<table>
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<th>Meeting Type:</th>
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<tbody>
<tr>
<td>Date</td>
<td>04-27-1987</td>
</tr>
<tr>
<td>SUBJECT</td>
<td></td>
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</table>

City of Charlotte, City Clerk's Office
Council Agenda

April 27, 1987

FILE COPY
DATE April 23, 1987
PETITION NO 87-49
PETITIONER(S) City of Charlotte

REQUEST Consideration of a text amendment to the City of Charlotte Zoning Ordinance, Section 1206 (Sign Permits) to provide for temporary cessation of the issuance of outdoor advertising sign permits until the adoption of a new sign ordinance or until July 1, 1988, whichever is the earlier date. The amendment would allow the Building Standards Department to only issue outdoor advertising sign permits for those applications approved prior to the adoption of the text amendment and would mandate that outstanding advertising sign permits shall be valid for only six months from the date of issuance of the sign permit.

ACTION The Planning Commission recommends that the text amendment be approved.

VOTE Yea Emory, Griffin, Lassiter, Lewis and Wheeler
Nay None

(Commissioner Curry abstained from voting)

REASONS
Planning Commission had very little discussion regarding the proposed text amendment. It was mentioned that the billboard industry did not oppose the moratorium as promised. Planning Commission felt the text amendment could have a beneficial effect on the community and recommended approval.

Staff Opinion
Staff agreed with Planning Commission.
ORDINANCE NO._________  ORDINANCE AMENDING APPENDIX A-ZONING

AN ORDINANCE AMENDING THE ZONING ORDINANCE, APPENDIX A-ZONING
OF THE CODE OF THE CITY OF CHARLOTTE.

Section 1. Appendix A-Zoning, § 1206.2 of the City Code shall be amended to delete the following sentence which reads:

"If the applicant must also receive an advertising sign permit from the State of North Carolina, then the applicant must submit a sign permit from the State of North Carolina within the forty-five days after the filing of the application with the Department for a new sign permit".

Sec. 2. Appendix A-Zoning, § 1206.2 of the City Code shall be amended by adding a new sentence in Code § 1206.2, in lieu of the sentence, stated above, to read as follows:

"If the applicant must also receive an advertising sign permit from the State of North Carolina, then the applicant must submit a sign permit from the State of North Carolina within forty-five days after the filing of the application with the Department for a sign permit or within ten days after the completion of any appeals pertaining to a State of North Carolina sign permit".

Sec. 3. Appendix A-Zoning, § 1206.4 of the City Code shall be deleted in its entirety and a new section § 1206.4 is substituted in lieu thereof to read as follows:

"Any and all outstanding advertising sign permits shall expire within six months after the date of issuance if the work for the erection of the sign has not been commenced. If, after commencement, the work to erect the sign is discontinued for a period of twelve months, the sign permit shall immediately expire".

Sec. 4. Appendix A-Zoning, § 1206, of the City Code shall be amended by adding a new § 1206.7 to read as follows:

"1206.7. Advertising sign Code revisions and temporary cessation of issuance of outdoor advertising sign permits.

.1 Purpose: The Charlotte-Mecklenburg Planning Commission ("Commission") and City Council are
presently undertaking a comprehensive review of outdoor advertising sign provisions for the City's Zoning Ordinance, all of which is in accordance with its comprehensive plan, the Generalized Land Plan 2005, and need to exercise effectively its authority under N.C Gen. Stat. §§ 160A-381 and 160A-383 for appropriate, zoned land-use for the City of Charlotte. The Commission and City Council desire not to issue any more outdoor advertising sign permits until the adoption of the new outdoor advertising sign provisions for the Zoning Ordinance or until July 1, 1988, whichever is the earlier date.

.2 Temporary cessation of issuance of outdoor advertising sign permits: The superintendent of the Building Standards Department shall not issue any outdoor advertising sign permits ("sign permits") from the date of adoption of this section until July 1, 1988, or until the adoption of the new outdoor advertising provisions for the Zoning Ordinance, whichever is the earlier date.

.3 Ending sign permit applications: If an applicant has filed an application for a sign permit at the time of the adoption of the amendment and the superintendent finds that the application has met the requirements of the Zoning Ordinance at the time of the submission of the application, then the superintendent shall approve the sign permit application if it is in accordance with all the applicable regulations of the Zoning Ordinance at the time of the submission of the application.

.4 Reconstruction of damaged structure: If an outdoor advertising sign is damaged by fire, flood, wind, or act of God, a new sign permit may be issued to have the structure repaired and restored to its original dimensions and conditions as long as the reconstruction is completed within one year of the occurrence of the damage.

.5 Provisions in conflict with this section: If there are other provisions of this Zoning Ordinance in conflict with this section, then the temporary cessation of the issuance of any outdoor advertising permits during the time period as stated above, shall control.

Sec. 5. This ordinance shall become effective upon adoption.

Approved as to form:

[Signature]
City Attorney
## Meetings in April '87

### APRIL 1 - APRIL 4

<table>
<thead>
<tr>
<th>Date</th>
<th>Time</th>
<th>Event</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Wednesday</td>
<td>9:00 a.m.</td>
<td>CIVIL SERVICE BOARD</td>
<td>City Hall, 3rd Floor Conference Room</td>
</tr>
<tr>
<td>Wednesday</td>
<td>6:30 p.m.</td>
<td>YOUTH INVOLVEMENT COUNCIL</td>
<td>City Hall, Council Chamber</td>
</tr>
<tr>
<td>Thursday</td>
<td>10:00 a.m.</td>
<td>PARADE PERMIT COMMITTEE</td>
<td>City Hall Annex, Dept. of Transportation, Conference Room</td>
</tr>
<tr>
<td>Thursday</td>
<td>4:00 p.m.</td>
<td>CIP/Workshop</td>
<td>City Hall Annex, Training Center</td>
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### APRIL 5 - APRIL 11

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<tr>
<th>Date</th>
<th>Time</th>
<th>Event</th>
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</thead>
<tbody>
<tr>
<td>Monday</td>
<td>4:00 p.m.</td>
<td>PLANNING COMMISSION/Executive Committee</td>
<td>Cameron-Brown Bldg, 1st Floor Conference Room</td>
</tr>
<tr>
<td>Monday</td>
<td>5:00 p.m.</td>
<td>COUNCIL/ MANAGER DINNER</td>
<td>Hidden Valley Elementary School, 5100 Snow White Lane</td>
</tr>
<tr>
<td>Monday</td>
<td>7:00 p.m.</td>
<td>CITIZENS HEARING</td>
<td>Hidden Valley Elementary School, 5100 Snow White Lane</td>
</tr>
<tr>
<td>Monday</td>
<td>7:30 p.m.</td>
<td>CITY COUNCIL MEETING</td>
<td>Hidden Valley Elementary School, 5100 Snow White Lane</td>
</tr>
<tr>
<td>Tuesday</td>
<td>8:00 a.m.</td>
<td>AIRPORT ADVISORY COMMITTEE</td>
<td>Charlotte/Douglas International Airport, Conference Room A</td>
</tr>
<tr>
<td>Tuesday</td>
<td>5:00 p.m.</td>
<td>PLANNING COMMISSION/Planning Committee</td>
<td>Cameron-Brown Bldg, 1st Floor Conference Room</td>
</tr>
<tr>
<td>Tuesday</td>
<td>6:00 p.m.</td>
<td>CHARLOTTE ADVISORY PARKS COMMITTEE</td>
<td>Park Operations, 701 Tuckaseegee Rd.</td>
</tr>
<tr>
<td>Wednesday</td>
<td>7:45 a.m.</td>
<td>PRIVATE INDUSTRY COUNCIL</td>
<td>YWCA Uptown Center, 418 East Trade St.</td>
</tr>
<tr>
<td>Wednesday</td>
<td>9:30 a.m.</td>
<td>CIVIL SERVICE BOARD</td>
<td>City Hall, 3rd Floor Conference Room</td>
</tr>
<tr>
<td>Wednesday</td>
<td>3:00 p.m.</td>
<td>CITIZENS ADVISORY COUNCIL FOR HAZARDOUS CHEMICALS</td>
<td>City Hall Annex, Fire Dept, 3rd Floor Conference Room</td>
</tr>
<tr>
<td>Wednesday</td>
<td>6:30 p.m.</td>
<td>YOUTH INVOLVEMENT COUNCIL</td>
<td>City Hall, Council Chamber</td>
</tr>
<tr>
<td>Friday</td>
<td>7:30 a.m.</td>
<td>PLANNING COMMISSION/Planning Liaison Committee</td>
<td>Cameron-Brown Bldg, 1st Floor Conference Room</td>
</tr>
</tbody>
</table>

(Continued on Back)
APRIL 12 - APRIL 18

13 Monday, 10 30 a.m. AUDITORIUM-COLISEUM-CONVENTION CENTER AUTHORITY - Charlotte Convention Center, VIP Lounge
12 Noon PLANNING COMMISSION (Work Session) - Cameron-Brown Bldg, 1st Floor Conference Room
Monday, 7 30 p.m. HISTORIC PROPERTIES COMMISSION - 1221 South Caldwell St., Commission Office
14 Tuesday, 4 00 p.m. HISTORIC DISTRICT COMMISSION - Edwin Towers, Conference Room
Tuesday, 8 00 p.m. PUBLIC HEARING ON PROVIDENCE/QUEENS ROADS INTERSECTION IMPROVEMENTS - Myers Park United Methodist Church, Fellowship Hall, 1020 Providence Rd.
15 Wednesday, 2.00 p.m. TECHNICAL COORDINATING COMMITTEE - City Hall Annex, Dept of Transportation Conference Room
Wednesday, 6 30 p.m. YOUTH INVOLVEMENT COUNCIL - City Hall, Council Chamber
16 Thursday, 8:00 a.m. CLEAN CITY COMMITTEE - Cameron-Brown Bldg., 5th Floor Conference Room
Thursday, 12 Noon INSURANCE & RISK MANAGEMENT AGENCY - Cameron-Brown Bldg., 6th Floor Conference Room
Thursday, 7 30 p.m. CHARLOTTE TREE COMMISSION - Park Operations, 701 Tuckasegee Road

APRIL 19 - APRIL 25

20 Monday EASTER MONDAY HOLIDAY - City Government Offices Closed
21 Tuesday, 2.00 p.m. HOUSING AUTHORITY - Administrative Offices, 1301 South Boulevard
Tuesday, 5 00 p.m. PLANNING COMMISSION/Planning Committee - Cameron-Brown Bldg., 1st Floor Conference Room
22 Wednesday, 4.00 p.m. SPECIAL USE PERMIT HEARING - City Hall, Council Chamber
Wednesday, 5 00 p.m. COUNCIL/ MANAGER DINNER - Education Center, Rooms 237-239
Wednesday, 6 00 p.m. CITY COUNCIL MEETING (Zoning Hearings) - Education Center, Board Room
Wednesday, 6 30 p.m. YOUTH INVOLVEMENT COUNCIL - City Hall, Council Chamber
23 Thursday, 3 00 p.m. ADVISORY BOARD FOR CITIZENS WITH DISABILITIES - Goodwill Industries, 2122 Freedom Drive
Thursday, 4 00 p.m. PLANNING COMMISSION (Rezoning) - Cameron-Brown Bldg, 1st Floor Conference Room

APRIL 26 - APRIL 30

27 Monday, 12 Noon COUNCIL/ MANAGER LUNCHEON - City Hall, Training Center
Monday, 2 00 p.m. CITIZENS HEARING - City Hall, Council Chamber
Monday, 3 00 p.m. CITY COUNCIL MEETING - City Hall, Council Chamber
28 Tuesday, 3 00 p.m. COMMUNITY FACILITIES COMMITTEE - Charlotte Mecklenburg Utility Dept., 5100 Brookshire Blvd
29 Wednesday, 6 30 p.m. YOUTH INVOLVEMENT COUNCIL - City Hall, Council Chamber

These organizations will not meet during April
Advisory Energy Commission
Housing Appeals Board
Municipal Information Advisory Board
Specialized Transportation Advisory Committee
City Council Agenda

Monday, April 27, 1987

11:00 AM. .... County Commissioners' Board Room
Joint meeting to adopt South
Mecklenburg Plan

12:00 noon. ... Council-Manager luncheon
Training Center
. Coliseum management workshop
. Performing Arts Center RFP discussion

2:00 PM. .... Citizens Hearing
2:30 PM. .... Council Discussion
3:00 PM. .... Council Meeting

ITEM NO.

1. Invocation by the Rev. Charles Martin of Chalmers Memorial
   A.R.P. Church.

2. Consider approval of minutes of the Public Hearing on Proposed

   POLICY

3. Recommend authorizing City staff to proceed with the prepara-
   tion of the final Performing Arts Center Request for Proposals.

The Performing Arts Center was recommended by Theatre Projects
Consultants, Inc. in the Charlotte Theatre Study Report and
is included in the FY88-97 Capital Needs Assessment. At the
February 23 City Council luncheon, the RFP was presented for
discussion and several policy directives were identified for
incorporation in the RFP document (see attachment). The
Performing Arts Task Force has been selected and has met with
staff.

City Council is requested to authorize City staff to proceed
with the preparation of the final Performing Arts Center RFP
document. The RFP will be resubmitted to City Council on
May 11, 1987 for authorization to release the document.
Planning staff has coordinated drafting the RFP with representatives from Engineering, Finance, Legal and members of the Performing Arts Task Force. The discussion draft is attached.

Attachment No. 1

4. Recommend: (1) approval of the Final Statement of Community Development Objectives and Projected Use of Funds, and (2) approve the filing of the application with the Department of Housing and Urban Development for Community Development Block Grant (CDBG) funds for FY88 (July 1, 1987 - June 30, 1988) in the amount of $3,472,000, program income of $900,000, and reprogrammed funds of $1,800,000 for a total of $6,172,000.

In order to apply for Community Development Block Grant (CDBG) funds, Council has to approve the Final Statement of Community Development Objectives and Projected Use of Funds, and approve filing of the application.

A public hearing was held on March 9, 1987 to receive citizens' comments on community development and housing needs and the Proposed Statement of Community Development Objectives. The comments received at the public hearing have been considered in the preparation of the Final Statement of Community Development Objectives and Projected Use of Funds. A copy of citizens' comments, along with staff responses to issues raised at the public hearing, is attached. The Final Statement, also attached, provides detailed information on the proposed use of Community Development Block Grant funds.

The following are principal elements for which the FY88 grant, program income and reprogrammed funds will be spent:

* Program Activity
  - Residential Rehabilitation Assistance $2,479,401
  - Rental Rehabilitation Program 200,000
  - Human Services Contracts 546,625
    - Gethsemane Enrichment ($409,771)
    - Bethlehem Center ($136,854)
  - Disposition (Real Estate Marketing and Utility Payments) 40,000
  - Economic Development 100,000
  - Minor Repair Program 30,000
  - Innovative Housing Development Program 1,200,000
  - Energy Conservation 300,000
  - Subtotal $4,896,026

* Program Delivery and Program Administration Cost
  - Administration Cost 1,275,974
  - TOTAL $6,172,000

*Activities are conducted in designated areas.
The grant application increases emphasis on housing rehabilitation. Although grant amounts declined in previous years, Congress increased the allocation and this year's grant amount of $3,472,000 is slightly ($12,000) over last year's amount. This application also includes $900,000 in program income and $1,800,000 of reprogrammed funds which have accumulated due to productivity improvements, consolidation of activities and efficient use of program resources.

The Budget & Evaluation Department and the Grants Review Committee concur in this recommendation.

Attachment No. 2

5. Recommend that City Council choose an option for the Providence Road/Queens Road Intersection project.

The Providence Road/Queens Road Intersection Improvement Project was funded in the Transportation System Management (TSM) Intersection Improvement Program as part of the FY86-90 CIP. The need for the project results primarily from congestion experienced during the afternoon peak hours. Safety and operational aspects of the present roadway also contribute to the need for improvements. Since January, 1986, the consulting firm of HDR Infrastructure, Inc. and City staff have conducted a cost/benefit analysis of various improvement alternatives, held three public meetings, and met on numerous occasions with small groups and individuals desiring input in the planning process. The last public meeting held on April 14, 1987 was attended by over 300 persons, the great majority of whom preferred no change to the intersection. A report summarizing issues identified during the public input/planning phase, as well as staff response, is attached.

Over the course of the planning process, staff has attempted to minimize impacts of the project by narrowing lane and median widths, reducing turn lane lengths, providing an additional planted median in the intersection, and incorporating a median opening at Huntley Place. On April 6, 1987, City Council instructed staff to eliminate consideration of improvements to the south leg of the intersection where a right-turn-only lane was proposed. From a transportation perspective, all remaining improvements are considered cost effective. The benefits of the project are more than twice the costs utilizing nationally accepted formulas assessing accident and time delay impacts.

The Planning Director has expressed a concern over the additional through lane proposed on the north leg of the intersection to be implemented on the residential side of Providence Road (Charlotte House Condominiums side). Travel lanes will move to within 26 feet
of the face of the building verses the present 38 feet. His concern is that the residential side of Providence Road is sensitive in nature and should not be impacted further by an additional lane. From a long-term land use planning perspective, he feels that if an improvement is made, the added lane should be implemented on the commercial side. This alternate would add an estimated $600,000 additional cost.

Considering costs and benefits of each element of the proposed improvement, the following priority of potential improvements has been formulated:

1. Outbound Providence through lane;
2. Outbound Providence median including opening at Huntley Place;
3. Queens/Providence lane alignment;
4. Outbound Queens left-turn lane and Hopedale median closure;
5. Inbound Queens left-turn lane.

The estimated total cost of these improvements is $500,000 if element #1 is implemented on the residential side of Providence Road.

Council is asked to instruct staff as to the elements to be implemented, if any. The following options are recommended for consideration:

- **Option I** - No build ($0)
- **Option II** - Elements 1-5, through lane as proposed ($500,000)
- **Option III** - Elements 1-5, through lane on commercial side ($1,100,000)
- **Option IV** - Elements 3 and 4 ($50,000).

Option I would permit a traffic bottleneck to worsen. Option II would correct traffic deficiencies but impact residential property. Option III would correct traffic deficiencies, impact commercial rather than residential property, and cost $600,000 more than Option II. Option IV could be implemented at low cost concurrent with completion of the 54-inch water main within the existing right-of-way but not solve the primary congestion problem at the intersection.

Funding will be from Transportation System Management (TSM) Intersection Improvement Program

Engineering, CDOT, and Planning staff concur in this request.

Attachment No. 3
6. Discussion of Mecklenburg County Solid Waste Management Plan and set a date for a workshop.

Attached is a statement from the Mecklenburg County Board of Commissioners. A response from the County to questions raised by the City concerning the Solid Waste Management Plan will be forthcoming. We will present an overview of City options and ask City Council to agree to a date the week of May 4 to meet with County Commissioners.

Attachment No. 4

7. A. Recommend adoption of a resolution amending the Group Insurance Plan to add dental insurance and amending the Flexible Benefits Plan to allow dependent dental insurance premiums to be paid with pre-tax dollars.

B. Recommend adoption of a budget ordinance to provide for funding of the program.

This item will amend the City's employee group insurance plan and flexible benefits plan to: (1) add dental insurance for insured employees and dependents; (2) delete oral surgery procedures from medical coverage and add to dental coverage; and (3) allow employees to pay dependent dental insurance with pre-tax dollars as part of the flexible benefit plan Council approved on October 6, 1986.

During the FY87 budget process, we recommended a dental insurance plan for City employees. City Council requested staff to develop a proposal for such a plan by January, 1987, and approved $300,000 for one-half year funding in contingency funds in the event a dental plan was approved.

Because of the complexities of dental insurance, the Personnel Department retained the services of a consulting firm with expertise in the area of dental insurance. The firm's recommendation included a combination plan design for dental insurance coverage, and a marketing or bid process to insure the lowest cost.

On January 12, 1987, Council approved the initial plan design and process for completing an employee dental plan. The plan, a copy of which is attached, is divided into the following classifications:

Class I (preventive services) - includes oral examinations, x-rays, teeth cleaning, fluoride treatment. 100% coverage.

Class II (basic and major services) - includes fillings, anesthesia, root canals, oral surgery.

Class III (basic and major services) - includes crowns, dentures.
For Classes II and III, coverage is 100% up to a scheduled amount based on average service charge levels in the Charlotte area. There is a $50 deductible per family member; no more than three deductibles would have to be met per family. Calendar year maximum for each covered person is $750.

Following Council's approval in January, the Personnel Department retained a consultant who developed and issued detailed bid specifications to a number of dental carriers and third party administrators. In addition, Life of Virginia, the City's current employee group insurance carrier, was asked to update quotes and complete the questionnaire.

After carefully considering the financial quotations submitted, it is recommended that the City implement the combination-type dental plan with Life of Virginia. The reasons for recommending Life of Virginia are:

Cost - Life of Virginia submitted the best financial quotation of all companies which responded. One of the objectives of the marketing process was to instill an element of competition; this was successfully accomplished in that Life of Virginia's quote was lower than originally anticipated.

Service Advantages - The City of Charlotte is one of Life of Virginia's largest customers. They have assured us that implementation will receive high priority within the organization. Life of Virginia understands the City's medical claim process, which is likely to be similar for dental. Employees will be dealing with one carrier and are familiar with Life of Virginia's procedures.

It is recommended that the City pay the entire premium for employee coverage and one-half the premium for dependent coverage just as medical is now paid. The monthly rate schedule will be:

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<th>Dependent</th>
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</thead>
<tbody>
<tr>
<td>Employee</td>
<td>$6.32</td>
<td>$5.08</td>
</tr>
<tr>
<td>Dependent</td>
<td>$5.08</td>
<td>$5.04</td>
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If approved, it is recommended that the dental plan be implemented effective May 15, 1987. The dental contract has been filed for approval with the N. C. Insurance Commissioner and it is anticipated the contract will be approved by the implementation date. A copy of the consultant's report, contract with Life of Virginia and Flexible Benefits Plan documents are available in the Council Library. The Personnel Department and Life of Virginia will communicate the program to employees.
The City's first year cost to implement the plan based on the current number of employees and dependents will be approximately $439,404. Council appropriated $300,000 in the contingency account to fund a dental program for six months. This budget ordinance transfers the $300,000 from contingency to the appropriate account. Additional funds for the remainder of next fiscal year will be requested in the FY88 budget.

Attachment No. 5

8. Consider adoption of a resolution to amend the City of Charlotte medical plan with Life of Virginia to allow the Firemen's Retirement System's new administrator, staff and dependents to participate in City's plan.

The Board of Trustees of the Charlotte Firemen's Retirement System decided in 1986 that the retirement system needed a full-time administrator whose duties would include advising the Board on various matters, act as liaison with investment managers and actuary, counsel and provide services to several hundred active and approximately 175 retirees of the system, coordinate and process retirement applications and other retirement benefits, counsel with firefighters upon retirement, calculate estimated monthly benefits, prepare all correspondence, maintain records of retirees and provide other services as needed. The new administrator was employed on January 20, 1987 and has recently employed a full-time secretary to assist him with the duties outlined above. There will be some cost trade-offs for the City and the system since all the services provided above are currently being handled by City staff in Personnel, Fire Department and Finance Department. The administrator and staff are not City employees but employees of the retirement system; however, the Board of Trustees decided and made a commitment to the administrator that the system would provide comparable benefits, i.e., salary, retirement, health insurance, etc. The Board requested and the State has allowed the administrator to be a member of the State Retirement System.

The City has been requested to allow the administrator and staff and dependents to participate in the City's medical plan. The City has not agreed to other requests similar to this from other organizations, such as the Charlotte Uptown Development Corporation, and would not recommend doing this ordinarily. However, since a commitment was made and since the service is being provided entirely to City employees, Council may wish to make a one-time exception.

Some contributions will be made by employees, comparable to other City employees, with remaining insurance premium costs to be funded by the Charlotte Firemen's Retirement System.
9. Recommend amending the contract with Habitat for Humanity to:

(1) extend the completion date of Phase I improvements from May 4, 1987 to August 15, 1987, and (2) authorize the use of up to $1,000 in the contract's budget balance to clear a storm drainage pipeline.

This action will extend Habitat for Humanity's contract with the City from May 4, 1987 to August 15, 1987 in order to coordinate housing construction with the Jimmy Carter Work Camp which will be in Charlotte the week of July 26 - August 1; and will authorize the expenditure of up to $1,000 of the contract budget balance to clean a damaged storm drainage pipe.

On May 5, 1986, City Council approved a contract for $108,958 with Habitat for Humanity - $23,958 to purchase 2.2 acres of City-owned land, and $85,000 for street construction and related infrastructure. The thrust of this contract was to leverage $108,958 in City funds into 18 housing units at an average cost to the City of $6,053 per unit. The two and three-bedroom housing units, which will be for sale to lower income persons, will sell for an average price of $25,000 amortized over 20 years at no interest and with no overhead charges.

Phase I of the contract called for street construction, infrastructure improvements and the construction of 11 houses to be completed by May 4, 1987. To date, Habitat has purchased the 2.2 acres of land, completed street construction, and some of the infrastructure improvements for a total expenditure of $75,958, or 70% of the contract amount.

The housing construction and remaining infrastructure have been delayed in order to coordinate with the Jimmy Carter Work Camp which Habitat will host the week of July 26 - August 1, 1987. The work camp crew will bring with them a large number of skilled and semi-skilled volunteer workers, and attract many local volunteers. This work camp will allow Habitat to build 13 houses, two more than required under Phase I of the contract. (The crew will also build an additional house on an adjacent site which is not involved in the City's contract.)

In order to utilize the expertise of the Jimmy Carter Work Camp, Habitat of Charlotte requests that Council amend their contract to extend Phase I improvements until August 15, 1987.

Habitat is also requesting the City's permission to use up to $1,000 of its contract budget balance of $33,000 to clean out a damaged storm drainage pipe. This $33,000 balance has been budgeted for use in Phase II of Habitat's contract. If the $1,000 is needed to complete the Phase II activities, private funds will be provided by Habitat.
No additional funds are required. This action is recommended by the Community Development Department.

10. **Consider civil penalty against Charles M. and Virginia U. Marshall of 1728 Queens Road, and Benfield Tree Service for the removal of two large trees on the right-of-way without a permit.**

On or about July 4, 1985, two willow oak trees were removed from the street right-of-way in the 2300 block of Sherwood Avenue. These trees measured 32" and 20" in diameter at 4 1/2 feet above the ground and were 70 to 80 feet tall. They were removed by Benfield Tree Service under contract to Charles M. and Virginia U. Marshall of 1728 Queens Road.

Chapter 21 of the City Code prohibits the removal of trees on the street right-of-way without a permit. It has been the policy of the City to require that the value of a tree be paid when it is removed illegally. This policy has been adhered to in the past. The health of these two trees was determined by the City Arborist who examined the stumps and the remainder of the trunks on the site. The value was determined by following guidelines, published by the International Society of Arboriculture, which take into account the type of tree, its size, its health, its life expectancy and its location. The calculated value of both was set at $4,154.00.

The City asked Mr. and Mrs. Marshall to pay for the trees. Through their attorney, the Marshalls refused to pay for the trees but offered to replace them with some "small decorative trees." Mr. and Mrs. Marshall, on their own volition, planted three small crape myrtle trees in the right-of-way. Each tree is approximately three feet tall and their current value is approximately $10 per tree. It is difficult to estimate the value of the trees when they are fully grown but the City Arborist estimates that they would in no way equate to the value of the trees which were removed. The planting of the crape myrtle trees in the right-of-way was in violation of the City Ordinance.

The Charlotte Tree Advisory Commission has been apprised of this situation and unanimously supports the existing City policy.

It is, therefore, requested that City Council consider the assessment of a civil penalty against the Marshalls and Benfield Tree Service, pursuant to City Code Sec. 21-48. City Council may assess a civil penalty of up to $10,000 for a violation of the tree ordinance. The City Arborist recommends that a penalty of $3,475.00 be assessed for one tree and $679.00 for the second, for a total penalty of $4,154.00.
ITEM NO.

A copy of the City Arborist's report is attached.
Council may wish to go into Executive Session to discuss this matter.
Attachment No. 6

11.

Nominations for Appointment to Boards and Commissions.

1) Civil Service Board - One position for a three-year term. Marvin B. Smith is completing his second full term and is ineligible for reappointment. The appointee must be an elector of the City of Charlotte.

2) Citizens Advisory Council for Hazardous Chemicals - Two positions for three-year terms. R. J. Miralia and Jean Carmichael are completing their second full terms and are ineligible for reappointment.

3) Citizens Advisory Committee/Convention & Visitors Bureau - Two appointments to complete unexpired terms ending March 26, 1988. The membership of Neil C. Leach and Abigail Flanders have been terminated for lack of compliance with the attendance policy.

Attachment No. 7

12.

Appointment to Certified Development Corporation.

The following nominations have been made for a three-year term in the Business Organizations Category:

1) Jerry McMurray, nominated by Councilmember Matthews.
2) David Krug, nominated by Councilmember Vinroot.

Attachment No. 8

* * * * * * * * *

The City Attorney advises that agenda items no. 13 through 25 may be considered in one motion. However, any member of Council may request that an item be divided and voted on separately.

* * * * * * * * *
PERSONNEL


The Summer Recreation Pay Plan was last amended in 1985. Salary data collected indicates that current salaries for summer recreation employees need to be adjusted to remain competitive.

Adoption of this resolution will increase existing pay ranges by 3.5 percent. The approximate FY87 cost is $3,600 and the Budget and Evaluation Department has indicated that funds are available in the Parks and Recreation Department budget for current fiscal year. Additional costs for July and August 1987 will be included in the FY88 budget.

B. Recommend adoption of a resolution amending the Pay Plan to add the classes of Video Productions Supervisor, Pay Range 19 ($22,126-$28,239), and Video Technician, Pay Range 17 ($20,069-$25,614); and change the pay range assignment for the Print Shop Supervisor Class from Pay Range 13 to Pay Range 15 ($18,203-$23,233).

As a result of the increased level of service being provided in the area of communications, the Personnel Department has conducted a study of the responsible positions in the Public Service and Information Department. This review indicates the need to establish the classes of Video Productions Supervisor, Pay Range 19, and Video Technician, Pay Range 17. Additionally it is recommended that the pay range assignment of the Print Shop Supervisor be changed from Pay Range 13 to Pay Range 15.

Video Production Supervisor - Pay Range 19

In 1987, the City began to utilize more fully its government access cable television channel and a Graphic Artist position, Pay Range 14, was assigned the responsibility of limited on-air programming. Since that time, the position has developed a fully functioning television studio which is now producing live talk shows, promotional tapes and training programs. This position is also responsible for the specification, installation and maintenance of all equipment necessary for the increased level of service and coordinates the receiving, via microwave transmission, of training programs and teleconferences for use in various City departments. This position is performing highly technical, specialized work in a significantly independent manner.

Video Technician - Pay Range 17

A new position was authorized in the FY87 fiscal year to provide technical assistance in the installation, operation and maintenance of the City's video production facility. A review of the proposed duties indicates that the class of Video Technician should be
established and assigned to Pay Range 17. Analysis indicates that the technical expertise required and the complexity of the work performed is similar to that of other City positions assigned to Pay Range 17.

Print Shop Supervisor - Pay Range 15
The position in the Print Shop is responsible for supervising three employees and for producing all in-house printing required by the City. This position has full administrative responsibility for cost accounting, budgeting, and charging departments for the work performed; independently arranges with outside contractors for work to be performed that the Print Shop does not have the equipment to handle; and coordinates all copiers usage throughout the City.

The approximate FY87 cost of implementing these changes is $450. This can be accommodated with the current departmental allocation.

BUDGET ORDINANCE

A. Recommend adoption of a budget ordinance appropriating funds for FY87 Capital Project under the Urban Mass Transportation Administration Grant NC-90-X057.

Anually, the Urban Mass Transportation Administration (UMTA) allocates funding for operating assistance and capital purchases. On October 6, 1986 Council authorized the grant application for this assistance and UMTA has now awarded grants of $1,506,759 for operating assistance and $2,350,560 for capital assistance. This budget ordinance will establish the mechanism for receipt and expenditure of these funds. The operating assistance was not appropriated in association with approval of the FY87 operating budget ordinance because it did not appear that UMTA would allocate funds in FY87. Instead, a General Fund contribution of $1,354,693 was appropriated. The operating assistance is to be deposited in the Fund Balance of the Transportation Fund (7801).

Total cost of these capital projects is $2,938,200. The UMTA grant will provide $2,350,560 (80%), the North Carolina Department of Transportation (NCDOT) $293,820 (10%), and the City's share of $293,820 (10%).

The Budget and Evaluation Department and the City Attorney have approved this ordinance.
B. Recommend adoption of a budget ordinance to appropriate $38,000 in State grant funds for the construction of a water main along Highway 21 - North and Washam - Potts Road.

On March 9, 1987, Council adopted a resolution authorizing the City to apply for a State grant of $38,000 to be applied to the non-federal cost of a water main project along Highway 21 - North.

The State grant was approved and this action appropriates the $38,000 into a control account.

C. Recommend adoption of a budget ordinance to appropriate $85,000 from the Powell Bill fund balance to pave Colony Road Extension.

This action will transfer $85,000 from the Powell Bill Fund to the Operations Department/Street Maintenance Division budget to pay for the City's portion of the cost of paving Colony Road extension.

Romeg Development Corporation is preparing to develop a tract of land on Carmel Road with a single family subdivision. The proposed alignment for extension of Colony Road crosses this tract of land. The Charlotte Subdivision Regulations require the developer to dedicate right-of-way necessary for the thoroughfare. In some cases, the developer can develop the remaining portions of his property without constructing the thoroughfare. However, in this case the developer chose to construct a street along the thoroughfare alignment to serve as the primary access to the single family homes. Were it not for the future thoroughfare, the developer would construct a "collector" street to provide this access. The City's policy is to encourage the developer to construct the future thoroughfare roadway by providing the difference in cost between the two street types. In this case, the difference was calculated to be $85,000.

The Engineering and Budget & Evaluation Departments have reviewed this request and are in agreement.

D. Recommend adoption of a budget ordinance for $29,935.34 to fund cost associated with closing out the York Road Landfill.

The State of North Carolina requires that two feet of earth cover all landfill areas prior to closeout. Testing services were performed by Law Engineering Testing Company on March 23, 1987 at the York Road Landfill whereby soil borings were conducted to assure that the required two feet of earth cover exists over the entire landfill. These test results identified five areas that were deficient. Therefore, additional material must be added to meet the State requirements. The area identified which will require the additional material is currently under construction in development of the York Road/Renaissance Park Golf Course. Additional estimated cost associated with the landfill closeout is approximately $30,000 depending on the amount of earth which will be required to provide adequate cover.

Funding will be from sanitary landfill bonds.
The Engineering Department, the Budget & Evaluation Department and the Parks & Recreation Department concur with this request.

BID LIST

15. Recommend approval of the bid list as shown. The following contract awards are all low bid and within budget estimates unless otherwise noted. Each project or purchase was authorized in the annual budget.

A. 76 - Marked Police Automobiles

Recommendation: By the Police Chief and Purchasing Director that the low bid, Young Ford, Inc., Charlotte, N. C., in the amount of $810,251.20, be accepted for award of contract on a unit price basis.

Project Description: These automobiles will be purchased under a lease-purchase agreement as proposed in the FY87-88 budget. Purchasing these vehicles now will allow the Police Department to take delivery of them in late 1987 rather than April, 1988.

Ford Motor Company has advised the City that we can probably anticipate a price increase for next year's vehicles in the range of 3%. This, coupled with the anticipated average savings of $1,200 per vehicle by not having to maintain the older vehicles until April, 1988, means a potential total savings of over $108,000 by utilizing the prices in this bid.

Although the contract would become effective in the current fiscal year, payment would not be required until August/September, 1987, when the vehicles are delivered.

Source of Funding: General Fund - Police Department - Lease Purchase.

B. Pavement Marking Material

Recommendation: By Department of Transportation Director and Purchasing Director that the low bid, Pavemark Corporation, Atlanta, Georgia, in the amount of $44,660.00, be accepted for award of contract on a unit price basis.

Project Description: This proposed purchase is for 70 tons of alkyd thermoplastic pavement marking material to be used for long life markings in intersections and other locations for safe and effective traffic control.

Source of Funding: General Fund - Transportation/Operations.
C. Charlotte-Mecklenburg Government Center Cabling Contract

Recommendation: By General Services Director and Purchasing Director that the low bid, General Technology, Inc., Melbourne, Florida, in the amount of $161,986.20, be accepted for award of contract on a unit price basis.

Project Description: Contract provides for the purchase and installation of the cable, and associated hardware and equipment, for voice and data communications/distribution network for the CMGC.

The MIS Department and consultant have reviewed and approved this recommendation.

Source of Funding: General Fund - General Services/Administration.

D. Truck Mounted Street Sweeper Operations Dept., Special Services

Recommendation: By Operations Director and Purchasing Director that the lowest responsive bidder, North Carolina Equipment Company, Charlotte, N.C., in the amount of $89,315.00, be accepted for award of contract on a unit price basis.

Other Bid Received Not Meeting Specifications: Jet-Vac Sanitary Services, Sumter, S. C., in the amount of $83,778.00, did not meet the minimum bid specifications for the truck in the following areas: engine horsepower, tire type and size, gross vehicle weight, rear axle capacity, and alternator capacity.

Project Description: The sweeper will be used to remove litter and debris from City streets. The street sweeper to be replaced is in poor condition and if left in service will incur high maintenance costs.

Source of Funding: General Fund - Operations/Special Services - Lease Purchase.
E. Independence Square Park Demolition

Recommendation: By the City Engineer that the low bid of $66,000.00, as submitted by D. H. Griffin Wrecking Co., Inc., be accepted for award on a lump sum price basis.

Project Description: Removal of these buildings is required to clear the property for the construction of Independence Plaza Park. City Council approved the demolition of these buildings on February 9, 1987. The Historic Properties Commission issued a Certificate of Appropriateness effective April 9, 1987 for the demolition of the two buildings.

Some of the items that will be saved include cornices; some window units, stone arches and sills; "Garibaldi and Bruns" lettering; oak doors and brass locks.

Source of Funding: General Capital Improvement Fund - (Independence Plaza Park - GRS and Two-Thirds Bonds).

F. Sanitary Sewer Construction

Beards Creek Outfall Extension

Charlotte-Mecklenburg Utility Department

Recommendation: Director, Charlotte-Mecklenburg Utility Department recommends that the low responsive bid by Dellinger, Incorporated of Monroe, North Carolina in the amount of $989,602.98 be accepted for award of contract on a unit price basis.

Project Description: Construction of this project provides for extension of a sewer line to serve the continuously developing Beards Creek area (Independence Boulevard/Matthews area).

Funds for the construction of this project will consist of approximately 50% State grant funds with the remainder to be financed with sewer bond funds as provided in FY86 Utilities Capital Improvement Program budget.

Source of Funding: Water and Sewer Capital Improvement Fund - (Beards Creek Outfall).
G. Sanitary Sewer Construction

1986 Annexation Area 5 - Trunk to Alexander Road and Trunk to Brookfield Place, Area 6 - Trunk to Weddington Road, and Area 9 - Trunk to Smithfield Church Road

Recommendation: Director, Charlotte-Mecklenburg Utility Department recommends that the low bid by W. M. Paris & Associates of Charlotte, North Carolina in the amount of $334,078.15 be accepted for award of contract on a unit price basis.

Project Description: This project provides for extension of sewer lines to serve areas which were annexed in 1986. Funds for all of the annexation areas were provided in the November, 1986 bond referendum.

Source of Funding: Water and Sewer Capital Improvement Fund - (Annexation Sewer Collection System).

H. Sanitary Sewer and Water Main Construction - Beatties Ford Road - 1986 Annexation and Community Development Area

Recommendation: Director, Charlotte-Mecklenburg Utility Department recommends that the low bid by Propst Construction Company of Concord, North Carolina in the amount of $255,845.10 be accepted for award of contract on a unit price basis.

Project Description: This project provides for construction of sewer and water mains to serve the Beatties Ford Road area. Approximately 30% of the total cost will be provided by bonds approved in the November, 1986 bond referendum. The remaining 70% of construction cost will be from the County allocation of State grant funds and County sewer bonds. No City funds will be required for the Community Development area.

Source of Funding: Water and Sewer Capital Improvement Fund - (Water Mains to serve CD Target Areas). (Sewer Extensions to serve CD Target Areas). (Annexation Sewer Collection System).
I. Special Services Building -
Installation of HVAC, Plumbing and
Electrical Services

Recommendation: By the General Services Director that the
project be awarded to All South Mechanical, Inc. of Charlotte,
the low bidder in the amount of $34,004.00.

Project Description: The Special Services Division of the
Operations Department was formed February, 1986. Temporary
offices were established in a portion of the Sanitation
Division's Ready Room. The existing HVAC equipment is old and
inadequate. No restroom facilities are provided for employees
at present.

This request will complete the upfitting of this space for the
Special Services Division to our general office standards.

Source of Funding: General Fund - General Services - Central
Services (Construction Materials).

CONTRACT

16. Recommend approval of a contract for $67,000.00 with Law Engineering
Testing Company for testing services in conjunction with the roads,
sidewalks, and paving contract for the Charlotte Coliseum.

On October 6, 1986, Council approved the roads, sidewalks, and
pavements contract for construction of the Coliseum parking lots and
internal access roads.

The contract documents for the roads, sidewalks, and pavements
contract provides for the City to enter into a contract with an
independent testing firm to ensure adequate quality control. The
construction manager, Turner Construction Co., requested proposals
from five engineering testing firms to work with Blythe Industries
during pavement construction. Turner Construction Co. and the
architect, Odell Associates, Inc. recommended Law Engineering Testing
Company based on the firm's level of experience and project familiarity.

The services to be provided under this contract will be performed on
a unit price basis with the total amount not to exceed $67,000.00.
The services will be performed only as directed by the construction
manager.

Funding will be from General Capital Improvement Fund - Charlotte

The City Attorney's Office has reviewed and approved this contract.
17. **Recommend approval of a change order of $78,029 in the electrical contract with Port City Electric Company for additional work on the new Coliseum.**

The electrical contract for the new Charlotte Coliseum was awarded to Port City Electric Company in July, 1986. A change order is needed for the contractor to install sound conduit work.

This change order of $78,029.00 will increase the contract from $2,709,000 to $2,787,029. Funds are currently available in the project budget. (Fund #2010, Account #255.00).

The proposal, which is based on unit prices contained in the contract, has been recommended for award by the construction manager and the architect. The Engineering Department and City Attorney's Office have reviewed and approved this action.

B. **Recommend approval of a change order of $225,345.52 in the roads, sidewalks, and paving contract with Blythe Industries, Inc. for additional work on the new Coliseum.**

The roads, sidewalks, and paving contract for the new Charlotte Coliseum was awarded to Blythe Industries, Inc. in October, 1986. A portion of the parking lot and access road area was not included in the contract because it was designated as a borrow pit for the Tyvola Road Extension project. Later, quotes for the final grading and paving in this area were solicited from both Blythe and Hall Contracting, the Coliseum grading contractor. Blythe's quote was the lower of the two and was negotiated down to $225,345.52, which is within the project budget. The project manager feels it will be especially beneficial to have Blythe do this work so that the same contractor will be installing all the curb, gutter, sidewalks and paving on site.

This change order of $225,345.52 will increase the contract from $2,459,955.00 to $2,685,300.52. Funds are currently available in the project budget. (Fund #2010, Account #255.00).

The proposal, which has been reviewed by the City Attorney's Office, is recommended for award by the construction manager, the architect and the Engineering Department.
RESOLUTION

18. Recommend adoption of a resolution amending the Tryon Street Mall Use Policy.

On February 25, 1985, Council adopted a street vendor ordinance to cover the sale of merchandise on the Tryon Street Mall. On April 22, 1985, Council adopted a policy for the closing of Tryon Street Mall. The policy provides conditions for use of the Mall and established a number of events for which the Mall can be closed without additional Council approval - Marathon, St. Patrick's Day Celebration, SpringFest, JazzFest, Carrousel, etc.

Mall event organizers wish to charge vendors for participation in events in order to help support the events. The City Attorney's Office advises that the vendors, under current policy, cannot be charged without specific Council approval.

In an effort to streamline the process and avoid a possible delay in organizing events, it is recommended that Council amend the Tryon Street Mall Closing Policy to permit sponsors to charge vendors a reasonable fee.

This action is recommended by the Charlotte Department of Transportation and is supported by the Mall Coordinator and the Central Charlotte Association.

HOUSING LOAN

19. Recommend approval of loans for permanent financing to purchase property under the Uptown Residential Loan Agreement between the City of Charlotte and a consortium of banks and savings and loan associations.

Approval of the loans is necessary in order to proceed with the closing of the loans under the Uptown Residential Loan Agreement.

<table>
<thead>
<tr>
<th>Borrower</th>
<th>Property Address</th>
<th>Loan Amount</th>
<th>Appraised Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>David C. &amp; Shirley A. Thomas</td>
<td>402 Clarkson Green</td>
<td>$82,700</td>
<td>$92,500</td>
</tr>
<tr>
<td>Jane Q. Rhamy</td>
<td>403 Clarkson Green</td>
<td>$84,050</td>
<td>$94,000</td>
</tr>
</tbody>
</table>

The loan applications have been reviewed by the City loan officer in the Community Development Department, and the loan applications contain sufficient information to form the basis for approval of the loans.
ITEM NO.  Page - 21 -

RENTAL REHABILITATION LOAN

20. Recommend approval of a loan agreement with the Elece Corporation under the Rental Rehabilitation Program in the amount of $5,000 to rehabilitate a unit located at 1233 North Harrill Street.

The approval of the loan agreement with the Elece Corporation for $5,000 will be used to rehabilitate one housing unit located at 1233 North Harrill Street in the Belmont community. The unit will be offered to a lower income family.

The total project cost is $19,960. The breakdown of the project cost is as follows: (a) $10,000 loan from Credit Thrift of America, (b) $5,000 loan from the City, and (c) $4,960 cash contribution from the owner. The owner has a pre-rehab equity in the property of $1,700.

Credit Thrift of America has approved a first mortgage on the property in the amount of $10,000 for rehabilitation. The loan terms are 16% simple interest for 10 years. The City will hold a second mortgage on the property in the amount of $5,000.

An appraisal for Credit Thrift of America estimates the after-rehabilitation value to be $22,000. The planned total indebtedness after rehabilitation, including the private loan and City loan, will be $15,000. The difference between the estimated after-rehab value and the total indebtedness will be $7,000.

Funding will be from Community Development Block Grant funds.

The loan application has been reviewed by the Community Development Department staff and the City loan officer, and all criteria for qualifying for financial assistance have been met by the applicant in accordance with the requirements outlined in the Rental Rehabilitation Program.

SPEED LIMITS

21. Recommend adoption of an ordinance lowering the speed limit on two neighborhood streets from 35 miles per hour to 25 miles per hour.

In accordance with Council's approved policy, two streets in two neighborhoods have had petitions validated and are determined by the engineering study to be appropriate for a 25 mile per hour speed limit. The streets are:

Glenmoor Drive (Forest Pawtucket)
Morninglow Court (Downs at Idlewild)
TAX REFUND

22. Recommend adoption of a resolution authorizing the refund of certain taxes in the total amount of $11,076.51 which were assessed through clerical error or illegal levy against 60 tax accounts.

SETTLEMENT

23. A. Recommend an additional deposit of $20.00 to settle the condemnation action captioned "The City of Charlotte v. Betty Blair Neal and husband Cecil T. Neal; Helen Marion Blair" (87-CVS-3529) for a total of $520.00.

The City filed a condemnation action in the above-referenced matter on March 23, 1987 for a total taking of 56,535 square feet for a sanitary sewer easement on Country Lane in the Providence Plantation subdivision. The City initially deposited $500.00, the amount estimated by it to be the fair market value.

The Real Estate Division offered to purchase this property for $520.00, but the owners failed to return the easement agreement within the requisite time; therefore condemnation action was filed. The owners have now agreed to settle the lawsuit for the amount offered by the Real Estate Division. The Legal Department recommends that this settlement be approved.

The funding will come from Charlotte-Mecklenburg Utility Department fund 2071, 1986 annexation, Sewer trunk to Providence Forest Lane. Account #633.51.

Engineering/Real Estate, Charlotte-Mecklenburg Utility Department, and the Legal Department recommend this action.

B. Recommend an additional deposit of $3,914.00 to settle the condemnation action captioned "City of Charlotte v. Betty Blair Neal and husband Cecil T. Neal" (87-CVS-3529) for a total condemnation award of $11,214.00.

The City filed a condemnation action in the above-referenced matter on March 23, 1987 for a sanitary sewer easement on Country Lane in the Providence Plantation subdivision. The initial deposit totaled $7,300.00, the amount estimated by the City to be the fair market value.
The Real Estate Division offered to purchase this property for $11,214.00, but the owners failed to execute an easement agreement within the time allotted; hence, a condemnation action was filed. The owners have now offered to accept full settlement of this condemnation action for the total sum of $11,214.00, including interest, appraisal expenses, attorneys fees and any other costs associated with this action. The Legal Department recommends that this settlement be approved.

The funding will come from Charlotte-Mecklenburg Utility Department fund 2071, 1986 annexation, Sewer trunk to Providence Forest Lane. Account #633.51.

Engineering/Real Estate, Charlotte-Mecklenburg Utility Department and the Legal Department recommend this action.

UTILITY CONTRACTS

24. Recommend approval of contracts between the City of Charlotte and the applicants listed below:

These are extension contracts for new development in accordance with the Water/Sewer Extension Policy. The applicants are to construct the entire systems at their own proper cost and expense. The City is to retain all revenue. There is no cost to the City and no funds are needed. The Utility and Planning Directors recommend approval.

1. B.H.H. Property Company, No. IIII, to construct 4,318 linear feet of 8-Inch water main to serve Carnegie Center Boulevard, located west of Barclay Downs Road, south of Morrison Boulevard and north of Fletcher Road, inside the Charlotte City Limits. Estimated Cost - $86,000.00. Water Contract No. 100-87-037.

2. Coffey Creek Business Park III Partnership, Alan C. Simonini, General Partner, to construct 12,385 linear feet of 8-inch water main to serve Coffey Creek Business Park, Phase III-A, located west of Beam Road, east of Coffey Creek and south of Pine Oaks Drive, outside the Charlotte City Limits. Estimated Cost - $255,000.00. Water Contract No. 86-092.

3. Coffey Creek Business Park III Partnership, Alan C. Simonini, General Partner, to construct 1,352 linear feet of 8-inch sanitary sewer main to serve Coffey Creek Business Park, Phase III-A, located west of Beam Road, east of Coffey Creek and south of Pine Oaks Drive, outside the Charlotte City Limits. Estimated Cost - $54,080.00. Sanitary Sewer Job No. 621-86-144.
4. J.V. Properties, a Joint Venture of Belk Brothers Co. & Ivey Property, Inc., to construct 905 linear feet of 24-inch sanitary sewer main to serve Southpark Mall, located east of Barclay Downs Road, south of Morrison Boulevard and north of Fairview Road, inside the Charlotte City Limits. Estimated Cost - $49,775.00. Sanitary Sewer Job No. 100-87-532.

5. First Colony Group, Ltd., to construct 3,450 linear feet of 8-inch sanitary sewer main to serve Brightmoor Subdivision, Phase II-A, located east of Pleasant Plains Road, west of Monroe Road and south of Four Mile Creek, outside the Charlotte City Limits. Estimated Cost - $120,750.00. Sanitary Sewer Job No. 621-86-201.

6. Firstmark Development Corporation, to construct 1,184 linear feet of 8-inch sanitary sewer main to serve Martin Lakes Subdivision, Phase I, located north of Albemarle Road, east of Lake Forest Drive and west of Almond Road, inside the Charlotte City Limits. Estimated Cost - $41,440.00. Sanitary Sewer Job No. 100-87-523.

PROPERTY TRANSACTIONS

25. Recommend approval of the following property transactions.

A. Acquisition of 2,327 square feet plus temporary construction easement, at 3101 N. Sharon Amity Road, from Vicorp Restaurants, Inc., for $34,700.00, for Intersection Improvements - Sharon Amity at Albemarle Road. (Option)

Property is zoned B-1 and is used as a restaurant. The acquisition includes the front and side business area, landscaped seeded lawn, trees, shrubs, paved driveway, parking and commercial sign.

B. Acquisition of 2,301 square feet plus temporary construction easement, at 5100 South Boulevard, from John Crosland Realty Company, for $24,500.00, for Intersection Improvements - South Boulevard/Tyvola Road. (Option)

The property is zoned B-2, and is presently being used as commercial and retail facilities. The acquisition will result in the loss of six parking spaces, underground wiring for flood lights, signs/masts, landscaping and asphalt paving area.
C. Acquisition of 1.228 acres of right of way, plus permanent drainage and utility easement, and construction easement, at 7934 Idlewild Road, from Leon Bradley Jordan Estate and the heirs of the Estate and their spouses, for $41,000.00, for the Delta Road Extension - Phase I. (Option)

This property has been subdivided and severance damages are required due to loss of some potential building lots. The property is zoned R-9.

D. Acquisition of 23,198 square feet of right of way plus easements, at 6100 Monroe Road, from James A. Hunnicutt and wife, Virginia H. Hunnicutt, for $243,000.00, for the Idlewild Road Widening project. (Option)

Acquisition will be 901 square feet of permanent easement and temporary construction easement, 1,890 square feet and 3,634 square feet plus the land and two story house needed for this widening project. The Hunnicutts wish to repurchase the house for the appraised retention value, purchase the adjoining (Wallace) property for its appraised value from the City, and will move the house to the adjacent property.

CONDEMNATIONS

E. Recommend adoption of a resolution for 7,881± square feet, at 1132 N. Brevard Street, from Angelia Y. Arp and any other parties of record, for $21,845.00, for the Parkwood Avenue Extension project.

Property owner accepted offer but due to title problems the City Attorney's office recommended condemnation. Its highest and best use is commercial due to B-2 zoning. Total parcel is being acquired. Two single-story frame dwellings are in bad condition and not suitable for relocating.

F. Recommend adoption of a resolution of condemnation for 5,726 square feet, at 401 E. 15th Street, from Diane E. Foy and Howard J. Foy and any other parties of record, for $17,613.00, for the Parkwood Avenue Extension project.

Property owners accepted offer but due to title problems the City Attorney's office recommended condemnation in order to get clear title to the property. Zoning is B-2 which means its highest and best use is commercial. The remaining portion is oddly shaped due to acquisition of front footage. The single-story frame house is in bad disrepair and not suitable for relocating.
G. Recommend adoption of a resolution of condemnation for 3,808 square feet, at 400 E. 15th Street, from Angelia Y. Arp and any other parties of record, for $7,616.00, for the Parkwood Avenue Extension project.

Property owner refused offer but due to title problems the City Attorney's office recommended condemnation in order to get clear title to the property. Zoning is B-2 which would allow commercial development; entire parcel is being acquired.

H. Recommend adoption of a resolution of condemnation for 1038± square feet plus 938± square feet of construction easement, at 1504 N. Brevard Street, from Joe Howey and Eunice Howey, for $4,600.00, for the Parkwood Avenue Extension project.

Property owner refused $4,600 for right of way and severance damages and made counteroffer that the City should purchase all the land and improvements for $53,700. Owner will not consider any other offer.

I. Recommend adoption of a resolution of condemnation for 1,150.19 square feet plus temporary construction easement, at 2620 N. Sharon Amity Road, from Craig T. Brown, Jr. and wife, Jacqueline Brown and any other parties of record, for $15,150.00, for Intersection Improvements - Sharon Amity Road at Independence Boulevard project.

Property owners refused to accept City's offer based on appraisal; their counteroffer was $35,000.00. This property is zoned B-2 and is presently used as retail business.

J. Recommend adoption of a resolution of condemnation for 3,149.81 square feet plus temporary construction easement five feet in width on each side of sanitary sewer easement, at 3918 N. Tryon Street, from Bill W. Rice, Harry W. Rice, and James C. Rice, and any other parties of record, for $5,000.00, for Upper Sugar Creek project.

Property owners refused to make counteroffer. The property has been zoned I-1. Under this zoning a building can be placed up to 10 feet from rear of property line. However, the easement will only allow development up to 45 feet from rear of property line. Only parking is allowed within this area. Therefore, 2,500 square feet cannot be developed due to the easement.

K. Recommend adoption of a resolution of condemnation for 6,761.398 square feet plus temporary construction of 4,507.589 square feet, at 734 Lakeside Drive, from Ernest W. Machen, Jr., and wife, Barbara W., and any other parties of record, Matthews, N.C., for $2,300.00, for the 1982 Annexation Sewer - Phase III.

Property owners refused to accept City's offer based on appraisal, will not return telephone calls nor respond to correspondence sent to him.
PENDING MATTERS

In meeting on Monday, May 11, 1987, City Council will make nominations for appointment to the following boards and commissions

1) Certified Development Corporation - One position in the Community Organization category, for a three-year term. Incumbent is not eligible for reappointment.

2) Advisory Parks Committee - Four positions for three-year terms. One incumbent is not eligible for reappointment.
SCHEDULE OF MEETINGS
April 27 - May 8, 1987

Monday, April 27

<table>
<thead>
<tr>
<th>Event</th>
<th>Time</th>
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<tbody>
<tr>
<td>JOINT MEETING with Mecklenburg Board of County Commissioners</td>
<td>11 00 a.m.</td>
</tr>
<tr>
<td>Commissioners Board Room</td>
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<tr>
<td>County Office Building</td>
<td></td>
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<tr>
<td>COUNCIL/MANAGER LUNCHEON</td>
<td>12 00 noon</td>
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<tr>
<td>Training Center</td>
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<tr>
<td>CITIZENS HEARING/COUNCIL DISCUSSION</td>
<td>2 00 p.m.</td>
</tr>
<tr>
<td>CITY COUNCIL MEETING</td>
<td>3 00 p.m.</td>
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<tr>
<td>Council Chamber</td>
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</tr>
</tbody>
</table>
TO: Bob Pressley,  
Interim Assistant City Manager  

FROM: Martin R. Crapton, Jr.,  
Planning Director  

DATE: February 25, 1987  

SUBJECT: - Performing Arts RFP - Council Consideration -  

City Council authorized staff to proceed with the RFP process and incorporate the following policy directives into the Performing Arts Center RFP document:  

1) The City of Charlotte assumes a total project cost of $35M including administrative costs normally associated with a capital project. City Council continues its $15M commitment and assumes a $20M civic contribution.  

2) The Developer shall include in the proposed development team a qualified consultant, approved by the City of Charlotte, to prepare a functional design program together with cost estimates and including provision for involvement of performing arts interest in preparing the design proposal. The Developer shall consider all the parameters set by this RFP and coordinate design efforts with the Performing Arts Task Force.  

3) The City Manager will establish a Performing Arts Task Force of 12 to 18 members to be arranged into three (3) subcommittees and an executive committee composed of the Task Force chair and the respective subcommittee chairs. The subcommittees are to be 1) Design, 2) Operations and 3) Fund Raising.  

4) Council continued its support for a Cultural District within which the Performing Arts facility should be constructed.  

The RFP will be resubmitted to City Council at an April meeting for authorization to proceed in preparing the final RFP document. The next steps are tentative:  

1) Council authorizes release of RFP on May 1, 1987  
2) Developers have period of June 1 to July 31, 1987 to prepare response  
3) Proposals are evaluated during August, 1987  

This schedule remains somewhat flexible in order to be responsive to involvement and review needs of City Council, Staff and Citizen Task Force.
DISCUSSION
DRAFT

Performing Arts Center

Request for Proposals
City of Charlotte

Draft/April, 1987
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**APPENDIX:** CHARLOTTE PERFORMING ARTS CENTER REPORT
I. 
Preface

A. Background

It is the Charlotte City Council's intention that a new performing arts facility be built in Uptown Charlotte.

Council's primary purposes in preparing this Request for Proposals are to:

1. Solicit a joint venture that will lower public capital costs;
2. Solidify a performing arts project concept; and
3. Stimulate interest in and understanding of a performing arts project, so as to invite civic funding and support.

The City Council desires a performing arts facility project that will meet the technical needs of the performing arts and also fulfill its design objectives, accomplish financial expectations, and promote a positive cultural image for the city and region.
B. Project Concept

The City of Charlotte expects the prospective developer to define a feasible development project and explain the proposal in schematic terms, as well as organize the financial and legal means to produce the project.

1. FUNCTIONAL PROGRAM CONDITIONS

The development program for the performing arts facility is conceived as a mixed use project that may include such additional elements as:

- Office
- Hotel
- Restaurants
- Retail
- Convention Center Expansion
- Public Uses (such as museum, library, etc.)
- Public Spaces (such as plazas, walkways, arcades, etc.)
- Housing

Specifically, the prospective developer shall prepare a performing arts project that provides:

- Auditorium of 2,000 to 2,100 Seats
- Playhouse of 600 to 700 Seats
- Rehearsal Space
- Reception Space
- Technical Performance Equipment
- Backstage Ancillary Areas
- Front of House Space
- Production Space
- Administrative Office Space
- Parking of Approximately 1,000 Spaces, including
  - Minimum on-site controlled parking for administrative staff and VIPs
  - All on site for users, or a mix of on-site and off-site will be considered (definition of means for control of parking required)
- Floor Area of 110,000 to 170,000 Gross Square Feet
- Land Area shall be appropriate for a Mixed Use Development responding to the functional program for a performing arts facility.

Recommendations on specific space requirements for a 2,000-seat auditorium and a 600-seat playhouse have been submitted previously by Theatre Project Consultants, Inc. That information is available as an appendix to this Request For Proposals, and is intended only for general reference purposes.
2 FINANCE CONDITIONS

The financial elements of the proposal will be reviewed and evaluated in relation to resource constraints. The City of Charlotte assumes a total project cost of $35 million including administrative costs normally included as capital costs. The Charlotte City Council assumes that the cost which it will bear will be limited to $15 million.

3 LEGAL CONDITIONS

The City of Charlotte is willing to consider any proposal and development strategy within existing legal limitations. In the event a development strategy is outside existing legal limitation, the City is open to pursuing enabling legislation.

4 DESIGN CONDITIONS

The development program must meet the design goals and criteria for an uptown development program. The development proposal is expected to provide schematic physical design plans that:

a. address the scale, type, and intensity of overall development, together with any phasing,

b. illustrate location, layout, circulation, and parking features of all land uses (the site plan is also to show off-site land use relationships),

c. show schematic building concepts, with special attention to building height, bulk, and special features of the performing arts facility, and

d. the developer shall include on the proposed development team a qualified Performing Arts consultant, upon recommendation of the Performing Arts Center Task Force and approved by the City of Charlotte, to prepare a functional design program together with costs and including a process for involvement of performing arts interests in the design proposal. The developer shall consider all parameters set by this RFP document and coordinate design efforts with the Performing Arts Task Force.

5 PROJECT PRODUCTION

The development program is to lay out roles and schedules for project development. Specific attention is required for site acquisition, preparation of design documents, project permitting approvals, bidding and contract regulations, construction supervision and management, interim and permanent financing and ownership expectations.

6 OWNERSHIP

Ownership options will be investigated during the course of project development.
C. Process Overview

The entire RFP process, which is under the direction of the City Manager of the City of Charlotte, is envisioned to take about 180 days. The Charlotte-Mecklenburg Planning Department is responsible for coordination of the RFP process. A Citizen Advisory Task Force has been appointed and has participated in the development of this RFP and will be involved in the selection of a developer through representation on the Interview Team. The City's Finance Department with other appropriate agencies will be responsible for negotiations with the developer after the City Council makes a final decision.

D. Public Incentives and Options

The City of Charlotte will consider public incentives that reduce project risk appropriate to the public benefits derived. Following is a list of tools the City may entertain if the risk reduction is warranted and the public benefits sufficient.

1 LAND ASSEMBLY AND FINANCING

a The City will consider, as part of the project, using land it owns within the primary or secondary areas as described on Page 20 of this document.

b The City will consider trading City-owned land for other property pursuant to N C G S 160A-271.

c The City will consider designating the project an Uptown Development Project as defined by City Charter Section 7.109, in which case it would be empowered to lease land to private owners without competitive bidding.

d The City will consider exercising its power of eminent domain to acquire land for appropriate components of the development program.

e The City will consider granting air rights, easements and encroachments at, above, or below existing City streets or other City-owned lands.

f The value of lands contributed by the City, including below-market rate rentals, air rights, easements and encroachments, will have to be determined and the contribution justified as furtherance of the overall "public purpose" to be served by the project.
2. PUBLIC FACILITY IMPROVEMENTS AND FEES
   a. The City will consider providing public facility improvements at City expense to accommodate and complement the development offering. Streets, sidewalks, water and sewer improvements, parking facilities, and transit improvements are examples of the infrastructure improvements that may be provided.
   b. The City will consider sharing in costs associated with public fees and charges.

3. FINANCING

   The City of Charlotte will invest up to $15 million in the development; however, alternative financial proposals may be submitted. The acceptance of alternative financial proposals will be contingent upon City staff review and approval by the Charlotte City Council.
II. Submittal Requirements

A. Process Management

1. CITY ROLE

The Request For Proposals (RFP) process is coordinated by the Charlotte-Mecklenburg Planning Department. The City of Charlotte Finance Department with other appropriate agencies will be responsible for developer negotiations.

Questions regarding this RFP should be directed to:

Stanley Watkins, Strategic Planning Manager
Charlotte-Mecklenburg Planning Commission
301 S. McDowell Street
Charlotte, NC 28204
(704) 336-2205

2. CIVIC INVOLVEMENT

A Performing Arts Center Task Force made up of citizens has been established to advise the City staff on preparation of the RFP document and will be involved through representation on the Interview Team in the selection of the developer. The charge of the Task Force is as follows:
o **Design** - Review and comment on the overall physical development components of a Performing Arts mixed use project.

o **Fund Raising** - Serve as a liaison between the RFP process and private fund raising activities.

o **Operations** - Serve as a liaison between the RFP process and Performing Arts Facility users.

o **Review and Comment** - Consolidate Task Force Comments for presentation to the City Manager.

3. **TECHNICAL ADVISORY GROUP**

   A Technical Advisory Group has been established by the City Manager to:

   o Advise City staff and the Performing Arts Center Task Force.

   o Be involved through a representative on the Interview Team in the developer selection process.

   o Advise on the design of the Performing Art's component of the Mixed Use Development.

   The Technical Advisory Group is composed of professional representatives of the facility user groups and consists of five to seven members.

4. **PROFESSIONAL ADVISOR**

   City staff will employ, as determined necessary, a Professional Advisor to assist in the developer selection and subsequent facility design. The Professional Advisor will have both general facility design and specific technical qualifications for performing arts facility development.

   The Professional Advisor will review and advise on progress of the Performing Arts project in concert with the work of City staff, the Performing Art Center Task Force and the Technical Advisory Group.

5. **INTERVIEW TEAM**

   The seven-member Interview Team is composed of the chairman or his designee and two members of the Performing Arts Task Force, one member of the Technical Advisory Group, and one representative each of the City of Charlotte's Planning, Finance and Engineering Departments. The Professional Advisor will assist the Interim Team in an advisory role.

   The Interview Team will review all qualified developer proposals and select finalists to attend an interview to explain the merits of their proposals. The Interview Team will conduct interviews with each finalists and will forward their recommendations to the City Manager.

6. **DECISION**

   The City Manager will recommend a developer for City Council consideration and selection.
B. Submission Requirements

The objectives of these submission requirements are to present a suitable site, demonstrate that the developer has control over the site and show how the site offered addresses the parameters contained within the RFP. Proposals shall be written and presented in the following format, utilizing the headings presented below for organization of responses. Respondents shall address all questions asked and provide a sufficient level of detail to enable evaluation of the proposal.

1. **DEVELOPER**

   Indicate name, address and telephone number of the developer. Provide the names of two (2) contact persons who can speak on behalf of the developer.

2. **OVERVIEW OF PROPOSAL**

   Present a statement of the proposal which demonstrates a clear understanding of the project and the desired results. If the proposal deviates from the stated design goals and objectives, explain, in detail the deviation and state the reason for the deviation.

3. **PREVIOUS EXPERIENCE/QUALIFICATIONS**

   Present a listing of two (2) previously completed projects similar or comparable to the project proposed. Provide the name and location of each project and provide enough detail about each project to enable a comparison of the project with the proposed project.

4. **FINANCIAL INFORMATION**

   Provide the names, addresses, phone numbers and other relevant information concerning the financing of the two (2) above noted projects. Present a copy of your firm's most recently audited financial statement.

5. **PARTICIPANTS IN PROJECT**

   Identify each participant in the project. Identify their role and give an overview of their previous experience. The developer shall include in the proposal a specific design consultant to prepare a functional program proposal at the interim project phase. Work on the program proposal will be coordinated with the Performing Arts Center Task Force, Technical Advisory Group and City staff.
6. **THE PROPOSAL**

Provide a detailed narrative of how the project will be implemented along with preliminary drawings, renderings or site plans. Include a step-by-step plan for all elements of the project including contract negotiations, program design, project design, land assembly, construction, etc. Include a time schedule for completion of each element and a cost estimate for each element. Present the material to the extent possible in both written and graphic form.

7. **FINANCING OF PROJECT**

Provide an overall project budget, which describes how the project will be financed. Identify the method, sources of funds and amounts from each source. Provide evidence of funding commitment, if available.

8. **IMPACT OF PROPOSAL**

Describe the probable economic impact of the proposal, including cash flows returned to City, reduction in public capital costs, type of jobs provided, etc.

9. **MANAGEMENT PLAN**

Present a detailed management plan for the project's implementation. Identify the method of management to be employed and the individuals and/or firms to be responsible for each element of the management plan.

C. **Evaluation Criteria**

The evaluation criteria place major emphasis on the design, development capacity, and financial benefit to the City of Charlotte -- as well as providing for flexibility in the subsequent planning and design of the project for both the City and the developer.

1. **DESIGN** (refer also to Section III, Public Development Goals and Objectives and Section IV, Project Design Criteria)

   - Uptown's Regional Image
   - Cultural District
   - Redevelopment
   - Retail Services
   - Design Quality
   - Human Scale and Street-Level Activity
   - Historic Structures and Places
   - Mixed Use Pattern
   - Functional Program proposed by prospective developer
2. **DEVELOPMENT CAPACITY**

   - Financial intent and capacity of the developer
   - Experience with comparable projects
   - Commitment to complete project.

3. **FINANCIAL BENEFIT TO THE CITY**

   - Impact on public funding (capital and operating)
   - Increases in civic funding and support
   - Cash flows in rent, leases, etc.
   - Tax revenues
   - Number and types of jobs

4. **PROJECT MANAGEMENT**

   - Qualification of Participants
   - Implementation Timetable

**D. Selection Process**

All interested developers will be asked to supply the information as requested. Applicants will have sixty (60) days in which to submit their development proposals.

The proposals will be reviewed by the Interview Team and final applications will be selected. Final applicants will be asked to make a presentation and interview with the Interview Team.

The Interview Team recommendation will be submitted to the City Manager who will make a recommendation to the City Council for consideration and final approval.

**E. Selection Schedule**

1. **SUBMISSION DEADLINE**

   Responding developers should submit fifteen (15) copies of proposals no later than the close of business (5:00 p.m., Eastern Daylight Time) on Friday, August 14, 1987.

2. **NOTIFICATION OF FINALIST**

   Finalists will be notified before the close of business (5:00 p.m., Eastern Daylight Time) on Monday, September 7, 1987.
3. **INTERVIEWS**

Finalists are expected to attend an interview arranged by the Charlotte-Mecklenburg Planning Department to explain the merits of their proposals. Interviews will be arranged the week of October 5 - 9, 1987.

4. **RECOMMENDATION TO CITY COUNCIL**

The City Manager will formally give his recommendation to the City Council by November 9, 1987.

**F. Additional Submittal Information**

1. **VALIDITY OF PROPOSAL**

   All proposals shall be valid for 120 days.

2. **ADENDA AND SUPPLEMENTS TO RFP**

   In the event it becomes necessary to revise any part of this RFP, addenda to the RFP will be provided to each developer. Furthermore, if additional information is necessary to enable the developer to make an adequate interpretation of provisions of this RFP, a supplement to the RFP may be provided.

3. **PROPRIETARY INFORMATION**

   Any reservations of the use of data contained in a proposal must be clearly stated in the proposal itself. Any information submitted in response to this request will be free to be used within the City of Charlotte on a proprietary basis.

4. **RULES AND REGULATIONS**

   The developer chose to perform the work described in the RFP must comply with all necessary Federal and State laws and local rules, regulations and ordinances. These laws, rules, et cetera, will be outlined in any contractual agreement between the City of Charlotte and the developer.

5. **ACCEPTANCE OF PROPOSAL CONTENT**

   At the option of the City of Charlotte, the proposal of the successful developer may be included as contractual obligations in applicable clauses of the contract to be awarded. Therefore, the developer must be prepared to be bound by the proposal in the contract.

6. **REJECTION OF PROPOSALS**

   City of Charlotte reserves the right to reject any and all proposals received by reason of this request, or to negotiate separately with any source whatsoever, in any manner necessary to serve the best interest of the City of Charlotte.
7. **PROPOSAL PREPARATION COST**

This RFP does not commit the City to pay any cost for the preparation and submission of a proposal.

**G. Submission Instructions**

Sealed, written proposals shall be submitted to:

Attention: Performing Art Center Project
Strategic Planning Manager
Charlotte-Mecklenburg Planning Commission
301 S. McDowell Street
Charlotte, NC 28204

All proposals should be enclosed within an individual binder, preferably in a three-ring, loose-leaf notebook. All submissions will be acknowledged in writing.
III.
Public Development Goals and Objectives

A. Goal of Development Synergism

Development synergism is the concept of two or more uses whose interaction achieves a value and effect of which each is individually incapable. A performing arts facility developed in concert with other uses can create a synergistic effect.

This effect is the creation of activity that brings new life and interest to an area. It is an energy that extends the life of an area beyond the conventional "9-to-5" period and establishes a strong sense of identity together with a stronger market for retail services.

The performing arts facility can be a key element in stimulating a mixed use development pattern for Uptown Charlotte, rather than a compartmentalized pattern of single land uses. A mixed use pattern not only can be designed more easily for the human scale, but also represents an opportunity for a greater catalytic effect on development with limited public resources.
B. Design Objectives

The uniqueness of Uptown Charlotte can be developed through attention to urban design. The uniqueness of the area is that it is the only place of such intense urban character within the region. This urban character can be enhanced, by considering the following objectives as they apply to the prospective performing arts facility.

1. **TO ENHANCE UPTOWN CHARLOTTE’S REGIONAL IMAGE**
   
   The development of a new performing arts facility offers unique opportunities to focus regional cultural and entertainment activities in Charlotte’s central area. It is necessary to promote a sense of regional commitment to the importance of Performing Arts to the quality of life for the surrounding region and State.

2. **TO CREATE A CULTURAL DISTRICT**
   
   The cultural center now forming on North Tryon, including major new facilities and in combination with retail development, can anchor North Tryon Street. Developing a major performing arts center on North Tryon will solidify the cultural entertainment core forming around Spirit Square and Discovery Place. A sense of place and identity will be created, with positive community wide, regional and national implications.

3. **TO STIMULATE REDEVELOPMENT**
   
   A major performing arts facility on North Tryon, together with Spirit Square and Discovery Place, will form a mutually supporting cultural center with enough impact to stimulate additional redevelopment in the North Tryon and College Street corridors.

4. **TO SUPPORT SPECIALTY RETAIL SERVICES**
   
   There is a heightened awareness of the power of such public cultural and entertainment facilities in bringing people to the central area and of stimulating activity.

5. **TO EXPECT THE HIGHEST QUALITY OF DESIGN, MATERIALS, AND WORKMANSHIP**
   
   The urban environment established by this project will determine the atmosphere, perceptions, and comfort of people for decades to come.
6. **TO PLACE SPECIAL SIGNIFICANCE ON THE HUMAN SCALE AT THE STREET LEVEL, IN PUBLIC SPACES AND FOR PEDESTRIAN CIRCULATION**

The comfort, safety, and enjoyment of a facility and an area are affected by the design of these spaces. Blank walls and a lack of uses at the street level, together with an absence of streetscape amenities and good public spaces, create very negative reactions to new development.

7. **TO CONSIDER HISTORICALLY OR ARCHITECTURALLY SIGNIFICANT STRUCTURES AND PLACES FOR INTEGRATION INTO THE DEVELOPMENT**

Attention to these significant features can add meaning and value. Consideration may involve either partial or complete utilization or symbolic treatment.
IV. Project Design Criteria

Specific design criteria relating to both human amenities and contextual compatibility will be instrumental to the success of the Performing Arts Center. To provide an exciting and stimulating urban environment, the following design elements must be viewed as essential to the overall design framework.

A. Location

The proposed Performing Arts Center shall be located within the freeway loop area. The preferred location is proximate to existing cultural facilities, Spirit Square, Discovery Place and the Public Library. Two areas have been designated as preferred locations for the Performing Arts Center.

The favored location is designated as the "primary area" on the map on the next page. If land is not available in this area, a "secondary area" boundary has been established to encourage an alternative site location that would have Trade Street as its front yard or be in close proximity to Tryon Street.
1 PRIMARY AREA

- The building/complex should have an identifiable orientation to North Tryon Street
- The site should be developed so the development is a landmark with strong self-identity
- The structure and grounds should respond to (a) existing cultural facilities and (b) adjacent land uses
- The performing arts complex should be located and designed to act as a stimulus for additional development in the area

2 SECONDARY AREA

- The building/complex should have an identifiable orientation to Trade Street
- An orientation towards the railroad tracks should be avoided
- The facility should stimulate additional development in the area
- Sites off Trade Street need to provide (a) a landmark building with strong self-identity, and (b) a linkage to existing development and be consistent with the Lane-Frenchman First Ward Plan. A copy of the plan can be obtained from the Charlotte-Mecklenburg Planning Department.

B. Site Conditions

1 AIR RIGHTS

- The City is open to proposals demonstrating innovative use of air rights

2 SHARED FACILITIES

- The performing arts facility could, potentially, be part of a larger building or development endeavor
- The project should investigate the possibility of sharing facilities, as in parking or mixed use development
3 ACCESS
   - The major pedestrian entrance node should have a strong "sense of arrival" statement associated with it
   - A strong linkage with existing pedestrian corridors -- such as the Tryon Street Mall -- should be maintained
   - The facility should make provision for a drop-off point that avoids conflict between pedestrians and vehicles

4 ZONING
   - Proposals should meet the standards of the Uptown Mixed Use District (U-MUD) in the City of Charlotte Zoning Ordinance, which calls for a mixed use development district to strengthen the high density core of the central area. The U-MUD permits and encourages the coordinated development of retail and wholesale trade, business, professional, and financial services, offices, hotels, convention and conference centers; merchandise markets, high-density residential development, and parking as a separate business. A copy of the ordinance can be obtained from the Charlotte-Mecklenburg Planning Department

5 UTILITIES
   - Above ground utilities (and any existing overhead utilities) -- including overhead wires, transformers, switch boxes, and meters -- are to be buried or located away from pedestrian areas.

6 EXISTING USES
   - The performing arts facility should incorporate existing uses where appropriate

7 HISTORIC BUILDINGS AND PLACES
   - If historic buildings or places exists on a proposed site, they should be incorporated into the mixed use development or justify why this cannot be done

8 DESIGN CONTEXT SCALE
   - The design of the building should respond to the site, and to existing buildings, land uses, private and public open spaces, and pedestrian systems
C. Design Standards

The following design standards should comply with the criteria set forth in the Uptown Mixed Use Development (U-MUD) ordinance.

The specific guidelines called for an approved streetscape plan, as well as design criteria set forth by the Transportation, Engineering, and Fire Departments, which include:

- setbacks/yards
- sidewalks/paving
- parking
- lighting
- circulation
- public spaces
- seating
- sun/wind/conditions
- landscape/screening
- signage
- street walls
- street trees
- reflective surfaces
- building division (base, shaft, cap)
- storm drainage
CHARLOTTE PERFORMING ARTS CENTER REPORT

Submitted to:
Charlotte Engineering Department

Prepared by:
Theatre Projects Consultants Inc.
27 West 67th Street
New York, N.Y. 10023
December 14, 1983
3.2 Preliminary Program of Accommodation

This program lists the space requirements for a 2,000 seat auditorium, and a 600 seat playhouse, and includes backstage and public areas. Some of the spaces are planned to be shared by both facilities.

All the floor areas listed in this preliminary program are net usable space in square feet (SF) and exclude structure, ducts, vertical and horizontal connecting circulation, mechanical handling and air conditioning plant rooms.

SUMMARY SHEET

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TOTAL 100 - PERFORMANCE SPACES 30,810 11,350
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## Rehearsal Space

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Total 300 - Rehearsal Space 4650
## PERFORMERS SUPPORT

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<td>409</td>
<td>Practice/Warm-Up (2 Rooms @ 150 sf)</td>
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**TOTAL 400 - PERFORMERS SUPPORT**

7620 2750

All dressing and changing rooms include washing facilities and should be adjacent to showers and toilets.
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<th>ROOM DESCRIPTION</th>
<th>2000 SEAT HALL</th>
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<td>- included in 501</td>
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TOTAL 500 - PRODUCTION SPACES 400 4080
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<tr>
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<tr>
<td>615</td>
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Note: The table lists the occupancy in a spreadsheet format.
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**TOTAL 600 - PRODUCTION AND ADMINISTRATIVE OFFICES**

5900 2040
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TOTAL 700 - BUILDING ADMINISTRATION: 2170
### Room Space Allocation Table

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<td>500</td>
</tr>
<tr>
<td>806</td>
<td>Loading Dock</td>
<td></td>
<td></td>
<td>400</td>
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</table>

**TOTAL 800 - BUILDING SERVICES**  
250 | 200 | 1150

*Note - This section excludes all mechanical spaces which are included in the Net to Gross factor.*
<table>
<thead>
<tr>
<th>ROOM REF</th>
<th>ROOM DESCRIPTION</th>
<th>2000 SEAT HALL</th>
<th>600 SEAT PLAYHOUSE</th>
<th>SHARED SPACE</th>
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<tbody>
<tr>
<td>900</td>
<td>PUBLIC SPACES</td>
<td></td>
<td></td>
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</tr>
<tr>
<td>901</td>
<td>Lobbies (assume 8 sf/person) 16000</td>
<td>4800</td>
<td></td>
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<tr>
<td>902</td>
<td>Coatroom</td>
<td>450</td>
<td>100</td>
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<tr>
<td>903</td>
<td>House Manager's Office</td>
<td>150</td>
<td>120</td>
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<tr>
<td>904</td>
<td>VIP/Press Room</td>
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<td>250</td>
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<tr>
<td>905</td>
<td>Public Telephones</td>
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<td></td>
<td>150</td>
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<tr>
<td>906</td>
<td>First Aid</td>
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<td></td>
<td>120</td>
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<tr>
<td>907</td>
<td>Janitor's Storage</td>
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<td>908</td>
<td>Program Storage</td>
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<td>Ushers Room</td>
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<td>910</td>
<td>Founders' Room</td>
<td></td>
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<td>1400</td>
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<td>911</td>
<td>Catering Kitchen and Storage</td>
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<td></td>
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<td>912</td>
<td>Main Box Office</td>
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<td>913</td>
<td>Concessions and Storage</td>
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<td>600</td>
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<td>914</td>
<td>Refreshments and Storage</td>
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<tr>
<td>915</td>
<td>Restrooms and Lounges</td>
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TOTAL 900 - PUBLIC SPACES 19900 6580 4470
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<tr>
<th>ROOM REF</th>
<th>ROOM DESCRIPTION</th>
<th>2000 SEAT HALL</th>
<th>600 SEAT PLAYHOUSE</th>
<th>SHARED SPACE</th>
</tr>
</thead>
<tbody>
<tr>
<td>1000</td>
<td>EXTERNAL</td>
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<tr>
<td>1001</td>
<td>Marquee</td>
<td></td>
<td></td>
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<td>1002</td>
<td>Poster Frames</td>
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<tr>
<td>1003</td>
<td>Banners</td>
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<tr>
<td>1004</td>
<td>Driveway and Porte Cochere (to accommodate wheelchair and handicapped access)</td>
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<tr>
<td>1005</td>
<td>Public Parking</td>
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<tr>
<td>1006</td>
<td>Staff Parking (25-50 cars)</td>
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</tr>
<tr>
<td>1007</td>
<td>Cycle Racks</td>
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<td></td>
<td></td>
</tr>
<tr>
<td>1008</td>
<td>Garbage Storage</td>
<td></td>
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<tr>
<td>1009</td>
<td>Truck Access</td>
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</tr>
<tr>
<td>1010</td>
<td>Parking for TV and Audio Recording and Broadcast Vehicles</td>
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</tr>
<tr>
<td>1011</td>
<td>Landscaped Grounds/Benches</td>
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<tr>
<td>1012</td>
<td>Outdoor Performance Space</td>
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</table>

TOTAL 1000 - EXTERNAL
Important RFP Dates and Events

City Council Authorizes Preparation of Final RFP
April 27
12:00 Noon Luncheon - Discussion
3:00 P.M. City Hall - Agenda Action

City Council Authorizes Release of RFP
May 11
7:00 P.M. at a District Location - TBA

Last Day to Mail RFP to Developer
June 12*

Submission Deadline
August 14

Notification of Finalists
September 7

Interviews of Finalists
October 5 - 9

City Manager's Recommendation to City Council
November 9

* Applicants will have sixty (60) days in which to submit their development proposals. June 12 is a Friday so over the weekend, developers should receive RFP on Monday, June 15. June 16 to August 14 is a 60 day period.
1. Conversion of the Old Mt. Carmel Baptist Church into a Community Center

Citizen Request
A request was made for a one time grant for the church renovation in the amount of $750,000.

Staff Response
Due to the cuts in Block Grant funding, Council has refrained from initiating any new Human Service programs. Council policy is to concentrate CDBG funds on Housing and Economic Development programs.

2. Development of a Business Incubator

Citizens Request (7 Speakers)
A request was made for the development of a business incubator in an area that has been certified for tax exempt financing for low interest loans.

Staff Response
Funding for the assistance to a business Incubator will not be included in the CDBG Final Statement as it is projected to be funded from the City's Revitalization and Economic Development funds.

3. Bethlehem Center Program

Citizens Request (2 Speakers)
A request was made for approximately $138,000 to serve in excess of 184 students.

Staff Response
Funding of this activity, in the negotiated contract amount, is currently included in the FY88 CDBG Final Statement.

4. Gethsemane Enrichment Program

Citizen Request
A request was made for continued support for the Gethsemane Enrichment Program.

Staff Response
Funding for this activity in the negotiated contract amount, is currently included in the FY88 CDBG Final Statement.
5. **The Charlotte Minority Business Development Center**

**Citizen Request**

No monetary request was made at this hearing. The citizen's purpose was to inform Council of future needs of minority and women contractors that may require Council approval. He suggested the following funding from Council to assist in meeting those needs: $20,000 Management and Technical Assistance fund, a funding pool to guarantee contractor's accounts, and $153,000 to fund bid resource center for the first year.

**Staff Response**

Assistance to MWBEs can be accomplished without the establishment of a Bid Resource Center which will add administrative costs. The assistance can be provided by an MWBE applying directly to the Economic Development Revolving Loan Fund or a separate fund could be set up within the loan fund to provide this assistance.

6. **Funds to Assist in the Sale of Low Income Houses and Aid to Sponsoring Groups**

**Citizen Request**

No monetary request was made at the hearing. The citizen expressed a need for assistance to groups sponsoring the development of housing for low income persons and low interest loan to assist in selling such homes.

**Staff Response**

We will express appreciation for comments made concerning housing for low income persons. We will inform the citizen that low income housing is a prime objective of the CDBG program for FY88 and the Final Statement currently contain programs that may address the needs expressed. Also we will meet with citizen and explore possible ways of providing additional assistance.

7. **Shalom Homes**

**Citizen Request**

No monetary request was made at the public hearing. Comments were made on behalf of Shalom Homes and continued support was requested.

**Staff Response**

We will express appreciation for speaking in support of Shalom Homes and inform the citizen that the current contract with the City is not funded with CDBG funds. The program currently receives Federal General Revenue Sharing funds and future funding is available out of the City's Innovative Housing CIP monies, if program results are satisfactory.
8. **Shelter Assistance for Street People**

   **Citizens Request (2 Speakers)**  
   No request was made for a specified action or for a specified amount of funding. Consideration was requested for Charlotte street people and their obvious need for adequate shelter.

   **Staff Response**  
   We will express appreciation for speaking on behalf of the Charlotte street people. There is a need for assistance; however, Council's current housing policy does not address the needs of the homeless, but leaves the funding for this assistance to a community-wide effort.

9. **Future Planning of the Biddleville/Five Points Area**

   **Citizen Request**  
   A request was made to provide funds for future planning of the Biddleville-Five Points area.

   **Staff Response**  
   During this fiscal year City Council approved $25,000 of CDBG funds towards Project Catalyst which is to be a comprehensive plan for the Five Points Area.

10. **Job Training Program**

    **Citizen Request**  
    The citizen did not present a specific program for funding. It was stated that a specific job training program may be developed and presented to Council at a later date for possible funding. This proposed program will be developed by a group of retired school employees to provide training in job skills for low to moderate income persons.

    **Staff Response**  
    We will express appreciation for speaking at the public hearing. Since employment of lower income people is a high priority for City Council, we will withhold further comments until we have actually received a proposal.
FINAL STATEMENT

FY88 CDBG APPLICATION

April 15, 1987
PROPOSED STATEMENT OF COMMUNITY DEVELOPMENT OBJECTIVES AND PROJECTED USE OF FUNDS
FY88

Community Development Objectives

The primary objective of the Community Development Program is the development of viable urban communities, including decent housing, a suitable living environment and expanding economic opportunities, principally (51%) for persons of low and moderate income. Consistent with this primary national objective, the City Council has established the following general objective for the City of Charlotte and the Community Development Program:

"To plan for physical growth, to eliminate blight and its causes, to increase the number of habitable housing units, to prevent the decline of residential neighborhoods, to encourage private re-investment and improve the economic and social well being of the existing Community Development Strategy Areas and other areas of the City that might qualify."

In order to accomplish the stated objectives, we anticipate the expenditure of $6,172,000 comprised of FY88 Community Development Block Grant funds ($3,472,000), Program Income ($900,000) and Reprogrammed funds ($1,800,000).
**Projected Use of Funds**

**FY88**

It is projected that $6,172,000 from the sources shown below will be used to implement the listed activities to accomplish program objectives:

**Block Grant Resources**

- FY88 Block Grant funds $3,472,000
- Program Income 900,000
- Reprogramed funds 1,800,000

**TOTAL RESOURCES** $6,172,000
### Program Budget

<table>
<thead>
<tr>
<th>Program Activities*</th>
<th>Area Served</th>
<th>Amount Recommended</th>
<th>Totals</th>
</tr>
</thead>
<tbody>
<tr>
<td>Standard residential rehabilitation assistance (Estimated 240 loans)</td>
<td>Rehab Eligibility Area (See Exhibit A)</td>
<td>$2,479,401</td>
<td></td>
</tr>
<tr>
<td>Rental Rehab Program (Estimated 40 units)</td>
<td>Rehab Eligibility Area (See Exhibit A)</td>
<td>200,000</td>
<td></td>
</tr>
</tbody>
</table>
| Human Services Contracts (total 625 clients)  
   - Gethsemane Enrichment Program (400 clients)  
   - Bethlehem Center (225 clients) | NSA Areas (See Exhibit A) | 546,625 | |
| Disposition  
   (Real estate marketing expense and utility payments) | City-wide | 40,000 | |
| Economic Development (Estimated 4 loans of $25,000 to leverage $150,000 in private investments) | ED Area (See Exhibit B) | 100,000 | |
| Minor Repair (Estimated 60 loans of $500) | City-wide | 30,000 | |
| Innovative Housing Dev. Program | City-wide | 1,200,000 | |
| Energy Conservation | City-wide | 300,000 | |
| Total Program Budget: | | | **$4,896,026** |

### Operating Budget

<table>
<thead>
<tr>
<th>Program Delivery Cost and Program Administration Cost</th>
<th><strong>$1,275,974</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>Grand Total</td>
<td><strong>$6,172,000</strong></td>
</tr>
</tbody>
</table>

*See attached Description of Community Development Programs.*
DESCRIPTION OF COMMUNITY DEVELOPMENT PROGRAMS

Acquisition
The purchase of real property.

C.D. Standard Rehabilitation Program
This program offers rehabilitation financial assistance to owners of residential structures located within the areas shown on Attachment A.

Clearance
The demolition and removal of buildings from an area.

Disposition
The sale of real property.

Economic Development Revolving Loans
This program provides economic development loans to strategy area businesses. These loans are made at 6% interest for a period not to exceed five (5) years and require the creation of employment opportunities for target area residents.

General Administration
This category includes direct cost of overall program management, coordination, monitoring and evaluation. It also includes similar costs associated with carrying out multi-activity projects. Included are salaries, related expenses and all other costs directly related to the overall management, oversight and coordination of new programs planned to be implemented with current/new funds and programs remaining from prior years.

Local Option Coverage and Last Resort Housing Assistance
These provisions allow the Community Development Department (CD) to make payments to relocatees in excess of the statutory $4,000 established by HUD. These additional relocation assistance payments to persons displaced in CD target areas are necessary to provide affordable replacement housing resources due to the high cost of rents and the rather limited income of those to be relocated. The local option coverage approved by City Council on March 22, 1982, permitted the payment of an additional $7,000. All such payments are to provide rental assistance for a period of 48 months. The Last Resort Replacement Housing Assistance, authorized in HUD regulations §42.601, allows for the amount of assistance to be paid to be determined on a case-by-case basis.

Minor Repair for Code Enforcement Assistance
This program is planned to help provide housing resources for relocatees by offering up to $500 financial assistance to owners of substandard vacant units. This provides an incentive to such owners to properly repair their property and to rent them to the City's displaced households.

New Housing Development
The construction of new housing units for low to moderate income families.
Program Delivery Costs (Program Support)

This category includes direct costs associated with the delivery of individual program activities. This includes costs directly related to new programs planned to be implemented with FY88 Community Development Block Grant funds and programs remaining from prior years. Such programs include relocation, rehabilitation, property management and physical development.

Public Facilities and Improvements

The installation of new or the repair/modification of existing curbs, gutters, sidewalks, streets and appurtenances.

Rental Rehab Assistance Program

This program provides investor owners an incentive to rehabilitate vacant and substandard housing units. This program is designed to increase housing opportunities for low to moderate income renters and to assist the City in providing relocation resources. Such incentive may be created through leveraging private loans to an effective interest rate below market.

Human Service Contracts

These contracts are designed to provide youth and adults residing in the CD target areas with educational, career learning and communicative skills. The purpose is to prepare the students for school and gainful employment.

Smoke Detector Program

These CDBG funds will provide smoke detectors to be installed in the homes of low and moderate income persons. Installation and program administration will be provided by the Charlotte Fire Department.

Housing Survey (Planning)

This Planning Program is to survey and determine the number and location of substandard residential structures within the City limits of Charlotte. The purpose is to assist in the allocation of manpower and resources.

Energy Conservation Program

This program is being developed in partnership with Duke Power Company to provide assistance to weatherize renter or owner-occupied units housing low/moderate income persons. The objective of the program is to conserve energy and reduce energy costs for low/moderate income households, thereby making housing costs more affordable. The program will provide zero interest loans up to $2,500 per unit, with half of the loan amount forgiven when the property owner brings the unit into compliance with the Charlotte Housing Code. Duke Power Company will reimburse the City approximately 20% of each loan, which will finance the weatherization of additional homes. Based on Duke Power's experience, this program should weatherize approximately 200 housing units during the first year.
Project Catalyst

This project will fund administrative expenses related to a Comprehensive Land Use and Economic Development Study for the Biddleville/Johnson C. Smith University area.

Innovative Housing Development Program

This activity includes, but is not limited to, the acquisition and assembly of sites for resale to developers for the construction of housing for lower income people; purchasing boarded-up housing for demolition or rehabilitation; adaptive re-use projects; and/or public private partnerships. This program is designed to provide flexible assistance for the development of low income housing.

April 15, 1987
Description of the Use of CDBG Funds Since Preparation of FY87 Final Statement and Assessment of These Uses To The CD Objectives (1985 Grantee Instructions III B.1. and B.2.a.)

<table>
<thead>
<tr>
<th>Activity*</th>
<th>Expended**</th>
<th>Expended**</th>
<th>Total**</th>
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</thead>
<tbody>
<tr>
<td></td>
<td>2/1/86-6/30/86</td>
<td>7/1/86-1/31/87</td>
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<tr>
<td>Acquisition</td>
<td>$2,032</td>
<td>$9,660</td>
<td>$11,692</td>
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<tr>
<td>Relocation Assistance</td>
<td>159,912</td>
<td>76,132</td>
<td>236,044</td>
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<tr>
<td>Relocation-Last Resort</td>
<td>4,744</td>
<td>26,236</td>
<td>30,980</td>
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<td>Relocation-Local Option</td>
<td>9,765</td>
<td>17,299</td>
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<td>Disposition</td>
<td>26,951</td>
<td>26,511</td>
<td>53,462</td>
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<tr>
<td>Public Facilities</td>
<td>43,359</td>
<td>263,334</td>
<td>306,693</td>
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<tr>
<td>Clearance</td>
<td>3,200</td>
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<tr>
<td>Rehabilitation</td>
<td>724,460</td>
<td>1,195,877</td>
<td>1,920,337</td>
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<tr>
<td>Rental Rehabilitation</td>
<td>-0-</td>
<td>25,000</td>
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<tr>
<td>Minor Repair</td>
<td>11,102</td>
<td>12,690</td>
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<tr>
<td>Smoke Detectors</td>
<td>-0-</td>
<td>49,998</td>
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<td>Public Services</td>
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<td>256,163</td>
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<td>Economic Development</td>
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<td>General Administration</td>
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<td>Program Support</td>
<td>492,210</td>
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<td>TOTAL</td>
<td>2,175,476</td>
<td>2,871,274</td>
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*Please refer to attached description of activities.

**Amount expended includes amounts budgeted in prior fiscal years.
Assessment of the Relationship of the Use of Funds to the
Three Broad National Objectives of the CD Program
CD Program (Grantee Instructions FY85, III B.2.b.)

It was the intent of local grant recipient to give maximum feasible priority to the three broad national objectives of the Community Development Program. These objectives are:

1. to provide benefits to low and moderate income families;
2. to aid in the prevention or elimination of slums or blight; and
3. to provide activities to alleviate a particularly urgent threat to the health or welfare of the community where other financial resources are not available.

An assessment of the use of funds expended during FY86 and FY87 and the objectives stated above reveal that:

- 100% of funds were budgeted to achieve the low/mod benefit objective. A summary of the major accomplishments achieved is provided below.
- No circumstance as described in objective 3 was found, therefore, no funds were spent on this objective.

<table>
<thead>
<tr>
<th>Major Accomplishments</th>
<th>FY86</th>
<th>FY87</th>
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<tr>
<td>7/1/85-6/30/86</td>
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<tr>
<td>Households deleted from Relocation Workload</td>
<td>141</td>
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<td>Units and funds approved for for rehabilitation</td>
<td>(141)$1,722,972</td>
<td>(111)$1,275,127</td>
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<td>Economic Development Loans (Applicants and volume)</td>
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<tr>
<td>- committed</td>
<td>(10)$426,257</td>
<td>(4)$241,430</td>
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<tr>
<td>- jobs created</td>
<td>47</td>
<td>24</td>
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<tr>
<td>- funds leveraged</td>
<td>$854,341</td>
<td>$2,109,712</td>
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</table>
Providence Road/Queens Road Intersection Improvement Project

Summary of Major Issues Identified During Planning/Public Input Phase and Staff Response

1. NEED FOR THE PROJECT

Before construction on the 54" waterline began, the intersection was operating at capacity during the morning peak and about 19 percent above capacity in the afternoon peak period. From a transportation system perspective, this intersection is a key node. The lack of improvements in a "no build" alternative would permit a severe bottleneck to worsen. The intersection has a number of deficiencies caused by inadequate design relative to the amount of traffic to be accommodated. These problems include:

a. Inadequate number of lanes.
b. Inadequate lane widths.
c. Heavy turning movements required to accommodate peak hour inbound and outbound traffic.
d. Pedestrian, sidestreet, and driveway conflicts.

Analysis of traffic counts for 1980 through 1985 indicate an annual growth in entering volumes of about two percent for the morning peak hour and one percent for the afternoon peak hour. Over 80 traffic accidents occurred at this location during a four year period.

2. PUBLIC INPUT/PLANNING PROCESS

Citizens attending the public meetings felt they had not been properly consulted prior to the preparation of design alternatives. The public input process was consistent with the Council-approved public involvement process. After a field review of the project location in late 1985, staff decided a citizens committee would not be necessary. Instead, a series of public meetings was conducted to solicit input. Staff has responded to concerns by narrowing lane and median widths, reducing turn lane lengths, providing an additional planted median in the intersection, and incorporating a median opening at Huntley Place.

3. PEDESTRIAN SAFETY

Due to the geometry of the existing crosswalks, crosswalk lengths resulting from the proposed project will be shorter. Pedestrian activated crosswalk signals are proposed and will be timed considering the pace of elderly citizens who live in proximity to the intersection. Staff considers the proposed intersection safer than the existing intersection.

4. IMPACTS TO THE RESIDENTIAL SIDE OF PROVIDENCE ROAD ON THE NORTH LEG (Charlotte House Condominiums and Providence Place Apartments)

A travel lane is proposed to be located 12 foot closer to Charlotte House Condominiums (38 ft. existing vs. 26 ft. proposed). Residents contend the project will result in increased noise and air quality impacts. Noise
readings collected on site indicate the improvement will result in less than 3 dbl. change in noise, which is considered unperceptible to the human ear. Previous experience indicates an air quality improvement will result from a reduction in delays at the intersection. Residents of Charlotte House Condominiums have also expressed concern about affects on their entrance off of Providence Road. The slope of the existing driveway will not change appreciably, and sight distances will be improved.

The Planning Director has expressed a concern over the additional through lane proposed on the north leg of the intersection to be implemented on the residential side of Providence Road (Charlotte House Condominiums side). Travel lanes will move to within 26 feet of the face of the building versus the present 38 feet. His concern is that the residential side of Providence Road is sensitive in nature and should not be impacted further by an additional lane. From a long-term land use planning perspective, he feels that if an improvement is made, the added lane should be implemented on the commercial side. This alternate would add an estimated $600,000 additional cost.

5. NEIGHBORHOOD THROUGH TRAFFIC

The Eastover Neighborhood Association feels that any loss of access to businesses at the corner will result in significant added through traffic in their neighborhood. Due to Council's April 6th decision, no changes to the intersection are proposed on the south leg, and access will be unaffected. The only loss in access will occur on the north leg between the intersection and Huntley Place. Traffic counts recently collected indicate the potential for relatively small increases in through traffic. The increase would likely occur only during the afternoon peak hours (roughly 4:00 - 6:00 p.m.) due to a prohibition of left turns into Huntley Place during that time period.

6. ACCESS TO BUSINESSES

Council's April 6th decision eliminated consideration of improvements to the south leg. Therefore, access along this leg will be unaffected by the project. Staff is currently recommending a median on the north leg of the intersection extending to Huntley Place. Left turns onto Huntley Place will be prohibited during the afternoon peak hours. Recent traffic counts indicate affected turning movements are relatively small. In response to concerns expressed at the last public meeting, the median previously proposed between Huntley Place and Perrin Place has been eliminated.

7. LACK OF "URBAN PLANNER" INPUT

The Eastover Neighborhood Association has suggested an outside consultant be employed to assume this role. Urban planners from the Planning Commission staff have been involved. Only one existing tree will be lost due to a sight distance problem for cars exiting the Charlotte House Condominiums. Hardwood trees near the library will not be affected. The project will create more planted medians than presently exist. Additional landscaping is proposed. No buildings or parking will be taken. The Planning Director has expressed concern over the taking of property from the residential side of Providence Road for an additional through lane.
It is staff's opinion that the impacts of the project due not warrant the hiring of an additional consultant, particularly in light of Council's decision to consider no changes to the south leg of the intersection.
STATEMENT
MECKLENBURG COUNTY BOARD OF COMMISSIONERS

Tuesday, April 21, 1987

In 1984 the Mecklenburg County Commission established goals for dealing with our community's ever-growing problem of solid waste -- disposing of our garbage. A realistic, clear-cut, draft plan was established in 1986 to achieve these goals by 1994: recycle 30 percent of our waste; incinerate in waste-to-energy facilities 40 percent, and continue to landfill about 30 percent.

These goals and the plan for achieving them were shared with all municipalities in Mecklenburg County because the solid waste problem is a product of all the residents, institutions, and businesses of the County, regardless of where they are located. The Commission understood then, and understands today, that it will take the cooperation and good faith efforts of the other elected governing bodies in Mecklenburg in order for this massive problem to be dealt with successfully now and in the future.

Through a combination of state law, local ordinances, and inter-local agreements, the County Commission has taken responsibility for the disposal of more than 1,700 tons of refuse generated every day -- approximately 620,000 tons of garbage in 1986.

The County Commission takes this responsibility seriously. Here is the situation we find ourselves in today, April 21, 1987:

* The County’s last existing landfill, Harrisburg Road, as currently permitted, will be filled to capacity within two years.

* Approval to expand Harrisburg Road Landfill by 30 acres is pending before the County Commission. If approved, it must then be approved by the State. This expansion should extend the life of the County’s only operating landfill until about 1992, less than five years from now.

* State requirement for engineered devices such a liner for the planned landfill on U.S. 521 will mean additional costs in excess of $30 million over the anticipated 10 to 17-year life of that landfill.

* Continued opposition by County residents, the State of South Carolina, and local governments threaten to delay the opening of the proposed landfill on U.S. 521 indefinitely.

* The first phase of the County’s Curbside Recycling program, now involving about 2,300 households, indicates wide acceptance of this method of residential recycling, with more than 70 percent of the households participating during the first six weeks. Current plans call for the expansion of this program to approximately
120,000 households by fall of 1988.

* Governmental jurisdictions throughout the United States are experiencing severe dislocations and disruption resulting from inadequate planning or delayed implementation of solid waste management solutions.

* In the meantime, the County’s population continues to grow and the amount of solid waste generated every day continues to increase.

This problem is not going to diminish or disappear. Under current law and local agreement, we, the Board of Commissioners of Mecklenburg County, have taken the responsibility to deal with the problem of what to do with the community’s garbage and trash.

It must be stressed, however, that action must be taken now if the facilities are to be in place to achieve solid waste disposal goals articulated in the plan.

* From today, it will take a minimum of 23 months for the first 235-ton per day incinerator to be on-line, burning trash, and producing steam and electricity.

* For every month that the incinerator is delayed, more than one-half acre will be filled with garbage that could have and should have been incinerated.

* From today, it will take a minimum of 18 months for the waste-transfer station and recycling center to be constructed, equipment installed and in operation. This facility is critical in all aspects of the solid waste management plan.

* The curbside recycling program, already proven to be successful, cannot be expanded until the waste-transfer and recycling center facility is completed. For every month that this expanded program is delayed, more than 1,000 tons of recyclable materials will have to be put in our limited landfill space.

It is clear that we cannot delay implementation of this carefully thought-out plan. Revenues from voter-approved bonds are in place; design work is underway or completed; sites have been secured and approved.

The Mecklenburg County Board of Commissioners has instructed the County Manager to take the following actions

1. Insure that County staff work tirelessly and continuously with Charlotte City staff to iron out the details of an agreement
which is mutually beneficial to both parties and which allows the community to move aggressively in solving the solid waste problem.

2. Schedule with the Charlotte City Manager a workshop for the County Commission and City Council during the week of May 4, 1987, to discuss the solid waste management plan, with the goal of resolving any issues in a mutually beneficial manner by May 18, 1987.

3. Issue a notice to proceed for site preparation and construction of the 235-ton per day Northeast waste-to-energy incineration facility, with a projected operation start date of March 1989.

4. Continue with plans and design work for the waste-transfer station and begin site preparation to achieve an operation start date in September 1988.

5. Continue the planning phase for construction of the waste-to-energy incineration facility in the Arrowood Industrial area.

6. Include in Fiscal Year 1987-88 recommended budget funds for expanded solid waste management and recycling program, including expansion of Curbside Recycling by the fall of 1988.

These actions are being taken with a clear understanding that a number of details and policy issues remain unresolved. The County Commission is committed to resolve these issues and to work out details of the plan’s implementation. We understand that no plan can succeed without the continued cooperation of all elected bodies in Mecklenburg County.

The County is proceeding in good faith to solve this community’s solid waste problems. While some risk is necessarily involved as we commit substantial public revenues for facilities and programs which are integral parts of the plan, the risks of inaction are far greater.

We applaud and encourage continued efforts of County and City staffs to develop a mutually agreeable solution, and we look forward to sitting down with the Charlotte City Council soon to cooperatively confirm the commitments both governing bodies have made to the community and its citizens.
CITY OF CHARLOTTE
PREFERRED DESIGN

$50 DEDUCTIBLE (FAMILY 3X INDIVIDUAL)

PREVENTIVE
100%
Diagnostic:
- Oral Exams
- X-Rays
- Test and Lab Exams
- Emergency Treatment
Preventive:
- Teeth Cleaning
- Fluoride Treatments
- Space Maintainers

BASIC
Schedule
- Anesthesia
- Restorative (Basic)
- Amalgam
- Silicate
- Acrylic
- Root Canal Therapy
- Treatment of Gum Disease
- Repair of Bridgework and Dentures
- Oral Surgery

MAJOR
Schedule
- Restorative (Major)
- Gold Foil
- Gold Inlays
- Porcelain
- Crowns
- Installation of Bridgework and Dentures

CALENDAR YEAR MAXIMUM - $750
On July 8, 1985, I investigated the removal of two willow oaks near the corner of Sherwood Avenue and Queens Road. The two trees had been taken down, the wood removed and some of the brush.

In trying to determine the value of these two trees, I recorded the following information:

**Stump #1**

1. No evidence of decay or deteriorated tissue.
2. Age was 42 years (plus or minus 2 years).
3. At 12" from the ground, 4 measurements were made across (diameter) the stump. They were 3'7", 3'8", 4'1", and 4'1".
4. A small area at the base of the stump held some water due to the configuration of the stump and roots. This area showed no decay or deteriorated wood.
5. There was no evidence of nails or other metal having been driven or placed in the lower woody portion of the trunk.
6. The diameter of the tree had grown 8½" in the last 10 years.

All of these factors are utilized in determining the value of the tree based upon its overall health and vigor.

**Stump #2**

1. No evidence of rot or wood deterioration.
2. The age of the tree was 29 years (plus or minus 2 years).
3. At 4" from the ground, 4 measurements were made across (diameter) the stump. They were 2'7½", 2'7½", 2'7", and 2'3½".
4. The tree had been growing 25 feet from the rear yard service for Duke Power Company.
5. There was no evidence of nails or other metal in the lower woody portion of the trunk.
6. The diameter of the trunk had grown 15½" in the last 10 years.

There were some piles of limbs that appeared to be part of the trees. They had healthy, green foliage and the twigs had 6 to 7 inches of new growth. Later, I measured 36 other willow oaks with similar circumferences at 4" and 12" from the ground. The purpose was to determine what the diameter of the two trees had been at 4½' above the ground. The diameter at 4½' (DBH or diameter breast height) is an important factor in the determination of the basic value of the trees.

I used "A Guide to the Professional Evaluation of Landscape Trees, Specimen Shrubs, and Evergreens," published by the International Society of Arboriculture. This is a nationally recognized guide to tree evaluations that is endorsed by the
I used the field data and the guidelines to determine the value of the two oaks. This is the same method I have used in numerous evaluation cases.

**Tree #1**

This was the largest tree (32" DBH) and therefore it had the largest basic value ($8,043.00). The tree had stood approximately 120' from the corner of Sherwood Avenue and Queens Road. Since it had been a willow oak, it was rated at 90% for its species. This rating for this species had been agreed to by local professional arborists a number of years ago.

The next consideration is the condition of the tree. Since there was no evidence of decay and the tree had been growing very well for its age, it was given a condition of 80%. This rating includes a life expectancy in excess of 30 years.

The final consideration is the location of the tree. This oak, since it was a street tree, was rated lower than a tree in someone's yard but higher than if it had been growing in the woods. It, therefore, had a location rating of 60%.

These considerations brought the total value of the tree to $4,475.00.

**Tree #2**

This oak was the smaller of the two (20" DBH) and, therefore, had a smaller basic value ($3,142.00). It had been a willow oak and was growing approximately 160' from Sherwood Avenue.

The oak was rated 90% for species, as explained in Tree #1. The condition was rated 60% due to the probable pruning that would have been necessary to clear the adjacent powerline of limbs.

The last consideration was for the location. Since it was a street tree and located near a powerline, its rating was 40%. These factors brought the total value to $679.00.

**Total value of the Trees**

<table>
<thead>
<tr>
<th>Tree</th>
<th>Value</th>
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</thead>
<tbody>
<tr>
<td>#1</td>
<td>$3,475 00</td>
</tr>
<tr>
<td>#2</td>
<td>679.00</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$4,154 00</strong></td>
</tr>
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</table>

Submitted by Donald McSween
City Arborist
<table>
<thead>
<tr>
<th>NAME</th>
<th>CHAIRMAN</th>
<th>MEETING DAY &amp; TIME</th>
<th>LOCATION</th>
</tr>
</thead>
<tbody>
<tr>
<td>Civil Service Board</td>
<td>Jan Thompson</td>
<td>2nd Wednesday (Monthly) 8:30 a.m.</td>
<td>3rd Floor Conference Room City Hall</td>
</tr>
<tr>
<td>Staff</td>
<td>Pat Sharkey</td>
<td>Hearings as required</td>
<td></td>
</tr>
<tr>
<td>City Clerk</td>
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<td>336-2247</td>
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<tr>
<td>Citizens Advisory Council for Hazardous Chemicals</td>
<td>Truman L. Koehler, Pres Sandoz Colors &amp; Chemicals</td>
<td>Not established Usually 3:00 - 5:00 p.m.</td>
<td>3rd Floor Conference Room Fire Department</td>
</tr>
<tr>
<td>Staff</td>
<td>Jim Hollingsworth</td>
<td></td>
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</tr>
<tr>
<td>Fire Department</td>
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<td>336-2461</td>
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<tr>
<td>Citizens Advisory Committee - Convention &amp; Visitors Bureau</td>
<td>Ruth Castleberry</td>
<td>Wednesday (Quarterly)</td>
<td>Chamber of Commerce</td>
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<td></td>
<td>701 N. Poplar St. (28202)</td>
<td>4:00 p.m.</td>
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<td>377-4016</td>
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</table>
CIVIL SERVICE BOARD

(5 Members)

Membership - Appointments are for three-year terms and appointees must be electors of the City of Charlotte.

Responsibilities - Principal functions are to establish requirements for applicants for positions in the Police and Fire Departments; to give competitive examinations to such applicants, subject to reasonable limitations as to physical qualifications and moral character; to maintain a register of applicants passing such examinations, which register shall determine the appointments to be made in each of the departments; to hold hearings of an employee against whom charges have been preferred by the Chiefs, and to pass on all promotions and demotions within the departments.

<table>
<thead>
<tr>
<th>MEMBER</th>
<th>DIST.</th>
<th>BUSINESS/PROFESSION</th>
<th>ORIGINAL APPTMT.</th>
<th>RE-APPTMT.</th>
<th>TERM</th>
<th>EXPIRATION</th>
</tr>
</thead>
<tbody>
<tr>
<td>(C) Marvin B. Smith</td>
<td>2</td>
<td>Retired/Lance Pkg.</td>
<td>6/01/81</td>
<td>4/09/84</td>
<td>3 yrs.</td>
<td>5/15/87</td>
</tr>
<tr>
<td>(C) J. Albert Hicklin</td>
<td>6</td>
<td>Retired Ins. Exec.</td>
<td>7/08/85</td>
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<td>3 yrs.</td>
<td>5/15/88</td>
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<tr>
<td>*(C) Jan Thompson</td>
<td>6</td>
<td>T.V. &amp; Film Producer</td>
<td>4/11/83</td>
<td>5/12/86</td>
<td>3 yrs.</td>
<td>5/15/89</td>
</tr>
<tr>
<td>(M) George Daly</td>
<td>6</td>
<td>Attorney</td>
<td>6/28/84</td>
<td></td>
<td>3 yrs.</td>
<td>5/15/87</td>
</tr>
<tr>
<td>(M) Regan Miller</td>
<td>6</td>
<td>Attorney</td>
<td>5/15/86</td>
<td></td>
<td>3 yrs.</td>
<td>5/15/89</td>
</tr>
</tbody>
</table>

*Chairman
City of Charlotte
Application for Appointment

Committee, Commission, Board or Authority: Citizens Advisory Council for Hazardous Chemicals

Name Dale H. Nixon Sex/Race M/W District No. 43

Home Address 6814 Flintrock Rd Phone No. 393-2484

Business Address 1200 Blythe Blvd. Phone No. 376-4603

Education B.S. Chemistry; Belmont Abbey College - May 1976

Present Employer Mecklenburg Co. Dept. of Environmental Health

Job Title Chemical Analyst Duties Performed

- Water analyses on various countywide samples
- Performs air quality analyses

Business & Civic Experience

- 10 years experience in chemical industry including textile chemicals, non-woven textiles, printing inks, and automotive aftermarket products
- 5 years experience with volunteer fire department and rescue squad
- 2 years experience as American Red Cross volunteer - CPR instructor - BSI mobiles

Interests/Skills/Areas of Expertise

- Emergency medical service and fire protection
- North Carolina Emergency Medical Technician - 5 years, EMT Examiner - 2 months

Comments

I feel that 10 years in the chemical industry and 5 years in emergency medical service and fire protection combine to offer vast experience and knowledge that would be very valuable and useful for either of the above positions. I understand that this application will be maintained in the active file for a period of one year only.

Date: 2 May 1986 Signature of Applicant: Dale H. Nixon

The Mayor and City Council appreciate the interest of citizens in serving on City committees. Applications should be sent to:

Office of the City Clerk
600 East Trade Street
Charlotte, North Carolina 28202

A personal contact with the Mayor's Office or a City Councilmember is recommended.

City Clerk
1983

PLEASE DO NOT SUBMIT RESUMES
City of Charlotte
Application for Appointment

Applications should be typed or printed in black ink

Committee, Commission, Board or Authority: Civil Service Board

Name RICHARD KEITH COUSINS Sex/Race M/Cauc District No. #3

Home Address 431 GENEVA PL CHARLOTTE Phone No. 523/1573

Business Address N/A Phone No. SAME

Education 13 years

Present Employer N/A

Job Title COLLEGE STUDENT Duties

Business & Civic Experience 10 yrs for U.S. INC. - ORGANIZATION & TRAINING OF CHILDREN

Civic Experience Worked for GIRL SCOUTS, EMT Watauga NC 7/1/72

Interests/Skills/Areas of Expertise Running, U. S. Jails, Detention, Tugboat, Police

Comments I FEEL I CAN GIVE A LOT OF GOOD VIEWS OF IMPROVEMENT. AN IMPORTANT FACT

I understand that this application will be maintained in the active file for a period of one year only

5/7/86 Richard K. Cousins

Date Signature of Applicant

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Office of the City Clerk
600 East Trade Street
Charlotte North Carolina 28202

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City Clerk 1983

PLEASE DO NOT SUBMIT RESUMES
City of Charlotte
Application for Appointment

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Committee, Commission, Board or Authority: Civil Service Board

Name _______________ Sex/Race F/W __________________ District No. ___

Home Address _______________ Phone No. ____________

Business Address _______________ Phone No. ____________

Education _______________ Present Employer ________

Home Address @ Care of grandchild, age 2 ________

B/A State University of N Y - American Studies, i.e U S. History

Present Employer Retired/ City of Charlotte - Fire Dept. 8/1/85

Job Title ___________ Duties ________

Business & Civic Experience Worked in the C F D, as Secretary to Assistant/Chief/
Administration Started out as temporary Secretary to Asst Chief Operations, in
June, 1978. Worked as Insurance Clerk, in CFD, promoted to Secretary, CAIV,
1981 - Fire Administration

Interests/Skills/Areas of Expertise Interests - politics, reading, involvement in
community. Have been secretary of Condominium association for eight years, since I
moved here. Skills - while working for the Charlotte Fire Dept, I filled three
positions in that Department, i.e., in Operations, Insurance, and Administration I
was the only person to operate the word-processor. Also was deeply involved in
recruitment process for the Department.

Comments

As stated above, I was deeply involved in the recruiting process for the Fire Department
for four years. I contacted the individuals and handled all the paper for the Civil Service
Board. I loved working for the City of Charlotte, and would like to continue doing so as
I understand that this application will be maintained in the active file for a period of one year only
a retired person.

5/5/86 ___________________________ Signature of Applicant

Date

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600 East Trade Street
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City Clerk
1983

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City of Charlotte
Application for Appointment

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Committee, Commission, Board or Authority:
1. PLANNING COMMISSION
2. CIVIL SERVICE BOARD
3. SISTER CITIES COMMITTEE
4. A/O/C AUTHORITY

Name TOM W BOWMAN Sex/Race/Cauc District No. 7 (City Council #)

Home Address 8311 TRAIL VIEW DRIVE PINEVILLE Phone No. 542-8321

Business Address 1100 CONTINENTAL BLVD CHARLOTTE Phone No. 538-1600 ext 244

Education
- 1981 - MBA - MASTERS IN BUSINESS ADMINISTRATION - WINTHROP COLLEGE - Rock Hill, SC

Present Employer GENCORP - GENERAL TIRE DIVISION

Job Title QUALITY ENGINEERING SUPERVISOR Duties SUPERVISE WORK OF SIX ENGINEERS AND TWO CLERICAL EMPLOYEES WHO DESIGN AND CONDUCT QUALITY/COST IMPROVEMENT EXPERIMENTS

Business & Civic Experience
- GENERAL TIRE - WORKED IN BOTH PRODUCTION AND QUALITY MANAGEMENT.
- JUNIOR ACHIEVEMENT - PROJECT BUSINESS CONSULTANT, TWO SEMESTERS SO FAR

Interests/Skills/Areas of Expertise
- QUALITY PLANNING AND EXPERIMENTAL ANALYSIS IN CONJUNCTION WITH STRONG MANUFACTURING AND GENERAL MANAGEMENT BACKGROUND.

Comments
- I AM INTERESTED IN GAINING EXPERIENCE IN THE PUBLIC SECTOR.

I understand that this application will be maintained in the active file for a period of one year only

June 14, 1986 Tom W Bowman

Date Signature of Applicant

The Mayor and City Council appreciate the interest of citizens in serving on City committees Applications should be sent to

Office of the City Clerk
600 East Trade Street
Charlotte, North Carolina 28202

A personal contact with the Mayor's Office or a City Councilmember is recommended

City Clerk
1983

PLEASE DO NOT SUBMIT.
City of Charlotte
Application for Appointment

Applications should be typed or printed in black ink

Committee, Commission, Board or Authority: Civil Service or Airport Authority

Name Robert O. Edison Sex/Race M/W District No. 2

Home Address 4222 Tillman Rd. Charlotte, NC Phone No. 392-9483

Business Address Retired

Education 14 years

Present Employer Retired

Job Title Asst Chief Police Duties Chief of Operations

Business & Civic Experience - Served 33 years with Charlotte Police Dep't
- Last Sixteen years as Top Administrator. Member 8 Mayor's Civilian - Served in all offices - President 1982-83
- Served as President of NC Police Executives 1981-1982

Interests/Skills/Areas of Expertise

POLICE MANAGEMENT - COMMERCIAL PILOT - During my career with the City, I served on many committees. I obtained the City Manager's Safety Committee for 4 years.

Comments I would be interested in serving on both Boards listed. I know and understand all of the Civil Service Board functions covered.

I understand that this application will be maintained in the active file for a period of one year only

2/24/83 Robert O. Edison

Date Signature of Applicant

The Mayor and City Council appreciate the interest of citizens in serving on City committees. Applications should be sent to

Office of the City Clerk
600 East Trade Street
Charlotte North Carolina 28202

A personal contact with the Mayor's Office or a City Council member is recommended

City Clerk
1983

PLEASE DO NOT SUBMIT ORIGINALS
City of Charlotte
Application for Appointment

Applications should be typed or printed in black ink.

Committee, Commission, Board or Authority: The Auditorium Coliseum Convention Center

Name: W.P. Holmes   Sex/Race: M/N   District No.: 1

Home Address: 2000 St. John St., Charlotte, NC   Phone No.: 392-4658

Business Address:   Phone No.: —

Education: B.S. - At State Univ.

Present Employer: Retired - U.S. Postal Service

Job Title: —   Duties: —


Interests/Skills/Areas of Expertise: Officer in the United States Army Reserves

Comments: I believe my Expertise in working in the City will be helpful.

I understand that this application will be maintained in the active file for a period of one year only.

3-25-87   W.P. Holmes
Date   Signature of Applicant

The Mayor and City Council appreciate the interest of citizens in serving on City committees. Applications should be sent to

Office of the City Clerk
600 East Trade Street
Charlotte, North Carolina 28202

A personal contact with the Mayor's Office or a City Council member is recommended.

City Clerk
1983

PLEASE DO NOT SUBMIT RESUMES
City of Charlotte
Application for Appointment

Applications should be typed or printed in black ink

Committee, Commission, Board or Authority: CIVIL SERVICE BOARD
CITIZENS ADVISORY COUNCIL FOR HAZARDOUS CHEMICALS

Name JOHN N O'BRIEN Sex/Race M/W District No. 

Home Address 1217 ALLENBROOK DR 28208 Phone No. 399-1645

Business Address 200 S COLLEGE ST ACLU RM 1740 Phone No. 378-8703

Education HIGH SCHOOL - CENTRAL FERDMONT

Present Employer SOIL BELL 34 YRS

Job Title STAFF MGR. Duties COMM. AND CENTRAL OFFICE SUPPORT

Business & Civic Experience PAST CIVITAN, OPTIMIST AND LIONS MEMBER.
PRESIDENT MASON, SHRINER, AND MEMBER OF ST. JAMES METHODIST CHURCH.

Interests/Skills/Areas of Expertise PAST MEMBER WESTSIDE LOW INCOME HOUSING
COMM. AIRPORT COMM. INTERESTED IN CIVIC WORK

Comments WESTSIDE NEEDS MORE REPRESENTATION IN CITY GOV.

I understand that this application will be maintained in the active file for a period of one year only

3-26-87 John N O'Brien

Date Signature of Applicant

The Mayor and City Council appreciate the interest of citizens in serving on City committees Applications should be sent to

Office of the City Clerk
600 East Trade Street
Charlotte North Carolina 28202

A personal contact with the Mayor's Office or a City Councilmember is recommended

City Clerk
1983

PLEASE DO NOT SUBMIT RESUMES
City of Charlotte
Application for Appointment

Applications should be typed or printed in black ink

Committee, Commission, Board or Authority: Civil Service Board

Name George V. Laughrun, II Sex/Race Male/White District No.

Home Address 3901 Meadowridge Drive 28226 Phone No. 542-5920

Business Address 623 East Trade Street, Suite 306 28202 Phone No. 372-2770

Education B.A. Appalachian State University - 1977
J.D. Cumberland School of Law, Sanford University

Present Employer Goodman, Carr, Nixon & Laughrun

Job Title Attorney at Law Duties Criminal
Defense Attorney

Former Assistant District Attorney, Mecklenburg County, 1980 - 1982

Interests/Skills/Areas of Expertise

Comments

I understand that this application will be maintained in the active file for a period of one year only

April 2, 1987

Signature of Applicant

The Mayor and City Council appreciate the interest of citizens in serving on City committees. Applications should be sent to

Office of the City Clerk
600 East Trade Street
Charlotte, North Carolina 28202

A personal contact with the Mayor's Office or a City Council Member is recommended

PLEASE DO NOT SUBMIT REPLICAS

City Clerk
1983
City of Charlotte
Application for Appointment

Applications should be typed or printed in black ink

Committee, Commission, Board or Authority:

Name Rhonda E. Sult  Sex/Race F/W  District No. 

Home Address 20318 Bethelwood Lane  28036  Phone No. 882-5735

Business Address 4107 Eldredge Road # 302  28212  Phone No. 537-9801

Education Attended CPC

Present Employer Allied Properties Corp  -10 years

Job Title Ex. V. P. Duties Commercial Real Estate Broker

Business & Civic Experience I have enjoyed the position of being a 50% partner in the firm of Allied Properties Corp since 1/80. My duties and responsibilities have varied throughout the years from Corporate Administrator to handling the accounts of the Small Business Owners. I have enjoyed the opportunity of working with the Mecklenburg County as a Realtor and 

Interests/Skills/Areas of Expertise I am a member of Bethel Presbyterian Church

Comments I have genuine enthusiasm when it comes to serving the community. I live in the area and want to be involved. I want to know and be a part of my community's growth. I understand that this application will be maintained in the active file for a period of one year only

Date April 6, 1987  Signature of Applicant

The Mayor and City Council appreciate the interest of citizens in serving on City committees. Applications should be sent to the Office of the City Clerk, 600 East Trade Street, Charlotte North Carolina 28202

A personal contact with the Mayor's Office or a City Council member is recommended

Please do not submit resumes

City Clerk 1983
City of Charlotte
Application for Appointment

Applications should be typed or printed in black ink

Committee, Commission, Board or Authority: Civil Service Board

Name ELLOR EE M. ERWIN Sex/Race F/B District No. 2

Home Address 1726 WOODVALLEY DR. Phone No. 394-2605

Business Address 6010 FAIRVIEW RD Phone No. 366-6812

Education B.A. JOHNSON C SMITH UNIV 1963

Several managerial courses through employer.

Present Employer EASTERN AIRLINES INC

Job Title SUPERVISOR RESERVATIONS AGENTS Duties Supervises

48 agents in telephone reservations sales.

Business & Civic Experience JOSU ALUMNI ASSOCIATION; FORMER MEMBER

STATE BOARD OF ELECTION - GOVERNMENTAL APPOINTMENT; REGISTRAR

PRECINCT 16; MEMBER BLACK POLITICAL CAUCUS; CHAIR-MECK

REPUBLICAN WOMEN'S CLUB; SECRETARY BLACK REPUBLICAN COUNCIL, MECKCO

AND STATE COUNCIL.

Experience in problem solving techniques; negotiating skills; team building; facilitating; counseling and developing employees.

Interests/Skills/Areas of Expertise

Comments I feel I have the experience and background to be an objective and effective member of this prestigious board.

I understand that this application will be maintained in the active file for a period of one year only

Date 4-6-87 Signature of Applicant

The Mayor and City Council appreciate the interest of citizens in serving on City committees. Applications should be sent to

Office of the City Clerk
600 East Trade Street
Charlotte North Carolina 28202

A personal contact with the Mayor's Office or a City Council member is recommended

City Clerk
1983

PLEASE DO NOT SUBMIT RESUMES
City of Charlotte
Application for Appointment

Applications should be typed or printed in black ink.

Committee, Commission, Board or Authority: Civil Service Board

Name: Chesley William Whitehair
Sex/Race: M/W
District No.: 7

Home Address: 10251 Harrowfield Road, Pineville, N.C.
Phone No.: 541-6629

Business Address: 510 S. Torrence St., Charlotte, N.C.
Phone No.: 372-4491

Education: B.A. Psychology and Sociology; M.A. Educational Psychology, CAGS School Psychology; Post Graduate in Administration

Present Employer: Charlotte-Mecklenburg Schools

Job Title: Assistant Principal of Administration
Duties: Supervision of Teachers and Staff; Day to Day Operation of School

Business & Civic Experience: Various volunteering experiences with Boys Town, Special Olympics, etc.

Interests/Skills/Areas of Expertise: Working with people, interpersonal relationships and conflict resolution.

Comments: I have had minimal business and civic experience, however, I now wish to pursue civic responsibilities and contribute to the City Of Charlotte.

I understand that this application will be maintained in the active file for a period of one year only.

Date: 4-9-87
Signature of Applicant: Chesley William Whitehair

The Mayor and City Council appreciate the interest of citizens in serving on City committees. Applications should be sent to:

Office of the City Clerk
600 East Trade Street
Charlotte, North Carolina 28202

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City Clerk
1983

Office of the City Clerk
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RECEIVED
APR 15 1987
City of Charlotte  
Application for Appointment

Applications should be typed or printed in black ink

Name: STEVE C. PAPPAMINIEC  
Sex/Race: M/W  
District No.: 5

Home Address: 1040 REGENCY DR. 28211  
Phone No.: 365-5901

Business Address: 4529 SHARON RD. 28211  
Phone No.: 364-1580

Education: GRADUATED CHArlOTT CENTRAL HIGH, ATTENDED CHARLOTTE COLLEGE AND UNCC FOR TWO YEARS.

Present Employer: SELF EMPLOYED REALTOR ASSOCIATED WITH MERRILL LYNCH REALTY

Job Title: SALES ASSOCIATE  
Duties: REAL ESTATE SALES

Business & Civic Experience: ELECTRONICS TECH IN THE NAVAL ENLISTED WITH NAVY, 47 FOR 7 YEARS, OWNED & OPERATED A SUCCESSFUL RESTAURANT 15 YEARS, OWNED & OPERATE THE WOODEN SPOON GIFT SHOP 10 YEARS, SERVED ON THE CHURCH BOARD OF TRUSTEES TWO TERMS, SERVED ON COMMITTEES AT THE BOARD OF REALTORS, HAVE DEALT WITH PERSONAL AND THE PUBLIC FOR OVER 25 YEARS.

Interests/Skills/Areas of Expertise  
Ski, Fish, Hold a Commercial Pilots License, Am Active in the Community, Have Operated Businesses With As Many As 35 Employers

Comments: I HAVE BEEN RAISED IN CHARLOTTE AND HAVE BEEN AWARE OF ITS GROWTH OVER THE PAST 40 YEARS, AS WELL AS ITS PROBLEMS.

I understand that this application will be maintained in the active file for a period of one year only

Date: 4/5/87  
Signature of Applicant: [Signature]

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Office of the City Clerk  
600 East Trade Street  
Charlotte, North Carolina 28202

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PLEASE DO NOT SUBMIT RESUMES

City Clerk  
1983
City of Charlotte
Application for Appointment

Applications should be typed or printed in black ink

Committee, Commission, Board or Authority: Civil Service Board

Name Louise A Johnson Sex/Race F/W District No. 6

Home Address 4114-B Providence Rd Phone No. 364-3567

Business Address Same Phone No.

Education High School, Business College, Real Estate Board

Present Employer Self

Job Title Court Reporter Duties Freelance

Business & Civic Experience

Interests/Skills/Areas of Expertise Music

Comments I have had a number of years experience and involvement with the Civil Service Board through my business. I feel that the responsibility of the Board and its members is one of the most important in our community and I understand that this application will be maintained in the active file for a period of one year only. I would like to be a part of this Board.

April 31, 1983 Louise A Johnson

Date Signature of Applicant

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600 East Trade Street
Charlotte, North Carolina 28202

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City Clerk
1983
CITIZENS' ADVISORY COUNCIL FOR HAZARDOUS CHEMICALS

(10 Members)

Membership - Initial appointments were made on a staggered basis - three for one-year terms, three for two-year terms, and four for three-year terms. Thereafter, all appointments will be for three years, with no person to serve more than two full consecutive terms.

The Advisory Council members shall be recognized leaders or specialists in environmental health, medicine, chemicals, transportation, hazardous material storage, use and handling, engineering (with fire protection expertise), and public information/education or any related field.

The Chairman will be elected annually by the membership and shall serve for a one-year term only.

Responsibilities - To review and identify potentially hazardous situations in the community relating to the storage, use, handling and transportation of chemicals. Act as a steering committee working cooperatively with a coordinator to consider provisions for the assistance of local industry in developing effective and efficient programs dealing with hazardous materials. Specifics of the charge are outlined in the Resolution establishing the Council, adopted April 25, 1983.

<table>
<thead>
<tr>
<th>MEMBER</th>
<th>DIST.</th>
<th>BUSINESS/PROFESSION</th>
<th>ORIGINAL APPTMT.</th>
<th>RE-APPTMT. APPTMT.</th>
<th>TERM EXPIRATION</th>
</tr>
</thead>
<tbody>
<tr>
<td>(C)Neal Broome  W/M</td>
<td>5</td>
<td>Ins. Consultant</td>
<td>5/23/83</td>
<td>5/12/86</td>
<td>3 yrs. 5/23/89</td>
</tr>
<tr>
<td>(C)Dr. B. C. Dawkins</td>
<td></td>
<td>Research Chemist</td>
<td>5/23/83</td>
<td>5/12/86</td>
<td>3 yrs. 5/23/89</td>
</tr>
<tr>
<td>*(M)Truman Koehler  W/M</td>
<td>7</td>
<td>President, Sodyco</td>
<td>5/23/83</td>
<td>5/14/86</td>
<td>3 yrs. 5/23/89</td>
</tr>
<tr>
<td>(C)Dr. Wil S. Stewart</td>
<td>0</td>
<td>Celanese Corporation</td>
<td>5/23/83</td>
<td>4/22/85</td>
<td>3 yrs. 5/23/88</td>
</tr>
<tr>
<td>(M)Dr. Winslow Hartford W/M</td>
<td>7</td>
<td>Chem./Envir. Consultant</td>
<td>5/23/83</td>
<td>5/21/85</td>
<td>3 yrs. 5/23/88</td>
</tr>
<tr>
<td>(C)R. J. Miralia</td>
<td>5</td>
<td>Pres., Dist. Tech</td>
<td>5/23/83</td>
<td>6/11/84</td>
<td>3 yrs. 5/23/87</td>
</tr>
<tr>
<td>(C)Jean Carmichael W/F</td>
<td>6</td>
<td>H.S. Chem. Teacher</td>
<td>5/23/83</td>
<td>6/11/84</td>
<td>3 yrs. 5/23/87</td>
</tr>
<tr>
<td>(M)Dr. John Baker</td>
<td></td>
<td>Char. Memorial Hosp.</td>
<td>5/23/83</td>
<td>7/31/84</td>
<td>3 yrs. 5/23/87</td>
</tr>
<tr>
<td>(C)Louis G. Daignault</td>
<td></td>
<td></td>
<td>5/12/86</td>
<td></td>
<td>3 yrs. 5/23/89</td>
</tr>
</tbody>
</table>

*Chairman
City of Charlotte
Application for Appointment

Applications should be typed or printed in black ink

Committee, Commission, Board or Authority: Citizens Advisory Council for Hazardous Chemicals

Name  Dale H. Nixon  Sex/Race  M/W  District No.  #3

Home Address  6814 Flintrock Rd  Phone No. 393-2484

Business Address  1200 Blythe Blvd.  Phone No. 376-4603

Education  B.S. Chemistry; Belmont Abbey College - May 1976

Present Employer  Mecklenburg Co. Dept. of Environmental Health

Job Title  Chemical Analyst  Duties  Performed water analyses on various nationwide samples; performs air quality analyses

Business & Civic Experience  10 years experience in chemical industry including textile chemicals, non-woven textiles, printing inks, and automotive aftermarket products.

5 years experience with volunteer fire department and rescue squad

3 years experience as American Red Cross volunteer: CPR instructor & bloodmobiles

Interests/Skills/Areas of Expertise  Emergency medical service and fire protection

North Carolina Emergency Medical Technician - 5 years; EMT Examiner - 6 months

Comments  I feel that 10 years in chemical industry and 5 years in emergency medical service and fire protection combine to offer vast experience and knowledge that would be very valuable and useful for either of the above positions.

I understand that this application will be maintained in the active file for a period of one year only

Date  May 1986  Signature of Applicant  Dale H. Nixon

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Office of the City Clerk
600 East Trade Street
Charlotte, North Carolina 28202

A personal contact with the Mayor's Office or a City Council member is recommended

please do not submit resumes

City Clerk
1983
City of Charlotte
Application for Appointment

Applications should be typed or printed in black ink

Committee, Commission, Board or Authority: Citizens Advisory Council for Hazardous Chemicals

Name Ralph W. Rogers Sex/Race M/W

District No.

Home Address 9808 Warwick Circle, Charlotte, NC 28210 Phone No. 7542-5864

Business Address 6525 Morrison Blvd, Ste. 203 Charlotte, NC 28211 Phone No. 364-1039

Education Duke University, BSME

Present Employer Bio-Ecological Services, Inc. (B.E.S.)

Job Title President Duties CEO

Infectious Waste Disposal Company

Business & Civic Experience 10 years - Director of Sales and Marketing for Combustions Engineering - Manufacturing of Chemical Process Equipment & Hazardous Waste Incinerators, as well as Municipal Waste Incinerators

Interests/Skills/Areas of Expertise 5 years experience in hazardous waste disposal, serving as Chairman of the Rules and Regulatory Review Committee for the Infectious Waste Council of the National Solid Waste Management Association. Three years experience as facility mgr. for hazardous liquid waste disposal company.

Comments I am a concerned citizen and have the time to devote to this worthwhile committee. I am concerned, also, that due to the nature of this problem, that issues to be reached be handled in a calm, professional way. Also, I believe my background will offer a great deal of expertise. I understand that this application will be maintained in the active file for a period of one year only.

March 27, 1987 Signature of Applicant

The Mayor and City Council appreciate the interest of citizens in serving on City committees. Applications should be sent to

Office of the City Clerk
600 East Trade Street
Charlotte, North Carolina 28202

A personal contact with the Mayor's Office or a City Councilmember is recommended

City Clerk
1983

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OFFICE OF CITY CLERK

APR 3 1987

RECEIVED
# City of Charlotte
## Application for Appointment

Applications should be typed or printed in black ink

**Committee, Commission, Board or Authority:** CITIZENS ADVISORY COUNCIL FOR HAZARDOUS CHEMICALS

<table>
<thead>
<tr>
<th>Name</th>
<th>James M. McClellan</th>
</tr>
</thead>
<tbody>
<tr>
<td>Home Address</td>
<td>6838 Dumbarton Dr., Charlotte 28210</td>
</tr>
<tr>
<td>Business Address</td>
<td>Same - Self employed</td>
</tr>
<tr>
<td>Education</td>
<td>B.S. Chemical Engineering (Chemistry Minor); Post-graduate courses in management, toxicology, industrial hygiene</td>
</tr>
<tr>
<td>Present Employer</td>
<td>Self</td>
</tr>
<tr>
<td>Job Title</td>
<td>Consultant, Chemical Management Services</td>
</tr>
<tr>
<td>Duties</td>
<td>Manage assigned projects; compliance with chemical regulations, preparation of technical data sheets &amp; policy manuals, chemical exposure surveys.</td>
</tr>
<tr>
<td>Business &amp; Civic Experience</td>
<td>BASF Corp. - managed regulatory compliance for corp. (10 years); R&amp;D manager for new chemical products (15 years). Consultant for chemical regulations (2 years). Currently chairman of Olde Georgetowne Community Council.</td>
</tr>
<tr>
<td>Interests/Skills/Areas of Expertise</td>
<td>Interested in proper handling, storage, disposal of chemical products. Have broad background with chemical raw materials and commercial products. Have planning, organizing, &amp; coordinating skills. Have expertise in hazard evaluation, personnel protection, and first aid relative to effects of chemicals. Have good communication skills.</td>
</tr>
<tr>
<td>Comments</td>
<td>I am interested in making my skills available for community benefit. Also wish to keep up to date on chemical hazards and regulatory compliance.</td>
</tr>
</tbody>
</table>

I understand that this application will be maintained in the active file for a period of one year only

**Date** April 2, 1987

**Signature of Applicant**

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**Office of the City Clerk**
600 East Trade Street
Charlotte, North Carolina 28202

A personal contact with the Mayor’s Office or a City Council member is recommended

City Clerk
1983

**PLEASE DO NOT SUBMIT RESUMES**
City of Charlotte
Application for Appointment

Applications should be typed or printed in black ink.

Committee, Commission, Board or Authority: Citizens Advisory Council for Hazardous Chemicals

Name Thomas W. Hoffman Sex/Race M/W District No. 

Home Address 724 Castlegate Dr., Charlotte, NC 28226 Phone No. 366-3301

Business Address Midrex Corporation, Charlotte Plaza, Charlotte, NC Phone No. 373-1600

Education BS, Chemistry - Drexel University

PhD, Chemistry - Temple University

Present Employer Midrex Corporation

Job Title Senior Environmental Engineer Duties

________________________________________________________

Business & Civic Experience

________________________________________________________

Interests/Skills/Areas of Expertise

________________________________________________________

Comments

I understand that this application will be maintained in the active file for a period of one year only.

4/3/87 Thomas W. Hoffman

Date Signature of Applicant

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Office of the City Clerk
600 East Trade Street
Charlotte, North Carolina 28202

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City Clerk
1983

PLEASE DO NOT SUBMIT RESUMES
City of Charlotte
Application for Appointment

Applications should be typed or printed in black ink.

Committee, Commission, Board or Authority: Citizen's Advisory Council for Hazards Chemicals

Name: Norma D. Freeman
Sex/Race: F/Black
District No.: 2

Home Address: 2611 Heather Glen Lane, NC 28208
Phone No.: (704) 331-9655

Business Address: 207, 2 Thunderbird Ln, Clover, SC 29710
Phone No.: (803) 831-2101

Education:
B.S. Environmental Science - Howard U
30 credits towards MS in Nano Environmental Policy Studies

Present Employer: Environmental Education Center at Thunderbird

Job Title: Environmental Educator
Duties: Teaching the concepts of environmental studies; awareness to area student

Business & Civic Experience:
Civic Exp. - Member of the Alexandria Environment & Policy Commission 1985-1986

Past Exp. - Manager of Environmental Federal Regulatory Products, Information Specialist for Toxic Substances Control

Interests/Skills/Areas of Expertise:
Information management, research, communication, regulatory analysis in the environmental field with special emphasis on EPA reg., OSHA reg., and Hazardous Materials Transport

Comments: I have served on a similar commission and would like to continue this service in Charlotte

I understand that this application will be maintained in the active file for a period of one year only.

April 9, 1987

Signature of Applicant

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Office of the City Clerk
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Charlotte, North Carolina 28202

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City of Charlotte
Application for Appointment

Applications should be typed or printed in black ink

Committee, Commission, Board or Authority: CIVIL SERVICE BOARD
CITIZENS ADVISORY COUNCIL FOR HAZARDOUS CHEMICALS

Name JOHN N O'BRIEN Sex/Race M/W District No.

Home Address 1217 ALLENBROOK DR 28208 Phone No. 399-1645
Business Address 200 S COLLEGE ST SNC RM1740 Phone No. 378-8703

Education HIGH SCHOOL - CENTRAL PIEDMONT

Present Employer S.O. BELL 34 YRS
Job Title STAFF MGR. Duties
COMM. AND CENTRAL OFFICE SUPPORT

Business & Civic Experience PAST CIVITAN OPTIMIST AND LIONS MEMBER.
PRESENT - MASON, SHRINER, AND MEMBER OF ST JAMES MEADHOIST
CHURCH.

Interests/Skills/Areas of Expertise PAST MEMBER WESTSIDE LOW INCOME HOUSING
COMM. AIRPORT COMM. INTERESTED IN CIVIC WORK

Comments WEST SIDE NEEDS MORE REPUTATION IN CITY GOV.

I understand that this application will be maintained in the active file for a period of one year only

3-26-87 John N. O'Brien
Date Signature of Applicant

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Office of the City Clerk
600 East Trade Street
Charlotte North Carolina 28202

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City Clerk
1983

PLEASE DO NOT SUBMIT Duplicates
City of Charlotte
Application for Appointment

Applications should be typed or printed in black ink.

Committee, Commission, Board or Authority: CITIZENS ADVISORY COUNCIL FOR HAZARDOUS CHEMICALS

Name ARTHUR GEORGE GOLDSNER Sex/Race M/W District No. 3

Home Address 2417 KENDRICK DRIVE 28214 Phone No. 339-8628

Business Address RETIRED FROM FIRE DEPT. Phone No. —

Education HIGH SCHOOL, COURSES AT CPCC IN FIRE SCIENCE
SEE ATTACHED EDUCATION AND FORMAL TRAINING.

Present Employer RETIRED PRESENTLY

Job Title ___________________________ Duties ___________________________

Business & Civic Experience SEE ATTACHED

Interests/Skills/Areas of Expertise WAS FIRE MARSHAL AND CHIEF FIRE INVESTIGATOR FOR CHARLOTTE FIRE DEPT. HAZARDOUS CHEMICAL ENFORCEMENT FOR FIRE CODES BOTH LOCALLY AND STATE BLDG. CODE COMMITTEES. DEVELOPED ORDINANCES REGARDING HAZARDOUS CHEMICALS.

Comments SEE ATTACHED INFORMATION OR CHECK WITH CHIEF BLACKWELDER OF THE CFO

I understand that this application will be maintained in the active file for a period of one year only

4-13-87

Date Signature of Applicant

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Office of the City Clerk
600 East Trade Street
Charlotte, North Carolina 28202

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OFFICE OF CITY CLERK

PLEASE DO NOT SUBMIT RESUMES

City Clerk
1983
Member of State Committee representing the fire service that developed the fire code for North Carolina.

Instrumental in the formation and development of the Charlotte Fire Investigation Task Force, including implementation and coordination of operations and personnel (police, fire, SBI and ATF investigators under one roof working together as a team from the fire scene to the court). Since then we have one of the highest clearance rates in the country.

Adopted in Charlotte the National Fire Protection Association 704M Hazard Identification System and implemented an Ordinance requiring the posting of these warning signs on buildings and above-ground storage tanks containing hazardous materials. Also adopted were the data gathering and permit system requirements for those locations. Charlotte was one of the first in the country to implement such a detailed system. This was done 12 years ago and it encouraged many departments in our State and in others to do the same and caused many changes in the National Fire Codes.

EDUCATION/FORMAL TRAINING:

Samuel Gompers Vocational & Technical High School, Bronx, N.Y., 1950, graduated.
Central Piedmont Community College, Charlotte, NC, currently enrolled.

N. C. Fire College, Charlotte, NC - 160 hours, graduated.
N. C. Fire Prevention School, Greensboro, NC - 120 hours, graduated.
N. C. Arson School, Charlotte, NC - 40 hours.
Arson Detection Seminar, Charlotte, NC - 25 hours.
Arson Investigator Certification Seminar (3), Conducted by NCIAAI, Charlotte, NC - 36 hours.
Arson for Profit Seminar, Conducted by BATF, Charlotte, NC, 16 hours.

Nuclear Effects Seminar, Charlotte, NC - 8 hours.
Explosive Ordnance School, Charlotte, NC - 40 hours.
Hazardous Chemical Emergencies, Charlotte, NC - 24 hours.
U. S. Fire Academy Arson Conference, New Orleans, La., 24 hours.
Control of Hazardous Chemical Spills, Houston, Tx. 24 hours.

Solvent Hazards, Charlotte, NC - 8 hours.
Personnel Management Course, Charlotte, NC - 15 hours.
Supervisory Development Training, Charlotte, NC - 8 hours.
Executive Development Training, Charlotte, NC - 8 hours.
Supervisory Certification Program, Charlotte, NC - 28 hours.
Liquefied Petroleum Gas Hazards Seminar, Charlotte, NC 8 hours.

1981 to 1986, over 1,800 hours of cause and origin investigation at fire scenes, on and off duty.

Instructor - N. C. Fire Prevention School.
Instructor - Community Colleges.

Attended 7 Annual Conferences of the National Fire Protection Association.
Attended many military and leadership schools while on active duty and member of the Marine Corp Reserve.
City of Charlotte
Application for Appointment

Applications should be typed or printed in black ink

Committee, Commission, Board or Authority: CHICAGO ADVISORY COUNCIL FOR HAZARDOUS WATER

Name JAMES B. HINSON
Sex/Race M District No. 7

Home Address 5421 THORNBIRD RD
Phone No. 360-2728

Business Address 1515 MOCKINGBIRD L M
Phone No. 327-7734

Education BSEE 1960, JD 1967

Present Employer LAW FIRM OF RALPH DOUGHERTY
Job Title ATTORNEY
Duties PATENTS, TRADEMARKS, COPYRIGHTS & OTHER LEGAL MATTERS

Business & Civic Experience ENGINEER 1960 - 1970 ATTORNEY 1970 TO PRESENT. THIS INCLUDES 15 YEARS AS AN ATTORNEY FOR WESTINGHOUSE ELECTRIC

Interests/Skills/Areas of Expertise INTERESTED IN ALL POLICY CONCERNS AS THEY IMPACT DEVELOPMENT AND GROWTH

Comments HAVE GIVEN CONSIDERABLE LEGAL WORK FOR GROUPS CONCERNED WITH DEVELOPMENT.

I understand that this application will be maintained in the active file for a period of one year only

Date
Signature of Applicant

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Office of the City Clerk
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Charlotte, North Carolina 28202

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City Clerk
1983

PLEASE DO NOT SUBMIT RESUMES
CITIZENS ADVISORY COMMITTEE - CONVENTION & VISITORS BUREAU

(25 Members)

Membership - Original appointments were made to expire on a staggered basis - one and two year terms.

Responsibilities - Established in conjunction with the Convention & Visitors Bureau to develop community awareness and to assist in developing community involvement and pride in Charlotte as a convention and travel destination.

<table>
<thead>
<tr>
<th>MEMBER</th>
<th>DIST.</th>
<th>BUSINESS/PROFESSION</th>
<th>ORIGINAL APPTMT.</th>
<th>RE-APPTMT. TERM</th>
<th>EXPIRATION</th>
</tr>
</thead>
<tbody>
<tr>
<td>(C)Rennie Cuthbertson W/M</td>
<td>6</td>
<td>Banker</td>
<td>1/09/84</td>
<td>2/24/86</td>
<td>2 yrs.</td>
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<tr>
<td>(M)Lucille Black</td>
<td>2</td>
<td>Asso. w/ J. Crosland</td>
<td>1/03/84</td>
<td>5/19/86</td>
<td>2 yrs.</td>
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<tr>
<td>(M)Brenda Cage</td>
<td></td>
<td>Yvette Productions</td>
<td>5/19/84</td>
<td>5/19/86</td>
<td>2 yrs.</td>
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<tr>
<td>(M)Yvette Alston B/F</td>
<td>7</td>
<td>Asso. w/Car. Trade Mart</td>
<td>3/26/84</td>
<td>3/29/85</td>
<td>2 yrs.</td>
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<tr>
<td>(M)Linda Kopel W/F</td>
<td>2</td>
<td>Adv./Mkt.(Castleberry) Springfest, Inc.</td>
<td>1/03/84</td>
<td>Unexp.</td>
<td></td>
</tr>
<tr>
<td>(M)Floyd Young</td>
<td>1</td>
<td></td>
<td></td>
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<td>(M)Page Hightover/F</td>
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<td>(M)Don Abernathy</td>
<td>1</td>
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<tr>
<td>(M)Evelyn Welch W/F</td>
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<td>(M)Cathy Thompson W/F</td>
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<td>(C)</td>
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<td>(C)</td>
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<tr>
<td>(C)Ange DeVivo/F</td>
<td>7</td>
<td>Bus. Owner/Opr.</td>
<td>2/10/84</td>
<td>2 yrs.</td>
<td>3/26/88</td>
</tr>
<tr>
<td>(C)Laura Campbell</td>
<td>2</td>
<td>So. Shows Dir./Prom.</td>
<td>2/10/84</td>
<td>2 yrs.</td>
<td>3/26/88</td>
</tr>
<tr>
<td>(C)William Reeder B/M</td>
<td>3</td>
<td>Ret./Barc.-Am.</td>
<td>2/10/84</td>
<td>3/09/87</td>
<td>2 yrs.</td>
</tr>
<tr>
<td>(C)George Westerfeld W/M</td>
<td>7</td>
<td>Human Potential Dev. Consultant</td>
<td>3/24/86</td>
<td>2 yrs.</td>
<td>3/26/89</td>
</tr>
<tr>
<td>(C)Cameron Keyser W/M</td>
<td>5</td>
<td>Pres./Visitor Info. TV Network</td>
<td>3/24/86</td>
<td>3 yrs.</td>
<td>3/26/89</td>
</tr>
<tr>
<td>(C)Elizabeth Kandler W/M</td>
<td>6</td>
<td>Former Hotel Sales Mgr.</td>
<td>3/24/86</td>
<td>3 yrs.</td>
<td>3/26/89</td>
</tr>
<tr>
<td>(C)Toni Trueblood W/F</td>
<td>7</td>
<td>Radio News Director</td>
<td>3/09/87</td>
<td>2 yrs.</td>
<td>3/26/89</td>
</tr>
<tr>
<td>(C)Kathy Walker W/F</td>
<td>7</td>
<td>Various Com. Endeavors</td>
<td>3/09/87</td>
<td>2 yrs.</td>
<td>3/26/89</td>
</tr>
<tr>
<td>(C)Joe Goodpasture</td>
<td>4</td>
<td>Security Supervisor</td>
<td>3/09/87</td>
<td>2 yrs.</td>
<td>3/26/89</td>
</tr>
<tr>
<td>(C)Vanessa Lowery B/F</td>
<td>4</td>
<td>Marketing Director</td>
<td>3/09/87</td>
<td>2 yrs.</td>
<td>3/26/89</td>
</tr>
<tr>
<td>(C)Austin Sapp W/F</td>
<td></td>
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</tr>
</tbody>
</table>

*Chairman
City of Charlotte
Application for Appointment

Applications should be typed or printed in black ink

Committee, Commission, Board or Authority: 1st choice: Citizens Advisory Comm. - Conve + Visitor's Bureau

Name Karen Olivia Powell Sex/Race F/Cau District No: 5

Home Address 4250 Wright Ave Phone No. 365-5335

Business Address Phone No.

Education UNC-chapel Hill - 1975; graduate courses at Southern Methodist Univ (Dallas) '84, '85

Present Employer (See note at bottom of page)

Job Title Duties

Business & Civic Experience Business: Commercial real estate Finance (40+ yrs)

Civic: Volunteer phone bank Stark & Taylor for Mayor campaign (Dallas, TX) Volunteer worker for the Dallas Area Rapid Transit campaign/referendum; Volunteer for U.S. Senator Kampayon; Dallas Innovators (associated with Dallas Symphony)

Interests/Skills/Areas of Expertise

Skills: Organized, efficient, good oral & written communication skills; good "people" skills;

Areas of Expertise: Real estate, dental health

Comments I just moved to Charlotte after marrying in Sept '86. I am currently looking for an executive level position in a real estate-related firm; I expect to be employed by the end of this month. I understand that this application will be maintained in the active file for a period of one year only.

March 3, 1987 Karen Olivia Powell

Date Signature of Applicant

The Mayor and City Council appreciate the interest of citizens in serving on City committees. Applications should be sent to

Office of the City Clerk
600 East Trade Street
Charlotte North Carolina 28202

A personal contact with the Mayor's Office or a City Councilmember is recommended.

PLEASE DO NOT SUBMIT RESUMES

City Clerk 1983
City of Charlotte
Application for Appointment

Applications should be typed or printed in black ink

Committee, Commission, Board or Authority: Convention and Visitors Bureau

Name: Penny Moore  Sex/Race: F/W  District No.: 1

Home Address: 523 N. Pine St, 28202  Phone No.: 332-6643

Business Address: 3100 Rexford Road, 28211  Phone No.: 764-1900

Education: BA in English from UNC, minor in Geography

Present Employer: Cottingham-Chatik and Assoc

Job Title: Realtor  Duties: Residential real estate sales

Prior to 3 years in real estate sales, held positions in the following:

Business & Civic Experience: Public relations/Marketing for University Place; Conducted economic surveys and wrote perspectives for First Union National Bank; Public relations & marketing for Charlotte Symphony; Communications/Community Relations for Charlotte Mecklenburg Schools. Active in political campaigns and local clubs.

Interests/Skills/Areas of Expertise: Politics, outdoor activities and running, cultural arts - promotion and participation. Organized local film society. Organized prayer for peace service. Sierra Club. Speakers Bureau for County Off Common. Feel my background in real estate, education, public and private sectors and cultural arts will serve me well and I in turn can continue to serve my community.

I understand that this application will be maintained in the active file for a period of one year only.

Date: February 21, 1987  Signature of Applicant:

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Office of the City Clerk
600 East Trade Street
Charlotte, North Carolina 28202

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City Clerk
City of Charlotte
Application for Appointment

Applications should be typed or printed in black ink

Committee, Commission, Board or Authority: Zoning Board - Visitors Bureau

Name LINDA L. HAMMOND Sex/Race: F District No. 7

Home Address: 4917 LINDSTROM DRIVE Phone No. 541-0905 CHAPEL HILL, NC 27516

Business Address: 123-A TRADE STREET MATTHEWS, NC Phone No. 847-8400

Education: HIGH SCHOOL - CABARRUS COUNTY, CONCORD, NC. EAST CAROLINA
FINE ARTS - QUEENS COLLEGE - CPCC - CHARLOTTE - REAL ESTATE ACADEMY

Present Employer: MARY RYDER REALTY CO.

Job Title: REAL ESTATE SALESPERSON Duties: SELL

PRIMARY SALES - NEW CONSTRUCTION AND DEVELOPMENT

Business & Civic Experience: 1967-1986 OWNED LINDA L. HAMMOND INTERIORS WORKING WITH CONSTRUCTION AND DEVELOPERS. ALSO LARGE CORPORATIONS COMING TO CHARLOTTE. CIVIC EXPERIENCE INCLUDES WORKING WITH INTERNATIONAL ECONOMIC COUNCIL. CHARLOTTE HOME BUILDER 12 YEARS - UNIVERSITY CITY 1981. CHAMBER OF COMMERCE -

Interests/Skills/Areas of Expertise: My interest is in working with various projects in Charlotte to make our city a better place to live for the future as well as the present. Skills are insight for highest and best use of property, sales in working with people, instilling others of the quality of life in Charlotte - Expertise 20 years of working with people in new homes -

Comments: My experience in the development and construction business has given me the opportunity of learning about zoning and the best uses of land.

Also my contact with corporations and individuals has taught me agency deal about people.

I understand that this application will be maintained in the active file for a period of one year only.


Signature of Applicant: LINDA L. HAMMOND

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Charlotte, North Carolina 28202

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City Clerk
1983
City of Charlotte
Application for Appointment

Applications should be typed or printed in black ink

Committee, Commission, Board or Authority: Charlotte-Mecklenburg Planning Commission

Name Mark E. Prileman Sex/Race M W District No. 6
Home Address 1418 Biltmore Drive, 28207 Phone No. 333-2333
Business Address 1418 Biltmore Drive, 28207 Phone No. 332-6016
Education B.S. Business - UNC Chapel Hill - 1977
Present Employer John Hancock Distributors
Job Title Regional Vice President Duties Real Estate
Syndication, Mutual Fund, and Variable Life Product Wholesale Distribution.
Business & Civic Experience Past/Present Volunteer-Boys Town; Charlotte Chamber of Commerce; United Way; Big Brothers/Big Sisters; Charlotte Jr. Soccer Coach; Red Cross; Spirit Square.
Past/Present Member-International Assoc. of Financial Planners; Security Traders Assoc.; Board of Realtors; Mortgage Bankers Assoc.; Jaycees.
Interests/Skills/Areas of Expertise Currently, I hold Real Estate Broker's License in NC, SC, and GA; Insurance Sales licenses in NC; NASD Securities and Principal's Licenses. I have been actively involved in all phases of residential and commercial real estate financing, development, and construction since 1977.
Comments As someone who grew up in Charlotte, I hope that my qualifications will be enhanced by that knowledge and that my views will be based on past, present, and future beliefs. I eagerly await your decision and will work hard to make Charlotte a better place to reside. Thank you for an opportunity to help!
I understand that this application will be maintained in the active file for a period of one year only.
12/1/86 Signature of Applicant

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600 East Trade Street
Charlotte, North Carolina 28202

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City of Charlotte
Application for Appointment

Applications should be typed or printed in black ink

Committee, Commission, Board or Authority: Citizens Advisory Committee/Visitors Bureau

Name: PAUL J. MCCORMICK    Sex/Race: M    District No.:

Home Address: ____________________________ Phone No. 28202

Business Address: 129 W. Trade ST Suite 616    Phone No. 714-377-9890

Education:  1973 Graduate St. Anselm College, Manchester
Bachelor degree in Political Science

Present Employer: CHERNOFF/SILVER & ASSOCIATES

Job Title: MGR. CHARLOTTE & JACKSONVILLE Duties: Account Development

Business & Civic Experience: Board member ERSER-SEAL SOCIETY, JAX, FLA
Member MINTASIDE & SUNTHASIDE Buss. Clubs, JAX

Interests/Skills/Areas of Expertise: Partnership building in Business & Public Sector
Special Events development, Previous work in passing enabling legislation for Jacksonville Convention Center
City Council level as lobbyist for JAX Chamber

Comments: 3 yrs. experience at San. Chamber of Commerce 81-84 beg + 12 yrs. of political involvement with 78+ campaigns over years

I understand that this application will be maintained in the active file for a period of one year only

Date: 3/16/86    Signature of Applicant: PAUL J. MCCORMICK

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Charlotte, North Carolina 28202

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City Clerk
1983

PLEASE DO NOT SUBMIT RESUMES
City of Charlotte
Application for Appointment

Applications should be typed or printed in black ink

Committee, Commission, Board or Authority: Convention & Visitor's Bureau Advisory Committee

Name ___________________________ Sex/Race ___________ District No. ______

Home Address ___________________________ Phone No. ___________

Business Address ___________________________ Phone No. ___________

Education ___________________________

Present Employer ___________________________

Job Title ___________________________ Duties ___________________________

Business & Civic Experience ___________________________

Interests/Skills/Areas of Expertise ___________________________

Comments ___________________________

I understand that this application will be maintained in the active file for a period of one year only

2/17/86 /s/ ___________________________ Signature of Applicant

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City of Charlotte
Application for Appointment

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Committee, Commission, Board or Authority: CITIZEN'S ADV. COMMITTEE-CONVENTION & VISITORS' BUREAU

Name WILLIAM M PARK Sex/Race M/C District No. 4

Home Address 6639 BRUNING SLN CT, CHARLOTTE 28215 Phone No. 515-0357

Business Address DEPT. OF FOREIGN LANGUAGES, UNCC 28223 Phone No. 597-4239

Education MA, EDINBURGH SCOTLAND; 4 yrs' study, UNIV. OF HAMBURG, FEDERAL REPUBLIC OF GERMANY; PH D, COLORADO

Present Employer UNCC

Job Title ASSOCIATE PROFESSOR OF FOREIGN LANGUAGES Duties TEACHING, SUPERVISING DIRECTOR OF LANGUAGE LABS, AUDIOTRANSLATIONAL FACILITIES

Business & Civic Experience SELF-EMPLOYED FOR SEVERAL YEARS IN GERMANY IN USA.

Interests/Skills/Areas of Expertise FREELANCE TRANSLATOR/INTERPRETER SINCE 1958, INVOLVED IN PROMOTIONAL ACTIVITIES FOR MAJOR GERMAN CITY (BREMEN) AND LATER IN ESCORTING GERMAN-SPEAKING VISITORS IN AREAS OF POLITICS, EDUCATION & MEDIA ON EXTENDED TRIPS AROUND USA.

Comments WHILE I HAVE HAD LITTLE OR NO CIVIC EXPERIENCE, I WOULD LIKE TO BECOME INVOLVED IN MAKING CHARLOTTE BETTER KNOWN AS A PLACE TO VISIT, PARTICULARLY FOR FOREIGN VISITORS. I HAVE LIVED HERE SINCE 1972, UNDERSTAND THAT THIS APPLICATION WILL BE MAINTAINED IN THE COMPUTER FILE FOR A PERIOD OF ONE YEAR ONLY IF APPLICANT REMAINS A RESIDENT OF CHARLOTTE.

2/17/86

W. PARK

Date Signature of Applicant

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600 East Trade Street
Charlotte, North Carolina 28202

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PLEASE DO NOT SUBMIT RESUMES

City Clerk
1983
City of Charlotte
Application for Appointment

Applications should be typed or printed in black ink

Committee, Commission, Board or Authority: Convention & Tourism

Name: Marvin K. Wyant  Sex/Race: M/W  District No.: 7

Home Address: 7233 Quail Meadow Ln  Phone No.: 552-1152

Business Address: 139 S. Tryon St., Ste. 500, Charlotte  Phone No.: 375-1000

Education: Business Administration, University of Michigan

Present Employer: Southern Real Estate

Job Title: Broker  Duties: Commercial/Sales/Housing

Business & Civic Experience: Owned Real Estate Sales company prior to relocating to Charlotte

Bureau member/Secretary General, Holden South Condominium Assoc.

Interests/Skills/Areas of Expertise: Used my education and experience in demographics resulting in our choice to move to Charlotte after comparing major areas in mild climate regions of the USA. We reaffirm our selection every day after 4 yrs.

Comments: My recent experience with other areas plus my required awareness of local economics, politics and future plans for our community, I believe may be helpful to this committee.

I understand that this application will be maintained in the active file for a period of one year only.

Date: 4-21-87  Signature of Applicant: Marvin K. Wyant

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600 East Trade Street
Charlotte, North Carolina 28202

A personal contact with the Mayor’s Office or a City Council member is recommended.

City Clerk
1983

PLEASE DO NOT SUBMIT RESUMES
City of Charlotte
Application for Appointment

Applications should be typed or printed in black ink.

Committee, Commission, Board or Authority: Convention and (Tourism) Visitors Bureau

Name: George Friday, Jr. Sex/Race: Black Male District No.: 7

Home Address: 10007 Swan Lake Lane, Matthews Phone No.: 846-2130

Business Address: U.S. Labor Dept 500 Bear Creek Rd, Charlotte Phone No.: 371-6120

Education: B.S., North Carolina A&T - Greensboro

Present Employer: U.S. Labor Dept - Wage and Hour

Job Title: Compliance Officer Duties: Investigation

Business & Civic Experience: U.S. Dept for 18 years as investigator and supervisor

Interests/Skills/Areas of Expertise: Reading, Government, Speaking, Investigation, Communication, working with people.

Comments: I believe Charlotte's Convention and Tourism will grow tremendously in next 5 years. I believe I can contribute ideas and suggestions to augment growth.

I understand that this application will be maintained in the active file for a period of one year only.

Date: 4/21/87 Signature of Applicant: George Friday, Jr.

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Charlotte, North Carolina 28202

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City Clerk
1983

PLEASE DO NOT SUBMIT RESUMES
## APPOINTMENT TO CERTIFIED DEVELOPMENT CORPORATION

### Information on Nominees

<table>
<thead>
<tr>
<th>District</th>
<th>Profession/Business</th>
</tr>
</thead>
<tbody>
<tr>
<td>4</td>
<td>Jerry W McMurray: Area Sales Manager/Westinghouse Credit Corporation</td>
</tr>
<tr>
<td>6</td>
<td>David R Krug: President/David R. Krug Associates (Developers)</td>
</tr>
</tbody>
</table>
CERTIFIED DEVELOPMENT CORPORATION
(27 Members)

Membership - Members must be residents of the City of Charlotte or Mecklenburg County, of legal voting age, be of good character and reputation, have never been convicted of a criminal offense other than a minor motor vehicle violation, and not under indictment, on parole or probation. Terms are for three years (following the expiration of the initial terms which were made on a staggered basis).

Membership shall include participation by the following four groups: (a) local government, (b) private lending institutions, (c) community organizations, and (d) business organizations.

Responsibilities - The purpose of the company is to stimulate the growth and expansion of small businesses in the community by assisting such businesses to obtain long-term financing for capital improvements and fixed assets.

<table>
<thead>
<tr>
<th>MEMBER &amp; CATEGORY</th>
<th>DISTRICT</th>
<th>ORIGINAL APPTMT.</th>
<th>RE-APPTMT.</th>
<th>TERM EXPIRATION</th>
</tr>
</thead>
<tbody>
<tr>
<td>Local Government</td>
<td></td>
<td></td>
<td></td>
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</tr>
<tr>
<td>(C) James W. Walton B/M</td>
<td>3</td>
<td>2/22/82</td>
<td>4/09/84</td>
<td>3 yrs. 4/30/87</td>
</tr>
<tr>
<td>[Hoyle Martin appointed 4/06/87 to replace Mr. Walton at expiration of term]</td>
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<tr>
<td>Private Lending Institutions</td>
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<tr>
<td>(C) L. R. Miller, Jr. W/M</td>
<td>6</td>
<td>5/14/84</td>
<td>4/06/87</td>
<td>3 yrs. 4/30/90</td>
</tr>
<tr>
<td>(C) Thomas W. Shaw, Jr. W/M</td>
<td>6</td>
<td>2/22/82</td>
<td>3/11/85</td>
<td>3 yrs. 4/30/88</td>
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<tr>
<td>(C) H. Clayton Howze W/M</td>
<td>6</td>
<td>3/11/85</td>
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<tr>
<td>(M) Vernon L. Sawyer W/M</td>
<td>6</td>
<td>4/26/85</td>
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<tr>
<td>(M) Consuella Chavis B/F</td>
<td>2</td>
<td>5/19/86</td>
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<tr>
<td>(C) Titus Ivory B/M</td>
<td></td>
<td>5/05/86</td>
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<tr>
<td>Business Organizations</td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>(C) Boyd Falls W/M</td>
<td>6</td>
<td>2/22/82</td>
<td>5/14/84</td>
<td>3 yrs. 4/30/87</td>
</tr>
<tr>
<td>(C) Clayton Lovell</td>
<td>6</td>
<td>10/08/84</td>
<td>4/06/87</td>
<td>3 yrs. 4/30/90</td>
</tr>
<tr>
<td>* (C) Paul E. Gibson W/M</td>
<td>6</td>
<td>6/13/83</td>
<td>3/11/85</td>
<td>3 yrs. 4/30/88</td>
</tr>
<tr>
<td>(C) Norman A. Hunte B/M</td>
<td>4</td>
<td>6/09/86</td>
<td>Unexp.</td>
<td>4/30/88</td>
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<tr>
<td>(M) Rowena Warren W/F</td>
<td>7</td>
<td>3/15/82</td>
<td>7/31/84</td>
<td>3 yrs. 4/30/87</td>
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<tr>
<td>(M) Henry A. Harkey W/M</td>
<td>7</td>
<td>3/15/82</td>
<td>4/26/85</td>
<td>3 yrs. 4/30/88</td>
</tr>
<tr>
<td>Community Organizations</td>
<td></td>
<td></td>
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<tr>
<td>(C) William O. Hoey B/M</td>
<td>4</td>
<td>2/22/82</td>
<td>4/09/84</td>
<td>3 yrs. 4/30/87</td>
</tr>
<tr>
<td>(C) Spencer Thompson B/M</td>
<td>3</td>
<td>1/28/85</td>
<td>3/11/85</td>
<td>3 yrs. 4/30/88</td>
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<tr>
<td>(C) A. Ray Biggs W/M</td>
<td>6</td>
<td>3/11/85</td>
<td></td>
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<tr>
<td>(H) Lem Long, Jr. B/M</td>
<td>5</td>
<td>7/31/84</td>
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<tr>
<td>(H) James H. Watters</td>
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<td>5/05/86</td>
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<tr>
<td>County Appointments - Expiring 4/30/89</td>
<td></td>
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<tr>
<td>W. Mark Gill</td>
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<td>James M. Patterson, Jr.</td>
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<td>Pradeep K. Patnaik</td>
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<td>Michael Blair</td>
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<td>Richard Bullard</td>
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<td>Jim Counts</td>
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<td>J.H. Crute III</td>
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<td>Stephen Morris</td>
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<tr>
<td>Donald Outen</td>
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<tr>
<td>*Chairman</td>
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</table>
City of Charlotte
Application for Appointment

Applications should be typed or printed in black ink

Committee, Commission, Board or Authority: Certified Development Council

Name Jerry W. McDaniel Sex/Race M/W District No. 4

Home Address 2737 McKeeley St. 28215 Phone No. 567-9314

Business Address 55710 Executive Center Drive Phone No. 536-7427

Education BA, UNCC, 1975

Present Employer Cisternau's Credit Corporation

Job Title Vice President/Manager Duties

Present Employer

Present Employer

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City of Charlotte
Application for Appointment

Applications should be typed or printed in black ink

Committee, Commission, Board or Authority: Certified Development Company

Name ____________________________________________________________________________

Male/ Female

Sex/Race: Caucasian

District No. 6

Home Address ____________________________________________________________________________

Business Address ____________________________________________________________________________

Education ____________________________________________________________________________

Present Employer ____________________________________________________________________________

Job Title ____________________________________________________________________________

Duties ____________________________________________________________________________

Development (Biography Attached)

Business & Civic Experience ____________________________________________________________________________

Interests/Skills/Areas of Expertise ____________________________________________________________________________

Real Estate, Finance and Development

Comments: ____________________________________________________________________________

Because of my business activities and relationships, I believe I could be an asset to this committee

I understand that this application will be maintained in the active file for a period of one year only

Date ____________________________________________________________________________

Signature of Applicant

The Mayor and City Council appreciate the interest of citizens in serving on City committees. Applications should be sent to

Office of the City Clerk
600 East Trade Street
Charlotte North Carolina 28202

A personal contact with the Mayor's Office or a City Councilmember is recommended

City Clerk
1983
BIOGRAPHY

David R. Krug is 38 years of age and is a 1970 graduate of St. Andrews Presbyterian College with a degree in Business Administration. He is a resident of Charlotte, North Carolina with his corporate offices at 131 Providence Road, Charlotte, North Carolina.

David R. Krug & Associates, Inc. is a real estate development corporation formed in 1975 specializing in real estate development. Mr. Krug is the sole stockholder of the firm.

Mr. Krug has been responsible for the turn-key conversion of apartments to condominiums and along with affiliated companies has successfully marketed thirty projects totalling approximately 2,800 units. He has also been responsible for the land development of residential subdivisions, condominium development and sales, shopping center development and management and the ownership of apartment and retail rental properties.

MEMBERSHIPS

Charlotte Board of Realtors
North Carolina Association of Realtors
National Association of Realtors
Realtors National Marketing Institute
Certified Commercial-Investment Candidate (CCIM)
Charlotte Chamber of Commerce
Myers Park Homeowners Association
Charlotte Planning Commission - Urban Symposium Panel
Charlotte Apartment Association
Charlotte Home Builders Association - Board of Directors