

DRAFT – FOR COMMENT AND FEEDBACK ONLY

Charlotte Douglas International Airport Possible Governance Study Components

February 26, 2013

1) Review and assessment of current governance structures at U.S. Airports

- i) Municipal models
- ii) Authority models

2) Peer review and analysis

- i) Selected review of airports with similar size and scope as Charlotte-Douglas International Airport
- ii) Identification of key variations within the peer group

3) Transitional Issues

- i) Factors for consideration in implementation of SB81
 - (a) Finance/Debt
 - (b) Service delivery
 - (c) Administrative and operational management
- ii) Review of similar airport transitions
- iii) Economic development and regional impact

Among components to be determined:

- Role and composition of a possible study oversight committee
- Process for stakeholder and community input, given time considerations