Urban Land Institute
Daniel Rose Center for Public Leadership in Land Use

Charlotte Study Visit Itinerary
11-14 January 2011

Participants

Host City Fellows:
The Honorable Anthony Foxx, Mayor
Debra Campbell, Charlotte-Mecklenburg Planning Department Director
Gene Conti, Secretary, North Carolina Department of Transportation
Danny Pleasant, Charlotte Transportation Director
Jim Schumacher, Assistant City Manager (alternate)

Host City Team Coordinator:
Alysia Osborne, Principal Planner, Charlotte-Mecklenburg Planning Department

Panel Co-Chairs:
Hilary Bertsch, Associate Principal, Ehrenkrantz Eckstut & Kuhn Architects, New York, NY
Carlton Brown, Chief Operating Officer, Full Spectrum, New York, NY

Panelists:
Cathy Crenshaw, President & CEO, Sloss Real Estate, Birmingham, Alabama
Karla Henderson, Group Executive of Planning & Facilities, Office of the Mayor, Detroit, Michigan (Rose Fellow)
Glenda Hood, Hood Partners, LLC, Orlando, Florida (Rose Center Advisory Board)
Jeremy Klop, Principal, Fehr & Peers, Denver, Colorado
Thomas Kronemeyer, Associate Principal, Community Design + Architecture, Oakland, California
Mike McKeever, Executive Director, Sacramento Council of Governments, Sacramento, California (Rose Fellow)
John Sedlak, Vice President, METRO, Houston, Texas (Rose Fellow Alternate)

ULI/Rose Center Staff:
Jess Zimbabwe, Executive Director
Gideon Berger, Fellowship Director
Matt Johnston, Research Manager
Caroline Dietrich, Logistics Associate

DAY 1: Tuesday 11 January 2011

	Activity	Attendees	Venue	Purpose
Throughout the day	Arrivals	Panelists Rose Center Staff	Hilton Charlotte Center City	
4:00-5:30p	Introductory Meeting	Panelists Rose Center staff	Hilton Center City Hotel bar	A chance for panelists to meet each other and for Panel Co-chairs and Rose Center Staff to brief the other panelists
6:00-9:00p	Opening Reception and Dinner	Mayor Foxx Charlotte Fellows Charlotte Team Coordinator Panelists Rose Center staff ULI District Council leadership Stakeholders & guests of the city	Bentley's on 27 201 South College St.	Panelists meet fellows and other stakeholders

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DAY 2: Wednesday 12 January 2011

	Activity	Attendees	Venue	Purpose
8:30-10:00a	**Briefing**	Mayor Foxx (optional) Charlotte Fellows (as needed) Charlotte Team Coordinator Panelists Rose Center Staff	Room #267 CMGC 600 East Fourth St.	Panelists will learn about Land Use Challenge from the perspective of the Fellows
10:00a-12:00p	**Site Tour**	Charlotte Fellows (as needed) Charlotte Team Coordinator Panelists Rose Center Staff	Tour bus	Panelists will see the selected site(s) or area(s) and surrounding context
12:00-1:00p	**Lunch/ Charrette Briefing**	Charlotte Fellows (as needed) Charlotte Team Coordinator Panelists Rose Center Staff	Room #267 CMGC	Prepare panelists for small group charrette discussions with invited stakeholders during Charrette
1:00-5:00p	**Charrette**	Panelists Rose Center staff Stakeholders invited by the City	Room #267 CMGC	In 2 consecutive short sessions, pairs of panelists will sit down with small groups of stakeholders (organized by perspective) for facilitated conversations on the land use challenge
5:00-5:30p	**Charrette Debrief**	Panelists Rose Center staff	Room #267 CMGC	Panelists decompress after a full day, and decide on a strategy for capturing and sharing what they learned from the 2 conversations at their table
7:30p	**District Council Dinner**	Panelists Rose Center staff ULI District Council leadership ULI District Council staff Other guests invited by ULI District Council	Blue Restaurant & Bar Hearst Tower 5th & College Street	Panelists have the opportunity to test things they have heard or assumptions they are forming with trusted ULI District Council peers and private sector representatives

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DAY 3: Thursday 13 January 2011

	Activity	Attendees	Venue	Purpose
9:00-12:00p	**Working Session**	Panelists Rose Center Staff	Hilton Center City Graves Room 3rd Floor	Panelists formulate initial observations and organize thinking about the project
12:00-1:00p	**Lunch Check-in**	Charlotte Fellows (as needed) Charlotte Team Coordinator Panelists Rose Center Staff	Hilton Center City Graves Room	Panelists test initial observations and assessments with Host City Fellows.
1:00-5:00p	**Working Session**	Panelists Rose Center Staff	Hilton Center City Graves Room	Panelists continue to organize their thinking and begin developing content for a final report and presentation of findings
5:00-6:00p	**Coffee & Cookies Check-in**	Host City Fellows (optional) Host City Team Coordinator (optional) Panelists Rose Center staff	Hilton Center City Graves Room	Panelists test preliminary recommendations with Host City Fellows
7:30p-?	**Working Dinner and Working Session**	Panelists Rose Center staff	Meeting room in hotel or a nearby restaurant	Panelists continue to develop content for a final report and presentation of findings and recommendations

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DAY 4: Friday 14 January 2011

	Activity	Attendees	Venue	Purpose
9:00-11:00p	**Final Presentation**	Mayor Foxx Charlotte Fellows Charlotte Team Coordinator Panelists Rose Center staff ULI District Council leadership Stakeholders & guests of the city Members of the public (at Charlotte Fellows' discretion)	CMGC Council Chambers 600 East Fourth St.	Panelists present preliminary findings and answer questions
12:30 and after	**Departures**	Panelists Rose Center Staff		