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## INFORMATION:

### **Contamination Found Further Downstream in Little Sugar Creek**

*Staff Resource: Craig Miller, E&PM, 704-336-7605 [cmmiller@charlottenc.gov](mailto:cmmiller@charlottenc.gov)*

The Mecklenburg County Health Department has extended its advisory against drinking, fishing, and bathing further downstream in Little Sugar Creek. The advisory now applies between E. 36<sup>th</sup> Street and Parkwood Avenue near Cordelia Park and a tributary to Little Sugar Creek at E. 27<sup>th</sup> and N. Davidson Streets. A map of the affected area is attached. Signs are being posted along the creek and property owners are being notified in writing. The NC Department of Environmental Quality (DEQ) is leading the effort to identify and remediate contamination and the City of Charlotte and Mecklenburg County are providing support for public outreach and testing water quality downstream.

In September 2015, the Mecklenburg County Health Department issued an advisory to limit contact with Little Sugar Creek between E. 36<sup>th</sup> and Brevard Streets due to elevated levels of trichloroethylene (TCE) and perchloroethylene (PCE) found in the stream. Additional testing recently conducted by Charlotte-Mecklenburg Storm Water Services revealed that the contamination has reached further downstream.

TCE and PCE are colorless, nonflammable liquids that are used in a variety of commercial and industrial processes. TCE and PCE may cause cancer through multiple routes of exposure, including inhalation and ingestion.

The DEQ has identified one industrial source of the chemicals, Trex Properties on Cullman Avenue, where indoor decontamination and business closure is almost complete. Additional contamination sources are being investigated and a test well is being installed on Trex property to help refine a cleanup strategy for contaminated soil and groundwater. The DEQ expects to finalize plans for cleanup efforts and provide public notification and a public hearing by the end of 2016. It is unknown how long the cleanup will take.



Map of Little S

### **Strategic Policy Objective Surveys**

*Staff Resource: Kim Eagle, M&FS, 704-336-3700, [keagle@charlottenc.gov](mailto:keagle@charlottenc.gov)*

The Strategic Policy Objectives feedback provided during the February 24 Budget Workshop and February 29 Budget Committee meetings has helped to identify next steps in reviewing and incorporating the policy objectives into the FY2017 budget process.

The survey responses provided by City Council on Strategic Policy Objective 1 (Ensure all Residents and Visitors are Safe) will be used to help guide public safety resource allocation and

priority discussions. In order to obtain similar feedback on the remaining five policy objectives, staff requests that each elected official complete a hard copy of the attached surveys and return them to the Office of Strategy & Budget by Wednesday, March 9. Because there is a tight turnaround time on the surveys, hard copies will be included in today's packet and Strategy & Budget staff will make every effort to directly deliver a hard copy to each elected official this week.



Strategic Pr

Once survey data has been recorded and compiled, Strategy & Budget staff will include survey results in the March 16 Budget Workshop packet along with an updated draft of the Strategic Priority Matrix and a document that cross-walks the Strategic Policy Objectives with the five Focus Area Plans.

The Department Directors responded to similar surveys for all six Strategic Priority Objectives during their February 24 Executive Cabinet Meeting. Their survey responses are attached below.



Department D

### **Council Appointments to the Arts and Science Council - Advisory Councils**

*Staff Resource: Marie W. Harris, M&FS, 704-336-7885, [mharris@charlottenc.gov](mailto:mharris@charlottenc.gov)*

The Arts & Science Council (ASC) has been working over the past year to determine ways to better serve the Charlotte regional community. To increase community engagement, the ASC is establishing Advisory Councils for the purpose of providing input, feedback, and recommendations to the ASC Board to help align the cultural community with the needs of local communities.

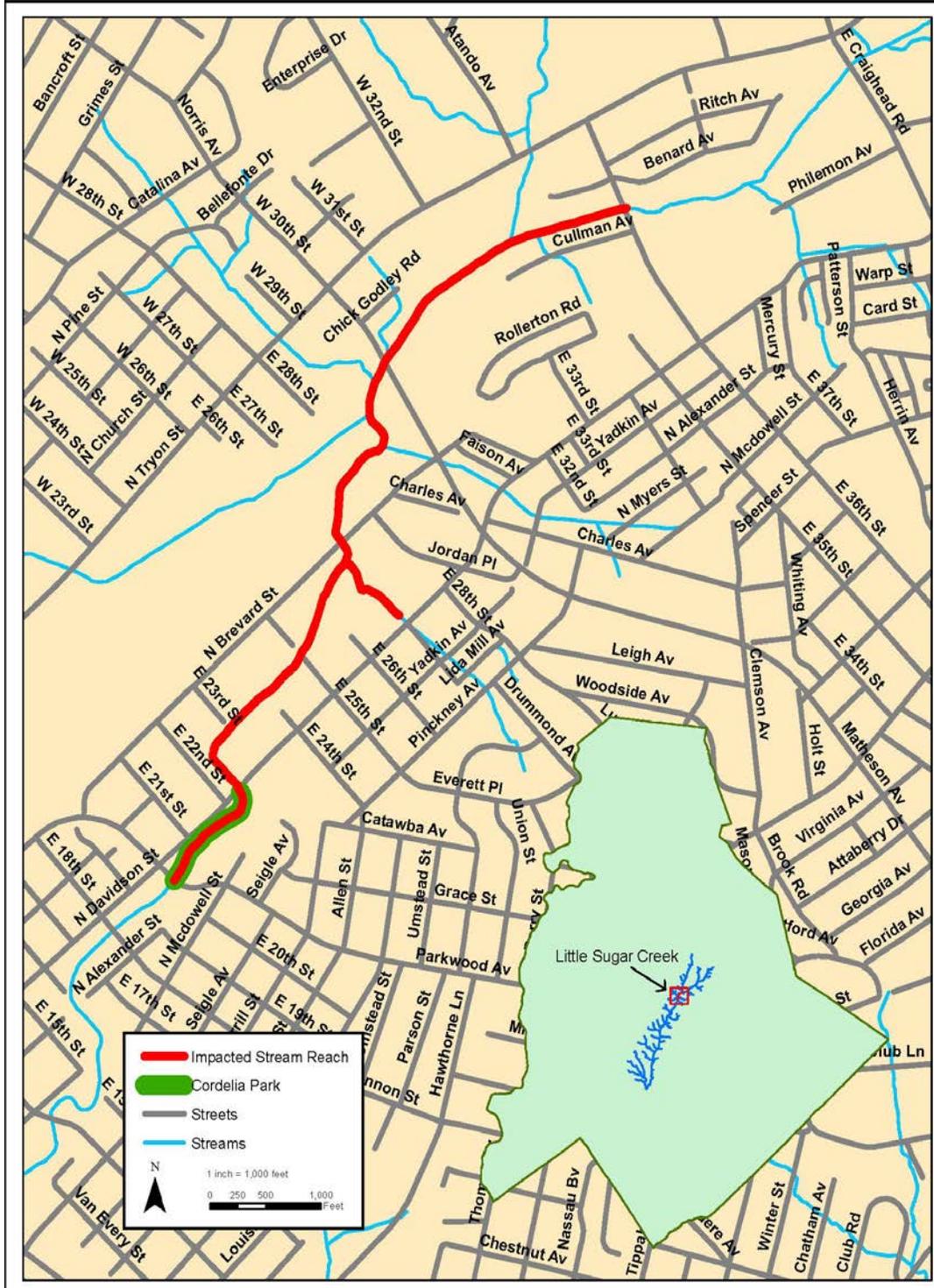
The Arts & Science Council is asking the City to support this effort by making City designated appointments for 11 seats to the Advisory Councils as detailed below:

- **North/West Advisory Council** – 3 appointees
  - 1 appointee from District 2 (nomination by Council member Austin),
  - 1 appointee from District 4 (nomination by Council member Phipps), and
  - 1 additional appointee from either District 2 or 4 (nomination by any Council member)
- **South/East Advisory Council** – 3 appointees
  - 1 appointee from District 6 (nomination by Council member Smith),
  - 1 appointee from District 7 (nomination by Council member Driggs), and

- 1 additional appointee from either District 6 or 7 (nomination by any Council member)
- **Central Advisory Council** - 5 appointees
  - 1 appointee from District 1 (nomination by Council member Kinsey),
  - 1 appointee from District 3 (nomination by Council member Mayfield),
  - 1 appointee from District 5 (nomination by Council member Autry), and
  - 2 additional appointees from either District 1, 3, or 5 (nomination by any Council member)

Staff and the ASC have conducted outreach for interested individuals to submit applications for nomination. Council will receive the applications along with their Business Agenda packet for the March 14 Business Meeting. In addition, due to the large amount of applications received, hard copies of all applications are included in Council's mail packets today for review and consideration. Council will be asked to make nominations for the newly forming ASC Advisory Councils based on these applications at the March 14 Council Business Meeting, and then finalized the appointments at the March 28 Council Business Meeting.

# Map of Little Sugar Creek where Advisory for Limited Contact Applies





## Strategic Policy Objective 2: Build and preserve vibrant and diverse neighborhoods

**1. Preserve or replace existing affordable workforce housing, using tools such as an inventory of City owned land and revisited locational policy.**

**Rate the Community Impact**

- 5 - Great Impact
- 4 - Significant Impact
- 3 - Moderate Impact
- 2 - Slight Impact
- 1 - Minimal Impact

**2. Preserve or replace existing affordable workforce housing, using tools such as an inventory of City owned land and revisited locational policy.**

**Rate the Level of Urgency**

- 3 - High
- 2 - Medium
- 1 - Low

## Strategic Policy Objective 2: Build and preserve vibrant and diverse neighborhoods

**3. At the Eastland Mall site create a new community vision that will attract private and appropriate public investment that integrates into and enhances the surrounding areas.**

**Rate the Community Impact**

- 5 - Great Impact
- 4 - Significant Impact
- 3 - Moderate Impact
- 2 - Slight Impact
- 1 - Minimal Impact

**4. At the Eastland Mall site create a new community vision that will attract private and appropriate public investment that integrates into and enhances the surrounding areas.**

**Rate the Level of Urgency**

- 3 - High
- 2 - Medium
- 1 - Low

## Strategic Policy Objective 2: Build and preserve vibrant and diverse neighborhoods

**5. In the Applied Innovation Corridor ensure that elders and long-term residents can stay in their homes especially as neighborhoods gentrify. Inventory available and potential tools such as purchase assistance, home repair, and tax and fee impacts. Develop age in place program for seniors.**

### **Rate the Community Impact**

- 5 - Great Impact
- 4 - Significant Impact
- 3 - Moderate Impact
- 2 - Slight Impact
- 1 - Minimal Impact

**6. In the Applied Innovation Corridor ensure that elders and long-term residents can stay in their homes especially as neighborhoods gentrify. Inventory available and potential tools such as purchase assistance, home repair, and tax and fee impacts. Develop age in place program for seniors.**

### **Rate the Level of Urgency**

- 3 - High
- 2 - Medium
- 1 - Low

## Strategic Policy Objective 2: Build and preserve vibrant and diverse neighborhoods

### 7. Continue strong investments in neighborhood infrastructure, appearance and overall community health.

#### Rate the Community Impact

- 5 - Great Impact
- 4 - Significant Impact
- 3 - Moderate Impact
- 2 - Slight Impact
- 1 - Minimal Impact

### 8. Continue strong investments in neighborhood infrastructure, appearance and overall community health.

#### Rate the Level of Urgency

- 3 - High
- 2 - Medium
- 1 - Low

## Strategic Policy Objective 2: Build and preserve vibrant and diverse neighborhoods

### 9. Develop a strategy to address infrastructure needs to infill and redevelopment.

#### Rate the Community Impact

- 5 - Great Impact
- 4 - Significant Impact
- 3 - Moderate Impact
- 2 - Slight Impact
- 1 - Minimal Impact

### 10. Develop a strategy to address infrastructure needs to infill and redevelopment.

#### Rate the Level of Urgency

- 3 - High
- 2 - Medium
- 1 - Low

## Strategic Policy Objective 3: Provide economic opportunity to increase upward mobility

**1. Create more opportunity for people with employment challenges by leveraging City workforce contracts and Business Investment Grants.**

**Rate the Community Impact**

- 5 - Great Impact
- 4 - Significant Impact
- 3 - Moderate Impact
- 2 - Slight Impact
- 1 - Minimal Impact

**2. Create more opportunity for people with employment challenges by leveraging City workforce contracts and Business Investment Grants.**

**Rate the Level of Urgency**

- 3 - High
- 2 - Medium
- 1 - Low

## Strategic Policy Objective 3: Provide economic opportunity to increase upward mobility

**3. Facilitate with our partners the availability of internships and apprenticeships, as well as the awareness of employment opportunities, job fairs, job training, and job assistance. Establish City guidelines for providing apprenticeships.**

**Rate the Community Impact**

- 5 - Great Impact
- 4 - Significant Impact
- 3 - Moderate Impact
- 2 - Slight Impact
- 1 - Minimal Impact

**4. Facilitate with our partners the availability of internships and apprenticeships, as well as the awareness of employment opportunities, job fairs, job training, and job assistance. Establish City guidelines for providing apprenticeships.**

**Rate the Level of Urgency**

- 3 - High
- 2 - Medium
- 1 - Low

## Strategic Policy Objective 3: Provide economic opportunity to increase upward mobility

**5. Support and grow small, entrepreneurial businesses, especially businesses owned by women and minorities through City contracts, Business Investment Grants, and access to information and resources.**

### **Rate the Community Impact**

- 5 - Great Impact
- 4 - Significant Impact
- 3 - Moderate Impact
- 2 - Slight Impact
- 1 - Minimal Impact

**6. Support and grow small, entrepreneurial businesses, especially businesses owned by women and minorities through City contracts, Business Investment Grants, and access to information and resources.**

### **Rate the Level of Urgency**

- 3 - High
- 2 - Medium
- 1 - Low

## Strategic Policy Objective 3: Provide economic opportunity to increase upward mobility

**7. Ensure that young people have work opportunities through the Mayor's Youth Employment Program as one part of a public-private system of youth employment and mentoring. Expand City participation in youth work opportunities with other partners.**

**Rate the Community Impact**

- 5 - Great Impact
- 4 - Significant Impact
- 3 - Moderate Impact
- 2 - Slight Impact
- 1 - Minimal Impact

**8. Ensure that young people have work opportunities through the Mayor's Youth Employment Program as one part of a public-private system of youth employment and mentoring. Expand City participation in youth work opportunities with other partners.**

**Rate the Level of Urgency**

- 3 - High
- 2 - Medium
- 1 - Low

## Strategic Policy Objective 3: Provide economic opportunity to increase upward mobility

**9. Ensure that children get the right start in life by working with public and private sector partners to make quality after-school time programs available. Continue existing process with community programs with partners.**

**Rate the Community Impact**

- 5 - Great Impact
- 4 - Significant Impact
- 3 - Moderate Impact
- 2 - Slight Impact
- 1 - Minimal Impact

**10. Ensure that children get the right start in life by working with public and private sector partners to make quality after-school time programs available. Continue existing process with community programs with partners.**

**Rate the Level of Urgency**

- 3 - High
- 2 - Medium
- 1 - Low

## Strategic Policy Objective 4: Facilitate and invest in innovation and intentional growth of the city and sustainable infrastructure

### 1. Establish policy guidelines for evaluating rezoning requests.

#### Rate the Community Impact

- 5 - Great Impact
- 4 - Significant Impact
- 3 - Moderate Impact
- 2 - Slight Impact
- 1 - Minimal Impact

### 2. Establish policy guidelines for evaluating rezoning requests.

#### Rate the Level of Urgency

- 3 - High
- 2 - Medium
- 1 - Low

**Strategic Policy Objective 4: Facilitate and invest in innovation and intentional growth of the city and sustainable infrastructure**

**3. Rewrite the City's zoning code to reflect the diverse neighborhoods consistent with City vision and plans.**

**Rate the Community Impact**

- 5 - Great Impact
- 4 - Significant Impact
- 3 - Moderate Impact
- 2 - Slight Impact
- 1 - Minimal Impact

**4. Rewrite the City's zoning code to reflect the diverse neighborhoods consistent with City vision and plans.**

**Rate the Level of Urgency**

- 3- High
- 2 - Medium
- 1 - Low

**Strategic Policy Objective 4: Facilitate and invest in innovation and intentional growth of the city and sustainable infrastructure**

**5. Work with the private sector, nonprofits, and colleges and universities to develop the "Innovation Corridor" using creative "smart city" technologies.**

**Rate the Community Impact**

- 5 - Great Impact
- 4 - Significant Impact
- 3 - Moderate Impact
- 2 - Slight Impact
- 1 - Minimal Impact

**6. Work with the private sector, nonprofits, and colleges and universities to develop the "Innovation Corridor" using creative "smart city" technologies.**

**Rate the Level of Urgency**

- 3 - High
- 2 - Medium
- 1 - Low

**Strategic Policy Objective 4: Facilitate and invest in innovation and intentional growth of the city and sustainable infrastructure**

**7. Implement the Gartner Study recommendations to improve customer service to businesses by improving Building Inspections and Permitting in collaboration with the County and stakeholders (including governance structure) working to reduce red tape.**

**Rate the Community Impact**

- 5 - Great Impact
- 4 - Significant Impact
- 3 - Moderate Impact
- 2 - Slight Impact
- 1 - Minimal Impact

**8. Implement the Gartner Study recommendations to improve customer service to businesses by improving Building Inspections and Permitting in collaboration with the County and stakeholders (including governance structure) working to reduce red tape.**

**Rate the Level of Urgency**

- 3 - High
- 2 - Medium
- 1 - Low

**Strategic Policy Objective 4: Facilitate and invest in innovation and intentional growth of the city and sustainable infrastructure**

**Community Investment Plan Recommendations and 2016 Bond Referendum**

**9. Prepare recommendations for the FY2017 update to the CIP, including recommendations for the calendar year 2016 Bond Referendum; assess changes related to the timing and priority of projects and the financial capacity of the City.**

**Rate the Community Impact**

- 5 - Great Impact
- 4 - Significant Impact
- 3 - Moderate Impact
- 2 - Slight Impact
- 1 - Minimal Impact

**10. Prepare recommendations for the FY2017 update to the CIP, including recommendations for the calendar year 2016 Bond Referendum; assess changes related to the timing and priority of projects and the financial capacity of the City.**

**Rate the Level of Urgency**

- 3 - High
- 2 - Medium
- 1 - Low

**Strategic Policy Objective 4: Facilitate and invest in innovation and intentional growth of the city and sustainable infrastructure**

**11. Support growth of tourism and amateur sports.**

**Rate the Community Impact**

- 5 - Great Impact
- 4 - Significant Impact
- 3 - Moderate Impact
- 2 - Slight Impact
- 1 - Minimal Impact

**12. Support growth of tourism and amateur sports.**

**Rate the Level of Urgency**

- 3 - High
- 2 - Medium
- 1 - Low

**Strategic Policy Objective 4: Facilitate and invest in innovation and intentional growth of the city and sustainable infrastructure**

**13. Revitalize business corridors in priority areas (Applied Innovation Corridor, Central Avenue, NW Corridor, West Boulevard, Freedom Drive).**

**Rate the Community Impact**

- 5 - Great Impact
- 4 - Significant Impact
- 3 - Moderate Impact
- 2 - Slight Impact
- 1 - Minimal Impact

**14. Revitalize business corridors in priority areas (Applied Innovation Corridor, Central Avenue, NW Corridor, West Boulevard, Freedom Drive).**

**Rate the Level of Urgency**

- 3 - High
- 2 - Medium
- 1 - Low

**Strategic Policy Objective 4: Facilitate and invest in innovation and intentional growth of the city and sustainable infrastructure**

**15. Identify opportunities to partner with private investment in high growth areas.**

**Rate the Community Impact**

- 5 - Great Impact
- 4 - Significant Impact
- 3 - Moderate Impact
- 2 - Slight Impact
- 1 - Minimal Impact

**16. Identify opportunities to partner with private investment in high growth areas.**

**Rate the Level of Urgency**

- 3 - High
- 2 - Medium
- 1 - Low

**Strategic Policy Objective 4: Facilitate and invest in innovation and intentional growth of the city and sustainable infrastructure**

**17. Identify areas of high growth, and prioritize adequate resources to support Strategic Area Plans prioritizing high growth areas.**

**Rate the Community Impact**

- 5 - Great Impact
- 4 - Significant Impact
- 3 - Moderate Impact
- 2 - Slight Impact
- 1 - Minimal Impact

**18. Identify areas of high growth, and prioritize adequate resources to support Strategic Area Plans prioritizing high growth areas.**

**Rate the Level of Urgency**

- 3 - High
- 2 - Medium
- 1 - Low

**Strategic Policy Objective 5: Connect people and places by foot, bike, transit, and car, safely and effectively for people of all ages**

**1. Through operational changes, capital funding, and redevelopment, build safe streets, sidewalks, trails, rails, and bikeway connections.**

**Rate the Community Impact**

- 5 - Great Impact
- 4 - Significant Impact
- 3 - Moderate Impact
- 2 - Slight Impact
- 1 - Minimal Impact

**2. Through operational changes, capital funding, and redevelopment, build safe streets, sidewalks, trails, rails, and bikeway connections.**

**Rate the Level of Urgency**

- 3 - High
- 2 - Medium
- 1 - Low

**Strategic Policy Objective 5: Connect people and places by foot, bike, transit, and car, safely and effectively for people of all ages**

**3. More efficiently connect employment centers with residential areas that have low employment opportunities through better transit options.**

**Rate the Community Impact**

- 5 - Great Impact
- 4 - Significant Impact
- 3 - Moderate Impact
- 2 - Slight Impact
- 1 - Minimal Impact

**4. More efficiently connect employment centers with residential areas that have low employment opportunities through better transit options.**

**Rate the Level of Urgency**

- 3 - High
- 2 - Medium
- 1 - Low

**Strategic Policy Objective 5: Connect people and places by foot, bike, transit, and car, safely and effectively for people of all ages**

**5. Working through regional partners, update the MTC 2030 Transit Plan and CRTPO Transportation Investment Plan to provide additional mobility options.**

**Rate the Community Impact**

- 5 - Great Impact
- 4 - Significant Impact
- 3 - Moderate Impact
- 2 - Slight Impact
- 1 - Minimal Impact

**6. Working through regional partners, update the MTC 2030 Transit Plan and CRTPO Transportation Investment Plan to provide additional mobility options.**

**Rate the Level of Urgency**

- 3 - High
- 2 - Medium
- 1 - Low

**Strategic Policy Objective 5: Connect people and places by foot, bike, transit, and car, safely and effectively for people of all ages**

**7. Update the Transportation Action Plan including new pedestrian and biking elements.**

**Rate the Community Impact**

- 5 - Great Impact
- 4 - Significant Impact
- 3 - Moderate Impact
- 2 - Slight Impact
- 1 - Minimal Impact

**8. Update the Transportation Action Plan including new pedestrian and biking elements.**

**Rate the Level of Urgency**

- 3 - High
- 2 - Medium
- 1 - Low

**Strategic Policy Objective 5: Connect people and places by foot, bike, transit, and car, safely and effectively for people of all ages**

**9. Improve connections to and from the Airport.**

**Rate the Community Impact**

- 5 - Great Impact
- 4 - Significant Impact
- 3 - Moderate Impact
- 2 - Slight Impact
- 1 - Minimal Impact

**10. Improve connections to and from the Airport.**

**Rate the Level of Urgency**

- 3 - High
- 2 - Medium
- 1 - Low

**Strategic Policy Objective 5: Connect people and places by foot, bike, transit, and car, safely and effectively for people of all ages**

**11. Support freight mobility.**

**Rate the Community Impact**

- 5 - Great Impact
- 4 - Significant Impact
- 3 - Moderate Impact
- 2 - Slight Impact
- 1 - Minimal Impact

**12. Support freight mobility.**

**Rate the Level of Urgency**

- 3 - High
- 2 - Medium
- 1 - Low

## Strategic Policy Objective 6: Advance a clean and healthy environment

### 1. Continue and sustain Storm Water policies that improve water quality.

#### Rate the Community Impact

- 5 - Great Impact
- 4 - Significant Impact
- 3 - Moderate Impact
- 2 - Slight Impact
- 1 - Minimal Impact

### 2. Continue and sustain Storm Water policies that improve water quality.

#### Rate the Level of Urgency

- 3 - High
- 2 - Medium
- 1 - Low

## Strategic Policy Objective 6: Advance a clean and healthy environment

### 3. Adopt a multi-year plan to reduce energy and fuel use by the City government.

#### Rate the Community Impact

- 5 - Great Impact
- 4 - Significant Impact
- 3 - Moderate Impact
- 2 - Slight Impact
- 1 - Minimal Impact

### 4. Adopt a multi-year plan to reduce energy and fuel use by the City government.

#### Rate the Level of Urgency

- 3 - High
- 2 - Medium
- 1 - Low

## Strategic Policy Objective 6: Advance a clean and healthy environment

**5. Work with the business community in Charlotte to adopt energy reduction goals in the city as a whole.**

**Rate the Community Impact**

- 5 - Great Impact
- 4 - Significant Impact
- 3 - Moderate Impact
- 2 - Slight Impact
- 1 - Minimal Impact

**6. Work with the business community in Charlotte to adopt energy reduction goals in the city as a whole.**

**Rate the Level of Urgency**

- 3 - High
- 2 - Medium
- 1 - Low

## Strategic Policy Objective 6: Advance a clean and healthy environment

**7. Continue to design the appropriate service delivery system and funding structure for solid waste collection and disposal to support recycling and waste reduction policies.**

**Rate the Community Impact**

- 5 - Great Impact
- 4 - Significant Impact
- 3 - Moderate Impact
- 2 - Slight Impact
- 1 - Minimal Impact

**8. Continue to design the appropriate service delivery system and funding structure for solid waste collection and disposal to support recycling and waste reduction policies.**

**Rate the Level of Urgency**

- 3 - High
- 2 - Medium
- 1 - Low

**9. Implement urban forestry master plan.**

**Rate the Community Impact**

- 5 - Great Impact
- 4 - Significant Impact
- 3 - Moderate Impact
- 2 - Slight Impact
- 1 - Minimal Impact

**10. Implement urban forestry master plan.**

**Rate the Level of Urgency**

- 3 - High
- 2 - Medium
- 1 - Low

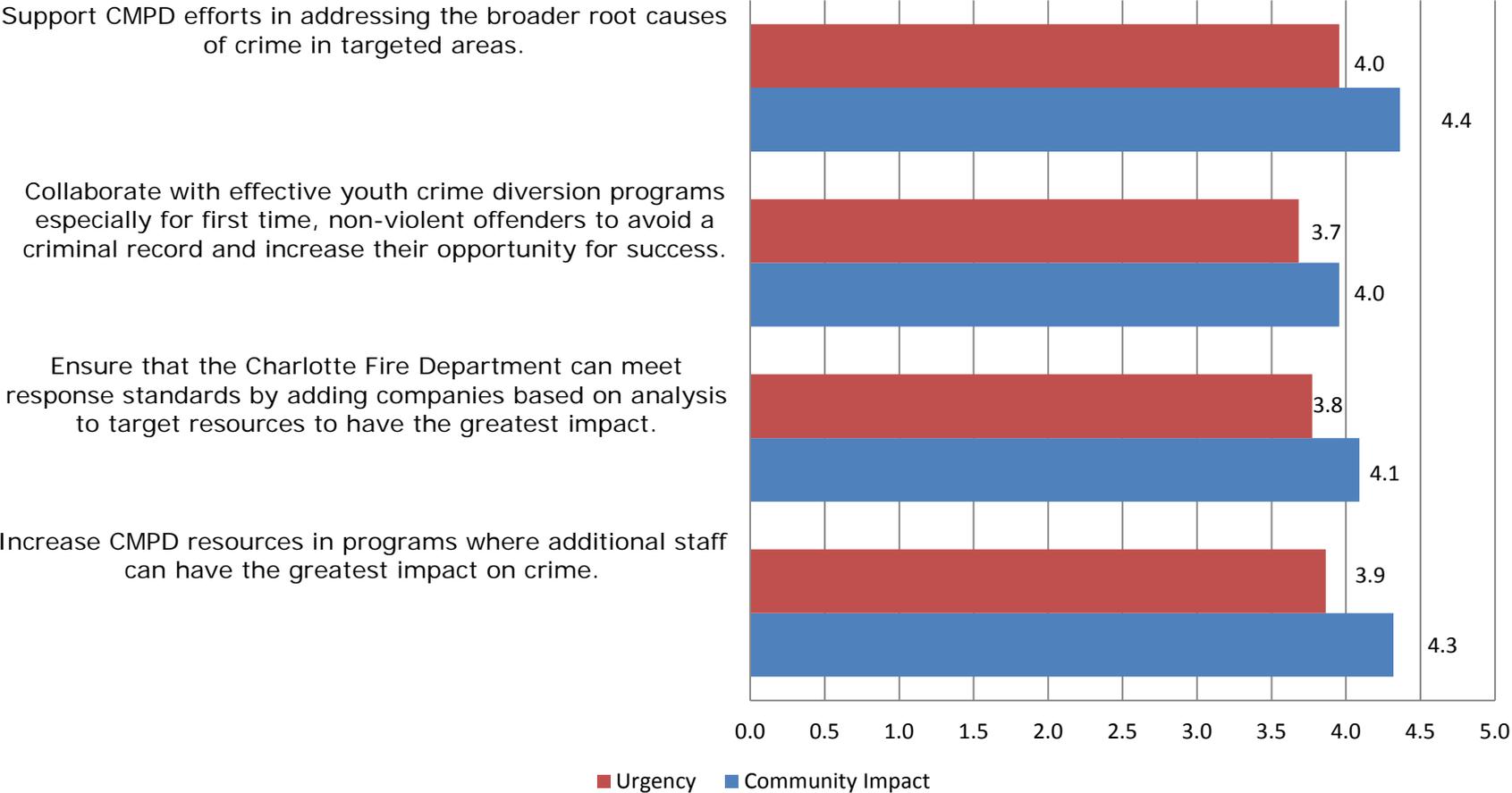
## **Department Director Survey Results**

The Department Directors responded to surveys for all six Strategic Policy Objectives during their February 24<sup>th</sup> Executive Cabinet Meeting. The attached graphs display the average survey results for each policy objective.

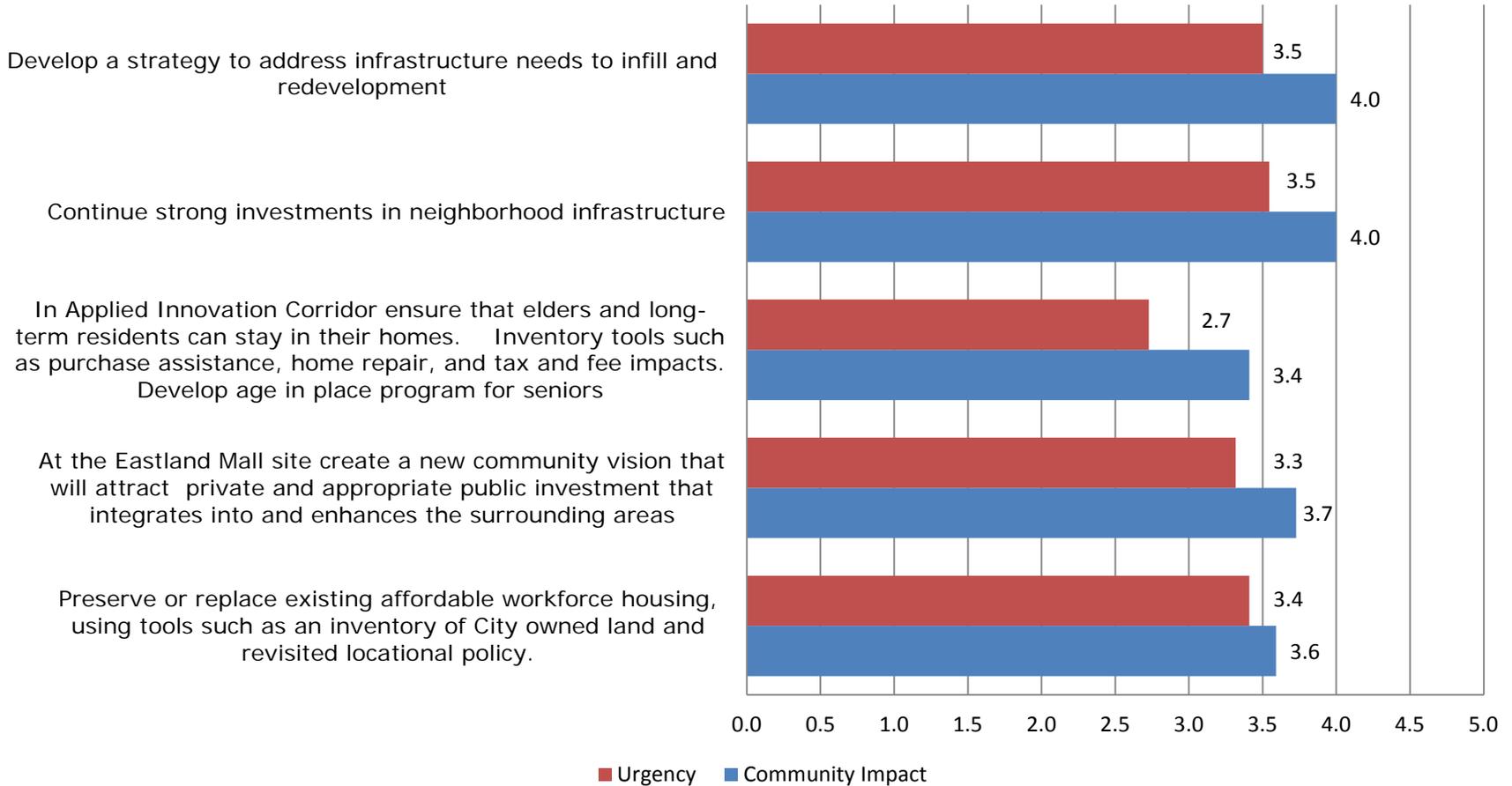
Department Directors ranked the level of urgency for each policy objective on a 1-5 scale. Based on feedback received during the Executive Cabinet Meeting, the “Urgency” portion of the survey being distributed to the Mayor and City Council was revised to reflect a 1-3 scale, which represents high, medium, and low urgency.

Note: The baseline response from Department Directors was on average a 3.74 when rating community impact and 3.54 when rating urgency on a 1-5 scale.

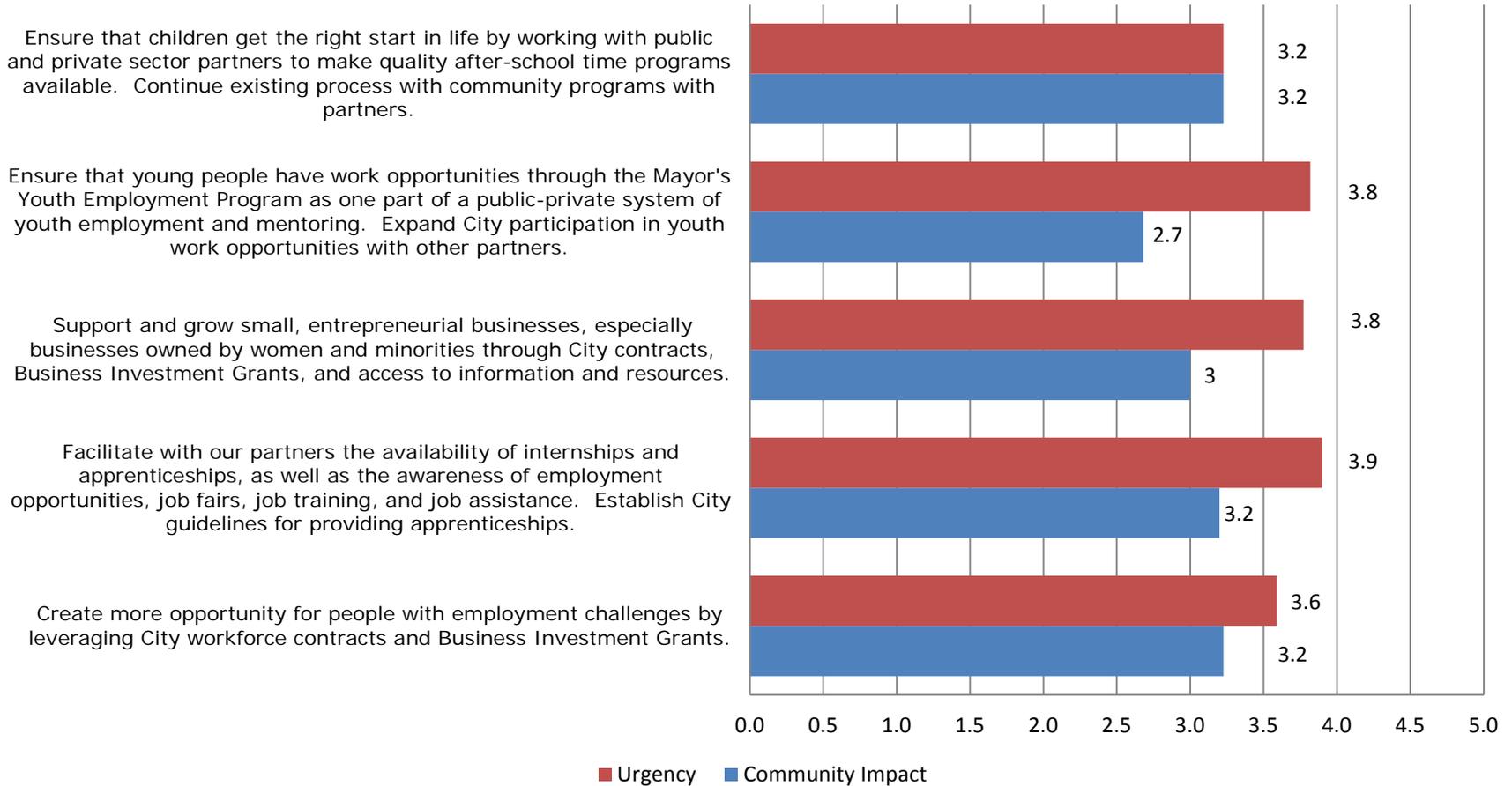
# Priority 1: Ensure all residents and visitors are safe



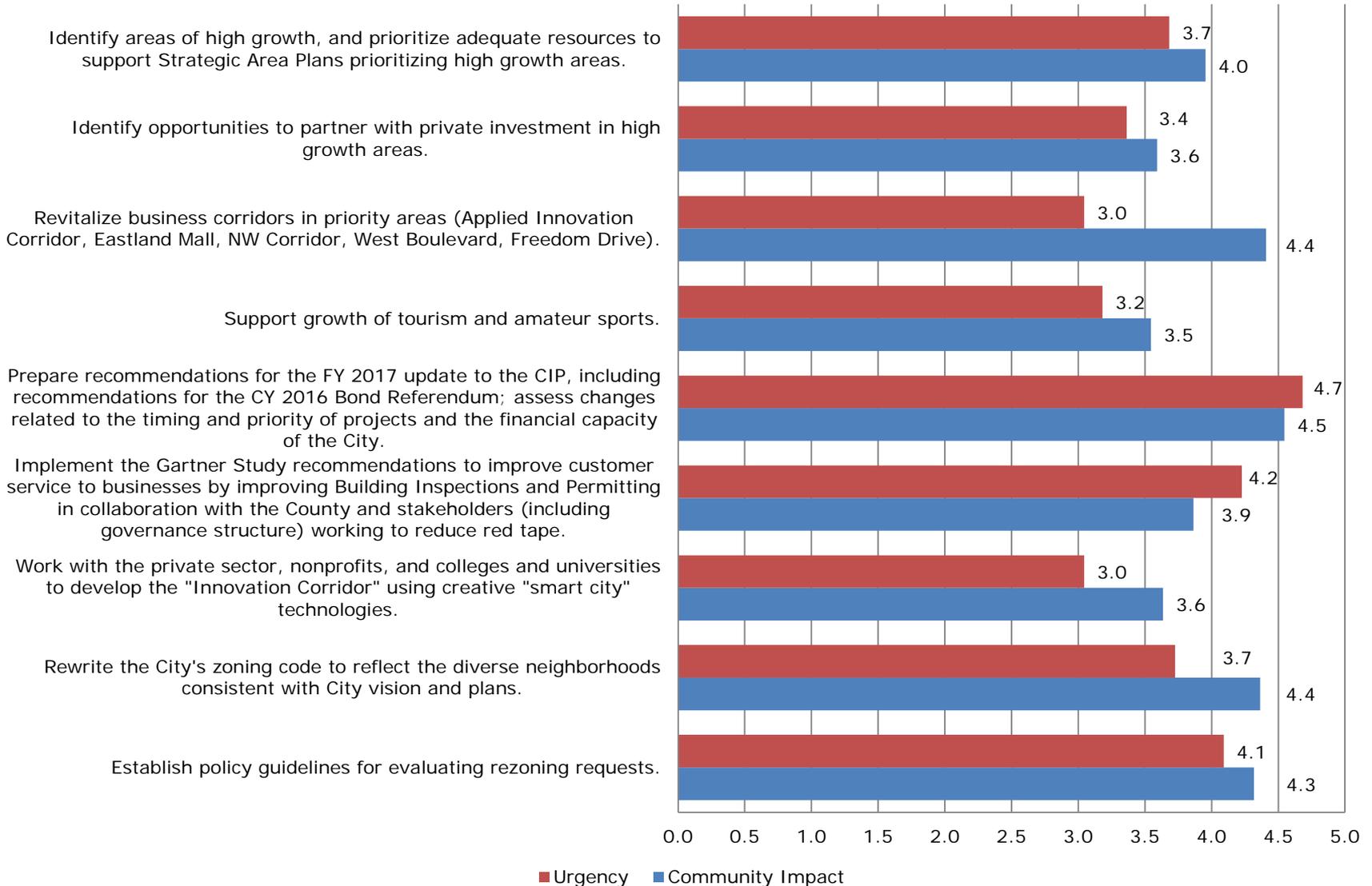
# Priority 2: Build and preserve vibrant and diverse neighborhoods



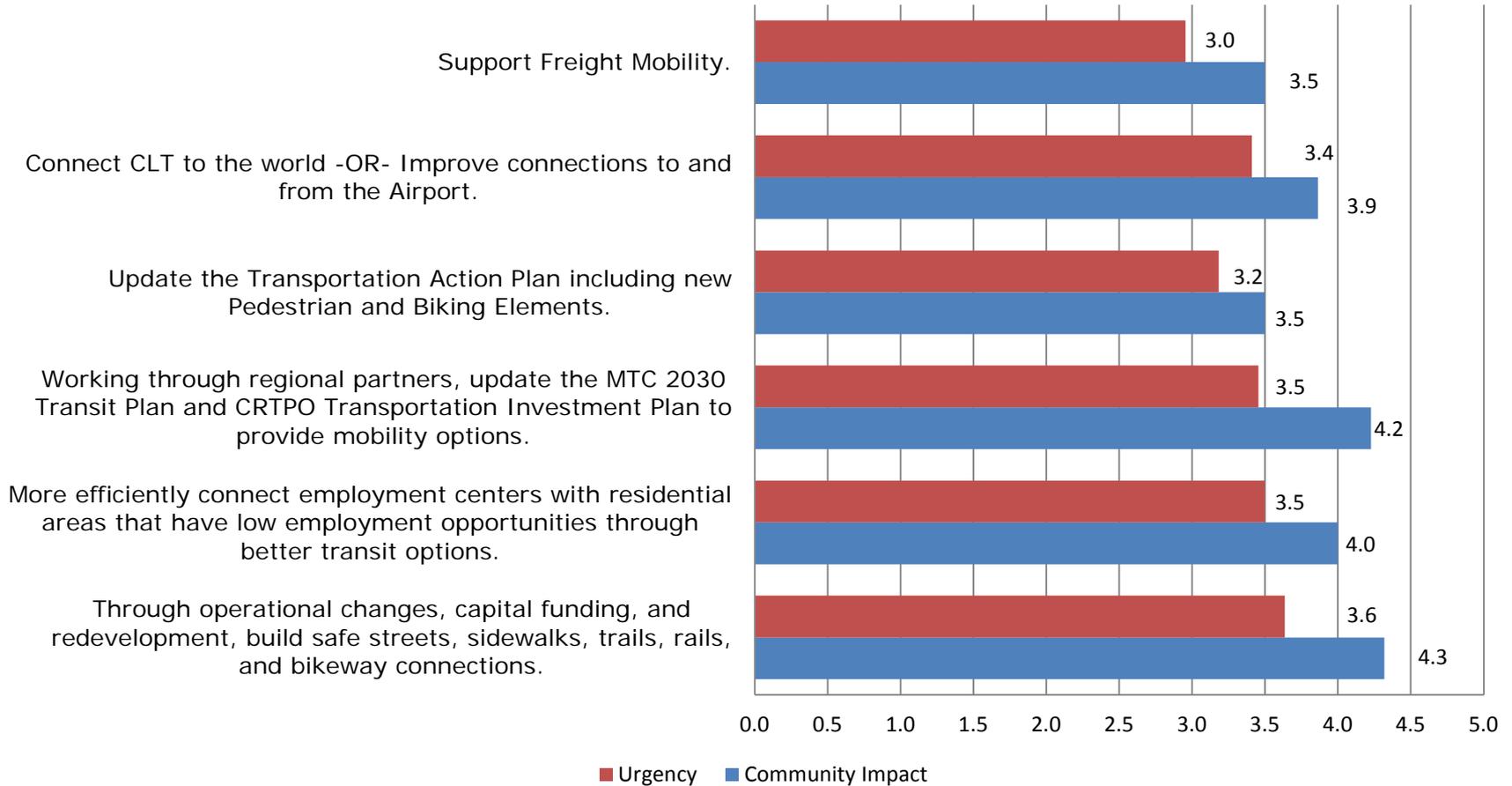
# Priority 3: Provide economic opportunity to increase upward mobility



# Priority 4: Facilitate and invest in innovation and intentional growth of the city and sustainable infrastructure



# Priority 5: Connect people and places by foot, bike, transit, and car, safely and effectively for people of all ages



# Priority 6: Advance a clean and healthy environment

