# AGENDA

<table>
<thead>
<tr>
<th>Meeting Type:</th>
<th>B</th>
</tr>
</thead>
<tbody>
<tr>
<td>Date</td>
<td>01/25/1993</td>
</tr>
<tr>
<td>SUBJECT</td>
<td>City of Charlotte, City Clerk’s Office</td>
</tr>
</tbody>
</table>
MAYOR'S SCHEDULE
January 25, 1993

6:30 p.m. CITIZENS' HEARING

1. Invocation ? Mayor

2. √ Dr. Barry Miller, USS Charlotte Commissioning Committee - 846-3956 - Present a check to Mayor.

3. √ Doug Plumb, 2150 McClintock Road - 373-0638 - Handicapped Parking

4. √ John Speigel, Clean City Committee - Wants Mayor to present an award to Best Neighborhood Leader.

5. No Show


7. √ James Hines, 121 Orange Street - City of Charlotte

7:00 p.m. CITY COUNCIL MEETING

1. Announcements

2. Wednesday, January 27, 12:30 p.m. - Neighborhood Matching Grants Fund Kickoff at Amy James Center, 2415 Lester Street

3. Friday, January 29, 8:00 a.m. to 5:00 p.m. - Second Annual Criminal Justice Summit Meeting at Radisson Plaza Hotel.

4. The following requests to speak to agenda items have been received:

   (a) Agenda Item No. 3 - Central District Plan
       (1) David Krug, 131 Providence Road, 376-8000
       (b) Agenda Item No. 4 - Senior Centers
           (1) Roger Lewis, 135 Scaleybark Road - 529-6098
           (2) Bill Disher, Lance, Inc. - 554-1421
       (c) Agenda Item No. 5 - Annexation
           (1) Charles Held, 5130 Tracewood Court - 536-6991
       (d) Agenda Item No. 6 - Cassidy & Associates
           (1) Ray Glinski, 9721 Watergate Road - (803) 325-1250
       (e) Agenda Item No. 7 - Airport Transportation Fees
           (1) Eddie Knox, 817 East Trade Street - 372-1360
           (2) Bailey Patrick, 900 Baxter Street, 372-1120
Additions—
Joe L. Miller
4413 5th Ave
366-6172

Patrick to sell Coliseum

Dr. James Bannister
3616 Schoolhouse Lane

Priv. conversation

Robert E. DeShazo
2525 Goldkline Dr
Anniversary #5

Lisa Caldwell
817 E Trade
Airport Fever #7

Not allowed to speak
Meetings in January '93

JANUARY 1

1. Friday
City Holiday/New Year's Day   All Offices Closed

THE WEEK OF JANUARY 4 - 9

4. Monday
12 00 Noon
PLANNING COMMISSION/Work Session - CMGC, 8th Floor Conference Room

2 00 p.m.
PLANNING COMMISSION/Planning Committee - CMGC, 8th Floor Conference Room

5 00 p.m.
CITY COUNCIL WORKSHOP - CMGC, Conference Center

5. Tuesday
6 00 p.m.
YOUTH INVOLVEMENT COUNCIL - CMGC, Conference Center

6. Wednesday
8 30 a.m.
CIVIL SERVICE BOARD/HEARING (Closed) - CMGC, Meeting Chamber Conference Room

7. Thursday
10 00 a.m.
PARADE PERMIT COMMITTEE - CMGC, 6th Floor Conference Room

THE WEEK OF JANUARY 11 - 16

11. Monday
5 00 p.m.
COUNCIL/ MANAGER DINNER - CMGC, Conference Center

6 30 p.m.
CITIZENS HEARING - CMGC, Meeting Chamber (Televised Live on Cable Channel 32)

7 00 p.m.
CITY COUNCIL MEETING - CMGC, Meeting Chamber (Televised Live on Cable Channel 32)

7 00 p.m.
HISTORIC LANDMARKS COMMISSION - Commission Office, The Law Bldg., 730 E Trade St., Suite 100

12. Tuesday
8 00 a.m.
AIRPORT ADVISORY COMMITTEE - Charlotte-Douglas International Airport, Conference Room A

3 00 p.m.
HOUSING APPEALS BOARD - CMGC, 5th Floor Conference Room

13. Wednesday
8 00 a.m.
CLEAN CITY COMMITTEE - CMGC, Room 270

8 30 a.m.
CIVIL SERVICE BOARD - CMGC, 7th Floor Conference Room

9 30 a.m.
CIVIL SERVICE BOARD/HEARING (Closed) - CMGC, Meeting Chamber Conference Room

3 00 p.m.
HISTORIC DISTRICT COMMISSION - CMGC, 8th Floor Conference Room

5 00 p.m.
CITIZENS CABLE OVERSIGHT COMMITTEE - CMGC, 7th Floor Conference Room

14. Thursday
11 00 a.m.
CLEAN CITY COMMITTEE/Business Beautification Awards Committee - CMGC, Room 270

2 00 p.m.
ADVISORY ENERGY COMMISSION - CMGC, Room 118

4 00 p.m.
CHARLOTTE-MECKLENBURG ART COMMISSION/Executive Committee - CMGC, 8th Floor Conference Room

4 50 p.m.
TRANSIT ADVISORY COMMITTEE - CMGC, Room 119

(Continued on back)
MEETINGS IN JANUARY '93 (continued)

Page 2

THE WEEK OF JANUARY 11 - 16 (Continued)

15. Friday
7 45 a.m. PLANNING COMMISSION/Planning Liaison Committee - CMGC, 8th Floor Conference Room

THE WEEK OF JANUARY 18 - 23

18. Monday
City Holiday/Martin Luther King, Jr. Birthday  All Offices Closed

19. Tuesday
2 00 p.m. HOUSING AUTHORITY - Administrative Office, 1501 South Boulevard
4 00 p.m. PLANNING COMMISSION/Executive Committee - CMGC, 8th Floor Conference Room
4 30 p.m. COMMUNITY RELATIONS COMMITTEE - Little Rock AME Zion Church, 401 N McDowell Street
5 00 p.m. COUNCIL/MANAGER DINNER - CMGC, Meeting Chamber Conference Room
6 00 p.m. CITY COUNCIL MEETING/Zoning Hearings - CMGC, Meeting Chamber
6 00 p.m. YOUTH INVOLVEMENT COUNCIL - CMGC, Conference Center

20. Wednesday
7 00 p.m. METROPOLITAN PLANNING ORGANIZATION - CMGC, Conference Center

21. Thursday
2 00 p.m. CMUD ADVISORY COMMITTEE - CMGC, Utility Department, 5100 Brookshire Blvd
7 00 p.m. CHARLOTTE TREE ADVISORY COMMITTEE - CMGC, Room 270

22. Friday
8 00 a.m. - 5 00 p.m. CITY COUNCIL RETREAT - CMGC, Meeting Chamber Conference Room

23. Saturday
8 00 a.m. - 12 Noon  CITY COUNCIL RETREAT - CMGC, Meeting Chamber Conference Room

THE WEEK OF JANUARY 25 - 29

25. Monday
4 30 p.m. PLANNING COMMISSION/Zoning Committee - CMGC, 8th Floor Conference Room
5 00 p.m. COUNCIL/MANAGER DINNER - CMGC, Conference Center
6 30 p.m. CITIZENS HEARING - CMGC, Meeting Chamber (Televised Live on Cable Channel 32)
7 00 p.m. CITY COUNCIL MEETING - CMGC, Meeting Chamber (Televised Live on Cable Channel 32)

26. Tuesday
1 00 p.m. ZONING BOARD OF ADJUSTMENT - Hal Marshall Center, 700 N Tryon Street

27. Wednesday
7 45 a.m. PRIVATE INDUSTRY COUNCIL - CMGC, Conference Center

28. Thursday
5 00 p.m. CHARLOTTE-HECKLENBURG ART COMMISSION - CMGC, 8th Floor Conference Room

29. Friday
9 30 a.m. AUDITORIUM-COLISEUM-CONVENTION CENTER AUTHORITY - New Convention Center Office, 2940 One First Union Center

These organizations will not meet in January

Div. of Insurance & Risk Management
Mayor's International Cabinet
<table>
<thead>
<tr>
<th>ITEM NO.</th>
<th>DESCRIPTION</th>
<th>PAGE NO.</th>
<th>ATTACH. NO.</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.</td>
<td>Vote on Consent Items</td>
<td>2</td>
<td></td>
</tr>
<tr>
<td></td>
<td><strong>POLICY</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>2.</td>
<td>Reports of City Manager</td>
<td>2</td>
<td>1</td>
</tr>
<tr>
<td>3.</td>
<td>Central District Plan and Four Neighborhood Plans</td>
<td>2</td>
<td></td>
</tr>
<tr>
<td>4.</td>
<td>Senior Centers</td>
<td>3</td>
<td>2</td>
</tr>
<tr>
<td>5.</td>
<td>Annexation</td>
<td>5</td>
<td>3</td>
</tr>
<tr>
<td>6.</td>
<td>Cassidy &amp; Associates</td>
<td>9</td>
<td></td>
</tr>
<tr>
<td>7.</td>
<td>Airport Transportation Fees</td>
<td>9</td>
<td></td>
</tr>
<tr>
<td>8.</td>
<td>February 1, 1993 Workshop</td>
<td>12</td>
<td></td>
</tr>
<tr>
<td></td>
<td><strong>BUSINESS</strong></td>
<td>13</td>
<td></td>
</tr>
<tr>
<td>9.</td>
<td>Arbitrage Rebate</td>
<td>13</td>
<td></td>
</tr>
<tr>
<td>10.</td>
<td>Mortgage Revenue Bond Refinancing</td>
<td>14</td>
<td>4,5</td>
</tr>
<tr>
<td>11.</td>
<td>Boards and Commissions</td>
<td>15</td>
<td></td>
</tr>
<tr>
<td></td>
<td><strong>CONSENT</strong></td>
<td>16</td>
<td></td>
</tr>
<tr>
<td>12.</td>
<td>Budget Ordinance for Police Safety Equipment</td>
<td>16</td>
<td></td>
</tr>
<tr>
<td>13.</td>
<td>Bids</td>
<td>17</td>
<td></td>
</tr>
<tr>
<td>14.</td>
<td>Southern Bell Service Agreement</td>
<td>21</td>
<td></td>
</tr>
<tr>
<td>15.</td>
<td>Home Purchase Loan</td>
<td>22</td>
<td>6</td>
</tr>
<tr>
<td>16.</td>
<td>Rehabilitation Loan</td>
<td>24</td>
<td>7</td>
</tr>
<tr>
<td>17.</td>
<td>Housing Code Enforcement</td>
<td>25</td>
<td>8,9,10</td>
</tr>
<tr>
<td>18.</td>
<td>Set Public Hearing</td>
<td>25</td>
<td></td>
</tr>
<tr>
<td>19.</td>
<td>Tax Refund</td>
<td>26</td>
<td></td>
</tr>
<tr>
<td>20.</td>
<td>Property Transactions</td>
<td>26</td>
<td></td>
</tr>
</tbody>
</table>
Council Agenda

CITY COUNCIL MEETING
Monday, January 25, 1993

<table>
<thead>
<tr>
<th>Time</th>
<th>Location</th>
<th>Agenda Items</th>
</tr>
</thead>
<tbody>
<tr>
<td>5:00 p.m.</td>
<td>Conference Center</td>
<td>Council-Manager Dinner</td>
</tr>
<tr>
<td></td>
<td></td>
<td>• ADA Presentation</td>
</tr>
<tr>
<td></td>
<td></td>
<td>• Airport Advisory Presentation:</td>
</tr>
<tr>
<td></td>
<td></td>
<td>• Airport Ground Transportation</td>
</tr>
<tr>
<td></td>
<td></td>
<td>• South Boulevard Plan</td>
</tr>
<tr>
<td></td>
<td></td>
<td>• South District Plan</td>
</tr>
<tr>
<td>6:30 p.m.</td>
<td>Meeting Chamber</td>
<td>Invocation</td>
</tr>
<tr>
<td>7:00 p.m.</td>
<td>Formal Business Meeting</td>
<td>Citizens Hearing</td>
</tr>
</tbody>
</table>
VOTE ON CONSENT ITEMS

1. Agenda items 12 through 20 may be considered in one motion except for those items removed from the consent agenda as a result of a Councilmember making such a request of the City Clerk prior to the meeting.

Staff Resource: Pam Syfert

POLICY

2. Reports of City Manager:

- Crime Statistics

3. Recommendation from the Planning Committee to adopt the Central District Plan, Cherry Small Area Plan, Wilmore Special Project Plan, Villa Heights Special Project Plan.

Staff Resource: Carol Morris/Debra Campbell

Plan Adoption

In February, 1992 City Council held a public hearing on the Central District Plan and four neighborhood plans - Cherry, Wilmore, Villa Heights and Reid Park.

- The Council Planning Committee has since reviewed the plans in detail and recommends adopting the plans subject to changes outlined in the attachment.

- These plans have been in the developing and/or review stages since 1988.

- A brief summary of the background and importance of the Central District Plan and the four neighborhood plans is attached.

- Council received copies of the plans at the briefing on Tuesday, January 19, 1993.

Attachment No. 1
4. Recommend approval of the County's request to use the old Derby Downs site adjoining the Marion Diehl Center property for the construction of the Charlotte-Mecklenburg Senior Centers contingent on the property being rezoned for this use, and authorize the City Manager to execute any necessary documents.

Staff Resource: Julie Burch

Senior Centers

On November 23, Council approved the use of this site in concept but asked that the request be brought back for final approval after representatives of the Marion Diehl Advisory Council and Senior Center had an opportunity to discuss the project in greater detail.

- A copy of the November 23 Request for Council Action and backup material is attached.

Site Concept: The Senior Centers representatives have met with representatives from the Marion Diehl Advisory Committee and County Parks and Recreation Department staff. They have determined that both facilities can operate on this site including the long term Phase III plans for the Diehl Center. Additional information about the agreement between the Senior Centers and the Advisory Council will be given to Council prior to meeting.

The Senior Centers has hired a new architect. Representatives plan to present a site concept during the January 25 Council meeting.

County Action: On December 7, 1992 the County Commission authorized the County Manager to negotiate and execute a long-term lease for the Senior Center on the Marion Diehl site subject to: 1) Council authorization for the County to lease the land for this purpose; 2) the Senior Center resolving with the City concerns about transit service; and 3) approval of the rezoning request.

Transit Need: Senior Centers' representatives believe that in order for this site to be successful, bus service must be provided.

- CDOT staff have contacted Senior Centers staff regarding patronage of activities proposed for the Center. CDOT staff estimate that the number and nature of potential
passengers would rank service to the Senior Center/Marion Diehl site among the top three or four significant service expansion possibilities being considered for Charlotte Transit.

- Cost is estimated to range between $50,000 and $125,000 per year depending on how the service is provided, e.g. expansion of an existing route, new route or private contract.

- If the financing issue is resolved, service could begin sometime in the spring of 1994 just prior to completion of the Center. Staff would determine the most cost-effective way to provide the service.

- City staff recognizes the need for bus service for this facility. However, it is not recommended that City Council commit to expanded bus service until the larger policy issues of future transit service and funding are resolved.

**Request for Traffic Signal:** Senior Centers has requested a traffic signal at the proposed facility entrance on Tyvola Road. If Council approves use of the property, staff will review the need for a signal after the Center is in operation.

**Rezoning:** Planning Department staff does not oppose a change in rezoning from R-4 to R-17 or Institutional and feels that the close proximity of the two centers will complement their services.

**Funding:** The Senior Centers Board has requested commitment from City Council that transit service will be available upon completion of the facility. It is expected that the additional service will cost between $50,000 – $125,000. Funding would need to be included in the FY94 Operating Budget if the request is approved.

**Clearances:** Staff of the Planning Department, Charlotte-Department of Transportation, and Engineering/Real Estate have reviewed and concur with this request.

Attachment No. 2
A. Recommend adoption of a resolution stating the intent of the City of Charlotte to pay economic loss to four qualified Solid Waste collection firms under G.S. 160-49.3.

Economic Loss Payment

On January 11, 1993, City Council approved a recommendation stating the intent of the City of Charlotte to pay economic loss to four solid waste collection firms operating within the areas proposed for annexation in June 1993. These four firms have satisfied, on a timely basis, the requirements of G.S. 160A-49.3.

The total amount of the economic loss payment is $288,795.72.

Funding: General Fund Fund Balance.

Clearances: City Manager, the City Attorney, Planning, Budget & Evaluation, Solid Waste Services and Finance.

B. Recommend adoption of seven resolutions amending the seven reports, adopt the seven annexation ordinances, and establish the effective date for the annexation. The recommended date for the seven annexation areas to become effective is June 30, 1993.

Staff Resource: Dick Black

Annexation Areas

Annexation Ordinance:
U.S. 21/N.C. 115, U.S. 29/N.C. 49, Hembstead/Providence Plantation, Providence Road/Providence Road West, Elm Lane West/Providence Road West, York Road/Beam Road, and N.C. 16/N.C. 27.

Council Actions

On September 14, 1992, City Council adopted a Resolution of Intent to consider annexing the seven areas. The Annexation Plans for the seven proposed areas were approved on October 12, 1992. On November 12, 1992, City Council held a public hearing on the seven proposed annexation areas. The seven annexation areas were a discussion topic at the January 11 dinner briefing.
State annexation statutes require City Council to adopt an ordinance extending the corporate limits to include all, or such part, of the area described in the notice of the public hearing and which City Council has concluded should be annexed.

City Council must also establish the effective date for the annexations which may not be less than 40 days nor more than 400 days from the date of passage of the ordinance.

The recommended date for the seven annexation areas to become effective is June 30, 1993.

The adoption of the annexation budget ordinance estimating revenues and providing appropriations and positions for governmental operations in the annexation areas is part B. of this agenda item.

Representatives of the City Manager's staff, the City Attorney, Budget and Evaluation, and all affected departments have been involved in various stages of the annexation process.

**Clearances:**

**Funding:**

**Recommendation:**

**Attachment No. 3**

**Ord. 12**

**Ordinance**

**Recommend adoption of the annexation budget ordinance estimating revenues and providing appropriations and positions for operations in the annexation areas.**

**Staff Resource:** Curt Walton

Council is requested to adopt an annexation budget ordinance for appropriatons and positions for operations in the annexation areas.

\[5-C\]

Ham/Mat

\[9-2\]

\[Rid/Scan\]

\[Opposed\]
Annexation expenditures for the combined seven areas are as follows:

**FY94**
*(in millions)*

<table>
<thead>
<tr>
<th>Expenditures</th>
<th>Revenues</th>
<th>Difference</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Fund</td>
<td>$ 2.92</td>
<td>$ 3.94</td>
</tr>
<tr>
<td>Capital Budget</td>
<td>$ 0.33</td>
<td>$ 0.83</td>
</tr>
<tr>
<td>Special Transportation</td>
<td>$ 0.21</td>
<td>$ 0.16</td>
</tr>
<tr>
<td>Powell Bill (Streets)</td>
<td>$ 1.65</td>
<td>$ 0.52</td>
</tr>
<tr>
<td><strong>Sub-Total</strong></td>
<td>$ 5.11</td>
<td>$ 5.45</td>
</tr>
<tr>
<td>CMUD (Capital)</td>
<td>$11.65</td>
<td>$11.65</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>$16.76</td>
<td>$17.10</td>
</tr>
</tbody>
</table>

**FY95**
*(in millions)*

<table>
<thead>
<tr>
<th>Expenditures</th>
<th>Revenues</th>
<th>Difference</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Fund</td>
<td>$ 2.07</td>
<td>$ 4.71</td>
</tr>
<tr>
<td>Capital Budget</td>
<td>$ 0.00</td>
<td>$ 1.02</td>
</tr>
<tr>
<td>Special Transportation</td>
<td>$ 0.21</td>
<td>$ 0.31</td>
</tr>
<tr>
<td>Powell Bill (Streets)</td>
<td>$ 1.87</td>
<td>$ 0.53</td>
</tr>
<tr>
<td><strong>Sub-Total</strong></td>
<td>$ 4.15</td>
<td>$ 6.57</td>
</tr>
<tr>
<td>CMUD (Capital)</td>
<td>$ 0.00</td>
<td>$ 0.00</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>$ 4.15</td>
<td>$ 6.57</td>
</tr>
</tbody>
</table>

Expenditures for the installation of water and sewer lines in the annexation areas are included in the FY93-FY97 Capital Improvement Budget.

Start-up costs of $1.76 million are necessary to hire staff and buy equipment during this fiscal year in order to provide service on the first day of annexation. These costs are $1.1 million in the General Fund, $220,000 in Transit and $440,000 in the Powell Bill Fund. Start-up costs are funded from the fund balances of the General, Transit and Powell Bill Funds. Sufficient balances are available to make these appropriations.
The annexation requires the addition of 52 positions: 46 in the General Fund and six in Special Transportation. These positions are distributed as follows:

<table>
<thead>
<tr>
<th>Activity</th>
<th>Position</th>
</tr>
</thead>
<tbody>
<tr>
<td>Police</td>
<td>10</td>
</tr>
<tr>
<td>Transportation (Street Maintenance)</td>
<td>19</td>
</tr>
<tr>
<td>Solid Waste</td>
<td>15</td>
</tr>
<tr>
<td>Recycling</td>
<td>3 positions</td>
</tr>
<tr>
<td>Backyard</td>
<td>5 positions</td>
</tr>
<tr>
<td>Curbside</td>
<td>2 positions</td>
</tr>
<tr>
<td>Yardwaste</td>
<td>2 positions</td>
</tr>
<tr>
<td>Bulky Items</td>
<td>2 positions</td>
</tr>
<tr>
<td>Street Cleaning</td>
<td>1 position</td>
</tr>
<tr>
<td>General Services</td>
<td>2</td>
</tr>
<tr>
<td>Tree Trimmer</td>
<td>1 position</td>
</tr>
<tr>
<td>Mechanic</td>
<td>1 position</td>
</tr>
<tr>
<td><strong>General Fund Sub-Total</strong></td>
<td><strong>46</strong></td>
</tr>
<tr>
<td><strong>Special Transportation</strong></td>
<td><strong>6</strong></td>
</tr>
<tr>
<td>Drivers</td>
<td>5 positions</td>
</tr>
<tr>
<td>Dispatcher</td>
<td>1 position</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>52</strong></td>
</tr>
</tbody>
</table>

**Source of Funding:**

- General Fund Revenues
- General Fund Fund Balance
- Powell Bill Revenues
- Powell Bill Fund Balance
- Transit Revenues
- Transit Fund Balance
- General CIP
- Water and Sewer CIP
Consider adoption of a budget ordinance transferring and appropriating $50,000 to General Fund Non-Departmental to fund a contract with Cassidy & Associates, Inc.

**Council Action**

Council is requested to consider the City of Charlotte entering into an agreement with Cassidy & Associates to conduct a full assessment of potential projects and opportunities for the City in pursuing its business and government affairs objectives.

- The full contract amount is $50,000.
- The City is appropriating $25,000 from the Airport, Water and Sewer, Employment and Training, Community Development, and General Operating Funds.
- The remaining $25,000 is to be derived from private contributions and placed in a General Fund Non-Departmental Account.

**Funding:**

Funds are available in the Airport Operating Fund, Water and Sewer Operating Fund, Employment and Training Operating Fund, Community Development Operating Fund, and General Fund - Council Contingency.

Recommendation from the Transportation Committee to adopt an ordinance to amend Chapter 4, Article V of City Code to regulate commercial ground transportation and establish fees for transportation service providers at the Airport.

**Staff Resource:** Jerry Orr

**Council Action**

The proposed City Code amendment will regulate commercial ground transportation and establish fees for transportation service providers at the airport.

The fee structure recommended by the Airport Manager and Airport Advisory Committee is as follows:

1. **Couriers:** $1.00 per trip
2. **Contract vans and limousines:** $1.00 per trip
3. **Off-airport parking vans:** $1.00 per trip
4.) Off-airport rental car vans: 8% of gross business generated at airport

5.) Hotel/motel courtesy vans: $400 annual permit each vehicle or alternate option of $1.00 per trip

6.) Shuttle/van service: Will bid single franchise service with minimum annual guarantee

These classifications are designed to protect concessions and franchises which the City is authorized to establish at the airport; to require users to pay their fair share of the costs of providing and operating the airport; to control the flow of ground traffic in the pick-up lanes at the airport passenger terminal; and to provide different levels of ground transportation services to meet differing user needs.

The Council Transportation Committee voted 3-1 to recommend the fee structure with two exceptions:

3.) Off-airport parking vans: $.50 per trip the first year and $1.00 per trip the second year with a review after one year.

4.) Off-airport rental car vans: 5% of gross business the first year, 6% the second year with a review after one year.

Background

In 1985 the City hired TCI/Thompson Crenshaw, Inc., an aviation consultant, to undertake a curbside commercial vehicle study and make recommendations for future considerations in handling the airport's rapidly growing ground transportation services.

- The completed study had two major recommendations, one dealing with the taxicabs, and the other dealing with providers of other ground transportation services.
In 1988 Council directed the Aviation Department to implement a non-exclusive contract/permit procedure to address the taxicab issue and to proceed with actions to address the consultant's recommendations concerning all other transportation services as follows:

- Construct an outer curb lane in order to accommodate these vehicles which included limousines, courtesy vehicles, and couriers.

- Regulate these services and establish contractual arrangements collecting user fees.

The commercial lane was constructed and opened in 1990, along with a computerized control system. The Aviation Department staff has regulated traffic through the commercial lane and monitored usage through the computer system for over a year.

Aviation Department staff has held numerous meetings with each category of ground transportation providers and has worked with them in developing the proposal.

- 7-14-92) - 9-8-92) - 10-1-92) - 10-13-92) - 11-18-92)  
  - Airport Advisory Committee studied proposal  
  - Airport Advisory Committee voted 9 to 0 to recommend proposal  
  - Council Transportation Committee reviewed proposal and approved 4 to 1, sending rental car and parking sections back to Airport Advisory Committee for further review and modification of the fee structure
8. The following items are proposed for discussion at the February 1, 1993 Council workshop:

- Proposal to add regional representatives to Airport Advisory Committee.
- FY94-98 CIP Briefing
- Adoption of a motion to hold an executive session upon completion of the workshop for the purpose of conferring with the City Attorney about the Lonon lawsuit as permitted by the State Open Meetings Law.
Recommend adoption of a budget ordinance appropriating $1,787,200 for the payment of an arbitrage rebate to the United States Treasury Department.

Staff Resource: Del Borgsdorf

Investment of Bond Proceeds: Tax regulations allow the City to invest its bond proceeds prior to their expenditure for a capital project.

- To the extent they are invested at a rate higher than the rate the City pays for the bonds, it must be paid back (rebated) to the U.S. Treasury.
- Council is requested to appropriate $1,787,200 from funds previously reserved (set aside) to make the City's first payment.

Background: The 1986 Tax Reform Act requires the City to pay to the U.S. Treasury its "profit" on the investment of bond proceeds. Each year the City has calculated the amount due and set it aside in a reserve.

Funding: Reserve for Arbitrage Liability.

Below is a breakdown of the respective fund cost:

- General Capital Project Fund: $355,640.01
- Water and Sewer Capital Project: $1,431,559.99
- Total: $1,786,200.00

Council is requested to take the following actions by Mr. John Proctor, developer of the Tryon Hills Apartments.

Recommend action of a resolution that: (1) authorizes staff to proceed with actions necessary to refinance the City's Mortgage Revenue Bonds, Series 1983B by issuing an amount not to exceed $5,000,000 Mortgage Revenue Refunding Bonds, Series 1993A and an amount not to exceed $200,000 Taxable Mortgage Revenue Refunding Bonds, Series 1993B and (2) designate February 22, 1993 as the date for a public hearing to comply with the Tax Equity and Fiscal Responsibility Act (TERFA).

**Staff Resource:** Del Borgsdorf

**Mortgage Revenue Bonds**

The City currently has outstanding Mortgage Revenue Bonds, Series 1983B, in a principal of $4,840,000 that were used to finance the Tryon Hills Apartments Project.

- The majority of the bonds outstanding are at interest rates of 9.75%.
- In the current interest rate environment the City can issue new bonds (refunding bonds) at a lower interest rate to pay off the higher interest rate bonds.
- It is estimated that savings will be approximately $2.3 million over the remaining life of the bonds. Under a proposal from the developer, the City would receive a nominal annual administrative fee. The balance of the annual savings will be used by the developer to defray operating cost to make the project self-financing and not dependent on the owner's additional contribution.
- More important, this will help preserve affordable and good housing for persons with low to moderate income levels.

**Background:** The Mortgage Revenue Bonds, Series 1983B, were issued as of July 1, 1983 and loaned to Tryon Hills Associates, a North Carolina limited partnership, to rehabilitate the Tryon Hills Apartments for persons with low to moderate income levels.
ITEM NO. - 15 -

- These bonds are secured by a mortgage loan insured by FHA and the Series 1983B bonds themselves are insured by the Municipal Bond Investors Assurance Corporation.

- The refunding bonds will be secured by the mortgage loan insured by FHA and by a collateral agreement with the Federal National Mortgage Association.

- Neither the original bond nor the refunding bonds pledge the City's full faith and credit and the City is not liable for any shortfall in revenues to make debt service payments.

Funding: Mortgage Revenue Refunding Bonds.

Clearances: Finance/Bond Counsel.

11. BOARDS AND COMMISSIONS

The City Council may want to go into executive session for the purpose of casting ballots. The City Clerk will announce the results of the balloting.

1. **Citizens Oversight Committee for Cable Television**

One two year appointment beginning March 31, 1993. Incumbent not eligible for reappointment.

(1) Edith Moser by Councilmember Clodfelter
(2) David Barley by Councilmember Wheeler
(3) Curtis Wright by Councilmember Majeed
(4) Ben Brown by Councilmember Reid
(5) Robbie Chandler by Councilmember Martin

Attachment No. 4
2. **Historic Landmarks Commission**
   One appointment to fill an unexpired term ending July 16, 1993. Incumbent has resigned.

   (1) Michael Cole by Councilmember Clodfelter  
   (2) Jackie Falukner by Councilmember Majeed  
   (3) Barbara Halston by Councilmember Martin  
   (4) Roger Dahnert by Councilmember McCrory  
   (5) Richard Welch by Councilmember Reid  
   (6) John Ketner by Councilmember Wheeler

Attachment No. 5

**CONSENT**

**BUDGET ORDINANCE**

12. Recommend adoption of a budget ordinance appropriating $56,720 in assets forfeiture funds to purchase safety equipment for police officers.

**Funds for Purchases**

This action will provide funding to purchase equipment that enhances the safety of Police officers.

- Police officers are constantly exposed to situations that pose a potential risk to their safety.

- The equipment in this package will help insure that officers have access to an intermediate means of force and that vice officers have a more secure means of communications.

The money will be spent as follows:

- $14,450 for the purchase of 1200 canisters of Oleoresin Capsicum pepper gas and 1000 holders.

- $35,000 for 1000 collapsible batons and holders.
Most urban police departments are increasingly concerned with finding ways that officers can protect themselves with an intermediate level of force. Collapsible batons and cayenne pepper gas will give officers options for subduing a suspect without the use of deadly force and with less risk to their own safety.

- $7,270 for 10 encryption boards for the Vice and Narcotics Bureau.

The encryption boards can be inserted into portable radios carried by vice officers to scramble radio transmissions so that they cannot be picked up by police scanners. This will help ensure the confidentiality of major undercover operations, thereby enhancing the safety of the vice officers involved.

Funding: Police Assets Forfeiture Account.

Clearances: This request has been approved by the City Manager's Office and Budget and Evaluation.

BID LIST

13. Recommend adoption of the bid list as shown. The following contract awards are all low bid and within budget estimate unless otherwise noted. Each project or purchase was authorized in the annual budget.

A. Charlotte Convention Center

Concrete - 2

Recommendation: By the City Engineer, based on the recommendation of the Architect and the Construction Manager, that the negotiated bid of $5,230,356.00, as submitted by Primesouth, Inc., be accepted for award on a lump sum basis.

Low bid negotiated from $5,659,980.00 to $5,230,356.00.

Project Description: This project consists of the Concrete-2 work for the construction of the Charlotte Convention Center complex which consists of slab on grade, elevated slabs, stairs, structural supports for the light rail system, etc.
M/WBE Status:

<table>
<thead>
<tr>
<th>MBE</th>
<th>WBE</th>
<th>PERCENT OF TOTAL</th>
<th>PROJECT GOALS</th>
</tr>
</thead>
<tbody>
<tr>
<td>*</td>
<td>*</td>
<td>0%</td>
<td>11%</td>
</tr>
</tbody>
</table>

* Due to continuing cost reduction negotiations up to the Council deadline on this package the scope of services for all subcontract areas have not yet been finalized. However, the contractor has submitted a written commitment to expend at least 11% of the contract with MBE firms. These bids will expire before the next Council meeting and the second low bid is more than $400,000 higher than the low bid. The construction manager, Engineering Department staff and the MWBE Program Director have reviewed the contractor's commitment and are confident that he will be in compliance with MWBE requirements once the subcontract scopes are finalized.

Source of Funding: Convention Center Fund - (Convention Center Project - Certificate of Participation).

The low bid of $5,659,980 was over the construction manager's estimate. This overrun required our negotiation of the bid amount by incorporating cost reduction items. The negotiated bid of $5,230,356 is $209,063 over the Construction Manager's estimate of $5,021,293. The design development estimate for this work was $4,492,932.

The cost reduction items negotiated involved numerous technical items that can be deleted from the work package while maintaining an acceptable level of quality. The architect, construction manager, Engineering Department, and Coliseum Authority have reviewed and approved these cost reduction items.

B. Charlotte Convention Center Fire Protection

Recommendation: By the City Engineer, based on the recommendation of the Architect and the Construction Manager, that the low bid of $1,297,705.00, as submitted by Worsham Sprinkler Company be accepted for award on a lump sum basis.

Project Description: This project consists of the fire protection sprinkler system work for the construction of the Charlotte Convention Center complex.
M/WBE Status:

<table>
<thead>
<tr>
<th>AMOUNT</th>
<th>PERCENT OF TOTAL</th>
<th>PROJECT GOALS</th>
</tr>
</thead>
<tbody>
<tr>
<td>MBE $25,000.00</td>
<td>1.9%</td>
<td>8%</td>
</tr>
<tr>
<td>WBE $0</td>
<td>0%</td>
<td>2%</td>
</tr>
</tbody>
</table>

The Engineering Department has reviewed the contractor's good faith efforts to meet the project goals and determined that he has complied with the requirements of the M/WBE Program. The M/WBE Director concurs in the determination and recommendation for award.

Source of Funding: Convention Center Fund - (Convention Center Project - Certificate of Participation).

The low bid of $1,297,705 is 15% under the Construction Manager's estimate of $1,491,087 representing a savings of $193,382. The design development estimate for this work was $1,185,712.

C. Shamrock Drive Widening Landscape Engineering

Recommendation: By the City Engineer, that the low bid of $107,682.75, as submitted by Southern Tree, be accepted for award on unit price basis.

Project Description: The construction of this project has been completed and the landscape will complete the final phase of the project.

This work includes installing plant materials per landscape plans for Shamrock Drive from Eastway Drive to Sharon Amity Road. This project also includes watering of landscape for one year after installation.

M/WBE Status:

The contractor has complied with the M/WBE contract provisions which allow him to perform all the work with his own forces. The M/WBE Director has reviewed the documentation and concurred with the recommendation for award.
D. Beatties Ford Road Landscaping

Recommendation: By the City Engineer that the low bid of $87,642.45, as submitted by Davis Landscape, be accepted for award on a unit price basis.

Project Description: This project is in the FY89-93 Capital Budget. The need for this project is based on traffic congestion and system continuity. The landscape will complete the project continuity.

This work includes installing plant materials per landscape plans for Beatties Ford Road from I-85 to Caps Hill Mine Road. This project also includes watering of landscape for one year after installation.

M/WBE Status:
The contractor has complied with the M/WBE contract provisions which allow him to perform all the work with his own forces. The M/WBE Director has reviewed the documentation and concurred with the recommendation for award.

Source of Funding: General Capital Improvement Fund - (Shamrock Drive Widening - 1988 Street Bonds).

<table>
<thead>
<tr>
<th>Estimated Cost:</th>
<th>$100,000.00</th>
</tr>
</thead>
<tbody>
<tr>
<td>Low Bid:</td>
<td>$87,642.45</td>
</tr>
<tr>
<td>Difference:</td>
<td>$12,357.55 (12%)</td>
</tr>
</tbody>
</table>
SERVICE AGREEMENT

14. Recommend approval to execute a special service agreement with Southern Bell for an 84-month term to provide the City and the County with a reduced tariff rate for telephone services which will save the City $24,000 annually.

Agreement The City and County currently operate under a contract signed with Southern Bell in 1988.

- The proposed agreement with Southern Bell provides for a lower-than-tariff ESSX rate than now paid.

- Based on the current number of working telephone lines, the City will experience an approximate reduction of billing of $24,000 annually or $168,000 over the life of the agreement. The County will experience comparable savings.

Approval of City Council is necessary because of the term of this agreement. The agreement must also be approved by the Public Utilities Commission. The County Board of Commission has already approved the Special Service Agreement.

Clearances: CIS, City Attorney
HOME PURCHASE LOAN

15. Recommend approval of a loan agreement with Linda Smith for $56,800 to purchase the house located at 1101 Opal Street.

City Council is requested to approve a $56,800 loan agreement with Linda Smith to purchase the house located at 1101 Opal Street.

Linda Smith came on the City's relocation workload on December 19, 1991 through code enforcement action at the house she was renting at 340 E. Peterson Drive.

- This dwelling was considered unfit for human habitation because of the Housing Code violations, one of which was no heating system.

- Ms. Smith and her family were relocated to temporary housing at 1024-B Coliseum Drive.

- Ms. Smith wants to become a homeowner and staff has worked with Ms. Smith to locate a house which would meet her family size and needs. A house has been located at 1101 Opal Street which she wishes to purchase.

The house at 1101 Opal Street was under code enforcement. Because the owner had not completed the repairs in a timely manner, an analysis was performed through the Acquisition/Disposition Analysis Program. The analysis revealed that the owner wished to divest of this property. Since there was an owner who wanted to sell the property and a relocatee who wanted to purchase it, Community Development staff negotiated a mutually agreed upon purchase price for the house. The purchase of this house by Ms. Smith will achieve City Council's objective of providing homeownership opportunities to low/moderate income families.
As part of our FY93 Community Development Block Grant Program, relocation funds are available to assist tenants on the relocation workload to become homeowners. Clients are first referred to the Charlotte-Mecklenburg Housing Partnership (CMHP) for a low-interest loan. If their income is not sufficient to meet CMHP guidelines, the client is referred for a home purchase loan through the City. In Ms. Smith's case, she did not qualify for a loan from CMHP; and therefore, she applied for a home purchase loan.

How much will this cost?
The total cost to purchase 1101 Opal Street is $55,000. A detailed breakdown of the cost is as follows:

- $55,000 Purchase Price
- 1,800 Attorney Fees/Closing Costs
- $56,800

Funding: Community Development Block Grant Acquisition Funds.

Background: See Attachment

Clearances: The loan package has been reviewed by the Community Development Department and all criteria to qualify for financial assistance have been met by the applicant in accordance with the requirements outlined in the Community Development Standard Rehabilitation Loan Program.
16. Recommend approval of a loan agreement with Nancy L. James for $52,353 to rehabilitate and refinance her home at 521 Ambassador Street.

Council Action
City Council is requested to approve a loan agreement with Nancy L. James for $52,353 to rehabilitate and refinance her home located at 521 Ambassador Street.

Details of the Loan
Why is the City doing this?
Nancy L. James applied for a rehabilitation loan for her house as a result of code enforcement action. Rehabilitation of the property will bring the house at 521 Ambassador Street into compliance with the City's Housing Code. The refinancing of her existing indebtedness of $12,300 will allow the City to be a first lien position and will reduce the City's risk of exposure to foreclosure.

What are Council's options?
1. Approve a $52,353 loan to rehabilitate and refinance Nancy L. James' home.
2. Approve a $40,053 loan to Nancy L. James to rehabilitate her house and not refinance her existing indebtedness which leaves the City in a second lien position.
3. Not approve the loan agreement with Nancy L. James.

How much will this cost?
Rehabilitation Cost $35,775
Contingency 3,578
Attorney Fees/Closing Costs 700
Refinancing Existing Indebtedness 12,300
Total Loan Amount $52,353

Background: See Attachment

Clearances: The loan package has been reviewed by the Community Development Department and all criteria to qualify for financial assistance have been met by the applicant in accordance with the requirements outlined in the Community Development Standard Rehabilitation Loan Program.
CODE ENFORCEMENT

17. Detailed information is attached for the following code enforcement actions. Funds are available and liens will be placed against the properties for the costs incurred.

A. Recommend adoption of an ordinance authorizing the use of In Rem Remedy to demolish and remove the dwelling located at 4009 W. Sugar Creek Road (Hemphill Heights).

Attachment No. 8

B. Recommend adoption of an ordinance authorizing the use of In Rem Remedy to demolish and remove the dwelling located at 3900 Cheshire Road (Rockwell Park).

Attachment No. 9

C. Recommend adoption of an ordinance authorizing the use of In Rem Remedy to demolish and remove the dwelling located at 1024 S. Mint Street (Wilmore).

Attachment No. 10

SET PUBLIC HEARING

18. Recommend setting a public hearing on the South District Plan on Tuesday, February 23, 1992 at 7:30 P.M. This will be a joint public hearing with the County Commission.

South District Plan

The South District Plan is the final district plan to be adopted by Council. The Planning Committee approved the plan last summer. Adoption of the plan was delayed until Council completed its review of the Central District Plan.

As with all the other district plans, the elected officials hold this third and final public hearing. A large number of citizens have been involved and/or are awaiting action on the plan.
The public hearing will be held in a location, yet to be determined, in South Mecklenburg. To prevent duplication with citizens, the County Commission will join Council for the hearing.

TAX REFUND

19. Recommend adoption of a resolution authorizing the refund of certain taxes assessed through clerical or assessor error in the amount of $3,675.17.

PROPERTY TRANSACTIONS

20. Recommend approval of the following property transactions and adoption of the condemnation resolutions.

A. Project: Four Mile Creek Parallel Outfall, Parcel No. 1
Owner(s): John F. Donahue, Bishop of the Roman Catholic Diocese of Charlotte -- Attn: Monsignor John J. McSweeney, V.G.

Property Address: 7100 Endhaven Lane (88.848 acres)

Property to be acquired: 155,386 sq.ft. (3.55 ac.) plus 43,335 sq.ft. (0.99 ac.) of Temporary Construction Easement

Improvements: Trees
Price: $18,500.00
Remarks: Required property needed for the construction of a CMUD Pump Station including a Permanent Sanitary Sewer Right of Way Easement and Access Road to serve and maintain the station.

Zoned: R-3 Use: Residential
Tax Value: $1,315,500 Tax Code: 223-241-01
ITEM NO.

B. Project: Carmel Road Widening, Parcel No. 85
Owner(s): Gordon L. Coxe & wf., Shirley J. Coxe
Property Address: 4924 Carmel Road
Property to be acquired: 24,350 sq.ft. (.559 ac.)
Improvements: Two story brick dwelling (Total Take)
Price: $325,000.00
Remarks: Acquisition of total parcel as part of the Carmel Road Widening Project.
Zoned: R-15 Use: Residential
Tax Value: $261,130 Tax Code: 209-302-36

C. Project: F.A.R. Part 150 land Acquisition Program - Residential Purchase
Owner(s): Hoyle D. Treece, Jr.
Property Address: 6323 Teresa Avenue
Charlotte, N. C. 28214
Property to be acquired: .402 acres
Improvements: 3 bedrooms, 2 bath, ranch
Tax Value: $63,570.00 Purchase Price: $67,500.00
Remarks: Purchase price was determined by an independent appraiser and a review by a second appraiser. Each appraisal takes into consideration specific quality and quantity of the house. The Tax Department has lowered the evaluations in Moores Park due to "economic obsolescence" (proximity to the Airport). Residential property acquired per Federal Guidelines 49 CFR Part 24 of the Uniform Acquisition and Relocation Act 1970. Owners eligible for relocation benefits. Acquisition and relocation costs eligible for Federal Aviation Administration reimbursement.

D. Project: F.A.R. Part 150 land Acquisition Program - Residential Purchase
Owner(s): Gerald R. Hargett, Sr. and wife
Property Address: 2212 Boyer Street
Charlotte, N. C.
Property to be acquired: .316 acres
Improvements: 4 bedrooms, 2 bath, duplex
Tax Value: $53,290.00 Purchase Price: $76,000.00
Remarks: Purchase price was determined by an independent appraiser and a review by a second appraiser. Each appraisal takes into consideration specific quality and quantity of the house. The Tax Department has lowered the evaluations in Moores Park due to "economic obsolescence" (proximity to the Airport). Residential property acquired per Federal Guidelines 49 CFR Part 24 of the Uniform Acquisition and Relocation Act 1970. Owners eligible for relocation benefits. Acquisition and relocation costs eligible for Federal Aviation Administration reimbursement.
E. Project: F.A.R. Part 150 land Acquisition Program - Residential Purchase
Owner(s): Donald E. Lowe and wife
Property Address: 6400 Teresa Avenue
Charlotte, N. C.
Property to be acquired: $22 acres
Improvements: 3 bedrooms, 2 bath, ranch, brick
Tax Value: $64,280.00 Purchase Price: $72,000.00
Remarks: Purchase price was determined by an independent appraiser and a review by a second appraiser. Each appraisal takes into consideration specific quality and quantity of the house. The Tax Department has lowered the evaluations in Moores Park due to "economic obsolescence" (proximity to the Airport). Residential property acquired per Federal Guidelines 49 CFR Part 24 of the Uniform Acquisition and Relocation Act 1970. Owners eligible for relocation benefits. Acquisition and relocation costs eligible for Federal Aviation Administration reimbursement.

CONDEMNATION

F. Project: Monroe/Wendover/Eastway Intersection
Improvements, Parcel No. 13
Owner(s): W. W. Hook c/o Nations Bank Trust U/W (R.E.) and any other parties of interest.
Property address: 4001 Monroe Road
Property to be condemned: 2,649 sq.ft. (0.06 ac.)
Improvements: Signs and pavement
Price: $17,400.00
Reason for condemnation: Compensation includes land, asphalt for parking, and replacement of the tire trade sign. The Trust company has counteroffered at $80,000. They contend that their primary reason for such a high increase in compensation is due to the proposed divided median. This item is not compensable and therefore cannot be considered in the valuation of the partial acquisition. Furthermore, Trust companies do not want to be liable with the owners of the property for not reaching the best settlement possible.
Total Area: = 14,902 sq.ft. (0.342 ac.)
Area To Be Acquired: = 1,545 sq.ft. (0.035 ac.)
Temp. Construction Easement: = 1,104 sq.ft. (0.025 ac.)
Remaining Area: = 12,253 sq.ft. (0.28 ac.)
Zoned: B-2 Use: Uniroyal Tire Company
Tax Value: $106,140 Tax Code: Part of: 159-051-01
ANNOUNCEMENTS

In its meeting on Monday, February 22, 1993, City Council will make nominations to fill vacancies on the following committee:

1. NEIGHBORHOOD MATCHING GRANTS FUND REVIEW TEAM

When Council approved the Neighborhood Matching Grants Fund Program on December 14, 1992, part of the process was to establish this review team. The responsibilities of this team will be to review applications and determine awards, twice per year, for grants between $3,000 and $25,000; to make site visits to become familiar with applicants and their proposals; and to act as an advisory group on issues affecting the Neighborhood Matching Grants Fund. This team will consist of seven members. One is to be a school system employee recommended by the Superintendent of the Charlotte-Mecklenburg School System. One member is to be a City staff representative recommended by the Manager's Office.

The other five appointments are to be made by City Council. Three are to be neighborhood representatives (i.e., neighborhood organization, community development corporation, business association), and two are to be non-profit sector representatives. Two neighborhood members and one non-profit member shall initially serve 3 year terms. Other terms and subsequent terms shall be for 2 years. Neighborhood and non-profit members shall serve only one full term.
KEY FACTS ABOUT CENTRAL DISTRICT PLAN PROCESS

- The Central District planning process began in 1988. A study group, consisting of 16 citizens, helped staff develop the plan. The planning processes for the four neighborhood plans within the Central District began in 1989; citizen groups also helped develop these plans.

- Three public hearings were held on the Central District Plan to solicit comments from citizens. Over 5,000 citizens were invited to attend each hearing, including all property owners affected by proposed downzonings. Similarly, separate public meetings were held for the four neighborhood plans.

- The Planning Commission's Planning Committee reviewed the plans over a six month period. This group toured the five subareas in the district and, in particular, visiting all properties proposed for rezoning that were considered controversial. The draft plans, dated January, 1992, highlight significant differences between the staff and the Planning Committee.

- In February, 1992 City Council held a public hearing on the plans. Over an eight month period following the hearing, the Planning and Public Works Committee reviewed the plans in detail. Many hours were spent discussing the plan. As part of the review, the Committee toured each subarea, focusing in particular on individual rezonings in which opposition or differences of opinion had been expressed. The pros and cons of each controversial rezoning were then discussed following the tours before recommendations were made.

- Within three to six months after the Central District Plan and four neighborhood plans are adopted by Council, staff will begin initiating rezonings proposed in the plans. As with all rezonings, public hearings will be held on these publicly initiated rezonings, providing a final opportunity to assess the merits of the rezonings.
KEY CENTRAL DISTRICT PLAN ISSUES DISCUSSED BY PLANNING AND PUBLIC WORKS COMMITTEE

- **CITY WITHIN A CITY EFFORT**
  - importance of Central District Plan as a foundation upon which to build the City Within A City Program
  - District Plan will help resolve land use issues, while the City Within A City program will address other needs in the inner city

- **CORRIDOR REVITALIZATION** (pages 16-17 in plan)
  - importance of having strong retail corridors in Central District, not only for inner-city residents, but for the stability of the whole community
  - damaging effect to older commercial corridors when commercial rezonings are approved in suburban locations; North Tryon cited as example
  - need for a commercial corridor overlay zone to address land use and design goals of corridor improvement program

- **INDUSTRIAL AREA REDEVELOPMENT** (pages 17-18)
  - need for City to do more to encourage existing and new business to stay in the central city to provide jobs for inner city residents and to maintain a healthy economic core

- **LAND USE AND ZONING CONFLICTS** (pages 10-13)
  - importance of rezonings to stabilize neighborhoods and corridors as a first step in the City Within A City effort
  - 1960's zoning has done damage to inner city

- **CHERRY SMALL AREA PLAN**
  - need to change some recommendations that were not reflected in the Planning Commission's approved plan; changes coincide with development plans proposed by Cherry Community Organization, Nations Bank, and the Community Development Department.
PLANNING AND PUBLIC WORKS COMMITTEE RECOMMENDATIONS

1. GOALS AND POLICIES SECTIONS OF CENTRAL DISTRICT PLAN

   COMMITTEE RECOMMENDATION:
   Adopt the goals and policies of the plan with the exception of strengthening the language for commercial corridor and industrial area redevelopment (pages 16-18) as modified in attachment 3B. Further, the Committee recommends that developing the corridor overlay district be a top planning priority.

2. SUBAREA RECOMMENDATIONS

   COMMITTEE RECOMMENDATION:
   Adopt the recommendations for subareas 1-5, including recommendations for controversial rezonings identified in attachment 3D. In addition, include the following rezoning:
   • Rezone the property on the northeast corner of Clement Avenue and 7th St from B-1 to R-5.

   Background of rezoning: During the Committee’s review, the owner of this corner property requested that her property be included as a proposed rezoning in the Central District Plan. A single family house is situated on the property, with an orientation toward Clement Ave. Changing the zoning from business to residential would protect the integrity of this residential street.

3. PLANS FOR VILLA HEIGHTS, CHERRY, WILMORE, AND REID PARK

   COMMITTEE RECOMMENDATION:
   Adopt these four neighborhood plans including the recommendations for controversial rezonings identified in attachment 3D.

4. AMENDMENTS TO PARK ROAD SMALL AREA PLAN

   COMMITTEE RECOMMENDATION:
   Amend the Park Road Small Area Plan in accordance with the recommendations of the plan produced by the neighborhood group (attachment 3E).

   Background: In 1982, City Council adopted the Park Road/Marsh Road Small Area Plan. Assessing adopted plans was part of the charge of the Central District planning process. During the review period, a group of Park Road residents, with the assistance of local land planners, prepared a plan that identifies specific densities for the corridor as well as proposals for trees, sidewalks, and other amenities and design considerations. Staff and the Planning Commission support the neighborhood group’s plan.
ITEM NO.

2. Approve Mr. Blansy's request but require that the copyright be assigned to the City of Charlotte as specified in the 1985 criteria.

3. Do not approve Mr. Blansy's request.

Clearances: Public Service and Information Department, Legal Department

Attachment No. 3

6. Recommend approval of the County's request to use the old Derby Downs site adjoining the Marion Diehl Center property for the construction of the Charlotte- Mecklenburg Senior Center contingent on the property being properly zoned for this use and authorize the City Manager to execute any necessary documents.

Staff Resource: Julie Burch

Options: Options for Council's consideration:

1. Approve the use of the Derby Downs site adjoining the Marion Diehl Center for the construction of the Senior Center. If necessary, the master lease agreement transferring park properties to the County will be amended to allow a non-park use.

2. Do not approve the use of the Derby Downs site adjoining the Marion Diehl Center for the construction of the Senior Centers. Staff would continue to pursue other sites with the County and Senior Centers representatives.

In 1984 the Charlotte- Mecklenburg Senior Centers, Inc. was founded as a non-profit service organization to provide services to seniors through its programs and association to other organizations.

- The centers' annual operating budget of $500,000 is funded by: Mecklenburg County, United Way, several federal government sources and their own fund raising programs.
Senior Centers is currently using the Fellowship Hall at Covenant Presbyterian Church. They would like to expand their activities and replace this leased space. They have raised approximately $1.7 million in a capital fund drive. Attached is a summary of the Senior Centers programs.

County and City staff have been working with their site committee to find a permanent site. Senior Centers has expressed a preference for a portion of County land in Randolph Road Park, near Billingsley Road, due to the proximity of human services agencies and existing bus routes. However, two athletic youth groups spent thousands of dollars developing the grounds at the Billingsley Road site and have expressed strong opposition about this site to the County Commission.

The alternate site on Marion Diehl Center property would occupy approximately three acres of the 65 acre tract of land. A map is attached.

The Marion Diehl Center was transferred to the County under the Interlocal Agreement for Parks consolidation. Park properties conveyed to the County must continue to be used for park and recreation purposes unless the City concurs with the proposed use. The County Manager's Office asked that the City approve the use of the proposed site.

The inclusion of the Senior Center on this tract of land will not prevent the Marion Diehl Center complex from future expansion. It would impact approximately half of the old Derby Downs site. No other City uses have been envisioned for this land.

The use of this site as a Senior Center may require rezoning from R-4 to R-17 MF or Institutional as referenced in the attached memo from the Planning Director.
The proximity of the two buildings would allow for common access from Tyvola Road and shared parking. Senior Centers could also utilize the aquatic facilities at the Marion Diehl Center as an added activity to their program.

**Transit Need**

Senior Centers' representatives believe that in order for this site to be successful, bus service must be provided.

- Extension of the transit service along Tyvola Road is estimated to cost $83,000 annually.
- Service would need to begin around spring 1994 to coincide with the new center opening.

City staff recognizes the need for bus service for this facility. However, we are not recommending Council commit to expanded bus service until the larger policy issue of future transit service and financing is resolved.

**Request for Traffic Signal**

Senior Centers has requested a traffic signal at the proposed facility entrance on Tyvola Road. If Council approves use of the property, staff has committed to review the need for a signal after the Center is in operation.

**Funding**

No funds are needed to locate Senior Center at the old Derby Downs site.

**Clearances**

Staff of the Planning Commission, CDOT, and Engineering/Real Estate have reviewed and concur with this request.

Attachment No. 4
The Charlotte Mecklenburg Senior Centers, Inc. provide a broad spectrum of services and programs for all adults age 55+. In FY 90/91, the Charlotte Mecklenburg Senior Centers, Inc. supported over 26,000 seniors throughout Mecklenburg County with 64,000 units of service. A unit of service is defined as one service such as a health screening, job placement, or counseling session.

Charlotte Mecklenburg Senior Centers, Inc. programs are as follows:

1. **Health and Wellness**: Monthly health screenings are provided, such as cholesterol, blood sugar level, glaucoma and podiatry. Weight loss clinics, health fairs, and nutrition classes are offered. Beginner and intermediate physical fitness classes, water aerobics, and swimming round out a multifaceted program for maintaining or regaining good health.

2. **Education**: Twenty to thirty classes quarterly provide educational opportunities ranging from oil painting, bridge and dance to foreign languages and computer programming. These classes are offered in six locations throughout Charlotte.

3. **Employment**: The employment program offers job counseling, workshops, training, and job placement for those older adults needing to work to supplement their retirement income.

4. **Senior Aides Project**: This program places seniors in non-profit agencies to intern, learn a new skill, or regain confidence in themselves before entering the work force. Funded by the Federal government by a grant, this program pays the intern but no funds are given to the Senior Center for the administration of the grant.

5. **Retired Senior Volunteer Program (RSVP)**: This project recruits seniors for volunteer placement throughout greater Charlotte in areas of human services, crisis intervention, cultural heritage, health care, and other various community organizations.

6. **Friendly Visitor Program**: This program pairs volunteers age 18+ with confined older adults 55+ to prevent physical and mental deterioration by increasing the interaction between the frail older adult and their community and neighborhood.

7. **Socialization**: Dances, social functions, bus trips, and seasonal parties give the seniors the opportunity to meet new people and make new friends.

8. **Information and Agency Access**: Community agencies and organizations like Legal Services for the Elderly, S H I I. P. (Insurance Counseling), C H I S S. (Housing Options), and income tax counselors provide assistance to seniors. Agencies offer their area of expertise at the Senior Center regularly. Seniors requiring information, publications or assistance can be helped at the Senior Center.

9. **Senior Center Outreach**: Educational programs and supportive services are provided through the Senior Center to older adults in eighteen senior nutrition sites, churches, and community centers.

10. **Say Y.E.S. (Youth and Elder Services)**: Intergenerational programs are provided to link youth with older adults. Linkages include Mecklenburg County Schools, private schools, and week day schools.

11. **Special Projects**: Operation Heat Fan Relief, funded by Duke Power, provides the Senior Center with fans to distribute to those without air conditioning. A special grant from students at CPCC bought peep holes to install in older adults' homes for security.
TO Kent Winslow  
Real Estate Supervisor

FROM Martin R. Cramton, Jr.  
Planning Director

SUBJECT Charlotte-Mecklenburg Senior Center

My staff has discussed this proposed project with representatives from the Mecklenburg County Park and Recreation Department, the Charlotte Department of Transportation and the City of Charlotte Engineering Department. It is our understanding that, based upon present and projected usage, there is a need for a permanent Senior Center in lieu of using a fellowship hall at one of the churches.

The Planning staff believes that these two facilities (and their respective programs) are compatible. The proximity of these two buildings would allow for a common access from Tyvola Road and shared parking (with the Senior Center providing 100-150 parking spaces). There is the possibility that the aquatic center at the Marion Diehl Recreation Center could be utilized, frequently, by the seniors from the Senior Center. The Planning staff understands that this proposed site would not be needed for any future expansion of the Marion Diehl Recreation Center complex.

This proposed site, previously used for soap box derby racing, is adjacent to the Marion Diehl Recreation Center - Special Populations and Senior Citizens. This site is accessible from Tyvola Road and within a reasonable driving distance of most of the residents in Charlotte-Mecklenburg. A representative of C-DOT indicated that the automobiles generated by the use of this facility would have no significant traffic impact on Tyvola Road. There is a possibility that public transit would be provided to this facility from throughout the county. Therefore, consideration should be given to improving the existing entrance in order to accommodate the buses and the additional automobiles. An alternative would be to construct a better entrance from Tyvola Road and close the existing S curve entrance.

It should be noted that this property is presently zoned R-4. A representative of the Charlotte-Mecklenburg Building Standards Department has indicated it is possible that this site would need to be rezoned to R-17MF or Institutional in order to accommodate this proposed facility. A government (publicly-owned) building less than 12,500 square feet would be allowed in the R-4 district.
Separation Is Destructive

Annexation, consolidation may be best hope for cities

Charlotte was allowed to expand, to follow its suburbs and keep the middle class — both white and black — within the city, paying its taxes, running its government and solving its problems.

By GENE MARLOWE

America couldn't have done a better job of destroying its cities if someone had planned it.

For 40 years, the United States has been systematically dismantling cities as viable places, and nothing the national Clinton administration has done is likely to reverse that trend.

Enterprise zones? Urban job corps? Tenant ownership? More money to combat crime and drugs? Those won't make a dent against America's urban problem — which was created by decades of government policies that encouraged suburbs, not urban cores.

The federal government unwittingly contributed to the cities' demise by providing mortgage guarantees and tax breaks used primarily by people moving to the suburbs and by pouring hundreds of billions of dollars into the roads and highways to take them there.

To make good their escape from the city and its problems, the new suburbs often passed laws prohibiting the city's city from expanding — condemning it to a future as an economic and racial ghettos.

The nation sealed the fate of the great cities of the Northeast and Midwest. In the South and Southwest, where fewer anti-annexation laws were passed, cities have far brighter prospects.

But Mr. Rusk, an expert on cities and why so many are dying, offers a contrast between Charlotte and Cleveland as an example.

Their metropolitan populations are roughly the same — but their prospects could not be more different.

Nobody would argue that Charlotte doesn't have problems, but they are not those of Cleveland.

Charlotte's metropolitan area has gained 600,000 people in the last 40 years, Cleveland's, 700,000. Both are roughly 20 percent black, metropolitan.

But there the similarities end.

Charlotte has grown, capturing nearly half of the growth of its metropolitan area. The population of Cleveland has shrunk, with most of the growth of its metropolitan area coming from people shifting to the city.

Charlotte's residents are prosperous, per capita income in the city is 118 percent that of the U.S. In Cleveland, per capita income is only 62 percent of that in the suburbs.

The difference Charlotte was allowed to expand, to follow its suburbs and keep the middle class — both white and black — within the city, paying its taxes, running its government and solving its problems.

Mr. Rusk can make dozens of such comparisons.

"The pursuit of the American dream — the building of suburbs like Atlanta — has also created the American city. The city, decaying, poverty-stricken, racially impacted central cities," he said, "has created a form of urban sprawl that is unmatched in any other advanced nation."

Mr. Rusk, a former mayor of Albuquerque, N.M., has documented the woes of the downtown and their problems, City Without Schools, will be published in February by the Smithsonian and Johns Hopkins University Press.

Mr. Rusk says the remedies that politicians are talking about will not work. Jack Kemp wants to "empower" public housing tenants. The nation's mayors are beating the drum for federal aid.

"Basically, all the same concept — leave people in place and build from within. It isn't going to work. My research shows that no community has begun its downward slide in terms of growing poverty and growing minority concentration and growing gaps between the suburbs and the city — no community has reversed that trend."

Trying to rebuild the ghettos won't solve anything, he said. "When people there are successful — as so many have been — it usually doesn't help because they get out — as is only sensible."

Mr. Rusk believes the solution is to copy successful cities and make a city the real city — the whole metropolitan area. It can be done through aggressive annexation or consolidation.

The result is less racial and economic segregation, more dispersed public housing, and better lives for the disadvantaged. Studies show that when people leave inner-city ghettos their income and educational levels rise. But bringing the metropolitan areas back into the cities at this late date won't be easy. Suburbs usually don't want any part of the cities, and the feeling is often mutual. The inner-city politicians who run cities see consolidation as a white plot.

"This is toughest, toughest, toughest political problem in the country," Mr. Rusk said.

Gene Marlowe grew up in Wilmington and graduated from New Hanover High School. He writes for Media General News Service in Washington.
Big not better, corporations decide

Giants opt to shrink, let workers think

By STEPHAN PATRICK

NEW YORK — General Motors Corp. alone has terminate thousands of jobs and cuts the chairman. IBM spends more than $11 billion in new equipment, and its stock shares slide. Sears, Roebuck & Co. allowances. southwest business casuals are worn by 20,000 employees. American Express Co. loses nearly 1 million card customers and the chairman steps down.

On the surface, 1995 appeared to be a difficult year for the corporations America. Fortune 500 poll performed a bloodletting that was steady and unsurprisingly.

But the headlines masked a positive trend among the corporations whose troubles spilled into public view. A dozen of or even less company seeking to compete in the 1990s, change is in full force.

From the biggest manufacturers down, U.S. companies are radically redesigning themselves, spending hundreds of millions of dollars on reorganizations and acquiring three-tiered management structures.

What sets the new corporate hierarchy is the industry. The chairman's role has changed in the companies that have extensive customer contact. GM's chairman, John F. Smith, is no longer involved in the day-to-day operations. Instead, he now oversees the entire corporation.

In management, teams, instead of individuals, are making decisions. Business units are being restructured to reflect the needs of the customer. For example, IBM's division has been restructured to focus on customer needs.

The critical organizational team has become the key to success. It is now more crucial than ever to have a business experience that focuses on the customer.

In management, teams, instead of individuals, are making decisions. Business units are being restructured to reflect the needs of the customer. For example, IBM's division has been restructured to focus on customer needs.

The critical organizational team has become the key to success. It is now more crucial than ever to have a business experience that focuses on the customer.

The new way

In the new "functional" structure, specialized workers are grouped in specific products, treating the customer as a unit. IBM, for example, is now structured around specific products instead of the traditional geographical lines.

The new way

In the new "functional" structure, specialized workers are grouped in specific products, treating the customer as a unit. IBM, for example, is now structured around specific products instead of the traditional geographical lines.

The old way

In the old "functional" structure, a chairman presided over a large corporation and the board. Today, the chairman is more like a CEO, focused on making decisions and not necessarily managing the day-to-day operations.

The old way

In the old "functional" structure, a chairman presided over a large corporation and the board. Today, the chairman is more like a CEO, focused on making decisions and not necessarily managing the day-to-day operations.

Changing

Giants opt to shrink, let employees think

Continued from page 2C

IBM's General Electric, AT&T and others — reflect how long-standing corporate structures have been altered to meet the needs of the new millennium. The emphasis is on flexibility, responsiveness and customer service.

The critical organizational team has become the key to success. It is now more crucial than ever to have a business experience that focuses on the customer.

The critical organizational team has become the key to success. It is now more crucial than ever to have a business experience that focuses on the customer.

"What have we seen is the real change of what we call the deconstruction," said David Neeleman, president of Delta Air Lines. "It's been a big change, and it's been effective in terms of giving the customer what they want."

"In management, teams, instead of individuals, are making decisions. Business units are being restructured to reflect the needs of the customer. For example, IBM's division has been restructured to focus on customer needs.

"You have to establish a rock-solid foundation between the customer and the employee and the performance object is not just the company," said Paul Callahan, a management consultant with McKinsey & Co.

To do that, companies are abandoning the traditional hierarchical approach in which orders come from above and are then handed down. This is a major change, according to McKinsey's David Neeleman, who is in the midst of developing a new model for organizing the company.

"You need to get them to think about things in a different way."

The leadership hierarchy has not just been a hierarchy of reporting," he added. "It's a hierarchy of career progression.

Xerox's new factory in Webster, N.Y., a joint venture with United Technologies Corp., is seen as a model for the future of manufacturing. The factory is designed to be more customer-focused than ever before.

"Ten years ago we could have been out of business," said Charles D. F. Kingston, senior vice president of Xerox manufacturing, who has been with the company for 20 years. "We didn't change anything, we wouldn't be here today.

LOW COST LIFE INSURANCE

Monthly Premiums

<table>
<thead>
<tr>
<th>Monthly Premium</th>
<th>30 Days</th>
<th>60 Days</th>
<th>90 Days</th>
<th>120 Days</th>
</tr>
</thead>
<tbody>
<tr>
<td>$16.00</td>
<td>$16.00</td>
<td>$16.00</td>
<td>$16.00</td>
<td>$16.00</td>
</tr>
<tr>
<td>$18.00</td>
<td>$18.00</td>
<td>$18.00</td>
<td>$18.00</td>
<td>$18.00</td>
</tr>
<tr>
<td>$20.00</td>
<td>$20.00</td>
<td>$20.00</td>
<td>$20.00</td>
<td>$20.00</td>
</tr>
<tr>
<td>$22.00</td>
<td>$22.00</td>
<td>$22.00</td>
<td>$22.00</td>
<td>$22.00</td>
</tr>
<tr>
<td>$24.00</td>
<td>$24.00</td>
<td>$24.00</td>
<td>$24.00</td>
<td>$24.00</td>
</tr>
<tr>
<td>$26.00</td>
<td>$26.00</td>
<td>$26.00</td>
<td>$26.00</td>
<td>$26.00</td>
</tr>
<tr>
<td>$28.00</td>
<td>$28.00</td>
<td>$28.00</td>
<td>$28.00</td>
<td>$28.00</td>
</tr>
<tr>
<td>$30.00</td>
<td>$30.00</td>
<td>$30.00</td>
<td>$30.00</td>
<td>$30.00</td>
</tr>
</tbody>
</table>

This advertisement is to show any of these securities. The effect of any costs are unknown.
4 Appointed by Mayor (M)  
7 Appointed by Council (C)  

---

**CITIZENS OVERSIGHT COMMITTEE FOR CABLE TELEVISION**  
(11 Members)

Membership - Original appointments were made to expire on a staggered basis - one and two-year terms. Terms thereafter are for two years. A non-voting membershail shall be appointed by the Cable Company(ies).

Responsibilities - The committee shall: (1) Review the needs of public access users;  
(2) Study the need to use a portion of the cable franchise fee for public, education, and access; (3) Promote public access; (4) Advise the franchisee(s) on service to subscribers;  
(5) Monitor consumer service standards; (6) Oversee cable television services; (7) Hold public hearings as needed.

<table>
<thead>
<tr>
<th>MEMBER</th>
<th>DIST.</th>
<th>ORIGINAL APPTMT.</th>
<th>RE-APPTMT.</th>
<th>TERM</th>
<th>EXPIRES</th>
</tr>
</thead>
<tbody>
<tr>
<td>(C)Glenda B. Durell W/F</td>
<td>7</td>
<td>09/24/90</td>
<td>01/14/91</td>
<td>2 yrs.</td>
<td>03/31/93</td>
</tr>
<tr>
<td>(C)John Jennings B/M</td>
<td></td>
<td>09/24/90</td>
<td>01/13/92</td>
<td>2 yrs.</td>
<td>03/31/94</td>
</tr>
<tr>
<td>(C)David S. Cayer W/H</td>
<td></td>
<td>01/27/92</td>
<td>01/13/92</td>
<td>2 yrs.</td>
<td>03/31/94</td>
</tr>
<tr>
<td>(C)Richard Scott Sahlie W/M</td>
<td></td>
<td>01/27/92</td>
<td>01/13/92</td>
<td>2 yrs.</td>
<td>03/31/94</td>
</tr>
<tr>
<td>(H)Victoria B. Cleave B/F</td>
<td>2</td>
<td>04/30/91</td>
<td>01/14/92</td>
<td>2 yrs.</td>
<td>03/31/93</td>
</tr>
<tr>
<td>(H)Milton D. Moss W/M</td>
<td>2</td>
<td>10/11/91</td>
<td>04/14/92</td>
<td>2 yrs.</td>
<td>03/31/94</td>
</tr>
<tr>
<td>(H)Patricia Williamson</td>
<td>3</td>
<td>10/31/89</td>
<td>04/14/92</td>
<td>2 yrs.</td>
<td>03/31/94</td>
</tr>
<tr>
<td>(C)Wayne K. Brown B/B</td>
<td>6</td>
<td>07/27/92</td>
<td></td>
<td>Unexp.</td>
<td>03/31/93</td>
</tr>
<tr>
<td>(C)*Phillip Levenson W/M</td>
<td>6</td>
<td>04/24/89</td>
<td>01/14/91</td>
<td>2 yrs.</td>
<td>03/31/93</td>
</tr>
<tr>
<td>(H)William R. Tucker W/M</td>
<td>3</td>
<td>12/30/92</td>
<td></td>
<td>Unexp.</td>
<td>03/31/93</td>
</tr>
<tr>
<td>(C)Lloyd Scher W/M</td>
<td>4</td>
<td>07/22/91</td>
<td>01/13/92</td>
<td>2 yrs.</td>
<td>03/31/94</td>
</tr>
</tbody>
</table>

*Chairman

Revised 01/04/93
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

Please complete each section

FULL NAME ________________________________  OFFICE OF CITY CLERK
                                    (please print or type)
                                                    Mr  Mrs
                                            Ms  Miss

HOME ADDRESS ________________________________  ZIP ___________

BUSINESS ADDRESS ________________________________  ZIP ___________

HOME PHONE (704) ____________________  BUSINESS PHONE (704) __________________

SPOUSE'S NAME ________________________________  SPOUSE'S EMPLOYER __________________

                  Office--Mapping  SPOUSE'S TITLE ________________

PLEASE INDICATE Council District # 6  Date of Birth 17 January, 1964

MALE  BLACK  BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN
FEMALE  WHITE  Citizens Oversight Committee for Cable Television
SINGLE  INDIAN
MARRIED  HISPANIC

OTHER

EDUCATION (including degrees completed)  West Charlotte Senior High School, 1982;

CURRENT EMPLOYER  Mecklenburg County Board of Elections

TITLE  Voting Technician  YEARS IN CURRENT POSITION 4

DUTIES  Assist the board in organizing and conducting local, state, and
              federal elections. Help with the location of new voting sites. Program AVMs.

OTHER EMPLOYMENT HISTORY  Cataloging Assistant, Duke University Law Library.
               Student Coordinator, Granville Towers Dining Service, UNC-CH.

DO NOT SUBMIT RESUMES (over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

FCC Licensed Radio Announcer, Enjoy following the goings on of local government. Running, gardening.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC RELIGIOUS AND POLITICAL ACTIVITIES

Member, First Presbyterian Church, Charlotte, NC, since 1977.
Volunteer work for Mecklenburg County Democratic Party.

PAST PROFESSIONAL ORGANIZATIONS CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

West Charlotte Civitans, Amnesty International.

COMMENTS

I think this would be an enjoyable way to serve the community.

AFFIRMATION OF ELIGIBILITY

To your knowledge has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes______ No______ X______ If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes______ No______ X______ If yes, please attach explanation of the nature of the conflict

I certify that the facts contained in this application are true and correct to the best of my knowledge I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you

This form will be retained on file for one year and must be updated after that, otherwise, it will be removed from the active file

A personal contact with a City Councilmember is recommended

RETURN COMPLETED FORM TO

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature

Date 4 January 1993

DO NOT SUBMIT RESUMES

City Clerk
1992
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

Please complete each section

FULL NAME BENJAMIN CLINTON BROWN
(please print or type)

HOME ADDRESS 6701 WOODTHRUSH DR. CHARLOTTE, NC

BUSINESS ADDRESS 7621 LITTLE AVE. SUITE 516 CHARLOTTE, NC

HOME PHONE (704) 531-8380 BUSINESS PHONE (704) 541-6600

SPouse's NAME N/A SPouse's EMPLOYER

PLEASE INDICATE Council District # 5 Date of Birth June 6, 1964

MALE XX BLACK BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE ___ WHITE XX Cable Oversight Committee

SINGLE ___ INDIAN

MARRIED ___ HISPANIC

OTHER

EDUCATION (including degrees completed) B.A. - Communications, ASBURY COLLEGE, Wilmore, Kentucky

CURRENT EMPLOYER CREATIVE SPORTS

TITLE ASSOCIATE PRODUCER YEARS IN CURRENT POSITION 3

DUTIES Coordinate, shoot, write and edit Video features for the Charlotte Hornets, various Colleges and NASCAR Racing. Maintain 20,000 Volume Videotape Library.

OTHER EMPLOYMENT HISTORY Freelanced for two years with ABC Sports, New York Working on various live sporting events. Freelance Online Editor for Video Post & Graphics, Dayton, OH

DO NOT SUBMIT RESUMES
INTERESTS/SKILLS/AREAS OF EXPERTISE

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
For the past three years I have been involved with First Alliance Church, Charlotte, as a part-time pianist and regular youth counselor/spo

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

COMMENTS I have been involved with Cable and Public Access since I was 15, and that is a big reason I'm in the field today. My first job out of college was with ABC network and my career has brought me to Charlotte where I deal daily with the Hornets and various NASCAR personalities. I am looking forward to being able to give something back and serve the community.

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes_____  No  XX  If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes_____  No  XX  If yes, please attach explanation of the nature of the conflict

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that, otherwise, it will be removed from the active file.

A personal contact with a City Councilmember is recommended

RETURN COMPLETED FORM TO
Office of the City Clerk
600 East Fourth Street
Charlotte NC 28202-2857

Signature
Date

DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

Please complete each section.

FULL NAME Ruble Chandler
(please print or type)

HOME ADDRESS

BUSINESS ADDRESS

HOME PHONE (704) 544-1381

SPOUSE'S NAME

PLEASE INDICATE Council District #

MALE ❌ BLACK ❌

BORDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE ⧫ WHITE ⧫

Citizens Oversight Commission For Cable TV

SINGLE ⧫ INDIAN ⧫

Zoning Board of Adjustment

MARRIED ⧫ HISPANIC ⧫

Parks & Recreation

OTHER ⧫ Airport Commission

EDUCATION (including degrees completed)

B.A. Psychology; M.A. Sociology; Ed.D. in Educational Administration and Planning: Studied further in Jamaica, West Indies. Produced Television programs for children.

CURRENT EMPLOYER

Independent Consultant

TITLE Consultant

YEARS IN CURRENT POSITION

DUTIES

Review media events with emphasis on its impact on children, elderly and minorities.

OTHER EMPLOYMENT HISTORY

Teacher: Researcher in Atlanta, Ga. Fund Raiser for small organizations and Black Colleges in S.C., N.C., Ga., Ala.

DO NOT SUBMIT RESUMES
INTERESTS/SKILLS/AREAS OF EXPERTISE

Public service. With strong emphasis on media. As a community activist I have personally
an educational- social and militant. I believe it is to act in behalf
of the citizens in our beautiful city to keep rates fair and equitable.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC - RELIGIOUS AND POLITICAL ACTIVITIES

Afro-American Coalition for Education, NAACP, Amer. Soc'y of Army

PAST PROFESSIONAL ORGANIZATIONS, CIVIC RELIGIOUS AND POLITICAL ACTIVITIES

Sister Case, SC ACHR, Commission on Camp; Campbell, Neighborhood
Fellowship, NAACP, Urban League: NAII, fs, Baptist Women's Club,
SC Cultural Arts fellow

COMMENTS

I am committed to working with a Public Union
Board. I have previous experiences and am willing
to be in attendance and represent my district and the

AFFIRMATION OF ELIGIBILITY

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against
you in any jurisdiction?

Yes [ ] No [X] If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially
discharging your duties as an appointee of the City Council?

Yes [ ] No [X] If yes, please attach explanation of the nature of the conflict

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation
of all statements contained herein and the references listed above to give you any and all information concerning my qualifications
and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any
damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that, otherwise it will be removed from the active
file

A personal contact with a City Councilmember is recommended.

RETURN COMPLETED FORM TO

Office of the City Clerk
600 East Fourth Street
Charlotte NC 28202-2857

Signature

Date

DO NOT SUBMIT RESUMES

City Clerk
1992
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

Please complete each section

FULL NAME    Edna Curtis Moss      Mr    Mrs    Ms    Miss
(please print or type)

HOME ADDRESS    1768 Magnolia Ave. Charlotte NC    ZIP 28205

BUSINESS ADDRESS 44 Providence Road (Box 3649) Charlotte, ZIP 28286

HOME PHONE (704) 537-1292    BUSINESS PHONE (704) 372-8230

PLEASE INDICATE    Council District # 1    Date of Birth    2/2/50

MALE    BLACK    BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE  WHITE    

SINGLE    INDIAN

MARRIED    HISPANIC

EDUCATION (including degrees completed)

CURRENT EMPLOYER    Intensive Healthcare

TITLE    Vice President    YEARS IN CURRENT POSITION 16

DUTIES    Sales, Public Relations, Resource to General Offices

OTHER EMPLOYMENT HISTORY    Six years

Mercy Hospital - Supervisor

Broughton Hospital - Supervisor

DO NOT SUBMIT RESUMES
INTERESTS/SKILLS/AREAS OF EXPERTISE
Community health, elementary education, American Lung Association

CURRENT PROFESSIONAL ORGANIZATIONS CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
American Nurses Association, IC Nurses Association, American Lung Association, Red Cross Disaster Committee

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Board of Directors Holy Angels, Human Rights Commission, Howell Creek Aging Resources Network, Peace Line, American Legion Association

COMMENTS
I believe cable television will increase in influence on our community. We need to assure its impact will be positive.

AFFIRMATION OF ELIGIBILITY
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes ________ No ________ If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes ________ No ________ If yes, please attach explanation of the nature of the conflict

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that, otherwise, it will be removed from the active file.

A personal contact with a City Councilmember is recommended.

RETURN COMPLETED FORM TO
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature
Date

DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

OFFICE OF CITY CLERK

Please complete each section

FULL NAME Curtis Wright (please print or type) Mr [ ] Ms [ ] Mrs [ ]
HOME ADDRESS 1542 Wilmore Dr Charlotte N.C ZIP 28203
BUSINESS ADDRESS
HOME PHONE (704) 373-0773 BUSINESS PHONE ( )
SPouse’s NAME Bontta Wright SPouse’s EMPLOYER Southeastern Metal SPouse’s TITLE Production Assembler
PLEASE INDICATE Council District # 3 Date of Birth 5 July 36
MALE [ ] BLACK [ ] BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN
FEMALE [ ] WHITE [ ] Oversight Committee for Cable Vision
SINGLE [ ] INDIAN [ ]
MARRIED [ ] HISPANIC [ ]
OTHER [ ]
EDUCATION (including degrees completed) Byrns College

CURRENT EMPLOYER Charlotte Mecklenburg School Board
TITLE Bus Driver YEARS IN CURRENT POSITION
DUTIES to drive the children to and from school safely and on time.
OTHER EMPLOYMENT HISTORY Produce and host TV show Curtis Wright and the Family

DO NOT SUBMIT RESUMES
INTERESTS/SKILLS/AREAS OF EXPERTISE
Reu Curtis Wright (minister)
Christian Motorcylest's Association; Ventriloquist & Magicians; Juggler

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Real Estate Broker, Curtis Wright Family Ministry
A member of I.R.R (Individual Ready Reserve)

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

COMMENTS

AFFIRMATION OF ELIGIBILITY
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes ☑ No If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes ☑ No ☑ If yes, please attach explanation of the nature of the conflict

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from any liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that, otherwise, it will be removed from the active file.

A personal contact with a City Council member is recommended

RETURN COMPLETED FORM TO
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature

Date 30 Dec. 92

DO NOT SUBMIT RESUMES
4 Appointed by Council (C)
2 Appointed by Mayor (M)
6 Appointed by County (Y)

HISTORIC LANDMARKS COMMISSION
(12 Members)

Membership - Terms are for three years. A majority of the members must have demonstrated special interest, experience, or education in history or architecture. The President of the Mecklenburg Historical Association serves as a non-voting, ex-officio member. No member may serve more than two consecutive full terms, or no more than six years.

Responsibilities - To ensure the preservation of any property that embodies elements of the cultural, social, economic, political, or architectural history of Charlotte and Mecklenburg County for the education, pleasure, and enhancement of the residents of the City and County.

<table>
<thead>
<tr>
<th>MEMBER</th>
<th>DIST.</th>
<th>ORIGINAL APPTMT.</th>
<th>RE-APPTMT.</th>
<th>TERM</th>
<th>EXPIRES</th>
</tr>
</thead>
<tbody>
<tr>
<td>(C)James VanOrsdel W/M</td>
<td>4</td>
<td>04/27/92</td>
<td></td>
<td>Unexp.</td>
<td>07/16/93</td>
</tr>
<tr>
<td>(M)Van Turner Hill W/M</td>
<td>6</td>
<td>02/12/91</td>
<td>07/01/92</td>
<td>3 yrs.</td>
<td>07/16/95</td>
</tr>
<tr>
<td>(C)Louis A. Bledsoe W/M</td>
<td>5</td>
<td>07/23/90</td>
<td>07/22/91</td>
<td>3 yrs.</td>
<td>07/16/94</td>
</tr>
<tr>
<td>(C)Allen L. Brooks W/M</td>
<td>3</td>
<td>11/23/87</td>
<td>07/22/91</td>
<td>3 yrs.</td>
<td>07/16/94</td>
</tr>
<tr>
<td>(C)James P. Hammond W/M</td>
<td>5</td>
<td>02/24/86</td>
<td>07/27/87</td>
<td>3 yrs.</td>
<td>07/16/93</td>
</tr>
<tr>
<td>(M)Robert T. Drakeford B/M</td>
<td></td>
<td>07/01/92</td>
<td></td>
<td>Unexp.</td>
<td>07/16/94</td>
</tr>
<tr>
<td>(Y)Marcia A. Hart W/F</td>
<td></td>
<td>07/13/92</td>
<td></td>
<td>3 yrs.</td>
<td>07/31/95</td>
</tr>
<tr>
<td>(Y)J. Christopher Oates W/M</td>
<td></td>
<td>07/13/92</td>
<td></td>
<td>3 yrs.</td>
<td>07/31/95</td>
</tr>
<tr>
<td>(Y)Milton Grenfell W/M</td>
<td>6</td>
<td>07/20/87</td>
<td>07/09/89</td>
<td>3 yrs.</td>
<td>07/16/93</td>
</tr>
<tr>
<td>(Y)Billie Hendrix W/F</td>
<td></td>
<td>07/20/87</td>
<td>07/09/90</td>
<td>3 yrs.</td>
<td>07/16/93</td>
</tr>
<tr>
<td>(Y)Shirley A. Rico W/F</td>
<td>6</td>
<td>07/18/88</td>
<td>07/01/91</td>
<td>3 yrs.</td>
<td>07/31/94</td>
</tr>
<tr>
<td>(Y)P. Thornton Withers W/M</td>
<td></td>
<td>07/01/91</td>
<td></td>
<td>3 yrs.</td>
<td>07/31/94</td>
</tr>
</tbody>
</table>

Chairman Revised 07/23/92
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

Please complete each section

FULL NAME_ Michael Shaun Cole
(please print or type) Mr _ X__ Mrs ___

HOME ADDRESS_ 3942 Meadowridge Drive, Charlotte, NC ZIP 28226

BUSINESS ADDRESS_ 417 East Boulevard, Suite 206, Charlotte, NC ZIP 28203

HOME PHONE_ (704) 542-5731 BUSINESS PHONE_ (704) 376-1555

SPouse's NAME_ Beverly Green Cole SPOUSE'S EMPLOYER_ Nursing student at CPCC

PLEASE INDICATE_ Council District # 7 Date of Birth_ 6-11-56

MALE_ X__ BLACK_ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE_ WHITE_ X__ Charlotte-Mecklenburg Historic Landmarks Commission

SINGLE_ INDIAN_ 

MARRIED_ X__ HISPANIC_ 

OTHER_ 

EDUCATION (including degrees completed) Bachelor of Environmental Design in Landscape Architecture - North Carolina State University - 1979

CURRENT EMPLOYER_ Cole Jenest

TITLE_ Partner_ YEARS IN CURRENT POSITION_ 5

DUTIES_ Land planning, landscape architecture, marketing and firm management

OTHER EMPLOYMENT HISTORY_ Director of Land Planning - Principal Associate, Odell Associates 1979-1988

DO NOT SUBMIT RESUMES
INTERESTS/SKILLS/AREAS OF EXPERTISE  Planning, zoning and land use issues

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

American Society of Landscape Architects, Member, NCASLA, Member, American Planning
Association, National Trust for Historic Preservation, Charlotte Chamber of Commerce -
Land Use Committee, Forest Hill Church - Building Committee, Member

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

NCSU School of Design Foundation, Inc., Member, Plaza-Midwood Neighborhood Association,
President, NCASLA Executive Committee, Member-at-Large

COMMENTS

AFFIRMATION OF ELIGIBILITY

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes_______ No_______ X If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes_______ No_______ X If yes, please attach explanation of the nature of the conflict

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that, otherwise, it will be removed from the active file.

A personal contact with a City Council member is recommended

RETURN COMPLETED FORM TO

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature

Date

December 7, 1992

DO NOT SUBMIT RESUMES

City Clerk
1992
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

Please complete each section

FULL NAME Roger Allen Dahmert
(please print or type)

Mr. X Mrs.
Ms. Miss

HOME ADDRESS 2108 Charlotte Drive, Charlotte, North Carolina
ZIP 28203

BUSINESS ADDRESS 211 N. Tryon Street, Charlotte, North Carolina
ZIP 28202

HOME PHONE (704) 333-7657 BUSINESS PHONE (704) 334-2110

SPOUSE'S NAME Nancy L. Williams SPOUSE'S EMPLOYER Duke Power Company

SPOUSE'S TITLE Compensation Consultant

PLEASE INDICATE Voting Precinct # District # Date of Birth 5/5/49

MALE X BLACK BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN:

FEMALE WHITE Historic District Commission

SINGLE INDIAN Board of Zoning Appeals

MARRIED X HISPANIC

OTHER

EDUCATION (including degrees completed) Kent State University, Bachelor of Architecture (1974)

CURRENT EMPLOYER Hepler Hall Dahmert Architects, PA

TITLE Principal YEARS IN CURRENT POSITION 0 33

DUTIES Marketing, Project Development, Project Management, Planning, Design


(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

_________________________________________________________

_________________________________________________________

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Charlotte Section AIA; Elder, Covenant Presbyterian Church; Property Committee Chairman, Covenant Presbyterian Church

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Chairman, Dilworth Jubilee; Chairman, Dilworth Criterion (2 years).

COMMENTS.

_________________________________________________________

AFFIRMATION OF ELIGIBILITY
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes_____ No____ If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes_____ No____ If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that, otherwise, it will be removed from the active file.

A personal contact with a City Council member is recommended.

RETURN COMPLETED FORM TO
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature ____________________________
Date ______/____/____

PLEASE DO NOT SUBMIT RESUMES

RECEIVED

JUL 12 1991

OFFICE OF CITY CLERK
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME  Jacqueline Belinda Faulkner  Mr  __________  Mrs  __________  Ms  ________  Miss  X

HOME ADDRESS  1806 Mc Allister Drive, Charlotte, North Carolina  ZIP  28216

BUSINESS ADDRESS  Kennedy Center, 3114 Bank Street, Charlotte, NC  ZIP  28203

HOME PHONE (704) 392-8406  BUSINESS PHONE (704) 343-6050

SPOUSE’S NAME  ____________________________  SPOUSE’S EMPLOYER  ____________________________

SPOUSE’S TITLE  ____________________________

PLEASE INDICATE  Voting Precinct #  16  District #  2  Date of Birth  2-8-66

MALE  ________  BLACK  X  BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE  X  WHITE  Certified Development Corporation

SINGLE  X  INDIAN  Citizen’s Advisory Comm. Conventions & Visitors Bureau

MARRIED  HISPANIC  HISTORICAL LANDMARKS

OTHER  

EDUCATION (including degrees completed)  Bachelor of Arts, University of North Carolina at

Chapel Hill

CURRENT EMPLOYER  UPS  

TITLE  ____________________________  YEARS IN CURRENT POSITION  1

DUTIES

OTHER EMPLOYMENT HISTORY  Mecklenburg County Board of Elections, NCNB National Bank of Florida

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE  Community Involvement, Writing, Athletic Events

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

NC Minority Business Enterprise Coordinator's Network, Carolinas Minority Supplier Development Councils, Inc., UNC-CH Alumni Association

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

Tampa Bay Urban Bankers Association, Bay Area Alumni Association (Tampa Florida.)

COMMENTS

AFFIRMATION OF ELIGIBILITY

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes____ No____ X If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes____ No____ X If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that; otherwise, it will be removed from the active file.

A personal contact with a City Councilmember is recommended.

RETURN COMPLETED FORM TO

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: [Signature]
Date: 1-4-92

PLEASE DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS, AND COMMITTEES
CHARLOTTE CITY COUNCIL

OFFICE OF CITY CLERK

Please complete each section

FULL NAME: Barbara A Holston
(please print or type)

HOME ADDRESS: 820 Brattleboro Court Charlotte, NC 28217 ZIP: 28217

BUSINESS ADDRESS: 1235-E EAST Blvd, Suite 209 Charlotte, NC ZIP: 28203

HOME PHONE (704) 529-0651 BUSINESS PHONE (704) 529-1284

SPOUSE'S NAME: None

PLEASE INDICATE Council District #: 3 Date of Birth December 10, 1957

MALE _____ BLACK _____ FEMALE: WHITE: Hispanic

SINGLE: INDIAN

MARRIED: HISPANIC

EDUCATION (including degrees completed) BS Education, Syracuse University, NY MBA, Business Admin, Temple University, PA

CURRENT EMPLOYER: CIBA GEigy Pharmaceutical Company

TITLE: National Accounts Manager YEARS IN CURRENT POSITION: 9 years

DUTIES: Contracting with HMO and HTP accounts in North Carolina and Tennessee area

OTHER EMPLOYMENT HISTORY: Current: President and owner Proud To Be A Black Video Collection. Manufacturer distributor of videos to Schools and libraries focusing on African American History

DO NOT SUBMIT RESUMES
INTERESTS/SKILLS/AREAS OF EXPERTISE
Historical landscapes, African American history, film, direct mail advertising, negotiation and sales skills

CURRENT PROFESSIONAL ORGANIZATIONS CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Delta Sigma Theta Sorority, NAACP member
University Park Baptist Church

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Black filmmakers Foundation, Black MBA Association

COMMENTS
I believe that a strong growing city needs to preserve its history in order to be of interest to visitors and show its true character.

AFFIRMATION OF ELIGIBILITY
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes [ ] No [X] If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes [ ] No [X] If yes, please attach explanation of the nature of the conflict

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that, otherwise, it will be removed from the active file.

A personal contact with a City Council member is recommended

RETURN COMPLETED FORM TO
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature [ ]
Date 12/29/92

DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

Please complete each section

FULL NAME JOHN HERMAN KETNER, JR. (please print or type) Mr. Ms. Mrs. Miss.

HOME ADDRESS 519 SEDGEWOOD LAKE DRIVE, CHARLOTTE, NC ZIP 28211

BUSINESS ADDRESS 2000 RANDOLPH ROAD, CHARLOTTE, NC ZIP 28207

HOME PHONE (704) 365-2523 BUSINESS PHONE (704) 375-2265

SPOUSE’S NAME BARBARA SPOUSE’S EMPLOYER

SPOUSE’S TITLE

PLEASE INDICATE Council District # 6 Date of Birth 11-13-41

MALE X BLACK BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE WHITE X HISTORIC LANDMARK COMMISSION

SINGLE INDIAN

MARRIED X HISPANIC

OTHER

EDUCATION (including degrees completed) UNC-CHAPEL HILL 1964 BSBA

CURRENT EMPLOYER BANK OF MECKLENBURG

TITLE PRESIDENT AND CEO YEARS IN CURRENT POSITION

DUTIES CHIEF EXECUTIVE OFFICER

OTHER EMPLOYMENT HISTORY 1982 - 1986 CANNON MILLS CO. - TREASURER

1972 - 1982 REPUBLIC BANK, EXECUTIVE VP

DO NOT SUBMIT RESUMES

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

LOCAL HISTORY, FINANCIAL MANAGEMENT

CURRENT PROFESSIONAL ORGANIZATIONS CIVIC RELIGIOUS AND POLITICAL ACTIVITIES

NORTH CAROLINA BANKERS ASSOCIATION - EXECUTIVE COMMITTEE;
DILWORTH ROTARY CLUB; ST. MARKS LUTHERAN CHURCH, REPUBLICAN

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

COMMENTS

AFFIRMATION OF ELIGIBILITY

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes ✗ No

If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes ✗ No

If yes, please attach explanation of the nature of the conflict

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that, otherwise, it will be removed from the active file.

A personal contact with a City Councilmember is recommended

RETURN COMPLETED FORM TO

Office of the City Clerk
600 East Fourth Street
Charlotte NC 28202 2857

Signature

Date

DO NOT SUBMIT RESUMES
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY
Appointed to
Date

Please complete each section

FULL NAME

RICHARD C. WELCH

(please print or type)

Mr ( )
Ms ( )
Mrs ( )
Miss ( )

HOME ADDRESS

9010 DEER PARK LANE CHARLOTTE N.C. ZIP 28277

BUSINESS ADDRESS

SAME - RETIRED (IBM)

ZIP

HOME PHONE (704) 846-5480

BUSINESS PHONE ( )

SPouse's NAME

BARBARA A. WELCH

SPouse's EMPLOYER AT HOME

SPouse's TITLE

PLEASE INDICATE

Voting Precinct # 90

DISTRICT # 7

DATE OF BIRTH 7 JAN 1930

MALE ( )

BLACK ( )

BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE ( )

WHITE ( )

HISTORIC LANDMARKS COMMISSION

SINGLE ( )

INDIAN ( )

HISTORIC DISTRICT COMMISSION/ SISTER CITIES COMMITTEE

MARRIED ( )

HISPANIC ( )

ANY LOCAL OR REGIONAL TRANSPORTATION COMMITTEE

OTHER ( )

EDUCATION (including degrees completed)

BA GOVERNMENT LAW OF MASSACHUSETTS

CURRENT EMPLOYER

RETIRED (IBM) AFTER 34 YEARS - (22 YRS IBM WORLD TRADE CORP)

12 YEARS IBM USA

TITLE

MANAGER OF DOCUMENT/SHOE DIVISION

YEARS IN CURRENT POSITION 2 YRS

DUTIES

STRATEGY & PLANNING MGR FOR DOCUMENT (CHECKS)/ZMREE DEVELOPMENT

OTHER EMPLOYMENT HISTORY

IBM WORLD TRADE MARKETING MANAGEMENT PRODUCT DEVELOPMENT

MANAGEMENT AND EXECUTIVE DEVELOPMENT, POSITIONS IN JAPAN, SOUTHEAST ASIA, NEW ZEALAND, EUROPE AND AUSTRALIA.

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE

MANAGEMENT, TRAINING AND PROJECT MANAGEMENT

WORKED IN MSS Office of Governmental Research (AT UNO/OMSS) UNDER...

DR. JOHN GILLESPIE WAS DESIGNED MSS transit master plan for Houston, Texas in 1970's

INTEREST IN HISTORY AND LOCAL HERITAGE BASED ON MINOR IN HISTORY AT UNO/OMSS

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

SCORE, Reserve Officers Association

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

PAST MEMBER OF ROTARY (BURLINGTON, VT AND AUCKLAND, NZ) NEMH

MASSACHUSETTS POLITICAL SCIENCE ASSOC, US CHAMBER OF COMMERCE IN NZ

COMMENTS

AFFIRMATION OF ELIGIBILITY

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes ______ No [X] If Yes, please attach explanation

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes ______ No [X] If yes, please attach explanation of the nature of the conflict

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that, otherwise, it will be removed from the active file.

A personal contact with a City Councillor is recommended.

RETURN COMPLETED FORM TO

Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature ____________________________

Date 31 March 1982

PLEASE DO NOT SUBMIT RESUMES
BACKGROUND

- Applicant: Linda Smith
- Current Address: 1024-B Coliseum Drive
- Family Composition: Ms. Smith, age 36
  Her mother, age 59
  Her 3 sons, ages 7, 10 & 17
- Monthly Income: $1,040
- Source of Income: Charlotte City Club
- % of Household Income: 29% of the median income for a family of 5

- Analysis of Household Income:
  
<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Gross Monthly Income</td>
<td>$1,040.00</td>
</tr>
<tr>
<td>Less Federal Taxes</td>
<td>$68.85</td>
</tr>
<tr>
<td></td>
<td>$971.15</td>
</tr>
<tr>
<td></td>
<td>x 30%</td>
</tr>
<tr>
<td></td>
<td>$291.34</td>
</tr>
<tr>
<td>Less Taxes &amp; Ins.(Est.)</td>
<td>$70.83</td>
</tr>
<tr>
<td>Available for Loan Payment</td>
<td>$220.51</td>
</tr>
</tbody>
</table>

- A family is to pay no more than 30% of their gross monthly income, less federal taxes, toward housing expense. (Housing expenses are defined as principal and interest payments, real estate taxes and insurance).

- Type of Assistance:
  
<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Loan Amount</td>
<td>$39,732</td>
</tr>
<tr>
<td>Interest Rate</td>
<td>3%</td>
</tr>
<tr>
<td>Term</td>
<td>20 Years</td>
</tr>
<tr>
<td>Monthly Payments</td>
<td>$220.51</td>
</tr>
<tr>
<td>Deferred Payment Loan Amount</td>
<td>$17,068</td>
</tr>
<tr>
<td>Interest Rate</td>
<td>0%</td>
</tr>
<tr>
<td>Term</td>
<td>20 years or due and payable at the death of the owner or the sale, rental or refinancing of the house.</td>
</tr>
</tbody>
</table>
BACKGROUND

- Homeowner: Nancy L. James
- Address: 521 Ambassador Street
- Age: 55
- Family Composition: Ms. James and her 3 sons, ages 20, 30 & 34
- Monthly Income: $1,611.13
- Source of Income: Sewell Plastics, Inc.
- Household Income: 48% of median income for a family of four

Analysis of Household Income:

Gross Monthly Income $1,611.13
Less Federal Taxes - 219.18
$1,391.95
x 30%
$ 417.59
Less Taxes & Ins.(Est.) - 67.57
Available for Loan Payment $ 350.02

- Council's approved Standard Rehabilitation Program states that a family is to pay no more than 30% of their gross monthly income, less federal taxes, toward housing expense. (Housing expenses are defined as principal and interest payments, real estate taxes and insurances.)

- Type of Assistance:
  Loan Amount $52,353
  Interest Rate 3%
  Term 30 Years
  Monthly Payments $220.92
Request for Council Action

January 25, 1993

To the City Council from the City Manager:

Request:

Adopt an Ordinance authorizing the use of In Rem Remedy to demolish and remove the dwelling located at 4009 W. Sugar Creek Road.

Responsible Department:
Community Development

This request should be organized according to the following categories:
Background Explanation of Request Source of Funding Clearances Bibliography

What is Council being asked to approve?
Adopt an Ordinance authorizing the use of In Rem Remedy to demolish and remove the dwelling located at 4009 W. Sugar Creek Road owned by L. C. Mitchell Heirs.

Why is the City doing this?
The dwelling was originally inspected on February 26, 1992 as a result of a Field Observation and was found to be in violation of the Housing Code. The owner was ordered to demolish the structure since the estimated cost to repair the structure is more than 65% of the estimated value. The owner did not comply with the Order to demolish the structure by May 18, 1992; therefore, City Council is being asked to adopt an ordinance to use the In Rem Remedy to demolish the structure.

An Acquisition/Disposition Analysis has been performed by CD staff (see Exhibit A). It has been determined it is not feasible to preserve this structure. In this case, demolition is being recommended because the estimated In Rem Repair cost is $45,000 and the structure has a -0- tax value. Although the estimated cost of $48,562 to acquire and rehabilitate the structure is slightly below the City replacement cost average, for an additional $1,500 a new house could be constructed with a new 50-year economic life.

What are Council's options?
N/A

How much will this cost?
The estimated cost to demolish this structure is $4,000. Funds for the demolition of 4009 W. Sugar Creek Road are available in the General In Rem Account. A lien will be placed against the property for the cost incurred.
What is citizen input on this issue?
The owner will be notified of this In Rem action being presented to City Council on January 25, 1993.

Background:
See Attachment

Clearances:
Community Development Department

Bibliography:
Housing Code of the City of Charlotte as amended, case file on 4009 W. Sugar Creek Road.
- Property Address: 4009 W. Sugar Creek Road
- Owner: L. C. Mitchell Heirs
- Census Tract: #55.01
- Council District: #1
- Neighborhood: Hemphill Heights
- Date of Inspection: 2/26/92
- Reason for Inspection: Field Observation
- Owners of this property were unable to be contacted by certified mail, therefore notices were published in the Mecklenburg Times.
- Owner Notified of Hearing: 3/31/92 (Advertised)
- Hearing Held: 4/10/92
- Owner Ordered to Demolish Dwelling by: 5/18/92 (Advertised)
- Title search received in September 1992 revealed no parties in interest to the property.
- Structure Occupied: No
- Repairs include major structural, mechanical, electrical and plumbing.
- Feasibility to Save or Demolish Structure:

An Acquisition/Disposition Analysis has been performed by CD staff (see Exhibit A). It has been determined it is not feasible to preserve this structure. In this case, demolition is being recommended because the estimated In Rem Repair cost is $45,000 and the structure has a 0- tax value. Although the estimated cost of $48,562 to acquire and rehabilitate the structure is slightly below the City replacement cost average, for an additional $1,500 a new house could be constructed with a new 50-year economic life.
NEIGHBORHOOD DEVELOPMENT DIVISION
ACQUISITION/DISPOSITION ANALYSIS PROGRAM EVALUATION GUIDE
ADAP ANALYSIS

ADDRESS 1409 14th Sugar Court Rd Census # 55

I. CODE ENFORCEMENT COST REVIEW (to be completed by HRS II)

Code Order: In Rem Repair Demolition

A. Current Tax Value of Structure $ 0
B. Land Value $ 3520

SUB-TOTAL TAX VALUE $ 3520

C. Estimated Cost to In Rem Repair to Code Standards $ 45,000 TOTAL $ 48,520

D. % of C divided by A __%< 65% of Value Yes ___ No X

E. Once HRS II completes above, forward to NDS.

F. Comments/Mitigative Concerns

House is in such poor condition it is no longer carried on tax rolls

Name

Date Completed 1-13-93
G. Preservation Manager or Development Manager Comments


Date Completed

II. Estimate of Cost to Acquire & Rehabilitate Property

A. Information received from HRS II Date 1-13-92

1. Negotiated Acquisition or Tax Value

2. Rehabilitation (Substantial)
   (based on average cost of CD rehabilitation x sq.ft. in house)
   \( \frac{100\%}{100\%} \times \text{sq.ft.} \times 27.00 \text{ per sq.ft.} \)
   \( \text{Cost to Repair} \)

3. Delinquent Taxes (if any)
   \( \text{Sub-Total} \)

4. Outstanding Loans/Liens (if any)
   \( \text{Outstanding Loans/Liens} \)
   \( \text{TOTAL} \)

Is Total > $50,000 Yes ___ No ___

B. Amount of Civil Penalties
   \( \text{TOTAL} \)
   \( \text{Amount} \)

III. Rehabilitation Feasibility/Replacement Housing

A. Is it feasible to rehabilitate? Yes ___ No ___
   If yes, complete the following section.

B. Cost to Replace Vs. Cost to Preserve (to be completed by NDS)

Replacement Value: sq. ft. of structure x replacement cost per sq.ft. (based on average cost of CD new construction)

\[ \text{sq. ft.} \times \text{replacement cost} \]

Plus Land Value

TOTAL

C. Is it feasible to rehabilitate vs. replacement house cost?
   Yes ___ No ___

Name __________
Date Completed 1-13-92

*Note:

Rehab Cost 100\% sq ft \times 27.00 = 27,210 is lower than Code's Cost,
If yes, NDS notifies the HRS II and the code enforcement process stops.

If no, the acquisition process stops and the code enforcement process is completed.

IV. Course of Action

A. Proposed recommendation(s) (to be completed by NDS)

<table>
<thead>
<tr>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
</tr>
</tbody>
</table>

1. Acquire

If checked yes, forward to Rehabilitation Chief for work write-up and cost estimate.

2. In Rem Repair

3. Demolish

If either #2 or #3 is checked yes, the process is completed unless we are interested in acquiring the land. If we are interested in acquiring the land, the two processes (code and acquisition) simultaneously continue.

Name

Date Completed

B. Proposed Use (to be completed by NDS)

<table>
<thead>
<tr>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
</tr>
</tbody>
</table>

1. Sell to Interested Purchaser Externally

2. Retain for Use Internally

3. Explain Proposed Internal Use of House
   ____________________________
   ____________________________
   ____________________________
   ____________________________

   ____________________________
   ____________________________
   ____________________________

   ____________________________
   ____________________________
   ____________________________

   ____________________________
   ____________________________
4. Explain Proposed External Sale of House

None

C. Comments

Code Enforcement has not been able to contact the owner. The letter sent to owner was returned to sender.

Name: J.W. 
Date Completed: 1-13-97

V. Community Development Director Approval / Decline

Signature

Director's Comment/Concerns:

Request for Council Action

January 25, 1993

To the City Council from the City Manager

Action Requested: Adopt an Ordinance authorizing the use of In Rem Remedy to demolish and remove the dwelling located at 3900 Cheshire Road.

Responsible Department: Community Development

This request should be organized according to the following categories:
Background/Explanation of Request, Source of Funding, Clearances, Bibliography.

What is Council being asked to approve?
Adopt an Ordinance authorizing the use of In Rem Remedy to demolish and remove the dwelling located at 3900 Cheshire Road owned by Ardrey Investment Company.

Why is the City doing this?
The dwelling was originally inspected on January 14, 1991 as a result of a field observation and was found to be in violation of the Housing Code. The owner was ordered to demolish the structure since the estimated cost to repair the structure is more than 65% of the estimated value. The owner did not comply with the Order to demolish the structure by September 19, 1991; therefore, City Council is being asked to adopt an ordinance to use the In Rem Remedy to demolish the structure.

An Acquisition/Disposition Analysis has been performed by CD staff (see Exhibit A). It has been determined it is not feasible to preserve this structure. In this case, demolition is being recommended because the estimated In Rem Repair cost of $12,370 is 109.5% of the $11,300 tax value of the structure; and, although the estimated cost of $31,576 to acquire and rehabilitate the structure is below the City replacement cost average, for an additional $18,500 a new house could be constructed with a new 50-year economic life. Also, this structure contains only 552 square feet.

What are Council's options?
N/A
How much will this cost?
The estimated cost to demolish this structure is $3,000. Funds for the
demolition of 3900 Cheshire Road are available in the General In Rem
Account. A lien will be placed against the property for the cost incurred.

What is citizen input on this issue?
The owner will be notified of this In Rem action being presented to City

Background:
See Attachment

Clearances:
Community Development Department

Bibliography:
Housing Code of the City of Charlotte as amended, case file on 3900 Cheshire
Road.
BACKGROUND

- Property Address: 3900 Cheshire Road
- Owner: Ardrey Investment Company
- Census Tract: #55.01
- Council District: #1
- Neighborhood: Rockwell Park
- Date of Inspection: 1/14/91
- Reason for Inspection: Field Observation
- Owner Notified of Hearing: 1/28/91
- Hearing Held: 2/15/91
- Owner Ordered to Demolish Dwelling by: 3/20/91
- Owner requested and was granted 3 extensions of time with the Order to Demolish being extended to 9/19/91
- Title search received in January 1992 revealed no parties in interest to the property.
- Structure Occupied: No
- Repairs include major structural, mechanical, electrical and plumbing.
- Feasibility to Save or Demolish Structure:

An Acquisition/Disposition Analysis has been performed by CD staff (see Exhibit A). It has been determined it is not feasible to preserve this structure. In this case, demolition is being recommended because the estimated In Rem Repair cost of $12,370 is 109.5% of the $11,300 tax value of the structure; and, although the estimated cost of $31,576 to acquire and rehabilitate the structure is below the City replacement cost average, for an additional $18,500 a new house could be constructed with a new 50-year economic life. Also, this structure contains only 552 square feet.
I. CODE ENFORCEMENT COST REVIEW (to be completed by HRS II)

Code Order: In Rem Repair  X  Demolition

- Effective Year
- Structure Built 1954
- Style Traditional
- # Bedrooms 1
- Sq. Ft. (House) 552
- Civil Penalty X
- Amount 1900
- Date

A. Current Tax Value of Structure $11,700
B. Land Value $3,200
C. Estimated Cost to In Rem Repair to Code Standards $12,370

D. % of C divided by A 109.5 %
   < 65% of Value Yes ___ No ___

E. Once HRS II completes above, forward to NDS.

F. Comments/Mitigative Concerns

____________________________________________________
____________________________________________________
____________________________________________________

Name
Date Completed 1-13-93
G. Preservation Manager or Development Manager Comments


Date Completed

II. Estimate of Cost to Acquire & Rehabilitate Property

A. Information received from HRS II

1. Negotiated Acquisition or
   (Tax Value) $14,500
2. Rehabilitation (Substantial)
   (based on average cost of CD rehabilitation x sq.ft. in house)
   $13,904
3. Delinquent Taxes (if any) $426.66
4. Outstanding Loans/Liens (if any) $1745.44

Sub-Total $31,576.10

Outstanding Loans/Liens 0

TOTAL $31,576.10

Is Total > $50,000 Yes ☐ No ☐

B. Amount of Civil Penalties
   $290.00

III. Rehabilitation Feasibility/Replacement Housing

A. Is it feasible to rehabilitate? Yes ☐ No ☐
   If yes, complete the following section.

B. Cost to Replace Vs. Cost to Preserve (to be completed by NDS)

   Replacement Value: sq. ft. of structure x replacement cost per sq.ft. (based on average cost of CD new construction)

   $552 sq.ft. x $41.45 $23,880.40
   Plus Land Value $3,200
   TOTAL $27,080.40

C. Is it feasible to rehabilitate vs. replacement house cost?
   Yes ☐ No ☐

Name

Date Completed 1-13-94
If yes, NDS notifies the HRS II and the code enforcement process stops.

If no, the acquisition process stops and the code enforcement process is completed.

IV. Course of Action

A. Proposed recommendation(s) (to be completed by NDS)

<table>
<thead>
<tr>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Acquire</td>
<td></td>
</tr>
<tr>
<td>If checked yes, forward to Rehabilitation Chief for work write-up and cost estimate.</td>
<td></td>
</tr>
<tr>
<td>2. In Rem Repair</td>
<td></td>
</tr>
<tr>
<td>3. Demolish</td>
<td></td>
</tr>
</tbody>
</table>

If either #2 or #3 is checked yes, the process is completed unless we are interested in acquiring the land.
If we are interested in acquiring the land, the two processes (code and acquisition) simultaneously continue.

Name ____________________________
Date Completed 1-17-93

B. Proposed Use (to be completed by NDS)

<table>
<thead>
<tr>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Sell to Interested Purchaser Externally</td>
<td></td>
</tr>
<tr>
<td>2. Retain for Use Internally</td>
<td></td>
</tr>
<tr>
<td>3. Explain proposed Internal Use of House</td>
<td></td>
</tr>
</tbody>
</table>

Small one-bed room structure
4. Explain Proposed External Sale of House

Name

C. Comments

Speak with Ms. Stanford at Arden's Investments is trying to sell property but do intended buyer.

Name: 
Date Completed: 1-17-93

V. Community Development Director Approval/Decline

Signature: 1-17-93

Director's Comment/Concerns:
3900 Cheshire rd (w. sugar creek) 12.28.92
Request for Council Action

January 25, 1993

To the City Council from the City Manager:

Enclosed is a request to adopt an Ordinance authorizing the use of In Rem Remedy to demolish and remove the dwelling located at 1024 S. Mint Street.

Community Development

This request should be considered according to the following categories:

Background Information on Request Source of Funding Clearances Bibliography

What is Council being asked to approve?

Adopt an Ordinance authorizing the use of In Rem Remedy to demolish and remove the dwelling located at 1024 S. Mint Street owned by Jiten G. Pandya & W/Asha J.

Why is the City doing this?

The dwelling was originally inspected August 4, 1992 as a result of a fire and was found to be in violation of the Housing Code. The owner was ordered to demolish the structure since the estimated cost to repair the structure is more than 65% of the estimated value. The owner did not comply with the Order to demolish the structure by November 17, 1992; therefore, City Council is being asked to adopt an ordinance to use the In Rem Remedy to demolish the structure.

An Acquisition/Disposition Analysis has been performed by CD staff (see Exhibit A). It has been determined it is not feasible to preserve this structure. In this case, demolition is being recommended because the estimated In Rem Repair cost of $56,075 is 4558.9% of the $1,230 tax value of the structure. Also, the estimated cost of $105,772 to acquire and rehabilitate the structure makes it not economically feasible to do.

What are Council's options?

N/A

How much will this cost?

The estimated cost to demolish this structure is $3,000. Funds for the demolition of 1024 S. Mint Street are available in the General In Rem Account. A lien will be placed against the property for the cost incurred.
What is citizen input on this issue?
The owner will be notified of this In Rem action being presented to City Council on January 25, 1993.

Background:
See Attachment

Clearances:
Community Development Department

Bibliography:
Housing Code of the City of Charlotte as amended, case file on 1024 S. Mint Street.
BACKGROUND

- Property Address: 1024 S. Mint Street
- Owner: Jiten G. Pandya & W/Asha J.
- Census Tract: #4
- Council District: #2
- Neighborhood: Wilmore
- Date of Inspection: 8/4/92
- Reason for Inspection: Fire
- Owner Notified of Hearing: 8/13/92
- Hearing Held: 9/4/92
- Owner Ordered to Demolish Dwelling by: 11/17/92
- Title search received in August 1992 revealed no parties in interest to the property.
- Structure Occupied: No
- Repairs include major structural, mechanical, electrical and plumbing.

Feasibility to Save or Demolish Structure:

An Acquisition/Disposition Analysis has been performed by CD staff (see Exhibit A). It has been determined it is not feasible to preserve this structure. In this case, demolition is being recommended because the estimated In Rem Repair cost of $55,075 is 4558.9% of the $1,230 tax value of the structure. Also, the estimated cost of $105,772 to acquire and rehabilitate the structure makes it not economically feasible to do.
ADDRESS 1024 Mt. Stret  Census # 4

I. CODE ENFORCEMENT COST REVIEW (to be completed by HRS II)

Code Order: In Rem Repair 
Demolition X

Effective Year
Structure Built 1911
Style Ranch
# Bedrooms 3
Sq. Ft. (House) 1841
Civil Penalty X
Amount 31.0
Date 12-14-92

A. Current Tax Value of Structure $12,300
B. Land Value $47,470
SUB-TOTAL TAX VALUE $59,100
C. Estimated Cost to In Rem Repair to Code Standards $51,075
TOTAL $105,175
D. % of C divided by A 45.89%  Yes ___ No X
< 65% of Value
E. Once HRS II completes above, forward to NDS.
F. Comments/Mitigative Concerns  

Name M. Jenkins
Date Completed 1-13-92
G. Preservation Manager or Development Manager Comments


Date Completed __________

II. Estimate of Cost to Acquire & Rehabilitate Property

A. Information received from HRS II Date 1-13-93

1. Negotiated Acquisition or (Tax Value) $49,100
2. Rehabilitation (Substantial) $51,075 (based on average cost of CD rehabilitation x sq.ft. in house)
   1846 sq.ft. x $27.00 per sq.ft.
3. Delinquent Taxes (if any) $577.45
4. Outstanding Loans/Liens (if any) $0

Sub-Total $105,772.45
Outstanding Loans/Liens $0
TOTAL $105,772.45

Is Total > $50,000 Yes ☐ No ☑

B. Amount of Civil Penalties $360

III. Rehabilitation Feasibility/Replacement Housing

A. Is it feasible to rehabilitate? Yes ☐ No ☑ If yes, complete the following section.

B. Cost to Replace Vs. Cost to Preserve (to be completed by NDS)

Replacement Value: sq. ft. of structure x replacement cost per sq.ft. (based on average cost of CD new construction)

\[
1846 \text{ sq. ft.} \times \$41.45 = \$76,516.70
\]

Plus Land Value $47,570

TOTAL $124,086.70

C. Is it feasible to rehabilitate vs. replacement house cost?

Yes ☐ No ☑

Name ____________________________
Date Completed 1-13-93

*Note.
Rehab cost is $49,842 which is less than Code's repair cost
If yes, NDS notifies the HRS II and the code enforcement process stops.

If no, the acquisition process stops and the code enforcement process is completed.

IV. Course of Action

A. Proposed recommendation(s) (to be completed by NDS)

<table>
<thead>
<tr>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Acquire</td>
<td></td>
</tr>
</tbody>
</table>

If checked yes, forward to Rehabilitation Chief for work write-up and cost estimate.

2. In Rem Repair

3. Demolish

If either #2 or #3 is checked yes, the process is completed unless we are interested in acquiring the land. If we are interested in acquiring the land, the two processes (code and acquisition) simultaneously continue.

Name

Date Completed 1-13-92

B. Proposed Use (to be completed by NDS)

<table>
<thead>
<tr>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Sell to Interested Purchaser Externally</td>
<td></td>
</tr>
</tbody>
</table>

2. Retain for Use Internally

3. Explain Proposed Internal Use of House

________________________________________
________________________________________
________________________________________
4. Explain Proposed External Sale of House

New Property not returned to non-profit because it is zoned commercial.

C. Comments

V. Community Development Director Approval / Declare

Signature

Director's Comment/Concerns:
This map is in the Municipal Services District.
Dinner Briefing

1-25-73
5:15

Major Viennot
Campbell
Cleage
Hammond
McCray
Majed
Martin
Margem
Patterson
Reid
Scabough
Wheeler

Major Viennot
Pat Robson
Viennot
Martin - what is 190 m for?
Robson - sign

Martin
Robson - front not included
Martin
Robson
The Friday - 庞氏越期费

（除外客体）

Start where she explains pie chart

Mayor

Martin

Mayor

Campbell

Mayor

Compton

Mayor

Compton

Mayor

Friday

Mayor

Friday

Mayor

Friday

Mayor

Patton

Mayor

Ried

Friday
<table>
<thead>
<tr>
<th>Mayor</th>
<th>Burgess</th>
<th>Martin</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mayor</td>
<td>Burgess</td>
<td>Martin</td>
</tr>
<tr>
<td>Mayor</td>
<td>Burgess</td>
<td>Martin</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Burgess</th>
</tr>
</thead>
</table>
| Reid total cost to perform 
lead + running |
| Burgess  |
| Lead, Henderson: $58,500 - $60,000 |
| McCraig  |
| Burgess  |
| McCraig  |
| Syfret   |
| McCraig  |
| Burgess  |
| Scarborough |
| Burgess  |
| Scarborough |
Vincent
Andrew
McGurk
Caldfelter
Boggs
Caldfelter
Boggs
Martin
Vincent
Leid
Ston Watkins
Reid
Patterson
Vincent
Reid
Wendell
Vincent
Leid
Patterson
Hammond
Vincent
Martin
Harold/Maxine Martin & Pat & Gretzky
Reid in Jack Face Deposit Bank
Vincent  
Read  
Vincent  

Morgan  take 2 people to decide  
Martin  

Chad, Peter  No vote for the whole thing  
Martin  proposed + does not want to defend  
but vote to stop it now.  

Vincent  

Morgan  
Martin  

Adjourn  6:30
Mayor Vinsett
Campbell
Goodlette
Hammond
McCray
Majeeed
Martin
Mayor
Patton
Reid
Scarborough
Wheeler 10:35

Mayor
Majeeed - Attorney
Mayor
Interjection
J. P. Davis
Mayor
J. P. Davis
Martin - Motion to give $15,000 back as a grant
Reid - Second
Scan

Marti - 2nd read

Marti - motion to adjourn

1 nd - Patterson

Mayer

Museum

Mayor

Doug Plumb

Mayor

McCreary

Cloofeld

Marti

Hure - we have it

Martin

Henry

Mayor

Plumb

Mayor

Plumb

Mayor

Plumb

Mayor

Cloofeld

white
Mayor

John Speal

Mayor presented award

Robert J. Brown

Mayor

Lee

Mayor

James Hines

Mayor

Mr. Frank Barnes - CFE 6 Pres.

Mayor

Joe Miller

Consent Agenda

Mayor Albert noted change in agenda

Morgan Wheeler

none other

Mayor

Rill voted B A and B

Mayor

White

Mayor

Morgan Lake

None

Mayor

Wendy Home

Eveline Davis
Mayor - Discussion on 20 B

Reid
Morgan
White
Mayor

App
Morgan

Reed

Mang / Howme - Then approval

Mayor
White #2 Crime statistics report

Chief Ron Stone

Mayor
Chief Stone

Mayor

Morgan
Patterson

Ron Stone

Patterson

Mayor - Item No. 3

Cliff Zelter - background
Mayor Reid rec. let him speak

Gatton

Close

Reid says "Infant Don" meeting

White

Reid

McCoy

Morgan

Hunt

Morgan

Close / Scar

Unaw

Morgan - #4 Marion Dike Co.

Make 2 announcements first

Morgan - Lewis yielded time

Bill Disher

Butt / who to appear

Martin

Patt

Martin

Close supports motion to proceed w/ site

Patt - moving language in agenda - putting priority

Close

Patt

Morgan
White
McGly need a closer to determine
if we can get forward their
hope act on goes on all
review

Pritt
McGly
Hammond
White
Patt
Ham
White
Martin
Mayer
Say
Say
Seal
Mayer
Tom McDermott
Seal
McDermott
Bill Disher
Mayer
Martini
Mayer
Mangrum
Motion Restated by Mayor -
to pay the qualified firms

3 No - Scan - Reid - Maj
7 Yes - Patt - Ham - Camp - McC
Mayor - Whe - Mart
Unanimous Vote

Mayer

#5 A

Wheeler
Dan Close

Mayer

Wheeler - Motion to approve

Majeeed

Mayer

Scan

Mayer

Martin - We're talking about F

Scan

Mayer

See Addendum

4 Yea - Aeid - Scan - Majeeed

7 Yea -

Majeeed - Motion to add 2 pairs

Aeid - 2nd

Majeeed

Majeeed - Did they mean act. mile?

Mike Boyd

Mayer

Hurn

Martin
<table>
<thead>
<tr>
<th>Mayor</th>
<th>2 in favor</th>
<th>Majied's Motion</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>8 against</td>
<td></td>
</tr>
</tbody>
</table>

- E B
- Wm. Homm
- McCreary
- Majied
- McCreary
- Dick Block
- McCreary
- Miss Boyle
- McCreary
- Morgan
- Boyd
- Morgan
- Boyd
- Major
- Boyd
- Major
- Majied
- Major
- Complete
- Boyd
- Complete
- Boyd
- Scar
Motion: not to arrest for a year

Reid
Boye
Reid
Boye
Reid / second Ella's motion

Mayor
Martini
Ant Walton
Martini
Walton
Martini
Walton
Mayor
Reid
Walton
Reid
Mayor
Mayor
Mike Boyd
Mayor

2 yes for Ella's motion
9 against

Comp. accept annex excl. Farmer/Allen property
McCoy - second
Campbell motion to ex. Summer project
Martin: 2 no = witheld
new second - Reid
Boyle
Mayor 2 vote for Campbell
9 no
Camp/ Reid - d. chake. Helms property
yes - Mc - Reid - Campbell (no - 8)
Camp/ Reid - exclude Herman Moore property
2 yes - 9 no
Main motion - to approve all annex ordinances
3 - no - Reid - Scar - Camp

# 5 - Horn / Martin - Mar 9 - 2
Reid - Scar approved
Book
Re - Combine 9:05

Mayor

# 6 -
Ray Kinski
Mayor
Scar
Kinski
Scar
Mayor

Part/ Comp - vote approval
Clock
Patt- change motion to say foothead
hore and ask them if
we can more quickly - ask
someone from Cassidy to
respond.

Jim Fabiani
Mayor
Mayor - ambivalent

Margut
CEO
Fabiani
Patt

CEO
Whe

Martin
Fabiani
Martin
White: yes
Martin: Patt
Martin
McCray
Hammond
Fabiani
Hammond
Faliani
Hammond
Reid
Complete
Scan
Mayor
Sub Motion - Reid / Whe
follow one Million's advice + get local
delegate sheet with names.
+ decide on this afternoows
Morfm - here for solicited the County
March
Mayor - Sub. Motion / Vote
1 3 for - Whe Reid - MC
8 Against
Main Motion
8 for - 3 against (same 3) alt-
McCary
Mayor
Ming
Mayor
McCary
Ming
7
Bailey Patrick
Hammond
Patrick
<table>
<thead>
<tr>
<th>Name</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Hammond</td>
<td></td>
</tr>
<tr>
<td>Lisa Coldell</td>
<td></td>
</tr>
<tr>
<td>Hammond</td>
<td></td>
</tr>
<tr>
<td>Coldell</td>
<td></td>
</tr>
<tr>
<td>Horr</td>
<td></td>
</tr>
<tr>
<td>Coldell</td>
<td></td>
</tr>
<tr>
<td>Eddie Knott</td>
<td>Man in audience said 80-75 a day (John?)</td>
</tr>
<tr>
<td>Horr</td>
<td></td>
</tr>
<tr>
<td>Knott</td>
<td></td>
</tr>
<tr>
<td>Horr</td>
<td></td>
</tr>
<tr>
<td>Knott</td>
<td></td>
</tr>
<tr>
<td>Horr</td>
<td></td>
</tr>
<tr>
<td>Campbell</td>
<td></td>
</tr>
<tr>
<td>Mayor</td>
<td></td>
</tr>
<tr>
<td>Knott</td>
<td></td>
</tr>
<tr>
<td>Horr</td>
<td></td>
</tr>
<tr>
<td>Mayor</td>
<td></td>
</tr>
<tr>
<td>Campbell</td>
<td></td>
</tr>
<tr>
<td>Mayor</td>
<td></td>
</tr>
<tr>
<td>Campbell</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Who - I more 1-2-5</td>
</tr>
<tr>
<td></td>
<td>Patt ... unanimous</td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Sec: Me / Wh
appt Committee rec. for 3+4
Major + amendment to report after
1 sec
Campbell second sec motion
pub. motion
Sec
Reid - major premise
Clocl
Derry Orr - 4ft a day
Mayor - rushed the crowd
Clsc
On
Clsc
On
Campbell
Clsc
Mangum
Ore
Mangum
Campbell
Clsc
McCale - Caddell
Mayor
Eddie Knox
Daily, Patrick - will accept a fair
Mayer
Mangum
McCray
Mayer
Majors
Hammond
Reid

Campbell - move to agree
Patt - 2/2

Eddie Knox
Daily, Patrick
Mayer
Mangum
Reid
Mangum
Mayer

Unan. to agree # 7
Patt / Homan - move 8
and trans. finding sewer.
Ale / sea - move 9

Move 10 - Ale / Patt

Unan.
Boards & Commissions

Henry - Quix adjourn
Mayor Ham
Adjourn 11 pm
Pett/Conn to adjourn