes on a comfortable, lived-in feeling that attracts visitors and makes them feel safe.

Currently, about 5,700 people live in Uptown Charlotte - a small fraction of the county's population. Polls indicate, however, that significant interest exists in Uptown living, particularly on the part of young, moderately affluent, single CBD workers. It is the lack of adequate or affordable housing that is given as the major reason for not living there.

Clearly, if we are to exceed Uptown's residential trend projections (6,800 - 7,200 residents are expected by the year 2005) more competitive housing must be built. And though little land is presently available for housing, some options could be pursued.

One possibility is to develop mid- or high-rise multi-family projects Uptown. Another more dramatic solution would be to redevelop a large area for higher density residential use. This could involve the removal of the existing concentration of low-income public housing to scattered sites throughout the city. Through a
major intervention of this sort it should be possible to more than double the Uptown residential population

RETAILING

Before the advent of suburban malls and shopping centers, Uptown was the area's dominant retail center. In 1963, 41% of Charlotte's retail sales occurred in the center city. Dramatic shifts in the retail market have occurred since that time, however, leaving Uptown with only 7% of Charlotte's retail sales in 1982. Consequently, the amount of space devoted to shopping has dropped precipitously as well.

CBD retailers now serve a more specialized market -- mostly Uptown workers, conventioneers, business travelers and people attending cultural events. And though trends indicate that each of these groups should increase in the coming years, a major retail revitalization will require that a larger proportion of the general public be drawn Uptown to shop as well.

Surveys of office workers and the general population indicate that a number of factors should be addressed if Uptown is to revive its retail market. A greater variety of stores is needed, for example, particularly a new department store. Another complaint is inadequate signage. The most basic problem is the lack of a critical mass of stores that would make a trip Uptown seem worthwhile.

One of the greatest hopes for a retail renaissance rests in existing and planned cultural facilities. Not only will a Performing Arts Center draw more people to Uptown, but it will help create a special ambiance. New retailing complexes should build on this quality, and be visible and conveniently located for passing visitors.

More important than Uptown's appeal to visitors, though, is the fascination it can spark in Charlotte Mecklenburg residents. The city's new cultural and entertainment facilities and the retail outlets that they can generate have the potential to attract Charlotteans Uptown to shop once again. The atmosphere of a vital, urban cultural district would be unique in the area and would provide an exciting alternative to suburban centers.

CONCLUSION

There is a strong interdependency, a synergy, between employment, population, hotels and retailing in Uptown Charlotte. And these components affect each other in many complex ways. Presently, development in the employment and hotel sectors is strong, while residential and retail growth are lagging behind. To achieve the balance of uses that is necessary for a healthy Uptown, major public private interventions may be needed.

A note of encouragement comes from a recent survey that shows that 86% of the population feels that the Uptown area is important to everyone in the region. This bodes well for building public support for future planning efforts and for meeting the costs of major improvements.

Furthermore, it implies that people understand that maintaining a vital central city is critical to the whole region's quality of life. A good analogy is that you can't keep a body running without a healthy heart.
TRANSPORTATION

Since the days of trolleys, Charlotteans have made efforts to ensure efficient access to uptown and ease of movement within the CBD’s boundaries. The major demand on today’s uptown transportation network comes from a growing labor force concentrated in the core area bounded by College, Church, Fifth and First streets. Current estimates put uptown workers at 42,500, but this number is expected to climb to 67,000 by the year 2005.

EXISTING CONDITIONS

Dramatic changes and new development in uptown demand that the transportation system be reexamined. Will the system meet the needs of an expanded workforce and the growing number of shoppers and event attendees that a revitalized central city hopes to attract? To answer that question, we must look at the system’s basic elements – transit, streets and parking.

TRANSIT

Uptown is well served by a bus system that can, and may need to, grow to support the economic health of the center city. At the present time, buses use through-routes for local service and looped routes for express service. The objectives of the system are to:

* Simplify transit routings,
* Minimize interference with auto/truck traffic,
* Maximize transit service to the employment core,
* Facilitate transit transfers, and
* Eliminate overcrowding at major loop points.

The basic concept of present transit routing is to serve Uptown through multiple transfer points. However, even after implementation of the Transit Mall on Tryon Street, boardings are still concentrated at the intersection of Tryon and Trade streets.
In the long term, a light rail system could enhance the growth potential of Uptown and the region. To keep this option open, a recent Transit Corridor Study that examined eight light rail corridors concluded that the Southern Railway route between Brevard and College streets must be preserved.

**STREETS**

Charlotte's historic crossroads -- Tryon and Trade -- are the principal Uptown thoroughfares. The rest of the overall circulation system is comprised of one way pairs (east west and north south) which move traffic through the core area.

Currently, congestion is not a problem on most Uptown streets. Only 54% of gateway capacity is in use during the morning peak hour. Access demands, however, are focused on the east side which has 40% of the peak demand while possessing only 31% of total gateway capacity.

In the long term, congestion may materialize at the I-277 loop interchanges. Significant road improvements will be needed unless better transit service can lure large numbers of area workers out of their cars.

Another apparent need is for some type of internal shuttle service. Uptown covers approximately 3 square miles and its commercial, residential and parking areas are too spread out for easy walking.

All in all, though, Uptown possesses a relatively strong transportation system that is an asset to attracting and accommodating economic growth. The system is relatively safe and congestion free, and has generous pavement widths on most key streets.

**PARKING**

Parking is a major issue, particularly for the future. There are 32,041 parking spaces Uptown, but 63% of these are in surface lots that will be developed eventually. Replacement spaces will have to be located in expensive parking structures.

Also, nearly half of the parking supply is restricted to the use of specific people, leaving a shorter supply of parking for the general public. And these restricted spaces are being used at only two thirds the occupancy rate of public spaces. This means that the present parking inventory is not being effectively used or managed.

**CONCLUSIONS**

Uptown profits from a strong transportation system, but attention to special needs will be required to meet future challenges. A growing workforce will doubtless bring congestion to the I-277 interchanges unless road improvements are made or transit service is expanded.

Transit service for the present should continue on Tryon with some operational improvements. Over the mid-term time frame, however, adequate operations can be maintained by moving some service to College and Church streets. In the long term, a single transit terminal should be considered as a way to meet transit needs as well as satisfying the objectives of the Tryon Street corridor.
Shopping and uptown were once seen as synonymous. Older Charlotteans recall with pleasure the trips they made as children to Uptown retail establishments to buy their school shoes and their Sunday finery. For most, these days are gone. Suburban malls will be the places today's children associate with the purchase of each year's wardrobe.

Uptown boosters have not given up on the Central Area's retail potential, though in fact, opportunities to revitalize the market are many. A number of concerns must be addressed to take advantage of these opportunities.

To identify the reasons why Uptown has lost its retail appeal, an initial study was performed by the Retail Task Force of the CCA. The study revealed that people are worried about security, particularly at night. There are concerns about street people and poorly marked parking. The lack of amenities for pedestrians bothers some people too - there aren't enough centrally located parks and public spaces, and the pedestrian system is inadequate.

**SUMMARY**

It is recognized that comprehensive revitalization of Uptown's retail core would require the full accomplishment of virtually all of the goals spelled out in both the Urban Design Study and the 2005 Plan. In addition, such a total restoration of the city center to its dominant retail position would require enough development to compete with the largest and best of the current and planned suburban centers - a scenario which is highly unlikely.

For the immediate future, Uptown's retail strategy should therefore reject the role of competing directly with conventional regional shopping centers. In effect, it has already done so - witness the departure of Belk and the probable closing of Ivey's.

However, a number of specialized niche in the retail framework remain - niche which are not necessarily well filled in suburban centers. And a number of special opportunities are, or will shortly become, available for initiating and strengthening a truly unique retail role for Uptown in the region.

The most visible market today is the downtown office worker. In most respects, this market is well served for its day-to-day needs—lunches, smaller shopper goods, office and business supplies, cards, gifts, and the like. But except for promotional or cultural events, Uptown workers receive very little encouragement to remain downtown after business hours or to revisit in the evenings or on weekends.

A second market which should be easily available to Uptown is the nearby or close in residential sector. This should be a larger, more affluent and more rapidly growing market than it is. However, even at its current size, it is woefully underserved. If the residential market is to reach its potential and become a major force in support of Uptown retailing, it must be stimulated and encouraged by bold development initiatives by both the public and private sectors.

Still another underserved market is represented by those who now, or will soon, patronize cultural and entertainment destinations. It is unfortunate that there are not more nearby restaurants to serve these patrons. Hopefully, the new developments adjacent to the Performing Arts Center will add to the supply of eating and spin off entertainment spots.

Another market ripe for cultivation is the growing number of business travelers and visitors—convention goers and meeting attendees who remain Uptown overnight. Uptown visitors often seek in vain for some diversion beyond the predictable hotel restaurants and lounges.

There exists, too, a component of retail trade which by its very nature is not well suited to the regional suburban center. These area merchants—usually small, one-of-a-kind entrepreneurs who depend upon serving an entire metropolitan region from a single location—who are interested in central space with an individuality and character of its own. Examples may be dealers in fine antiques or tailored fashions, specialized gifts or custom jewelry, works of art, musical instruments, rare books and prints, or quality imports.

Like any merchant, specialty retailers seek not only a good location, but accessible parking, security, cleanliness, customer amenities and a good environment for the presentation of their wares. It is hoped that some of the new structures which are planned will target these unique individual retailers for their spaces, rather than stores which can be found anywhere.

Another Uptown market is largely dormant too—the million plus people who live within reasonable driving distance of Uptown Charlotte—if there were just a reason for them to go there.

How can Uptown Charlotte tap and build on these various market segments? First, the city must reach out for the opportunities that are clearly at hand.

* Identify several large parcels and related sites which might be developed as higher density housing. If necessary, acquire, package, rezone, service, finance or otherwise encourage the private sector to move ahead with strong, creative designs that will attract new Uptown residents.

* Identify a major, well situated parcel for the development of a quality community and service center. This urban village center should include a gourmet supermarket, a pharmacy, beauty and barber shops, a dry cleaner, a travel
agent, a bakery, cards and gifts, and 15 to 30 other shops offering food, clothing and other specialty items. By serving the needs of the residential population beyond the basics, such a center can establish a larger specialized market of its own - perhaps spilling over into the downtown workforce. The village could include doctors and other offices and spaces for community activities.

- Take all possible actions to stimulate a "restaurant row" even if it only begins with three or four establishments. See that they have hours of operation which complement one another, assure that they have good, secure, well lighted parking, encourage joint promotions, especially with cultural and entertainment activities, and patronize them.

- Assure that Cityfair comes under competent management and that it is completed in ways that will strengthen it, better relate it to its neighbors, and permit it to become a more positive force.

- Inventory all retail space currently on the market or about to be offered in new buildings. Bring together principals and brokers to jointly develop overall merchandising plans and programs. It is senseless for each of these spaces to be competing with all of the others when a joint effort, supported by the city and the chamber, might well achieve a vastly superior result.

- Ascertain what it might take to bring the Alive After Five patrons into an enlightened Cityfair, new restaurant row, or other Uptown activities.

- Select key blocks of major streets for special development, design, leasing and streetscape treatment. These blocks will act as models for a new and livelier street scene.

- Capitalize on the initiatives of NCNB and First Union to place more people oriented activities at street level and to open Overstreet Mall to surface traffic. Sign it, light it and let the world know it is there.

- Take advantage of coming openings and groundbreakings to announce additional programs for the enhancement of Uptown.

- Sponsor flea markets and farmers' markets on a trial basis.

- Continue the strong events and promotional programs already in place. Set up machinery to better evaluate their results and effects. Use these events to bring more people into Uptown, then keep them there for a while by offering them good food and entertainment.

- Select a centrally located, full city block to become for Charlotte what Union Square is for San Francisco, the plaza in Rockefeller Center is to New York, or Boston Common is to that city. This will be painful and expensive, but potentially it can do more for Uptown than even the tallest new building. Like the projects noted above, it could have underground parking.

- Pursue the designation of an area for arts and crafts, possibly encouraging artists to live and work within the same area. The district could be devoted to studios, shops, and exhibitions. Similar areas could cater to antiques, collectibles and related goods.
* Fully examine the potential of the new convention center, especially how it relates to other key elements of Uptown. Be sure that appropriate reuses for the present site are found

* Conduct further evaluations of light rail and other mass transit possibilities. Even though these may be years in the future, the time to set aside the necessary land is now

CONCLUSIONS

Through much of 1989, the Retail Task Force of the Central Charlotte Association engaged in efforts aimed at strengthening and revitalizing Uptown's retail. There has been unanimous agreement that Uptown should be developed as a strong, vital and exciting heart of the region, offering a diversity of attractions and activities day and night, throughout the year. It should be a place with a strong appeal to children and families as well as visitors and residents.

The basic strategy for retail development is to focus efforts on capitalizing upon and developing specialized niches within the broad retail market. Actions are also required to increase the generators of people activity in Uptown while enhancing its environmental attractiveness.

Immediately ahead, the following actions are highlighted as key elements required to strengthen retailing in Uptown:

* Retain City Fair for retail and other tenancies that generate people movement and activity.

* Make on street parking available in the core area from 6:00 p.m. to 5:30 a.m. Monday through Friday and all day Saturday and Sunday.

* Prepare a plan for the expansion and improvement of the overstreet mall system considering the needs for street level connections and for signage to highlight means of access. Also identify criteria to guide decisions on system expansion.

* Establish an Uptown trolley to function as a major attraction creating a unique element of excitement and entertainment for both visitors and residents.

* Begin planning for a redevelopment of the old Convention Center and Fish and Oyster sites as a mixed use development. This project should include a transportation terminal, office, hotel, retail and entertainment uses together with the very best in pedestrian scale design features.

A thriving retail and entertainment component is critically important to the future of Uptown.
GROWTH FRAMEWORK

Across America, regions are concentrating attention on their central cities. Downtown investments are widely seen as investments in the health and economic competitiveness of the whole metropolitan area. Each city is different, however, and care must be taken to employ the strategies best suited to a particular urban area’s character and needs. The best results from revitalization efforts come when plans accent the city’s strong points (such as outstanding architecture, a waterfront or cultural or economic vitality) and devote significant attention to weaknesses too.

As Charlotte’s Uptown matures, its strengths and weaknesses have become increasingly evident. Plan participants identified both to provide a strong foundation for the design plan.

STRENGTHS

Uptown Charlotte benefits from a strong local economy and continuing civic interest. Additionally, the following characteristics are assets to build upon:

- excellent access to the surrounding region and nation via the interstate system and air service,
- an active business community that supports Uptown growth and is willing to cooperate with the public sector for Uptown’s benefit,
- a history of successful planning over the past forty years exemplified by the fulfillment of the 1980 Central Area Plan,
- a clean and increasingly attractive Uptown environment due to improvements in public spaces, streetscapes and architectural qualities,
- a strong office employment base that provides a solid foundation for growth and development diversity,
- a growing cultural, entertainment, educational, and events base that increases the vitality of the city and region,
- attractive residential areas inside and just outside the freeway loop, and
- relatively safe and congestion free streets within the I 277 freeway.
WEAKNESSES

Like most U S  downtowns, Central Charlotte is faced with a growing decentralization of economic and development activity. Shopping centers and employment complexes are popping up all over the region to cater to suburban residents. Since the community is less reliant on Uptown that it once was for its everyday needs, it’s easy for people to forget about the special environment a central city can provide.

Some of the problems resulting from the decentralization trend are:

* eroding competitiveness in housing, and in retail and convention business,

* a conflict between pedestrian, transit and cultural uses in the Tryon Street Mall area,

* the lack of activity past the close of the business day,

* weak linkages between the areas inside and outside the freeway loop,

* pressure to locate a sports facility in a rural or suburban location,

* the high cost of parking for commuters and short term users,

* negative perceptions concerning safety and availability of convenient parking,

* areas that are generally unattractive, such as blank walls, poorly developed surface parking and inadequate streetscape improvements,

* an inadequate vision for long-term redevelopment of under used land,

* a weak understanding of, and commitment to, long term transit options within Uptown, including buses, shuttles and light rail service,

* developing congestion at I-277 interchanges, and

* the ineffective use and management of the present parking inventory

CONCLUSIONS

It is only by maintaining and enhancing the preeminence of the Center City in the region that the quality of life in an urban setting can be fully realized.

The unique visual qualities of Uptown, its excellent regional accessibility, its emerging cultural and entertainment amenities, its many opportunities for economic growth and its long history of planning to meet challenges, all of these offer the strengths necessary to overcome or mitigate weaknesses.

The 1990’s offer a unique opportunity to create a sense of place considering design quality and public social life as well as economic health.
DEVELOPMENT VISION

Urban Design Plan participants considered a number of alternatives as they sought to answer the question “What will Uptown Charlotte be like in twenty years?” Uptown’s future depends, after all, on what actors become involved in the development scene in the central city and in the rest of the region as well. Looking at the alternatives enables us to focus on what qualities are most vital to the urban core’s success and what actions we must take to capture that success.

One alternative is that current Uptown trends will continue. The business climate would stay strong, but retail, visitor, and residential futures would be limited. Another option is for a loose knit growth pattern with modest growth within the core area accompanied by increased development at, or immediately outside, the freeway loop. Finally, a compact growth form is possible. Such a pattern would use a strong employment core as the foundation for an ever enlarging mixed use pattern.

A vision for Uptown’s future draws from the notion of a compact core coupled with the importance of development beyond the I-277 loop and the linkage of the core area with the pattern of surrounding neighborhoods. Beyond the freeway loop, specific attention is drawn to the CPCC/Midtown and JCSU/West Trade areas.

The following principles serve to focus limited resources and civic energy on a few things that count most, in the short-term and the long-term as well.

Uptown Living. Attracting people to live Uptown is vital. A nucleus of residents could help to support shops and restaurants after five o’clock and could create a neighborhood atmosphere that would attract other people too. A larger Uptown population would also mean less commuter traffic. To make this happen, the central city must become an attractive living environment with the services that residents need. The linkage of Uptown with neighborhoods just outside the freeway loop is also an important feature for the future.

Currently the challenge is twofold. First, we must continue to support and promote the Fourth and Third Ward neighborhoods. Second, a demonstration project should be developed that capitalizes on the potential for mid rise, higher density residential living. The market demands a location that is convenient to employment, has an attractive site and features rental units tailored to the targeted population.

Working. Office development is an important component of the regional economy. Uptown’s strength as a financial center needs to be maintained and used to leverage growth in other service jobs and to draw more corporate headquarters.
The compact and intense office employment core provides a unique identity and value for Uptown. This character needs to be protected from disappearing with a dispersion of high-rise office buildings.

**Shopping**  Priority should be given to the expansion of specialty and comparison retailing in the North Tryon cultural retail district. Retailing is an essential element for the long-term vitality of Uptown beyond weekday working hours.

To ensure success, potential shoppers, besides office workers, must be targeted and captured. Some likely prospects include residents of close-in neighborhoods, patrons of current and future cultural and entertainment destinations, and the growing number of travelers and visitors to Uptown. Retailing activities should focus on smaller one-of-a-kind enterprises selling antiques, tailored fashions, works of art, specialized gifts, imports and specialty restaurants.

**Getting Around**  Mobility is a key to the attractiveness of Uptown as a regional center. It must be easy to move in and out of Uptown and to travel within its boundaries. Further, a sound Uptown future requires a balance between private vehicles, transit and pedestrian movement.

Transit service, in particular, will be critical to fulfilling the long term employment growth potential for the city center.

An examination of transit routing and transfer options indicated that the following actions should be taken:

* Continue to focus bus activity on Tryon Street but explore ways to reduce congestion at boarding areas.

* Consider shifting more buses to College and Church to relieve pressure on Tryon in the mid-term time period.

* Consider a single terminal when service levels warrant it. The preferred location would be on the block bounded by Trade, the railroad, Brevard and Fourth.

The Uptown street system, within the freeway loop, will continue to operate at acceptable levels. The 277 ramp and interchange congestion will require attention in order to offer feasible solutions.

Development of shuttle service in the core area should be a short term objective.

**Parking**  The amount, type and location of parking is a critical ingredient of Uptown’s health and environmental quality. New parking decks and lots must be carefully located, designed and managed. On street parking can be a vital ingredient to enhancing activity Uptown between 9 to 5 on weekdays.

**Designing for People**  The good city is a place that is safe, attractive and comfortable. This means that the design of the core area’s circulation system, parking, public spaces and buildings must consider both the user and the viewer. And when a new project is built, thought must be given to the development’s impact on the total environment, not just to its individual features.
Most important, the central city must be designed to welcome pedestrians. There must be plazas and parks where people can picnic and read the newspaper, and benches where they can rest and reflect. Streets should be more than roadways—they should be designed to provide identity and beauty to Uptown. Buildings, too, should be more than mere structures—they should offer interesting details at eye level, intriguing doorways, and beckoning windows. This sort of lively street scene is needed to lure suburbanites Uptown to shop.

Special streetscape treatment should create a unique pedestrian scale and character for the Church and College Street corridors. Efforts should continue to improve the appearance and functionality of Tryon Street.

Accenting Special Features. Uptown Charlotte possesses many of the elements needed to create an exciting, livable regional center, but care must be taken to preserve the city's special features. The Government Center, existing and planned cultural and entertainment facilities, and convention and merchandise centers are all important assets. An NFL stadium would bring more energy to the core area too.

Emphasizing Distinctive Areas. Uptown is composed of distinctive subareas which require attention. These areas are significant because Uptown's most intense activity is concentrated there. The basic subareas are: the Uptown residential area, the office/employment core, the cultural/retail area, the North Tryon district, Government Center, the West Trade corridor, the East Trade corridor industrial area, the Midtown/CPCC area, the JCSU/West Trade corridor, and the neighborhoods outside the freeway loop.

A special identity should be promoted for the emerging cultural area on North Tryon Street. This area has a solid retail potential.

Special short term emphasis is needed to enhance the growth potentials for the Midtown/CPCC and JCSU/West Trade areas.

The Trade Street corridor between Five Points and Presbyterian Hospital offers an opportunity for development of a main street beyond Tryon, College and Church Streets.

In the long term, the Seaboard Railway Station area along North Tryon, and the area of South Tryon beyond the I-277 freeway loop offer unique development opportunities as well.

Educational Opportunity. In this age of technological advances, retraining and skills development are becoming increasingly important. Uptown, with its central location and its concentration of workers, has a unique chance to capture this educational opportunity. The following three actions are suggested: (a) develop a joint high school and community college program, middle college for 11th and 12th grade students, (b) establish a K-8 school, and (c) develop a strategy for the use of Grady Cole Center and Memorial Stadium by Central Piedmont Community College.

Highlighting Personal Safety. An active center city requires a setting in which people feel a strong sense of personal security. The factors of physical design and social behavior that adversely affect safety require continuing attention.
DEVELOPMENT VISION MAP
DESIGN PLAN

It is the challenge of the Urban Design Plan to integrate a broad range of land uses and intensive activities into a compatible whole. Guided by the plan, the core area should become a place where the dynamics of cultural facilities fuels the excitement in the retail market, a place where people are anxious to live and play.

To help Uptown Charlotte reach its potential, the plan lays out a long-term growth form for the Central Area and defines key design principles and strategies.

GROWTH FORM

The direction that development takes is a basic concern in the plan for the Central Area. An efficient, safe and humane environment that is alive with activity can be realized to the fullest only if all the elements of the area work in harmony.

Achieving vitality and quality starts with the recognition of the unique character of the Central Area’s urban form. The plan envisions a rich, urban mosaic composed of several easily identifiable districts and numerous special developments, all served by a street network that is accommodating to transit, private vehicles and pedestrians.

DISTRICTS

The central city districts already display characteristics worth nurturing along with real economic potential. These districts can be placed in three categories: those in the employment core, those that frame the core, and the transition areas that lie outside the I-277 freeway loop.

The Employment Core establishes a compact, mixed use development pattern. Of the present 42,500 employees Uptown 78% are employed within this area. And this pattern of employment concentration is expected to continue. In addition, there are several significant subareas that give diversity and character to the area.

* Tryon Mall Corridor
* Square and Plaza Park
* Cultural/Retail Area
* College Street Corridor
* Overstreet Mall System
* South Tryon Area
The Framework Districts offer a lower intensity of development and introduce additional development diversity. The following subareas merit special recognition:

- Government Center
- First Ward Residential
- North Tryon Residential Mixed-Use Area
- Fourth Ward Residential
- Third Ward Residential
- West Trade Mixed-Use Corridor
- Gateway Center
- East Trade Mixed-Use Corridor
- McDowell Gateway Area
- Industrial Mixed-Use Areas

The Transition Districts lying between the I-277 loop and ring neighborhoods offer a variety of opportunities to link Uptown with surrounding residential areas. The districts also have the potential to complement existing development within the freeway loop. The most significant, emerging subareas include the following:

- JCSU/West Trade Area
- CPCC/Midtown Area
- South Tryon Gateway
- North Tryon Gateway
- South Boulevard Corridor

SPECIAL FEATURES

It is important to retain, nurture and promote a variety of special features that only can be found Uptown. These features are important to the character and role of the Central area. They are:

- a Convention Center,
- educational opportunities,
- cultural facilities including the new Performing Arts Center, Spirit Square, Discovery Place, Library and Afro-American Center,
- sports center, and
- unique retail and entertainment offerings including the potential for an NFL Stadium

ACCESS

For the Central Area, ease of accessibility and movement are prerequisites to success. Attention must be turned, therefore, to the street system, transit, parking, traffic flow and pedestrian circulation. These features are discussed under the headings of Transportation Elements and Pedestrian Elements.
TRANSPORTATION ELEMENTS

Future transportation needs in Uptown Charlotte are estimated based upon employment and population projections of 77,100 and 19,100 respectively. This reflects the compact development growth scenario.

The results of the analysis of future transportation conditions for Uptown are summarized below:

- **Growth**  Population growth will be heavily concentrated in the first and fourth Wards. Employment growth will be focused in the Tryon Street corridor with 83 percent of future Uptown employment being located in this 25-block area under the Compact scenario. Two secondary activity centers, the Government Center and West End Gateway, will account for seven and four percent, respectively, of future Uptown employment.

- **Shuttle Service**  Local circulation within Uptown could be facilitated through the development of two shuttle transit routes—the Tryon Shuttle and the Third/Fourth Shuttle. Eighty-eight percent of future employment would be located within two blocks of these routes. Annual operating costs would be approximately $600,000 to $650,000.

- **Rail Corridor**  The Norfolk Southern railway corridor between Brevard and College Streets should be preserved for possible future use as the Uptown component of a regional light rail transit (LRT) system.

- **Bus Routing Terminal Option**  The present bus routing concept in Uptown should be retained with minor operational and bus waiting area design changes made to address sidewalk congestion around existing bus stops. At such time in the future when an off street terminal for transit transfers may be warranted, the most appropriate terminal site would be the block bounded by Trade Street, Brevard Street, Fourth Street, and the Norfolk Southern Railroad.

- **Parking**  Under the Compact scenario, there would be the need to build between 19,800 and 27,700 new parking spaces in Uptown. This assumes an increase in transit’s share of AM peak period Uptown travel to 15 percent versus the present 9 to 10 percent. It also assumes the need to replace at least one-third of the existing surface parking spaces, which would be lost through new development.

The private sector should continue to play the leading role in providing new parking, but public/private partnerships may be required to ensure that adequate parking is developed in appropriate locations.

- **Traffic Flow**  The most serious future traffic congestion problems will be associated with certain segments of the Uptown freeway loop and its ramp connections to the surface street system. Particular problem areas will include the east leg of the I-277, connections between the freeway loop and Independence Boulevard, the Church/Tryon/College ramps on the north leg, and the interchanges of I-77 with the Brookshire Freeway and with I-277. Ramp capacity and system constraints require evaluation leading to technical and feasible solutions, and a suggested priority list.
Within the freeways loops, the Uptown street system should continue to operate at acceptable levels of service, although increasing volumes will raise cordon line capacity usage to 85 percent versus 54 percent in 1988.

Opportunities to improve capacity as new development replaces existing uses should be carefully examined measuring the need for vehicular circulation together with the environmental and development impacts of capacity expansion.

PEDESTRIAN ELEMENTS

With increasing numbers of employees, visitors and residents in Uptown, a well organized, developed pedestrian system is important to the quality of the environment. The need for a strong pedestrian system requires continuing attention to the following:

* Direct linkages from transit and parking facilities to employment, retail and cultural/entertainment facilities

* Direct linkages from residential areas to the employment core

* Link the Government Center to the employment core

* Link the development of North and South Tryon with attention to the College Street and Church Street environments

* Strong linkage between the Overstreet Mall and the street level

The creation of a truly mixed use environment is dependent on strong pedestrian linkages.
DESIGN PRINCIPLES

Vital urban places don’t happen by accident, they happen by design. Take a look at the nation’s most successful city parks and plazas and you’ll recognize many common elements—places to sit and gather, things to eat, a kaleidoscope of activities for passers-by to watch and enjoy. Six design elements should be given particular attention as central city development takes place: a unique sense of place, human scale development, a sense of quality, a feeling of security, a variety of access options, and an active environment.

Unique Place

A successful core area presents a strong, positive image as the center of a larger region. It is a special place, with a feeling that can’t be duplicated anywhere else in the region. This can be accomplished in several ways:

* visually, by highlighting the importance of gateways, significant corridors and key locations, such as the Square and Marshall Park,
* culturally, by providing and maintaining buildings and open spaces for a wide variety of public assembly activities,
* socially, by creating public spaces and opportunities so that everyone can enjoy Uptown life,
* economically, by emphasizing the importance of finance and finance-related employment while expanding other opportunities at special address locations,
* locationally, by continuing the focus of governmental activities in the government center area and by expanding its attractiveness by concentrating on design quality, public art and open spaces and programmed events, and
* educationally, by creating a mix of learning programs that are responsive to student needs by capturing the special opportunities of central location and by coordinating educational services offered by different providers.

Human Scale

A livable city is more than a collection of streets and buildings, it must be a place that considers the needs of the people who live, work and shop there. A pedestrian making a trip from the office to the bank, for example, should have a chance to gaze in a shop window at an interesting display, to buy a newspaper or to stop for a rest on a well placed bench. The City’s buildings and public spaces should be arranged in such a way that people feel safe and comfortable using them.

A welcoming urban environment can be created in several ways:

* architecturally, by presenting pedestrians with human-scale surroundings—buildings with interesting windows and doorways, varied wall features and roof variations,
* environmentally, with the use of a variety of spaces that can encourage social life and entertainment or that serve as buffers or as calming islands in the midst of intense development, and

* physically, by creating a unity of development at ground level by linking buildings and open spaces. A coherent Uptown environment requires some streetscape improvements along with the integration of the Overstreet Mall network with existing streets. Pedestrian improvements are called for to link the Government Center area to the corridor formed by Church, Tryon and College streets, and to link that area to the Government Center. A transit shuttle service is also needed to serve Uptown pedestrians.

Quality

The need for aesthetic quality Uptown is becoming increasingly clear. For the Central Area to stand out as the premier employment and cultural hub of the region and to establish itself as an important retail and residential area, it must have a distinctive character and magnetism. Aesthetic values are an essential element in building long term health and well-being for the Central Area.

To ensure design quality for years to come, a commitment must be made to meeting the standards of the Urban Design Guidelines for Uptown. These performance standards draw attention to the high expectations the public hold for the Central Area.

Security

The safety of residents, employees and visitors is paramount to a successful city center. Streets and open spaces must be well lit, and visibility must be assured. Pedestrians must feel that they can walk the Uptown streets without fear of being approached in a threatening manner or having their property endangered. Promoting a safe environment in the Central Area will do much to increase the area's activity beyond the end of the business day.

Mobility

As Uptown activity increases, so must the area's capacity for movement. Road and transit improvements will be needed in addition to shuttle service and expanded ride sharing and parking services. The entire region will benefit from increased transit options.

Activity

If the Center City is to remain active after the end of the business day, Uptown workers have to have ample reasons to remain there, and other city residents must feel safe and comfortable Uptown in the evening hours. As has been noted previously, a substantial Uptown residential population can help. Residents would provide a built-in market for business and would serve as a natural security mechanism -- the presence of a crowd make individuals feel safe.
To capture the evening audience, cultural and entertainment opportunities must be expanded. The variety and number of shops should be encouraged to grow. More festivals, events and conventions should be stimulated. Attention should be devoted to accomplishing the goal of evening activity in these ways:

- **Commercially**, by concentrating an assortment of specialized retail, restaurant and service activities in a central location and developing a strategically placed “village center” for residential convenience goods and services,

- **Competitively**, by expanding the Convention Center and locating an NFL Stadium Uptown, and

- **Through excitement**, by fostering people-oriented experiences that differ from the increasing isolation of the suburbs. Spaces should be designed for public gatherings, and events should be staged to draw people in. Uptown design must also consider, and sometimes even favor, the pedestrian over vehicular traffic.

**DRIVING STRATEGIES**

The Urban Design Plan highlights many positive attributes to pursue over the next ten years and beyond. The primary intentions of the plan are to:

1. allow for and encourage an orderly yet intensive development pattern in the Central Area with a mixture of uses,

2. make the Central Area a place that attracts residents, employees and visitors, and

3. encourage a distinctive Uptown character that extends from the Square to the edges created by the ring of neighborhoods beyond the 1277 loop.

A wide range of actions are needed to meet these desires. The essentials of the plan, however, can be characterized by a few simple strategies. They include:

- continuing Uptown growth momentum and identity with the construction of a new Convention Center and NFL Stadium,

- expanding lifestyle opportunities by offering a wide range of residences at urban densities together with supporting commercial services,

- continuing to develop a compact, high density core that acts as the focal point for the center city and region,

- implementing a business retention and recruitment effort to help diversify employment,

- building a strong retail sector with an accent on appropriate restaurant, entertainment and specialty items,
• designing the physical setting for pedestrians considering their needs for comfort, convenience and safety;

• encouraging the development of cultural and entertainment facilities, cultivating new educational opportunities,

• highlighting the distinctive design and development features that define the Center City district,

• developing a strong transit system geared towards the needs of potential and current users over the short and mid-term time frames, and exploring the light rail option for the long term,

• improving the efficiency of the street system and striking a balance between the needs of pedestrians, private, vehicles, transit and shuttles,

• expanding and managing the parking system considering street capacity and short and long-term parking user needs,

• providing zoning within the I-277 loop that reinforces the unique use features of the various districts and defines development standards to guide development intensity and quality, and

• creating a network of public spaces that is integrated with an adequate system of pedestrian ways - such a system should stimulate and support the highest quality of development

These key strategies lay the foundation for building a short term action program that can be enlarged as the 1990’s progress
ACTION PROGRAM

A healthy Uptown is a dynamic place, a place where growth and change are expected. The Urban Design Plan recognizes this dynamism and does not attempt to portray a picture of the Central Area that is frozen in time. Instead, the plan establishes a framework for Uptown's development by providing guidelines for anticipating and structuring growth and change. It is hoped that in this way, we can build in the positive features of the past, take advantage of current realities and pave the way for exciting opportunities.

CRITERIA

The Development Program focuses on the criteria of consensus, timing and key growth objectives.

CONSENSUS

Successful implementation of the plan depends upon joint public and private acceptance and support of a long term vision for Uptown. In other words, area leaders and citizens must agree on the kind of central city they want, and they must affirm the importance of the area to the region.

- Action must proceed from a City Council-adopted Plan and from public leadership
- Action requires private leadership and support
- Action will need to be built upon the tradition of public/private cooperation

TIME

Plan implementation will be evolutionary, occurring in phases. Economic market conditions and public resources must be taken into account as the earliest implementation steps are selected.

- A three year action program is needed that responds to the most immediate public and private constraints and opportunities
- A continuing planning process is required to annually update action proposals throughout the 1990’s. This approach should eliminate the feeling everything must be done at once.
KEY OBJECTIVES

The way our center city will function and look in the future will result from the vision people hold today and from the effort and commitment they are willing to devote to implementation. As we consider action, we must resist the urge to get bogged down in details. Our resources should, instead, be concentrated in the following areas:

- planning,
- zoning,
- districts,
- special features,
- access, and
- organization

Planning

Coordinate planning efforts with the Ten Year Capital Needs Inventory, Capital Improvements Program and revenue sources.

Zoning

Continue attention to high development and livability standards by considering the needs for specialized signage, concentration of the highest use intensity in the core area, and conforming mapped zoning districts with proposed land use.

Districts

Focus development attention on immediate opportunities and critical problems of key central city districts:

- Build on the unique character of the high density mixed use core area
- Continue building the residential base, placing primary emphasis on existing residential areas, and secondary efforts on new housing initiatives
- Foster a linkage between the areas inside and outside the I-277 loop
- Improve the relationships of the ring of neighborhoods with the center city area
- Clarify the identity and potential of the emerging cultural, retail area of North Tryon
- Improve mid and high rise residential development potential in the North Tryon corridor
Special Features

Continue attention to developing a positive image and attractiveness of the center city considering the contribution of unique features and amenities

* Continue support for development of cultural activities
* Expand entertainment offerings considering eating out, sports and special events
* Continue convention business promotion and development
* Foster expanded educational opportunities
* Expand retail services for residents
* Develop urban open space and pedestrian linkages, and design amenities of buildings and their sites

Access

Continue transportation system development, considering the importance of balancing street capacity, parking supply and transit investments

* Modify bus transit routing and transfer activity. Ridership needs must be balanced with the capacity of the Tryon St Corridor
* Address vehicular congestion in terms of the long term requirements for comprehensive transit service improvements
* Improve inter Uptown mobility by looking into pedestrian and shuttle service needs
* Protect future light rail transit options

Organization

Continue support for consensus building and positive public/private relationships. Define who needs to do what, when and how
DEVELOPMENT FOCUS

In preparing a realistic development program, recognition must be given to current initiatives, market capabilities and public capacities. These factors must be considered in the phased implementation of the most critical development projects.

Current Initiatives

A wide range of recent projects has contributed to Uptown’s dynamic atmosphere. Highlights include:

1. Discovery Place’s Omnimax Theatre and Expansion
2. Spirit Square renovations
3. Fourth Ward Residential
4. Renaissance Retirement Center
5. Dunhill Hotel Renovation
6. City Fair Retail Complex
7. Apparel Center
8. Days Inn Hotel
9. Public Library
10. Arequipa Park
11. NCNB Tower/Retail Complex
12. Performing Arts Center
13. Interstate Office Tower
14. Plaza Park
15. Two First Union Renovation and Park
16. One First Union Office Tower
17. Omni Hotel
18. Foundry/Cedar Street Depot Renovation
19. Gateway Center Office/Retail Complex
20. Compr Hotel
21. First Ward School Expansion
22. YWCA Daycare Center
23. Afro American Center House Exhibit
24. Federal Reserve Bank
25. Charlotte National Building
26. Charlotte-Mecklenburg Government Center
27. Courts Building and Intake Center
28. Natatorium (Swm Center)
29. Vietnam Memorial
30. CPCC Parking
31. 3rd/4th Street Offices
32. Kings Drive Retail
33. Midtown Center Renovation
34. South Tryon Office Project
35. Hyatt Hotel
36. Sterling Suites Hotel
Pending projects that have been announced or are under public discussion include:

A Carillon Office Tower, Retail and Hotel
B Discovery Place Parking/Residential
C Gateway Center Office and Mixed Use development
D Seaboard Station Adaptive Reuse
E Convention Center and Hotel
F Transit Terminal
G NFL Stadium
H Fourth Ward Residential
I First Ward Fire Station
J Old City Hall Renovation
K CPCC Improvements
L Midtown Redevelopment for Offices
M Sugar Creek Improvements
N Five Points Area Adaptive Reuse
O Festival Location in Government Center Area

Market Opportunities and Constraints

Growth potential is grounded in the market place. In Uptown, the market is comprised of offices, housing, hotels, retail establishments and public facilities. Market conditions are summarized below.

Office

It appears that there are about 12 million square feet of office space Uptown. The average growth over the 1975 to 1988 period was 200,000 square feet per year, with an annual absorption of 400,000 square feet between March, 1983 and March, 1988.

Based upon employment growth from 42,500 to 67,000 workers by the year 2005, an additional 300,000 square feet should be absorbed each year.

Housing

Trend projections provide a very limited residential growth future for Uptown. Under existing conditions, population will only grow from the current 5,700 persons to just 6,850 by the year 2005.

There appears to be, however, potential for accelerated residential growth. First, there is a possibility that several thousand more housing units could be absorbed by Uptown workers. Second, a 1988 survey of the county's general population indicated that middle to upper income households are the most likely new residents for Uptown.

Significant interventions would be required, however, to change negative perceptions and create the positive neighborhood qualities needed for residential expansion.
Hotels

Currently, there are 2,618 hotel rooms Uptown. The 2005 forecast shows a new room demand of 1,500 plus the need to replace 350 older, existing rooms.

Recent development (Days Inn and Compi) and planned construction (First Union and NCNB Complexes) should provide about 1,100 rooms, leaving a remaining demand for 750 more. In addition, an expanded convention center is likely to create the demand for still more accommodations. Three new hotels beyond planned construction is a realistic expectation beyond 2005.

Retail

Uptown retailing is now in a weak and declining position. Principle strengths are in the 42,500 people who work Uptown and in the potential for unique, specialty attractions with a community and regional draw.

Uptown workers, visitors and residents represent a significant market base for shopping, but it appears significant intervention will be required to revitalize Uptown retailing.

Public Facilities

Development dynamics are improved by major public assembly and cultural facilities. Preliminary studies indicate the market demand for a Convention Center of 750,000 square feet with 300,000 square feet of exhibit space. Regional interest and market conditions also indicated an opportunity for an NFL Stadium with about 70,000 seats.

The vitality of the Center City will be boosted further by Discovery Place and Spirit Square expansions and a new Performing Arts Center.

Public Capacity

The capacity of the public sector to support development is a function of legal authority, financial resources and organizational capacity. Public commitments are in some cases essential ingredients of development. The development program, therefore, must prioritize the need for public support on a realistic basis. This requires attention to:

* status of Ten Year Needs Assessment and updating process,

* commitments of the funded five year Capital Improvements Program and annual Capital Budget,

* need of availability and of enabling State authority for revenue sources and implementation,

* local governments organizational capacity and commitment to existing projects,

* opportunities offered by the private sector for joint venture projects.
IMPLEMENTATION

To convert our vital Uptown vision into reality, we will have to draw on significant resources. And at a time of increasing suburbanization and severe public funding limitations, it's clear that innovative funding methods will be demanded.

We must set clear priorities, then seek participation by the private sector in order to meet our goals. The steps outlined below attempt to identify the most important projects and activities that require attention.

ACTION STEPS

Over the next several years, special efforts must be made in a variety of areas so progress will continue in meeting the plan's long term expectations. These efforts include:

* planning for the Center City throughout the 1990’s,
* strengthening Zoning to meet Center City development objectives,
* continuing the development of distinctive districts with the center city,
* strengthening unique uses and activities,
* improving access to, and mobility within, the center city, and
* strengthening the definition of action roles, responsibilities and schedules to meet center city development opportunities and problems.
PROGRAM

Based on key objectives, on essential design principles, and on market conditions, the Development Program is defined.

The thrust of this Program is twofold. First, it is intended to continue important development momentum now underway. Secondly, it is intended to initiate actions that can create critical movement toward the Center City vision.

The program of activities that follows is presented in six categories, as illustrated below. Each activity is defined in terms of:

- action expected
- assigned responsibility
- scheduled for action
PLANNING

Recognizing the need for continuing planning and strategy development as a basis for decisions, the following activities are highlighted

Capital Projects  The Capital Needs Inventory and Capital Improvements Program should continue to be used as the primary public investment planning and budgeting tool

  Responsibility  City and County governments
  Schedule  Annual budget process

Plan Monitoring  Implementation progress will be evaluated annually, and every three years the plan will be updated

  Responsibility  Planning Commission, Staff and Urban Design Task Force  The task force will continue in an advisory capacity to the Planning Commission
  Schedule  The first annual appraisal will occur in FY91 with an initial updating process to occur FY93

Public Land Holdings  All publicly owned lands are to be used or disposed only with a determination of conformance with this Plan

  Responsibility  Local Government with recommendations on Plan conformity by the Planning Commission
  Schedule  At the request of a Governmental Agency  The Mandatory Referral procedure administered by the Planning Commission is to be used

Public Project Design  All public capital projects are to be consistent with the urban design standards called for by this Plan

  Responsibility  Government Agencies with recommendations on Plan conformity by the Planning Department and Planning Commission if Mandatory Referral procedures are required
  Schedule  At the request of a Government Agency

Security  Maintain an ongoing assessment of personal safety issues and initiate attention to corrective actions required

  Responsibility  Joint effort of Charlotte Uptown Development Corporation (CUDC) and Central Charlotte Association (CCA)
  Schedule  Annual assessment of conditions and recommendation on action steps
EXISTING ZONING MAP

Urban Design Plan 1989
Surface Parking Design  Explore methods to improve site development conditions of surface parking lots, to improve enforcement of existing requirements, and, to reduce building demolitions resulting in inappropriate surface parking locations

Responsibility  Planning Department and Building Standards

Schedule  FY91

Directional Signage  Explore methods to meet the unique directional and traffic signage needs of Uptown visitors

Responsibility  Uptown Transportation Council in cooperation with the Charlotte Department of Transportation

Schedule  FY91

On-Premises and Billboard Signs  Explore methods to improve identification signage considering the need to encourage pedestrian oriented signs, scale signage to building mass, allow artfully illuminated signs to animate nighttime, offer flexible use of marquis signs, provide opportunity for temporary special event signage, delineate different sign districts with Uptown and government center, cultural and retail area, etc., and remove billboards  Emphasis should be given to creation of a "Sign Art" character for the Core District

Responsibility  Planning Commission and Staff will initiate preparation of a policy guide suggesting a subsequent zoning amendment process

Schedule  FY91

ZONING

Recognizing the need to satisfy market demands—and to address the expectations for creation of opportunities as well as conservation and design quality, the following regulatory actions are highlighted

UMUD Zoning District  Amend the UMUD District by including a Floor Area Ratio (FAR) standard that will limit commercial use intensity outside of the employment core. Specific areas with existing UMUD zoning for application of the FAR include the North Tryon area beyond Seventh, the West Trade corridor beyond Mint, and areas outside of the I-277 loop. New areas for UMUD rezoning with the FAR limitation include B-2 areas in the McDowell corridor, B-2 areas of the CPCC/MidTown area, and any additional applications of UMUD zoning outside the I-277 loop

Responsibility  Planning Commission and Staff will initiate evaluation and preparation of text and map amendment package for consideration by City Council

Schedule  FY91/92
Neighborhood Commercial  Undertake definition of potential “Village Center” retail locations and subsequent rezoning. Consideration is initially focused upon the West Trade/Scrap Yard area, the North Tryon area and MidTown area

Responsibility  Planning Commission and Staff will initiate evaluation of development potentials including possible rezoning initiatives and be responsive to private rezoning and development initiatives

Schedule  FY91 and Ongoing

Zoning Enforcement  Strengthen zoning standards enforcement and improve or clarify the interpretation and variance processes

Responsibility  County Commission and Building Standards

Schedule  FY91 and Ongoing

Industrial Zoning  Change the remaining I-2, 2 and 3 zoning to the Urban Industrial zoning category. The rezoning strategy is to consider the degree of non-conformities that would be created as a factor in scheduling proposed rezoning actions

Responsibility  Planning Commission and Staff will initiate evaluation and preparation of map amendments for consideration by City Council

Schedule  FY91/92

Sign Standards/Zoning  Strengthen sign standards of the zoning ordinance consistent with policy for on premises and billboard signage

Responsibility  Planning Commission and Staff will initiate preparation of text amendments for consideration by City Council

Schedule  FY92

DISTRICTS

Recognizing the importance of enhancing the vitality and development character of various use districts, the following measures are outlined

Area Plans  Prepare a report that highlights recommendations contained in center city adopted area plan. Annually report progress toward meeting implementation expectations

Adopted Plans cover  First, Fourth and Third Wards, Government Center, West Morehead, Uptown Streetscapes, CPCC, Project Catalyst, South Boulevard Special Project and Elizabeth. Pending are the Central District Plan and the Development Enterprise Areas

Responsibility  Planning Commission and Staff

Schedule  Begin annual reporting of progress toward plan implementation in FY 91
EMPLOYMENT CORE DISTRICT  Continue the employment and mixed use focus of the core area as the highest intensity use district. To achieve this requires attention to the following actions

Business Development  Prepare a coordinated business retention and recruitment program focusing on the needs of existing business, and the need to diversify employment and expand retail/entertainment activity

  Responsibility  Charlotte Chamber of Commerce in cooperation with the Charlotte Uptown Development (CUDA) Corporation, Central Charlotte Association (CCA) and Planning Development

  Schedule  FY91

Special Features  Improve the vitality, design quality and people spaces with attention to streetscapes, public spaces as address locations convention business, cultural amenities, entertainment, retail, hotels parking and signage

  Responsibility  Planning and concept development support by the Planning Commission and Staff

  Schedule  Ongoing

Access  Maintain an access system with attention to vehicular capacity needs balanced against the need and potential for transit service and pedestrian movement. Specific attention should be given to the following

  * definition of a Shuttle/Circulator system,
  * protection of Light Rail Transit (LRT) Right-of-Ways,
  * continuation of transit wall service together with congestion relief improvements and initiation of a feasibility study for a terminal/transportation center,
  * continuation of private sector provisions for parking, however, including provision for co venture public sector participation,
  * reinforce appropriate design standards for parking facilities,
  * definition of technical solutions for I 277 loop congestion, and
  * provisions for thoroughfare improvements needed for optimum center city traffic access

  Responsibility  Charlotte Department of Transportation (CDOT) and Uptown Transportation Council (UTC)

  Schedule  Ongoing
Cultural/Retail Undertake through full public and private partnership, the creation of a unique cultural, retail and entertainment area in the North Tryon and College Street location considering the following features "Restaurant Row" project, Expanded specialty retail and resident convenience retail, College Street pedestrian way amenities and improvements, On street parking at off peak periods, Completion of City Fair as a retail project in concert with Performing Arts Center opening, Continuing support for Square, Library and Discovery Place, and, development of transit rail service

  Responsibility Local and State Governments together with CU DC, CCA and other private interests

  Schedule Ongoing

NORTH TRYON DISTRICT Undertake initiatives to develop this area as a lower intensity use area stressing the value of mixed use development including high density residential and resident retail services To achieve this requires the following actions

Initiate development interest in a demonstration mid or high rise residential project

  Responsibility CU DC

  Schedule FY91

Initiate development interest in development of an arts, crafts and studio area that is focused in the North Tryon Area and connects with the Cultural Retail District

  Responsibility CCA and CU DC

  Schedule FY91/92

Initiate preparation of a land use and development concept for a "Village Retail" project together with an urban plaza project to serve as an address location and people amenity

  Responsibility Planning Department in cooperation with CU DC and CCA

  Schedule FY91

Initiate preparation of a streetscape design for extension of improvement in pedestrian ways along North Tryon from 8th Street to I-277

  Responsibility Planning Department

  Schedule FY92

GOVERNMENT CENTER Continue development of this area as the central location for governmental offices as well as develop the potential as a unique location for events and people attractions Specific attention to the following is needed
Marshall Park  Undertake park improvements that will enhance the areas attractiveness for people e develop a formal garden area, improve sitting areas next to the water, and develop a water feature

*Responsibility*  Parks and Recreation and Planning Departments

*Schedule*  FY91/92

School AdministrationBuilding:  Initiate renovations of the Charlotte Mecklenburg School Administration Building and Site to include development of structured parking and reorientation of the main building entrance toward Marshall Park. In addition, consideration should be given to marketing a portion of the surface parking area as a high density housing site

*Responsibility*  School Board and County

*Schedule*  FY91 - 93

Old City Hall and Site  Complete renovation of the old City Hall and Site including demolition of the Annex, closure of Alexander Street and a new Plaza area development

*Responsibility*  City of Charlotte

*Schedule*  FY91/92

Public Events  Promote interest in the Government Center for public festivals and events that can utilize the public spaces and amenities of the area

*Responsibility*  City and County together with private organizations

*Schedule*  Ongoing

Artwork  Undertake development and implementation of an Art in Public Spaces Plan for the Government Center

*Responsibility*  Art Commission

*Schedule*  FY91

RESIDENTIAL WARDS  Continue residential development efforts that first of all strengthen the existing residential base, and secondly, promote or stimulate new market opportunities. The immediate focus of attention should be given to the following actions

Security  Improve public safety and perceptions about safety for residential areas

*Responsibility*  A joint task force of City, County private business sector and resident stakeholders to be established by the Charlotte City Council

*Schedule*  FY91
Public Lands  Maintain public land holdings with specific attention to their use for market rate residential or residentially compatible use

Responsibility  City, County and Schools

Schedule  ongoing

Fourth Ward. Continue implementation of Fourth Ward Plan, administration of the Historic District and develop a demonstration high density residential project as a component to the Discovery Place parking structure

Responsibility  City of Charlotte, Friends of Fourth Ward and CUDC  CUDC and Discovery Place for residential project

Schedule  Ongoing with residential project for FY92/93

Third Ward  Continue implementation of the Third Ward Plan with attention to development initiatives continuing at Gateway Center and initiatives needed at the Scrap Yard site and along the West Trade corridor

Responsibility  City of Charlotte, Third Ward Neighbors and CUDC

Schedule  Ongoing

First Ward  Undertake preparation of a short term development strategy for First Ward focusing on the potential offered by first Ward School, Afro American Center, resident and other neighborhood assets

Responsibility  A joint Task Force of City, County, private business sector and resident stakeholders to be established by the Charlotte City Council

Schedule  FY91/92

TRANSITION DISTRICTS  Undertake definition and implementation of development initiatives for those areas laying between I-277 and the ring neighborhoods. The immediate focus of attention should be given to the following actions

North Gateway  Prepare a detail development strategy for this area giving specific attention to the Seaboard Station Area and location for a bus marshalling facility to serve the core area

Responsibility  City of Charlotte and Planning Department in cooperation with CUDC, CCA and the Historic Properties Commission

Schedule  FY91/92

South Gateway  Prepare a detail development strategy for this area giving specific attention to the South Boulevard area and the South Tryon/Carson Boulevard intersection

Responsibility  City of Charlotte and Planning Department, and Dilworth Neighborhood for the South Boulevard area

Schedule  FY91/92
JCSU/West Trade Gateway: Implement Project Catalyst Plan with specific attention to streetscape, street and pedestrian improvements along West Trade

Responsibility: City of Charlotte

Schedule: FY91/92

CPCC/Midtown District: Prepare a detail development strategy for this area giving specific attention to the CPCC Master Plan, Elizabeth Plan, emerging retail/office potentials and need for open space, streetscape and Sugar Creek amenities

Responsibility: Task Force of stakeholder interest in cooperation with the Planning Commission and Staff, and appointed by the Planning Commission

Schedule: FY91/92

Morehead Corridor: Continue scale and quality of development with preparation of a detail design plan for the area of Kings and Morehead and its relationship, to Memorial Hospital and potential for high density residential toward the I-277 loop

Responsibility: Planning Commission and Staff, Dilworth and Myers Park Neighborhoods and Memorial Hospital

Schedule: FY91/92

SPECIAL FEATURES

Recognizing the need to stimulate, nurture and conserve the unique qualities of the Center City, the following initiatives are required

Public Assembly Facilities: Capitalize on unique market opportunities for Uptown
Specific attention should be directed at the following projects

Performing Arts Center: Continue progress toward construction and operation of the new two theatre center

Responsibility: City, State and Performing Arts Center Board

Schedule: FY91/92

Discovery Place: Continue expansion programs at Discovery Place including Omni Max Theatre, Parking Structure and Garden

Responsibility: City and Discovery Place

Schedule: FY91/93
**Sprint Square**  Complete renovation and expansion program now underway at Sprint Square

*Responsibility*  City and Sprint Square

*Schedule*  FY90/91

**Convention Center**  Continue predesign work on a new 750,000 square foot Convention Center including definition of funding sources and site preference. Complete a design and construction program either as a private, joint public/private or public projects which ever is most advantageous to the public interest.

*Responsibility*  City, County and State

*Schedule*  FY91/92

**NFL Stadium**  Continue site definition and site financing plans for location of a privately constructed NFL Stadium in the South Mint/South Graham area.

*Responsibility*  CUDC in cooperation with City, County and State

*Schedule*  FY90/91

**Retail Strategy**  Undertake in full cooperation between public and private interests, the development of a retail strategy focusing on:

* Continuing City Fair including its completion and marketing
* Construction of a neighborhood, retail “Village Center”
* Maintaining a department store presence in the long term
* Initiating interest in the North Tryon area location for specialty retailing including a “Restaurant Row” project and retail projects that expand the potential vitality and attraction of City Fair and Iveys NCNB retail/Founders Hall, Overstreet Mall connection to street level and additional specialty retail, arts and studios
* Initiating interest in the South Tryon Area location for eating, entertainment and specialty retail activity including tie ins with the Overstreet Mall
* A strong prioritization of short, mid and long range action steps is required

*Responsibility*  CCA, CUDC and City of Charlotte

*Schedule*  Ongoing

**Streetscape:**  Undertake definition of special streetscape treatments for key corridors. The intention is to provide linkages among different districts or sub areas as well as promote comfort, convenience and safety for pedestrians. The highest priority street corridors are:

* Tryon, College and Church together with their cross street connectors
Implementation should be pursued through joint public and private efforts with the highest public funding priority given to projects with private participation.

**Responsibility** City, CDOT and private sector

**Schedule** FY91 - 96

**Parking** Undertake development of parking opportunities and mitigation of the adverse impacts of parking focusing on the following:

- Undertake retrofitting surface parking lots located on public owned property. The minimum site standards of the CMUD District should be met.

**Responsibility** City and County

**Schedule** FY91/92

Initiate preparation of a program for on street parking that reinforces cultural, entertainment and retail activities. Consideration should be given to permitting parking, as a minimum, on Tryon, Church and College together with the cross streets. Further, it should be allowed between the hours of 6:00 p.m. and 6:00 a.m. as well as allowed all day Saturday and Sunday.

**Responsibility** CDOT and CCA

**Schedule** FY90

Initiate efforts to improve parking facility design and quality and directional signage.

**Responsibility** U T C

**Schedule** FY 91

**Education** Undertake, jointly with City and County, Education and private interests, expanded educational opportunities focusing on:

- Developing a plan and implementation strategy for a K-8 school at an expanded First Ward Site.

**Responsibility** School Board

**Schedule** FY91

- Undertake definition and study of an education center for college level services and involving all the schools within the region.

**Responsibility** Joint venture with cooperative leadership by JCSU and CPCC

**Schedule** FY91
Developing a plan and implementation strategy for a middle college program (11th and 12th grades together with CPCC programs) The middle college project should stress a specialized arts/sciences program together with a business program. It should offer both the opportunity to continue with college work or enter the work force after 12th grade.

**Responsibility** Jointly sponsored by the School Board & CPCC

**Schedule** FY91

**Open Space** Undertake efforts to meet open space objectives by completing the following:

Implement a Sugar Creek Greenway demonstration project between 3rd and 4th Streets adjacent to Thompson Park including joint public and private funding.

**Responsibility** City and Private Sector

**Schedule** FY91

Complete Plaza Park design and construction.

**Responsibility** City

**Schedule** FY91

Identify and prepare an implementation strategy for new open space locations to serve as both amenities and address locations. Locational emphasis should be given to North Tryon, West Fifth, Poplar/Mint, and Brevard corridors.

**Responsibility** Planning Department

**Schedule** FY91

**Transportation Center** Undertake efforts to prepare a concept plan and implementation strategy for a transportation terminal at the existing Convention Center/Fish and Oyster Site. This center should provide for integration of LRT, Shuttle and bus service. Provision should be made for commercial use of air rights.

This project should consider a mixed use development consisting of office, hotel, retail and entertainment similar to Rockefeller Center in New York. It should include the very best in pedestrian oriented design and amenities carefully integrated with the transportation center. In determining the feasibility for a transportation center the matters of transit service impact, capital and service costs should be considered.

**Responsibility** CDOT, CU, UTC, and Planning

**Schedule** FY91/93

**Overstreet Mall System**: An indepth evaluation of the expansion and improvement of the overstreet system should be completed. The study should address the following:

- The need for direct and usable connections to the street level
The need for signage to identify means of access

The need for criteria to guide decisions on system expansion

In the meantime, temporary access like the temporary 3rd Street connection with First Union is encouraged and should be continued

*Responsibility:* Planning, CDOT, Administrative Services and Engineering

*Schedule:* FY 91

**Public Market**  Undertake definition and development of a public market facility that would include the elements of specialty eating, food products and retail. This would have the appearance of a European market or eastern bazaar in scale and intensity.

*Responsibility:* Public/private venture facilitated by CUDC and CCA with City/County cooperation

*Schedule:* FY91/92

**ACCESS**

Recognizing transportation investments need to be directed toward a balanced auto-transit system capable of fully supporting Center City potentials, the following actions are needed

**STREETS**

*Right Of Way*  Develop a street specific ROW standard for all streets within the freeway loop and with attention to the specific development conditions and expectations of individual streets

*Responsibility:* CDOT, Engineering and Planning

*Schedule:* FY91

*Primary Freeway Arterials*  Completion of the Independence Freeway/Expressway project with an HOV element should be accomplished together with undertaking an in-depth capacity analysis of I 277 for the purpose of defining reasonable improvements that will address the emerging ramp and interchange congestion

*Responsibility:* CDOT and State DOT

*Schedule:* FY91/92

**TRANSIT**

*Transit Mall*  Continue bus service and transit routing focus on Tryon for the short term with design and service solutions to meet crowding both of pedestrians and buses at shelter and waiting areas

*Responsibility:* CDOT and Uptown Transportation Council

*Schedule:* FY91
Terminal  Reserve the Fish and Oyster site together with the existing Convention Center as potential bus transfer and transit terminal or station use

Responsibility  City of Charlotte

Schedule  Ongoing

Light Rail Transit (LRT): Continue planning efforts for preparing a light rail strategy to include short, mid and long range actions in all eleven corridors identified in the Barton Aschman Associates study

Responsibility  CDOT in cooperation with Uptown Transportation Council and Planning

Schedule  Ongoing

Short term planning efforts should be focused on a single corridor including both rail feasibility and land development conditions

The completion of the District Land Use Plans and the Update of the 2005 Generalized Land Plan should recognize the LRT corridors and provide appropriate land use designations

LRT Central Corridor  Reserve the rail corridor between College and Brevard Streets for rail transit service

Responsibility  Railroad and City

Schedule  Ongoing

Shuttle  Evaluate shuttle system recommendation of Barton Aschmen Associate, and define an operational strategy for further consideration

Responsibility  CDOT and Uptown Transportation Council

Schedule  FY91

Trolleys  Develop a trolley service plan to include definition of service purpose (i.e. not recognized as a primary transportation service), necessary capital and operating costs and an implementation plan including finance and operations. This project is to be coordinated with development, historic and urban design features

Responsibility  Public/Private venture with efforts facilitated by Historic Properties Commission

Schedule  FY91

PARKING

On-Street Parking  Undertake implementation of a demonstration on street parking program for off peak, evening times and that is focused in the North Tryon, cultural and retail area

Responsibility  CDOT, coordinated with CUOC, UTC and CCA

Schedule  FY91
Public/Private Co-Venture  The four general preferred parking locations defined by the transportation study should be the basis for development of off site parking through cooperative public and private action

Responsibility  City of Charlotte and Uptown Transportation Council

Schedule  Ongoing

Parking Structure Design  Parking structures should be located and designed to respect the pedestrian scale and aesthetic character at street level. Public development standards should rigorously address the need for high design performance and developers should pursue excellence in design beyond minimum requirements

Responsibility  Charlotte-Mecklenburg Planning Commission and private developers

Schedule  Ongoing

ORGANIZATION

Recognizing the structure of local government and available resources together with opportunities for involvement and cooperation, the following roles and responsibilities are suggested

Transit Organization  Establish a county-wide transit authority that has dedicated funding and capability to provide regional services (2005 Plan recommendation)

Responsibility  City, County and State

Schedule  FY92

Public Development Entity  Initiate evaluation of the need for and an organization format of a development entity to stimulate and participate in public/private projects. Consider CUDC for this expanded role

Responsibility  City of Charlotte

Schedule  FY91

Urban Design Task Force  Continue work of the Urban Design Task Force in an advisory capacity to the Planning Commission. Efforts are to focus on monitoring and promoting implementation of the Action Program

Responsibility  Planning Commission

Schedule  Ongoing
Housing: Appoint and maintain a developer focused Task Force whose purpose is to stimulate and advise on residential initiatives

Responsibility: CUDC

Schedule: Ongoing

Retail: Appoint and maintain a stakeholders Task Force whose purpose is to stimulate and support ongoing retail and related initiatives

Responsibility: CCA and CUDC

Schedule: Ongoing
ACTION PROGRAM MAP

Urban Design Plan 1989
## Acknowledgements

### Charlotte City Council

**Mayor**

Sue Myrick

Stanley Campbell  
Dan Clodfelter  
Charlie S. Dannelly  
Gloria Fenning  
Ron Keeper  
Roy Matthews  

Ralph McMillan  
Ella Scarborough  
Cyndee Patterson  
Richard Vinroot  
Velva Woolen

### Mecklenburg Board of County Commissioners

**Chairman**

Carla DuPuy  

Rod Autrey  
John Blackmon  
George Higgins  

Peter Keber  
Barbara Lockwood  
Robert Walton

### Charlotte-Mecklenburg Planning Commission

**Chairman**

Frank Emory  

Douglas Burns  
Robert Davis, Jr  
John Lassiter  
Will Latham, Jr  
Nasif Majeed  
Anne McClure  
Dr. Timothy Mead  

Don Points  
Sara Spencer  
James Thomasson  
Stanley Vaughan  
Lynn Wheeler  
William Winget
## Central Area Urban Design Task Force

**Chairman**  
Frank Emory  
Douglas Burns  
Dan Clodfelter  
Chuck Duncan  
Carla DuPuy  
Dr. Pat Holleman  
Fred Klein  
Ron Leeper  
Davis Liles  
Joseph Martin  
Hugh McColl, Jr  
Loy McKeithen  
Dr. Timothy Mead  
Freda Nicholson  
Tommy Norman  
Joddy Peer  
Michael Scheideman  
Dr. Ruth Shaw  
Joe Tronco  
Stanley Vaughan  
Beverly Webb

## Technical Task Force

**Chairman**  
Martin Cramton  
Richard Bargoil  
Pressley Beaver  
Marvin Billups  
Dick Black  
Thom Dixon  
Bill Finger  
Jerry Fox  
Jim Humphrey  
Harvey Joyner  
Joe Lacher  
Terry Lathrop  
Jacki Lucki  
Dan Morrill  
Lynn Purnell  
Larry Rosenstrauch  
Michael Schneiderman  
Dan Thilo  
Jay Walton  
Fred West

## Charlotte-Mecklenburg Planning Commission Staff

**Director**  
Martin Cramton  
Susan Bircher  
Warren Burgess  
Paul Fox  
Keith Henrichs  
Marva Howey  
Wan Mansor  
William McGinnis  
Dan Thilo  
Susan Thorpe  
Thom Dixon
December 14, 1989

Mr. Larry Rosenstrauch
Director of Economic Development
City of Charlotte
600 East 14th Street
14th Floor
Charlotte, N.C. 28202

Dear Mr. Rosenstrauch:

This is to follow up on our conversation about ULI's Advisory Services and your need for timely assistance concerning the festival market retail center in your downtown.

ULI's Panel Advisory Service is carried out by carefully selected business executives and professionals who are the voluntary leadership of the organization. First, a prospective sponsor outlines the objectives of the panel assignment and draws up a list of objectives and questions for panel consideration. If, after reviewing assignment objectives and questions, it is felt that a ULI panel can provide a meaningful analysis and evaluation, we determine how many panel members are needed and the number of days of on-site investigation required. The amount of the sponsor's donation to the Institute is based on the scope of the assignment, the length of the on-site investigation, and the number of panelists.

ULI's fee for panels conducted for public sponsors is $81,000 for nine panel members, plus $3,000 for each additional panel member, if needed. ULI also offers a three day on-site plan analysis session for project specific assignments. This investigation involves seven panel members at a cost of $55,000. The panelists receive no pay for this service, the sponsor's donation to ULI supports the Institute's continuing educational and research activities and programs.
Based on the specific issues of the assignment, the Institute obtains commitments from ULI members with expertise relevant to the study. They agree to serve on the panel for the dates agreed to by the sponsor and the Institute. ULI staff advises the sponsor on the preparation of the necessary background information and specific data relating to the assignment. The sponsor is asked to assemble an advance briefing book which is mailed directly to each panel member at least three weeks prior to the on-site investigation. The sponsor is also required to prepare a tour of the study area and schedule individuals to be interviewed by the panel.

The findings and conclusions are presented orally to the sponsor and invited guests on the final day of the session. This is followed by a discussion period during which questions from the floor are answered spontaneously by the panel members.

The Institute has conducted over 170 such panel assignments since the program was initiated in 1947. These assignments have been conducted in numerous cities throughout the United States (including Puerto Rico), Canada, and the Netherlands. Sponsors have ranged from private real estate developers to city planning commissions, chambers of commerce, area development groups, downtown improvement associations, redevelopment authorities, and combinations of governmental bodies and private groups.

Enclosed are several panel reports which illustrate the type of analysis ULI conducts and the various development and urban planning problems ULI tackles. Please feel free to contact any of the sponsors and discuss with them the value of a ULI panel to their communities.

If I can be of further assistance, please call.

Very truly yours,

Margarita Betancourt
Coordinator
Advisory Services
December 5, 1989

Mr. O. Wendell White, City Manager
CHARLOTTE-MECKLENBURG GOVERNMENT CENTER
600 East Fourth Street
Charlotte, North Carolina  28202

Dear Wendell:

Spirit Square Center for the Arts requests $312,500 from the City of Charlotte to complete the renovation of Spirit Square. This amount represents 50 percent of a total need of $625,000. The balance of this $625,000, or $312,500, will be liquidated under a term loan by operating revenues over the next ten years.

The City has been extraordinarily generous to Spirit Square, and we are most grateful for its earlier grants, totaling $2.8 million. The cooperative nature of the engineering department of the City has been exceptional, and our experience has been a positive one. If we can obtain this funding, we will be able to complete the Center in the manner in which it was intended. During the course of construction and largely within the last six months, there have been a number of modifications to the project, necessitating the additional $625,000.

The Cost and Revenue Analysis outlined on Attachment (A) explains the need for additional funds. This increase deals primarily with equipment, office, upfit, and the addition of an energy management system. Each of these items was included in the initial project, which was sent out to bid in July 1988. The only bid received came in almost $900,000 higher than the architects and one contractor had estimated. Approximately $650,000 of cuts were made to maintain the viability of the project, and the budget was increased almost $250,000. While we were aware at the time that some of these deleted items would have to be reinstated eventually, it was our decision to remove them from the scope of the City Contract, and deal with them at a later time. This action was essential if the project was to continue.

The pressure on the renovation budget has been continuous. In addition to the unanticipated high cost, unforeseen structural problems were uncovered during the renovation resulting in an additional $125,000 of expenses and eliminating virtually all available contingency funds.

110 East Seventh Street Charlotte North Carolina 28202 Telephone 704 372 9664
Moreover, the initial budget also included $75,000 for asbestos removal. As the renovation proceeded, it became apparent that this amount was inadequate, and the final asbestos removal cost was $350,000. The City grant of $100,000 in 1988 helped with this problem, but did not deal with it entirely. All of these factors - the bidding situation, structural problems, and asbestos removal cost - contributed to a constant pressure on the project budget.

Despite this situation, the Board felt compelled to proceed with the renovation in basically the same form. We were and remain convinced that rebidding the project would have achieved substantially the same results, because of the construction climate in the area and the difficulty inherent in this particular renovation. Major redesign of the project would have also caused a lengthy delay in the completion of the project, partially offsetting any reductions in cost. A lengthy delay in the completion of the project appeared to frustrate, as well, Spirit Square's ability to meet the completion deadline for the NEA grant. Furthermore, the Board believed that the kind of cuts that would be made in a major redesign would result in a building significantly different from that presented to the community and in raising funds for the project.

From additional sources of revenues, $368,730 has been raised or earned since March 1989, to compensate partially for this cost increase. This is detailed in Attachment (A).

We cannot overemphasize the impact of not receiving this $312,500 on the programs of Spirit Square. If we do not obtain this funding, the total amount of $625,000 will have to be borrowed, and be repaid out of the operating fund. This heavy borrowing would create a substantial hardship for the Center's programs. In the final analysis, the expansion of our activities to reach the citizens of Charlotte is the real reason for our renovation, and a need to repay a $625,000 loan would severely restrict enrichment programs.

We have tried to approach these financial circumstances in a responsible and prudent manner, with the ultimate goal of a properly completed facility at the forefront of our planning. The cost factor has been beyond our control in large part, and we do not wish to have it detract from the quality of the finished product.
Please let me know your thoughts on this proposal and the best way for us to proceed. We look forward to presenting this request formally to Council.

I hope this short narrative answers some questions you might have. Should you require further data or clarification, please call me at 372-9110.

Sincerely,

[Signature]

Ray S. Farris
President

D:28/ibc
ATTACHMENT "A"

SPIRIT SQUARE RENOVATION PROJECT
COST AND REVENUE ANALYSIS

I. PROJECT COSTS:

March 27, 1989, City Contract $6,040,265
Additional Costs Outside City Contract *) 495,000
TOTAL PROJECT COST: $6,535,265

II. *) ITEMS OUTSIDE CITY CONTRACT

Duke Power Theatre Equipment 200,000
Building 50,000
Program Equipment 72,000
Miscellaneous Furnishings 63,000
Office Upfit 110,000

TOTAL ITEMS OUTSIDE CITY CONTRACT: $495,000
Category: GOVERNMENT FACILITIES

Project: Animal Shelter Expansion

This project provides for temporary accommodations and a site plan analysis for a new animal shelter facility.

The need for the project is based on an overcrowded, dated facility which is located at a site that cannot be easily expanded and does not conform with intended land uses in the area. Overcrowding has been realized with the passage of the City's dangerous dog ordinance. Wilber, Kandrick, Workman and Harren Architects conducted a space analysis which identified the need for an additional 12,000 square feet.

The project meets the need by funding temporary accommodations for animal shelter staff and provides for a site plan analysis for a new facility. Funding for the new facility will be considered in future capital programs.

Notes:

Account #: 469 00

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Revenues:

Pay-As-You-Go-
Tax Levy

| Total          | 750,000 |         |         |         |         | 750,000|

Annual Operating Impact: Increased utility and maintenance costs will be incurred due to the larger facility.
Category  | GOVERNMENT FACILITIES
---|---

**Project**  | Law Enforcement Center Expansion

This project provides for expansion to the Law Enforcement Center (LEC). The need for this project is based on overcrowded conditions and growth of the Police Department. The LEC was completed in 1969 when Police Department personnel totalled 400; in FY90 department personnel will total 1,000. Omni Architecture was hired to conduct a space needs analysis. Data from that analysis indicate a current space deficit of 11,000 square feet and a 20 year (2009) projected space deficit of approximately 40,000 square feet.

The project meets the need by constructing a 40,000 square foot addition to the LEC. Tentative plans call for the addition to be constructed to the west of the facility, including a reconstructed public entrance.

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**Notes**

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**Costs**

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**Revenues**

| Pay-As-You-Go- | 500,000 | 6,000,000 |         |         |         | 6,500,000 |
| Tax Levy       |         |         |         |         |         |       |
| **Total**       | 500,000 | 6,000,000 |         |         |         | 6,500,000 |

**Annual Operating Impact**  | Increased maintenance and utility costs will be required for the facility

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69
7. **Recommend:** (1) Adoption of a resolution amending the FY90-94 Capital Improvement Program advancing $3 million from FY92 to FY90 for the Discovery Place expansion project. (2) Approve temporarily waiving Council's Cultural Facilities Capital Improvement Policy. (3) Approve a contract amendment with Discovery Place increasing the total project cost.

**Discovery Place Expansion**

In November, 1988, Charlotte voters approved $9 million in Cultural Facility Bonds to expand Discovery Place. The expansion was subsequently divided into two phases. Phase A consists of the Omnimax Theatre and exhibit space; Phase B consists of a parking deck and geological park.

Originally the project was planned to be constructed in fiscal year 1992; however, on March 14, 1989, Council approved accelerating a portion of the project (Phase A) to fiscal year 1990. This was done to coincide with the Omnimax equipment purchase requirements and available fundraising dates.

Acceleration of Phase A moved $6 million of the $9 million in approved bonds from FY92 to FY90. The Phase A project budget was established at $12 million, with half of the funding coming from private contributions and a line of credit available to Discovery Place.

This satisfied Council's Cultural Facilities Capital Improvement Policy of sharing capital improvement expenses with cultural agencies on a 50-50 basis. This method of financing has been used with expansion of the Mint Museum, renovations to Spirit Square, and the Performing Arts Center.

**Funds Requested for Phase A**

Discovery Place is requesting up to $3 million in remaining bonds (planned for Phase B in 1992) be made available for Phase A of the project. There are two reasons for this request:

1) Discovery Place has given the Performing Arts Center project a priority in the State General Assembly. Discovery Place intends to apply for a $5 million grant during the 1991 Session of the General Assembly. Also, private contributions have been pledged over a five-year period. The cash flow requirements of Phase A are more immediate,
and under current City policy, would require that Discovery Place borrow funds.

2) First bids for Phase A of the project were approximately $3 million over budget. The Board of Trustees and architects have reviewed the building plans and two alternatives were developed:

A. Represents a redrawing to more conventional angles in the building rather than a completely round theater dome. Represents the full project which includes a restaurant and new collection area. It still retains the square footage needed for the project.
   (Cost: Approximately $2 million over original budget.)

B. Represents a redrawing and reduction of floor space, eliminating the restaurant and collections area.
   (Cost: Approximately $1.3 million over original budget.)

The Board of Trustees recommends Alternative A. The Board believes the $700,000 in cost savings between the two alternatives does not justify elimination of the restaurant and collection areas. These two areas directly benefit the quality of services offered at Discovery Place. The Board further believes that the project cannot be postponed until additional funds are raised. The earliest available date for another community fund drive is mid-1991 due to the size of the Performing Arts Center and other fund drives scheduled. Project completion would be postponed until late 1993. As a result:

a) Costs would be incurred to store approximately $2.5 million in projection equipment already purchased.
b) Total construction costs would continue to rise due to inflation.
c) The City would be postponing a project that will attract larger numbers to the inner city and will provide evening activity in the uptown area.
d) The City would be postponing realization of $28 million in construction economic impact and $2 million in annual operating impact.
If Council approves the Board of Trustees request, the financial contract between the City and Discovery Place will require changes to implement the project. Substantive changes are as follows:

1) The fixed limit of construction will be raised by $2 million.

2) Advances from the Municipal Debt Service Fund Balance for the project will not incur interest charges.

3) Discovery Place shall have until June 30, 1994 to provide 50% of the funding for the project.

4) Expanded parking area for Discovery Place visitors will be made available no later than June 30, 1996.

5) The City's total cash contribution to the project shall not exceed $9 million.
Greater Charlotte Economic Development Fourth Year Objectives

Board approved objectives for the fourth year are:

Objectives

- Maximize advertising at a reduced funding by utilizing one quarter page and third page black and white ads to convey specific points about Charlotte which emphasize size, work force, financial base and preference by business leaders as a relocation site. In so doing, use the Wall Street Journal, Industry Week, California Business, IndustrieMagazin, The Economist, Global Banking and Nikkei Business. To communicate about Charlotte-Mecklenburg through select industry groups by direct mail contact and personal contact. Industry groups selected include: aircraft parts and equipment, trucking and automobile parts and equipment, appliance parts and equipment, printing and publishing, food products, pharmaceuticals, plastics, machine tools/metal working, and other high-tech niche companies.

- Use GCEDC's public relations bureau to continue to maintain contact with national and regional media on a regular basis and aggressively seek opportunities for coverage. In addition, use face-to-face contacts, mailings, telephone contacts, inquiry responses, and responses to press opportunities or other newsworthy events to get the word out on Charlotte.

- Increase international marketing effort with two missions to Europe and two missions to Japan in 1990 to visit specific companies and selected industries presenting seminars and networking with international banking contacts, Chambers of Commerce and country-wide business development associations.
- Further strengthen regional economic development ties by improved relationships through regional project placements by the Charlotte Chamber of Commerce, an atlas funded by regional allies, cooperative recruitment tactics utilizing regional counterparts on missions and development of a marketing strategy aimed at desirable industries.

- Pursue the concept of enterprise zones with the State of North Carolina to develop incentives which improve job creation in designated community redevelopment areas.
Greater Charlotte Economic Development Corporation Third Year Results

The third year of the program yielded the following results:

- Advertising in ten major publications produced 1,700 inquiries about Charlotte. Each were sent information packages about Charlotte. The ten publications included: FORTUNE, FORBES, NIKKEI BUSINESS and BUSINESS WEEK as well as area development and business facilities magazines. As an example, special insert advertisements were sent to 400 preselected CEO's or second-in-command decision makers four times during the year.

- Direct mail information was sent to relocation consultants, industry members, and corporate real estate executives including members of the National Association of Corporate Real Estate Executives and the Industrial Development Research Council. Examples of new or expanded companies in Charlotte are: Allstate Insurance (office), Depot Distributors (warehouse), General Electric (office) and Michelin Aircraft Tire Corporation (headquarters and research and development).

- The CCEDC Public Relations Bureau continued to serve as a focal point for inquiries by national and other out-of-town media. The Bureau answered numerous requests for information about Charlotte during potentially negative news stories (the Bakker trial and Hurricane Hugo). In both instances, efforts were made to turn these situations into positive stories. During the Bakker trial, media were invited to a hospitality reception at which local public relations specialists mingled with reporters, answering questions and promoting possible stories about the area. In the case of Hugo inquiries were referred directly to the specific sources involved.
During the Sears group relocation decision, the Bureau acted as a rumor-control agent and provided information and responses to major national newspapers including the Chicago Tribune, the Chicago Sun-Times, the Dallas Times, USA Today and the New York Times. A news release was issued after the decision, explaining the positive aspects of the Sears decision. This resulted in several interviews including one with Reuters, the international wire service.

A brochure was developed and released which markets the lower skilled workforce and highlights State and local programs which make utilization of that workforce attractive. These brochures were sent to various clients who are interested in looking for business incentives or new opportunities in Charlotte.
CONTRACTOR: Greater Charlotte Economic Development Corporation

CONTRACT AMOUNT: $200,000

CONTRACT PERIOD: July 1, 1988 - June 30, 1989

The purpose of the City's contract with the Greater Charlotte Economic Development Corporation is to market Charlotte-Mecklenburg to national and international business executives in service and manufacturing industries as a viable site for relocation, expansion and capital investment. The City has committed $200,000 to the CGEDC in each of the first three years of the program (FY87, FY88 and FY89).

The efforts of the contract focused on conducting a national advertising campaign for the City through a series of advertisements in national business publications. The first year goal was to educate business executives about the viability of Charlotte as a business center. Over 4,000 inquiries for information about Charlotte were made in the first year.

The second year of the program focused on following up on leads generated in the first year, targeting specific industries in the marketing effort and developing the "Charlotte Pride" campaign.

The focus of the third year of the program was to continue communicating specific information about Charlotte to business executives through targeted advertising in business publications, direct mail and personal contacts.

Results: Third Year Objectives

The CGEDC established four third-year objectives as evaluation measures:

- To communicate specific information about Charlotte to business executives in manufacturing, service organizations and real estate/acquisition specialists through targeted advertising in business publications.

During the year, CGEDC advertised in ten publications which produced 1,700 inquiries who received information packages on Charlotte. These publications included: Fortune, Forbes, Nikkei Business and Business Week and well as Area Development and Business Facilities magazines. As an example, a special advertisement in Fortune was sent to 400 pre-selected CEO's or second-in-command decision makers by subscription. At four times during the year, specific messages about Charlotte were included in the magazine.
To communicate information about Charlotte-Hecklenburg to specific companies and individuals through direct mail and personal contacts.

Mailings were sent to various associations on a quarterly basis during FY89. Direct mail also went to relocation consultants, prospects, industry members and corporate real estate executives including members of the National Association of Corporate Real Estate Executives and the Industrial Development Research Council. Examples of Direct Mail Projects are:
- Biannual mailings to relocation consulting firms throughout the country;
- Four quarter campaign to associations in the New York metropolitan area;
- Biannual mailings to select corporate real estate executives and the Industrial Development Research Council; and the above-mentioned select advertising via Fortune magazine.

To use the GCEDC's Public Relations Bureau to serve as a focal point for media contact, to aggressively pursue favorable media coverage and to coordinate public relations activities.

The GCEDC PR Bureau continues to serve as a focal point for inquiries by national and other out-of-town media. During the six weeks occupied by the Bakker trial and following Hurricane Hugo, the Bureau answered numerous requests for information about Charlotte, as well as how the area was coping with both potentially negative publicity (Bakker) and with disaster (Hugo).

In both instances, efforts were made to turn these into positive stories. During the Baker trial, media were invited to a hospitality reception at which local public relations specialists mingled with reporters, answering questions and boosting possible stories about the area and region. In the case of Hugo, public and private sources were suggested for further information.

During May and June, the Bureau was in constant contact with newspapers including the Chicago Tribune, The Chicago Sun-Times, The Dallas Times. USA Today, The New York Times and others providing information and response, as well as acting as rumor-control agent while anticipation built preceding Sears Merchandise Group relocation announcement. A news release stressing the positives was issued after, and resulted in a number of interviews, including one with Reuters, the international news wire.

Several times during 1989, USA Today has run stories mentioning Charlotte as the city with the worst traffic by 2005. The GCEDC PR bureau was responsible for getting the attention of the proper editors, explaining the error in that report, and providing corrected information which is expected to end such reports in that paper.

Two visits to the Southeastern Bureaus of major national media occurred in calendar 1989. A story by the New York Times about Charlotte as a leading Southern city was a direct result of one of those visits. Still pending, a profile of Charlotte in the Chicago Tribune.
To deal with the many requests for photographs of Charlotte, a photo library is currently being established, under contract with a local photographer. All materials will be the property of the GCEDC PR Bureau, the most economical means available.

- In conjunction with the City's Economic Development Director, develop strategies to market the available lower skilled workforce as an asset to companies considering relocation to Charlotte.

During the year, a brochure was produced which markets the lower skilled workforce and highlights State and local programs which make utilization of that workforce attractive. The brochure outlines services and programs such as: the Development and Revitalization Fund (DARF), Economic Development Revolving Loan Fund (EDRLF), Community Development Block Grant (CDBG) and Job Training Partnership Act (JTPA). A description of each is included with a brief list of eligibility requirements. The brochure has been released to clients who are interested in looking for business incentives or new opportunities in Charlotte.

Findings

All four of year three objectives have been met.

FY90 Funding

The total FY90 budget for the GCEDC this year is $700,000. The City's funding, if approved, would support approximately 14% of that budget. Other sources of funding are the County which supports 17% and the private business sector which supports the remainder of the budget.

The City's funding, as in the past three years, does not fund specific line items within the GCEDC budget.

Organizational Structure:

The GCEDC has a board of Directors which consists of 18 members from three areas - City, County and the private business sector. Each area selects its own members. The City appointees are Sue Myrick, Wendell White and Dan Clodfelter. All members from the Business sector are members of the Chamber. Although the Chamber provides assistance to the GCEDC and funds for the GCEDC are funnelled through the Chamber, the Chamber and GCEDC are separate entities.

For FY90, GCEDC intends to target specific industries and companies in selected geographic areas. Although it is anticipated that the funding level will be reduced from FY89, their goal is to continue a very aggressive program through more focused efforts and lower cost use of advertising directed at those specific markets.
<table>
<thead>
<tr>
<th>Borrower</th>
<th>Property Address</th>
<th>Amount</th>
<th>Term</th>
<th>Interest Rate</th>
<th>Type of Asst.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Irma Ezell Kirkpatrick</td>
<td>3028 Marney Ave</td>
<td>$32,816</td>
<td>25 Yrs.</td>
<td>2%</td>
<td>Loan</td>
</tr>
<tr>
<td></td>
<td></td>
<td>$19,684</td>
<td>N/A</td>
<td>0%</td>
<td>DPL</td>
</tr>
</tbody>
</table>

Background

On July 11, 1988, City Council approved a loan agreement with the Grier Heights Economic Foundation, a non-profit organization, to acquire four parcels of City-owned land and to relocate six houses onto the property. The parcels were subsequently divided into seven lots.

There have been three phases to this project. Phase I included the purchase of the land and the relocation of the six houses. Phase II included the rehabilitation of the houses by the Foundation plus landscaping and driveways. (Five of the houses have been rehabilitated; it is anticipated that the remaining house will be rehabilitated within the next four to six months.) Phase III is the sale of the rehabilitated houses by the Foundation to individual homebuyers. Proceeds from the sale of each of the houses will be used to repay the Grier Heights Economic Foundation's loans to the City. A total of $256,218 has been loaned to the Foundation under Phase I and Phase II.

To date, applications for two of the houses have been approved. The loan amounts are $49,500 and $43,794 for 3513 and 3509 Ellington Avenue respectively. The loans are expected to close by the end of the year. Mrs. Irma Ezell Kirkpatrick, who was recommended by the Grier Heights Economic Foundation, has made an application to purchase 3028 Marney Avenue. The loan amount to purchase the house and land is $52,500. This structure is located in Census Tract 23. The appraised value of this structure after rehabilitation is $52,500.

The City's Standard Rehabilitation Loan Program includes a Home Purchase Loan Policy whereby low to moderate income residents who are in one of the following categories may receive assistance to become homeowners:
1. Families on the Relocation Workload who need to get into standard housing.

2. Families living in substandard housing who are eligible to come on the relocation workload by offering a home purchase loan or replacement housing.

3. Families who are currently living in public housing who want to become homeowners.

4. Families who are on the Housing Authority workload who are rent burdened, living in substandard housing or living in an overcrowded condition.

5. Families who were relocated by Community Development into rental housing and who have an opportunity to become homeowners.

6. Families who want to purchase vacant, boarded-up, substandard house that have a blighting effect on the neighborhood where we are going to bring the house into standard condition.

Ms. Irma Ezeil Kirkpatrick, who lives in public housing, qualifies under the third provision. Ms. Kirkpatrick is 67 years old, lives alone and has a Social Security income of $314 per month. In addition, Ms. Kirkpatrick works part-time and her income is $476.91 a month. Her total income is $790.91 a month. Ms. Kirkpatrick helps to meet the objective to help low income persons become homeowners.

Under the Standard Rehabilitation Program approved by the City Council on October 12, 1987 and modified by Memorandum on June 23, 1989, a homeowner is to pay no more than 30% of their gross monthly income less federal taxes toward housing expense. Housing expense is defined as principal and interest payment, real estate taxes and insurance. Based on this 30% rule, Ms. Kirkpatrick would qualify for a 2% interest loan of $32,816 to be repaid in monthly installments and a Deferred Payment Loan of $19,684 which would become due and payable in full at the time of transfer of Title.
An analysis of Ms. Kirkpatrick's income and projected housing expense is listed below. Her household income is 48% of the median income for a family of one.

Gross Monthly Income $790.91
Less: Federal Taxes 26.34
    $764.57
    x 30%
    $229.37
Less: Taxes 35.24
    Insurance 12.00
    Available for Principal & Interest $182.13

Based on a term of 25 years at 2% interest, Ms. Kirkpatrick's principal and interest payment would be $139.09 which is within the $182.13 maximum. Ms. Kirkpatrick is currently paying monthly rent of $83.00. She has rented the same apartment since November 1980 and has an excellent payment history. Two liens in the amount of $32,816 and $19,684 will be placed on the property. This will regenerate our loan funds for future needs of lower-income families.

The breakdown of total costs involved in this purchase is:

<table>
<thead>
<tr>
<th>Cost</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sales Price</td>
<td>$52,500</td>
</tr>
<tr>
<td>Legal fees</td>
<td>400</td>
</tr>
<tr>
<td>Recording fees</td>
<td>27</td>
</tr>
<tr>
<td>Prepaid Insurance &amp; Taxes</td>
<td>225</td>
</tr>
<tr>
<td>Escrow Deposits</td>
<td>150</td>
</tr>
<tr>
<td>Termite Inspection</td>
<td>75</td>
</tr>
<tr>
<td></td>
<td>$53,377</td>
</tr>
</tbody>
</table>

Closing costs to be paid
by owner  877
Total amount of loan  $52,500
REHABILITATION ASSISTANCE PROGRAM

Purpose: To preserve the City's existing housing stock, to improve living conditions of low to moderate income households, and to revitalize neighborhoods.

Primary Objectives:
- Assist property owners in correcting violations of the City's Housing Code with primary focus on owner-occupied structures.
- Provide affordable housing opportunities for low to moderate income families (low to moderate income families defined as families whose gross income is 80% or less of the median income for Charlotte.)
- Provide modification of units occupied by the physically handicapped.

General Policies:
- Assist in financing eligible activities through loans, and deferred payment loans or a combination which makes the assistance affordable.
- Owner occupants pay up to 30% of their gross income less federal taxes for housing expense.
- DPA up to $7,500 from owner occupants who are eligible for a City-County tax exemption.
- Interest rates for owner occupants 0 to 3%; for non-profit organizations 3%; for investors 2% below the prime rate; for deferred payment loan zero interest rate.
- Assistance is available City-wide with efforts concentrated in the 21 census tracts having the greatest number of sub-standard housing units.

Eligible Activities:
- Correction of housing code violations
- Energy Conservation
- Acquisition costs
- Water and sewer tap on fees
- Handicapped modifications
- Approved moving costs related to relocating dwelling unit
- Historic preservation of designated properties
- Loan and Grant processing fees

Source of Funds:
- Federal Community Development Block Grant Funds.

Clearances:
- City Council approved modifications to the Standard Rehabilitation Loan and Grant Program on October 12, 1987.
- City Council approval is required for assistance over $50,000.
- City Manager approval is required for assistance of $50,000 and under.
Charlotte Area Fund Board of Directors

(21 Members)

Membership - The By-Laws provide for a Board composed of 21 directors - 7 representatives of private groups and interests, 7 representatives of the low-income population, and 7 public officials or their designees. The public officials consist of three from the City Council, three from the Board of County Commissioners, and one from the Board of Education. The terms of the City Council representatives coincide with the officials' terms on City Council.

Responsibilities - Created as an anti-poverty agency and operates under the regulations of the Community Services Administration. It oversees programs such as Head Start, Outreach, clinics, and helps with transportation problems.

<table>
<thead>
<tr>
<th>MEMBER</th>
<th>DISTRICT</th>
<th>ORIGINAL APPTMT.</th>
<th>RE-APPTMT.</th>
<th>TERM EXPIRATION</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ella Scarborough</td>
<td>3</td>
<td>12/28/87</td>
<td></td>
<td>Duration of City Council term</td>
</tr>
<tr>
<td>(Arle Stevens - designee)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Richard Vinroot</td>
<td>6</td>
<td>1/09/84</td>
<td></td>
<td>Duration of City Council term</td>
</tr>
<tr>
<td>(Carol Cato - designee)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Charlie Dannelly</td>
<td>2</td>
<td>9/24/79</td>
<td></td>
<td>Duration of City Council term</td>
</tr>
<tr>
<td>(Eddie Byers - designee)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Chairman: G. Michael Luhn

ATTENDANCE REQUIREMENT: YES
LIMITED TERMS DURATION OF COUNCIL TERM

Kirk Geasch - Director (EFF MAY 21, 1983)

Charlotte Area Fund
1326 Woodward Ave, 28206
(DOUBLE OPER-SER) 379 3138

Revised 12/28/88
CITIZENS ADVISORY COMMITTEE - CONVENTION & VISITORS BUREAU

(25 Members)

Membership - Original appointments were made to expire on a staggered basis - one and two year terms.

Responsibilities - Established in conjunction with the Convention & Visitors Bureau to develop community awareness and to assist in developing community involvement and pride in Charlotte as a convention and travel destination.

<table>
<thead>
<tr>
<th>MEMBER</th>
<th>DIST.</th>
<th>BUSINESS/PROFESSION</th>
<th>ORIGINAL APPTMT.</th>
<th>RE-APPTMT.</th>
<th>TERM</th>
<th>EXPIRATION</th>
</tr>
</thead>
<tbody>
<tr>
<td>(C) Joan P. Haultsby W/F</td>
<td>6</td>
<td>Exe. Dir./Nat'l Conf.</td>
<td>9/08/86</td>
<td>3/14/88</td>
<td>2 yrs.</td>
<td>3/26/90</td>
</tr>
<tr>
<td>(M) Lucille Black B/F</td>
<td>2</td>
<td>Christians &amp; Jews</td>
<td>3/26/84</td>
<td>5/19/86</td>
<td>2 yrs.</td>
<td>3/26/88</td>
</tr>
<tr>
<td>(M) Brenda Cage W/F</td>
<td>2</td>
<td>Asso. w/ J. Crosland</td>
<td>1/03/86</td>
<td>5/19/86</td>
<td>2 yrs.</td>
<td>3/26/88</td>
</tr>
<tr>
<td>(M) Yvette Alston B/F</td>
<td>6</td>
<td>Yvette Productions</td>
<td>5/19/86</td>
<td>2 yrs.</td>
<td>3/26/88</td>
<td></td>
</tr>
<tr>
<td>(M) Linda Kopel W/F</td>
<td>2</td>
<td></td>
<td>5/19/86</td>
<td>2 yrs.</td>
<td>3/26/88</td>
<td></td>
</tr>
<tr>
<td>(M) Floyd Young W/F</td>
<td>1</td>
<td></td>
<td>3/26/86</td>
<td>5/19/86</td>
<td>2 yrs.</td>
<td>3/26/88</td>
</tr>
<tr>
<td>(M) Evelyn Welch W/F</td>
<td>5</td>
<td>Science Museums</td>
<td>5/11/87</td>
<td>3/14/88</td>
<td>2 yrs.</td>
<td>3/26/90</td>
</tr>
<tr>
<td>(C) Jan Beck W/F</td>
<td>5</td>
<td>Adv./Mkt.(Castleberry)</td>
<td>1/03/86</td>
<td>8/06/87</td>
<td>2 yrs.</td>
<td>3/26/89</td>
</tr>
<tr>
<td>(C) Cyrus M. Johnson, Jr. W/M</td>
<td>7</td>
<td>Womble Carlyle Sandridge</td>
<td>10/23/89</td>
<td>Unexp.</td>
<td>3/26/90</td>
<td></td>
</tr>
<tr>
<td>(C) Ange DeVivo W/F</td>
<td>7</td>
<td>Bus. Owner/Opr.</td>
<td>2/10/86</td>
<td>3/14/88</td>
<td>2 yrs.</td>
<td>3/26/90</td>
</tr>
<tr>
<td>(C) Laura Campbell W/F</td>
<td>2</td>
<td>So. Shows Dir./Prom.</td>
<td>2/10/86</td>
<td>3/14/88</td>
<td>2 yrs.</td>
<td>3/26/90</td>
</tr>
<tr>
<td>(C) Angela Cureton B/F</td>
<td>1</td>
<td>Mkt. Research Conslt.</td>
<td>9/26/88</td>
<td>4/10/89</td>
<td>2 yrs.</td>
<td>3/26/91</td>
</tr>
<tr>
<td>(C) George Westerfeld W/M</td>
<td>7</td>
<td>Human Potential Dev. Consultant</td>
<td>3/24/86</td>
<td>3/14/88</td>
<td>2 yrs.</td>
<td>3/26/90</td>
</tr>
<tr>
<td>(C) Cameron Keyser W/M</td>
<td>5</td>
<td>Pres./Visitor Info. TV Network</td>
<td>3/24/86</td>
<td>3/09/87</td>
<td></td>
<td></td>
</tr>
<tr>
<td>(C) Elizabeth Kandler W/M</td>
<td>6</td>
<td>Former Hotel Sales Mgr.</td>
<td>3/24/86</td>
<td>4/10/89</td>
<td>2 yrs.</td>
<td>3/26/91</td>
</tr>
<tr>
<td>(C) Joyce D. Rice</td>
<td>6</td>
<td>V.P.-Roswell Group</td>
<td>9/26/88</td>
<td>4/10/89</td>
<td>2 yrs.</td>
<td>3/26/91</td>
</tr>
<tr>
<td>(C) Joe Goodpasture W/M</td>
<td>4</td>
<td></td>
<td>3/09/87</td>
<td>4/24/89</td>
<td>2 yrs.</td>
<td>3/26/91</td>
</tr>
<tr>
<td>(C) Cathy W. Jones B/F</td>
<td>5</td>
<td>Counsellor - CPCC</td>
<td>10/24/88</td>
<td>4/10/89</td>
<td>2 yrs.</td>
<td>3/26/91</td>
</tr>
<tr>
<td>(C) Austin Sapp W/F</td>
<td>4</td>
<td>Marketing Director</td>
<td>3/09/87</td>
<td>4/10/89</td>
<td>2 yrs.</td>
<td>3/26/91</td>
</tr>
<tr>
<td>(M) Linda Hammond W/F</td>
<td>7</td>
<td>Real Estate Sales</td>
<td>8/06/87</td>
<td>2 yrs.</td>
<td>3/26/89</td>
<td></td>
</tr>
<tr>
<td>(M) Jacqueline Edwards B/F</td>
<td>5</td>
<td>Real Estate Sales</td>
<td>8/06/87</td>
<td>2 yrs.</td>
<td>3/26/89</td>
<td></td>
</tr>
<tr>
<td>(M) Penny Moore W/F</td>
<td>2</td>
<td>Special Events Conslt.</td>
<td>3/28/88</td>
<td>2 yrs.</td>
<td>3/26/90</td>
<td></td>
</tr>
<tr>
<td>*(C) Cathy Thompson W/F</td>
<td>2</td>
<td>Sr. Accounting Clerk</td>
<td>3/28/88</td>
<td>2 yrs.</td>
<td>3/26/90</td>
<td></td>
</tr>
<tr>
<td>*(C) Fran I. Juneau W/F</td>
<td>7</td>
<td>Travel Manager</td>
<td>4/24/89</td>
<td>2 yrs.</td>
<td>3/26/89</td>
<td></td>
</tr>
<tr>
<td>*(C) Betty Pride B/F</td>
<td>3</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

*Chairman

Limited Terms - Yes
Attendance Required -
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section.

FULL NAME KISORE ACHARYA

Mr X Mrs

Ms Mass

HOME ADDRESS 347 KELFORD LANE CHARLOTTE NC ZIP 28226

BUSINESS ADDRESS 347 N CASWEEL ROAD CHARLOTTE NC ZIP 28204

HOME PHONE (704) 366-6183 BUSINESS PHONE (704) 333-9011

SPouse's NAME VIDYA ACHARYA SPouse'S Employer DELMAR PHOTO

SPouse'S TITLE Technician

PLEASE INDICATE: Voting Precinct # 85 District # 5 Date of Birth 8/19/41

MALE ______ BLACK ______ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE ______ WHITE ______

SINGLE ______ INDIAN ______

MARRIED ______ HISPANIC ______

OTHER ______ Asian (from Pakistan)

EDUCATION (including degrees completed) M.S. (Engineering Management)

from North East India University Boston Mass 1975

Professional Engineer 2 years Exam from State of Massachusetts 1975

CURRENT EMPLOYER Technical Associate of Charlotte

TITLE Senior Mechanical Engineer YEARS IN CURRENT POSITION 2

DUTIES Supervising, managing, various Engineering Projects for different clients

OTHER EMPLOYMENT HISTORY Educ B.S. (Mechanical) & B.S.

(Electrical) from University of Karachi Pakistan working in U.S.A since 1971 worked for TVA (Knoxville TN) Bowater Paper Mill as Project Eng.

Duke Power as Central Engineer, Virginia Power as Engineer Bechtel, Glasco, Stone & Webster, Georgin Power, United Engineering etc.
INTERESTS/SKILLS/AREAS OF EXPERTISE
Engineering, Management, Newsletter, Radio, Civic work in Ethnic groups, Correspondent for paper from New York.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Member - ASME, Member TAPPI
Member - American Nuclear Society
Affiliated Membership - ASHARE (Massachusetts)

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Member on Governing Board - International Hindu Congress
Former Vice President - Indiana Association, Knoxville, Tennessee
Former General Secretary - Hindu Center Charlotte

COMMENTS. I have visited various countries and know a few International Languages, have good contacts with various organizations.

AFFIRMATION OF ELIGIBILITY:
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes No X If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes No X If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that; otherwise, it will be removed from the active file.

A personal contact with a City Councilmember is recommended.

RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: K. Johnson
Date: 12/21/89

PLEASE DO NOT SUBMIT RESUMES

RECEIVED
DEC 27 1989

OFFICE OF CITY CLERK
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY
Appointed to
Date

Please complete each section

FULL NAME Julie Arden Astin (please print or type) Mr _______ Mrs _______ Ms _______ Miss _______

HOME ADDRESS 520 Wakefield Dr ZIP 28209
BUSINESS ADDRESS 2700 NCNB Plaza ZIP 28280

HOME PHONE (704) 527-6052 BUSINESS PHONE (704) 379-9241

SPOUSE’S NAME ——— SPOUSE’S EMPLOYER ———

SPOUSE’S TITLE ———

PLEASE INDICATE Voting Precinct # 049 District # 10 Date of Birth 07/13/59

MALE ______ BLACK ______ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN
FEMALE ______ WHITE ______ (Citizens)
SINGLE ______ INDIAN ______ City Advisory Committee ———
MARRIED ______ HISPANIC ______ Convention and Visitors Bureau
OTHER ———

EDUCATION (including degrees completed) B.S. Business Management ———

Meredith College

CURRENT EMPLOYER Interstate / Johnson Lane
TITLE Jr Analyst - Research Dept. YEARS IN CURRENT POSITION 4
DUTIES Equity Analysis

OTHER EMPLOYMENT HISTORY George Shinn & Assoc 1985 1986
Stewart & Everett Theatres 1982 1985

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

I am a native of Charlotte interested in bettering its growth. Concern is my greatest interest.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Symphony Women's Assoc., Jr. League of Charlotte,
Good Friends Org.

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Young Republicans
Alex McMillan campaigner

COMMENTS

AFFIRMATION OF ELIGIBILITY:

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes____ No___ If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes____ No___ If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

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RETURN COMPLETED FORM TO:

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature:

Date: 12/28/89

PLEASE DO NOT SUBMIT RESUMES

RECEIVED

City Clerk
1989
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME  James Andrew Basinier III  Mr.  Mrs
(please print or type)  Ms  Miss

HOME ADDRESS  7521 Surreywood Pk  Charlotte, NC  28226  ZIP

BUSINESS ADDRESS  STREET

HOME PHONE  (704)  845-1467  BUSINESS PHONE  (704)  845-1467

SPOUSE'S NAME  SALLY  SPOUSE'S EMPLOYER (SELF)

PLEASE INDICATE  Voting Precinct #  District #  7  Date of Birth  4/16/53

MALE  BLACK  BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE  WHITE  Citizens Advisory/Conservation Board  

SINGLE  INDIAN  The Advisory Board

MARRIED  HISPANIC  Part's Advisory Board

OTHER  Uptown Development Corp.

EDUCATION (including degrees completed)  Graduated High School, Wey, N.C. Grad 1965 -
attended Lenoir Rhyne College History '68-'71

CURRENT EMPLOYER  Scotland Container Co.

TITLE  Sales Representative  YEARS IN CURRENT POSITION  2

DUTIES  Marketing & Sales - Charlotte, N.C. Financial

OTHER EMPLOYMENT HISTORY  eyes  W. Keresky Mints Co., Shreveport, LA.

(STEEL SALES)

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

Enjoy working with people on projects and have some time available to serve.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Member, St. Martin Luther Church, member - Charlotte Heights Amateur Club, Christian Republican, involved in Charlotte Schools and Charlotte School District.

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

COMMENTS.

AFFIRMATION OF ELIGIBILITY:

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes____ No ______ If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes____ No ______ If yes, please attach explanation of the nature of the conflict

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that; otherwise, it will be removed from the active file.

A personal contact with a City Councilmember is recommended.

RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: ____________________________ Date: ________/______/______

PLEASE DO NOT SUBMIT RESUMES

RECEIVED

OCT 3 1989

OFFICE OF CITY CLERK

City Clerk
1989
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section.

FULL NAME Sam J Blackburn

(please print or type)

Mr. ____ Mrs. X____

DATE: _________

HOME ADDRESS 6109 King George Dr, Charlotte, NC  ZIP 28213

BUSINESS ADDRESS: None

ZIP _________

HOME PHONE (704) 597-8078 BUSINESS PHONE ( ) None

SPouse's NAME James m Blackburn

SPouse's EMPLOYER Law Engineering

SPouse's TITLE Projects Engineer

PLEASE INDICATE: Voting Precinct 2 Zion Church District 4 Date of Birth 1/17/62

MALE ___ BLACK ___ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE X WHITE X Sister Cities Committee

SINGLE ___ INDIAN ___ Citizens Advisory Comm. For Convention & Visitors Bld

MARRIED X HISPANIC ___ Parade Permit Committee

OTHER ___ Tree Advisory Commission

EDUCATION (including degrees completed)

High School Diploma - Unver-Endicott H.S. Endicott, NY

Attended Meredith College, Raleigh, NC 1980-1981, transferred to Georgia State University

Atlanta, GA - received B.A. - August, 1983 - major: History minor: Economics

CURRENT EMPLOYER N/A

TITLE Homemaker

YEARS IN CURRENT POSITION 2 1/2

DUTIES I care for my 3½ year old son full time, as well as manage

the household

OTHER EMPLOYMENT HISTORY

Administrator, Assistant, The Week, CPA, Raleigh, NC 1985-1987
Receptionist, IBM, Atlanta, GA 1983-1984
Receptionist, Jim meat , Oldsmobile, Atlanta, GA 1982

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE
typing, computer entry, bookkeeping/accounting, good organizational and planning abilities, interested in historical sites, interested in current events and following politics

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
member of Matthews Co. Republican Women's Club and Bible Baptist Church, Matthews, NC

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Friendship Baptist, Raleigh - Advisory Chairman, School to
held various offices in local Baptist churches - Pentalon Baptist, Atlanta - President, Women's Mission
served as a Precinct Chairman in Wake Co., was member of Exes Board of Wake Repub, was

COMMENTS. I just moved to Charlotte from Raleigh an Oct 30th and am interested
in getting involved here, meeting people and serving the community. I have
some free time and would look to volunteer

AFFIRMATION OF ELIGIBILITY:
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed
against you in any jurisdiction?

Yes____ No____ X If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and
impartially discharging your duties as an appointee of the City Council?

Yes____ No____ X If yes, please attach explanation of the nature of the conflict.

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active file.

A personal contact with a City Councilmember is recommended.

RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2837

Signature: Alice J. Blackburn
Date: December 22, 1989

PLEASE DO NOT SUBMIT RESUMES

RECEIVED

DEC 27 1989

OFFICE OF CITY CLERK
City of Charlotte
Application for Appointment

Applications should be typed or printed in black ink.

Committee, Commission, Board or Authority: Convention & Visitors Bureau

Name: Ronald R. Burns  Sex/Race: W  District No.: 7

Home Address: 4115 Tapperty Cir  Phone No.: 541-7282

Business Address: 4115 Tapperty Cir  Phone No.: 800-100-2437

Education: Penn State - 2 Years

U of Maryland - 1 Year

Present Employer: Tableoid Shippers Inc.

Job Title: General Sales Manager  Duties: Sales & Marketing

Business & Civic Experience:

Past President: Dist. Gov. of Sertoma Intl.

Board Member of M.D. Assoc

Member of various business organizations

Interests/Skills/Areas of Expertise:

27 Years of Marketing Experience

Chair person of numerous conventions

Received award for best run convention in 35 years

Comments: I love Charlotte and would like to assist in getting others to visit our fine city.

I understand that this application will be maintained in the active file for a period of one year only.

April 3, 1989  Ronald R. Burns

Date  Signature of Applicant

The Mayor and City Council appreciate the interest of citizens in serving on City committees. Applications should be sent to:

City Clerk's Office
Charlotte-Mecklenburg Government Center (CMGC)
600 East Fourth Street
Charlotte, NC 28202-2857

A personal contact with the Mayor's Office or a City Councilmember is recommended.

PLEASE DO NOT SUBMIT RESUMES
BOARDS, COMMISSIONS AND COMMITTEES TO WHICH CITY OFFICIALS MAKE APPOINTMENTS

Charlotte-Mecklenburg Advisory Energy Commission
Airport Advisory Committee
Charlotte-Mecklenburg Art Commission
Auditorium-Coliseum-Convention Center Authority
Charlotte Boxing Commission
Certified Development Company
Citizens Advisory Committee to the Convention & Visitors Bureau
Citizens Advisory Council for Hazardous Chemicals
Civil Service Board
Citizens Oversight Committee for Cable Television
Charlotte Clean City Committee
Community Facilities Committee
Community Relations Committee
Community Resources Board
Council on Aging
Firemen's Relief Board of Trustees
Historic District Commission
Charlotte-Mecklenburg Historic Properties Commission
Housing Appeals Board
Charlotte Housing Authority
Insurance Advisory Committee
Mint Museum Board of Trustees
Municipal Information Advisory Board
Parade Permit Committee
Parks Advisory Committee
Charlotte-Mecklenburg Planning Commission
Private Industry Council
Safety Action Committee
Charlotte Sister Cities Committee
Specialized Transportation Advisory Committee
Spirit Square Board of Directors
Taxicab Review Board
Tree Advisory Commission
Charlotte Uptown Development Corporation
Veterans Service Committee
Youth Involvement Council Advisory Board
Zone Wrecker Review Board
Zoning Board of Adjustment

Additional information is available by contacting the City Clerk's Office.
City of Charlotte
Application for Appointment

Committee, Commission, Board or Authority: Citizens Advisory Committee
Convention + Visitors
Charlotte-Meck Historic Properties

Name: Nita Powers Byrum
Sex/Race: F/W
District No.: 5

Home Address: 1553 Wendover Rd., 28211
Phone No.: 361-1517

Business Address: Phone No.: 

Education: BA University of Kentucky, Graduate Education Courses, University of Virginia.

Present Employer: 

Job Title: 

Business & Civic Experience: Market Research, Procter & Gamble-Special Services (Civil Service 855-5010), Department of Army, Fort Knox, KY, Germany, Washington, DC, Adm. Assist. to Dean, College of Pharmacy, UNC Chapel Hill, Taught Adult Education at Fourth Grade Danville, VA. Served two year appointments to the City Tree Adviser Commission Chair, Chairman, Volunteer Leaning Tutor. Currently Board of Directors, Univ. of Kentucky Alumni Assoc., Board of Directors, Dore Academy Board of Directors, Christ Episcopal Church, Chair, Symphony, Women's Assoc., Director of Design Sales, A & E House, Pres. of Wendover Garden Club.

Interests/Skills/Areas of Expertise: During my work in Europe one of my army jobs was planning tours, visiting different countries, to encourage both enlisted men and officers to know where they were going when they had free time.

Comments: 

I understand that this application will be maintained in the active file for a period of one year only.

(Signature) 4/14/89

Date: Signature of Applicant

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City Clerk's Office
Charlotte-Mecklenburg Government Center (CMGC)
600 East Fourth Street
Charlotte, NC 28202-2857

A personal contact with the Mayor's Office or a City Council Member is recommended.

City Clerk
1988

Office of City Clerk

PLEASE DO NOT SUBMIT RESUMES
BOARDS, COMMISSIONS AND COMMITTEES TO WHICH CITY OFFICIALS MAKE APPOINTMENTS

Charlotte-Mecklenburg Advisory Energy Commission
Airport Advisory Committee
Charlotte-Mecklenburg Art Commission
Auditorium-Coliseum-Convention Center Authority
Charlotte Boxing Commission
Certified Development Company
Citizens Advisory Committee to the Convention & Visitors Bureau
Citizens Advisory Council for Hazardous Chemicals
Civil Service Board
Citizens Oversight Committee for Cable Television
Charlotte Clean City Committee
Community Facilities Committee
Community Relations Committee
Community Resources Board
Council on Aging
Firemen's Relief Board of Trustees
Historic District Commission
Charlotte-Mecklenburg Historic Properties Commission
Housing Appeals Board
Charlotte Housing Authority
Insurance Advisory Committee
Mint Museum Board of Trustees
Municipal Information Advisory Board
Parade Permit Committee
Parks Advisory Committee
Charlotte-Mecklenburg Planning Commission
Private Industry Council
Safety Action Committee
Charlotte Sister Cities Committee
Specialized Transportation Advisory Committee
Spirit Square Board of Directors
Taxicab Review Board
Tree Advisory Commission
Charlotte Uptown Development Corporation
Veterans Service Committee
Youth Involvement Council Advisory Board
Zone Wrecker Review Board
Zoning Board of Adjustment

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APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section.

FULL NAME Gregory Dexter Camp

(please print or type)

Mr ✓

Ms

Mrs

HOME ADDRESS 2315 - A Shade Valley Rd

ZIP

BUSINESS ADDRESS 222 E Marshhead St

ZIP

HOME PHONE (704) 531-3351

BUSINESS PHONE (704) 347-0211

SPOUSE'S NAME

SPOUSE'S EMPLOYER

SPOUSE'S TITLE

PLEASE INDICATE

Voting Precinct #

District #

Date of Birth 4-8-62

MALE ✓

BLACK ✓

Boards/Commissions/Committees I am most interested in

FEMALE

WHITE

Convention & Visitors Bureau Council

SINGLE

INDIAN

Leptown Development Council Committee

MARRIED

HISPANIC

OTHER

EDUCATION (including degrees completed)

B.S. Business Admin. (Marketing) 1985

A&T State University

CURRENT EMPLOYER Executive Transportation Services Inc.

TITLE Chairman/CEO

YEARS IN CURRENT POSITION ½ years

DUTIES To direct, control, and oversee a staff of 7 persons to provide transportation services for city, county and private companies in Mecklenburg research.

OTHER EMPLOYMENT HISTORY Nielsen Media Research, Sears,

Media Field Representative Merchandise Control Clerk

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE
Transportation, Proposal writing, Developing plans, Action, Creative ideas, to speak, Interest.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Past President, RonEpisium Fraternity

COMMENTS
I would like to become a part of the City of Charlotte Committee to bring new focus, new ideas, and a positive change to the Charlotte community to become a major, well-known City.

AFFIRMATION OF ELIGIBILITY
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes [ ] No [ ] If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes [ ] No [ ] If yes, please attach explanation of the nature of the conflict.

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RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: Gregory D. Camp
Date: 10-4-89

PLEASE DO NOT SUBMIT RESUMES

RECEIVED

OCT 4 1989

OFFICE OF CITY CLERK
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY
Appointed to
Date

Please complete each section.

FULL NAME Robert Norman Clark (please print or type) Mr [✓] Mrs [ ] Ms [ ] Miss [ ]

HOME ADDRESS 6324 Chalyce Ln Charlotte, NC ZIP 28226

BUSINESS ADDRESS 4801 E Independence Blvd Charlotte, NC ZIP 28212

HOME PHONE (704) 346-4981 BUSINESS PHONE (704) 536-8340

SPouse’S NAME Lauren H. Clark Spouse’S EMPLOYER Sandolz Inc

PLEASE INDICATE Voting Precinct # 68X District # 7 Date of Birth 3-22-50

MALE [✓] BLACK [ ] BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE [ ] WHITE [✓] Charlotte Convention/Visitors Bureau

SINGLE [ ] INDIAN [ ]

MARRIED [ ] HISPANIC [ ]

OTHER [ ]

EDUCATION (including degrees completed) B.S. Business Adm. - Western Carolina Univ

CURRENT EMPLOYER Norwest Financial Leasing

TITLE Sr Credit Analyst YEARS IN CURRENT POSITION 6½

DUTIES Manage the leasing portfolio for 20 office equipment dealers

OTHER EMPLOYMENT HISTORY: Wachovia Bank - 7 yrs.

(over)
INTERESTS/SKILLS AREAS OF EXPERTISE: ALL SPORTS, MUSIC, CHARLOTTE HEAT TEAM, TENNIS STAFF, HARD WORKING, ORGANIZED, TEAM PLAYER.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES:
WESTERN CAROLINA CATS MOUNT CLUB (PRESIDENT), HOMEOWNERS ASSN- TREASURER.

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES:
UNITED WAY, DISCOVERY PLACE, PROJECT GRADUATION, BOYS TOWN, SPRINGFEST, ALUMNI ASSN- PRESIDENT, LOCAL CHAPTER.

COMMENTS: BEING A CHARLOTTE NATIVE, I WOULD WELCOME ANY OPPORTUNITY TO PROMOTE CHARLOTTE VIA THE CCVB, WITH THE PENDING NFL CONVENTION CENTER ETC. THERE IS SO MUCH POTENTIAL FOR CHARLOTTE TO INCREASE EXPOSURE AND I WOULD ENJOY DOING MY PART.

AFFIRMATION OF ELIGIBILITY:
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes No [X] If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes No [X] If yes, please attach explanation of the nature of the conflict.

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RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: [Signature]
Date: 12-26-89

PLEASE DO NOT SUBMIT RESUMES

City Clerk
1989

OFFICE OF CITY CLERK
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME Wanda Kay Crook

Mr ______ Mrs X ______ Ms ______ Miss ______

HOME ADDRESS 1534 Lumarka Dr., Char., NC

First Union National Bank, Marketing Division ZIP 28212

BUSINESS ADDRESS Two First Union Center, Char., NC ZIP 28288-0363

HOME PHONE (704) 536-7761 BUSINESS PHONE (704) 374-7925

SPOUSE'S NAME M. Dudley Crook, Jr. SPOUSE'S TITLE Vice Pres., Principal of Firm

SPOUSE'S EMPLOYER Professional Marketing

PLEASE INDICATE. Young Precinct # 064 District # 5 Date of Birth 9/27/44

MALE ______ BLACK _____ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE X WHITE X Community Resources Board PER PHONE CALL 10/15/79 - SHE DOES

SINGLE ______ INDIAN ______ Citizens Advisory Committee - Convention

MARRIED X HISPANIC ______ Visitors Bureau

OTHER ________

EDUCATION (including degrees completed). Continuing Education Programs thru local and out of

state - Leadership courses - University of Central Florida, University of Tennessee,

Queens College, Institute of Financial Education

CURRENT EMPLOYER First Union National Bank

TITLE Assistant Vice President YEARS IN CURRENT POSITION 4

DUTIES Advertising Manager, Corporate Projects Manager & Special Project Manager for all

in house United Way, Chamber of Commerce & Arts & Science campaigns.

OTHER EMPLOYMENT HISTORY North Carolina Federal 1969 - 1984 - Vice President,

Corporate Marketing Officer

(over)

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Governors Council Prison Resource Board, Chamber of Commerce Membership - Prize Co-Chair, United Way Project Manager for First Union In House Kick-off 1988-1989.

COMMENTS

AFFIRMATION OF ELIGIBILITY:
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes____ No_X____ If Yes, please attach explanation.

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Yes____ No_X____ If yes, please attach explanation of the nature of the conflict

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RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: [Signature]
Date: 9-29-89

PLEASE DO NOT SUBMIT RESUMES

RECEIVED
OCT 3 1989

City Clerk
1989
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME JAMES MICHAEL CULLEN ________ Mr ________ Ms ________ Mrs ________
(please print or type) Miss ________

HOME ADDRESS 4411 CHARLESTOWN MANOR DR CHARLOTTE, N C ________ ZIP 28211

BUSINESS ADDRESS 5200 77 CENTER DR, SUITE 170 CHARLOTTE, N C ________ ZIP 28217

HOME PHONE (704) 364-7127 ________ BUSINESS PHONE (704) 529-0150 ________

SPOUSE'S NAME ANNE GILL CULLEN ________ SPOUSE'S EMPLOYER UNCC ________

SPOUSE'S TITLE ASST DEAN OF STUDENTS ________

PLEASE INDICATE Voting Precinct # ________ District # ________ Date of Birth 5/28/55 ________

MALE ________ BLACK ________ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE ________ WHITE ________ CONVENTION & TOURISM BOARD

SINGLE ________ INDIAN ________ HOUSING APPEAL BOARD

MARRIED ________ HISPANIC ________

OTHER ________

EDUCATION (including degrees completed)

WOFFORD COLLEGE - SPARTANBURG, S.C. BA ENGLISH 1975

UNIVERSITY OF SOUTH CAROLINA - COLUMBIA, S.C. MASTERS BUSINESS ADMINISTRATION - INCOMPLETE

CURRENT EMPLOYER AMERICAN COMPUTER PROFESSIONALS, INC.

TITLE REGIONAL MANAGER ________ YEARS IN CURRENT POSITION 3 ________

DUTIES HAVE PROFIT CENTER RESPONSIBILITY FOR A MULTI MILLION DOLLAR BRANCH OF A

REGIONAL DATA PROCESSING PROFESSIONAL SERVICES FIRM

OTHER EMPLOYMENT HISTORY CAPTIAN, U.S. ARMY 1975-1980, SALES REPRESENTATIVE,

AMERICAN HOSPITAL SUPPLY 1980-1982, SALES COORDINATOR, P.R. DOWELLY & SONS COMPANY


LABORATORIES

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE
REAL ESTATE INVESTMENTS, COMMUNICATIONS, COMPUTER TECHNOLOGY

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
VICE CHAIRMAN, COMPUTER RESOURCES COMMITTEE (CHARLOTTE CHAMBER OF COMMERCE)
BOARD OF ADVISORS, QUEENS COLLEGE, USHER, CHRIST CHURCH EPISCOPAL CHURCH

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
MEMBER YOUNG REPUBLICANS, SPARTANBURG, SC CHAMBER OF COMMERCE, MEMBER
CHURCH OF THE ADVENT, EPISCOPAL CHURCH

COMMENTS I feel I have a great deal of experience and would welcome the
opportunity to demonstrate that expertise and experience to the benefit of
the various committees I am interested in

AFFIRMATION OF ELIGIBILITY:
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed
against you in any jurisdiction?

Yes [ ] No [ ] If yes, please attach explanation.

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RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: [Signature]
Date: [12/22/89]

PLEASE DO NOT SUBMIT RESUMES

[Received]
DEC 1989

OFFICE OF CITY CLERK
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section.

FULL NAME  EUGENE MILBURN DAVIDT  Mr  
(please print or type)  Ms  

HOME ADDRESS  2135 S/FOREST AVE  ZIP  28211

BUSINESS ADDRESS  525 W 10 M A ST  ZIP  28202

HOME PHONE (704) 366-4438  BUSINESS PHONE (704) 378-3591

SPouse's NAME  Ann Woodall  SPouse's EMPLOYER  CA MACK SCHOOL

SPouse's TITLE

PLEASE INDICATE:  Young Precinct #  District #  Date of Birth

MALE  BLACK  BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE  WHITE  CITIZENS ADVISORY COMMITTEE

SINGLE  INDIAN  CONVENTION & VISITORS BUREAU

MARRIED  HISPANIC

OTHER

EDUCATION (including degrees completed)  4YR ENGLISH

CURRENT EMPLOYER  DAVID T REALTY

TITLE  PROPRIETOR  YEARS IN CURRENT POSITION  35

DUTIES  OWNER

OTHER EMPLOYMENT HISTORY  6 YRS VINSON REALTY 1953-59

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

- Primary Reator in Helping
- Youth Ministry Rebuilding

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

- Bon Dir CLE

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

- City Church Sunday School Teacher - 15 yrs
- 1st Scout Master Troop 17

COMMENTS:

AFFIRMATION OF ELIGIBILITY:

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes   No   If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

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RETURN COMPLETED FORM TO:

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2837

Signature: Eugene M. Varon
Date: 12-21-89

PLEASE DO NOT SUBMIT RESUMES

RECEIVED

DEC 26 1989

OFFICE OF CITY CLERK
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY
Appointed to

Date

Please complete each section.

FULL NAME **KENNETH A. DAVIDSON**

(please print or type)

Mr. ☑ Mrs.       Ms.       Miss

HOME ADDRESS 10513 CARSLEY DRIVE       ZIP 28236

BUSINESS ADDRESS 9 WOODMAN GREEN SUITE 218       ZIP 28217

HOME PHONE (704) 641-1176 BUSINESS PHONE (704) 526-0250

SPouse'S NAME **JEANNI DAVIDSON** SPouse'S EMPLOYER First Union

SPouse'S TITLE

PLEASE INDICATE: Voting Precinct 9 District 7 Date of Birth 7/1/59

MALE ☑ BLACK ☑ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN:

FEMALE ☑ WHITE ☑ UPTOWN DEVELOPMENT CORP.

SINGLE ☑ INDIAN ☑ CITY/COMMUNITY (CONV. & MIL BIBB) ☑

MARRIED ☑ HISPANIC ☑

OTHER

EDUCATION (including degree completed) EMORY UNIVERSITY 1984-1986, DANTA 1987-88

CURRENT EMPLOYER **DAVIDSON & ASSOCIATES, INC.**

TITLE PRESIDENT YEARS IN CURRENT POSITION 2 1/2

DUTIES C.E.O.BA COMPLIANCE SERVICE, SECURITY TRAINING ACADEMY &
PRE-EMPLOYMENT HONORARY TRUSTEE COMPANY.

OTHER EMPLOYMENT HISTORY WAS BRANCH MANAGER FOR BOSTON PROTECTIVE SERVICES IN CHARLOTTE, HAVE WORKED IN RETAIL SALES & LAW ENFORCEMENT

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE
INTERESTS INCLUDE FINANCE, LAW AND REAL ESTATE
DEVELOPMENT, EXPERTISE INCLUDING SECURITY, LAW ENFORCEMENT, ORGANIZATION AND MANAGEMENT

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
TEMPLE BETH EL (VICE PRESIDENT - FINANCE), LEXINGTON COMMONS HOMEOWNERS ASSN
(DIRECTOR), UPTOWN CRIME AWARENESS & PREV ASSN (CHAIRMAN), POLICE/SECURITY, LINCOLN COUNTY
AMER SOC FOR INDUSTRIAL SECURITY, BUILDING OWNERS & MANAGERS ASSN, N.C. ASSOC OF PROFESSIONAL
PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
LEXINGTON COMMONS (PAST PRESIDENT), TEMPLE BETH SHALOM (V.P. FINANCE)

COMMENTS:

AFFIRMATION OF ELIGIBILITY:
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes____ No.✓ If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes____ No.✓ If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

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A personal contact with a City Councilmember is recommended.

RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2837

Signature: ____________________________
Date: 9/27/99

PLEASE DO NOT SUBMIT RESUMES

City Clerk
1999
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY
Appointed to

Date

Please complete each section

FULL NAME  Anresa Stevens Davis  Mr  ____  Mrs  X  ____
(please print or type)
Ms  ____  Miss  ____

HOME ADDRESS  337 Bass Lane  Charlotte  NC  ZIP  28226

BUSINESS ADDRESS

HOME PHONE  (104) 845-1450  BUSINESS PHONE  (  )

SPouse's NAME Philip D Davis  SPouse's EMPLOYER  self-employed

SPouse's TITLE  Davis and Stevens LTD

PLEASE INDICATE:  Voting Precinct #  District #  Date of Birth  8-30-54

MALE  ____  BLACK  ____  BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE  X  WHITE  X  Convention and Visitors Bureau

SINGLE  ____  INDIAN  ____

MARRIED  ____  HISPANIC  ____

OTHER  ____

EDUCATION (including degrees completed)  Bachelor of Science in Nursing

Gedical College of Georgia  -  1976

ADN - Georgia College  -  1975

CURRENT EMPLOYER  homemaker

TITLE  ____  YEARS IN CURRENT POSITION  ____

DUTIES  ____

OTHER EMPLOYMENT HISTORY  Registered Nurse  -  1975-1985

Housing Bureau Coordinator and Sales Representative  -  Daytona Beach

Convention and Visitors Bureau  -  Jan '86 - May '87

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE
Tourism, health care. Background is critical care - organized, people oriented, problem solver. Tourism experience included developing Daytona Beach as a tourist destination for conventions to new market.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Junior League of Charlotte, American Association of Critical Care Nurses. Member - St. Gabriel's Catholic Church

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Junior League of Daytona Beach, Delray Beach County (Atlanta) Young Republican Meeting Planners International

COMMENTS

AFFIRMATION OF ELIGIBILITY
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes____ No X____ If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes____ No X____ If yes, please attach explanation of the nature of the conflict.

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Ocean Center (convention center) opening in 1985

RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: Amer Spowers Davis

Date: December 28, 1989

PLEASE DO NOT SUBMIT RESUMES

RECEIVED
DEC 29 1989

OFFICE OF CITY CLERK
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME KENNETH DENNIS DEMENT Mr X Mrs
Ms Miss

HOME ADDRESS 3540 Driftwood Dr City ZIP 28205
BUSINESS ADDRESS 1512 Central Ave City ZIP 28205

HOME PHONE (704) 537-8824 BUSINESS PHONE (704) 333-0221

SPouse's NAME MARY J DEMENT SPouse’s EMPLOYER Hall Clock Shop

PLEASE INDICATE Voting Precinct # District # Date of Birth 7/25/45

MALE X BLACK BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN
FEMALE ~ WHITE X 1 Citizens Bureau
SINGLE INDIAN 2 Sister Cities
MARRIED X HISPANIC

EDUCATION (including degrees completed) UNC-C Graduate 1971
BS Degree - Biology

CURRENT EMPLOYER Hall Clock Shop
TITLE OWNAIL YEARS IN CURRENT POSITION 15 yrs
DUTIES Repair clocks & watches.

OTHER EMPLOYMENT HISTORY Sales Representative - For Pharmaceutical Drug Company US Navy

Vietnam Veteran

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE
Broad based business skills (Business owner), interest in City Government, volunteer work

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
American Watchmakers Institute, National Arbor Watch Clock Collectors, Board of Directors of Windsor Park Swim & Racquet Club

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Volunteer - Salvation Army Winter Shelter Program

COMMENTS
I am truly interested in becoming involved in my city's affairs. I would be proud to represent Charlotte.

AFFIRMATION OF ELIGIBILITY.
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes ☐ No ☑ If Yes, please attach explanation.

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Yes ☐ No ☑ If yes, please attach explanation of the nature of the conflict.

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RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: Kenneth D. Denney
Date: 12/19/69

PLEASE DO NOT SUBMIT RESUMES

City Clerk 1989

OFFICE OF CITY CLERK
City of Charlotte
Application for Appointment

Applications should be typed or printed in black ink

Committee, Commission, Board or Authority: Convention & Visitors Bureau

Name LINDA A Dudley Sex/Race F/White District No. #7

Home Address 1925 Wandering Way, Charlotte, Phone No. 364-0291
Business Address 2100 Rexford Road, Suite 120, Charlotte, Phone No. 364-1700

Education BBA in Marketing/Retailing - North Carolina Real Estate Broker's License

Present Employer COTTINGHAM - CHALK & ASSOCIATES

Job Title Director of Corporate Relocation

Duties Marketing my companies relocation & residential Real Estate services to groups of individuals relocating to Charlotte. In essence, I sell Charlotte Business & Civic Experience

Past Volunteer Discovery Place, Rameses Volunteer
Past President SouthPark Toastmasters Club

Interests/Skills/Areas of Expertise I would be interested in offering any expertise that I have acquired the past 5 years in relocation... especially in marketing, materials, promotions on the city etc. Attracting new businesses, conventions & individuals to Charlotte is utmost in my mind.

Comments In addition, in my position, I often conduct area tours & orientation trips to prospective Corporations. I would love to share

I understand that this application will be maintained in the active file for a period of one year only

Date 4/3/89

Signature of Applicant

The Mayor and City Council appreciate the interest of citizens in serving on City committees. Applications should be sent to

City Clerk's Office
Charlotte-Mecklenburg Government Center (CMGC)
600 East Fourth Street
Charlotte, NC 28202-2857

A personal contact with the Mayor's Office or a City Council member is recommended

PLEASE DO NOT SUBMIT RESUMES

City Clerk
1988
BOARDS, COMMISSIONS AND COMMITTEES TO WHICH CITY OFFICIALS MAKE APPOINTMENTS

Charlotte-Mecklenburg Advisory Energy Commission
Airport Advisory Committee
Charlotte-Mecklenburg Art Commission
Auditorium-Coliseum-Convention Center Authority
Charlotte Boxing Commission
Certified Development Company
Citizens Advisory Committee to the Convention & Visitors Bureau
Citizens Advisory Council for Hazardous Chemicals
Civil Service Board
Citizens Oversight Committee for Cable Television
Charlotte Clean City Committee
Community Facilities Committee
Community Relations Committee
Community Resources Board
Council on Aging
Firemen's Relief Board of Trustees
Historic District Commission
Charlotte-Mecklenburg Historic Properties Commission
Housing Appeals Board
Charlotte Housing Authority
Insurance Advisory Committee
Mint Museum Board of Trustees
Municipal Information Advisory Board
Parade Permit Committee
Parks Advisory Committee
Charlotte-Mecklenburg Planning Commission
Private Industry Council
Safety Action Committee
Charlotte Sister Cities Committee
Specialized Transportation Advisory Committee
Spirit Square Board of Directors
Taxicab Review Board
Tree Advisory Commission
Charlotte Uptown Development Corporation
Veterans Service Committee
Youth Involvement Council Advisory Board
Zone Wrecker Review Board
Zoning Board of Adjustment

Additional information is available by contacting the City Clerk's Office.
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME GLEND A B. DURELL
(please print or type) Mr
Ms
(Mrs)
(Miss)

HOME ADDRESS 6845 CONSTITUTION LN, CHARLOTTE, N C
ZIP 28210
BUSINESS ADDRESS P.O BOX 32307 (400 S TRYON) CHARLOTTE, N.C
ZIP 28232-2307

HOME PHONE (704) 552-0702 BUSINESS PHONE (704) 373-3461

SPouse's NAME JACK DURELL SPouse's EMPLOYER EASTERN FEDERAL CORP

PLEASE INDICATE Voting Precinct # 75 District # 7 Date of Birth 3/5/34

MALE ______ BLACK ______ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN
FEMALE X WHITE X Citizens Advisory Committee for Convention
SINGLE ______ INDIAN ______ Visitors Bureau; Sister City Committee;
MARRIED ______ HISPANIC ______ Citizens Oversight Committee for Cable TV;
OTHER ______ Housing Appeals Board

EDUCATION (including degrees completed)

BGS - Queens College, 1987 (Major Business & History)

CURRENT EMPLOYER Duke Power Company - Purchasing Dept.
TITLE Buyer; C.P.M. 7/88 YEARS IN CURRENT POSITION 8 + yrs
DUTIES Purchase, Various Commodities & Material (Steel, Pipe, Motors, Test Equipment, etc.) For Use By Duke Power Co.

OTHER EMPLOYMENT HISTORY Prior to coming with Duke Power in 1977, My Husband & I operated our own company
in Dallas, Tx.

(over)
INTERESTS/SKILLS AREAS OF EXPERTISE: Travelled through U.S. + Europe (both business + pleasure), would be interested in working to develop Charlotte as tourist destination. Certified Purchasing Manager C.P.A.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Phi Alpha Theta - Past President, Director - Vietnam Project for Alpha Gamma Kappa Chapter at Queens College.

COMMENTS. Contributing Member - WTVI, Mint Museum, NC Zoological Society, Smithsonian.

AFFIRMATION OF ELIGIBILITY
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes ______ No ☒ If Yes, please attach explanation.

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Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: ____________________________
Date: ______________

PLEASE DO NOT SUBMIT RESUMES

RECEIVED
DEC 28 1989

OFFICE OF CITY CLERK
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME Gary Wayne Greene  Mr  √  Mrs

HOME ADDRESS 9511 Willow Ridge Apt. 2-B  ZIP 28210

BUSINESS ADDRESS 7421 Carmel Executive Center  ZIP 28210

HOME PHONE (704) 542-5541  BUSINESS PHONE (704) 541-6736

SPOUSE'S NAME  SPOUSE'S EMPLOYER

SPOUSE'S TITLE

PLEASE INDICATE Voting Precinct # 87  District # 7  Date of Birth 5-17-67

MALE √  BLACK  BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE  WHITE  √ [Advisory committee for convention]

SINGLE  INDIAN  [Visitors Bureau]

MARRIED  HISPANIC  Sister Cities Committee

OTHER

EDUCATION (including degrees completed)

Bachelor of Science in Criminal Justice/Political Science, Appalachian State University

CURRENT EMPLOYER Nestle Foods, Inc.

TITLE Sales  YEARS IN CURRENT POSITION less than 1 yr

DUTIES managing accounts and dealing with the public and their interests

OTHER EMPLOYMENT HISTORY Student Development - Appalachian State University / Walker Shoes Inc. - Asheville, North Carolina

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE
Interests - Law, Counseling, Development, Politics, Running/Skills - Rational Thinking, Planning, and Executing
Expertise - Communication and Selling Ideas

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
none at present

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Student Body President - ASU / Boone Town Council Member
Boone Community Relations Board Member / ASU Committee for Inst. Study, and Planning

COMMENTS: I also served at the Boone Chamber of Commerce
Where we dealt with topics such as tourism quite often.

AFFIRMATION OF ELIGIBILITY
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?
Yes ______ No [X] If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?
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RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: [Signature]
Date: 12-28-89

PLEASE DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY
Appointed to

Date

Please complete each section.

FULL NAME Jesse Lee Grissom Jr Mr Mrs
(please print or type) Ms Miss

HOME ADDRESS 6417 Brook Spur Rd, Charlotte, NC ZIP 28226
BUSINESS ADDRESS Kraft General Foods PO BOX 3739, Charlotte, NC ZIP 28237-732

HOME PHONE (704) 896-6115 BUSINESS PHONE (704) 373-1003

SPOUSE'S NAME Karen Dudley Grissom SPOUSE'S EMPLOYER currently unemployed
SPOUSE'S TITLE

PLEASE INDICATE Voting Precinct # 90 District # Date of Birth 7/21/56

MALE BLACK BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN
FEMALE WHITE COMMUNITY RESOURCES
SINGLE INDIAN UPTOWN DEVELOPMENT CORP.
MARRIED HISPANIC CONVENTION & VISITORS BUREAU
OTHER

EDUCATION (including degrees completed) UNCC - Chap. M - BS Business Admin
UNIV OF ROCHESTER - MBA

CURRENT EMPLOYER Kraft General Foods

TITLE Regional Accounting Manager YEARS IN CURRENT POSITION 10 months
DUTIES Responsible for sales promotions, credit, receivables and general accounting associated with sales in the Southeast region

OTHER EMPLOYMENT HISTORY Kraft General Foods - Sr Financial Planner - Finance Analyst, R & B Trading Company - Fair Analyst

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE  Finance, Community Service

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
National Black MBA Association, Optimist Club, Omega Psi Phi Sigma

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Same as above

COMMENTS  Recently relocated to Charlotte from Philadelphia and I
desperately want to get involved.

AFFIRMATION OF ELIGIBILITY.
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes / No / 
If Yes, please attach explanation

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Yes / No / 
If yes, please attach explanation of the nature of the conflict

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600 East Fourth Street
Charlotte, NC 28202-2857

Signature: 
Date 10/10/89

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City Clerk 1989
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME  BJ Hendrix

(please print or type)

Mr  ____  Mrs X  ____  Ms  ____  Miss  ____

HOME ADDRESS  1023 Conestoga Dr  Charlotte NC  ____  ZIP 28216

BUSINESS ADDRESS  9300 Arrowpoint Blvd  Charlotte NC  ____  ZIP 28217

HOME PHONE  (704) 847-1489  ____  BUSINESS PHONE  (704) 522-3318

SPOUSE'S NAME  John, Jr

SPOUSE'S EMPLOYER  Kemper Insurance Co

SPOUSE'S TITLE  Commercial Marine Manager

PLEASE INDICATE  Voting Precinct # 68  ____  District # 7  ____  Date of Birth 7-19-48

MALE  ____  BLACK  ____  BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE X  ____  WHITE X  ____  Citizens Advisory Committee for the

SINGLE  ____  INDIAN  ____  Convention & Visitors Bureau

MARRIED X  ____  HISPANIC  ____

OTHER

EDUCATION (including degrees completed)  UNIVERSITY OF NORTH CAROLINA AT CHARLOTTE

B.A. Degree - Graduated with Honors

CURRENT EMPLOYER  Royal Insurance Corporate Headquarters

TITLE  Senior Systems Analyst (Internal Consultant)

YEARS IN CURRENT POSITION  3 years

DUTIES/COMPUTER SYSTEMS  The development and training of Royal's nationwide implementation. As a Project

leader for master procedures, wrote a documentation manual for service procedures and training seminars for 67 supervisors and implemented nationwide.

OTHER EMPLOYMENT HISTORY  Operations Supervisor at Kemper Insurance

for 6 years - supervised 25 people also responsible for nationwide systems implementation for Kemper's Home Office in Long Grove, Ill.

(1) Tutor 3rd Grade Children in reading/math in Durham, NC

(2) Substitute School Teacher for Junior and Senior High Students in Punta Gorda, Florida

(3) Substitute School Teacher for Junior and Senior High Students in Punta Gorda, Florida
INTERESTS/SKILLS/AREAS OF EXPERTISE Interested in schools and educational affairs; uptown revitalization; have organized bus tours for large groups of the historic areas of Charlotte and Mecklenburg County; organizing large dinners, etc.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
See Attached Supporter of Mint Museum, Spirit Square and Discovery Place; member of Historic Landmarks Commission; board member of Carmel Civitan Club; member of Myers Park Traditional Elementary Parent/Teacher Assoc; member Providence United Methodist Church

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
See Attached Board of Directors and Committee Chairman Settler's Landing Homeowner's Assoc.; Past treasurer and committee chairman Carmel Civitan Club; past VP Chipley Sunday School at Providence United Methodist; volunteered for rehabilitation of houses in the Crestdale Community project.

COMMENTS See Attached

AFFIRMATION OF ELIGIBILITY.
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Yes_____ No X____ If Yes, please attach explanation.

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Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: [Signature]
Date: [Date]

PLEASE DO NOT SUBMIT RESUMES

RECEIVED
DEC 27 1989

OFFICE OF CITY CLERK
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section.

FULL NAME CRAIG MADANS (please print or type)

Mr __ Mr __ Mrs __ Mrs __ Miss __ Miss __

HOME ADDRESS 4820 Pine Ridge Rd Charlotte 28226 ZIP ___

BUSINESS ADDRESS PO Box 2025 Salisbury NC ZIP 28444_

HOME PHONE (704) 362-2124 BUSINESS PHONE (704) 636-6105

SPouse's NAME ________________________________ SPouse's EMPLOYER ________________________________

SPouse's TITLE ________________________________

PLEASE INDICATE: Voting Precinct # 70 District # 7 Date of Birth 11-14-51

MALE __ BLACK __ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE __ WHITE __ Audit, Coliseum, Convention Authority

SINGLE __ INDIAN __ Citizens Advisory Committee, Convention Visit

MARRIED __ HISPANIC __

OTHER ________________________________

EDUCATION (including degrees completed): B.S. Textile Technology

CURRENT EMPLOYER __ Pauline Knitting Industries __ Spolex IND

TITLE V.P. Pauline Pres of Spolex YEARS IN CURRENT POSITION 30

DUTIES Merchandising, Sales, Overall Coordination of Sales and MFG. Agent for Chasunga Import, Export

OTHER EMPLOYMENT HISTORY Sales, MFG, Import, Export

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE
Travel - Business Sports - Politics

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Temple Israel - Jewish Community Center - Democrat Caucus

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Democratic Candidate for Mayor

COMMENTS:

AFFIRMATION OF ELIGIBILITY:
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Yes No [ ] If Yes, please attach explanation.

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Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2837

Signature: ____________________________
Date: 12-22-89

PLEASE DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

Please complete each section

FULL NAME: Leslie Michaels
(please print or type)
Mr. _______ Ms. _______ Mrs. _______

HOME ADDRESS: 5721 Wedgewood Dr. ZIP 28210

BUSINESS ADDRESS: 7301 Carmel Executive Park Suite 12 ZIP 28226

HOME PHONE: (704) 523-2573 BUSINESS PHONE: (704) 541-0348

SPouse's NAME: ______________________ SPouse's EMPLOYER: ______________________

PLEASE INDICATE: Voting Precinct # ______ District # ______ Date of Birth: 10-3-42

MALE _______ BLACK _______ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE _______ WHITE _______

SINGLE _______ INDIAN _______

MARRIED _______ HISPANIC _______

OTHER: ______________________

EDUCATION: (including degrees completed) B.S. Business Admin.

CURRENT EMPLOYER: Reliance Electric

TITLE: Regional Coordinator

YEARS IN CURRENT POSITION: 1

DUTIES: Customer Service for assigning Service Engineers and Billing

OTHER EMPLOYMENT HISTORY: Data Processing, Real Estate

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

Business skills

Knowledge of area

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

COMMENTS

AFFIRMATION OF ELIGIBILITY

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Yes____ No__ If Yes, please attach explanation

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RETURN COMPLETED FORM TO

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature ____________________________

Date ____________________________

PLEASE DO NOT SUBMIT RESUMES

City Clerk
1989

OFFICE OF CITY C...
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES  
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY  
Appointed to  
Date  

Please complete each section

<table>
<thead>
<tr>
<th>FULL NAME</th>
<th>Mr</th>
<th>Mrs</th>
</tr>
</thead>
<tbody>
<tr>
<td>E. Peter Moen</td>
<td></td>
<td></td>
</tr>
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</table>

(please print or type)

<table>
<thead>
<tr>
<th>HOME ADDRESS</th>
<th>ZIP</th>
</tr>
</thead>
<tbody>
<tr>
<td>3125 Foxridge Rd</td>
<td>28226</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>BUSINESS ADDRESS</th>
<th>ZIP</th>
</tr>
</thead>
<tbody>
<tr>
<td>101 N Tryon St, Room 420</td>
<td>28246</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>HOME PHONE</th>
<th>BUSINESS PHONE</th>
</tr>
</thead>
<tbody>
<tr>
<td>(704) 551-7079</td>
<td>(704) 342-5369</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>SPouse's NAME</th>
<th>SPouse's EMPLOYER</th>
</tr>
</thead>
<tbody>
<tr>
<td>Toni</td>
<td>Mercy Hospital</td>
</tr>
</tbody>
</table>

| SPouse's TITLE   |                   |
|------------------|                   |
| RN                |                   |

PLEASE INDICATE.  
Voting Precinct # 86  
District #  
Date of Birth 12/14/40

<table>
<thead>
<tr>
<th>MALE</th>
<th>BLACK</th>
<th>BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN</th>
</tr>
</thead>
<tbody>
<tr>
<td>V</td>
<td></td>
<td>1. Citizen's Committee Convention</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>FEMALE</th>
<th>WHITE</th>
<th></th>
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<td>V</td>
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<td></td>
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</tbody>
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<tr>
<th>SINGLE</th>
<th>INDIAN</th>
<th></th>
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</tbody>
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<tr>
<th>MARRIED</th>
<th>HISPANIC</th>
<th></th>
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<td></td>
<td></td>
</tr>
</tbody>
</table>

OTHER EDUCATION (including degrees completed) SEE ATTACHED

BS in Finance - Lehigh University, Bethlehem, PA (1963)

Graduate School of Credit and Financial Management, Dartmouth College (1972)

CURRENT EMPLOYER 
BancBoston Financial Corp

<table>
<thead>
<tr>
<th>TITLE</th>
<th>YEARS IN CURRENT POSITION</th>
</tr>
</thead>
<tbody>
<tr>
<td>Credit Manager</td>
<td>3</td>
</tr>
</tbody>
</table>

DUTIES: Extraneous Trade Credit, T. Textile Mills, Inc  
Raw Materials Purchaser (Factoring)

OTHER EMPLOYMENT HISTORY SEE ATTACHED Associates Factoring

1973 to 1986; Rusch Factors, VP & Assistant Credit Manager 1976-1979; Rusch Factors -  
Division Credit Manager 1974-1976; Rusch Factros Senior Credit Analyst 1973-1974;  
INTERESTS/SKILLS/AREAS OF EXPERTISE: Financial Analysis, Communication, Management, Gardening

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Preston Credit Corp. - Texas/Sec.

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
See Attached Member Board of Directors - New York Creditmen's Adjustment Bureau and New York Institute of Credit; Town Timers/Esquire Credit Club; 475 Credit Club, Capital Credit Club; 111 Credit Club; American Credit Club; Southern Yarn Credit Group; National Association of Credit Management; American Arbitration Association

COMMENTS

AFFIRMATION OF ELIGIBILITY.
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes [ ] No [X] If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes [ ] No [X] If yes, please attach explanation of the nature of the conflict

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

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A personal contact with a City Councilmember is recommended

RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: ____________________________

Date: ___________________
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

Please complete each section

FULL NAME Tracy Renshaw Morris

Mr Mrs X

HOME ADDRESS 648 Goodrum Road, Davidson, NC

ZIP 28036

BUSINESS ADDRESS P.O. Box 32892, Charlotte, NC

ZIP 28232

HOME PHONE (704) 892-7533

BUSINESS PHONE (704) 372-0911

SPOUSE'S NAME John Charles Morris

SPOUSE'S EMPLOYER NCNB

SPOUSE'S TITLE Assistant Vice President

PLEASE INDICATE: Young Precinct # Davidson District # N/A Date of Birth 10-15-62

MALE BLACK BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN:

FEMALE X WHITE Citizen's Advisory Committee-CCVB

SINGLE INDIAN

MARRIED HISPANIC

OTHER

EDUCATION (including degrees completed) Texas A&M University: BS in Industrial Distribution

CURRENT EMPLOYER MetroSpirit, Inc.

President YEARS IN CURRENT POSITION 1.5

DUTIES Finance and Create Professional Promotional for the Real

Estate Industry. Chief MetroSpirit Liaison to the Charlotte Board

of REALTORS.

OTHER EMPLOYMENT HISTORY

1986-1988: Coastal Chemical Company Sales Engineer. 1985-1986:

Rosemount Instrumentation & Control Systems Sales Engineer. 1982-1985

Co-op Student and Resident Advisor in College Dormitory.
INTERESTS/SKILLS/AREAS OF EXPERTISE  Sales, Marketing and Promotion. Creation, Layout and Design of local Publication. Creation, Development, and Executive Director of Video Production.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
MetroSpirit Liaison to the Charlotte Board of REALTORS.
1st/2nd Grade Sunday School Teacher. Volleyball Team Coach.

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Instrument Society of America

COMMENTS: I have a proven record in exceptional sales achievement. Also,
I have spent the past 1 1/2 years researching Charlotte's attributes, and assembling them into promotable features, a publication and a video. Now

AFFIRMATION OF ELIGIBILITY: I AM READY TO SELL CHARLOTTE TO POTENTIAL VISITORS.

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes_____ No______ X If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes_____ No______ X If yes, please attach explanation of the nature of the conflict

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RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: [Signature]
Date: 12/28/89

PLEASE DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY
Appointed to
Date

Please complete each section

FULL NAME William H Neville (please print or type)
Mr___ Ms___ Mrs___ Miss___

HOME ADDRESS
1839 South Wendover Ave Charlotte ZIP 28211

BUSINESS ADDRESS
7621 Little Ave Charlotte ZIP 28227

HOME PHONE (704) 365-1761 BUSINESS PHONE (704) 541-7117

SPouse's NAME Francine

SPouse's EMPLOYER Hill Partners INC

SPouse's TITLE Managing Director

PLEASE INDICATE
Voting Precinct # Distinct # Date of Birth 2-1-45

MALE___ BLACK___ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE___ WHITE___ CONVENTION + VISITORS

SINGLE___ INDIAN___ TREES + EDUCATION

MARRIED___ HISPANIC___

OTHER___

EDUCATION (including degrees completed) B.S. Business

M.B.A Management

CURRENT EMPLOYER Hill Partners

TITLE Managing Director YEARS IN CURRENT POSITION 2

DUTIES Manage Leasing Marketing + Development of Shopping Centers + Malls around the U.S.

OTHER EMPLOYMENT HISTORY The Rouse Company (same business) COLUMBIA, MD 21011 (10) TEN YEARS

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

PEOPLE SKILLS (POLITICS EXPERTISE)
IN MANAGEMENT (LARGE PROJECTS (M.B.A. MANAGEMENT))

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

INTERNATIONAL COUNCIL OF SHAMANIC CULTS - SIERRA CLUB
COMMUNITY CAUSE

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

YOUNG REPUBLICANS - C.Y.C. - AMERICAN MANAGEMENT ASSOCIATION

COMMENTS

AFFIRMATION OF ELIGIBILITY.

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes _____ No X If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes _____ No X If yes, please attach explanation of the nature of the conflict.

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RETURN COMPLETED FORM TO:

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: 

Date: 12-22-89

PLEASE DO NOT SUBMIT RESUMES

RECEIVED
DEC 27 1989

OFFICE OF CITY CLERK
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY
Appointed to
Date

Please complete each section.

FULL NAME WILLIAM PATRICK QUEEN
(please print or type)
Mr. X Mrs. _____
Ms. _____ Miss _____

HOME ADDRESS 4832 #9 Water Oak Lane
ZIP 28211

BUSINESS ADDRESS 516 Fenton Place
ZIP 28207

HOME PHONE (704) 366-0747 BUSINESS PHONE (704) 375-3636

SPOUSE’S NAME
SPOUSE’S EMPLOYER
SPOUSE’S TITLE

PLEASE INDICATE: Young Precinct # 1 District # 2 Date of Birth 8-15-49

MALE X BLACK BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE WHITE X CITIZENS ADVISORY COMM./CONVENTION & VISITORS BUREAU

SINGLE X INDIAN UPTOWN DEVELOPMENT CORP.

MARRIED HISPANIC PARK & REC. ADVISORY COMMITTEE

OTHER

EDUCATION (including degrees completed): B.S. IN POLITICAL SCIENCE majoring in City Planning

REAL ESTATE DEVELOPMENT COURSE AT QUEENS COLLEGE

CURRENT EMPLOYER NEW VISTA PROPERTIES (owner)

TITLE: Co-Owner/Broker-in-charge YEARS IN CURRENT POSITION: 8 months

DUTIES: Involved in all aspects of leasing of commercial and retail properties

OTHER EMPLOYMENT HISTORY: Salesman of Optical Products 9 yrs./ Salesman for Sak Menswear part-time 5 yrs.

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE: Planning, marketing, writing press releases, managing people, public speaking, leadership abilities

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
- Queen City Optimist Club / ASA SOFTBALL Umpire
- Sunday School teacher/ First Baptist Church

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
- Unable to participate due to traveling on the road as salesman for 9 years

COMMENTS: I am a Charlotte native that wishes to participate in the future shaping of our great city and to the betterment of our community and its people.

AFFIRMATION OF ELIGIBILITY:
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes____ No. X____ If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes____ No. X____ If yes, please attach explanation of the nature of the conflict.

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RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: _____________________________
Date: _________________________________

PLEASE DO NOT SUBMIT RESUMES

RECEIVED
SEP 29 1989

City Clerk
1989
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES  
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY  

Appointed to  

Date

Please complete each section

FULL NAME  MARVIN FRANCES RUSHING

(please print or type)

Mr __________________________________________ Mrs __________________________________________

HOME ADDRESS  3914 SUSSEX AVE CHARLOTTE, NC   ZIP 28210  

BUSINESS ADDRESS  1521 E THIRD ST CHARLOTTE, NC   ZIP 28204  

HOME PHONE (704) 552-2557  BUSINESS PHONE (704) 377-7742

SPOUSE'S NAME __________________________________________

SPOUSE'S EMPLOYER __________________________________________

SPOUSE'S TITLE __________________________________________

PLEASE INDICATE. Voting Precinct # 75  District # 7  Date of Birth 2-5-37

MALE ______  BLACK ______  BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE ______  WHITE ______  (4) Citizens Advisory Committee  

SINGLE ______  INDIAN ______  Convocation & Visitors Bureau  

MARRIED ______  HISPANIC ______  (2) Sister Cities Committee  

OTHER ______

EDUCATION (including degrees completed).

Graduate of ASU (BS Degree)

Graduate work at ASU Queens College

CURRENT EMPLOYER  First Charlotte Bank & Leasing Company

TITLE  Administrative Manager - Leasing

YEARS IN CURRENT POSITION  2

DUTIES  Manage, coordinate, supervise all activities and transactions in the Leasing Company of the Bank

OTHER EMPLOYMENT HISTORY  Office Mgr - Queens Campus at Queens College  

ADM Assst. Leasing Services at Shelby Elementary School  

Teacher, Adult Education Teacher - Cleveland Tech College

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE
Planning and Management Skills, have traveled widely in US & Europe or conducted tours for groups interested in culture, arts, ports, events, volunteered for Jazz Charlotte, Spring Fest, etc.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Banquet - Check or Repub - Summer - Check Co Mint
Museum member, volunteer usher & concessions, ballet, theatre Charlotte

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Past Co-Chairman, Red Party, Cleveland Co. organized Red Women's Club - Cleveland, Co. Officers - Jr. Women's Club, Shelter Home, Shelby Swim Club, Art Guild - Messiah Church,

COMMENTS: I think it would be especially helpful in art if the Visitor's Bureau knew what interests tourists and An interest existed in that area.

AFFIRMATION OF ELIGIBILITY
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?
Yes No If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?
Yes No If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

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RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: Mary J. Robinson
Date: 12-29-89

PLEASE DO NOT SUBMIT RESUMES

RECEIVED
Dec 29 1989

OFFICE OF CITY CLERK
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Date

Please complete each section.

FULL NAME JANE E ROBER

Home ADDRESS 200 N. LAUREL AVENUE, 1 D

Business ADDRESS 2300 HOPEWELL AVENUE

Home PHONE (704) 538-9105

Business PHONE (704) 377-2325

Spouse's NAME

Spouse's EMPLOYER

Spouse's TITLE

PLEASE INDICATE: Voting Precinct # District # Date of Birth 5/2/66

MALE _____ BLACK _____ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE X WHITE X 1. Citizen's Advisory Committee

SINGLE X INDIAN X 2. Citizen's Advisory Committee for The Organization & Visitors Bureau

MARRIED _____ HISPANIC ____ 3. Citizen's Oversight Committee for Cable TV

OTHER

EDUCATION (including degrees completed) B.A. in Economics from UNC-Ch, '88

N.C. Real Estate Broker's License

CURRENT EMPLOYER ELIZABETH ASSOCIATES

TITLE MARKETING REPRESENTATIVE YEARS IN CURRENT POSITION 1

DUTIES Developing Prospecting Plans; Marketing Office/Warehouse Space and Land

Pricing; Public Relations And Promotion Of The Organization

OTHER EMPLOYMENT HISTORY Planning Department, Town of Chapel Hill - Specialized In Transportation/Transit And Small Area Planning, First Union National Bank

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE
Making my community the best possible place to live and work, community service, writing and public speaking, analytical problem solving, helping people, challenges.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Junior League of Charlotte, Provisional, President of the Charlotte Latin Alumni Gunwane Board, Good Friends of Charlotte, Arbitrator for Securities Disputes.

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Public Affairs Director, WRAL Radio, Daily Tar Heel, Board of Directors; Alpha Delta Pi Sorority; Metrolina World Trade Association; Charlotte Chamber.

COMMENTS: I am a native Charlottean with an interest in becoming a more integral part of the community through volunteer service in areas that interest me.

AFFIRMATION OF ELIGIBILITY:
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes _____ No _____ If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes _____ No _____ If yes, please attach explanation of the nature of the conflict.

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RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: Jane E. Pope
Date: December 20, 1989

PLEASE DO NOT SUBMIT RESUMES

RECEIVED
DEC 22 1989

OFFICE OF CITY CLERK
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY
Appointed to
Date

Please complete each section.

FULL NAME: RENALD ROISMANN
Mr. [ ] Mrs. [ ] Ms. [ ] Miss [ ]

HOME ADDRESS: 8924 NIGHTINGALE LN
ZIP: 28226

BUSINESS ADDRESS: SAME
ZIP: [ ]

HOME PHONE: (704) 542-2980
BUSINESS PHONE: (704) 336-1521

SPOUSE'S NAME: Rosemarie
SPOUSE'S EMPLOYER: [ ]
SPOUSE'S TITLE: English Teacher

PLEASE INDICATE: Voting Precinct # 87
District # 7
Date of Birth: 2-17-88

MALE [ ] BLACK [ ] BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN
FEMALE [ ] WHITE [ ]
SINGLE [ ] INDIAN [ ]
MARRIED [ ] HISPANIC [ ]
OTHER [ ]

EDUCATION (including degrees completed): [ ]

CURRENT EMPLOYER: [ ]
TITLE: [ ]
YEARS IN CURRENT POSITION: 2
DUTIES: [ ]

OTHER EMPLOYMENT HISTORY: [ ]
Licensed Electrical Contractor
Journeyman - New Hampshire #1697; Licensed Construction Official - Sub Code Officials;
National Certification as Building, Electrical, Fire, Mechanical; Licensed Inspector of New Jersey #552

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE: NC Certify office HS & College

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

International Association of Electrical Inspectors; Building Officials Code Administration; National Fire Protection Assoc.; Council of American Building Officials; Served on Board of Adjustment, Planning Board & Zoning Commissions in New Jersey and Technical Advisor to New Jersey Dept. of Housing & Urban Development.

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Monmouth County Building Inspection Association

COMMENTS:

AFFIRMATION OF ELIGIBILITY.
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes☐ No☐ If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes☐ No☐ If yes, please attach explanation of the nature of the conflict.

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RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: ____________________________
Date: ____________

PLEASE DO NOT SUBMIT RESUMES

RECEIVED

dec 27 1989

OFFICE OF CITY CLERK
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME: CORETTA F. SNYDER

(please print or type)

Mr

Mrs

Ms

Miss

HOME ADDRESS: 8100 CLIFFSIDE DR, CHARLOTTE, NC 28226

BUSINESS ADDRESS: P.O. Box 34000 CHARLOTTE, NC 28202

HOME PHONE: (704) 364-0248

BUSINESS PHONE: (704) 847-8871

SPouse's Name: G. MICHAEL SNYDER

SPouse's Employer: STURM MACHINE

SPouse's Title: SALES ENG.

PLEASE INDICATE

Voting Precinct #: 68

District #: 7

Date of Birth: 2/16/41

MALE ___ BLACK ___ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN:

FEMALE ___ WHITE ___ (Convention & Visitors Bureau)

SINGLE ___ INDIAN ___ (Litter City Committee)

MARRIED ___ HISPANIC ___

OTHER ___

EDUCATION (including degrees completed):

Completed 2 yrs. college - Queens New York - did not complete degree.

Business & Legal Course Training - New York.

CURRENT EMPLOYER: Pie 'N Pay Stores, Inc.

TITLE: Plant Sec./Travel Coordinator

YEARS IN CURRENT POSITION: 13

DUTIES: Corporate Artist & Resolution Ed. Notices & Meetings - All Travel Duties - Pie 'N Pay

OTHER EMPLOYMENT HISTORY:

NBC New York - Legal Department

INTERESTS/SKILLS/AREAS OF EXPERTISE
Travel, Bridge, Tennis

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
North Carolina Passenger Traffic Assoc
St. John Neumann

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
NC-PTA, Bd Member Heritage Woods Econ & Racquet Club, PTA, Vic. Garden Club, Faith

COMMENTS
Heritage Woods Garden Club

AFFIRMATION OF ELIGIBILITY:
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes [ ] No [ ] If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes [ ] No [ ] If yes, please attach explanation of the nature of the conflict

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RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: [Signature]
Date: [Dec 24, 1989]

PLEASE DO NOT SUBMIT RESUMES

RECEIVED
DEC 27, 1989

OFFICE OF CITY CLERK
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME TERRY LYNN SPRÓCKETT (please print or type)

Mr ✓
Ms
Mrs
Miss

HOME ADDRESS 2700 EASTWAY DR. APT D-2 CHT, NC ZIP 28205

BUSINESS ADDRESS 5100 E INDEPENDENCE, CHT, NC ZIP 28212

HOME PHONE (704) 532-2445 BUSINESS PHONE (704) 532-2771

SPouse’s NAME DEBORAH SPOUSE’S EMPLOYER

SPOUSE’S TITLE HOUSEWIFE

PLEASE INDICATE. Voting Precinct # 29 District # 1 Date of Birth 6-23-33

MALE ✓ BLACK BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE WHITE CITIZENS ADVISORY COMMITTEE

SINGLE INDIAN FOR THE CONVENTION & VISITORS BUREAU

MARRIED ✓ HISPANIC

OTHER

EDUCATION (including degrees completed) YOUNGSTOWN STATE UNIVERSITY

BUSINESS MGMT / MARKETING

CURRENT EMPLOYER RALLY’S (FAST FOODS OF CHARLOTTE)

TITLE MARKETING DIRECTOR YEARS IN CURRENT POSITION 1

DUTIES COORDINATE ALL ADVERTISING AND PROMOTIONS

OTHER EMPLOYMENT HISTORY

MURIED HIGH PRESSURE CLEANING COMPANY (3 YRS)

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

WORKING WITH PEOPLE, DECISION MAKING

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
ATTEND FIRST ASSEMBLY OF GOD

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
SIGMA CHI FRATERNITY

COMMENTS. I WOULD ENJOY THE OPPORTUNITY TO HELP DEVELOP CHARLOTTE AS A TOURIST DESTINATION

AFFIRMATION OF ELIGIBILITY.

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes_____ No. Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes_____ No. Yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

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A personal contact with a City Councilmember is recommended.

RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: Terry Spankett
Date: 12-21-89

PLEASE DO NOT SUBMIT RESUMES

RECEIVED
DEC 22 1989

OFFICE OF CITY CLERK
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY
Appointed to

Date

Please complete each section.

FULL NAME DOMNA VASSILARAS
(please print or type)
Mr ___________ Mrs ___________
Ms XX Miss ________

HOME ADDRESS 1633 DALLAS AVENUE CHARLOTTE, NORTH CAROLINA
CUMULUS FIBRES, INC.

BUSINESS ADDRESS 1101 TARHEEL ROAD, P.O. BOX 669609 CHARLOTTE, N.C.

HOME PHONE (704) 567-1723 BUSINESS PHONE (704) 394-2229

SPouse's NAME none SPOUSE'S EMPLOYER

SPOUSE'S TITLE

PLEASE INDICATE: Voting Precinct # 34 District # 5 Date of Birth 09/01/61

MALE _______ BLACK _______ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE XX WHITE XX Citizens Advisory Board/Convention & Visitors Bureau

SINGLE XX INDIAN

MARRIED ______ HISPANIC

OTHER __________

EDUCATION (including degrees completed) A.A. from Columbia Bible College Columbia, S.C.
B.S. from Winthrop College, Rock Hill, S.C. (Business Administration/Financial Management major)

CURRENT EMPLOYER Cumulus Fibres, Inc.

TITLE Corporate Accountant YEARS IN CURRENT POSITION 2

DUTIES Responsible for all monthly General Ledger and financial statement preparation,
all daily cash management, product cost accounting and profit analysis, etc.

OTHER EMPLOYMENT HISTORY Previously with PEV Accounting & Tax Service for 3.5 years
as Public Accountant, dealing with small business clients in Charlotte area.

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE  Writing - magazine and newsletter articles,

Strong interests include small business management, child and family well-being, international business and travel.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Member of National Association of Accountants, actively participate in church activities (children's ministries and Singles group)

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

COMMENTS I am very interested in serving the City, especially on a citizens board for Convention and Visitors Bureau

AFFIRMATION OF ELIGIBILITY

Is there any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes _____ No  Yes  If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes _____ No  Yes  If yes, please attach explanation of the nature of the conflict

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from any liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that; otherwise, it will be removed from the active file.

A personal contact with a City Councilmember is recommended (Stan Campbell 420/759)

RETURN COMPLETED FORM TO:

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: Date: September 30, 1989

PLEASE DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES  
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Date

Please complete each section

<table>
<thead>
<tr>
<th>FULL NAME</th>
<th>Laurie A. Zimmerman</th>
</tr>
</thead>
<tbody>
<tr>
<td>(please print or type)</td>
<td>Mr</td>
</tr>
<tr>
<td></td>
<td>Ms</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>HOME ADDRESS</th>
<th>4607-B Colony Rd</th>
</tr>
</thead>
<tbody>
<tr>
<td>ZIP</td>
<td>28226</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>BUSINESS ADDRESS</th>
<th>505 S Cedar St.</th>
</tr>
</thead>
<tbody>
<tr>
<td>ZIP</td>
<td>28202</td>
</tr>
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</table>

<table>
<thead>
<tr>
<th>HOME PHONE</th>
<th>(704) 553-1597</th>
</tr>
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<tbody>
<tr>
<td>BUSINESS PHONE</td>
<td>(704) 338-9373</td>
</tr>
</tbody>
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<table>
<thead>
<tr>
<th>SPOUSE’S NAME</th>
<th>Spouse’s Employer</th>
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</thead>
<tbody>
<tr>
<td>Spouse’s Title</td>
<td></td>
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PLEASE INDICATE.  

<table>
<thead>
<tr>
<th>Voting Precinct #</th>
<th>73</th>
</tr>
</thead>
<tbody>
<tr>
<td>District #</td>
<td>6</td>
</tr>
<tr>
<td>Date of Birth</td>
<td>3-4-64</td>
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</table>

<table>
<thead>
<tr>
<th>MALE</th>
<th>BLACK</th>
</tr>
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<tbody>
<tr>
<td>FEMALE</td>
<td>X</td>
</tr>
<tr>
<td>SINGLE</td>
<td>X</td>
</tr>
<tr>
<td>MARRIED</td>
<td></td>
</tr>
<tr>
<td>OTHER</td>
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</table>

<table>
<thead>
<tr>
<th>EDUCATION (including degrees completed)</th>
<th>B.S. Interior Design, University of Tennessee, Knoxville</th>
</tr>
</thead>
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<table>
<thead>
<tr>
<th>CURRENT EMPLOYER</th>
<th>Klingman Williams, Inc</th>
</tr>
</thead>
</table>

<table>
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<tr>
<th>TITLE</th>
<th>Designer</th>
</tr>
</thead>
<tbody>
<tr>
<td>YEARS IN CURRENT POSITION</td>
<td>2</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>DUTIES</th>
<th>Assist companies in space planning and design of new or existing offices.</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Work with new companies coming to Charlotte as well as established Charlotte businesses</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>OTHER EMPLOYMENT HISTORY</th>
<th>Office Environments, Asheville, designer</th>
</tr>
</thead>
</table>

(over)
**INTERESTS/SKILLS/AREAS OF EXPERTISE**
Freelance greeting card designs
Organize football activities and bus trips for UT alumni

**CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES**
Institute of Business Designers, Member
University of Tennessee Alumni, Charlotte Chapter, Board of Directors

**PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES**
American Society of Interior Designers, Student member, Treasurer
Honorary Societies Phi Kappa Phi, Omicron Nu

**COMMENTS**

**AFFIRMATION OF ELIGIBILITY**
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes____ No____ X If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes____ No____ X If yes, please attach explanation of the nature of the conflict.

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A personal contact with a City Councilmember is recommended.

**RETURN COMPLETED FORM TO:**
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: Louis Zimmerman
Date: December 29, 1989

**PLEASE DO NOT SUBMIT RESUMES**

City Clerk
1989
CITIZENS OVERSIGHT COMMITTEE FOR CABLE TELEVISION

(11 Members)

Membership - Original appointments were made to expire on a staggered basis - one and two-year terms. Terms thereafter are for two years. A non-voting member shall be appointed by the Cable Company(ies).

Responsibilities - The committee shall: (1) Review the needs of public access users; (2) Study the need to use a portion of the cable franchise fee for public, education, and access; (3) Promote public access; (4) Advise the franchisee(s) on service to subscribers; (5) Monitor consumer service standards; (6) Oversee cable television services; (7) Hold public hearings as needed.

<table>
<thead>
<tr>
<th>MEMBER</th>
<th>BUSINESS/PROFESSION</th>
<th>ORIGINAL APPTMT.</th>
<th>RE-APPTMT. TERM</th>
<th>EXPIRATION</th>
</tr>
</thead>
<tbody>
<tr>
<td>(C)Thomas Klipp W/M</td>
<td>Producer/Dir/WTVI</td>
<td>3/09/87</td>
<td>4/10/89 2 yrs.</td>
<td>3/31/91</td>
</tr>
<tr>
<td>*(C)Arthur Perschetz W/M</td>
<td>V.P./Royal Insurance</td>
<td>3/09/87</td>
<td>3/14/88 2 yrs.</td>
<td>3/31/90</td>
</tr>
<tr>
<td>(C)Dayna Lucas W/F</td>
<td>Pediatrician</td>
<td>3/09/87</td>
<td>3/14/88 2 yrs.</td>
<td>3/31/90</td>
</tr>
<tr>
<td>(C)Walter Kreiling W/M</td>
<td>Program Planner/Southern Bell</td>
<td>3/09/87</td>
<td>3/14/88 2 yrs.</td>
<td>3/31/90</td>
</tr>
<tr>
<td>(C)Earl Beam W/H</td>
<td>Southern Bell Retiree</td>
<td>3/09/87</td>
<td>3/14/88 2 yrs.</td>
<td>3/31/90</td>
</tr>
<tr>
<td>(M)Scott Tyler W/M</td>
<td>Pres./Realty Video</td>
<td>4/06/87</td>
<td>11/1/89 2 yrs.</td>
<td>3/31/91</td>
</tr>
<tr>
<td>(M)Al Wheeler B/M</td>
<td></td>
<td>4/06/87</td>
<td>11/1/89 2 yrs.</td>
<td>3/31/91</td>
</tr>
<tr>
<td>(M)John C. Surles W/M</td>
<td>Attorney</td>
<td>4/06/87</td>
<td>4/19/88 2 yrs.</td>
<td>3/31/90</td>
</tr>
<tr>
<td>(M)Patricia Williamson</td>
<td></td>
<td>10/31/89</td>
<td>2 yrs.</td>
<td>3/31/92</td>
</tr>
<tr>
<td>(C)Ben Thalheimer W/M</td>
<td>Attorney</td>
<td>7/11/88</td>
<td>4/10/89 2 yrs.</td>
<td>3/31/91</td>
</tr>
<tr>
<td>(C)Phillip Levenson W/H</td>
<td>Pres., IPI, Inc.</td>
<td>4/24/89</td>
<td>11/1/89 2 yrs.</td>
<td>3/31/91</td>
</tr>
</tbody>
</table>

*Arthur Perschetz, Chairman
4516 Belknap Road
Charlotte, NC 28211
Phone - (704)522-2738

Staff Advisor: Doris Boris
General Services
336-3064

Revised 12/12/89
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

For Office Use Only

Appointed to

Date

Please complete each section

Full Name: MICHAEL J. BELCAYSKY

(Mr. ×) Mrs. _____

Ms. ____  Miss ______

Home Address: 2806 BRIDGEMO ON LANE  ZIP: 28226

Business Address: 2339 LUCENA STREET  ZIP: 28206

Home Phone: (704) 542-0391  Business Phone: (704) 326-7454

Spouse's Name: Luba M. Belcasky

Spouse's Employer: Primaman

Spouse's Title: Office Manager

Please Indicate: Voting Precinct #: 72  District #: 7  Date of Birth: 2/15/45

Gender: Male ×  Female _____

Race: Black ______  White X  Other ______

Marital Status: Single ______  Married X  Other ______

Hispanic: ______

Other: ______

Education: Bachelor of Economics, La Salle University 1967

Current Employer: B AU COM BATTERY SERVICE CO.

Title: Owner

Years in current position: 4 yrs

Duties: Oversees operations, sales, management of two old CLT's oldest battery distributors

Other Employment History: General Battery Corporation, ABC INC, General Tire

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE  

WAS A PROFESSIONAL BROADCASTER/PAARTIME FROM 1966 UNTIL RELOCATING TO CHARLOTTE.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

KNIGHTS OF COLUMBUS, UNDERWRITERS MOTORCOURIER, ON WTVI - PUBLIC TELEVISION

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

KIWANIS, LAY MINISTER OF EUCHARIST

COMMENTS

BASED ON PAST COMMUNICATIONS HANDS-ON EXPERIENCE, I FEEL I COULD CONTRIBUTE TO IMPROVING PROGRAMMING ON CABLEVISION.

AFFIRMATION OF ELIGIBILITY:

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes[X] No______ If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes______ No[X] If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

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RETURN COMPLETED FORM TO:

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature:

Date: 12/22/89

PLEASE DO NOT SUBMIT RESUMES

RECEIVED

DEC 27 1989

OFFICE OF CITY CLERK

City Clerk 1989
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to ____________________________

Date ____________________________

Please complete each section.

FULL NAME GLENDRA B. DURELL

(please print or type)

Mr ___________ Mrs ___________

Ms ___________ Miss ___________

HOME ADDRESS 6845 CONSTITUTION LN, CHARLOTTE, NC ___________ ZIP 28210

BUSINESS ADDRESS P.O. BOX 32307 (400 S TRYON) CHARLOTTE, NC ___________ ZIP 28232-230

HOME PHONE (704) 552-0702 ___________ BUSINESS PHONE (704) 373-3461

SPOUSE'S NAME JACK DURELL ___________ SPOUSE'S EMPLOYER EASTERN FEDERAL CORP

SPOUSE'S TITLE Film Buyer

PLEASE INDICATE. Voting Precinct # 75 ___________ District # 7 ___________ Date of Birth 3/5/34

MALE ______ BLACK ______ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE X WHITE X Citizens Advisory Committee for Convention

SINGLE ______ INDIAN ______ Visitors Bureau, Sister City Committee;

MARRIED ______ HISPANIC ______ Citizens Oversight Committee for Cable TV;

OTHER ______ Housing Appeals Board

EDUCATION (including degrees completed)

B.S. - Queens College, 1987 (Major: Business + History)

CURRENT EMPLOYER Duke Power Company - Purchasing Dept.

TITLE Buyer; C.P.M. 7/88 ___________ YEARS IN CURRENT POSITION 8 yrs

DUTIES Purchase various commodities + material (steel, pipe, motors, test equipment, etc.) for use by Duke Power Co.

OTHER EMPLOYMENT HISTORY Prior to coming with Duke Power in 1977, my husband + I operated our own company in Dallas, TX.
INTERESTS/SKILLS/AREAS OF EXPERTISE: Traveled through U.S. + Europe (both business + pleasure) + would be interested in working to develop Charlotte as Tourist Destination. Certified Purchasing Manager C.P.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
N.A.P.M. (NAT'AL ASSOC. OF PURCHASING MANAGEMENT); PMAC-V (PURCHASING MGMT ASSOC CAROLINAS-VIRGINIA); SOUTHERN HISTORICAL ASSN.; MECKLENBURG HISTORIC ASSN.; NATIONAL TRUST FOR HISTORIC PRESERVATION.
PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
P/I Alpha Theta - Past President, Director - Vietnam Project for Alpha Gamma Kappa Chapter at Queens College.

COMMENTS: Contributing Member - WTVI, Mint Museum, NC; Zoological Society, Smithsonian.

AFFIRMATION OF ELIGIBILITY:
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes [X] No

If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes [X] No

If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

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A personal contact with a City Councilmember is recommended.

RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: [Signature]
Date: 12/27/89

PLEASE DO NOT SUBMIT RESUMES

RECEIVED
DEC 28 1989

OFFICE OF CITY CLERK
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY
Appointed to
Date

Please complete each section.

FULL NAME JOHN JENNINGS
(please print or type)
Mr. ___
Ms. ___
Mrs. ___
Miss ___

HOME ADDRESS 6206 POTTERS ROAD MATTHEWS N.C. ZIP 28105
BUSINESS ADDRESS 2812 BEATTIES FORD ROAD CHARLOTTE, N.C. ZIP 28216

HOME PHONE (704) 821-6463 BUSINESS PHONE (704) 3938823

SPouse's NAME GLORIA JENNINGS
SPouse's EMPLOYER Hologic
SPouse's TITLE PERSONAL TRAINER

PLEASE INDICATE: Voting Precinct # District # Date of Birth 1/4/55

MALE ___ BLACK ___ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN
FEMALE ___ WHITE ___ 1. HOUSING APPEALS BOARD
SINGLE ___ INDIAN ___ 2. CITIZEN'S OVERSIGHT COMMITTEE FOR CABLE TV
MARRIED ___ HISPANIC ___ OTHER

EDUCATION (including degrees completed) B.S. DEGREE IN BUSINESS ADMINISTRATION
U.S. DEPT OF COMMERCE-FINANCIAL ANALYSIS & SEC. REPORTING
GOVERNMENT CONTRACTING AND NEGOTIATIONS

CURRENT EMPLOYER MCDONALD'S CORPORATION (CAFETERIA & HOTEL
TITLE FINANCIAL MANAGER YEARS IN CURRENT POSITION 2 YEARS
DUTIES

OTHER EMPLOYMENT HISTORY COUNTY SCHOOLS, CHARLOTTE MINORITY BUSINESS
DEVELOPMENT CENTER

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE


CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

COMMENTS.

AFFIRMATION OF ELIGIBILITY:

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes______ No✓ If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes______ No✓ If yes, please attach explanation of the nature of the conflict.

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RETURN COMPLETED FORM TO:

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: __________________________
Date: 12/18/89

PLEASE DO NOT SUBMIT RESUMES

RECEIVED

DEC 23 1989

OFFICE OF CITY CLERK

City Clerk
1989
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section.

FULL NAME JANE E. ROPER

(please print or type)

Mr. ______ Miss ______

Ms. ______ Mrs. ______

HOME ADDRESS 200 N. LAUREL AVENUE, 1 D

ZIP 28207

BUSINESS ADDRESS 2300 HOPEDALE AVENUE

ZIP 28207

HOME PHONE (704) 538-9105

BUSINESS PHONE (704) 377-2323

SPOUSE'S NAME

SPOUSE'S EMPLOYER

SPOUSE'S TITLE

PLEASE INDICATE: Voting Precinct # District # Date of Birth 5/2/66

MALE ______ BLACK ______ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE X WHITE X 1. SISTER CITIZEN COMMITTEE

SINGLE ______ INDIAN ______ 2. CITIZENS ADVISORY COMMITTEE FOR THE QUANSMAN & VICTORY BUILDING

MARRIED ______ HISPANIC ______ 3. CITIZENS OVERSIGHT COMMITTEE FOR CABLE TV

OTHER

EDUCATION (including degrees completed) B.A. IN ECONOMICS FROM UNC-CH, '88

N.C. REAL ESTATE BROKER LICENSE

CURRENT EMPLOYER E. LIZARD ASSOCIATES

TITLE MARKETING REPRESENTATIVE

YEARS IN CURRENT POSITION ______

DUTIES DEVELOPING, PROMOTING, AND MARKETING OFFICE/WAREHOUSE SPACE AND LAND

PROCESSES: PUBLIC RELATIONS AND PROMOTION OF THE ORGANIZATION

OTHER EMPLOYMENT HISTORY PLANNING DEPARTMENT, TOWN OF CHAPEL HILL -

SPACIALIZED IN TRANSPORTATION/TRANSIT AND SMALL AREA PLANNING, FIRST

UNION NATIONAL BANK

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE
Making my community the best possible place to live and work; community service; writing and public speaking, analytical problem solving, helping people, challenges

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Junior League of Charlotte Provisional, President of the Charlotte Latino Alumni
Government Board; Good Friends of Charlotte; Arbitrator for Securities Disputes

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Public Affairs Director for WNCN Radio, Dallas FBI Board of Directors;
Alma Delta Pi, Sorority; Metropolitan World Trade Association; Charlotte Chamber

COMMENTS. I am a native Charlottean who is interested in becoming a more integral part of the community through volunteer service in areas that interest me.

AFFIRMATION OF ELIGIBILITY.
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes____ No X__ If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes____ No X__ If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that; otherwise, it will be removed from the active file.

A personal contact with a City Councilmember is recommended.

RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: John E. Pope
Date: December 20, 1989

PLEASE DO NOT SUBMIT RESUMES

RECEIVED
DEC 22 1989

OFFICE OF CITY CLERK
CHARLOTTE CLEAN CITY COMMITTEE

(20 Members)

Membership - Appointments are for three-year terms and appointees may reside anywhere in Mecklenburg County. No member may serve more than two consecutive full terms.

Responsibilities - Litter control ordinances and education; solid waste management recommendations; recycling projects; and prison alternatives through community service work programs.

<table>
<thead>
<tr>
<th>MEMBER</th>
<th>DISTRICT</th>
<th>ORIGINAL APPTMT.</th>
<th>RE-APPTMT.</th>
<th>TERM</th>
<th>EXPIR.</th>
</tr>
</thead>
<tbody>
<tr>
<td>(C) Rickey Hall B/M</td>
<td>Terminated</td>
<td>4/24/89</td>
<td></td>
<td>3 yrs.</td>
<td>6/30/92</td>
</tr>
<tr>
<td>(C) Nancy Garber W/F</td>
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<td>6/09/86</td>
<td>3 yrs.</td>
<td>6/30/92</td>
</tr>
<tr>
<td>(C) John F. Wall B/M</td>
<td>2</td>
<td>11/28/88</td>
<td>4/24/89</td>
<td>3 yrs.</td>
<td>6/30/92</td>
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<tr>
<td>(M) John A. Powell W/M</td>
<td>(Resigned)</td>
<td>3/24/87</td>
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<td></td>
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<tr>
<td>(C) John B. Tomlinson W/M</td>
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<td>Unexp. 6/30/91</td>
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<td></td>
</tr>
<tr>
<td>(M) Robert J. McGrath W/M</td>
<td>(Resigned)</td>
<td>8/04/86</td>
<td>5/15/87</td>
<td>3 yrs.</td>
<td>6/30/90</td>
</tr>
<tr>
<td>*(C) Eric A. Peterson W/M</td>
<td>7/08/85</td>
<td>6/13/88</td>
<td>3 yrs. 6/30/91</td>
<td></td>
<td></td>
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<tr>
<td>(M) Willie DeShields B/M</td>
<td>5</td>
<td>7/13/84</td>
<td>5/15/87</td>
<td>3 yrs.</td>
<td>6/30/90</td>
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<tr>
<td>(C) Nora H. Kuester-Resigned</td>
<td>6</td>
<td>11/28/88</td>
<td>Unexp. 6/30/90</td>
<td></td>
<td></td>
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<tr>
<td>(C) Jo G. Lammonds W/F</td>
<td>5</td>
<td>8/11/86</td>
<td>6/13/88</td>
<td>3 yrs.</td>
<td>6/30/91</td>
</tr>
<tr>
<td>(M) Carol Knorr W/F</td>
<td>(Resigned)</td>
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<td>5/15/87</td>
<td>3 yrs.</td>
<td>6/30/90</td>
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<tr>
<td>(C) Jack Corbell W/M</td>
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<td>6/22/87</td>
<td>3 yrs. 6/30/90</td>
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<td></td>
</tr>
<tr>
<td>(M) Stephen Wellons W/M</td>
<td>6</td>
<td>7/14/87</td>
<td>3 yrs. 6/30/90</td>
<td></td>
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<tr>
<td>(M) Bonnie E. Burns W/F</td>
<td>(Resigned)</td>
<td>8/17/87</td>
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<tr>
<td>(M) Cindy Dyson W/F</td>
<td>(Resigned)</td>
<td>10/23/87</td>
<td>Unexp. 6/30/88</td>
<td></td>
<td></td>
</tr>
<tr>
<td>(C) Maxine Eaves B/F</td>
<td>4</td>
<td>4/24/89</td>
<td>Unexp. 6/30/90</td>
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<tr>
<td>(C) Ann Gillon W/F</td>
<td>4</td>
<td>1/25/88</td>
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<td>Unexp. 6/30/91</td>
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<tr>
<td>(C) Jeanne Trexler W/F</td>
<td>2</td>
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<td>6/13/88</td>
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<tr>
<td>(C) Linda Hatney W/F</td>
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<td>6/27/88</td>
<td>Unexp. 6/30/90</td>
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<td></td>
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<tr>
<td>(C) David A. Lewis W/M</td>
<td>5</td>
<td>4/24/89</td>
<td>Unexp. 6/30/91</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

*Chairman

Revised 11/29/84
October 5, 1999

MEMORANDUM

To Brenda Freese
Asst City Clerk

From Barbara Gammon
Clean City Committee Coordinator

Re: Resignations

Please be advised that Nancy Garber (exp 1992) and Nora Kuester (exp 1990) have recently resigned from the Committee. The Committee would like to have these vacancies filled at the next quarterly nominating meeting. Thank you.
November 8, 1989

MEMORANDUM

To: Pat Sharkey
   City Clerk

From: Barbara Gammon
       Clean City Coordinator

Re: Removal of Council Appointee

Rickey Hall, appointed by Council last April has missed four meetings out of five. Despite phone calls and letters of reminder each month, Mr. Hall fails to call in advance to be excused or to attend. I believe this is due to his position with the Hot Meals program and feel that it is just impossible for him to make our meetings. Mr. Hall is a dynamic community leader and we had hoped to be able to harness that energy in our behalf. Unfortunately, he is unable to participate. Please enter his name as a vacancy for the month of December when Council receives notification of Committee vacancies. Our Committee is hard at work recruiting potential replacements and will submit a list to Council for their January meeting.

[Signature]

RECEIVED

NOV 8 1989

OFFICE OF CITY CLERK
November 29, 1989

City of Charlotte - Clean City Committee
Barbara Gammon
Clean City Coordinator
600 E. Fourth Street
Charlotte, North Carolina 28202-2838

Dear Ms. Gammon,

Effective December 1, 1989, I, Rickey Hall, do hereby resign from my appointment to the Clean City Committee Advisory Board

With warm personal regards. I am

Sincerely,

Rickey V. Hall, Sr.

cc Eric Peterson - Board Chairperson
City of Charlotte
Application for Appointment

No. 521

Applications should be typed or printed in black ink.

Committee, Commission, Board or Authority: Clean City Committee

Name Carol J. Buchanan Sex/Race: F District No. 

Home Address 621 Windsor Lake Trace Phone No. 535-6264

Business Address 7025-6 North End Phone No. 535-0078

Education BA - Stockton State MSA - Central Michigan

Present Employer Floor Tech

Job Title Coordinator Duties

Business & Civic Experience Zoning Board - Marshfield Kambree's The Great Councilor - Agay-IG

Interests/Skills/Areas of Expertise Computer Reading

Comments I am interested in the Committee fits projects

I understand that this application will be maintained in the active file for a period of one year only

Date 11/30/84 Signature of Applicant

The Mayor and City Council appreciate the interest of citizens in serving on City committees. Applications should be sent to

City Clerk's Office
Charlotte-Mecklenburg Government Center (CMGC)
600 East Fourth Street
Charlotte, NC 28202-2857

A personal contact with the Mayor's Office or a City Council member is recommended

OFFICE OF CITY CLERK

PLEASE DO NOT SUBMIT RESUMES

City Clerk
1988
BOARDS, COMMISSIONS AND COMMITTEES TO WHICH CITY OFFICIALS MAKE APPOINTMENTS

Charlotte-Mecklenburg Advisory Energy Commission
Airport Advisory Committee
Charlotte-Mecklenburg Art Commission
Auditorium-Coliseum-Convention Center Authority
Charlotte Boxing Commission
Certified Development Company
Citizens Advisory Committee to the Convention & Visitors Bureau
Citizens Advisory Council for Hazardous Chemicals
Civil Service Board
Citizens Oversight Committee for Cable Television
Charlotte Clear City Committee
Community Facilities Committee
Community Relations Committee
Community Resources Board
Council on Aging
Firemen's Relief Board of Trustees
Historic District Commission
Charlotte-Mecklenburg Historic Properties Commission
Housing Appeals Board
Charlotte Housing Authority
Insurance Advisory Committee
Mint Museum Board of Trustees
Municipal Information Advisory Board
Parade Permit Committee
Parks Advisory Committee
Charlotte-Mecklenburg Planning Commission
Private Industry Council
Safety Action Committee
Charlotte Sister Cities Committee
Specialized Transportation Advisory Committee
Spirit Square Board of Directors
Taxicab Review Board
Tree Advisory Commission
Charlotte Uptown Development Corporation
Veterans Service Committee
Youth Involvement Council Advisory Board
Zone Wrecker Review Board
Zoning Board of Adjustment

Additional information is available by contacting the City Clerk's Office.
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section.

FULL NAME Cornell, James F

(please print or type)

Mr ✓

Mrs

Ms

HOME ADDRESS 1616 Euclid Ave

ZIP 28205

BUSINESS ADDRESS 1967 Patriot Drive

ZIP 28212

HOME PHONE (704) 333 8043

BÜSSINESS PHONE (704) 343 6900

SPouse’S NAME Sandra

SPouse’S EMPLOYER Self

SPouse’S TITLE Student

PLEASE INDICATE: Voting Precinct # 9

District # 6

Date of Birth 12-19-40

MALE ✓

BLACK Boards/Commissions/Committees I am most interested in

FEMALE ✓

WHITE Sister Cities -

SINGLE

INDIAN Environmental Citizens Advisory Council

MARRIED

HISPANIC On Hazardous Chemicals

OTHER Clean City Committee

EDUCATION (including degrees completed) B.S. Geology

MS Entomology/Botany

PhD Entomology/Botany/Entomation

CURRENT EMPLOYER CMS

TITLE Teacher Independent $5

YEARS IN CURRENT POSITION 4

DUTIES Teach Science, Botany, Chemistry etc

IN Interdisciplinary Studies Programs and Reg. Curriculum

OTHER EMPLOYMENT HISTORY Winthrop College, Fees McVay College,

Appalachian State Univ. - Prof. Biology

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE
International Relations, Environment, Science and Ecology.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
First Baptist Church, Pres; Internet & High Tech Shop, Org.
Guaranteed Savings, AAPE, Charities, Inc., LAPS, Amer-Friendlies

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
AAAS Sigmas XI

COMMENTS: Interested in promoting international relations in science for students in our city and state civic.

AFFIRMATION OF ELIGIBILITY:
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes [X] No [ ] If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes [X] No [ ] If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

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A personal contact with a City Councilmember is recommended.

RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: [Signature]

Date: Dec 27, 89

PLEASE DO NOT SUBMIT RESUMES

RECEIVED
DEC 27 1989

OFFICE OF CITY CLERK
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

<table>
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<tr>
<th>Appointed to</th>
<th>Date</th>
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<tbody>
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Please complete each section

<table>
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<tr>
<th>FULL NAME</th>
<th>Mable Cunningham</th>
<th>Mr</th>
<th>Mrs</th>
<th>Ms</th>
<th>Miss</th>
</tr>
</thead>
<tbody>
<tr>
<td>HOME ADDRESS</td>
<td>1917 Grier Avenue, Charlotte, NC 28216</td>
<td>ZIP</td>
<td>28216</td>
<td></td>
<td></td>
</tr>
<tr>
<td>BUSINESS ADDRESS</td>
<td>N/A</td>
<td>ZIP</td>
<td></td>
<td></td>
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</tr>
<tr>
<td>HOME PHONE</td>
<td>(704) 877-2907</td>
<td>BUSINES PHONE</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>SPOUSE'S NAME</td>
<td>Sam Cunningham</td>
<td>SPOUSE'S EMPLOYER</td>
<td>U.S. Postal Service</td>
<td></td>
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</tr>
<tr>
<td>SPOUSE'S TITLE</td>
<td>Retired</td>
<td></td>
<td></td>
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PLEASE INDICATE

<table>
<thead>
<tr>
<th>Voting Precinct #</th>
<th>54</th>
<th>District #</th>
<th>2</th>
<th>Date of Birth</th>
<th>08-05-33</th>
</tr>
</thead>
</table>

MALE | BLACK | BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN | Clean City Committee |
FEMALE | WHITE |
SINGLE | INDIAN |
MARRIED | HISPANIC |
OTHER |

EDUCATION (including degrees completed) | AB Degree - Education |

CURRENT EMPLOYER | Unemployed |

TITLE | YEARS IN CURRENT POSITION |
DUTIES |

OTHER EMPLOYMENT HISTORY | Instructor - Primary Education |
| Gaston County Schools - Retired |
| In the past, worked with Charlotte Parks & Recreation |

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

__________________________________________________________

__________________________________________________________

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

__________________________________________________________

__________________________________________________________

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

NEA  NCAE  NTE  ACE  NAACP  CSIP

Served on Visitation Committee of Southern Assoc. of Colleges and Schools

COMMENTS. In past, served as chorus pianist/director of several churches and groups

AFFIRMATION OF ELIGIBILITY:

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes____ No____ If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes____ No____ If Yes, please attach explanation of the nature of the conflict

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

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RETURN COMPLETED FORM TO:

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: 
Date: January 1, 1990

PLEASE DO NOT SUBMIT RESUMES

City Clerk
1989

DEC 20 1989
City of Charlotte
Application for Appointment

Applications should be typed or printed in black ink
Committee, Commission, Board or Authority:

Name  McDaniels Jackson Jr  Sex/Race  M/W  District No.  6
Home Address  352- Windsor Dr  CLT  Phone No.  521-6878
Business Address  128 South Tryon St  Suite 1850  Phone No.  331-9100
Education  B.S. - Industrial Relations  1984  UNC - Chapel Hill
           B.A. - History  1984  UNC - Chapel Hill
Present Employer  Cushman & Wakefield of NC
Job Title  Office Real Estate Broker  Duties  To Negotiate Leases & Purchase Contracts for My Clients
Business & Civic Experience  Part owner in a construction company & two
                               restaurants  Prior to moving back to Charlotte 5 years ago, ex-Boy
                               Scout Leader, member of Rotary South, Charlotte Chamber of
                               Commerce Leadership School
Interests/Skills/Expertise  Small Private Business, Construction of
                                Residential, Retail & Industrial Buildings, Development of Residential &
                                Commercial Properties, Any Organizations which help children or
                                Beautify the City/Country
Comments  Until 6 months ago, my job took me out of town 3 to 4 days
           per week so I have been unable to volunteer my time on projects.
I understand that this application will be maintained in the active file for a period of one year only

Date  4/4/89  Signature of Applicant

The Mayor and City Council appreciate the interest of citizens in serving on City committees
Applications should be sent to

City Clerk's Office
Charlotte-Mecklenburg Government Center (CMGC)
600 East Fourth Street
Charlotte, NC 28202-2857
A personal contact with the Mayor's Office or a City Council member is recommended

City Clerk
1988

PLEASE DO NOT SUBMIT RESUMES
BOARDS, COMMISSIONS AND COMMITTEES TO WHICH CITY OFFICIALS MAKE APPOINTMENTS

Charlotte-Mecklenburg Advisory Energy Commission
   Airport Advisory Committee
Charlotte-Mecklenburg Art Commission
Auditorium-Coliseum-Convention Center Authority
Charlotte Boxing Commission
Certified Development Company
Citizens Advisory Committee to the Convention & Visitors Bureau
Citizens Advisory Council for Hazardous Chemicals
   Civil Service Board
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   Charlotte Clean City Committee
   Community Facilities Committee
   Community Relations Committee
   Community Resources Board
   Council on Aging
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Charlotte-Mecklenburg Historic Properties Commission
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   Charlotte Housing Authority
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   Mint Museum Board of Trustees
Municipal Information Advisory Board
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   Parks Advisory Committee
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   Safety Action Committee
   Charlotte Sister Cities Committee
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   Taxicab Review Board
   Tree Advisory Commission
Charlotte Uptown Development Corporation
   Veterans Service Committee
   Youth Involvement Council Advisory Board
   Zone Wrecker Review Board
   Zoning Board of Adjustment

Additional information is available by contacting the City Clerk's Office.
City of Charlotte
Application for Appointment

Applications should be typed or printed in black ink.

Committee, Commission, Board or Authority: Charlotte Clean City Committee

Name Mae Rice Sex/Race F/W District No.

Home Address 3300 Back Creek Church Rd. Phone No. 591-8508

Business Address (same) Phone No.

Education college graduate plus

Present Employer housewife, substitute teacher CMS; permanent volunteer

Job Title ___________________________ Duties ___________________________

Business & Civic Experience I have lived in Charlotte 13 years. During this time I have been active in the Opera Guild, volunteer for Speech Hearing Center church, PTA at Olde Providence & President of PTA at Newell. Opera Patron/Accompanist for various groups & individuals, & active in all activities of my 3 children from 4th and mother to coach.

Interests/Skills/Areas of Expertise

My interests are varied - I enjoy music, family activities, horses, animals, children, and being involved in my community. My skills include leadership, organization, planning, public speaking,

Comments creativity and the ability to be comfortable in most any situation.

I understand that this application will be maintained in the active file for a period of one year only

4/4/89 Mae Rice

Date Signature of Applicant

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City Clerk's Office
Charlotte-Mecklenburg Government Center (CMGC)
600 East Fourth Street
Charlotte, NC 28202-2857

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City Clerk
1988

PLEASE DO NOT SUBMIT RESUMES
Boards, Commissions and Committees to Which City Officials Make Appointments

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Zoning Board of Adjustment

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**APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES**  
**CHARLOTTE CITY COUNCIL**

**FOR OFFICE USE ONLY**  
Appointed to  
Date

Please complete each section

**FULL NAME**  
John Stanley Spegal  
(please print or type)  
Mr X  
Mrs _____  
Ms _____  
Miss _____

**HOME ADDRESS**  
9525 Tresanton Drive, Charlotte, N.C.  
ZIP 28210

**BUSINESS ADDRESS**  
5516 Rozzells Ferry Road, Charlotte, N.C.  
ZIP 28214

**HOME PHONE**  
(704) 542-2856  
**BUSINESS PHONE**  
(704) 394-1353

**SPOUSE'S NAME**  
Mary Jean  
**SPOUSE'S EMPLOYER**  
N/A

**SPOUSE'S TITLE**

**PLEASE INDICATE**  
Voting Precinct # 92  
District # 7  
Date of Birth 1/11/53

**MALE X**  
BLACK _____  
BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

**FEMALE _____**  
WHITE X  
Clean City Committee

**SINGLE _____**  
INDIAN _____

**MARRIED_____**  
HISPANIC _____

**OTHER_____**

**EDUCATION** (including degrees completed)  
BA 1975 University Of South Carolina  
Attended Graduate School of Public Health Administration 1976

**CURRENT EMPLOYER**  
Browning-Ferris Industries

**TITLE**  
District Manager  
**YEARS IN CURRENT POSITION**  12

I am responsible for the overall performance of the Charlotte District. District duties include the collection, transportation, and disposal of solid waste. The district encompasses the City of Charlotte, Mecklenburg, and surrounding counties and entails the daily supervision of approximately 100 vehicles and over 200 employees.

**OTHER EMPLOYMENT HISTORY**  
N/A

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE: Solid Waste Management, Recycling, Transportation

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES


PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES


COMMENTS.

I am prepared to commit the necessary time to this position and I feel that my solid waste experience and enthusiasm for Charlotte will benefit this committee.

AFFIRMATION OF ELIGIBILITY

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes____ No. X If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes____ No. X If yes, please attach explanation of the nature of the conflict.

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RETURN COMPLETED FORM TO:

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: [Signature]

Date: 12/27/89

PLEASE DO NOT SUBMIT RESUMES

Received

DEC 27 1989

OFFICE OF CITY CLERK
**HOUSING APPEALS BOARD**

(5 Members)

**Membership** - One person to be a Building Contractor whose primary business is in the area of residential construction or repair; one Tenant-Occupant whose annual family income is below $6,000; one Realtor, or real estate agent, licensed in the State of North Carolina; one person whose primary occupation is in the field of public health; one Tenant-Occupant with no limitation as to annual family income. Terms are for three years and no member may serve more than two full consecutive terms.

**Responsibilities** - To hear appeals from decisions or orders of the Director of the Community Development Department as provided by Section 10A-12(d) of the City Code.

<table>
<thead>
<tr>
<th>MEMBER &amp; QUALIFICATION</th>
<th>DIST.</th>
<th>BUSINESS/PROFESSION</th>
<th>ORIGINAL APPTMT.</th>
<th>RE-APPTMT.</th>
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<tbody>
<tr>
<td>(C) Allon H. Thompson W/M</td>
<td>7</td>
<td>Realty Co. Owner/Mgr.</td>
<td>3/24/86 4/24/89</td>
<td>3 yrs.</td>
<td>4/04/92</td>
<td></td>
</tr>
<tr>
<td>(M) Craig A. Briner (Tenant-Occupant $6,000)</td>
<td>0</td>
<td></td>
<td>2/07/89</td>
<td>Unexp.</td>
<td>4/04/90</td>
<td></td>
</tr>
<tr>
<td>(C) James Alexander, Sr. B/M (Building Contractor)</td>
<td>2</td>
<td></td>
<td>4/10/89</td>
<td>Unexp.</td>
<td>4/04/90</td>
<td></td>
</tr>
<tr>
<td>(M) Haceo Mayo (Public Health)</td>
<td>3</td>
<td></td>
<td>2/07/89</td>
<td>3 yrs.</td>
<td>4/04/92</td>
<td></td>
</tr>
<tr>
<td>(C) Daisy Alexander B/F (Tenant-Occupant-no limit)</td>
<td>2</td>
<td></td>
<td>3/14/88</td>
<td>3 yrs.</td>
<td>4/04/91</td>
<td></td>
</tr>
</tbody>
</table>

*Chairman

Revised 5/11/89

Requirement - YES

1965 1969 1973
City of Charlotte
Application for Appointment

Applications should be typed or printed in black ink

Committee, Commission, Board or Authority: Planning Commission, Housing Appeals Board

Name Linda Boling Sex/Race F/W District No. 5

Home Address 701 Nestle "ay, Charlotte, NC 28211 Phone No. 366-1010

Business Address 2727 Selwyn Avenue, Charlotte, NC 28209 Phone No. 377-4927

Education BA Geography / emphasis in Urban Planning, Post-graduate courses in civil engineering, Graduate Realtors Institute, Certified Residential Specialist

Present Employer Harding Real Estate

Job Title Sales Associate Duties Real Estate Counseling, sales and marketing, market analysis, relocation, Charlotte Tours for individuals moving into area

Business & Civic Experience member Finance Committee, St. Margaret's Episcopal Church, Former Brownie and Girl Scout Leader (5 years), SFC Army National Guard (12 years, currently on leave of absence), Employed 2-5 years w/Dept of Transportation, Thoroughfare Planning Section, Raleigh, NC

member Charlotte Board of Realtors (6 years)

Interests/Skills/Areas of Expertise Planned Growth and Development for Charlotte, Neighborhood integrity, housing with dignity for the less affluent, transportation (both mass transit and traffic generated problems), My studies and my work in planning and real estate have equipped me with both the knowledge and analytical skills to serve in these areas I feel that I have an open mind and would not let preconceived ideas affect my decisions

Comments Thank you for your consideration I would like to serve my city and would be willing to serve in any capacity you feel I would be best suited.

I understand that this application will be maintained in the active file for a period of one year only

Date 4/3/89 Signature of Applicant

The Mayor and City Council appreciate the interest of citizens in serving on City committees Applications should be sent to

City Clerk's Office
Charlotte Mecklenburg Government Center (CMGC)
600 East Fourth Street
Charlotte, NC 28202 2857

A personal contact from the Mayor's Office or a City Council member is recommended
City of Charlotte
Application for Appointment

Applications should be typed or printed in black ink.

Committee, Commission, Board or Authority: Housing Appeals Board

Name Thomas L. Brown
Sex/Race Male
District No. 1

Home Address 712 Oakland Ave Charlotte NC 28204 Phone No. 333-4652

Business Address 909 Central Ave #3 Charlotte NC 28204 Phone No. 342-0081

Education AS degree from UNC

Present Employer F.L. Brown Appraisers, Inc.
Job Title Owner/Broker
Duties General Appraiser, Appraising, Contracting NC Sen Contractor 1899

Business & Civic Experience Real estate profession for 15 years,
Volunteer Head Cross-Types Men’s Club, Secretary for Sharon Civic Club, Member of Charlotte Board of Realtors

Interests/Skills/Areas of Expertise Owner of low income to middle income property, Have rehab several Charlotte properties. Appraisal work, General Brokerage of investment & owner occupied real estate

Comments I am interested in low income families, what assistance I may provide

I understand that this application will be maintained in the active file for a period of one year only.

4/4/89 Signature of Applicant

The Mayor and City Council appreciate the interest of citizens in serving on City committees. Applications should be sent to:

City Clerk’s Office
Charlotte-Mecklenburg Government Center (CMGC)
600 East Fourth Street
Charlotte, NC 28202-2857

A personal contact with the Mayor’s Office or a City Councilmember is recommended.

Please do not submit resumes.
BOARDs, COMMITTEES AND COMMITTEES TO WHICH CITY OFFICIALS MAKE APPOINTMENTS

Charlotte-Mecklenburg Advisory Energy Commission
  Airport Advisory Committee
Charlotte-Mecklenburg Art Commission
Auditorium-Coliseum-Convention Center Authority
Charlotte Boxing Commission
Certified Development Company
Citizens Advisory Committee to the Convention & Visitors Bureau
Citizens Advisory Council for Hazardous Chemicals
Civil Service Board
Citizens Oversight Committee for Cable Television
Charlotte Clean City Committee
Community Facilities Committee
Community Relations Committee
Community Resources Board
Council on Aging
Firemen's Relief Board of Trustees
Historic District Commission
Charlotte-Mecklenburg Historic Properties Commission
  Housing Appeals Board
Charlotte Housing Authority
Insurance Advisory Committee
Mint Museum Board of Trustees
Municipal Information Advisory Board
Parade Permit Committee
Parks Advisory Committee
Charlotte-Mecklenburg Planning Commission
Private Industry Council
Safety Action Committee
Charlotte Sister Cities Committee
Specialized Transportation Advisory Committee
Spirit Square Board of Directors
  Taxicab Review Board
  Tree Advisory Commission
Charlotte Uptown Development Corporation
Veterans Service Committee
Youth Involvement Council Advisory Board
Zone Wrecker Review Board
Zoning Board of Adjustment

Additional information is available by contacting the City Clerk's Office.
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES  
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY  
Appointed to  
Date  

Please complete each section.

FULL NAME JAMES MICHAEL CULLEN  
Mr  
Ms.  
Mrs  

HOME ADDRESS 4411 CHARLESTOWN MANOR DR CHARLOTTE, N.C.  
ZIP 28211  

BUSINESS ADDRESS 5200 17 CENTER DR SUITE 170 CHARLOTTE, N.C  
ZIP 28217  

HOME PHONE (704) 364-7127  
BUSINESS PHONE (704) 529-0150  

SPouse's NAME ANNE BELL CULLEN  

SPouse's EMPLOYER UNCC  

SPouse's TITLE ASST DEAN OF STUDENTS  

PLEASE INDICATE.  

Voting Precinct #  

District #  

Date of Birth 5/28/55  

MALE  

BLACK  

BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN  

FEMALE  

WHITE  

CONVENTION & TOURISM BOARD  

SINGLE  

INDIAN  

HOUSING APPEAL BOARD  

MARRIED  

HISPANIC  


OTHER  


EDUCATION (including degrees completed)  

WOFFORD COLLEGE - SPARTANBURG, S.C. B.A ENGLISH 1975  

UNIVERSITY OF SOUTH CAROLINA - COLUMBIA, S.C. MASTERS BUSINESS ADMINISTRATION INCOMPLETE  

CURRENT EMPLOYER AMERICAN COMPUTER PROFESSIONALS INC.  

TITLE REGIONAL MANAGER  

YEARS IN CURRENT POSITION 3  

DUTIES HAVE PROFIT CENTER RESPONSIBILITY FOR A MULTI MILLION DOLLAR BRANCH OF A  

REGIONAL DATA PROCESSING PROFESSIONAL SERVICES FIRM.  

OTHER EMPLOYMENT HISTORY CAPTAIN, U.S ARMY 1975-1980, SALES REPRESENTATIVE,  

AMERICAN HOSPITAL SUPPLY 1980-1982, SALES COORDINATOR, P R COPELEY & SONS COMPANY  

LABORATORIES  

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

REAL ESTATE INVESTMENTS, COMMUNICATIONS, COMPUTER TECHNOLOGY

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

VICE CHAIRMAN, COMPUTER RESOURCES COMMITTEE (CHARLOTTE CHAMBER OF COMMERCE)
BOARD OF ADVISORS, QUEENS CONVENT, USHER, CHRIST CHURCH EPISCOPAL CHURCH

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
MEMBER, YOUNG REPUBLICANS, SPARTANBURG, S.C. CHAMBER OF COMMERCE, MEMBER
CHURCH OF THE ADVENT, EPISCOPAL CHURCH.

COMMENTS: I FEEL I HAVE A GREAT DEAL OF EXPERIENCE, AND WOULD WELCOME THE
OPPORTUNITY TO DEMONSTRATE THAT EXPERTISE AND EXPERIENCE TO THE BENEFIT OF
THE VARIOUS COMMITTEES I AM INTERESTED IN.

AFFIRMATION OF ELIGIBILITY:

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes ___ No ___ If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes ___ No ___ If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that; otherwise, it will be removed from the active file.

A personal contact with a City Council member is recommended.

RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: 
Date: 12/27/85

PLEASE DO NOT SUBMIT RESUMES

RECEIVED

DEC 27 1989

OFFICE OF CITY CLERK.
City of Charlotte
Application for Appointment

Applications should be typed or printed in black ink

Committee, Commission, Board or Authority: Housing Appeals Board

Name Elizabeth Cundiff Sex/Race F W District No. 

Home Address 3128 East Ford Road 28205 Phone No. 333-0966

Business Address 1401 East Boulevard 28203 Phone No. 338-1200

Education Appalachian State University, Central Piedmont Community College

Present Employer Fisher & Associates, Realtors

Job Title Sales Associate Duties Listing and Selling Real Estate

Business & Civic Experience REALTOR-2 years - Southern Bell
15 years knowledgeable about zoning, marketing and marketability of homes. Primarily involved in other, uptown residential area. I am active in both the

Interests/Skills/Areas of Expertise Plaza Midwood Neighborhood Association and the Country Club Neighborhood Association. I am quick at assessing the condition of homes and quick to see the things that don’t property values.

Comments I feel it will be an asset to my neighbors and the City on the Housing Appeals Board.

I understand that this application will be maintained in the active file for a period of one year only

May 9, 1989 Elizabeth Cundiff

Date Signature of Applicant

The Mayor and City Council appreciate the interest of citizens in serving on City committees

City Clerk’s Office
Charlotte-Mecklenburg Government Center (CMGC)
600 East Fourth Street
Charlotte, NC 28202-2857

A personal contact with the Mayor’s Office or a City Council member is recommended

OFFICE OF CITY CLERK

PLEASE DO NOT SUBMIT RESUMES
Boards, Commissions and Committees to Which City Officials Make Appointments

Charlotte-Mecklenburg Advisory Energy Commission
Airport Advisory Committee
Charlotte-Mecklenburg Art Commission
Auditorium-Coliseum-Convention Center Authority
Charlotte Boxing Commission
Certified Development Company
Citizens Advisory Committee to the Convention & Visitors Bureau
Citizens Advisory Council for Hazardous Chemicals
Civil Service Board
Citizens Oversight Committee for Cable Television
Charlotte Clean City Committee
Community Facilities Committee
Community Relations Committee
Community Resources Board
Council on Aging
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Historic District Commission
Charlotte-Mecklenburg Historic Properties Commission
Housing Appeals Board
Charlotte Housing Authority
Insurance Advisory Committee
Mint Museum Board of Trustees
Municipal Information Advisory Board
Parade Permit Committee
Parks Advisory Committee
Charlotte-Mecklenburg Planning Commission
Private Industry Council
Safety Action Committee
Charlotte Sister Cities Committee
Specialized Transportation Advisory Committee
Spirit Square Board of Directors
Taxicab Review Board
Tree Advisory Commission
Charlotte Uptown Development Corporation
Veterans Service Committee
Youth Involvement Council Advisory Board
Zone Wrecker Review Board
Zoning Board of Adjustment

Additional information is available by contacting the City Clerk's Office.
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME: GLENDA B. DURELL

(please print or type)

Mr. ____________ Mrs. ____________ Mrs. ____________

HOME ADDRESS: 6845 CONSTITUTION LN, CHARLOTTE, N.C. ZIP 28210

BUSINESS ADDRESS: P O BOX 32307 (400 S TRYON) CHARLOTTE, N.C. ZIP 28232-230

HOME PHONE: (704) 552-9702 BUSINESS PHONE: (704) 373-3461

SPOUSE'S NAME: JACK DURELL SPOUSE'S EMPLOYER: EASTERN FEDERAL COR

SPOUSE'S TITLE: Film Buyer

PLEASE INDICATE: Voting Precinct # 75 District # 7 Date of Birth 3/5/34

MALE ______ BLACK ______ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE X WHITE X Citizens Advisory Committee for Convention

SINGLE ______ INDIAN ______ Visitors Bureau; Sister City Committee;

MARRIED ______ HISPANIC ______ Citizens Oversight Committee for Cable TV

OTHER ______ Housing Appeals Board

EDUCATION (including degrees completed)

B.S. - QUEENS COLLEGE, 1987 (Major: Business & History)

CURRENT EMPLOYER: DUKE POWER COMPANY - PURCHASING DEPT.

TITLE: Buyer; C.P.M. 7/88

YEARS IN CURRENT POSITION: 8 + yrs

DUTIES: Purchase various commodities & materials (steel, pipe, motors, test equipment, etc.) for use by Duke Power Co.

OTHER EMPLOYMENT HISTORY: Prior to coming with Duke Power in 1977, My Husband & I operated our own company in Dallas, Tex.

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE: \textbf{Traveled through U.S. + Europe (both business & pleasure)}, would be interested in working to develop Charlotte as a tourist destination. Certified Purchasing Manager (CP).

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
N.A.P.M. (Nat'l Assoc. of Purchasing Management); PMAC-V (Purchasing Mgmt Assoc. Carolinas-Virginia); Southern Historical Assn.; Mecklenburg Historical Assn.; National Trust for Historic Preservation.

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Phi Alpha Theta - Past President, Director-Vietnam Project for Alpha Gamma Kappa Chapter at Queens College.

COMMENTS. \textbf{Contributing Member - WTVI, Mint Museum, NC Zoological Society, Smithsonian.}

AFFIRMATION OF ELIGIBILITY:
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes\hfill No \hfill * \textbf{X} If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes\hfill No \hfill * \textbf{X} If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained hereon and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

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A personal contact with a City Councilmember is recommended.

RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: \textbf{[Signature]}

Date: \textbf{12/27/89}

PLEASE DO NOT SUBMIT RESUMES

\textbf{RECEIVED}

DEC 28 1989

OFFICE OF CITY CLERK
City of Charlotte
Application for Appointment

Applications should be typed or printed in black ink

Committee, Commission, Board or Authority:
Zoning Board of Adjustment

Name: David E. Fink T. Sex/Race: M/A District No.: 5

Home Address: 6014 Dominator Dr, Charlotte Phone No.: 362-1746

Business Address: 1713 Cleveland Ave Phone No.: 324-0256

Education: 2½ years U of South Carolina, then Full time work at Bankers Hardin & East Carolina Univ.

Present Employer: Clontz Commercial Investments & Development Co.

Job Title: Assistant, Appraiser & Broker
Duties: Assistant, Appraiser & Broker

Business & Civic Experience:
2½ yrs experience @ Bank of Coastal Gas Agent, 15 yrs Residential Real Estate - (Hayward Point) 20 yrs Weatherstone, Rotary Club, Past Pres. 1970-71, Red Cross Board

 Baptists & boiling Bread

Interests/Skills/Areas of Expertise:
Previous served on Board of Waunakee (WI) Zoning Board of Adjustment. Work with my wife as antique dealers; enjoy cooking, baking & boiling Bread

Comments: Due to my background in real estate & previous experience on a Zoning Board I can do the job.

I understand that this application will be maintained in the active file for a period of one year only.

Date: 12/28/86 Signature of Applicant

The Mayor and City Council appreciate the interest of citizens in serving on City committees. Applications should be sent to:

City Clerk's Office, Charlotte Mecklenburg Government Center (CMGC)
600 East Fourth Street
Charlotte NC 28202 2857

A personal contact with the Mayor’s Office or a City Council member is recommended.
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES  
CHARLOTTE CITY COUNCIL

<table>
<thead>
<tr>
<th>FOR OFFICE USE ONLY</th>
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<tbody>
<tr>
<td>Appointed to</td>
</tr>
<tr>
<td>Date</td>
</tr>
</tbody>
</table>

Please complete each section

FULL NAME  **JLH JENNINGS**
(please print or type)

Mr  ✔  Mrs _______  Ms _______  Miss _______

HOME ADDRESS  2206 POTTERS ROAD  MATTHEWS NC  ZIP 28105

BUSINESS ADDRESS  2812 BEATTIE ROAD  CHARLOTTE NC  ZIP 28216

HOME PHONE  (704) 821 6463  BUSINESS PHONE  (704) 393 8423

SPouse's NAME  **GLORIA JENNINGS**  SPouse's EMPLOYER  TOAST

SPouse's TITLE  PERSONNEL TRAINEE

PLEASE INDICATE.  Voting Precinct #  District #  Date of Birth  1/4/55

MALE  ✔  BLACK  ✔  BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE  □  WHITE  □

SINGLE  □  INDIAN  □

MARRIED  □  HISPANIC  □

OTHER  □

EDUCATION (including degrees completed)

BS DEGREE IN BUSINESS ADMINISTRATION

U.S. DEPT OF COMMERCE-FINANCIAL ANALYSIS & SO.G.C. READING

GOVERNMENT CONTRACTING AND NEGOTIATIONS

CURRENT EMPLOYER  **MCDONALDS CORPORATION**  CAFETERIA & HOTEL

TITLE  FINANCIAL MANAGER  YEARS IN CURRENT POSITION  2 YEARS

DUTIES

OTHER EMPLOYMENT HISTORY  COUNTY SCHOOLS, CHARLOTTE MINORITY BUSINESS DEVELOPMENT CENTER

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

PLAN & FINANCIAL MANAGEMENT

Dynamic Resources

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

NATIONAL CHAMBER OF BUSINESS LEAGUE CONCERNED CITIZENS

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

PLANNING BOARD, HOUSING BOARD (NEW YORK)

COMMENTS

AFFIRMATION OF ELIGIBILITY:

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes [ ] No [X] If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes [ ] No [X] If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

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A personal contact with a City Councilmember is recommended.

RETURN COMPLETED FORM TO:

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: [Signature]
Date: 12/18/89

PLEASE DO NOT SUBMIT RESUMES

[Receipt stamp]

City Clerk
1989
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME: Rosenbauer

(please print or type)

Mr.  Mrs.  Ms.  Miss

HOME ADDRESS: 8924 Old Sausalito Lane

ZIP: 78226

BUSINESS ADDRESS:

ZIP:

HOME PHONE: (704) 541-2380

BUSINESS PHONE: (704) 346-1521

SPOUSE'S NAME: Persmarie

SPOUSE'S EMPLOYER: Calumet Chemical

SPOUSE'S TITLE: English Teacher

PLEASE INDICATE:

Voting Precinct #: 87

District #: 7

Date of Birth: 2-17-42

MALE  BLACK  BOARDS/COMMISSIONS/COMMITEES I AM MOST INTERESTED IN:

FEMALE  WHITE

SINGLE  INDIAN

MARRIED  HISPANIC

OTHER:

Zoning Board

EDUCATION (including degrees completed):

PARK & RECREATION

CURRENT EMPLOYER:

PREFERRED EMPLOYER:

TITLE: Journeyman - New Hampshire #1697; Licensed Construction Official - Sub Code Officials;

DUTIES: National Certification as Building, Electrical, Fire, Mechanical; Licensed Inspector of New Jersey #552

OTHER EMPLOYMENT HISTORY:

LICENSED ELECTRICAL CONTRACTOR

Journeyman - New Hampshire #1697; Licensed Construction Official - Sub Code Officials;

National Certification as Building, Electrical, Fire, Mechanical; Licensed Inspector of New Jersey #552

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

International Association of Electrical Inspectors;
Building Officials Code Administration; National Fire Protection Assoc.; Council of American Building Officials; Served on Board of Adjustment, Planning Board & Zoning Commissions in New Jersey and Technical Advisor to New Jersey Dept. of Housing & Urban De

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Monmouth County Building Inspection Association

COMMENTS

______________________________

AFFIRMATION OF ELIGIBILITY

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes____ No____ If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

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RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: ____________________

Date: 12/22/89

PLEASE DO NOT SUBMIT RESUMES

RECEIVED

DEC 22 1989

OFFICE OF CITY CLERK
PARADE PERMIT COMMITTEE

(7 Members)

Membership - One from each of the Police, Operations, and Transportation Departments; remainder from the community. Chairman and Vice-Chairman are designated by the City Manager. Terms are for three years, with no member serving more than two consecutive terms.

Responsibilities - Approval of applications submitted for parade permits. Members review all applications to ensure the safety of participants, other pedestrians, and vehicular traffic, and the safe movement of emergency vehicles in the area during the time of a parade.

<table>
<thead>
<tr>
<th>MEMBER</th>
<th>DIST.</th>
<th>BUSINESS/PROFESSION</th>
<th>ORIGINAL APPTMT</th>
<th>RE-APPTMT. TERM EXPIRATION</th>
</tr>
</thead>
<tbody>
<tr>
<td>(C)Tom Baldwin B/M</td>
<td>4</td>
<td>Branch Mgr./FUMB</td>
<td>2/27/84</td>
<td>2/09/87 3 yrs. 3/01/90</td>
</tr>
<tr>
<td>(C)Ann F. Maxwell W/F</td>
<td>6</td>
<td>5/13/85</td>
<td>2/10/86</td>
<td>2/13/89 3 yrs. 3/01/92</td>
</tr>
<tr>
<td>(C)Sara Schreibman W/F</td>
<td>7</td>
<td>2/10/86</td>
<td>2/13/89 3 yrs. 3/01/92</td>
<td>10/01/87 3 yrs. 3/01/90</td>
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<tr>
<td>(M)J. Charles Jones B/M</td>
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<tr>
<td>Pressley Beaver W/M</td>
<td></td>
<td>Operations Dept. Rep. 4/ /85 / /86 3 yrs. 3/01/89</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Ellison Laney B/M</td>
<td></td>
<td>Asst. Chief/Police Dept. 8/ /86 12/17/86 3 yrs. 3/01/90</td>
<td></td>
<td></td>
</tr>
<tr>
<td>*Scott Putnam W/M</td>
<td></td>
<td>Transp. Dept. Rep. 12/ /88</td>
<td>Unexp. 3/01/91</td>
<td></td>
</tr>
</tbody>
</table>

*Chairman

Revised 4/14/89
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES  
CHARLOTTE CITY COUNCIL

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<tr>
<td>Date</td>
</tr>
</tbody>
</table>

Please complete each section.

**FULL NAME** Sam J. Blackburn  
(please print or type)  
Mr. [ ]  Mrs. [X]  
Ms. [ ]  Miss [ ]

**HOME ADDRESS** 6109 King George Dr., Charlotte, NC  
ZIP 28213

**BUSINESS ADDRESS** none  
ZIP [ ]

**HOME PHONE** (704) 597-8078  
**BUSINESS PHONE** ( ) none

**SPOUSE’S NAME** [ ] James M. Blackburn  
**SPOUSE’S EMPLOYER** Law Engineering  
**SPOUSE’S TITLE** Projects Engineer

**PLEASE INDICATE:**  
Voting Precinct [ ] Zion Church District [ ] 4  
Date of Birth 1/17/62

**MALE [ ] BLACK [ ]**  
BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN  
**FEMALE [X] WHITE [ ]**  
Sister Cities Committee  
**SINGLE [ ] INDIAN [ ]**  
Citizens Advisory Comm. For Convention Visitors Bureau  
**MARRIED [X] HISPANIC [ ]**  
Parade Permit Committee  
**OTHER [ ]** Tree Advisory Commission

**EDUCATION** (including degrees completed):  
High School Diploma, Union-Endicott H.S., Endicott, NY 1989  

**CURRENT EMPLOYER** N/A

**TITLE** homemaker  
**YEARS IN CURRENT POSITION** 2  
**DUTIES** I care for my 12 yr. old son full time, as well as manage the household

**OTHER EMPLOYMENT HISTORY**  
Administrative Assistant, mark utk, CPA, Raleigh, NC 1985-1987  
Receptionist, IBM, Atlanta, GA 1983-1984  
Receptionist, Jm Lehts Oldsmobile, Atlanta, GA 1982

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE: typing, computer entry, bookkeeping/accounting, good organizational and planning abilities, interested in historical sites, interested in current events and following politics

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
member of Mecklenburg Co. Republican Women's Club and Bible Baptist Church, Matthews, NC

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Friendship Baptist, Raleigh - Preschool Chairman; School board; held various offices in local Baptist Churches - Raleigh Baptist, Atlanta - President, Women's Mission; served as a Precinct Chairman in Wake Co., was member of Exec. Board of Wake Repub Women's Club.

COMMENTS: I just moved to Charlotte from Raleigh on Oct 30th and am interested in getting involved here - meeting people and serving the community. I have some free time and would love to volunteer.

AFFIRMATION OF ELIGIBILITY:
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes______ No. X____ If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes______ No. X____ If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that; otherwise, it will be removed from the active file.

A personal contact with a City Councilmember is recommended.

RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: Jane J. Blackburn
Date: December 22, 1989

PLEASE DO NOT SUBMIT RESUMES

RECEIVED

DEC 27 1989

OFFICE OF CITY CLERK
City of Charlotte
Application for Appointment

Applications should be typed or printed in black ink

Committee, Commission, Board or Authority: Parade Permit Committee

Name Alan D Edney     Sex/Race M/W     District No. 7

Home Address 4508-1E Providence Road, Charlotte Phone No. 862-0363

Business Address Marriott City Center, 100 W Trade St 28202 Phone No. 333-9000

Education BS University of South Carolina

Present Employer Marriott Hotels & Resorts

Job Title General Manager

Duties Oversee operation of 431 room luxury hotel

Business & Civic Experience 22 years with Marriott Hotels


Education

Interests/Skills/Areas of Expertise


Comments

I understand that this application will be maintained in the active file for a period of one year only

2/1/89 Alan D Edney

Signature of Applicant

The Mayor and City Council appreciate the interest of citizens in serving on City committees. Applications should be sent to the City Clerk's Office, Charlotte-Mecklenburg Government Center (CMGC), 600 East Fourth Street, Charlotte, NC 28202-2857.

A personal contact with the Mayor's Office or a City Councilmember is recommended.

Office of the City Clerk

PLEASE DO NOT SUBMIT RESUMES

City Clerk 1988
BOARDS, COMMISSIONS AND COMMITTEES TO WHICH CITY OFFICIALS MAKE APPOINTMENTS

Charlotte-Mecklenburg Advisory Energy Commission
Airport Advisory Committee
Charlotte-Mecklenburg Art Commission
Auditorium-Coliseum-Convention Center Authority
Charlotte Boxing Commission
Certified Development Company
Citizens Advisory Committee to the Convention & Visitors Bureau
Citizens Advisory Council for Hazardous Chemicals
Civil Service Board
Citizens Oversight Committee for Cable Television
Charlotte Clean City Committee
Community Facilities Committee
Community Relations Committee
Community Resources Board
Council on Aging
Firemen's Relief Board of Trustees
Historic District Commission
Charlotte-Mecklenburg Historic Properties Commission
Housing Appeals Board
Charlotte Housing Authority
Insurance Advisory Committee
Mint Museum Board of Trustees
Municipal Information Advisory Board
Parade Permit Committee
Parks Advisory Committee
Charlotte-Mecklenburg Planning Commission
Private Industry Council
Safety Action Committee
Charlotte Sister Cities Committee
Specialized Transportation Advisory Committee
Spirit Square Board of Directors
Taxicab Review Board
Tree Advisory Commission
Charlotte Uptown Development Corporation
Veterans Service Committee
Youth Involvement Council Advisory Board
Zone Wrecker Review Board
Zoning Board of Adjustment

Additional information is available by contacting the City Clerk's Office.
City of Charlotte
Application for Appointment

Committee, Commission, Board or Authority: PARADE PERMIT COMMITTEE

Name ____________________________ Sex/Race ______________ District No. ______________

Home Address ____________________________ Phone No. ______________

Business Address ____________________________ Phone No. ______________

Education ____________________________

Present Employer ____________________________

Job Title ____________________________ Duties ____________________________

Present Employer ____________________________

Business & Civic Experience Strong retail background in promotions and management

Special Events Director - Ivey's Carolinas, Store Manager - Mortaldo's, South Park Mall fashion productions. Executive Director - ArtFest of Matthews, Fashion Group of Charlotte. Matthews Woman's Club.

Interests/Skills/Areas of Expertise ____________________________

My position as head of CCA requires that I take a leadership role in the Uptown community. Any event that occurs in Uptown will interface with CCA. As a result, I am heavily involved in coordinating all activities which take place in Uptown. Most of the parade requests that are submitted will be (name)

Comments Because so much of what goes on in Uptown interfaces with CCA and since most of the parades are held Uptown, it is very important that CCA have input into the organization of these functions. I understand that this application will be maintained in the active file for a period of one year only.

Date Jul 2, 1989 ____________________________ Signature of Applicant ____________________________

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Charlotte-Mecklenburg Government Center (CMGC)
600 East Fourth Street
Charlotte, NC 28202-2857

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City Clerk
1988

PLEASE DO NOT SUBMIT RESUMES
APPLICATION FOR APPOINTMENT

Jacqueline J. Lucki

Interests/Skills/Areas of Expertise (con't)

held in the Uptown area. Since I will provide help with parades as part of my position, my appointment to the Parade Permit Committee will be instrumental in ensuring that these functions are properly planned and coordinated.
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section.

FULL NAME RENAI ROSSMANN (please print or type) Mr. __________ Mrs. ________ Ms. ________ Miss ________

HOME ADDRESS 8424 NIGHTINGALE LN ZIP 28226

BUSINESS ADDRESS _______ ZIP _______

HOME PHONE (704) 542-2980 BUSINESS PHONE (704) 336-1521

SPouse'S NAME Rosemarie SPouse'S EMPLOYER Panl'le (Christian As)

SPouse'S TITLE English Teacher

PLEASE INDICATE. Voting Precinct # 87 District # 7 Date of Birth 2-17-42

MALE __________ BLACK _______ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE ________ WHITE ________ HOUSING APPEALS BOARD

SINGLE ________ INDIAN ________ CITIZENS ADVISING COMMITTEE FOR CONSTRUCTION

MARRIED __________ HISPANIC ________ (Circle One)

Zoning Board

EDUCATION (including degrees completed) Park & Rec Board

_______

CURRENT EMPLOYER ________ Formerly

TITLE ________ YEARS IN CURRENT POSITION 2

DUTIES ________

OTHER EMPLOYMENT HISTORY (If any) Licensed Electrical Contractor

Journeyman - New Hampshire #1697; Licensed Construction Official - Sub Code Officials;

National Certification as Building, Electrical, Fire, Mechanical; Licensed Inspector of New Jersey #552

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE
NC Certified Officer H/S v College Officer

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
International Association of Electrical Inspectors; Building Officials Code Administration; National Fire Protection Assoc.; Council of American Building Officials; Served on Board of Adjustment, Planning Board & Zoning Commissions in New Jersey and Technical Advisor to New Jersey Dept. of Housing & Urban De PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Monmouth County Building Inspection Association

COMMENTS

AFFIRMATION OF ELIGIBILITY:
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?
Yes ___ No ___ If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?
Yes ___ No ___ If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

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RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: __________________________
Date: 12/22/83

PLEASE DO NOT SUBMIT RESUMES

RECEIVED
DEC 27 1989

OFFICE OF CITY CLERK
City of Charlotte
Application for Appointment

Applications should be typed or printed in black ink

Committee, Commission, Board or Authority: Parade Permit Committee

Name ____________________________ Sex/Race __________ District No. __________

Laura Greyer Wright

Home Address ____________________________ Phone No. __________

1301 Beechdale Drive, Charlotte, NC 28212

Business Address ____________________________ Phone No. __________

129 West Trade Street, 28202

Education ____________________________

BA Communications/UNC-Greensboro, NC

Present Employer ____________________________

Charlotte Chamber of Commerce

Job Title ____________________________

Special Events Coordinator, Central Charlotte Assoc

Duties ____________________________

Coordinates an annual program of events and interfaces with other eventholders utilizing Uptown as a staging area for events. Assists in the Mall Use Application process for public/private spaces Uptown.

Business & Civic Experience ____________________________


Interests/Skills/Areas of Expertise ____________________________

Planning/implementing special events. Understand traffic hazards/concerns when routing parades/runs/events. I am very familiar with the parade permit process and have worked with the Uptown street closings for the annual events that close or block portions of the street for two and a half years. Good knowledge of Charlotte city streets, public parks, and other community facilities. Am familiar with the parade permits that have come to this committee for approval from 1986-1988.

Comments ____________________________

I worked with Sara Schreibman for 2½ years while she served on this committee. I understand the functions of this committee and feel it is one I can serve well based on my experience. It is one of the only committees I feel fully qualified for and would like this opportunity to serve.

I understand that this application will be maintained in the active file for a period of one year only. my city in this capacity.

Date ____________ Signature of Applicant ____________

12/14/88 Laura Greyer Wright

The Mayor and City Council appreciate the interest of citizens in serving on City committees. Applications should be sent to

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Charlotte-Mecklenburg Government Center (CMGC)
600 East Fourth Street
Charlotte, NC 28202-2857

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RECEIVED

DEC 27 1988

OFFICE OF CITY CLERK

PLEASE DO NOT SUBMIT RESUMES

City Clerk
1988
BOARDS, COMMISSIONS AND COMMITTEES TO WHICH CITY OFFICIALS MAKE APPOINTMENTS

Charlotte-Mecklenburg Advisory Energy Commission
Airport Advisory Committee
Charlotte-Mecklenburg Art Commission
Auditorium-Coliseum-Convention Center Authority
Charlotte Boxing Commission
Certified Development Company
Citizens Advisory Committee to the Convention & Visitors Bureau
Citizens Advisory Council for Hazardous Chemicals
Civil Service Board
Citizens Oversight Committee for Cable Television
Charlotte Clean City Committee
Community Facilities Committee
Community Relations Committee
Community Resources Board
Council on Aging
Firemen's Relief Board of Trustees
Historic District Commission
Charlotte-Mecklenburg Historic Properties Commission
Housing Appeals Board
Charlotte Housing Authority
Insurance Advisory Committee
Mint Museum Board of Trustees
Municipal Information Advisory Board
Parade Permit Committee
Parks Advisory Committee
Charlotte-Mecklenburg Planning Commission
Private Industry Council
Safety Action Committee
Charlotte Sister Cities Committee
Specialized Transportation Advisory Committee
Spirit Square Board of Directors
Taxicab Review Board
Tree Advisory Commission
Charlotte Uptown Development Corporation
Veterans Service Committee
Youth Involvement Council Advisory Board
Zone Wrecker Review Board
Zoning Board of Adjustment

Additional information is available by contacting the City Clerk's Office.
# SISTER CITIES COMMITTEE

1. **Membership** - Members are appointed for two-year terms. The Mayor appoints the chairperson as one of his nine appointments. No member may serve more than two consecutive full terms.

2. **Responsibilities** - To provide a program of planned and continuous contact between Charlotte and other designated cities, and their citizens, to bring together both municipal and voluntary community resources to strengthen international understanding by taking an active role in world affairs.

<table>
<thead>
<tr>
<th>MEMBER</th>
<th>DIST.</th>
<th>BUSINESS/PROFESSION</th>
<th>ORIGINAL APPTMT.</th>
<th>RE-APPTMT. TERM EXPIRATION</th>
</tr>
</thead>
<tbody>
<tr>
<td>(M) HarDee Baker W/F</td>
<td>1</td>
<td>Accountant</td>
<td>11/17/86</td>
<td>6/10/88 2 yrs. 5/30/90</td>
</tr>
<tr>
<td>(M) Sara Hartnett W/F</td>
<td>2</td>
<td>Loan Originator</td>
<td>1/13/87</td>
<td>6/10/88 3 yrs. 5/30/90</td>
</tr>
<tr>
<td>*(H) Jerry Licari W/M</td>
<td>3</td>
<td>Accountant</td>
<td>11/17/86</td>
<td>6/10/88 2 yrs. 5/30/90</td>
</tr>
<tr>
<td>(C) Lyn R. Renwick W/F</td>
<td>4</td>
<td>Homemaker/Extensive Traveller</td>
<td>9/23/85</td>
<td>4/14/86 4/11/88 2 yrs. 4/05/90</td>
</tr>
<tr>
<td>(C) Lee Major W/F</td>
<td>5</td>
<td>Ret. Newspr. Fashion Ed.</td>
<td>4/14/86</td>
<td>4/11/88 2 yrs. 4/05/90</td>
</tr>
<tr>
<td>(C) Wilson Edmunds W/M</td>
<td>6</td>
<td>IBM Staff Programmer</td>
<td>4/14/86</td>
<td>4/11/88 2 yrs. 4/05/90</td>
</tr>
<tr>
<td>(C) Jeanne F. Johnson W/F</td>
<td>7</td>
<td>Marketing Rep.</td>
<td>4/14/86</td>
<td>4/11/88 2 yrs. 4/05/90</td>
</tr>
<tr>
<td>(C) Robert M. Bryan W/M</td>
<td>8</td>
<td>Attorney</td>
<td>1/12/87</td>
<td>4/11/88 2 yrs. 4/05/90</td>
</tr>
<tr>
<td>(M) Jerald L. Melberg W/M</td>
<td>10</td>
<td>Art Dealer</td>
<td>10/12/87</td>
<td>4/11/88 2 yrs. 4/05/90</td>
</tr>
<tr>
<td>(C) Douglas M. Martin W/F</td>
<td>11</td>
<td>Attorney</td>
<td>10/12/87</td>
<td>4/11/88 2 yrs. 4/05/90</td>
</tr>
<tr>
<td>(C) Doris McLaughlin B/F</td>
<td>12</td>
<td>V.P. Fred James Co.</td>
<td>11/23/87</td>
<td>4/11/88 2 yrs. 4/05/90</td>
</tr>
<tr>
<td>*(C) Lee Major W/F</td>
<td>13</td>
<td>V.P. Fred James Co.</td>
<td>4/25/88</td>
<td>2 yrs. 4/05/90</td>
</tr>
<tr>
<td>*(C) Helmut W. Renner W/M</td>
<td>14</td>
<td>Plant Engineer - UNCC</td>
<td>4/25/88</td>
<td>2 yrs. 4/05/90</td>
</tr>
<tr>
<td>*(C) Dr. Paul Hatten W/M</td>
<td>15</td>
<td>Diagnostic Radiologist</td>
<td>4/25/88</td>
<td>2 yrs. 4/05/90</td>
</tr>
<tr>
<td>*(C) Mary Wiggins W/F</td>
<td>16</td>
<td>Pres. - Travel Agency</td>
<td>4/25/88</td>
<td>2 yrs. 4/05/90</td>
</tr>
<tr>
<td>*(C) Catherine Sanders W/F</td>
<td>17</td>
<td>Clinical Psychologist</td>
<td>4/25/88</td>
<td>2 yrs. 4/05/90</td>
</tr>
<tr>
<td>*(C) Linda Albright B/F</td>
<td>18</td>
<td>Librarian/Instr.-JCSU</td>
<td>4/25/88</td>
<td>2 yrs. 4/05/90</td>
</tr>
<tr>
<td>*(C) Carole Clark W/F</td>
<td>19</td>
<td>Marketing Coordinator</td>
<td>9/13/88</td>
<td>2 yrs. 4/05/90</td>
</tr>
<tr>
<td>*(C) Vincent L. James B/M</td>
<td>20</td>
<td>Pres. Petro Ltd.</td>
<td>4/25/88</td>
<td>2 yrs. 4/05/90</td>
</tr>
<tr>
<td>*(M) Paul Angotti W/M</td>
<td>21</td>
<td>Quantum Mgmt. Group</td>
<td>4/25/88</td>
<td>2 yrs. 5/30/90</td>
</tr>
<tr>
<td>*(M) Kathryn Painion-Schrell W/F</td>
<td>22</td>
<td>Quantum Mgmt. Group</td>
<td>6/10/88</td>
<td>2 yrs. 5/30/90</td>
</tr>
<tr>
<td>*(M) Victor A. Brown W/M</td>
<td>23</td>
<td>Quantum Mgmt. Group</td>
<td>6/10/88</td>
<td>2 yrs. 5/30/90</td>
</tr>
<tr>
<td>*(M) Joanne Starne W/F</td>
<td>24</td>
<td>Quantum Mgmt. Group</td>
<td>6/10/88</td>
<td>2 yrs. 5/30/90</td>
</tr>
<tr>
<td>*(M) Millie Cox W/F</td>
<td>25</td>
<td>Quantum Mgmt. Group</td>
<td>6/10/88</td>
<td>2 yrs. 5/30/90</td>
</tr>
</tbody>
</table>

*Chairman

Revised 5/15/89
October 4, 1989

Mr. Gregory Hart
Assistant to the Mayor
City of Charlotte
600 East Trade Street
Charlotte, North Carolina 28202

Dear Mr. Hart:

We presently have four openings on the Sister Cities Committee which can be appointed by the Mayor. The Board of Directors would like the Mayor to appoint the following individuals. These individuals have been actively involved in the Sister Cities program and have agreed to serve.

Mr. Juergen Schoenwasser
Chief Financial Officer
Jones Group, Inc.
6060 St. Albans Street
Charlotte, NC 28287

Ms. Kathy Winters
Route 6, Box 222
Mooresville, NC 28115

Mr. Kurt Shreiner
Assistant Vice President
Wachovia Bank & Trust Co.
P. O. Box 31608
Charlotte, NC 28231

Mr. Charles E. McNealy
Managing Partner
BDO Seidman
1900 Charlotte Plaza
Charlotte, NC 28244

Please have the Mayor write them a short congratulatory note after she agrees to appoint them.

Additionally, we presently have two openings which can be appointed by City Council. The Board of Directors would like to nominate Dwight Spreng (application already on file at the City) and Sidney Lockaby (see attached). Could you please make sure these individuals get appointed at the next City Council meeting.

Please let me know if I need to do anything else. We appreciate your help in making the above happen.

Sincerely,

Jerry R. Licari, Chairman
Charlotte Sister Cities Committee

JRL:CP
Enc.
cc: Peggy Wesp

322 Hawthorne Lane Charlotte NC 28204 704 333 8099
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section.

FULL NAME  Kishore Acharya

(please print or type)

Mr  ________  Mrs  ________

Ms.  ________  Miss  ________

HOME ADDRESS  347 Kelford Lane, Charlotte, NC 28226

BUSINESS ADDRESS  347 N Caswell Road, Charlotte, NC 28204

HOME PHONE (704) 366-6183

BUSINESS PHONE (704) 333-9011

SPOUSE'S NAME  Vidya Acharya

SPOUSE'S EMPLOYER  Delmar Photo Studio

SPOUSE'S TITLE  Technician

PLEASE INDICATE.  Young Precinct #  85  District #  5  Date of Birth  8/19/41

MALE  ________  BLACK  ________  BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE  ________  WHITE  ________  1. Sister City Committee (First chair)

SINGLE  ________  INDIAN  ________  2. Citizens Advisory Committee for Convention & Visitors Bureau (2nd chair)

MARRIED  ________  HISPANIC  ________  ASIAN (from Pakistan)

OTHER  ________  U.S. CITIZEN

EDUCATION (including degrees completed)  M.S. (Engineering Management)

Professional Engineer) 2 years Exam from State of Massachusetts U.S.A. Technical Associates of Charlotte

CURRENT EMPLOYER  Technical Associates of Charlotte

TITLE  Senior Mechanical Engineer

YEARS IN CURRENT POSITION  2

DUTIES  Supervising, managing various Engineering Projects for different clients

OTHER EMPLOYMENT HISTORY  B.S. (Mechanical)  & B.S. (Electrical) from University of Karachi, Pakistan

(Working in U.S. since 1971) worked for TVA (Knoxville, TN) Brown-Boveri paper mill as project engineer, Duke Power as contract Engineer, Virginia Power as Engineer, Bechtel, Gano, Stone & Webster, Georgia Power, United Engineers etc.
INTERESTS/SKILLS/AREAS OF EXPERTISE
Engineering, Management, Newsletter, Radio, Civic work in Ethnic groups, Correspondent for paper from New York.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Member - ASME, Member TAPPC

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Member on Governing Board - International Hindu Congress
Former Vice President - Hindu Association, Knoxville
Former General Secretary - Hindu Center, Charlotte

COMMENTS
I have visited various countries, know a few international languages, have good contact with various organizations.

AFFIRMATION OF ELIGIBILITY
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes ___ No X ___ If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes ___ No X ___ If yes, please attach explanation of the nature of the conflict

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

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RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature:
Date: 12/21/89

PLEASE DO NOT SUBMIT RESUMES

Received
DEC 27 1989

OFFICE OF CITY CLERK
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section.

FULL NAME Sara J. Blackburn

(please print or type)

Mr

Mrs X

Ms

MRS

HOME ADDRESS 6109 King George Dr, Charlotte, NC

ZIP 28213

BUSINESS ADDRESS

ZIP

HOME PHONE (704) 597-8078

BUSINESS PHONE ( )

SPOUSE'S NAME James M. Blackburn

SPOUSE'S EMPLOYER Land Engineering

SPOUSE'S TITLE Projects Engineer

PLEASE INDICATE Voting Precinct # Zion Church District # 4

Date of Birth 1/17/62

MALE ______ BLACK ______ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE X WHITE X (Sister Cities Committee)

SINGLE ______ INDIAN ______ Citizens Advisory Comm. For Convention & Visitors Bureau

MARRIED X HISPANIC ______ Parade Permit Committee

OTHER ______ Free Advisory Commission


CURRENT EMPLOYER N/A

TITLE homemaker ______ YEARS IN CURRENT POSITION 2 1/2

DUTIES I care for my 2 1/2 yr. old son full time, as well as manage the household

OTHER EMPLOYMENT HISTORY Administrative Assistant, Mark Vtek, CPA, Raleigh, NC 1985-1987

Receptionist, IBM, Atlanta, GA, 1983-1984

Receptionist, Jim Left's Oldsmobile, Atlanta, GA 1982

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE:
- Typing, computer entry, bookkeeping/accounting
- Good organizational and planning abilities, interested in historical sites
- Interested in current events and following politics

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Member of Mecklenburg Co. Republican Women's Club and ABC Baptist Church, Matthews, NC

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Frond o Baptist, Raleigh - Nursery Chairman, School teacher
Had various offices in local Baptist churches - Raleigh Baptist, Atlanta President, Women's Missions
Served as a Precinct Chairman in Wake Co., was member of EC, Board of Wake Repub Women

COMMENTS: I just moved to Charlotte from Raleigh on Oct 30th and am interested in getting involved here. Meeting people and serving the community. I have some free time and would look to volunteer.

AFFIRMATION OF ELIGIBILITY
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes [ ] No [x] If Yes, please attach explanation.

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Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: [Signature]
Date: December 22, 1989

PLEASE DO NOT SUBMIT RESUMES

 RECEIVED
DEC 7 1989

OFFICE OF CITY CLERK
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME______ Sherry Mason Brown (please print or type) ____________ Mr _______ Mrs  X _______ Ms _______ Miss _______

HOME ADDRESS________ 318-4 Queens Road _______________________________ ZIP 28204

BUSINESS ADDRESS________ 505 S Cedar Street _______________________________ ZIP 28202

HOME PHONE (704) 375-2006 ____________ BUSINESS PHONE (704) 338-9373

SPOUSE'S NAME________ Donald R Brown _______ SPOUSE'S EMPLOYER Perry's at Southpark _______ SPOUSE'S TITLE Sales

PLEASE INDICATE Vote Precinct # 2 District # 1 Date of Birth 11-5-47

MALE _______ BLACK _______ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE  X _______ WHITE  X _______ Sister Cities Committee

SINGLE _______ INDIAN _______ \n
MARRIED  X _______ HISPANIC _______ \n
OTHER _______ \n
EDUCATION (including degrees completed) B.S. Interior Design, Virginia Polytechnic Institute \n
CURRENT EMPLOYER _______ Klingman Williams, Inc \n
TITLE _______ Director of Design _______ YEARS IN CURRENT POSITION _______ 3 \n
DUTIES _______ Management, Marketing, Space planning, Interior Design - work with small companies as well as Fortune 500 companies - Prepare millions of dollars worth of budgets for furniture acquisitions for these companies

OTHER EMPLOYMENT HISTORY _______ Owned small design business for 7 years - worked with major corporations such as Celanese, First Union and Pic 'N Pay

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE
International Travel - Lived with a family in Aarhus, Denmark, summer of 1969. Traveled to many European countries.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Carolinas' Carrousel, V P Public Events - Habitat for Humanity, dry wall crew - Little Church on the Lane, Chair, Moravian Bazaar (doubled profits from previous year).

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Institute of Business Designers, Secretary - Little Church on the Lane, Youth Group Advisor - Young Democrats, State Secretary

COMMENTS
Retain relationship with friends in Denmark, Norway and Sweden - My Danish Exchange Sister recently represented Denmark at an International Symposium on the Environment held in Washington, DC - Her husband designs bicycle paths and recently won an award for his "Don't drink and drive campaign" - We constantly keep in touch on the state of affairs in our countries.

AFFIRMATION OF ELIGIBILITY
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes______ No_____ X If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes______ No_____ X If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

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A personal contact with a City Councilmember is recommended.

RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: ____________________________
Date: ________________________________

PLEASE DO NOT SUBMIT RESUMES

City Clerk
1989
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section.

FULL NAME MARSHA S. CASSEDY

(please print or type)

Mr

Mrs

Ms

Miss

HOME ADDRESS 1923 QUEENS ROAD

ZIP 28207

BUSINESS ADDRESS SAME

ZIP

HOME PHONE (704) 331-9429

BIZINESS PHONE

SPouse's NAME LEE GRIFFIN

SPouse's EMPLOYER IRA L GRIFIVN SONS

SPouse's TITLE VICE PRESIDENT

PLEASE INDICATE

Voting Precinct # 32

District # 6

Date of Birth 2/17/50

MALE 

BLACK

BoARDS/C0MMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE

WHITE

SISTER CITIES

SINGLE

INDIAN

MARRIED

HISPANIC

OTHER

EDUCATION (including degrees completed)

ST CATHARENE'S SCHOOL, RICHMOND, VA. 1965-66

COLLEGE ALPIN BERU-SOEL, VILLARS, SWITZERLAND 68-69; BRADFORD COLLEGE, BRADFORD, MASS. 69-70; UNR - CHAPEL HILL B A. ENGLISH 72

CURRENT EMPLOYER MY FAMILY...

TITLE WIFE & MOTHER

YEARS IN CURRENT POSITION 3+

DUTIES

BEGINNING WITH MOST RECENT) FREE LANCE JOURNALIST; GED MAGAZINE, NEW YORK; ASSOCIATE EDITOR; HUGO & PARTON, WASHINGTON; PARALEGAL; CABWALADER, WICKERSHAM & TAFT, NEW YORK, PARALEGAL (over)
INTERESTS/SKILLS/AREAS OF EXPERTISE: TRAVEL, WRITING, READING, LANGUAGES (FRENCH & SPANISH)

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

COMMENTS: I'VE TRAVELED QUITE EXTENSIVELY: EUROPE, EASTERN EUROPE, RUSSIA, CENTRAL & SOUTH AMERICA: MOST SUPPORTIVE OF INTERNATIONAL AFFIRMATION OF ELIGIBILITY.

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes _____ No _____ If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes _____ No _____ If yes, please attach explanation of the nature of the conflict.

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RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: [Signature]
Date: 27 December 1989

PLEASE DO NOT SUBMIT RESUMES

[Stamp] RECEIVED
DEC 27 1989

OFFICE OF CITY CLERK
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME: Cornell, James F

Mr [ ]
Ms [ ]
Mrs [ ]
Miss [ ]

HOME ADDRESS: 1616 Euclid Ave

ZIP: 28203

BUSINESS ADDRESS: 1987 Patriot Drive

ZIP: 28212

HOME PHONE (704) 333-8043

BUSINESS PHONE (704) 343-6900

SPOUSE'S NAME: Sandra

SPOUSE’S EMPLOYER: Self

SPOUSE’S TITLE: Student

PLEASE INDICATE. Voting Precinct #: 9

District #: 6

Date of Birth: 12-19-40

SEX

MALE [ ]

FEMALE [ ]

BLACK [ ]

WHITE [ ]

INDIAN [ ]

HISPANIC [ ]

OTHER [ ]

EDUCATION (including degrees completed):

BS Geology

MS Entomology/Botany

PhD Entomology/Botany/Invertebrate

CURRENT EMPLOYER: CMS

TITLE: Teacher, Integrated Arts

YEARS IN CURRENT POSITION: 4

DUTIES: Teach Science, Botany, Chemistry etc.

in International Studies Program and By Curriculm

OTHER EMPLOYMENT HISTORY:

Western College, New Mexico College

Appalachian State University, Professor Botany

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

International Politics, Technology, Science and Ecology

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

First Baptist Church, Pres., Interior & Hospitality Staff, Org.
George East Ser., AAPE, Cyberpunkers, Inc., LAPS, AmeriPhile

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

AAAS, Sigma Xi

COMMENTS

Interest in promoting international relations in science for students in our city and in the state.

AFFIRMATION OF ELIGIBILITY

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes  No X If Yes, please attach explanation.

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Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: [Signature]

Date: Dec 27, 1989

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RECEIVED

DEC 27 1989

OFFICE OF CITY CLERK
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section.

FULL NAME Linda Nash CROSSLAND
(please print or type)

Mr _______ Mrs X _______

Ms _______ Miss _______

HOME ADDRESS 8808 George Wythe Court, Charlotte, NC ZIP 28226

BUSINESS ADDRESS Dept of Foreign Languages, UNCC, Charlotte ZIP 28223

HOME PHONE (704) 846-2597

BUSINESS PHONE (704) 547-4351

SPOUSE'S NAME W. Howard Crossland

SPOUSE'S EMPLOYER Computer Task Group

SPOUSE'S TITLE Sr. Systems Engineer

PLEASE INDICATE

Young Precinct # 090 District # 7/57/22/1 Date of Birth Oct. 16, 1942

MALE ______ BLACK ______

FEMALE X WHITE X Sister Cities Committee

SINGLE ______ INDIAN ______

MARRIED ______ HISPANIC ______

OTHER ______

EDUCATION (including degrees completed)

B. A. with Distinction, San José State, 1964

M. A. (in Spanish), Winthrop College, 1987

CURRENT EMPLOYER UNCC

TITLE Lecturer in Spanish

YEARS IN CURRENT POSITION 9

DUTIES To teach lower level Spanish grammar courses

OTHER EMPLOYMENT HISTORY

French Instructor - Angelo State College (Texas)

English Instructor to Spanish-speaking servicemen - Fort Campbell, KY
INTERESTS/SKILLS/AREAS OF EXPERTISE Fluent in Spanish, conversational ability in French, interested in other peoples and cultures, a firm believer in the importance of knowing another language, interested in furthering peace through knowledge of other countries.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Cervantes Society, Philological Assn of the Carolinas, AATSP, Phi Kappa Phi

St. Matthew Church - sandwiches for the Homeless Shelter

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

____________________________________________________

COMMENTS I have been involved on the periphery of several activities with the delegations from Arequipa and would like to participate more fully.

____________________________________________________

AFFIRMATION OF ELIGIBILITY:

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes____ No____ X If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes____ No____ X If yes, please attach explanation of the nature of the conflict.

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RETURN COMPLETED FORM TO:

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature. ______

Date December 24, 1989

PLEASE DO NOT SUBMIT RESUMES

RESERVED

DEC. 1989

OFFICE OF CITY CLERK
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

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<th>Appointed to</th>
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<td>Date</td>
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</table>

Please complete each section.

FULL NAME **KENNETH DENNIS DEMBART** (please print or type)

<table>
<thead>
<tr>
<th>Mr</th>
<th>Mrs</th>
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<tbody>
<tr>
<td>X</td>
<td></td>
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</table>

HOME ADDRESS 3540 Driftwood Dr

<table>
<thead>
<tr>
<th>CITY</th>
<th>ZIP</th>
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<tbody>
<tr>
<td></td>
<td>28205</td>
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BUSINESS ADDRESS 1512 Central Ave

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<thead>
<tr>
<th>CITY</th>
<th>ZIP</th>
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<tbody>
<tr>
<td></td>
<td>28205</td>
</tr>
</tbody>
</table>

HOME PHONE (704) 537-8824

BUSINESS PHONE (704) 333-0221

SPouse'S NAME **MARY J DEMBART**

<table>
<thead>
<tr>
<th>SPouse'S EMPLOYER</th>
</tr>
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<tbody>
<tr>
<td>Hall Clock Shop</td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>SPouse'S TITLE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sales Manager</td>
</tr>
</tbody>
</table>

PLEASE INDICATE: Voting Precinct # District # Date of Birth 7/12/45

<table>
<thead>
<tr>
<th>MALE</th>
<th>BLACK</th>
<th>BOARDs/COMMISSIONs/COMMITTEES I AM MOST INTERESTED IN</th>
</tr>
</thead>
<tbody>
<tr>
<td>X</td>
<td></td>
<td>1 Citizens Bureau</td>
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<tr>
<td></td>
<td></td>
<td>2 Sister Cities</td>
</tr>
</tbody>
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<thead>
<tr>
<th>FEMALE</th>
<th>WHITE</th>
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<tr>
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<td>X</td>
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<tr>
<th>SINGLE</th>
<th>INDIAN</th>
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<tr>
<th>MARRIED</th>
<th>HISPANIC</th>
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<th>OTHER</th>
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EDUCATION (including degrees completed) **UNC-C Graduate 1971**

<table>
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<tr>
<th>BS Degree - Biology</th>
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CURRENT EMPLOYER **Hall Clock Shop**

<table>
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<tr>
<th>TITLE</th>
</tr>
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<tbody>
<tr>
<td>Owner</td>
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<table>
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<tr>
<th>YEARS IN CURRENT POSITION</th>
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<tbody>
<tr>
<td>15 yrs</td>
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DUTIES

<table>
<thead>
<tr>
<th>Repair clocks &amp; watches</th>
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<tbody>
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OTHER EMPLOYMENT HISTORY **Sales Representative - For**

<table>
<thead>
<tr>
<th>Pharmaceutical Drug Company, US Navy</th>
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<tbody>
<tr>
<td>Vietnam Veteran</td>
</tr>
</tbody>
</table>
INTERESTS/SKILLS/AREAS OF EXPERTISE
Broad based business skills
(Business owner) Interest in City Government
+ Volunteer work

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
American Watchmakers Institute, National Assn Watch
Clock Collectors, Board of Directors of Windsor Park Swim & Racq
Club

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Volunteer - Salvation Army Winter Shelter Program

COMMENTS. I am truly interested in becoming involved
in my city's affairs. I would be proud to represent Chan

AFFIRMATION OF ELIGIBILITY:
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed
against you in any jurisdiction?
Yes ☑ No ☐ If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and
impartially discharging your duties as an appointee of the City Council?
Yes ☐ No ☑ If yes, please attach explanation of the nature of the conflict.

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RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: Kenneth A Denne
Date: 12/19/89

PLEASE DO NOT SUBMIT RESUMES

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DEC 27 1989

OFFICE OF CITY CLERK
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section.

FULL NAME GLEND A.B. DURELL (please print or type) Mr
Ms Mrs Miss

HOME ADDRESS 6845 Constitution Ln, Charlotte, N.C. ZIP 28210

BUSINESS ADDRESS PO Box 32307 (400 S Tryon) Charlotte, N.C. ZIP 28232-230

HOME PHONE (704) 552-0702 BUSINESS PHONE (704) 373-3461

SPouse's NAME JACK DURELL SPouse's EMPLOYER Eastern Federal Cor

PLEASE INDICATE: Voting Precinct # 75 District # 7 Date of Birth 3/5/34

MALE _____ BLACK _____ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE X WHITE X Citizens Advisory Committee for Convention

SINGLE INDIAN 4 Visitors Bureau; Sister City Committee

MARRIED HISPANIC Citizens Oversight Committee for Cable TV

OTHER Housing Appeals Board

EDUCATION (including degrees completed)

B.S. - Queens College, 1987 (Major: Business + History)

CURRENT EMPLOYER Duke Power Company - Purchasing Dept.

TITLE Buyer; C.P.M. 1/88 YEARS IN CURRENT POSITION 8 + yrs

DUTIES Purchase various commodities + material (Steel, pipe, motors, test equipment, etc.) for use by Duke Power Co.

OTHER EMPLOYMENT HISTORY Prior to coming with Duke Power in 1977, My Husband + I operated our own company in Dallas, TX.
INTERESTS/SKILLS/AREAS OF EXPERTISE: TRAVELED THROUGH U.S. + EUROPE (BOTH BUSINESS & PLEASURE), WOULD BE INTERESTED IN WORKING TO DEVELOP CHARLOTTE AS TOURIST DESTINATION. CERTIFIED PURCHASING MANAGER (C.P.M.)

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
N.A.P.M. (Nati' Assoc. of Purchasing Management); PMAC-V (Purchasing Mgmt Assoc Carolinas-Virginia); SOUTHERN HISTORICAL ASSN; MECKLENBURG HISTORIC ASSN; NATIONAL TRUST FOR HISTORIC PRESERVATION.
PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
PHI ALPHA THETA - Past President, Director - Vietnam Project for Alpha Gamma Kappa Chapter at Queens College.

COMMENTS: CONTRIBUTING MEMBER - WTVI, Mint Museum, NC.
ZOOLOGICAL SOCIETY, SMITHSONIAN.

AFFIRMATION OF ELIGIBILITY:
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes____ No X If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes____ No X If yes, please attach explanation of the nature of the conflict.

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Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: _____________________________
Date: 12/27/89

PLEASE DO NOT SUBMIT RESUMES

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DEC 28 1989

OFFICE OF CITY CLERK
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY
Appointed to

Please complete each section.
FULL NAME  Gary Wayne Greene
Mr  Mrs
Ms. Miss

HOME ADDRESS  9511 Willow Ridge Apt. 2-B
ZIP 28210

BUSINESS ADDRESS  7421 Carmel Executive Center
ZIP 28210

HOME PHONE (704) 542-5141
BUSINESS PHONE (704) 541-6736

SPOUSE'S NAME ____________________________ SPOUSE'S EMPLOYER ____________________________

SPOUSE'S TITLE ____________________________

PLEASE INDICATE: Voting Precinct # 87 District # 7 Date of Birth 5-17-67

MALE  BLACK  BOARD/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN
FEMALE WHITE  Advisory committee for convention
SINGLE INDIGENOUS  Visitors Bureau
MARRIED HISPANIC  Sister Cities Committee

OTHER ____________________________

EDUCATION (including degrees completed):
Bachelor of Science in Criminal Justice/Political Science, Appalachian State University

CURRENT EMPLOYER Nestle Foods Inc.

TITLE Sales
YEARS IN CURRENT POSITION less than

DUTIES managing accounts and dealing with the public and their interests.

OTHER EMPLOYMENT HISTORY Student Development - Appalachian State University, Walker Shoes Inc. - Asheville, North Carolina

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE
- Law, Counseling, Development, Politics, Running / Skills: Rational Thinking, Planning, and Executing

EXPERTISE: Communication and Selling Ideas

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
none at present

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

- Student Body President - ASU / Boone Town Council Member
- Boone Community Relations Board Member / ASU Committee for Text Studies

COMMENT: I also served at the Boone Chamber of Commerce where we dealt with topics such as tourism quite often.

AFFIRMATION OF ELIGIBILITY:

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes [ ] No [ √ ] If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes [ ] No [ √ ] If yes, please attach explanation of the nature of the conflict.

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Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: [Signature]
Date: [12-28-89]

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APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to
Date

Please complete each section

FULL NAME: JOHN JENNINGS
(please print or type)

Mr. ✓ Mrs. ✓ Ms. ✓ Miss ✓

HOME ADDRESS: 6200 POTTERS ROAD MATTHEWS N.C. ZIP 28105

BUSINESS ADDRESS: 2812 BEATTIE FORD ROAD CHARLOTTE, N.C. ZIP 28216

HOME PHONE: (704) 821-6436  BUSINESS PHONE: (704) 393-6823

SPouse's NAME: GLORIA JENNINGS  SPouse'S EMPLOYER: HOLOCART

SPouse'S TITLE: PERSONNEL TRAINER

PLEASE INDICATE:  Voting Precinct #  District #  Date of Birth 1/4/55

MALE ✓ BLACK ✓ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE  WHITE  ① HOUSING APPEALS BOARD

SINGLE  INDIAN  ② CITIZENS OVERSIGHT COMMITTEE FOR CABLE TV

MARRIED  HISPANIC  ③ SISTER CITIES COMMITTEE

OTHER

EDUCATION (including degrees completed): BS DEGREE IN BUSINESS ADMINISTRATION

U.S. DEPT. OF COMMERCE - FINANCIAL ANALYST & S.E.C. READING

GOVERNMENT CONTRACTING AND NEGOTIATIONS

CURRENT EMPLOYER: MCDONALD'S CORPORATION (CAFETERIA & HOTEL

TITLE: FINANCIAL MANAGER  YEARS IN CURRENT POSITION: 2 YEARS

DUTIES

OTHER EMPLOYMENT HISTORY: COUNTY SCHOOLS, CHARLOTTE MINORITY BUSINESS DEVELOPMENT CENTER

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE
Plan & Financial Management, Human Resources.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Notice Publ, Chamber Business League Concerned Citizens Group

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Hann & Board, Housing Board (New York)

COMMENTS.

AFFIRMATION OF ELIGIBILITY:
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?
Yes______ No______ If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?
Yes______ No______ If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that; otherwise, it will be removed from the active file.

A personal contact with a City Council member is recommended.

RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: 
Date: 12/18/89

PLEASE DO NOT SUBMIT RESUMES

RECEIVED
DEC 23 1989

OFFICE OF CITY CLERK
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date:

Please complete each section

FULL NAME: Sidney Robins Lockaby

Mr

Mrs

Ms

Miss

HOME ADDRESS: 3336 Tinkerbell Lane

ZIP: 28210

BUSINESS ADDRESS: 1830 Southern National Center, Southern Bell

ZIP: 28202

HOME PHONE: (704) 553-1333

BUSINESS PHONE: (704) 378-8016

SPouse's NAME: H Gene Lockaby

SPouse's EMPLOYER: Spectrum Eng

SPouse's TITLE: President

PLEASE INDICATE. Voting Precinct #: 73

District #: 6

Date of Birth: 5-2-49

MALE

BLACK

FEMALE

WHITE

SINGLE

INDIAN

MARRIED

HISPANIC

OTHER

EDUCATION (including degrees completed):

B.S. Mathematics - Mary Washington College

Masters of Decision Sciences - Georgia State U

CURRENT EMPLOYER: Southern Bell

TITLE: Staff Manager - Fundamental

YEARS IN CURRENT POSITION: 1 yr

DUTIES: In charge of planning and implementation of new telecommunications services in North Carolina

OTHER EMPLOYMENT HISTORY: Have been w/Southern Bell in Atlanta and Charlotte for 18 yrs

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE
Planning/People/Computers/Cooking & Entertaining/Communications

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Rotary, Charlotte Symphony Women's Assoc, Spirit Square Auxiliary, Toastmasters, Myers Park Baptist Church

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Same

COMMENTS
have been an AD HOC member of the Committee during '89, have done volunteer work for the Committee

AFFIRMATION OF ELIGIBILITY.
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes_____ No____ If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes_____ No_____ If yes, please attach explanation of the nature of the conflict

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600 East Fourth Street
Charlotte, NC 28202-2857

Signature: ____________
Date: ____________

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RECEIVED
DEC 15 1989

OFFICE OF CITY CLERK
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME MARY FRANCES Robinson Mr _______ Mrs _______ (please print or type)

HOME ADDRESS 3914 Sussex Ave Charlotte NC ZIP 28210

BUSINESS ADDRESS 1521 E Third St Charlotte NC ZIP 28204

HOME PHONE (704) 552-2857 BUSINESS PHONE (704) 377-7942

SPOUSE'S NAME __________________________ SPOUSE'S EMPLOYER __________________________

SPOUSE'S TITLE __________________________

PLEASE INDICATE: Voting Precinct # 75 Distric # 7 Date of Birth 2-5-31

MALE _______ BLACK _______ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE √ WHITE _______ (4) Citizens Advisory Committee for the

SINGLE _______ INDIAN _______ Convention & Visitors Bureau

MARRIED _______ HISPANIC _______ (2) Sister Cities Committee

OTHER _______

EDUCATION (including degrees completed) Graduate of ASU (BS Degree)

Graduate work at ASU Queens College ________________

CURRENT EMPLOYER First Charlotte Bank Leasing Company

CURRENT TITLE Administrative Manager - Leasing

YEARS IN CURRENT POSITION _______ 2

DUTIES Manage, coordinate, supervise all activities and transactions in the Leasing Company of the Bank

OTHER EMPLOYMENT HISTORY Office Mail - Queens Campus at Queens College Adm. Assist. Leasing Services of Shelby Elementary School Teacher, Adult Education Teacher, Cleveland Tech College

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE: Planning + Mgmt. Skills, have traveled widely in US & Europe & conducted tours for groups interested in all cultural + sports events - volunteer for Jazz Charlotte Springfest, etc.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES:
Bank Office

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES:

COMMENTS: I think it could be especially helpful in adv. the Visitors Bureau - I know what attracts tourists and Am very interested in that area.

AFFIRMATION OF ELIGIBILITY:
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes___ No ___ If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes___ No ___ If yes, please attach explanation of the nature of the conflict.

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RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: Mary J. Robinson
Date: 12-7-89

PLEASE DO NOT SUBMIT RESUMES

RECEIVED
DEC 29 1989

OFFICE OF CITY CLERK
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section.

FULL NAME  JANE E ROGER  (please print or type)  Mr  ____  Mrs  ____  Ms  ____  Mrs  ____

HOME ADDRESS  200 N. LAUREL AVENUE, ID  ZIP  28201

BUSINESS ADDRESS  2500 ROSEDALE AVENUE  ZIP  28207

HOME PHONE  (704)  538-9105  BUSINESS PHONE  (704)  577-2323

SPOUSE'S NAME  ________________________________  SPOUSE'S EMPLOYER  ________________________________

SPOUSE'S TITLE  ________________________________

PLEASE INDICATE  Voting Precinct #  ___________  District #  ___________  Date of Birth  5/2/66

MALE  ____  BLACK  ____  BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE  ____  WHITE  ____  1. SISTER CITIES COMMITTEE

SINGLE  ____  INDIAN  ____  2. CITIZENS ADVISORY COMMITTEE FOR THE GROWTH & TOURISM BUREAU

MARRIED  ____  HISPANIC  ____  3. CITIZENS OVERSIGHT COMMITTEE FOR CABLE TV

OTHER  ________________________________

EDUCATION (including degrees completed)  B.A. IN ECONOMICS FROM UNC-CH 1988

N.C. REAL ESTATE PROFESSIONAL LICENSE

CURRENT EMPLOYER  ELIZABETH ASSOCIATES

TITLE  MARKETING REPRESENTATIVE  YEARS IN CURRENT POSITION  1

DUTIES  DEVELOPING PROSPECTIVE PLANS, MARKETING OFFICE/WAREHOUSE SPACE AND LAND

OTHER EMPLOYMENT HISTORY  PLANNING DEPARTMENT, TOWN OF CHAPEL HILL -

SPECIALIZED IN TRANSPORTATION/TRANSIT AND SMALL AREA PLANNING, FIRST

UNION NATIONAL BANK

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

Making my community the best possible place to live and work, Community Service, Writing and Public Speaking, Analytical Problem Solving, Helping People, Challenges

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Junior League of Charlotte Provisional, President of the Charlotte Latin Alumni Government Board; Good Friends of Charlotte; Arbitrator for Securities Disputes

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Public Affairs Director for WKYC Radio, Daily Tar Heel Board of Directors;
Alpha Delta Pi Sorority; Metrohina World Trade Association; Charlotte Chamber of Commerce

COMMENTS: I am a native Charlottean who is interested in becoming a more integral part of the community through volunteer service in areas that interest me

AFFIRMATION OF ELIGIBILITY.

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes____ No X__ If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes____ No X__ If yes, please attach explanation of the nature of the conflict.

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RETURN COMPLETED FORM TO:

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: Jane E. Pope

Date: December 20, 1989

PLEASE DO NOT SUBMIT RESUMES

City Clerk
1989
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section.

FULL NAME: Loreta F. Snyder

Home Address: 8100 Clifford Dr, Charlotte, Zip 28226

Business Address: P.O. Box 34000, Charlotte, Zip 28261

Home Phone: (704) 364-0248

Business Phone: (704) 847-8871

Spouse's Name: G. Michael Snyder

Spouse's Employer: Sturm Machine

Barboursville, W. Va.

Spouse's Title: Sales Eng.

PLEASE INDICATE:

Voting Precinct: 68

District: 7

Date of Birth: 2/16/41

Male: 

Female: 

Black: 

White: 

Indian: 

Hispanic: 

SINGLE

MALE

BOARD COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN:

Convention & Visitors Bureau

Charlotte City Committee

EDUCATION (including degrees completed):

Completed 2 yrs. College - Queens, New York - Did not complete degree.

Business & Legal Course Training - New York

CURRENT EMPLOYER: Rick N. Pay Stores Inc.

Title: Lost Doc/Travel Coordinator

Years in current position: 13

Duties: Corporate Notice Resolution, Rd. Notices, & Meetings - All Travel Duties - Rick N. Pay

OTHER EMPLOYMENT HISTORY:

NBC New York - Legal Department

M.J. Talent Access - New York - Talent Agent
INTERESTS/SKILLS/AREAS OF EXPERTISE: Travel Bridge, Texas

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
North Carolina Passenger Traffic Assoc.
St. John Neumann,

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
NC PTA, Boil Member Heritage Woods Lady, Racquet Club PTA Y. W. Warden Club, Fast Mum

COMMENTS: Heritage Woods, Warden Club,

AFFIRMATION OF ELIGIBILITY:
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?
Yes _____ No _____ If Yes, please attach explanation.

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RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2837

Signature: Loretta F. Snyder
Date: Dec. 26, 1989

PLEASE DO NOT SUBMIT RESUMES

RECEIVED

DEC 27 1989

OFFICE OF CITY CLERK
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME  DWIGHT SINCLAIR SPRENG, III

Mr  ❑  Mrs  ❑  Ms.  ❑  Miss  ❑

HOME ADDRESS  4941 CENTRAL AVENUE, APT 10

ZIP  28205

BUSINESS ADDRESS  PCA INTERNATIONAL, 815 MATTHEWS-MINT HILL RD, MATTHEWS NC 28105

ZIP

HOME PHONE  (704) 537-1428  BUSINESS PHONE  (704) 847-8011

SPouse's NAME  FRANCES PATERSON SPRENG  SPouse's EMPLOYER  —

SPouse's TITLE  —

(Prior to recent move on 11/11/89 was in precinct 15/District 1, registration being changed)

PLEASE INDICATE.

Male  ❑  Female  ❑  Male  ❑  Female  ❑  Male  ❑  Female  ❑  Male  ❑  Female  ❑  Male  ❑  Female  ❑  Male  ❑  Female  ❑  Male  ❑  Female  ❑  Male  ❑  Female  ❑  Male  ❑  Female  ❑  Male  ❑  Female  ❑  Male  ❑  Female  ❑  Male  ❑  Female  ❑  Male  ❑  Female  ❑  Male  ❑  Female  ❑  Male  ❑  Female  ❑  Male  ❑  Female  ❑  Male  ❑  Female  ❑  Male  ❑  Female  ❑  Male  ❑  Female  ❑  Male  ❑  Female  ❑  Male  ❑  Female  ❑  Male  ❑  Female  ❑  Male  ❑  Female  ❑  Male  ❑  Female  ❑  Male  ❑  Female  ❑  Male  ❑  Female  ❑  Male  ❑  Female  ❑  Male  ❑  Female  ❑  Male  ❑  Female  ❑  Male  ❑  Female  ❑  Male  ❑  Female  ❑  Male  ❑  Female  ❑  Male  ❑  Female  ❑  Male  ❑  Female  ❑  Male  ❑  Female  ❑  Male  ❑  Female  ❑  Male  ❑  Female  ❑  Male  ❑  Female  ❑  Male  ❑  Female  ❑  Male  ❑  Female  ❑  Male  ❑  Female  ❑  Male  ❑  Female  ❑

CHARLOTTE SISTERS CITIES COMMITTEE

EDUCATION (including degrees completed)  BACHELOR OF SCIENCE, ENGINEERING – 1974 – YALE UNIVERSITY

SOME ADDITIONAL TECHNICAL COURSES AT CLEMSON UNIVERSITY

CURRENT EMPLOYER  PCA INTERNATIONAL, INC

TITLE  SENIOR ELECTRONICS ENGINEER

YEARS IN CURRENT POSITION  5

TOTAL

DUTIES  DEVELOPMENT AND PROGRAMMING OF MICROPROCESSOR-BASED PRODUCTION EQUIPMENT

OTHER EMPLOYMENT HISTORY  DEVELOPMENT ENGINEER – CELANESE/FIBER INDUSTRIES

SENIOR ENGINEER – AERONCA ELECTRONICS (NOW ESTER), MANAGER – TECHNICAL SUPPORT – PELTON & CRANE

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

I speak fluent German and have translated both documents and spoken commentary for groups visiting Charlotte. I have also organized hosting and events for visitors.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Ad Hoc Member, Charlotte Sister Cities Committee and Krefeld

Sub Committee Member, Alemannia Club (German Cultural Society)

Member, Plaza-Midwood Neighborhood Association

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

__________________________

COMMENTS

As an active volunteer and supporter of the Sister Cities Committee for four years, I ask for and would appreciate appointment to full membership.

AFFIRMATION OF ELIGIBILITY

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes____ No.✓ If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes____ No.✓ If yes, please attach explanation of the nature of the conflict.

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RETURN COMPLETED FORM TO:

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: Dwight Sprenger

Date December 5, 1989

PLEASE DO NOT SUBMIT RESUMES

RECEIVED

DEC 15 1989

OFFICE OF CITY CLERK
TREE ADVISORY COMMISSION

(12 Members)

Membership - Appointments are for three-year terms with service limited to two consecutive full terms. A majority of the membership should be residents of the City of Charlotte. Ten members are appointed by elected officials; the remaining two should be representatives of the Parks & Recreation Department, who serve ex-officio, attending meetings when so requested by the secretary of the Commission.

Responsibility - Make recommendations from time to time to the City Manager or his authorized representative relative to trees and shrubbery in the City.

<table>
<thead>
<tr>
<th>MEMBER</th>
<th>BUSINESS/PROFESSION</th>
<th>DIST.</th>
<th>ORIGINAL APPTMT.</th>
<th>RE-APPTMT.</th>
<th>TERM</th>
<th>EXPIRATION</th>
</tr>
</thead>
<tbody>
<tr>
<td>(C)Gayle Wardner W/M</td>
<td>6</td>
<td>10/23/89</td>
<td></td>
<td></td>
<td>3 yrs. 12/13/92</td>
<td></td>
</tr>
<tr>
<td>*(M)Ed Evans W/M</td>
<td>12/18/84</td>
<td>1/29/88</td>
<td>3 yrs. 12/13/90</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>*(H)Nita Byrum W/F</td>
<td>12/02/83</td>
<td>12/15/86</td>
<td>2 yrs. 12/13/88</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>(C)Patricia Hayden W/F</td>
<td>12/28/87</td>
<td></td>
<td>3 yrs. 12/13/90</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>*(M)</td>
<td>Tax Specialist - Dellinger &amp; Deese</td>
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<td></td>
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<td></td>
<td></td>
</tr>
<tr>
<td>*(C)Donna Parker W/F</td>
<td>6</td>
<td>Attorney</td>
<td>12/28/87</td>
<td></td>
<td>3 yrs. 12/13/90</td>
<td></td>
</tr>
<tr>
<td>*(H)Landon Wyatt III W/M</td>
<td>1/29/88</td>
<td></td>
<td>Unexp. 12/13/89</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>*(C)Gwen M. Cook W/F</td>
<td>9/13/88</td>
<td>10/10/89</td>
<td>3 yrs. 12/13/92</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>*(C)Joe M. Spencer, Jr. W/M</td>
<td>9/13/88</td>
<td></td>
<td>2 yrs. 12/13/90</td>
<td></td>
<td></td>
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</tr>
<tr>
<td>*(C)</td>
<td>Industrial Textile Supply</td>
<td></td>
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<tr>
<td>*(C)Randy N. Veltri</td>
<td>0</td>
<td>Landscape Arch.</td>
<td>1/09/89</td>
<td></td>
<td>3 yrs. 12/13/91</td>
<td></td>
</tr>
<tr>
<td>*(C)Patricia Rodgers</td>
<td>7</td>
<td>Landscape Designer</td>
<td>1/09/89</td>
<td></td>
<td>3 yrs. 12/13/91</td>
<td></td>
</tr>
</tbody>
</table>

Ex-Officio:
Parks & Recreation Department (2 representatives)
T. P. McDermott
Don McSween

Attendance Requirements - Yes
Limited Terms - Yes

In Depth Review by Council - 1986
1990
1994

Revised 10/26/89
ReLeaf Charlotte
P.O. Box 6155 Charlotte, N.C. 28207
(704) 334-2015
Gayle Wardner
Director

November 1, 1989

Dear Patricia,

It is with regret that I must inform you that I will be unable to serve on the Tree Advisory Commission for the term beginning December 13, 1989, due to my recent involvement with a new organization called ReLeaf Charlotte. Hopefully, in the future, I will be reappointed at a time when I am not so heavily committed to a new project.

I look forward to meeting you soon as we discussed on the phone.

Sincerely,

Gayle Wardner
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section.

FULL NAME GREGORY EARL ALLEN

(please print or type)

Mr. ✓

Ms. ___

Mrs. ___

Ms. ___

HOME ADDRESS 131 WYANOKE AVE. CHARLOTTE

ZIP 28205

BUSINESS ADDRESS DPR ASSOCIATES, INC.

2030 E 7TH ST. CHARLOTTE

ZIP 28204

HOME PHONE (704) 332-377-5507

BUSINESS PHONE (704) 332-1204

SPouse'S NAME N/A

SPouse'S EMPLOYER

SPOUSE'S TITLE

PLEASE INDICATE: Voting Precinct #

District # 1

Date of Birth 11/24/55

MALE ✓

BLACK ■

FEMALE ■

WHITE ✓

BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

TREE COMMISSION

SINGLE ✓

INDIAN ■

MARRIED ■

HISPANIC ■

OTHER ■

EDUCATION (including degrees completed)

BACHELORS OF LANDSCAPE ARCHITECTURE

FROM VA. TECH 1983

CURRENT EMPLOYER DPR ASSOCIATES, INC.

TITLE PROJECT MANAGER

YEARS IN CURRENT POSITION 6

DUTIES MANAGE THE DESIGN OF SITE WORK FOR ALL TYPES OF

DEVELOPMENT - RESIDENTIAL, COMMERCIAL, INSTITUTIONAL, ETC.

OTHER EMPLOYMENT HISTORY WORKED FOR DESIGN/BUILD FIRM IN

ROANOKE, VA FOR 12 YEARS PROVIDING PLANTING PLANS AND

OVERSEEING THEIR INSTALLATION.

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
MEMBER - AMER SOCIETY OF LANDSCAPE ARCHITECTS

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
- HEADED "LOOK CHARLOTTE" ORGANIZATION PUSHING FOR BILLBOARD & SIGNAGE CONTROL
- PRESIDENT OF CHANTILLY NEIGHBORHOOD ASSOCIATION SINCE MAY 1988
- HEADING EFFORT TO FORM COALITION OF NEIGHBORHOODS FOR POLITICAL DISTRICT
- ASSISTING IN THE DEVELOPMENT OF THE MATTHEWS CHAPTER - HABITAT FOR HUMAN

COMMENTS: I STRONGLY DESIRE TO SEE TREES USED THROUGHOUT THE CHARLOTTE AREA TO BEAUTIFY THE URBAN LANDSCAPE, AND I WANT TO HELP INSURE THE PROGRAMS TO DO THIS ARE WELL THOUGHT OUT.

AFFIRMATION OF ELIGIBILITY:
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes_______ No[ ] If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes_______ No[ ] If yes, please attach explanation of the nature of the conflict.

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RETURN COMPLETED FORM TO:  
Office of the City Clerk  
600 East Fourth Street  
Charlotte, NC 28202-2857  

Signature:  
Date: 10 NOVEMBER 1987  

PLEASE DO NOT SUBMIT RESUMES

City Clerk  
1989
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date.

Please complete each section.

FULL NAME  James Andrew Basnight

Mr  V  Mrs  

Ms.  Miss

HOME ADDRESS  7521 Surreywood PL Charlotte, NC 28226  ZIP

BUSINESS ADDRESS  

ZIP

HOME PHONE  (704)  845-1467  BUSINESS PHONE  (704)  845-1467

SPouse's NAME  Sally  SPouse's EMPLOYER  (SELF)

SPOUSE'S TITLE  

PLEASE INDICATE:  Voting Precinct  #  District  #  Date of Birth  4/16/58

MALE  V  BLACK  BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE  WHITE  Citizens Advisory/Comet Comm

SINGLE  INDIAN  Tree Advisory Comm

MARRIED  HISPANIC  Parks Advisory Comm

OTHER  Uptown Development Corp

EDUCATION (including degrees completed)  East Meck High School, Meck, NC. Grad 1968 -

attended LESC, Uptown College, History, '68-'71.

CURRENT EMPLOYER  Scotland Container Co

TITLE  Sales Representative  YEARS IN CURRENT POSITION  2

DUTIES  Marketing & Sales - Charlotte, NC. Territory

OTHER EMPLOYMENT HISTORY  6 years w/ Kiser Lumber Co., Clare, NC.

(Steel Sales)

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

Fishing, golf - enjoy working with people and projects and don't have some time available to serve.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Member - First United Methodist Church, Member - Charlotte Rotary Club, Assistant Examiner, Mayor of Charlotte Board of Charlotte Board of Education

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

COMMENTS.

As a native Charlotter, I am very interested in keeping abreast of community activities and willing to serve on a committee to help in the decision making process.

AFFIRMATION OF ELIGIBILITY:

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes______ No. ___ If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes______ No. ___ If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained in this and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that; otherwise, it will be removed from the active file.

A personal contact with a City Council member is recommended.

RETURN COMPLETED FORM TO:

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: ____________________________________________
Date: 10/3/94

PLEASE DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY
Appointed to
Date

Please complete each section.

FULL NAME Sara J. Blackburn
(please print or type)
Mr. [ ] Mrs. [ ] Mr. [ ]
Ms. [ ] Mrs. [ ] Miss [ ]

HOME ADDRESS 6109 King George Dr., Charlotte, NC
ZIP 28213

BUSINESS ADDRESS

ZIP

HOME PHONE (704) 597-8078
BUSINESS PHONE ( )

SPouse's NAME James F. Blackburn
SPouse's EMPLOYER Law Engineering
SPouse's TITLE Projects Engineer

PLEASE INDICATE: Voting Precinct # Zion Church District # 4 Date of Birth 11/17/62

MALE [ ] BLACK [ ] BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN
FEMALE [ ] WHITE [ ] Sister Cities Committee
SINGLE [ ] INDIAN [ ] Citizens Advisory Comm. for Convention Visitors Bureau
MARRIED [ ] HISPANIC [ ] Parade Permit Committee:
OTHER [ ] Tree Advisory Commission


CURRENT EMPLOYER [ ]
TITLE homemaker
YEARS IN CURRENT POSITION
DUTIES I care for my 36 year-old son full time, as well as manage the household

OTHER EMPLOYMENT HISTORY
Administrative Assistant, Mack Trucks, Raleigh, NC 1985-1987
Receptionist, IBM, Atlanta, GA, 1983-1984
Receptionist, Jim Leits Oldsmobile, Atlanta, GA 1982
INTERESTS/SKILLS/AREAS OF EXPERTISE: Typing, computer entry, bookkeeping/accounting, good organizational and planning abilities, interested in historical sites, interested in current events and following politics.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Member of Mecklenburg Co. Republican Women's Club and Bible Baptist Church, Matthews, NC

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Friendship Baptist, Raleigh - Nursery Chairman, School Tea
held various offices in local Baptist Churches - Peachtree Baptist, Atlanta - President, Women's Mission
Served as a Precinct Chairman in Wake Co., was member of Executive Board of Wake Repub

COMMENTS: I just moved to Charlotte from Raleigh on Oct. 30th and am interested in getting involved here, meeting people and serving the community. I have some free time and would like to volunteer.

AFFIRMATION OF ELIGIBILITY:

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes_____ No. X If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes_____ No. X If yes, please attach explanation of the nature of the conflict.

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A personal contact with a City Councilmember is recommended.

RETURN COMPLETED FORM TO:

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: [Signature]
Date: December 22, 1989

PLEASE DO NOT SUBMIT RESUMES

RECEIVED

DEC 27 1989

OFFICE OF CITY CLERK
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY
Appointed to
Date

Please complete each section.

FULL NAME David Allan Darwin
(please print or type)
Mr X Mrs
Ms Miss

HOME ADDRESS 5920 Chalyce Lane, Charlotte, N.C.
ZIP 28226

BUSINESS ADDRESS Hoechst Celanese, P. O. Box 32414, Charlotte, N.C.
ZIP 28232

HOME PHONE (704) 364-4058 BUSINESS PHONE (704) 554-3983

SPOUSE'S NAME Anne S.
SPOUSE'S EMPLOYER Liberty Life Insurance
SPOUSE'S TITLE Secretary

PLEASE INDICATE. Voting Precinct # X-68 District # 7 Date of Birth 7/15/45

MALE X BLACK BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE WHITE X 1. Parks Advisory Committee

SINGLE INDIAN 2. Tree Advisory Commission

MARRIED HISPANIC

OTHER

EDUCATION (including degrees completed) Frank L. Ashley High School, Gastonia, N.C.
N.C. State University, BS Textile Technology

CURRENT EMPLOYER Hoechst Celanese

TITLE Section Leader, Technical Service YEARS IN CURRENT POSITION 9

DUTIES Supervise the activities of the Technical Service group for polyester
yarn sales.

OTHER EMPLOYMENT HISTORY Firestone Synthetic Fibers,

Hopewell, Va. 1968-1973

(over)

RECEIVED

OCT 3 1989

OFFICE OF CITY P
INTERESTS/SKILLS/AREAS OF EXPERTISE: Golf, Photography,
Interested in all areas of sports.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
President, Building Committee, Church of the Covenant, Spartanburg, S.C.

COMMENTS

AFFIRMATION OF ELIGIBILITY:
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes____ No X____ If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes____ No X____ If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

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RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: [Signature]
Date: 10/3/89

PLEASE DO NOT SUBMIT RESUMES

City Clerk
1989
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section.

FULL NAME Susann Shearer East (please print or type) Mr. ____ Mrs. ___
Ms. ___ Miss ___

HOME ADDRESS 3754 Abington Road Charlotte ZIP 28211
BUSINESS ADDRESS

HOME PHONE (704) 364-8668 BUSINESS PHONE

SPouse'S NAME Charles M. East (Mr) SPOUSE'S EMPLOYER IBM
(Serry) SPOUSE'S TITLE Strat. manager

PLEASE INDICATE: Voting Precinct # 48 District # 6 Date of Birth Oct 25, 19__

MALE ____ BLACK ____ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE X WHITE X Tree Advisory Board

SINGLE ____ INDIAN _____

MARRIED X HISPANIC _____

OTHER ______

EDUCATION (including degrees completed) Fayetteville High School Peace
College, UNC Chapel Hill degree in elem. education

CURRENT EMPLOYER Substitute in Mee, Schools

TITLE ______ YEARS IN CURRENT POSITION

DUTIES Called a couple times a week substitute in the classroom

OTHER EMPLOYMENT HISTORY Have taught school in Fayetteville

Germany but stopped to have a family

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

yards, gardens and the outdoors.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Covenant Presbyterian Church

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

COMMENTS:

AFFIRMATION OF ELIGIBILITY:

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes_______ No X____ If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes_______ No X____ If yes, please attach explanation of the nature of the conflict.

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RETURN COMPLETED FORM TO:

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: Susan S. East
Date: October 18, 1989

PLEASE DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section.

FULL NAME Larkin Maxwell Allen Gallamore

Mr XX Mrs

Ms. Miss

HOME ADDRESS 3220 Frederick Place Charlotte, NC ZIP 28210

BUSINESS ADDRESS 211 Greenwich Road Charlotte, NC ZIP 28211

HOME PHONE (704) 552-2196 BUSINESS PHONE (704) 365-4280

PLEASE INDICATE: Voting Precinct # 76 District # 7 Date of Birth 6/26/61

MALE XX BLACK BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE WHITE Tree Advisory Commission

SINGLE XX INDIAN

MARRIED HISPANIC

PLEASE SPECIFY:

OTHER

EDUCATION (including degrees completed) North Carolina State University, Raleigh NC, 1979-1983, BS Forestry

Colorado State University, Fort Collins, CO, 1983-1987, MS Multiple-Use Forest Mgmt.

CURRENT EMPLOYER Mark III Financial Group

PROPERTY MANAGER/FORESTER (Real Estate Salesperson License pending) 5 Months

DUTIES Manage Company & Investor Forestland, Manage owner real estate property in the Charlotte Metropolitan area, including rental properties, grounds maintenance, etc. Future duties to include real estate sales and management upon licensing.

OTHER EMPLOYMENT HISTORY 4/87-8/89; County Forester, Virginia Department of Forestry-managing forest fire control and landowner assistance programs-Mecklenburg Co., VA

1/85-3/87; Field forester, Colorado State Forest Service; forest management assistance programs to landowners & homeowners in Larimer & Weld Counties, Colorado, including insect & disease and urban forestry.
INTERESTS/SKILLS/AREAS OF EXPERTISE

Interests: Scottish heritage & cultural organizations, Revolutionary War re-enacting, hiking, running, mountain biking, skiing.

Skills: work with computers, excellent personal communication skills, public relations training.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

PROFESSIONAL: Society of American Foresters, International Society of Arboriculture,
American Forestry Association, National Arbor Day Foundation & Friends of Tree City USA
Nature Conservancy, CIVIC: YMCA-Central Branch, Mecklenburg Forestry Association

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Charlotte (Until 1983): Boy Scouts Of America (Asst Scoutmaster, Troop 104-4 years)
Virginia (Until Sept., 1989): YMCA- Clarksville, VA, Layreader & Member, St. Timothy’ Episcopal Church, Clarksville, VA; Member, Meck. CO., VA Emergency Hazardous Materials

COMMENTS: Planning Committee

I am a native Charlottean, and have always wanted to promote better tree care and coverage in the city, but have not had the opportunity to date.

AFFIRMATION OF ELIGIBILITY:

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes_______ No___XX If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes_______ No___XX If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

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RETURN COMPLETED FORM TO:

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature:
Date: December 23, 1989

PLEASE DO NOT SUBMIT RESUMES

RECEIVED

DEC 27 1989

OFFICE OF CITY CLERK
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section.

FULL NAME E. Peter Moren

Home Address 3125 Fox River Rd Charlotte, N.C.

Business Address 101 N. Trade St Room 1420 Charlotte N.C.

Home Phone (704) 342-5367

Spouse's Name Toni

Spouse's Employer Mercy Hospital

Spouse's Title R.N.

PLEASE INDICATE: Voting Precinct 86 District 0 Date of Birth 12/16/40

MALE ☑ BLACK ☐ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE ☐ WHITE ☑ CIVIC/COMMUNITY CONCERNS ☐

SINGLE ☑ INDIAN ☐

MARRIED ☐ HISPANIC ☐

OTHER ☐

EDUCATION (including degrees completed) SEE ATTACHED

BS in Finance - Lehigh University, Bethlehem, PA (1963)
Graduate School of Credit and Financial Management, Dartmouth College (1972)
CURRENT EMPLOYER Bache Boston Financial Corp

TITLE Credit Manager YEARS IN CURRENT POSITION 3

DUTIES Extends Credit Terms to Mass. for Raw Materials Purchases (Factoring)

OTHER EMPLOYMENT HISTORY SEE ATTACHED

Associate Factoring

1973 to 1986; Rusch Factors, VP & Assistant Credit Manager 1976-1979; Rusch Factors -

Division Credit Manager 1974-1976; Rusch Factors Senior Credit Analyst 1973-1974;

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE  
Financial Analysis, Communication, Management, Gardening

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Primary Credit Club - Treasurer/Sec.

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Sec. Attached Member Board of Directors - New York Creditmen's Adjustment Bureau and New York Institute of Credit; Town Timers/Esquire Credit Club; 475 Credit Club Capital Credit Club; 111 Credit Club; American Credit Club; Southern Yarn Credit Group; National Association of Credit Management; American Arbitration Association

COMMENTS:

AFFIRMATION OF ELIGIBILITY:
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes [ ] No [X] If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes [ ] No [X] If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

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RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: ____________________________ Date: ______________

PLEASE DO NOT SUBMIT RESUMES

RECEIVED

DEC 28 1989

OFFICE OF CITY CLERK
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY
Appointed to
Date:

Please complete each section.

FULL NAME: WILLIAM H. NEVILLE
(please print or type)
Mr. [ ]
Mrs. [ ]
Ms. [ ]
Miss [ ]

HOME ADDRESS: 1839 SOUTH WENDOVER AVE CHARLOTTE
ZIP 28211

BUSINESS ADDRESS: 7021 LITTLE AVE CHARLOTTE
ZIP 28226

HOME PHONE: (704) 365-7901
BUSINESS PHONE: (704) 541-7117

SPouse's NAME: FRANCINE
SPouse's EMPLOYER: HILL PARTNERS
SPouse's TITLE: MANAGING DIRECTOR

PLEASE INDICATE:
Voting Precinct #: Distric #:
Date of Birth: 2-1-45

MALE: [ ] BLACK: [ ]
FEMALE: [ ] WHITE: [ ]
SINGLE: [ ] INDIAN: [ ]
MARRIED: [ ] HISPANIC: [ ]
OTHER: [ ]

EDUCATION (including degrees completed): B.S. BUSINESS
M.B.A. MANAGEMENT

CURRENT EMPLOYER: HILL PARTNERS
TITLE: MANAGING DIRECTOR
YEARS IN CURRENT POSITION: 2
DUTIES: MANAGING LEASING, MARKETING, AND DEVELOPMENT OF
SHOPPING CENTERS AND MALLS AROUND THE U.S.

OTHER EMPLOYMENT HISTORY: THE ROUSE COMPANY (SAME BUSINESS)
COLUMBIA, MD. 21011
(0) TEN YEARS

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE
People Skills Politics Expertise in Management of Large Projects (M.B.A. Management)

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
International Council of Shopping Centers - Sierra Club
Common Cause

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Young Republicans - C.Y.O. - American Management Association

COMMENTS:

AFFIRMATION OF ELIGIBILITY:
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes _____ No X If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes _____ No X If yes, please attach explanation of the nature of the conflict.

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RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: 
Date: 12-22-89

PLEASE DO NOT SUBMIT RESUMES

RECEIVED
DEC 27 1989

OFFICE OF CITY CLERK
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY
Appointed to

Date:

Please complete each section.

FULL NAME  Thomas Carlyle West
(please print or type)

HOME ADDRESS  4600 Kirkstall Court
ZIP  28226
BUSINESS ADDRESS  1009 East Blvd
ZIP  28203

HOME PHONE ( ) 347-6223 BUSINESS PHONE ( ) 334- 8215

SPouse's NAME Mary

SPouse's EMPLOYER Social Security Admin

SPouse's TITLE Claims Rep.

PLEASE INDICATE: Voting Precinct # 69 District # 7 Date of Birth 5/28/53

MALE X  BLACK  BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE  WHITE Tree Advisory Committee

SINGLE  INDIAN

MARRIED X  HISPANIC

OTHER:

EDUCATION (including degrees completed) ESCC - The Citadel

CURRENT EMPLOYER West Engineering, Inc

TITLE President YEARS IN CURRENT POSITION 3yr

DUTIES


Engineering - Wilbur Smith & Assoc, Davis & Floyd, Inc, Gifford Nelson & Peisbourg

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE  

Commercial & Industrial Land Development

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

The Charlotte Area Civic Club, ASCE, Land Development Council,
Home Builders of Charlotte

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Sec. & Treas of the Charleston Civic Engineers Club, SAME

COMMENTS

AFFIRMATION OF ELIGIBILITY:

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes  No  X  If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes  No  X  If yes, please attach explanation of the nature of the conflict.

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RETURN COMPLETED FORM TO:

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature:  Thomas C. West
Date:  14 Nov 89

PLEASE DO NOT SUBMIT RESUMES

RECEIVED

NOV 14 1989

OFFICE OF CITY CLERK
TREE ADVISORY COMMISSION

(12 Members)

Membership - Appointments are for three-year terms with service limited to two consecutive full terms. A majority of the membership should be residents of the City of Charlotte. Ten members are appointed by elected officials; the remaining two should be representatives of the Parks & Recreation Department, who serve ex-officio, attending meetings when so requested by the secretary of the Commission.

Responsibility - Make recommendations from time to time to the City Manager or his authorized representative relative to trees and shrubbery in the City.

<table>
<thead>
<tr>
<th>MEMBER</th>
<th>DIST.</th>
<th>BUSINESS/PROFESSION</th>
<th>ORIGINAL APPTMT.</th>
<th>RE-APPTMT. TERM</th>
<th>EXPIRATION</th>
</tr>
</thead>
<tbody>
<tr>
<td>(C) Gayle Wardner W/M</td>
<td>6</td>
<td></td>
<td>10/23/89</td>
<td>3 yrs. 12/13/92</td>
<td></td>
</tr>
<tr>
<td>*(M) Ed Evans W/M</td>
<td></td>
<td></td>
<td>12/18/84</td>
<td>1/29/88</td>
<td>3 yrs. 12/13/90</td>
</tr>
<tr>
<td>*(M) Nita Byrum W/F</td>
<td></td>
<td></td>
<td>12/02/83</td>
<td>12/15/86</td>
<td>2 yrs. 12/13/88</td>
</tr>
<tr>
<td>(C) Patricia Hayden W/F</td>
<td>4</td>
<td>Tax Specialist - Dellinger &amp; Deese</td>
<td>12/28/87</td>
<td>3 yrs. 12/13/90</td>
<td></td>
</tr>
<tr>
<td>*(C) Donna Parker W/F</td>
<td>6</td>
<td>Attorney</td>
<td>12/28/87</td>
<td>3 yrs. 12/13/90</td>
<td></td>
</tr>
<tr>
<td>*(M) Landon Wyatt III W/M</td>
<td></td>
<td>Trammell Crow</td>
<td>1/29/88</td>
<td></td>
<td>Unexp. 12/13/89</td>
</tr>
<tr>
<td>*(C) Gwen M. Cook W/F</td>
<td>6</td>
<td>Odell Associates</td>
<td>9/13/88</td>
<td>10/10/89</td>
<td>3 yrs. 12/13/92</td>
</tr>
<tr>
<td>*(C) Joe H. Spencer, Jr. W/M</td>
<td>6</td>
<td>Industrial Textile Supply</td>
<td>9/13/88</td>
<td></td>
<td>2 yrs. 12/13/90</td>
</tr>
<tr>
<td>*(C) Randy N. Veltri</td>
<td>0</td>
<td>Landscape Arch.</td>
<td>1/09/89</td>
<td></td>
<td>3 yrs. 12/13/91</td>
</tr>
<tr>
<td>*(C) Patricia Rodgers</td>
<td>7</td>
<td>Landscape Designer</td>
<td>1/09/89</td>
<td></td>
<td>3 yrs. 12/13/91</td>
</tr>
</tbody>
</table>

Ex-Officio:
Parks & Recreation Department (2 representatives)
T. P. McDermott
Don McSween

Attendance Requirements - Yes
Limited Terms - Yes

In Depth Review by Council - 1986
1990
1994

Revised 10/26/89
Dear Patricia,

It is with regret that I must inform you that I will be unable to serve on the Tree Advisory Commission for the term beginning December 13, 1989, due to my recent involvement with a new organization called ReLeaf Charlotte.

Hopefully, in the future I will be reappointed at a time when I am not so heavily committed to a new project.

I look forward to meeting you soon as we discussed on the phone.

Sincerely,

Gayle Wardner
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed

Date

Please complete each section.

FULL NAME GREGORY EARL ALLEN

(please print or type)

Mr.  Mrs.

Ms.  Miss

HOME ADDRESS 131 WYANOCHE AVE. CHARLOTTE

DPR ASSOCIATES, INC.

BUSINESS ADDRESS 2030 E 7TH ST. CHARLOTTE

ZIP 28205

ZIP 28204

HOME PHONE (704) 377-5707  BUSINESS PHONE (704) 332-1204

SPOUSE'S NAME N/A

SPOUSE'S EMPLOYER

SPOUSE'S TITLE

PLEASE INDICATE: Voting Precinct # 1 

District # 1  Date of Birth 11/24/55

MALE  BLACK  BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE  WHITE  TREE COMMISSION

SINGLE  INDIAN

MARRIED  HISPANIC

OTHER

EDUCATION (including degrees completed) BACHELORS OF LANDSCAPE ARCHITECTURE

FROM VA TECH 1983

CURRENT EMPLOYER DPR ASSOCIATES, INC.

TITLE PROJECT MANAGER

YEARS IN CURRENT POSITION 6

DUTIES MANAGE THE DESIGN OF SITE WORK FOR ALL TYPES OF

DEVELOPMENT - RESIDENTIAL, COMMERCIAL, INSTITUTIONAL, ETC

OTHER EMPLOYMENT HISTORY WORKED FOR DESIGN/BUILD FIRM IN

ROANOKE, VA FOR 12 YRS PROVIDING PLANTING PLANS AND

OVERSEEING THEIR INSTALLATION.
INTERESTS/SKILLS/AREAS OF EXPERTISE

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
MEMBER - AMER SOCIETY OF LANDSCAPE ARCHITECTS

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
- HEADED "LOOK CHARLOTTE" ORGANIZATION PUSHING FOR BILLBOARD & SIGNAGE CONTROL
- PRESIDENT OF CHANTILLY NEIGHBORHOOD ASSOCIATION SINCE MAY 1989
- HEADING EFFORT TO FORM COALITION OF NEIGHBORHOODS FOR POLITICAL DISTRICT
- ASSISTING IN DEVELOPMENT OF THE MATTHEWS CHAPTER - HABITAT FOR HUMAN

COMMENTS: I STRONGLY DESIRE TO SEE TREES USED THROUGHOUT THE CHARLOTTE

AREA TO BEAUTIFY THE URBAN LANDSCAPE AND I WANT TO HELP INSURE, THE

PROGRAMS TO DO THIS ARE WELL THOUGHT OUT

AFFIRMATION OF ELIGIBILITY:
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?
Yes____ No____ If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and
unpartially discharging your duties as an appointee of the City Council?
Yes____ No____ If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize in-
vestigation of all statements contained herein and the references listed above to give you any and all information
concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all
parties from all liability for any damages that may result from furnishing the same to you.

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active file.

A personal contact with a City Councilmember is recommended.

RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature:  
Date: 10 NOVEMBER 1989

PLEASE DO NOT SUBMIT RESUMES

City Clerk
1989
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date:

Please complete each section.

FULL NAME James Andrew Bowers III
(please print or type)

Mr √ Mrs ______

Ms. ______ Miss ______

HOME ADDRESS 7521 Surreywood PL Charlotte, NC 28226 ZIP ______

BUSINESS ADDRESS ______ ZIP ______

HOME PHONE (704) 845-1467 BUSINESS PHONE (704) 845-1467

SPouse's NAME Sally SPOUSE'S EMPLOYER (Self)

SPOUSE'S TITLE ______

PLEASE INDICATE: Young Precinct # ________ District # ______ Date of Birth 4/6/58

MALE √ BLACK ______ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE ______ WHITE ______ Citizens Advisory/Construction Board

SINGLE ______ INDIAN ______ The Advisory Council

MARRIED √ HISPANIC ______ Mike Advisory Council

OTHER ______ Uptown Development Corp.

EDUCATION (including degrees completed) East Meck High School, Meck, NC Grad 1968

attended leisure Rhyme College History 68-71

CURRENT EMPLOYER Scotland Continen Co.

TITLE Sales Representative _______ YEARS IN CURRENT POSITION 2

DUTIES Marketing & Sales - Charlotte, NC, Territory

OTHER EMPLOYMENT HISTORY 6 yrs at Kiesey Abbott Co., CLA, NC

(Steel Sales)

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

Business, Civil - enjoy working with people on projects and don't have some time available to serve.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Past - St. Andrews United Church, member - Equality Hands First Summit
Past - Boy Scout Leader, last worked at Charlotte Basic, Charlotte, NC

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

COMMENTS.

As a native Charlottean, I am very interested in keeping abreast of community activities. I am willing to serve on committees to keep the division moving forward.

AFFIRMATION OF ELIGIBILITY.

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes_____ No. V If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes_____ No. V If yes, please attach explanation of the nature of the conflict

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Charlotte, NC 28202-2857

Signature:

Date:

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City Clerk
1989
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date:

Please complete each section.

FULL NAME Sara J. Blackburn

(please print or type)

Mr. __________ Mrs. X

Ms. ________ Miss ________

HOME ADDRESS 6109 King George Dr., Charlotte, NC

ZIP 28213

BUSINESS ADDRESS

ZIP

HOME PHONE (704) 592-3078

BUSINESS PHONE ( ) none

SPouse's Name James M. Blackburn

SPouse's Employer Law Engineering

SPouse's Title Projects Engineer

PLEASE INDICATE: Young Precinct # Zion Church District 4 Date of Birth 11/11/62

MALE _____ BLACK _____ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE X WHITE X Sister Cities Committee

SINGLE _____ INDIAN _____ Citizens Advisory Comm. For Convention 

MARRIED X HISPANIC _____ Parade Permit Committee

OTHER _____ TREE ADVISORY COMMITTEE

EDUCATION (including degrees completed): High School Diploma Union-Endicott U.S. Endicott, NY

attended Meredith College, Raleigh, NC 1970-1981, transferred to Georgia State University, Atlanta, GA - earned B.A. August, 1983 - major: History, minor: Economics

CURRENT EMPLOYER: UL'A

TITLE: Homemaker

YEARS IN CURRENT POSITION: 0

DUTIES: I care for my 36 yr. old son full time, as well as manage the household

OTHER EMPLOYMENT HISTORY: Administrative Assistant, mark week, CPA, Raleigh, NC 1985-1987

Receptionist, IBM, Atlanta, GA, 1983-1984

Receptionist, Jim L. & His Oldsmobile, Atlanta, GA 1982

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE: typing, computer entry, bookkeeping/accounting.

Good organizational and planning abilities, interested in historical sites, interested in current events and following politics.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES:
Member of Charlotte NC Republican Women’s Club and Bible Baptist Church,
Matthews, NC.

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES:
Friendship Baptist, Raleigh – Nursery Chairman, 5 School yrs.

 Held various offices in local Baptist Churches – Rethlake Baptist, Atlanta – President, Women’s Mission.

Served as a Precinct Chairman in Wake Co., was member of Free Board of Wake Repub.

COMMENTS: I just moved to Charlotte from Raleigh on Oct. 30th and am interested in getting involved here – meeting people and serving the community. I have some free time and would look to volunteer.

AFFIRMATION OF ELIGIBILITY:

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes____ No. X____ If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes____ No. X____ If yes, please attach explanation of the nature of the conflict.

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RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: 

Date: December 23, 1989

PLEASE DO NOT SUBMIT RESUMES

RECEIVED

DEC 27, 1989

OFFICE OF CITY CLERK
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section.

FULL NAME: David Allan Darwin
(please print or type)            Mr       X    Mrs

HOME ADDRESS: 5920 Chalyce Lane, Charlotte, N.C. ZIP 28226

BUSINESS ADDRESS: Hoechst Celanese, P.O. Box 32414, Charlotte, N.C. ZIP 28232

HOME PHONE: (704) 364-4058    BUSINESS PHONE: (704) 554-3983

SPOUSE'S NAME: Anne S.

SPOUSE'S EMPLOYER: Liberty Life Insuranc

SPOUSE'S TITLE: Secretary

PLEASE INDICATE: Young Precinct # X-68  District # 7  Date of Birth 7/15/45

MALE           X         BLACK       BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE          X         WHITE

SINGLE

MARRIED

EDUCATION (including degrees completed): Frank L. Ashley High School, Gastonia, N.C.

N.C. State University, BS Textile Technology

CURRENT EMPLOYER: Hoechst Celanese

TITLE: Section Leader, Technical Service

YEARS IN CURRENT POSITION: 9

DUTIES: Supervise the activities of the Technical Service group for polyester yarn sales.

OTHER EMPLOYMENT HISTORY: Firestone Synthetic Fibers.

Hopewell, Va. 1968-1973

RECEIVED

OCT 3 1989

OFFICE OF CT
INTERESTS/SKILLS/AREAS OF EXPERTISE: Golf, Photography, Interested in all areas of sports.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES


PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

President, Building Committee, Church of the Covenant, Spartanburg, S.C.

COMMENTS

AFFIRMATION OF ELIGIBILITY:

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes _____  No _____ X If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes _____  No _____ X If yes, please attach explanation of the nature of the conflict.

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RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: [Signature]
Date: 10/3/99

PLEASE DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to
Date

Please complete each section.

FULL NAME Susann Shearer East (please print or type)
Mr __________ Mrs X __________
Ms ______ Miss ______

HOME ADDRESS 3754 Abingdon Road Charlotte  ZIP 28211

BUSINESS ADDRESS ________________________________ ZIP __________

HOME PHONE (704) 364-8668 BUSINESS PHONE ( )

SPouse's NAME Charles M. East (Jerry) 

SPouse's EMPLOYER IBM SPouse's TITLE Strat. Manager

PLEASE INDICATE: Voting Precinct # 48 District # 6 Date of Birth Oct. 25, 19__

MALE _____ BLACK _____ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN:

FEMALE X WHITE X Tree Advisory Board

SINGLE ______ INDIAN ______

MARRIED X HISPANIC ______

OTHER:________

EDUCATION (including degrees completed) Fayetteville High School Peace College, UNC. Chapel Hill degree in Finance. Education

CURRENT EMPLOYER Substitute in Meck Schools

TITLE ________________________ YEARS IN CURRENT POSITION 1

DUTIES Called a couple times a week to substitute in the classroom

OTHER EMPLOYMENT HISTORY Have taught school in Fayetteville, Germany but stopped to have a family

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE
yards, gardens and the outdoors.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Covenant Presbyterian Church

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

COMMENTS: ____________________________________________________________

AFFIRMATION OF ELIGIBILITY:
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes  No  If Yes, please attach explanation.

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Date:  

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APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section.

FULL NAME Larkin Maxwell Allen Gallamore

(please print or type)

Mr XX Mrs ______

Ms. ______ Miss ______

HOME ADDRESS 3220 Frederick Place Charlotte, NC ZIP 28210

BUSINESS ADDRESS 211 Greenwich Road Charlotte, NC ZIP 28211

HOME PHONE (704) 552-2196 BUSINESS PHONE (704) 365-4280

SPOUSE'S NAME ____________________ SPOUSE'S EMPLOYER ____________________

SPOUSE'S TITLE ____________________

PLEASE INDICATE: Voting Precinct # 76 District # 7 Date of Birth 6/26/61

MALE XX BLACK ______ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE _____ WHITE XX Tree Advisory Commission

SINGLE XX INDIAN ______

MARRIED ______ HISPANIC ______

OTHER ______

EDUCATION (including degrees completed): West Charlotte High School, 1976-1979

North Carolina State University, Raleigh NC, 1979-1983, BS Forestry

Colorado State University, Fort Collins, CO, 1983-1987, MS Multiple-Use Forest Mgmt.

CURRENT EMPLOYER Mark III Financial Group

TITLE Property Manager/Forester (Real Estate Salesperson License pending) 5 Months

YEARS IN CURRENT POSITION ______

DUTIES Manage Company & Investor Forestland, Manage owner real estate property in

the Charlotte Metropolitan area, including rental properties, grounds maintenance, etc...

Future duties to include real estate sales and management upon licensing.

OTHER EMPLOYMENT HISTORY 4/87-8/89; County Forester, Virginia Department of Forestry-

managing forest fire control and landowner assistance programs-Mecklenburg CO., VA.

1/85-3/87; Field forester, Colorado State Forest Service; forest management assistance

programs to landowners & homeowners in Larimer & Weld Counties, Colorado, including

insect & disease and urban forestry.
INTERESTS/SKILLS/AREAS OF EXPERTISE

Interests: Scottish heritage & cultural organizations
Revolutionary War re-enacting, hiking, running, mountain biking, skiing.

Skills: work with computers, excellent personal communication skills, public relation training.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

PROFESSIONAL: Society of American Foresters, International Society of Arboriculture,
American Forestry Association, National Arbor Day Foundation & Friends of Tree City USA
Nature Conservancy. CIVIC: YMCA-Central Branch, Mecklenburg Forestry Association

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Charlotte (Until 1983): Boy Scouts Of America (Asst Scoutmaster, Troop 104-4 years)
Virginia (Until Sept., 1989): YMCA-Clarksville, VA, Layreader & Member, St. Timothy
Episcopal Church, Clarksville, VA; Member, Meck. CO., VA Emergency Hazardous Materials
COMMENTS: Planning Committee

I am a native Charlottean, and have always wanted to promote better tree care and
coverage in the city, but have not had the opportunity to date.

AFFIRMATION OF ELIGIBILITY:

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed, against you in any jurisdiction?

Yes. No. XX If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and
unpartially discharging your duties as an appointee of the City Council?

Yes. No. XX If yes, please attach explanation of the nature of the conflict.

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APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY
Appointed to
Date:

Please complete each section.

FULL NAME E. Peter Moran (please print or type)
Mr. 
Ms. 
Miss 

HOME ADDRESS 3125 Foxridge Rd Charlotte NC ZIP 28226
BUSINESS ADDRESS 101 N Tabor St Room 1420 CLT N.C. ZIP 28246
HOME PHONE (704) 581-7077 BUSINESS PHONE (704) 342-5369

SPOUSE'S NAME Toni
SPOUSE'S EMPLOYER Mercy Hospital
SPOUSE'S TITLE R.N.

PLEASE INDICATE: Voting Precinct 86 District 10 Date of Birth 12/6/40

MALE [ ] BLACK [ ] BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN
FEMALE [ ] WHITE [ ] 1. Citizen Committee Convention
SINGLE [ ] INDIAN [ ] 2. Tax Advisory Commission
MARRIED [ ] HISPANIC [ ] OTHER

EDUCATION (including degrees completed) SEE ATTACHED
BS in Finance - Lehigh University, Bethlehem, PA (1963)
Graduate School of Credit and Financial Management, Dartmouth College (1972)

CURRENT EMPLOYER Bain Boston Financial Corp
TITLE Credit Manager
YEARS IN CURRENT POSITION 3
DUTIES Exteno Textile Credit T. Textile Mfg. Coor
Raw Material Purchasers (Factoring)

OTHER EMPLOYMENT HISTORY SEE ATTACHED Associates Factoring
1973 to 1986; Rusch Factors, VP & Assistant Credit Manager 1976-1979; Rusch Factors -
Division Credit Manager 1974-1976; Rusch Factros Senior Credit Analyst 1973-1974;

(over)
INTRESTS/SKILLS/AREAS OF EXPERTISE

Financial Analysis, Communication, Management, Gardening

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Pioneer Credit Club - Treasurer/Sec.

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

See Attached: Member Board of Directors - New York Creditmen's Adjustment Bureau and New York Institute of Credit; Town Timers/Esquire Credit Club; 475 Credit Club; Capital Credit Club; 111 Credit Club; American Credit Club; Southern Yarn Credit Group; National Association of Credit Management; American Arbitration Association

COMMENTS:

AFFIRMATION OF ELIGIBILITY:

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes [ ] No [X] If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

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Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature:

Date:

PLEASE DO NOT SUBMIT RESUMES

Received

DEC 28 1989

OFFICE OF CITY CLERK
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to
Date

Please complete each section.

FULL NAME WILLIAM H. NEVILLE Mr. __Mrs. ___
(please print or type)

HOME ADDRESS 1839 South Wendover Rd Charlotte ZIP 28211
BUSINESS ADDRESS 7621 Little AVE Charlotte ZIP 28226

HOME PHONE (704) 365-1701 BUSINESS PHONE (704) 541-0117

SPouse's NAME FRANCINE SPouse's EMPLOYER HILL PARTNERS INC.

PLease indicate: Voting Precinct: _______ District: _______ Date of Birth: __2-1-45__

MALE __BLACK ____ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE ___ WHITE ___ CONVENTION & VISITORS
SINGLE ___ INDIAN ___ TREES & EDUCATION
MARRIED ___ HISPANIC ___

OTHER ___

EDUCATION (including degrees completed) B.S. BUSINESS

M.B.A. MANAGEMENT

CURRENT EMPLOYER HILL PARTNERS

TITLE MANAGING DIRECTOR YEARS IN CURRENT POSITION 2

DUTIES: MANAGE LEASING MARKETING & DEVELOPMENT OF
SHOPPING CENTERS & MALLS AROUND THE US.

OTHER EMPLOYMENT HISTORY THE ROUSE COMPANY SAME BUSINESS

COLUMBIA, MD. 21011 (10) TEN YEARS

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

People Skills, Politics Expertise in Management of Large Projects (M.B.A. Management)

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

International Council of Shopping Centers - Sierra Club

COMMON CAUSE -

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Young Republicans - C.Y.O. - American Management Association

COMMENTS:

AFFIRMATION OF ELIGIBILITY:

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes [ ] No [X] If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes [ ] No [X] If yes, please attach explanation of the nature of the conflict.

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RETURN COMPLETED FORM TO:

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: [Signature]

Date: 12-22-89

PLEASE DO NOT SUBMIT RESUMES

RECEIVED

DEC 27 1989

OFFICE OF CITY CLERK

City Clerk
1989
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY
Appointed to
Date:

Please complete each section.

FULL NAME Thomas Carlyle West
(please print or type) Mr. X Mrs. ______
Ms. ______ Miss ______

HOME ADDRESS 6600 Kirkwall Court

BUSINESS ADDRESS 1009 East Blvd

HOME PHONE ( ) 347-6283 BUSINESS PHONE ( ) 334-8215

SPOUSE'S NAME Mary SPOUSE'S EMPLOYER Social Security Admin
SPOUSE'S TITLE Claims Rep ______

PLEASE INDICATE: Voting Precinct # 169 District # 7 Date of Birth 5/28/53

MALE X BLACK ______ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE _____ WHITE ______ Tree Advisory Committee

SINGLE _____ INDIAN ______

MARRIED X HISPANIC ______

OTHER: ______

EDUCATION (Including degrees completed) BSCE - The Citadel

CURRENT EMPLOYER West Engineering, Inc.

TITLE President ______ YEARS IN CURRENT POSITION 3yr

DUTIES ______

OTHER EMPLOYMENT HISTORY Construction - Yeargin Const Co, Phillips & Jordan, Inc
Engineering - Wilbur Smith & Assoc, Davis & Floyd Inc, Gifford Nelson &
Reisburg

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

Commercial & Industrial Land Development

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

The Charlotte Area Firemen Club, ASCE, Land Development Council,
Home Builders of Charlotte

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Sec & Treas of the Charleston Civil Engineers Club, SAME

COMMENTS.

AFFIRMATION OF ELIGIBILITY:

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes ______ No X If Yes, please attach explanation.

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RETURN COMPLETED FORM TO:

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: Thomas Clark
Date: 14 Nov 89

PLEASE DO NOT SUBMIT RESUMES

RECEIVED

NOV 14 1989

OFFICE OF CITY CLERK
CHARLOTTE UPTOWN DEVELOPMENT CORPORATION - BOARD OF DIRECTORS

(13 Members by Appointment; 3 Ex-Officio)

Membership - Appointments are made in four categories: Class A - Business (7); Class B - Non-Profit Organizations (2); Class C - Residents (2); Class D - City Council/County Commission (2). Terms are for three years with appointees in Classes A, B, and C limited to no more than two consecutive terms. Class D directors are appointed for one-year terms.

The chairman is appointed by the Mayor from among the entire membership and serves on a one-year basis, but may be reappointed.

Responsibilities - Organized as a non-profit corporation to:

1. Engage in any or all downtown revitalization projects as defined by North Carolina General Statute 160A-536, as amended, in a Municipal Service District created by act of the Council of the City of Charlotte pursuant to the provisions of North Carolina General Statutes 160A-537, et seq.

2. To contract with the City of Charlotte to conduct the following:
   (a) Economic and land use planning of the Municipal Service District and designated sub-areas within the District.
   (b) Develop and issue publications and information on the District of value to property owners, residents, developers, and investors.
   (c) Stimulate private investment within the District for commercial, residential, and other development.
   (d) Coordinate private and public sector actions relevant to the District, and
   (e) Produce and implement promotional and developmental activities within the District.

<table>
<thead>
<tr>
<th>MEMBER &amp; CATEGORY</th>
<th>DISTRICT</th>
<th>ORIGINAL APPTMT.</th>
<th>RE-APPTMT.</th>
<th>TERM</th>
<th>EXPIR.</th>
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<tbody>
<tr>
<td>Class A - Business</td>
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<tr>
<td>(C) Fred Klein</td>
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<td>(W/M)</td>
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<tr>
<td>4/22/85</td>
<td>7/27/87</td>
<td>3 yrs. 8/31/90</td>
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<tr>
<td>(C) Harvey B. Gantt</td>
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<td>(B/M)</td>
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<tr>
<td>9/13/88</td>
<td></td>
<td>3 yrs. 8/31/91</td>
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<tr>
<td>(H) Frank H. Dunn</td>
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<td>1/10/89</td>
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<td>Unexp. 8/31/91</td>
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<tr>
<td>(H) Joe Lacher</td>
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<td>(W/M)</td>
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<tr>
<td>6/25/88</td>
<td></td>
<td>3 yrs. 8/31/91</td>
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<tr>
<td>(C) Susan E. Hamilton</td>
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<td>(W/F)</td>
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<td>Unexp. 8/31/90</td>
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<tr>
<td>(C) Douglas W. Booth</td>
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<td>(W/M)</td>
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<td>8/13/84</td>
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<td>3 yrs. 8/31/90</td>
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<tr>
<td>(H) John Boatwright</td>
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<td>(W/M)</td>
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<td>9/12/88</td>
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<td>Unexp. 8/31/90</td>
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<tr>
<th>MEMBER &amp; CATEGORY</th>
<th>DISTRICT</th>
<th>ORIGINAL APPTMT.</th>
<th>RE-APPTMT.</th>
<th>TERM</th>
<th>EXPIR.</th>
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<tbody>
<tr>
<td>Class B - Non-Profit Organizations</td>
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<td>(C)William P. Wood W/M</td>
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<tr>
<td>(C)Freda Nicholson W/F</td>
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<td>8/24/87</td>
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<td>Class C - Residents</td>
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<td>(C)Cullie M. Tarleton W/M</td>
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<td>(M)Mrs. Guy Clement</td>
<td>2</td>
<td>8/25/88</td>
<td></td>
<td>3 yrs.</td>
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<td>Class D - City Council/County Commission</td>
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<td>(C)Gloria Fenning W/F</td>
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<td>(M)Peter Keber W/M</td>
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<td>3/31/87</td>
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<td>Class E - Ex-Officio</td>
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<tr>
<td>City Manager</td>
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<tr>
<td>Chamber of Commerce President</td>
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<td>Planning Commission Director</td>
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<td>Chairman</td>
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<td>(M)Malloy McKeithen</td>
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<td>1/10/89</td>
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<td>Unexp.</td>
<td>8/31/89</td>
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Revised 11/29/85
WASTE MANAGEMENT ADVISORY COMMITTEE
(18 Members)

Membership - The City Council is to recommend five (5) members for approval by the County Commission. Represented are to be the following groups: (1) Medical-Scientific; (2) Legal; (3) Planning Organization; (4) Chamber of Commerce; (5) Charlotte Clean City Committee. Terms are for three years and appointees must be residents of Mecklenburg County.

Responsibilities - Evaluate all decisions to construct additional waste-to-energy facilities in the future and consult and advise the City and County governing bodies on the merits and cost efficiencies of such decisions prior to the time they are made.

<table>
<thead>
<tr>
<th>MEMBER &amp; QUALIFICATION</th>
<th>DIST.</th>
<th>BUSINESS/PROFESSION</th>
<th>ORIG. APPTMT.</th>
<th>RE-APPTMT.</th>
<th>TERM.</th>
<th>EXPIR.</th>
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<td>City</td>
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<tr>
<td>Robert Smith /M</td>
<td>3</td>
<td>Law Engineering</td>
<td>2/20/89</td>
<td>2/20/92</td>
<td>3 yrs.</td>
<td>2/20/92</td>
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<tr>
<td>(Medical-Scientific)</td>
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<tr>
<td>Thurston Frazier /M</td>
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<td>Public Defender's Off.</td>
<td>2/20/89</td>
<td>2/20/92</td>
<td>3 yrs.</td>
<td>2/20/92</td>
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<tr>
<td>(Legal)</td>
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<tr>
<td>Robert L. Davis /M</td>
<td>RESIGNED</td>
<td>(Planning Organization)</td>
<td>2/20/89</td>
<td>2/20/92</td>
<td>3 yrs.</td>
<td>2/20/92</td>
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<tr>
<td>(Chamber of Commerce)</td>
<td>0</td>
<td>Prin., Spaugh Mid. Sch.</td>
<td>9/18/89</td>
<td>2/26/92</td>
<td>3 yrs.</td>
<td>2/20/92</td>
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<tr>
<td>Gregory Simmons /M</td>
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<tr>
<td>(Chamber of Commerce)</td>
<td>0</td>
<td>Prin., Spaugh Mid. Sch.</td>
<td>9/18/89</td>
<td>2/26/92</td>
<td>3 yrs.</td>
<td>2/20/92</td>
</tr>
<tr>
<td>Robert McGrath /M</td>
<td>5</td>
<td>Southern Real Estate</td>
<td>2/20/89</td>
<td>2/20/92</td>
<td>3 yrs.</td>
<td>2/20/92</td>
</tr>
</tbody>
</table>

County

Jacqueline Clark B/F 11/16/87 9/18/89 3 yrs. 9/30/92
Walter Dillard B/H 11/16/87 9/18/89 3 yrs. 9/30/92
William Jones W/H 9/21/87 9/30/90
Linda Kissinger W/F 11/16/87 9/18/89 3 yrs. 9/30/92
(MH/ Matthews/P'Ville) Env. Engineer
Michael Lascara W/H 10/17/88 9/30/91
(Duke Power Co.) Env. Engineer
William Lynch, Jr. W/H 10/17/88 9/30/91
Asst. Prof. Econ.
David Martin W/H 12/15/86 9/30/91
(Financial/Accounting - Htsville/Davidsen/Cornel.) Free Lance Writer
Bea Quirk W/F 10/17/88 9/30/91
(Civic /Community Org.) Env. Affairs Dir.
Michael Smith W/M 6/15/87 9/18/89 3 yrs. 9/30/92
(Env. Prot. Commission)
*Charles Willis W/M 11/16/87 9/30/91
(Engineering - Technical)
Ann Yochem W/F 11/16/87 9/30/91
(Academic)
Consult. Engineer
Conrad Pracht W/M 4/15/85 9/30/90
(Sierra Club)
Consultant
Brian Schick W/H 12/19/88 9/18/89 3 yrs. 9/30/92
Manufacturer's Council

*Chairman
November 7, 1989

Ms. Pat Sharkey
Clerk
City of Charlotte
Charlotte-Mecklenburg Governmental Center
600 East Fourth Street
Charlotte, North Carolina 28202

Re: Waste Management Advisory Committee

Dear Ms. Sharkey:

It is the custom of the Planning Commission that the recommendation for the seat on the Waste Management Advisory Committee be that of the most junior member of the Commission. Lynn Wheeler's recent election to the post of City Council dictates that her replacement be that person.

If it is acceptable with you, I propose that Ms. Wheeler's replacement be the Planning Commission's recommendation.

If you have any questions, please advise.

Sincerely yours,

Frank E. Emory, Jr.
Chairman

600 East Fourth Street • Charlotte North Carolina 28202 2853 • (704) 336 2205
December 18, 1989

Ms. Evelyn Duty
Engineering Department
700 North Tryon Street
Charlotte, North Carolina 28202

Subject Waste Management Advisory Board

Dear Evelyn

As discussed during the October 17 meeting of the Waste Management Advisory Board, Mr. Robert McGrath contacted me earlier in the month of October to announce his resignation as a member of our Board. He indicated that he was also resigning as Chairman of the Clean City Committee to which he had been appointed by City Council, and it was by virtue of that position that he had been recommended by City Council to the WMAB seat.

I understand the City Clerk may be aware that Mr. McGrath has resigned, and that we might expect a January appointment by the City Council of his replacement.

With best regards,

C. A. Willis, P.E.

CAW/jcg

cc Mr. Bobbie Shields
    Mr. Paul Morris