AGENDA

<table>
<thead>
<tr>
<th>Meeting Type:</th>
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<tbody>
<tr>
<td>Date:</td>
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<td>SUBJECT</td>
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City of Charlotte, City Clerk's Office
<table>
<thead>
<tr>
<th>Name</th>
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<tbody>
<tr>
<td>Mayor</td>
<td></td>
<td>DWW</td>
</tr>
<tr>
<td>Campbell</td>
<td>✓</td>
<td>Pam Sylfert</td>
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<tr>
<td>Coldfeltz</td>
<td></td>
<td>Julie Burch</td>
</tr>
<tr>
<td>Hammond</td>
<td>✓</td>
<td>Boyd Cause</td>
</tr>
<tr>
<td>McCaig</td>
<td>✓</td>
<td>Toni Flynn</td>
</tr>
<tr>
<td>Mangum</td>
<td>✓</td>
<td>Richard Martin</td>
</tr>
<tr>
<td>Martin</td>
<td>✓</td>
<td>Ann Marsh</td>
</tr>
<tr>
<td>Matthews</td>
<td>✓</td>
<td>Darlene Shrum</td>
</tr>
<tr>
<td>Patterson</td>
<td>✓</td>
<td>Vi Alexander</td>
</tr>
<tr>
<td>Scarborough</td>
<td>✓</td>
<td>Curt</td>
</tr>
<tr>
<td>Vinroot</td>
<td>✓</td>
<td>Greg Hart</td>
</tr>
<tr>
<td>Wheeler</td>
<td>✓</td>
<td>Martin Cranston</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Henry Underhill</td>
</tr>
<tr>
<td></td>
<td></td>
<td>A C Shull - C D. 1</td>
</tr>
<tr>
<td>Ann, Presiding</td>
<td></td>
<td>Steger</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Killman</td>
</tr>
<tr>
<td>O Wendell White</td>
<td>✓</td>
<td>C D. Reading</td>
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<tr>
<td>Hammond</td>
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<tr>
<td>White</td>
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<td>Trenton Properties</td>
</tr>
<tr>
<td>Vinroot</td>
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<tr>
<td>A C. Shull</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Vinroot</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Mathews

Shull of Trenton Properties

Mr. Mazzinotti (Mr. Balsarac from CSI)

Mathews

Mazzinotti

Mathews

Mazzinotti

Mathews

Mazzinotti

Mathews

Mazzinotti - You have cost in your material

Hammond

McCory

Shull

McCory

Shull

McCory

Syfert

Mathews

Syfert 1/2 mil - year tight

Mathews

McCory

Syfert

A C Shull
Mazzinotti
McCory
Mazzinotti
McCory - late '91 or '92
Sypert
Mazzinotti
McCory - obligated to do Phase II after Phase I
Sypert - not legally
McCory
Vinroot
McCory
S. Alexander
Mazzinotti
McCory
Hammond
Vinroot
McCory
Vinroot
Shull
Vinroot
Shull
Vinroot

Clodfelter
3 basic programs - presence of barrels, presence of PCBs, asbestos
Clodfelter
VINROOT - PUT BURDEN ON DEVELOPER

MANGUM

MAZZINNOTTI

MANGUM

MAZZINNOTTI

CAMPBELL

MARTIN

CLODFELTER

MAZZINNOTTI

CLODFELTER

MANGUM

CLODFELTER - LENDER IS NOT LIABLE

MARTIN

MAZZINNOTTI

MARTIN

MAZZINNOTTI

MARTIN

MAZZINNOTTI

SCARBOROUGH

MAZZINNOTTI

SCARBOROUGH
Mazzinotti
Scardouhch
Mazzinotti
Scardouhch
Hammond
Martin
Hammond
Cloudfeltar
Mazzinotti
Patterson
Hammond/Patterson Approval based on contingent upon establishing Duke Power's responsibility for transfers
Wheeler
Matthews
Mangum
Vineyard
Cloudfeltar
McGory
Vote: Unanimous
RECESS DATE: 11/16/17
MATTHEWS/McCORY UNAN
IN TOWN 11/16/17

PATTERSON - PLAQUE - ALL AMERICAN CITY
PRESIDENT TALK

RECESS - 6:32
RECONVENE 6:45

NFL STADIUM
WHITE - PARKING, TRAFFIC MOVEMENT,
STRUCTURE OF AGREEMENT UNAN.
McCORY/MATTHEWS - SEPARATE PARKING
+ TRAFFIC CONTROL
+ SCARBOROUGH
+ McCORY EXCUSED FROM PARKING

WHITE
PATTERSON
AT TORNOY
LOY McKEITHAN - DUKE CONTRIBUTE LAND
+ $2,000,000, RS - $1,000,000
CITY WOULD HAVE 1500 SPACES
DUKE, 1100 SPACES, CITY $12,000,000

MARTIN

McKEITHAN
PATTERSON
McKeithan  
Dick Martin, Finance Director  

Gollister  
D. Martin  

Mangum - walking distance to Conv., CTR.?  

McKeithan  
Patterson - back of Duke Power  
Dick Thielen - passed out summary  

Attorney Richardson spends on parking deck  
Buy back 1/35,000  
RS agreed to Prince-Holbrook  

Property  

Campbell  
Patterson  

Vinroot/Campbell  

1) 3-17 of Summary 1st  
2) Approve 1-7 of Use Summary  
Mangum  
Matthews  

3) Reserve 2  
Underhill  

4) Defer 1 of Lease Summary  
Patterson  

Matthews  

Vinroot  

Matthews - operating costs  

White  

Matthews  

McKeithan
<table>
<thead>
<tr>
<th>Clodfelter</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Thigpen</td>
<td></td>
</tr>
<tr>
<td>Martin</td>
<td></td>
</tr>
<tr>
<td>Thigpen</td>
<td></td>
</tr>
<tr>
<td>Clodfelter</td>
<td></td>
</tr>
<tr>
<td>Thigpen</td>
<td></td>
</tr>
<tr>
<td>Patterson</td>
<td></td>
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<td>Thigpen</td>
<td></td>
</tr>
<tr>
<td>Patterson</td>
<td></td>
</tr>
<tr>
<td>Matthews</td>
<td>Revenues from deck + Operating cost</td>
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<tr>
<td>Patterson</td>
<td>1300 spaces $300/day, 200 days per year = $280,000 per year</td>
</tr>
<tr>
<td>Matthews</td>
<td></td>
</tr>
<tr>
<td>Underhill</td>
<td></td>
</tr>
<tr>
<td>Thigpen</td>
<td></td>
</tr>
<tr>
<td>Patterson</td>
<td></td>
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<tr>
<td>White</td>
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<tr>
<td>McKeechan</td>
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<td>Patterson</td>
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<tr>
<td>Hammond</td>
<td>$35,000 cash + revenue bonds</td>
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<tr>
<td>White</td>
<td>YES</td>
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<td>Hammond</td>
<td></td>
</tr>
<tr>
<td>Patterson</td>
<td></td>
</tr>
</tbody>
</table>
Hammond

White

Hammond - Barton - must be accurate

White

Hammond

Martín White

Martín

Thigpen

White

Patterson

Hammond

Martín ___________ 7:30 ___________

McKeithan

Underhill

Martín

Vinroot

Clodfelter

Thigpen

Clodfelter

Thigpen

Clodfelter

Mangum - Lease - Use Agreement

Vote - 3-17 + 1-7 UNAN

Vinroot/Martín UNAN = McCorky & Sear

Excused
<table>
<thead>
<tr>
<th>Thigpen</th>
<th>Campbell - instead of 25% limit - share CuDc share of parking</th>
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<tbody>
<tr>
<td>Mark Richardson</td>
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</tr>
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<td>Thigpen</td>
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<tr>
<td>M. Richardson</td>
<td></td>
</tr>
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<tr>
<td>Patterson</td>
<td></td>
</tr>
<tr>
<td>M. Richardson</td>
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<tr>
<td>Patterson</td>
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</tr>
<tr>
<td>M. Richardson</td>
<td></td>
</tr>
<tr>
<td>Keithan</td>
<td></td>
</tr>
<tr>
<td>Mike Schneiderman</td>
<td></td>
</tr>
<tr>
<td>McCrory</td>
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</tr>
<tr>
<td>Mike Schneiderman - CuDc</td>
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<td>Patterson</td>
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<td>Keithan</td>
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<td>Matthews</td>
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<tr>
<td>Matthews/Martin</td>
<td>Motion to establish a policy that we will not participate in the operation of the stadium by providing an operating subsidy</td>
</tr>
<tr>
<td>Patterson</td>
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</tr>
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<td>Matthews</td>
<td></td>
</tr>
<tr>
<td>Cloudfeltner</td>
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<td>Martin</td>
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</tbody>
</table>
MANGUM
CLODFELTER
UNDERHILL
CHUCK DUNCAN, MANGUM
DUNCAN
PATTERSON
CLODFELTER/MANGUM REMOVE TRAFFIC CONTROL TONIGHT
MC CRORY

HAVE STAFF WORK ON

SOME OTHER OPTIONS.

YES

ALL OTHERS
VINROOT
NO

WHITE

FUND TRAFFIC CONTROL WITH OTHER THAN TAXPAYERS MONEY

PROPOSAL WAS TO SPLIT IT OUT DOING GAME DAYS VS. DOING OTHER EVENTS

VINROOT

WANTS TO MAKE A DECISION TONIGHT

CAMPBELL

CLODFELTER

MATHIEWS

CLODFELTER

MATHIEWS

WHITE

SET PUBLIC HEARINGS

SCARBOROUGH/CLODFELTER - ZUMA
Conv. Ctr. Financing

R. Martin

Cauble 8'15 - Campbell left

Martin - why did they decline

R. Martin

Mathews

R. Martin - constitutional issue not being raised

Mathews

R. Martin

Mathews

R. Martin

McGrody - would challenge detention project

Underhill - yes

Martin

Underhill

Hammond

Mathews

Underhill

Martin

R. Martin

Patterson

Vinroot/McGrody - app resolution to amend the 5-year capital program
VINROTH/WHEELER - Motion as recommended on financing

MCCRARY

HAMMOND - Most use of Food Tax, etc.

R. MARTIN

HAMMOND

CLODFEETER

R. MARTIN

CLODFEETER

R. MARTIN

CLODFEETER

PATTERSON

R. MARTIN

MCCRARY - No second substitute motion - to go with GO Bonds

ORIG. MOTION - VOTE - UNAN

CONV. STR. - BUDGET ORD. +

C. D. Reading, City Engineer

Negotiations complete with architect,

CM - Have people we want


Outlined duties of Engineering,
CONVENTION CENTER AUTHORITY, CITY MGR.
DESIGN REVIEW COMMITTEE, ARCHITECT,
CONSTRUCTION MANAGER, & CONTRACTORS.

FACTS OF BUILDING WILL BE IN PROGRESS
WHILE OTHERS ARE BEING DESIGNED.

McCreary

READLING: APP. 50 CONTRACTS, 350

BIDS TO BE ANALYZED

McCreary

WHITE

R. MARTIN

WHEELER- SOURCE OF FUNDING?

READLING- MUNICIPAL DEBT SERVICE FUND

FUND BALANCE - $2,000

CLODEELTER/ MATTHEWS - MOTION TO APPROVE

①, ②, ③ (2 CONTRACTS &

UNAN

BUDGET ORDINANCE)
Historic District Appointments

Clodfelter/Wheeler - George Warren - Res: Unan
Clodfelter/Patterson Nominate Tim Hamilton

Vinroot/Clodfelter Exec Session - to discuss election of Mr. Tribble or Mr. Hamilton

Cauble - land/acq coming back to McCrory

Cauble

Mangum

Cauble

McCrory

Cauble - 2 nominees

Vinroot/Mangum vision exec. session - 8:45
Hal Tribble - Vinroot + Wheeler

Tim Hamilton - Mac McCrory, Matthews
Clodfelter, Patterson, Hammond, Mangum

Hyde Dr. on 8/27 agenda
Hyde Dr. remain - motion to put on agenda McCrory/Mangum

Mangum/Scarborough - more retreat planning

Vinroot/Mangum/vinroot/mccrory - unan - motion to name Hyde Dr

Matthews - retreat

White -

Patterson

Hammond

Vinroot -
KILMAN

MANGUM - MOMENT OF SILENCE SEARCHED HIM OFFICER LYLES WAS TAKING TO INTAKE

MATTHEWS

KILMAN

McCRAY

ADJOURNMENT 9:10 P.M.
CHARLOTTE

MAYOR AND CITY COUNCIL
WORKSHOP AGENDA

AUGUST 6, 1990
MAYOR AND CITY COUNCIL
WORKSHOP AGENDA
(REVISED - August 3, 1990)

August 6, 1990

5 15 - 5 45 Decision on Trenton Properties, Inc - Loan agreement for acquisition of Johnston and Mecklenburg Mills

5.45 - 6 00 Discussion and Decision on Retreat Date

6.00 - 6 30 Dinner

Consider the following actions with regard to the proposed NFL Stadium

(1) Authorize the City Manager to execute a Lease between the City of Charlotte, Lessor, and Richardson Sports Limited Partnership, Lessee. A summary of the key provisions of the Lease is attached, including a summary of the previously unresolved parking and payment of traffic control issues.

(2) Authorize the City Manager to execute a Use Agreement between the City of Charlotte, Mecklenburg County and Richardson Sports Limited Partnership regarding use of the Stadium and the Training Facilities site. A summary of the key provisions of the Use Agreement is also attached.

Set Public Hearings - Recommend adoption of resolution setting public hearings for September 17, 1990, at 6 00 p.m., in the meeting chamber, 600 East Fourth Street, on Petitions Nos 70-20 and 90-65 through 90-75 for zoning changes

6.30 - 7 45 Retreat Planning - Discussion of Criminal Justice Priority Issue (The Local Government Priority Issue will be deferred until September Workshop)

7 45 - 8 45 Convention Center Presentation

8 45 Historic District Commission Nominations
August 3, 1990

SUMMARY OF LEASE BETWEEN THE CITY OF CHARLOTTE AND RICHARDSON SPORTS LIMITED PARTNERSHIP

Outlined below are the major substantive provisions of the proposed lease between the City and Richardson Sports Limited Partnership. By definition, this lease will begin at the earlier of commencement of construction of the stadium or the NFL's award of a franchise to Richardson Sports Limited Partnership (RS):

1. The City and Duke Power Company will construct and operate a 2,400 car parking deck located on a block bounded by Graham Street, Mint Street, Second Street and Stonewall Street (if extended). Duke Power will contribute land and moneys totaling $10 million dollars toward the cost of the facility and will own 1,100 of the parking spaces. Richardson Sports will contribute $1,000,000 to the cost of construction. The City will contribute $12,000,000 to the cost and will own a portion of the land and 1,300 parking spaces. The entire parking deck will be available for stadium events. By the terms of an agreement to be entered into with Duke Power, the City will own land and 1,300 spaces located thereon. Duke Power will have the right to develop space above the deck and may purchase the City's land and parking spaces for a period of 25 years for $12,000,000 and thereafter for its appraised value. The following summarizes the source of City funds to construct its portion of the Parking Facility:

| Amounts currently budgeted for | $485 million |
| Stadium Parking and not spent | |
| Richardson Sports to purchase | 165 million |
| land previously acquired by | 550 million |
| City for parking | |
| Parking Revenue Bonds | |
| TOTAL | $12.00 million |

2. The City and Richardson Sports shall fund their respective costs of developing the traffic flow plan for moving vehicular traffic in and out of the stadium area on event days. The City shall be required to provide competent personnel to coordinate, implement and oversee the operation of the plan on any event day and the cost for such coordination, supervision, implementation and enforcement of the plan is the responsibility of the City in the case of NFL football events and City sponsored events. All such costs for all other events at the stadium will be paid entirely by RS.

3. The City is required to construct certain infrastructure. Such infrastructure, by definition includes, streets, sidewalks, curbs, gutters, sewer and drainage facilities, crosswalks, utilities, traffic signs and signals to the stadium site.
addition, the City is to construct facilities suitable for appropriate access between non contiguous parcels of the stadium site and training facilities site

4 The City shall provide off-premises police protection for all events at the stadium at the City's sole cost and expense. The level of police protection to be provided is at the discretion of the City. With respect to any NFL-sanctioned event, the City will provide police protection adequate to meet all reasonable NFL requirements. Security within the stadium shall be the responsibility of RS and at its expense.

5 The term of the lease shall extend for a 49 year period with 2 renewal periods of 25 years each. If RS does not begin construction of a stadium or it has not been awarded an NFL franchise on or before December 31, 1993, the lease shall terminate.

6 RS shall have the right to construct a stadium, the practice facilities and other related improvements on the property and to use the property for NFL games and other sporting events, musical concerts and other activities that reasonably may be conducted on the property in the discretion of RS. In this connection, RS agrees that without the prior written consent of the City, it will not use the stadium for any event that is expected to have less than 24,000 persons in attendance and that would ordinarily and reasonably be recognized as being better suited to be conducted within the Charlotte Coliseum.

7 If RS discontinues use of the property for an NFL franchise because the franchise has been either terminated, transferred to another location or determined by RS to be unprofitable then RS must either purchase the real property or terminate the lease, in which case all rights in the property and improvements shall revert to the City.

8 RS shall pay an annual rental in the amount of $1 per year.

9 All improvements to the property are to be constructed at RS's sole cost and expense in accordance with plans and specifications as approved by the City.

10 In contracting for construction of improvements to the real property, RS agrees to comply with the City's M/WBE Plan to the extent of soliciting bids from lists of minority and women contractors and subcontractors furnished by the City.

11 In addition to the parking spaces to be provided as indicated above, the City shall assist RS in locating additional parking spaces adjacent to or in the immediate vicinity of the stadium in order to fulfill the need of RS for 3,700 prime parking spaces.
12 RS is responsible for the payment of all ad valorem taxes levied against the leasehold estate. The City agrees not to impose any special taxes against the stadium and training facility unless such taxes are generally applicable to all businesses within the Municipal Service District.

13 In the event of destruction or damage to the stadium, RS has the discretion to rebuild or repair the facilities. If RS elects not to rebuild or repair, the lease shall terminate.

14 RS has the right to assign its interest in the lease to an affiliate organization or to any other person in connection with the sale, assignment or transfer of the franchise to such person as approved by the NFL. If such an assignment occurs, the assignee becomes responsible for all of the obligations of RS under the lease.

15 RS, either upon a termination of the lease as described in paragraph 7 above or at any time after January 1, 2010, shall have the option to purchase the property. The sales price shall be as agreed upon by the City and RS but in the event no price can be agreed upon, the price shall be the fair market value of the property, exclusive of the improvements and as if there were no lease, as determined by a jointly selected MAI appraiser. In the event RS elects to purchase the property before January 1, 2010, the purchase price shall be not less than $35 million. In addition, there are detailed provisions for determining the purchase price in the event the City and RS are unable to agree on the joint selection of an MAI appraiser.

16 If during the term of the lease the City receives a bona fide offer from a third party to purchase the property, RS shall be given 30 days to buy the property upon terms and conditions substantially similar to those offered by the third party. If RS does not accept such offer within 30 days then its right of first refusal shall terminate and the City shall be free to sell the property to the third party upon the same terms and conditions as offered to RS.

17 In addition to the above, there are standard lease provisions regarding insurance, eminent domain, default, indemnity, hazardous materials and notices.
SUMMARY OF USE AGREEMENT BETWEEN THE CITY OF CHARLOTTE, MECKLENBURG COUNTY AND RICHARDSON SPORTS LIMITED PARTNERSHIP

Outlined below are the major substantive provisions of the proposed Use Agreement between the City, Mecklenburg County, and Richardson Sports Limited Partnership (RS)

1. As a condition to leasing the stadium site to RS, the City and the County have required that RS make the stadium available for public events of general interest to the community which do not compete with RS events and which do not conflict with RS's use of the stadium. Accordingly, such events as a community Fourth of July celebration, a consolidated high school graduation, or any other community event open to members of the general public sponsored in whole or in part by the City or the County would potentially be eligible events.

2. Under the Use Agreement the City and the County would submit to RS on an annual basis those events to be held which are reasonably expected to attract more people than can be accommodated in any publicly-owned facility in Mecklenburg County. The City and the County would be permitted to use the stadium and related improvements only for those public events meeting such requirements as approved in writing by RS. The use of the stadium for a public event would include all areas within the stadium other than executive offices, storage areas, luxury suites, club lounges and other areas subject to exclusive use by licensees or lessees of RS. Usable areas would include restrooms, visiting team dressing rooms, emergency medical facilities, concession areas, press boxes, seating areas, concourses, and the like.

3. In lieu of rent, the City and the County would reimburse RS for all operating expenses associated with any public event sponsored by the City or County. Operating expenses are defined as those costs incurred by RS for utilities, personnel, set up, clean up, repair and maintenance directly or indirectly associated with the holding of the public event.

4. The proposed practice fields and training facility on the Schwartz site would not be open for public use. However, RS proposes to build a jogging trail and other park-like amenities around the training facility and such amenities will be available for use by the general public during the same hours of operation as City parks.

5. The term of the Use Agreement is the same as the lease agreement, that is a 49 year period with 2 renewal periods of 25 years each.
6. Concession facilities would be operated by RS during public events and RS would be entitled to any revenues resulting from such operation. RS is not to sell any alcoholic beverages during a public event without prior written consent of the City or County.

7. The City will operate all parking facilities owned and constructed by the City for stadium events. The City would be entitled to any revenues derived from parking for public events.
# PARKING SUMMARY

August 6, 1990

## CURRENT INVENTORY

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<tr>
<th>Spaces</th>
<th>Description</th>
<th>Quantity</th>
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<tr>
<td>950</td>
<td>City - Prince/Holbrook (cost 1.650)</td>
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</tr>
<tr>
<td>1,300</td>
<td>Duke</td>
<td></td>
</tr>
<tr>
<td>2,550</td>
<td>Observer</td>
<td>300</td>
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**Required**

| 3,700 | SHORTFALL |

## FUNDS AVAILABLE

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<th>CASH</th>
<th>Description</th>
<th>Quantity</th>
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<tr>
<td>3.5</td>
<td>City - Cash</td>
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<tr>
<td>1.5</td>
<td>Funds to clear, pave, landscape</td>
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</tr>
<tr>
<td>5.5</td>
<td>Estimated bonds for 1,200 space deck</td>
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<tr>
<td>1.0</td>
<td>RS</td>
<td></td>
</tr>
<tr>
<td>2.0</td>
<td>Duke</td>
<td>13.5</td>
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</table>

**Required**

| 15.0 | SHORTFALL |

## POSSIBLE SOURCES TO COVER SHORTFALL

- Duke Power payment for spur track relocation (to be reimbursed if franchise is received)

- RS buys Prince/Holbrook if franchise received

**TOTAL**

| 2.650 | SPACES |

## TOTAL NEEDED

| 3,700 | 4173-005 | RET00101 ps | 08/06/90 |
TO OBTAIN THE 3700 SPACES

1. RS exceeds its original commitment by providing:
   - Cash for deck: $1,000,000
   - Purchase of land: $1,650,000
   - Cost to prepare 500 spaces: $500,000
   - Parking spaces: 500

   Total $3,150,000 and 500 spaces

2. Duke exceeds its original commitment by providing:
   - Cash for deck: $2,000,000
   - Cash for spur relocation: $1,000,000
   - Parking spaces: 300

   Total $3,000,000 and 300 spaces

3. Knight Publishing exceeds its original commitment by providing:
   - Parking spaces: 300

   Total 300 spaces

4. City does not exceed its original commitment

   Total $0.00 and -0- spaces
MAYOR AND CITY COUNCIL
WORKSHOP AGENDA

August 6, 1990

5:15 - 5:45  Decision on Trenton Properties, Inc. - Loan agreement for acquisition of Johnson and Mecklenburg Mills

5:45 - 6:00  Discussion and Decision on Retreat Date

6:00 - 6:15  Dinner

Set Public Hearings - Recommend adoption of resolution setting public hearings for September 17, 1990, at 6:00 p.m., in the meeting chamber, 600 East Fourth Street, on Petitions Nos. 70-20 and 90-65 through 90-74 for zoning changes.

6:15 - 7:30  Retreat Planning - Discussion of Criminal Justice Priority Issue (The Local Government Priority Issue will be deferred until September Workshop.)

7:30 - 8:30  Convention Center Presentation

8:30  Historic District Commission Nominations
Request for Council Action

To: City Council
From: City Manager

Recommend approval of a loan agreement with Trenton Properties, Inc. for $1,000,000 of which $830,000 is for the acquisition of the Johnston and Mecklenburg Mills for the purpose of renovating the mills for housing for persons earning 40% or less of median income, $10,000 for an environmental assessment on the mills, and $160,000 for stabilization and closing costs for the mills.

Community Development

In conjunction with the City's Request for Proposals (RFP) received April 30, 1990 for low income housing, Trenton Properties, Inc. submitted a proposal for the redevelopment of the Johnson and Mecklenburg Mills in North Carolina.

However, it did not make the priority ranking of projects by the Innovative Housing Committee. At the request of a City Council member, City staff was requested to pursue funding for this proposed development outside of the Innovative Housing RFP process because it is located in a Special Objective Area (North Charlotte) and renovation of these mills would bring needed revitalization to a blighted area of the community. The housing would serve people earning 40% or less of median income, and priority would be given to people on the Housing Authority waiting list.

Trenton Properties, Inc. is currently completing the Hoskins Mill housing development of 189 units which required $8,055,000. As part of the $8,055,000 total cost, the City provided an Innovative Housing loan in the amount of $2,355,000 which was used to acquire the mill and assist in other development costs. Other financing included a HUD 312 loan, a bank loan and tax credit equity financing. The project represents an innovative approach in financing and reconstructing
Unable to proceed with development of housing.

J. W. Walton

Project Description
CMPC Letter
School System Letter
Appraisers' Letters
Contract for Purchase
a blighted property for low income housing. This project is the first project in the U.S. involving the use of federal low income housing tax credits and a HUD 312 loan. The development will serve low income families and the elderly.

The Innovative Housing Committee met on May 30, 1990, and recommended that City Council consider further evaluation of the renovation of the two mills in North Charlotte. City Council at its June 11, 1990 meeting directed staff to pursue acquisition and conversion of the mills in North Charlotte into housing by using a portion of carry-over and newly appropriated innovative housing funds along with $1,000,000 CDBG acquisition money.

Community Development staff, Trenton Properties and the owners of the mills met on June 22, 1990, to negotiate a sales price for the mills. The owners' asking price was $850,000. Trenton Properties, Inc. had entered into a prior purchase contract with the owner to purchase the property for a sale price of $650,000. However, that purchase contract expired on April 30, 1990. The owners of the mills were unwilling to negotiate a new contract for the $650,000 price. Therefore, in accordance with Council's new policy, two appraisals were ordered and received on July 16, 1990. The appraisal by Stout-Beck Associates was $830,000. (Letters from the appraisers are attached as Exhibit 1.) On July 16, 1990, another meeting was held between Community Development staff, Trenton Properties, the owners and the owners' representative. The owners of the mills agreed to sell, and Trenton Properties agreed to buy the mills for $830,000.

On July 23, 1990, City Council was requested to enter into a loan agreement with Trenton Properties, Inc. for $1,000,000. The City Council requested information regarding the completion status of the Hoskins Mill and the environmental condition of the mill sites under consideration. Pending resolution of these items, Council deferred action to its August 6, 1990 workshop meeting. The requested information is now being prepared, however, it will not be completed until August 3, 1990. Therefore, it will be provided to Council via the Mayor/Council Memorandum on August 3.
In order to obtain the information regarding the environmental condition of the mill sites, the City entered into an agreement with Trenton Properties to advance up to $10,000 to have the environmental assessment conducted. If City Council approves the $1,000,000 loan to Trenton Properties, this $10,000 will be included as part of the loan. If the loan is not approved, the City will bear the cost of the environmental assessment.

**Council Action**

City Council is requested to approve entering into a loan agreement with Trenton Properties, Inc. for $1,000,000 of which $830,000 is for the acquisition of the Johnston and Mecklenburg Mills for the purpose of renovating the mills, $10,000 for an environmental assessment on the mills, and $160,000 for stabilization and closing costs of the mills. The loan will be a 15 year deferred payment loan at 3% interest. If City Council approves the request, Trenton Properties will pursue low income housing and historic tax credits, HUD 312 loan funds, a bank loan, and an additional City loan to develop and renovate the mills through two phases into 177 apartment units for low income persons, similar to the Hoskins Mill development, as described in the attachment. At such time the additional financing is determined, this loan will be renegotiated and refinanced as part of the total project. Any additional City loan request would be brought to Council for review and approval.

A description of the project is attached.

**Funding**

$1,000,000 advance from the Innovative Housing Fund to acquire and stabilize the mills and for an environmental assessment. Once an environmental assessment is completed and accepted by HUD, the acquisition and stabilization costs will be reimbursed with CDBG Acquisition Funds for FY91.

**Clearances**

The Planning Commission recommends that this project be done to restore vacant structures and possibly serve as a catalyst for additional redevelopment activity in the area. A letter from the Planning Commission is attached. The developer also requested the school system to comment on the impact on schools. A response from the school system is attached. The developer anticipates mixed racial occupancy.
July 11, 1990

Mr J W Walton
Director of Community Development
City of Charlotte
600 East Fourth Street
Charlotte, North Carolina 28202

REFERENCE Appraisal of Mr and Mrs Robert Stark Property,
Former Johnston Manufacturing Building and
Mecklenburg Mills Building, East Thirty-sixth
Street and North Davidson Street, Charlotte,
Mecklenburg County, North Carolina

Dear Mr Walton

As requested, we have inspected the above referenced property,
for the purpose of estimating its fee simple market value. Based
on our inspection and analysis of the information obtained, it is
our opinion that the current market value for the subject property,
as of July 9, 1990, is

$825,000
(EIGHT HUNDRED TWENTY FIVE THOUSAND DOLLARS)

The purpose and function of this appraisal is to provide the fee
simple market value, as defined herein, as of the date of
inspection. The function of this appraisal is to estimate the
property's current value, which will be used by the City of
Charlotte to establish a fair market value of the property for
purchase negotiation purposes. As is indicated in the property
rights appraised section of the attached narrative, the fee simple
interest in the property is estimated

This value estimate is supported by the data and reasoning set
forth in the attached narrative. Your attention is invited to the
assumptions and limiting conditions attached and made a part of
this report. We certify that we have no present or contemplated
future interest in the property appraised, and that our fee for
this assignment is in no way contingent upon the value estimate
concluded. Thank you for the opportunity to be of service, and if
any information or clarification is needed, please do not hesitate
to contact us.

Respectfully submitted,

T B HARRIS, JR & ASSOCIATES

Thomas B Harris, Jr., MAI, SRPA

TBHJR/VEB/JW

R 90-5 Naay C Jw

741 Kenilworth Avenue
Suite 102
Charlotte, North Carolina 28204
(704) 334-1846
717-717-717
July 12, 1990

Mr J W Walton
Director of Community Development
City of Charlotte
600 East Fourth Street
Charlotte, North Carolina 28202

REFERENCE Forme Johnston Manufacturing Company Property
401 East 36th Street
Charlotte, North Carolina

Dear Mr Walton

As requested, I have inspected the above mentioned property for the purpose of estimating its market value of the fee simple interest. Based on my inspection and analysis of the information obtained, it is my opinion that the market value of the fee simple interest as of July 9, 1990 is

EIGHT HUNDRED AND THIRTY THOUSAND DOLLARS

$830,000

This value estimate is supported by the data and reasoning set forth in the attached narrative. Your attention is invited to the Assumptions and Limiting Conditions attached and made a part of this report. I certify that I have no present or contemplated future interest in the property appraised and that my fee for this assignment is in no way contingent upon the value estimate supplied.

This report is in compliance with the Federal Home Loan Bank Board’s Regulation Section 563.17-1a(B)(2) of the Insurance Regulations.

Thank you for the opportunity to be of service and please let me know if you have any questions.

Sincerely yours,

Fitz Hugh L. Stout, MAI

FLS/cpa
Project Description – Johnston and Mecklenburg Mills

This project will consist of the renovation of the Historic Johnston and Mecklenburg Mills located on North Davidson Street, Charlotte, into low income housing units targeted for those people whose individual or family income does not exceed 40% of median income for Charlotte. In addition, the project will provide for a day care center and a free standing amenities package that is intended for neighborhood use. The mill is situated on ten acres of land. The project will be done in two phases which will commence as North Carolina Low Income Housing Credits become available to the project. However, for land acquisition purposes and building stabilization, part of Phase II will need to be funded within Phase I. The separate Phases are planned as follows:

Phase I

Phase I will involve the renovation of the Historic Johnston Mill building. The building will be adapted to provide ninety-seven (97) residential units of one, two and three-bedrooms. Most units will contain loft areas, thereby increasing the utilisable square footage of the building. Unit size and count is as follows:

<table>
<thead>
<tr>
<th>Type</th>
<th>Square Footage</th>
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<tbody>
<tr>
<td>19 Single room occupancy</td>
<td>400-420</td>
</tr>
<tr>
<td>18 Two-bedroom</td>
<td>800-900</td>
</tr>
<tr>
<td>60 Three-bedroom</td>
<td>1125 (approximate)</td>
</tr>
</tbody>
</table>

There will be substantial community room space, storage space and laundry facilities on the lower level of the Johnston Mill.

Amenities/Community facilities

A free standing amenities package including an activity room for pool tables and ping pong tables is planned. The package also calls for an Olympic size swimming pool with covered pavilion.

Phase II

Phase II will consist of 40 one-bedroom artist live/work units containing approximately 650 square feet each. There will be a gallery area, community room and artist workshop as an amenity package. In addition, there will be 40 one-bedroom units of approximately 625 square feet along with laundry facilities and exercise rooms.
Mr. Carroll B. Little
Trenton Properties, Inc.
6100 Fairview Road, Suite 1100
Charlotte, NC 28210

Dear Mr. Little:

Staff has reviewed the proposed site located on North Davidson Street to build 177 units of low income housing. The site is located in the historic North Charlotte neighborhood. North Charlotte is among the city's oldest mill villages. It is a racially mixed low to moderate income neighborhood. The adjacent land uses include single family homes located east of Davidson Street with industrial warehouses south of this property.

The property is located within the boundaries of the Central District Plan. The plan calls for a special study to be done for North Charlotte to help identify future land use and zoning patterns and physical improvement needs. The district plan however suggests that the 36th Street/Davidson Street area be recognized in the proposed plan as a focal point for a redevelopment effort in North Charlotte. This project therefore is consistent with objectives of the Central District Plan.

This property is currently zoned I-2 for industrial use. Residential development is not permitted in an industrial zone. Therefore, a rezoning will be necessary to develop this property for residential purposes. As proposed, this project will be phased resulting in 97 units in the first stage and 80 units in the second stage. The proposed 177 units will be built to a density of approximately 23 units per acre.

North Charlotte was recently designated as a national register historic district and placed on the National Register of Historic Places. This site is located within the boundaries of the historic district. The Mecklenburg Mill and Johnson Mills are significant structures within the district. These mills have been described as being "among Charlotte's best preserved early textile factories." The Mecklenburg mill is a locally designated historic property. The restoration of these mills must be sensitively done so as not to destroy the architectural character of the structures.
Finally, this project is ideally located for this type of housing being on a major thoroughfare, near shopping, transit and employment. Although the site is located in an area that is already racially and economically impacted, the project is needed to address a need for affordable housing in North Charlotte. The project will also help to restore some vacant structures and possibly serve as a catalyst for additional redevelopment activity in the area.

If you have any questions, please contact me or Debra Campbell at 336-2205.

Sincerely,

David A. Howard
Community Planning Manager

DAH/DDC:sls
May 10, 1990

Mr. Carroll B. Little, Vice President
Trenton Properties, Inc.
6100 Fairview Road, Suite 1100
Charlotte, North Carolina 28210

Dear Mr. Little:

SITE: Johnson and Mecklenburg Mill Properties

These sites are in the Highland K-2 and Tryon Hills 3-6 Elementary Attendance Area. We are projecting Highland to have 300 students with a 52% black ratio and Tryon Hills to have 350 students with a 57 black ratio for the 1990-91 school year.

Using the standards you presented:

1. All residents will be racially white.
   Response: Both schools are neighborhood schools. Housing units which would be occupied by all white residents would serve as a positive factor to stabilize a school's population which is moving toward a higher black ratio.

2. All residents would reflect the racial makeup of the community at large (70% white and 30% black).
   Response: Same as number 1 above.

3. All residents will be racially black.
   Response: The population would increase the black ratio at both schools well beyond the 15% variance which is allowed. It will have a negative impact in that it will create a situation which will require alternatives in that district for pupil assignment.

If I can be of other help, please let me know.

Sincerely,

[Signature]
Harold Deal
Assistant Superintendent
Planning and Research
TO: Pam Syfert  
Deputy City Manager  

FROM: W H Guerrant, Director  
Public Service & Information  

DATE: July 23, 1990  

SUBJECT: RETREAT INFORMATION  

You asked that we prepare information for City Council's consideration on a possible retreat in October and November. We are unable to find a Friday-Saturday date in October where the Mayor, City Council and City Manager are all available.  

The following information is provided for November:  

**Out of Town**  
Friday-Saturday, November 16 - 17  
Mid Pines Hotel  
Southern Pines, NC  

**In Town**  
Friday-Saturday, November 16 - 17  
The Park Hotel  
Charlotte, NC  

There were conflicts for the Mayor and City Manager on the other Friday-Saturday dates in November.  

If possible, we need to have the City Council approve one of the above options at the workshop on August 6, so that we can confirm with the hotel and make a deposit. I will be out of town but Jeannine will represent our office at the workshop.  

Please give me a call if you have any questions.  

bbm  

cc Jeannine Clark
THE CHARLOTTE-MECKLENBURG
CRIMINAL JUSTICE SYSTEM

AND

CRIME AND DRUG PREVENTION EFFORTS

City Council Workshop
August 6, 1990
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INTRODUCTION

At the February, 1990 City Council Retreat, Council identified five major issues that they wished to focus on during 1990. One of those issues is drugs and the criminal justice system. Within this issue, Council identified two issues that it wanted to explore:

- the development of a unified criminal justice system
- the development of a region-wide anti-drug effort

This Workshop will be used to explore the issues that are associated with the City’s involvement in the criminal justice system and in community-wide drug prevention efforts. The result of the Workshop will be the development of a number of action steps for the City Council to consider at their October retreat.

In order to focus these options, we must determine:

- Who are the key actors?
- What does the City want to accomplish?
- What is the City’s role in relation to the other participants?
- What are the constraints on City actions?
- How can the City address these constraints?

Background information is included on the structure of the criminal justice system, taken from the information compiled by the study completed by UNCC’s Urban Institute and action steps already taken by the City towards the improvement of the Charlotte-Mecklenburg criminal justice system and the area drug problems.
POLICE PERSPECTIVE ON THE CRIME AND DRUG PROBLEM

The Charlotte Police Department feels that the drug problem in Charlotte touches all segments of the community. While police and the criminal justice system are a critical part of the solution to the drug problem, their efforts must be accompanied by a strong program of drug education, prevention, and treatment aimed at reducing the demand for drugs.

While it is true that intensive police efforts impact the other components of the criminal justice system, it is imperative that police and the Council continue to meet their obligation to keep the streets safe. If police reduce their efforts, the criminal will get the message that the streets are his and public confidence in police and city government will be eroded. Police believe that the city's primary obligation remains public safety, but those efforts could be supplemented by a combination of improvements to the criminal justice system, the development of a coordinated community drug education and prevention framework, and clearly defined criteria for the continuation of the Drug and Alcohol Commission.
EXPECTATIONS

At the February Council Retreat, the Council defined their expectation concerning the criminal justice system and the crime problem. This expectation was embodied in Council’s statement:

"We would like a Charlotte where people feel safe to live, work, and play in all areas of the community, and where decisions are not driven by fear and crime. In particular, we would like a Charlotte where people have no need for drugs, will not tolerate drugs, and get no benefit from drugs."
Who are the other participants in this process and what are their roles?

1 CRIME/COMMUNITY DRUG PREVENTION AND EDUCATION
   Drug and Alcohol Commission
   Citizens Criminal Justice Commission
   Community Relations Committee
   Neighborhood Centers
   Housing Authority
   Detox Center
   Charlotte–Mecklenburg Schools
   Drug Education Center
   Open House, Amethyst, Charter Pines
   Churches, civic groups, neighborhood groups, local colleges and universities, health professionals

2 LAW ENFORCEMENT (APPREHENSION)
   Charlotte Police Department
   Mecklenburg County Police Department
   Small Town Police Departments
   N C Highway Patrol

3 CONTROL
   Mecklenburg County Sheriff’s Department
   Pretrial Services
   Central Intake Center

4 CASE PROCESSING
   A Intake Center Bond Setting
      Magistrates
   B Determination of prosecution
      District Attorney’s Office
   C Case Adjudication
      District Attorney’s Office
      Public Defender’s Office
      District Court Judges
      Superior Court Judges
   D Administration and Post–Release Monitoring
      Probation and Parole
      Clerk of Superior Court
What should the City's role be in relation to other participants?
At the February Council Retreat, Council suggested several possible action steps to consider when addressing the issue of the criminal justice system and the community’s drug problem. These are listed below as a starting point for your discussion and for the development of further specific goals and objectives.

o **What are we specifically trying to accomplish?**

1. The development of a unified criminal justice system

2. The development of a plan and the coordination of funding for a region-wide anti-drug effort

3. Work with the Board of County Commissioners to support the reappointment of the Citizen’s Criminal Justice Committee
1. What are the constraints on City actions?

1. DEFINING COMMUNITY CONSENSUS ON CRIME AND DRUGS

2. FINANCIAL ISSUES

3. LEGAL ISSUES

4. INFORMATION CONSTRAINTS

5. TIME ISSUES
How can the City address these constraints?

1. Defining Community Consensus on Crime and Drugs

2. Financial Issues

3. Legal Issues

4. Information Constraints

5. Time Issues
ACTION STEPS

In preparing proposals for actions steps to be considered by the City Council, the Office of Budget and Evaluation contacted the heads of each of the organizations that comprise the Charlotte-Mecklenburg criminal justice system. Each organization was surveyed to obtain suggestions for ways in which the City can take action to improve the effectiveness of the criminal justice system.

Included in the list below is a compilation of those suggestions for your consideration. These suggestions are not intended to be a complete list of all the actions which may be taken by the City, but are just some suggestions which you may discuss, discard or use as a starting point for additional action steps.
### STAGE: COMMUNITY DRUG PREVENTION AND EDUCATION

<table>
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<th>RESPONSIBLE AGENCY</th>
<th>CITY’S ROLE</th>
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<tr>
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<td>(Can City accomplish through decision/$)</td>
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<tr>
<td>0 Enforce the police-citizen relationship by creating a SCHOOL SAFETY VOLUNTEER program with volunteer adults who walk the campuses of public schools to deter violence, assist resource officers at the schools, and put a citizen presence in the school system</td>
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<td>0 Take a leadership role in community efforts promoting drug and alcohol rehabilitation</td>
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<td>0 Review all existing reports made on community drug prevention efforts and take some action towards the implementation of the recommendations of these reports</td>
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<td>STAGE LAW ENFORCEMENT (APPREHENSION)</td>
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<td>PROPOSED ACTION STEP</td>
<td>RESPONSIBLE AGENCY</td>
<td>CITY'S ROLE (Can City accomplish through decision/$)</td>
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<td>• Charlotte Police Department should track actual disposition of cases after they enter the prosecution stage of the process to assess why rejected by D A, why dismissed or charges reduced, and if successfully prosecuted</td>
<td>CITY</td>
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<td>• Provide investigative assistance to D A to prepare better cases and to contribute to a greater rate of successful prosecution</td>
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<td>• Provide greater training to law enforcement personnel who are promoted to felony investigations to reinforce police academy training</td>
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<td>• Provide greater training to law enforcement personnel using the Central Intake Facility to improve the information obtained on detainees at the Intake Center</td>
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<td>• Institute a more concentrated citation program in the Charlotte Police Department to decrease the number of minor misdemeanors that enter the criminal justice system</td>
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<td>• Study the police intake process to identify the viability of alternatives to arrest, for example transport of intoxicated persons or domestic dispute arrests to community mental health facilities for treatment instead of arrest</td>
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<tr>
<td>STAGE</td>
<td>LAW ENFORCEMENT (APPREHENSION)</td>
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<tr>
<td><strong>PROPOSED ACTION</strong></td>
<td><strong>RESPONSIBLE AGENCY</strong></td>
<td><strong>CITY’S ROLE</strong></td>
</tr>
<tr>
<td>1.</td>
<td>Consolidate City and County Police Departments for greater efficiency</td>
<td>CITY, COUNTY</td>
</tr>
<tr>
<td>2.</td>
<td>Conduct training or retraining of police officers responsible for felony investigations to ensure proper and complete investigation for prosecution and to decrease the number of cases rejected for prosecution</td>
<td>CITY</td>
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<tr>
<td>3.</td>
<td>Develop a standardized format and checklist for felony and misdemeanor case files for all cases in which an arrest is made or charges are requested by the police department to promote a decrease in the chances of the omission of necessary information</td>
<td>CITY, STATE (D A )</td>
</tr>
<tr>
<td>4.</td>
<td>Arrest all persons who violate the law in order to send a message of intolerance to the drug using community, notwithstanding the constraints of the prosecution and incarceration components of the criminal justice system</td>
<td>CITY</td>
</tr>
<tr>
<td>5.</td>
<td>Oversee the review of all actions taken by the City in its law enforcement efforts to determine any disruption to other components of the criminal justice system, inform the heads of all organizations in the criminal justice system who are impacted by City actions and policy decisions</td>
<td>CITY</td>
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<tr>
<td>6.</td>
<td>Study the issue of “overcharging” persons at the time of arrest, which increases the bond amount for a prisoner and results in keeping people in jail longer</td>
<td>CITY</td>
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</table>

12
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<tr>
<th>PROPOSED ACTION</th>
<th>RESPONSIBLE AGENCY</th>
<th>CITY’S ROLE</th>
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<tr>
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<td>(Can City accomplish through decision/$)</td>
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<tr>
<td>o Improve the management at the Central Intake Facility by the staff, which consists of County Police, Sheriff and Pretrial Services, and State-authorized Magistrates, by hiring a facility manager or conducting a study to determine the best management solution</td>
<td>COUNTY</td>
<td></td>
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<tr>
<td>o Take a leadership role in the community on developing sites for a new jail and developing alternative sentencing initiatives</td>
<td>CITY</td>
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<tr>
<td>PROPOSED ACTION</td>
<td>RESPONSIBLE AGENCY</td>
<td>CITY'S ROLE</td>
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<tr>
<td>o Take a leadership role in advocating changes on the State level to improve the criminal justice system, for example allowing local government to supplement funding state-supported components of the system</td>
<td>CITY</td>
<td>(Can City accomplish through decision/$)</td>
</tr>
<tr>
<td>o Convene a meeting with the heads of all of the components of the criminal justice system for a roundtable discussion for future actions which may be taken to improve the effectiveness of the criminal justice system</td>
<td>CITY</td>
<td></td>
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### ACTION STEPS PROPOSED AT THE CITY COUNCIL RETREAT

<table>
<thead>
<tr>
<th>PROPOSED ACTION</th>
<th>RESPONSIBLE AGENCY</th>
<th>CITY'S ROLE (Can City accomplish through decision/§)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Support a coordinated public program and total community effort for prevention and treatment of drug abuse</td>
<td>Give higher visibility and public support to drug education</td>
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<tr>
<td>Empower the Drug Commission to evaluate all aspects of law enforcement and government, and to recommend improvements in programs</td>
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<td></td>
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<tr>
<td>Increase the number of policemen</td>
<td>Increase their visibility through foot, bicycle, or horseback patrols</td>
<td>Consolidate City and County police forces with private security forces</td>
</tr>
<tr>
<td>Seek legislative authority for local property forfeitures for drug convictions (which now go to the federal government)</td>
<td>Seek more innovative means for punishment</td>
<td></td>
</tr>
<tr>
<td>Encourage private and public sector drug testing</td>
<td>Arrange drug rehabilitation assistance for anyone who seeks help</td>
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</tbody>
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BACKGROUND

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2 Anti-Drug Initiatives in Other Communities
3 Executive Summary  UNCC Criminal Justice System Report
4 Attachment A  Detail on UNCC Report
5 Table 1  The Charlotte-Mecklenburg Criminal Justice System
ACTION STEPS ALREADY TAKEN

May Council Workshop

On May 7, 1990, City Council held a workshop on the criminal justice system. At that workshop, the structure of the criminal justice system was highlighted, along with the problems that result when the level of government authorizing and funding the components differs. Although the components are interdependent, this difference in authority and funding levels causes problems in the system. Representatives from components of the criminal justice system spoke of delays, problems in information sharing, the overwhelming workload related to the drug problem, and jail overcrowding.

The FY91 Budget

The City's FY91 budget contained a number of items that were associated with criminal justice and anti-drug initiatives. Items that were included in the budget to enhance drug prevention and enforcement activities were:

- **Citizens' Criminal Justice Commission:** $49,000
  The Commission will receive staff support to assist in monitoring criminal justice system activities and developing short- and long-term objectives and plans.

- **Drug Abuse Resistance Education (DARE):** $66,693
  Two officers have been added to the existing DARE program to provide drug abuse resistance education to students and to develop a positive relationship between the police and young people.

- **School Resource Officers:** $100,038
  Three officers were added to strengthen police presence on school campuses, interact with students, act as first responder for incidents at schools and work closely with the faculty and PTA to combat crime and drugs in the schools.

- **Street Interdiction Units:** $1,008,093
  Two street interdiction units were added to saturate specific patrol areas where there is heavy drug use to enforce and deter the incidence of street drug sales.

- **Semi-automatic weapons:** $750,000

**TOTAL:** $1,973,824
ANTI-DRUG INITIATIVES IN OTHER COMMUNITIES

Many other communities across the United States are faced with similar crime and drug problems. Some of these communities have instituted innovative anti-drug programs. Listed below are examples of these programs which may be used as a starting point for discussion of anti-drug program ideas for Charlotte-Mecklenburg.

**o **DO DRUGS. DO TIME ** MARICOPA COUNTY, ARIZONA (Phoenix)**

The Phoenix program "Do Drugs Do Time" uses the media to inform the community that casual drug users from all segments of the community. The goal of the program is to change attitudes about drug use and to offer first-time offenders a second chance, through a deferred prosecution program. This program also focuses on education and prevention efforts in the schools.

**o **THE REGIONAL DRUG INITIATIVE ** PORTLAND, OREGON**

The Regional Drug Initiative is a task force comprised of policy makers from government, education, law enforcement, corrections, citizen's groups, treatment providers and private businesses. The strategy of the Initiative is to reduce the supply and availability of illegal drugs by supporting enforcement efforts as well as to reduce the demand for illegal drugs by fostering changes in social attitudes and increasing opportunities for recovery.

**o **PREVENTION NETWORK ** DADE COUNTY, FLORIDA (Miami)**

The Prevention Network and its Prevention Advisory Council is comprised of representatives of area drug prevention organizations, the school system, police departments, business leaders and community leaders. The purpose of the Council is to provide an opportunity to share expertise and ideas and to eliminate barriers that stifle communication among the members of the Network.
**"I CARE" BATON ROUGE, LOUISIANA**

This is a school-system based prevention effort to establish a referral system for those using alcohol and drugs and to provide a forum for drug education efforts. The Advisory Board consists of parents, school groups, treatment centers, hospitals, media, business and legal representatives. The nineteen full-time staff members are funded by a dedicated portion of the property tax voted in by the taxpayers.

**METROPOLITAN KANSAS CITY TASK FORCE ON ALCOHOL AND DRUG ABUSE**

In order to promote comprehensive drug prevention planning among the greater Kansas City area, the mayor of Kansas City assembled a Task Force to study drug and alcohol prevention. The local university, law enforcement agencies, public and private service agencies, the media and the schools were all assembled into the Task Force. The Task Force has been successful in developing an understanding of the interrelatedness of planning and action, as well as the successful implementation of drug prevention programs.

**IMPACT FOR LIFE SOUTH CHARLESTON, WEST VIRGINIA**

This organization is a grassroots network which coordinates drug prevention efforts for youth and adults. Many of the programs for students are aimed at providing them with life skills.
The UNCC Report

The City contracted with the Urban Institute of the University of North Carolina at Charlotte to provide an overview of the Charlotte–Mecklenburg criminal justice system, including the sources of authority and funding and the nature of their interactions with the other agencies in the system. The information contained in this report was intended to be used as a common starting point for developing a better understanding of the current operations of the criminal justice system and to help in the development of solutions to some of the concerns of the agencies. A more detailed account of this report is found in Attachment A.

The findings of the report include:

- Eight of the thirteen components of the system are authorized and funded by the State of North Carolina, four by Mecklenburg County and one by the City of Charlotte.
- Eight of the agencies expressed a need for additional personnel, either in their own organization or in one or more agencies with which they interact.
- Six of the agencies expressed a concern about inadequate funding of their organization.
- Workload problems were expressed by most of the agencies.
- Several agencies expressed concerns about the operation and management of the Central Intake Facility, including inadequate training of police officers who use the facility, delays in processing arrested persons, and lack of adequate staff.
- Inadequate jail space is a problem in the system.
- Several agencies noted the poor public image of the criminal justice system.

A copy of the report is available in the Council library.
ATTACHMENT A: UNCC REPORT

1 LAW ENFORCEMENT

o Charlotte Police Department

Funding Source  City of Charlotte
FY91 Budget  $36.0 million, 1,036 full-time employees
Responsibilities  make approximately 80% of all arrests in Char-Meck

Concerns
1 too many arrested persons do not come to trial
2 too many convicted people are released before serving all time
3 need more attention to the drug problem, treatment, education
4 prison and jail space

o Mecklenburg County Police Department

Funding Source  Mecklenburg County
FY91 Budget  $10.6 million
Responsibilities  make approximately 20% of all arrests in Char-Meck
conduct positive identification at Intake Center
manage and staff MCCJIS

Concerns
1 funding
additional needs of small towns cannot be anticipated, affects budget
2 jail space
3 more judges
4 more prosecutors

o Mecklenburg County Sheriff's Department

Funding Source  Mecklenburg County
FY91 Budget  $10.7 million
Responsibilities  manage the Mecklenburg County Jail and
Satellite Jail, deliver summons and Orders for Arrest,
fingerprint, photograph and Breathalyzer tests at Intake
Facility, escort arrested persons through intake process

Concerns
1 additional jail space
2 new facilities spread out too much
3 additional personnel at Pretrial Services and Magistrates
   at the Intake Facility
4 more bailiffs for security for judges
5 heavy demand for serving papers
2 CENTRAL INTAKE FACILITY

Funding Sources/Budget  Shared among the Pretrial Services, Mecklenburg County Sheriff and Magistrate budgets

Responsibilities  process persons suspected of a criminal violation

Interactions With Other Agencies
a  Mecklenburg County Sheriff's Department  MCCJIS, positive ID
b  Mecklenburg County Sheriff's Department  photographs, fingerprints, Breathalyzer tests
c  Pretrial Services  interviews, background checks
d  Magistrates  determine the conditions for release

Concerns
1  Sheriff  more Magistrates, more Pretrial Services staff
2  Magistrate  delays in processing after arrest  arresting officer cannot be located to correct incorrect or incomplete entry on processing forms, also delays resulting in not enough Sheriff's Deputies for escorting persons through the system
3  Pretrial Services  lack of adequate staff (salaries too low) incomplete information obtained on arrestees

3. PRETRIAL SERVICES

Funding Source  Mecklenburg County, $1 1 million, 26 full time
Responsibilities  conduct interviews to screen criminal defendants to determine pretrial release as alternative to the bond system, monitor all released persons until their scheduled court appearance

Concerns
1  staffing difficulties (see Central Intake Facility)
2  multiple repeat offenders
4 \textbf{MAGISTRATE'S OFFICE}

\textbf{Funding Source}  State of North Carolina  AOC

Budget figures included in District Court budget.

There are 24 magistrates, supervised by the Chief District Court
Judge in judicial matters, the Clerk of Superior Court in clerical
matters

Responsibilities  accept guilty pleas to minor misdemeanors,
accept waivers of trial and guilty pleas in certain traffic cases,
handles worthless check cases of $500 or less, set bond for arrested
persons under their jurisdiction

Concerns
1. case flow volume, arresting officer leaves work unfinished
2. police officers need better training in intake procedures

5 \textbf{DISTRICT ATTORNEY}

\textbf{Funding Source}  State of North Carolina

Budget  $1 4 million, 20 assistant DA’s, 22 support staff

Responsibilities  prosecute all criminal cases in the District
and Superior Courts of Mecklenburg County, determines which
cases will be brought to trial

Concerns
1. funding problems versus pressures to prosecute cases
2. needs for investigative assistance
3. MCCJIS needs to be improved
4. additional quality control over the arrest reports and forms
   used by officers to support cases against criminal suspects

6 \textbf{PUBLIC DEFENDER}

\textbf{Funding Source}  State of North Carolina

Budget  $1 3 million, 21 attorneys, 13 support staff

Responsibilities  represent criminal defendants who cannot afford
an attorney

Concerns
1. Money appropriated to pay private attorneys to handle excess
   workload runs out before the end of the year
2. jail overcrowding limits access to clients by Public Defenders
3. image problem of representation by a public defender
7 TRIAL COURT ADMINISTRATOR

Funding Source  State of North Carolina
Budget  part of Superior Court budget
Responsibilities  provides administrative support to the District and Superior Court judges, serves as a liaison among the various elements in the criminal justice process, worked toward the establishment of MCCJIS

Concerns
1  Misunderstanding of this position
2  Need to better coordinate the distribution of funds among the various agencies according to critical needs
3  funding
4  more coherent management of the Intake Facility

8 CLERK OF SUPERIOR COURT

Funding Source  State of North Carolina
Budget  $3 4 million, 116 staff
Responsibilities  record-keeping in the criminal justice process, collects and distributes fines, fees, forfeitures

Concerns
1  State funding does not keep up with increases in local programs that impact the Clerk's workload, the Clerk cannot keep up with the system
2  Need additional staff to keep up with large data processing systems
3  The Clerk is collection agency for most other law enforcement and judicial agencies, but does not get reimbursed

9 COURTS

o District Court

Funding  State of North Carolina
Budget  $1 9 million for 12 District Court judges, 24 magistrates, and one clerical staff
Responsibilities  civil jurisdiction in cases less than $10,000, all misdemeanors, probable cause hearings for felonies, juvenile

Concerns
1  backlog of cases
2  need expansion of the child custody mediation program
3  need additional clerical staff
o Superior Court

Funding: State of North Carolina
Budget: $13 million for six Superior Court judges, three clerical staff, the Trial Court Administrator and TCA staff
Responsibilities: hear all felonies and misdemeanor appeals

Concerns
1. Funding does not match case load generated in Mecklenburg Co
2. Need more support staff, more clerks, more bailiffs, more court reporters
3. Lack of credibility of the criminal justice system
4. Need for early education and discipline expand School Resource Officer Program

10 ADULT PROBATION AND PAROLE

Funding: State of North Carolina
Budget: $3.25 million for three county area, plus an additional $360,000 for an intensive program in the three county area
Responsibilities: investigates and manages sentencing alternatives for convicted persons to reduce overcrowding at the jails

Concerns
1. No concerns
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<tr>
<th>COMPONENTS</th>
<th>AUTHORITY</th>
<th>CURRENT BUDGET</th>
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<td>Charlotte Police Dept.</td>
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<td>Meck Co Police Dept</td>
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<td>Meck Co Sheriff's Dept</td>
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<td>$10 7 million</td>
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<td>2 CONTROL</td>
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<td>Central Intake Facility</td>
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<tr>
<td>Pretrial Services</td>
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<td>3 CASE PROCESSING: LEGAL</td>
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<tr>
<td>Magistrate</td>
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<td>$ 1 4 million</td>
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<td>$ 1 3 million</td>
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<td>Public Defender</td>
<td>STATE</td>
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<td>4 CASE PROCESSING: ADMINISTRATIVE</td>
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<tr>
<td>Trial Court Administrator</td>
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<td>Clerk of Court</td>
<td>STATE</td>
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<td>5 CASE PROCESSING: COURTS</td>
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<tr>
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<td>Superior Court</td>
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<td>6 CASE PROCESSING. POST TRIAL</td>
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<tr>
<td>Jail</td>
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<td>Probation, Parole</td>
<td>STATE</td>
<td>$ 3 25 million</td>
</tr>
</tbody>
</table>

1 Included in Pretrial Services, Meck Co Sheriff and Magistrate budgets
2 Included in District Court budget
3 Included in Superior Court budget
MEMORANDUM

August 1, 1990

TO: Mayor and City Council

FROM: O. Wendell White
City Manager

SUBJECT: August 6 Council Workshop - Convention Center Briefing

Enclosed are Requests for Council Action regarding various items associated with the proposed Convention Center. As a follow-up to our last Council workshop, we will be discussing the details of the financing plan and the architectural and construction manager contracts. We will also update you on the overall project schedule that was handed out at the last workshop.

Although the enclosures go into detail regarding the financial plan and the schedule for issuing debt, Richard Martin will be available to present an elaboration of the recommendation for the "installment contract revenue bonds" that we are recommending for financing the project. Clark Readling will also be prepared to present the scope of the construction phase of the project and the rationale for hiring a construction manager to oversee construction of the facility on behalf of the City. For your information, the construction manager concept was used most effectively in both the Charlotte-Mecklenburg Government Center and new Coliseum projects to keep projects within budget and result in an overall cost savings for both projects. Boyd Cauble will update the project schedule and review in detail the land acquisition issue.

Although the Convention Center project is quite complicated and requires numerous major steps taking place simultaneously, we feel we have a good handle on the project and are ready to move to the next logical step - implementation. We will be prepared to answer any questions you might have that are on the workshop agenda, but should you have specific questions between now and the workshop, please feel free to call either me or Boyd Cauble for immediate assistance.

bs

Enclosure
Request for Council Action

• Action Requested
  (1) Authorize staff to proceed with the Convention Center financing.
  (2) Recommend the appointment of the Law Firm of Parker Poe, Adams &
      Bernstein as Special Counsel for the Financing and Evensen Dodge, Inc. Financial
      Advisor for the Convention Center Project.

Responsible Department: Finance

Background:
On June 28, 1990, the State Legislature approved a bill authorizing
Mecklenburg County to Levy a three (3) percent Occupancy Tax and a one (1)
percent Prepared Food and Beverage Tax for the purpose of financing a
Convention Center. Mecklenburg County conducted a public hearing and approved
the Levy of the two taxes at its July 25, 1990 meeting. We are now prepared to
finalize the financing plan and have established a tentative sale date in
November, 1990 of the securities. (See copy of calendar attached).

Debt Instruments
In the initial Financial Evaluation Report prepared and submitted by Evensen
Dodge, four alternative methods of financing were considered:

1. General Obligation Bonds (GO) - We have not considered this alternative due
to the added cost of holding a referendum and the time delay involved in the
referendum process.

2. Revenue Bonds (RB) - This method of financing, due to technical marketing
factors, would result in a substantial reduction in the amount of money
available to build the Convention Center facility.

3. Certificates of Participation (COP) - this was our originally preferred
method of financing, but the constitutionality of the State Statute
authorizing this mechanism is currently being contested in the courts.
Although a favorable ruling is expected sometime in the winter of 1991, we
are, at this time, unable to market any debt under this legislation. We
have therefore rejected the COP method due to the delay in time and/or the
risk that the courts could rule unfavorably on the question.

4. Installment Contract Revenue Bonds (ICRB) - This method of financing was
recommended originally in the Shottenstein proposal when a decision was made
by Council to publically build the Convention Center. We initially rejected
this method of financing due to its complex nature. However, due to reasons
July 20, 1990

August 6, 1990

Failure to act would delay the tentative sale date set for November, 1990.

Richard D. Martin, Finance Director
stated in item three (3) above we are presently moving forward with the ICRB financing method. This debt structure will provide maximum proceeds, as compared to the other methods outlined above, for building the Center. The Local Government Commission has indicated that they will approve the use of this financing technique and we have also received indications from the rating agencies that we should receive a favorable debt rating.

Legal Counsel:
Suffice it is to say that in many areas of Municipal Law, attorney's differ as to an individual statute's interpretation and use. As a result, our current Bond Counsel, Smith Helm, Mulliss & Moore has declined to serve as counsel on this financing. We are therefore recommending the local law firm of Parker, Poe, Adams & Bernstein as Special Counsel for this financing due to their experience and expertise in issuing debt using installment contract revenue bonds. They have served as Counsel to several North Carolina cities using this type financing that include Asheville, Durham and Greensboro.

Financial Advisor:
In January, 1989 in conjunction with the Laventhol and Horwath study, the Mayor appointed an eleven member Convention Center Finance Committee, chaired by Mr. Hugh McCull, to identify available revenues and recommend methods of financing for the Convention Center. The firm of Evensen Dodge was hired in December of 1989, to assist staff in the preparation of a Financial Evaluation Report for the proposed new Center. A final report was issued in April of 1990 by Evensen Dodge which set forth the City's financing options (referenced above) and estimated debt capacity. We recommend an extension of their engagement to assist staff in the debt issuance phase of the project.

Council Action Request:
* Authorized staff to proceed with the financing as recommended.

* Appoint the Law Firm of Parker Poe, Adams & Bernstein as special counsel for the financing and authorize the City Manager to negotiate fees and execute a contract for services.

* Appoint Evensen Dodge, Inc., as financial advisor and authorize the City Manager to negotiate fees and execute a contract for services.

Source of Funding:
Proceeds of the financing

Clearances:
Finance
New Convention Center Project  
Tentative Financing Schedule

<table>
<thead>
<tr>
<th>Month (1990)</th>
<th>Action Required</th>
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</thead>
<tbody>
<tr>
<td>July</td>
<td>Financial advisor submits Financing Plan (Description Paper) to City.</td>
</tr>
<tr>
<td>August</td>
<td>City Council Workshop - Project Status Report and Council appoints special counsel and financial advisor.</td>
</tr>
<tr>
<td>September</td>
<td>City sends Financing Plan (Description Paper) to Local Government Commission (LGC). Finance staff meet with LGC staff to review structure of financing. Finance staff and financial advisor meet with New York rating agencies to discuss financing/rating.</td>
</tr>
<tr>
<td>November</td>
<td>Sale date of issue.</td>
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</table>
Request for Council Action

To the Council from the City Manager

Action requested
That City Council approve agreements for (1) architectural services with The FWA Group in the amount of $8,085,000.00, (2) construction manager services with Fluor Daniel, Inc. in the amount of $7,461,750.00, and (3) a budget ordinance for $2,000,000.00 for the new Convention Center, to authorize encumbrance of sufficient funds for services through December, 1990.

Engineering Department
This request should be considered at the following meeting.
Background Explanation of Request:

Background
In April, a program report prepared by The FWA Group was presented to the Auditorium/Coliseum/Convention Center Authority which addressed the space needs and budget of the new Convention Center. In May, 1990, the Convention Center Selection Committee composed of community leaders and City staff recommended the architectural firm of The FWA Group and the construction management firm of Fluor Daniel.

In June, 1990, the State Legislature passed funding bills for the new Convention Center.

Explanation of Request
City Council is asked to approve an agreement for architectural services with The FWA Group of Charlotte in the amount of $8,085,000.00 and an agreement for construction management services in the amount of $7,461,750.00. City Council is also asked to approve a budget ordinance in the amount of $2,000,000.00 to finance the architectural and construction manager services through December 31, 1990. At that time, City Council will be asked to approve the balance of the funding for the two contracts.

The breakdown of the budget ordinance is as follows:

Architectural Contract with The FWA Group
(through 12/90).......................... $1,150,000.00

Construction Manager Contract with Fluor Daniel
(through 12/90).......................... $ 666,000.00

Administrative, and
miscellaneous expenses..................... $ 184,000.00
TOTAL AMOUNT OF BUDGET.................... $2,000,000.00
July 5, 1990

August 6, 1990

Project will be delayed.

Contact for questions from the City Manager's Office:
Clark D. Readling, City Engineer

Approved by:
Benny E. Aldridge

Assist City Manager
Although City Council has been requested to approve both contracts, only a part of each contract is being encumbered in order to allow the Convention Center financing to be finalized. Council will be requested to approve the remaining encumbrance of the contracts in January, 1991 after the final financing is in place.

The breakdown of the negotiated contracts is as follows:

**Architectural Contract:**
- Lump Sum Fee............................................. $7,000,000.00
- Project Representatives (structural, mechanical, electrical)................................. $ 335,000.00
- Allowance for Additional Services........................................ $ 150,000.00
- Allowance for Reimbursable Expenses........................................ $ 600,000.00
- **TOTAL AMOUNT OF CONTRACT**........................................ $8,085,000.00

**Construction Manager Contract:**
- Lump Sum Preconstruction Phase Fee..................................... $ 579,676.00
- Lump Sum Construction Phase Fee.......................................... $2,300,000.00
- Allowance for Direct Personnel Expenses.................................. $3,107,224.00
- Allowance for Reimbursable Expenses...................................... $ 676,190.00
- Allowance for General Conditions........................................... $ 798,560.00
- **TOTAL AMOUNT OF CONTRACT**........................................... $7,461,750.00

**Source of Funding**
Funding for the two Convention Center contracts (through December 31, 1990) is available in the Convention Center Lease Purchase Account. The account will be reimbursed when the Convention Center bonds have been sold.

**Clearances**
The contract has been reviewed and approved by Engineering, Finance, and the City Attorney.

**Bibliography**
A copy of the proposed contract is on file in the Engineering Department.
HISTORIC DISTRICT
COMMISSION NOMINATIONS
NOMINATIONS

A. Nominations for Appointment to Boards, Commissions and Committees

Councilmembers will make their nominations after which they will hand their nomination forms to the City Clerk. In the event there is only one person nominated for any one position, Council may make that appointment at this meeting.

1. Historic District Commission - Two appointments, one to fill an unexpired term ending June 30, 1992, as Kirk D. Williams has resigned, and his replacement should be a resident in the Dilworth Historic District. One appointment beginning June 30, 1990. Melody (Burgess) Poetzsch was reappointed on April 9, 1990, but declined the reappointment. This appointment should be a business owner/operator in the Dilworth Historic District. Terms are for three years. Nominations were held open at the July 23rd Meeting. A copy of the Historic District Map is attached. Nominations already made were as follows:

(1) Hal Tribble, nominated by Councilmember Wheeler as the Business Owner/Operator candidate

(2) George Warren, nominated by Councilmember Clodfelter as the Residential candidate

Attachment No.
HISTORIC DISTRICT COMMISSION - CHARLOTTE

(8 Members)

Membership - One member shall represent the Charlotte-Mecklenburg Planning Commission and shall be recommended for appointment by that Commission. Each of the historic districts - Fourth Ward and Dilworth - shall be represented by one residential property owner (Council appointments). The membership will be expanded by one (a property owner) for each newly designated district. The Board of Directors of the neighborhood association of each district shall recommend nominations for their position in compliance with the association's by-laws, but such recommendations shall not be binding on the City Council.

In addition, the Dilworth Historic District, because of its make-up, shall be represented by the operator of a business in that district (a mayoral appointment). Business operators in Dilworth may submit no more than three names for consideration, but these recommendations shall not be binding on the Mayor.

If either of the district representatives ceases to be in the respective historic district, that appointee shall not be permitted to continue in his position if more than fifty (50) percent of his term has not been served.

A majority of the membership shall have demonstrated special interest, experience, or education in history or architecture; and all must reside within the corporate limits of the City of Charlotte - both criteria required by State statute. Terms are for three years and no member may serve on the Commission for more than two full consecutive terms.

Responsibilities - To ensure the preservation of any areas, structures, site and objects that are significant elements of the cultural, social, economic, political, or architectural history of Charlotte; to safeguard the heritage of the City through the preservation and conservation of historical areas for the education, pleasure, and enhancement of the residents of the City.

<table>
<thead>
<tr>
<th>MEMBER &amp; QUALIFICATION</th>
<th>DIST.</th>
<th>BUSINESS/PROFESSION</th>
<th>ORIGINAL APPTMT.</th>
<th>RE-APPTMT.</th>
<th>TERM EXPIRATION</th>
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<td>(C) Sylvia Tarlton W/P</td>
<td>2</td>
<td>4/24/89</td>
<td>Unexp. 6/30/92</td>
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<td>(M) Douglas Burns W/H</td>
<td>12/1987</td>
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<td>(H) Kevin Pfahl W/H</td>
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<td>(C) Dr. Kirk D. Williams B/H</td>
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<td>(C) Melody Poetzsche W/F</td>
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<td>(C) Mollie C. Davis W/F</td>
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<td>(M) Bruce Keith W/H</td>
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*Chairman

Revised 5/29/90
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY
Appointed to
Date

Please complete each section

FULL NAME HAC HODGES TILIBBLE (please print or type) Mr  
Ms  
Mrs  

HOME ADDRESS 619B E KINGSTON AVE CHARLOTTE NC  
ZIP 28203

BUSINESS ADDRESS 310 E BLODGE STREET NO 6 CHARLOTTE NC.  
ZIP 28203

HOME PHONE (704) 333 4339 BUSINESS PHONE (704) 333 7907

SPOUSE'S NAME  
SPOUSE'S EMPLOYER  
SPOUSE'S TITLE  

PLEASE INDICATE. Voting Precinct #  
District #  
Date of Birth 6/4/72

MALE  
BLACK  
BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE  
WHITE  
HISTORIC DISTRICT COMMISSION - BUSINESS

SINGLE  
INDIAN  

MARRIED  
HISPANIC  

OTHER  

EDUCATION (including degrees completed) B.A ARCHITECTURE, NC STATE UNIV. 1968

CURRENT EMPLOYER HAC TILIBBLE ARCHITECTS

TITLE OWNER/ARCHITECT  
YEARS IN CURRENT POSITION 11 YRS

DUTIES  

OTHER EMPLOYMENT HISTORY  
PRINCIPAL, PETERSON ASSOC, DIRECTOR OF DESIGN  
WILKINSON ASSOC, PROJECT ARCHITECT  
WOLF ASSOC, MUM  
DELLINGER + LEE, HAYES HOWELL ASSOC

(over)
INTERESTS/SKILLS/AREAS OF EXPERTISE
ARCHITECTURE, FATHER.

BUSINESS AND PHILOSOPHY.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
DILWORTH ROTARY, AIA, ADPSR, CHARLOTTE ARTS COUNCIL, NCARB,
MINT MUSEUM OF ART, MODERN MUSEUM OF ART.

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

COMMENTS.

AFFIRMATION OF ELIGIBILITY
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes □ No □ If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes □ No □ If yes, please attach explanation of the nature of the conflict.

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

This form will be retained on file for one year and must be updated after that; otherwise, it will be removed from the active file.

A personal contact with a City Councilmember is recommended.

RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: [Signature]
Date: 25 June 1990

PLEASE DO NOT SUBMIT RESUMES

City Clerk
1989
June 13, 1990

Mayor Sue Myrick
Members of City Council
600 East Fourth Street
Charlotte, NC 28803

Re: Historic District Commission Vacancy Designated for Resident of Dilworth Historic District

Dear Mayor Myrick and Council Members:

At its June 6, 1990 meeting the Board of Directors of the Dilworth Community Development Association unanimously voted to recommend George C. Warren, III to fill the above-captioned vacancy.

It is our opinion that Mr. Warren, by virtue of his training and past service on the Historic District Commission, will bring much needed experience and strength to the Commission.

I am enclosing a copy of Mr. Warren's resume which indicates that he has the depth of experience needed on the Commission.

I strongly urge you to appoint Mr. Warren to fill this vacancy.

Bob Turner, President
Dilworth Community Development Association

Enclosure

Received

Jun 1990

Office of City Clerk

P.O. Box 36023, Charlotte, N.C. 28203
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME __GEORGE CALVIN WARREN III_________________________ Mr X ______ Mrs ______ 

(please print or type) Ms. ______ Mrs ______

HOMETRACKS 612 East Worthington Avenue, Charlotte, North Carolina ZIP 28203

CENTRAL PIEDMONT COMMUNITY COLLEGE

BUSINESS ADDRESS Post Office Box 35009, Charlotte, North Carolina ZIP 28235

HOMETRACKS (704) 376-1070 BUSINESS PHONE (704) 342-6271

SPouse'S NAME Linda C. Warren SPouse'S EMPLOYER Dilworth United Methodist Church SPouse'S TITLE Director of Music

PLEASE INDICATE. Voting Precinct # 10 ______ District # 6 ______ Date of Birth 08-20-43

MALE ___x___ BLACK _______ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE ____ WHITE ___x___ Historic District Commission

SINGLE____ INDIA_________ ________________________________

MARRIED____ HISPANIC___ ________________________________

OTHER _____ ________________________________

EDUCATION (including degrees completed) A.B., Birmingham-Southern College, Birmingham, Alabama Major: History and Political Science; Minor: Psychology

M.A. in History, University of Alabama, Tuscaloosa, Alabama

CURRENT EMPLOYER __CENTRAL PIEDMONT COMMUNITY COLLEGE

TITLE __Instructor of History_________________________ YEARS IN CURRENT POSITION __17__________


INTERESTS/SKILLS AREAS OF EXPERTISE History, Historic preservation; Local, state and national government.

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
American Historical Association, Organization of American Historians; and the Center for the Study of the Presidency; Dilworth United Methodist Church, Administrative Board; Vice-Chairperson of Democratic Precinct Committee for Precinct #10.

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
Co-chair series of public symposia on historic preservation; Project historian for T.V. production, "Finding a Common History: The Women of Charlotte." - both funded by NCHL; Survey Committee, Historic Properties Commission; Landmarks Commission; Dilworth Small Area Plan Task Force; non-voting member of joint committee drafting guidelines for Dilworth Historic Dist.; Historic Dist. Commission, Central Dist. Study Group; Board member/V.P. Dilworth Community Comments: I have been off the Commission for about 2 - 3 years and would like to be reappointed when a vacancy occurs. I am very knowledgeable concerning the history and architecture in Dilworth and would like to continue to share my knowledge with the Commission in an official capacity.

AFFIRMATION OF ELIGIBILITY:
To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes_______ No_____ X If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes_______ No_____ X If yes, please attach explanation of the nature of the conflict

I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to give you any and all information concerning my qualifications and any pertinent information they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing the same to you.

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RETURN COMPLETED FORM TO
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature: George L. Whitt
Date 5/25/90

PLEASE DO NOT SUBMIT RESUMES

RECEIVED

May 22, 1990

OFFICE OF CITY CLERK
INTERESTS/SKILLS/AREAS OF EXPERTISE  
ARCHITECTURE, 20TH CENTURY ART

CURRENT PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES
MEMBER AMERICAN ROYSEYERS ASSOCIATION

PAST PROFESSIONAL ORGANIZATIONS, CIVIC, RELIGIOUS AND POLITICAL ACTIVITIES

AS ONE TRAINED IN ARCHITECTURE AND ONE WHO OWNS A
COMMENTS. BUSINESS IN THE DILWORTH NEIGHBORHOOD, I HAVE A REAL
INTEREST IN PRESERVING THE ARCHITECTURAL INTEGRITY OF
CHARLOTTE'S HISTORIC BUILDINGS AND DISTRICTS. I FEEL I WOULD BE
AFFIRMATION OF ELIGIBILITY. AN ASSET TO THE HISTORIC PROPERTIES COMMISSION

To your knowledge, has any formal charge of professional misconduct, criminal misdemeanor or felony ever been filed against you in any jurisdiction?

Yes _____ No. V If Yes, please attach explanation.

Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee of the City Council?

Yes _____ No. V If yes, please attach explanation of the nature of the conflict

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RETURN COMPLETED FORM TO:
Office of the City Clerk
600 East Fourth Street
Charlotte, NC 28202-2857

Signature Timothy Neal Hamilton
Date JULY 20, 1990

PLEASE DO NOT SUBMIT RESUMES

RECEIVED

City Clerk
1989

Office of City Clerk
APPLICATION FOR BOARDS, COMMISSIONS AND COMMITTEES
CHARLOTTE CITY COUNCIL

FOR OFFICE USE ONLY

Appointed to

Date

Please complete each section

FULL NAME TIMOTHY NEAL HAMILTON (please print or type) Mr __________ Mrs ________ Ms ________ Miss ________

HOME ADDRESS 2230 BAY STREET, CHARLOTTE __________ ZIP 28205

BUSINESS ADDRESS 300 EAST BOULEVARD No. 2, CHARLOTTE __________ ZIP 28203

HOME PHONE (704) 305 3003 __________ BUSINESS PHONE (704) 333 5130

SPouse’s NAME __________________________ SPouse’s EMPLOYER __________________________

SPouse’s TITLE __________________________

PLEASE INDICATE: Voting Precinct # __________ District # __________ Date of Birth __________

MALE __________ BLACK _______ BOARDS/COMMISSIONS/COMMITTEES I AM MOST INTERESTED IN

FEMALE __________ WHITE _______ HISTORIC PROPERTIES COMMISSION

SINGLE _______ HISPANIC _______ __________________________

MARRIED _______ OTHER _______ __________________________

EDUCATION (including degrees completed) BACHELOR OF ARTS, UNIVERSITY OF TENNESSEE, KNOXVILLE

CURRENT EMPLOYER __________________________ TITLe __________________________ YEARS IN CURRENT POSITION __________

DUTIES __________________________

OTHER EMPLOYMENT HISTORY 8/85 - 12/86, INTERIORS ARCHITECT - MEYER GRIFFIN, CHARLOTTE, 85 - 10/89, FURNITURE DESIGNER - PENNSYLVANIA HOUSE FURNITURE MANUFACTURED, MOUNT AIRY, N.C.  

(over)