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The Legacy Family Group, LLC is a dynamic mix of local, regional and international talent with diversity of experience and in-depth knowledge in the commercial real estate, process improvement and project management. Global Impact Industries, Global Consortium Group, One Mind, LLC, Visioneering Studios and BSL Galbreath have collaborated and assembled a top-tier team of experts who together, have pooled their talents and resources to design, establish and deliver an innovative international cultural hub in Charlotte, NC.

Our private group uses a collaborative approach to aggregate community stakeholders into a vibrant economic engine that Charlotte leaders can be proud of! The criteria set for this development is a 20 year forward thinking plan that's designed to sustain and drive a global market economy.

The goal of this expansive project is to revitalize the historical Eastland site, the largest and most diverse corridor of Charlotte. The project will produce temporary and permanent jobs in the industries of energy, technology, construction, agriculture, transportation, and arts & entertainment with a goal of 65% minority contracting. The Eastland Redevelopment Project will transform the 69 vacant acres of land into a viable multipurpose community on the east end of Charlotte. We believe our plan will be transformational and systematically change the landscape in this area.

This vision is steeped in effective strategic planning and development that will focus on building the following programs: Multi-Family Housing, Smart Community Center, and Retail Development. The Eastland Redevelopment Project will include unique architectural structures via its proposed complete office spaces, state of the art farmers market, farm to table restaurants, a technologically advanced performing arts entertainment venue, sports complex recreation, park green space, add natural water features, retail opportunities and residential living spaces to include a total of 288 rental units, 250 townhomes/condos, 250 Row Houses (35% of workforce housing).

The project will focus on building:

- Commercial Mixed Use (92,000 GSF) – 150 Loft Apartments and 38 Garden Apartments
- Transit Oriented and Mixed Use (42,000 GSF) – Retail/Office – 250 Dwelling Units above Retail and Office
- Retail Mixed Use (92,000 GSF)
• Retail Mixed Use (62,000)
• Neighborhood Retail (58,000 GSF) – Restaurants, Fast Food, Market
• Single Family with Dwelling Units Attached – 100
• Arts & Humanities Complex – SMART Center incubator (30,000 GSF), 800 Seat Theater, Skating Rink, Sports/Park and Recreational Center, Green Space
• Dwelling Units and Linear Parking Garage – 250

**PROJECT OBJECTIVES**

The Eastland Redevelopment Project consists of 69 acres with 3 million square foot space that will have an integrated mix of commercial/retail, residential civic, and recreational uses as well as substantial open spaces.

Because of this effort, Legacy Family Group will be able to create jobs through private and public sectors capitalizing on the following opportunities:

• Increase the number of housing units
• Amenities for enhanced beautification
• Restoration of economic strength of area
• Expanding the connection to Center City to the East Corridor into an International Hub
• Engaging the residents of the area in community and unifying events
• Create opportunities for better jobs, educational training, and other programming
• Building of community anchors, such as schools, a library, entertainment and recreational centers

**PROJECT TIMELINE AND DEVELOPMENT BUDGET**

The proposed development program will be delivered in three phases over 5 to 7 years, totaling $200 million in project costs.

**PHASE I: December 2020 – December 2021**

Phase I of the Eastland redevelopment project will begin with 27 acres that will implement the construction of 250 Medium Density Residential units and 100 Row Residential units and a SMART Community Center.

**PHASE II: December 2022 – December 2023**

Phase II of the Eastland redevelopment project will consist of 16 acres that will focus on building two (2) retail mixed use developments and one neighborhood retail development.

**PHASE III: December 2023 – December 2025**

Phase III of the Eastland redevelopment project will consist of commercial mix use space complete with 150 lofts and 38 garden apartments, a transit oriented mixed use -retail, office, and 250 additional dwelling units.
COMMUNITY AND CORPORATE IMPACT

This project will serve as a spark to light the way for impactful community revitalization, economic development, community empowerment, workforce impact and create success zones for decades to come, furthermore being a significant game changer for Charlotte. The Eastland Redevelopment Project will incorporate experienced and innovative small businesses, entrepreneurs, and Millennials to provide opportunities to build this diverse multi-use development.
A LOOK AT EASTLAND

East Charlotte is an area well known for its prevalent and diverse immigrant population, inherent cultural diversity, and a largely coexistence of people from all over the world. The population of East Charlotte consists of 67.5% minority (39.5% Black/African American, 20.4% Hispanic or Latin, 5.2% Asian, and 2.4% other)\(^1\)

POPULATION\(^2\):
Charlotte Total Population: 842,051
The Eastland population is 240,225
(Based on zip codes 28205, 28212, 28213, 28227, 28215)

Table 1: Eastland Population Demographics by Zip Codes

<table>
<thead>
<tr>
<th>ZIP Code</th>
<th>28205</th>
<th>28212</th>
<th>28213</th>
<th>28215</th>
<th>28227</th>
<th>East Charlotte</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total population</td>
<td>46,507</td>
<td>42,613</td>
<td>38,650</td>
<td>57,230</td>
<td>55,225</td>
<td>240,225</td>
</tr>
<tr>
<td>White</td>
<td>24,800</td>
<td>16,596</td>
<td>12,550</td>
<td>20,560</td>
<td>32,735</td>
<td>107,241</td>
</tr>
<tr>
<td>Black or African American</td>
<td>101,820</td>
<td>18,865</td>
<td>21,397</td>
<td>30,143</td>
<td>16,038</td>
<td>15,377</td>
</tr>
<tr>
<td>American Indian and Alaska Native</td>
<td>3,464</td>
<td>423</td>
<td>389</td>
<td>786</td>
<td>1,140</td>
<td>726</td>
</tr>
<tr>
<td>Asian</td>
<td>12,193</td>
<td>3,442</td>
<td>1,751</td>
<td>1,877</td>
<td>1,771</td>
<td>3,352</td>
</tr>
<tr>
<td>Native Hawaiian and Other Pacific Islander</td>
<td>762</td>
<td>26</td>
<td>0</td>
<td>234</td>
<td>102</td>
<td>400</td>
</tr>
<tr>
<td>Some other race</td>
<td>23,076</td>
<td>4,709</td>
<td>3,747</td>
<td>5,746</td>
<td>5,354</td>
<td>3,520</td>
</tr>
<tr>
<td>Hispanic or Latino (of any race)</td>
<td>49,071</td>
<td>12,485</td>
<td>7,853</td>
<td>11,530</td>
<td>9,281</td>
<td>7,922</td>
</tr>
</tbody>
</table>

By focusing on the opportunity to build on the existing cultural diversity and international communities, we can enhance the perceptions of the Eastland area. Unification of the communities is achievable by creating retail and service amenities that is inclusive all residents

\(^1\) Source: 2016 American Community Survey and US Census Bureau
\(^2\) ibid
The Eastland area will be impacted by transformation into a cultural and tourist destination by the following benefits:

- New money into the community
- New jobs, businesses, events, and attractions
- Supports local businesses and enables expansion
- Builds vital relationships among and within the community

Ranked 50th out 50 large cities, residents of Charlotte have only a 4% chance of upward mobility. The median income is $43,617 (average household income $57,436) for this region. However, 22.5% of the residents live under the Federal poverty level (less than $24,000 per year).

<table>
<thead>
<tr>
<th>INCOME</th>
<th>28212</th>
<th>28213</th>
<th>28215</th>
<th>28227</th>
<th>28205</th>
<th>East Charlotte</th>
</tr>
</thead>
<tbody>
<tr>
<td>Less than $10,000</td>
<td>9.70%</td>
<td>9.10%</td>
<td>7.40%</td>
<td>4.30%</td>
<td>8.80%</td>
<td>7.86%</td>
</tr>
<tr>
<td>$10,000 to $14,999</td>
<td>5.70%</td>
<td>6.30%</td>
<td>4.30%</td>
<td>5.20%</td>
<td>8.60%</td>
<td>6.94%</td>
</tr>
<tr>
<td>$15,000 to $24,999</td>
<td>17.20%</td>
<td>13.00%</td>
<td>12.40%</td>
<td>9.30%</td>
<td>12.60%</td>
<td>9.46%</td>
</tr>
<tr>
<td>$25,000 to $34,999</td>
<td>16.70%</td>
<td>15.20%</td>
<td>11.70%</td>
<td>12.50%</td>
<td>13.00%</td>
<td>13.36%</td>
</tr>
<tr>
<td>$35,000 to $49,999</td>
<td>17.50%</td>
<td>15.20%</td>
<td>17.10%</td>
<td>15.40%</td>
<td>15.30%</td>
<td>14.96%</td>
</tr>
<tr>
<td>$50,000 to $74,999</td>
<td>16.40%</td>
<td>14.70%</td>
<td>23.00%</td>
<td>20.90%</td>
<td>15.50%</td>
<td>17.10%</td>
</tr>
<tr>
<td>$75,000 to $99,999</td>
<td>8.40%</td>
<td>11.80%</td>
<td>10.50%</td>
<td>13.00%</td>
<td>9.20%</td>
<td>14.34%</td>
</tr>
<tr>
<td>$100,000 to $149,999</td>
<td>5.80%</td>
<td>10.50%</td>
<td>9.60%</td>
<td>12.10%</td>
<td>9.70%</td>
<td>10.06%</td>
</tr>
<tr>
<td>$150,000 to $199,999</td>
<td>1.90%</td>
<td>2.60%</td>
<td>2.70%</td>
<td>4.00%</td>
<td>3.50%</td>
<td>6.24%</td>
</tr>
</tbody>
</table>

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There is untapped potential for economic development in the Arts & Entertainment, Agriculture, Transportation, Construction, and Energy industries. Our comprehensive plan includes the development of a SMART Center coworking SaaS space offering workforce development and apprenticeship programs to provide mentorships for adolescents, youth and high school students, thus creating the opportunity to funnel quality talent, job links between critical stakeholders and state agencies in the area.

We will offer an Arts & Theatre infrastructure component to drive arts, music, and cultural activities. According to the 2016 Novo Community Foundation survey, 136 CMS/CTE students said that their career pathway of interest was in the areas of Media Entertainment and Performing Arts, Management services and the Entertainment Industry. The inclusion of these types of programs is essential for recruitment and retention of quality talent to service the industries in this market.

**Media Entertainment & Performing**
29 students selected Brand Management
29 students checked Creative Writing
20 Students checked Singer/Songwriter
27 students checked Advertising Commercial
29 students checked multimedia

**Management Services**
29 Students checked Talent development, Business Management
22 students checked Film Production Consulting
16 students checked Financial Consulting

**Entertainment Industry Services**
12 Students checked Mastering/Engineering
32 students checked Video Production
7 students checked Manufacture
14 students checked radio broadcasting
8 students checked Distribution
20 Students checked Public Relations
22 students checked layout & design
24 students checked other for modeling & hospitality

Centered in the urban area surrounded by the culturally rich neighborhoods, the Eastland Redevelopment presents with the right mix of elements to transform the city of Charlotte. With a focus of tourism, inclusion and diversity and community development, the International trade center will also be a hub for civic engagement and the catalyst needed for local economic development.
GUIDING PRINCIPLES

1. Enhancing the Perceptions of the Eastland Area and East Charlotte: Attract visitors from other areas with unique opportunities for employment, housing, retail, cultural activities, entertainment and quality of life/wellness.

2. Unifying Local Communities: Provide retail and service amenities for local residents of all demographics (e.g., grocery store, coffee shop, bookstore, restaurants); build on the existing trends of the east side’s cultural diversity and international communities.

3. Creating Connectivity and Walkability for Surrounding Neighborhoods: Integrate development into the existing Central Avenue corridor; promote connectivity to downtown by strengthening the relationship to mass transit options; increase safety through active streets.

4. Taking Advantage of Natural Features: Develop dedicated and flexible open space to include restoration and/or development of existing natural water feature to reinforce natural site connections, marketability and quality of life.

5. Creating Opportunity for Civic Development: Incorporate school, community center, athletic and recreation facilities such as “Express YMCA”.

6. Increase Equitable Economic Development: Provide opportunities for businesses, small scale developers, and residents.
PLAN CONSIDERATION

Depending upon the decision of City Council, the following considerations may provide more clarity and become part of the redevelopment approach. Most, if not all, of these points are predicated upon the establishment and adoption of a shared vision based upon the guiding principles for the redevelopment of the Eastland Mall site:

- Divide the site into manageable pieces or development parcels to mitigate risk and provide an inherent structure to the plan
- Hold land for future development through which the City could recoup some/all/more than its investment
- **Identify and empower an advocate (individual or group) for the project, someone who wakes up every day thinking about the Eastland Mall redevelopment**
- Plan a first phase that includes housing and small-scale commercial opportunities, tactical, semi-temporary or otherwise
- Expect to partner with the private sector in ways including but not limited to some level of contribution of land, financial support for major infrastructure, and removing regulatory barriers. The entitlements process is considered a major hurdle for small developers or investors to enter the market in Eastland and within the broader community
- Conduct further due diligence around transit, open space, civic and cultural facilities, and place-making, including identifying funding, and conducting studies on the return on investment, catalytic impact, programming and sizing, and placement/relationship of functions. Evaluate added expense of early transit improvements or planning provisions to minimize disruption and maximize connectivity.
- Develop a clear, consistent, and strategic communication plan
- Develop branding/marketing material to help the development community sell Eastland’s assets and potential to capital partners
- Include commitments to employment with attainable jobs in the broader Eastland area in the return on investment analysis

This approach could include attracting a large employer on-site (e.g. healthcare), job training, or innovation spaces.

- Focus on small, incremental (lean) development having the potential to create an “authentic” destination which may foster larger scale redevelopment interest
- Tactical and lean projects do not typically require traditional development incentives.
- Achieve small wins early, starting with continued tactical urbanism interventions to create momentum and build upon community excitement and engagement
LETTERS OF SUPPORT

Collaboration with civic organizations and leaders, the City of Charlotte, and other key stakeholders will ensure that the Eastland is transformed into a cultural hub that is sustainable and centered around creating jobs for the youth and families. We have garnered the support of local businesses and key stakeholders for the project. We will continue building the momentum and excitement for the revitalization of Eastland.
March 23, 2018

Kimberly Edmonds
Legacy Family Group
1440 Harding Place Suite 634
Charlotte NC 28204

Dear Ms. Edmonds:

It was a joy to meet with you recently to discuss Legacy Family Group's plan for the redevelopment of the Eastland Mall site. The comprehensive and collaborative approach that you have taken is commendable for its breadth of partners/stakeholders and depth of programming.

We are encouraged by the holistic and intergenerational direction that you are taking. In particular, we are interested in and supportive of your developing a campus that creates synergy across the corridor in the realms of training and trade that are international in scope and reach. The opportunity to produce an aggregator in East Charlotte that catalyzes economic development from which all constituents can benefit is an exciting prospect.

As discussed, The Park Expo and Conference Center and The Park CDC stand ready to partner in the provision of training in coding, and performing arts technology, as well as the development of an International Trade Hub that serves as a center of expertise and knowledge transfer for economic growth, small business expansion, leading industry development and that provides spaces for leadership development through peer learning communities whereby best practices are shared and potholes and past mistakes are avoided. We believe that the time is ripe for connecting African, Latino, and Asian Diaspora and African, South American, and Asian Leaders with the 3000 businesses in the North and South Carolina corridor.

Consequently, we encourage the strongest of considerations of your proposal.

Sincerely,

Bishop Claude Richard Alexander, Jr.
The Park Ministries

2500 East Independence Blvd., Charlotte, NC 28205 • (704) 392-1681 • www.TheParkMinistries.org
Ms. Kimberly Edmonds  
President  
Global Impact Industries, LLC

March 6, 2018

Dear Kimberly,

Thank you for taking the time to share your vision for the former Eastland Mall site. As your neighbor as the owner of Charlotte East Office Community, I am incredibly excited about the momentum building. And as one of the largest (if not the largest) property owners in East Charlotte, we would be very interested to be involved in the development of the Eastland site.

Nova Capital Partners owns two large offices parks and a retail center in East Charlotte, among many other developments and properties across the Carolinas. At another firm, my development resume includes the 80 acre mixed-use Stonecrest development in Fort Mill, the $200MM City of Light corporate campus in Indian Land, as well as numerous single- and multi-family subdivisions, retail centers and urban redevelopment projects. Nova Capital Partners brings not only experience as a developer, but strong equity and debt relationships to get deals done.

So, please consider us interested to come alongside you, and help realize the vision for a redeveloped Eastland that brings together the various cultures in East Charlotte with forward-looking design and development. As we discussed, I believe the key to success is understanding the opportunities and limitations of the East Charlotte community, and creating a financial and physical plan that acknowledges both.

Let me know what we can do to help.

Best,

Jason Tuttle  
Principal

Nova Capital Partners, LLC  
5835 Executive Center Dr Suite 103  
Charlotte, NC 28212
March 12, 2018

To Whom It May Concern:

Re: Letter of Interest – Development at Eastland Mall Site.

Aldersgate United Methodist Retirement Community, Inc., has been actively providing care for seniors from its campus on Shamrock Drive near the former Eastland Mall site for almost seventy-five years. Aldersgate has a vested interest in the community surrounding its campus and is committed to supporting all neighbors who are developing accessible and affordable projects for seniors.

In reference to recent interest in developing the 69 acres site of the former Eastland Mall, we had the opportunity to meet with a few of the developers under consideration, including the Legacy Planning Group. Aldersgate supports and are excited about all projects that include residential and commercial uses with diverse price points and age friendly design elements. We hope that in the future, Aldersgate will be able to build a cohesive relationship with the future developer by exploring programs directed to seniors in the local community and affordable housing projects for seniors. Aldersgate is happy to host community forums and to engage in discussions concerning the phase out plan and economic development elements to this project.

If you should have any questions or comments around our Letter of Interest, do not hesitate to contact me.

Sincerely,

[Signature]

Suzanne Pugh  
CEO

3800 Shamrock Drive • Charlotte, NC • 28215-3220 • (704) 532-7000 • (704) 532-7069 Fax
March 20, 2018

Kimberly Edmonds
Legacy Family Group
1440 Harding Place
Suite 634
Charlotte NC 28204

Dear Ms. Edmonds:

Thank you for reaching out to ASC and meeting with us regarding the Legacy Family Group’s concepts for redevelopment of the Eastland Mall site and the possibility of including the cultural community’s proposed Auxiliary Facility as a key community asset in your proposed development plan.

As we discussed, the Auxiliary Facility - affordable office, rehearsal, preparation, simple performance and exhibition, and storage space for a wide range of performing and history, science and visual arts groups and individual artists – was the #1 need identified in the 2004 Cultural Facilities Master Plan. The need has been heightened as theatres and galleries have been lost to redevelopment and with the knowledge that Spirit Square will no longer have rehearsal and studio space as part of the proposed 7th & Tryon redevelopment efforts. Addressing this ‘back of house’ need is a high priority of the ASC and the cultural sector.

Through our Culture Blocks program, ASC is also working in the neighborhoods surrounding the Eastland Mall site and have learned from residents of their hopes and desires for a more active cultural life in the area. Specifically, residents in East Charlotte (Central Avenue, Independence Boulevard and Hickory Grove Road corridors) have specifically requested the following cultural opportunities:

- Multicultural (learn about & celebrate the heritages of the different cultures in the community, music & dance events for multiple generations)
- Performing Arts (to include plays & skits with translation to better understand different cultures, storytelling)
- Music programs (drumming workshops)
- History programs
- Science & Nature programs
• Visual Art (art exhibitions to get to know and celebrate local artists, international film showings with discussion on issues impacting the featured cultures/communities)
• Public Art/Beautification efforts
• Cultural Education (to include youth mentorship toward college & life guidance, radio broadcasting internships, affordable summer camp)
• Festivals
• Community Teams & Competitions (dance, music, theatre, all ages)
• Civic Engagement (volunteerism, help to those who cannot get out of their homes)
• Health & Wellness (to include art for healing/therapy, yoga)
• Senior Programs (dance parties, exercise, computer, arts & crafts classes, day trips to see plays)
• Community Development (specifically dance studios and programs that address the digital divide)

Currently, ASC is working to begin addressing many of these ideas but the largest hurdle is finding appropriate community spaces to house these programs. Many could be addressed in the proposed Auxiliary Facility.

If Legacy Family Group is selected by the City of Charlotte for the redevelopment efforts at Eastland, ASC will be happy to work with you, the groups in need of facilities, like the Auxiliary Facility, and the surrounding residents as you finalize plans for the site.

Sincerely,

Robert E. Bush, Jr.
President
Letter of Interest

March 6, 2018

To Whom It May Concern:

In reference to the Legacy Family Group and its interest in developing the Eastland 69 acres site, Asian American Small Business Owners (AASBO) expressed commitment in becoming a development partner. The concept to establish an Arts & Humanities Commercial Mix Use plan supports Asian American community within the area. We appreciate the private group mission to help build an inclusive east Charlotte community from an international perspective. Our focus will be to partner on the development in the efforts to establish an international cultural college training center, retail shops that would consist of authentic ethnic restaurants and Hilton Hotel.

We offer our continued support and look forward to Legacy Family Group expanding commerce and international trade opportunities focusing on building inter-generational wealth land tenure among socially disadvantaged. As we will be investing in the ideas that will help exceptional people for decades. We believe this proposal will make a critical difference, one that will benefit the community abroad.

If you should have any questions or comments around our Letter of Interest, do not hesitate to contact me.

Sincerely,

Kashyap Shah
March 2, 2018

RE: Letter of Interest

To Whom It May Concern:

On behalf of the Africa National Chamber of Commerce we are writing in support of the Legacy Family Group and partnership to build in East Charlotte. Our team would be interested in occupying space within the SMART Center to begin building with the community and ensure international growth opportunities within the area for those of African descent. The infrastructure program plan aligns with our vision to offer locally international trade opportunities between both U.S.A. and Africa from a global perspective. Our model development plan will be to offer immigration support, exchange programs, and workforce training for those who live in the area. We are excited about the possibilities to expand our reach, build human capital, and offer a safe social environment where communities of color can compete on a global level. We realize this will be a monumental movement for the City of Charlotte to offer prime commercial real estate to an African American woman who hopes to transform, offer culturally relevant program services with higher standards and criteria set to build sustainable diverse communities.

It will be our effort to provide a data centric platform to raise awareness, build brand affinity, provide networking venues, educational opportunities, offer support for entrepreneurs, small businesses and nonprofit organizations. Our concentration will be on capacity building and identifying key strategic partnership alliances to assist with hospitality & tourism, energy, construction, engineering jobs, mobilizing products and retail trade. Trusting that you will agree, we would like to continue and solidify next steps in efforts of establishing our international community development plans together.

As you know, America’s success has depended, in large part, on the role of the family and a village to raise a child. Your participation and approval of this endeavor of ours certainly would be an expression of interest and commitment to our goals in unifying a body of people within the city of Charlotte.

Best regards,

Patrice Ogondo, Executive Director
Africa National Chamber of Commerce
704-605-6723

3557 N. Sharon Amity, Ste. 100-02 Charlotte, NC 28205
www.ancoc.org
Dear Ms. Edmonds,

I am writing to support Legacy Family Group proposal for the Eastland Redevelopment project. I have witnessed your leadership in North Carolina for the past several years. I appreciate the compassion you have for the community, business acumen and ability you must have to bridge solid valuable relationships between private -public sector. After sharing your group’s vision for the East Redevelopment immediately I understood how I could provide support and help change the dynamic of the area.

Many of my constituents need projects like this that will provide immediate employment and industrialize growth opportunities in the energy, technology, construction, transportation, agriculture, arts and entertainment sector. As State House Representative, it’s my elected duty to support project that better the lives of North Carolina residents. In recognizing Legacy Family Group past work accomplishments, I am positive this project will bring about economic revitalization in communities that are challenge with employment and small business contracting opportunities.

Through your project we can drive social entrepreneurship, attract businesses to the area and create cultural innovation from a global perspective. I kindly recommend your leadership for the Eastland Redevelopment project. I ask the City of Charlotte to support Legacy Family Group and for any questions please contact me at (919) 733-5606.

Thank you for your commitment to the citizens of East Charlotte.

Representative Rodney Moore
NC House District Ninety-Nine
August 16, 2017

Dear Rural Infrastructure Review Committee:

I am submitting this letter of support of Global Impact Industries and their strategic partnership with Family Agriculture Resources Management Services' (F.A.R.M.S). We are grateful for the relationships F.A.R.M.S. has formed in Charlotte and Mecklenburg County and civic service work for the health of our youth and seniors is top quality engagement moving our community forward. The accomplishments are opening other opportunities to highlight and share F.A.R.M.S. work to encourage others in the farm to table agricultural industry sphere. The Charlotte City Council District I represent, the east corridor, is one of the largest and most diverse areas in Mecklenburg County.

The experience of having diverse cultural restaurants, hospitality and tourism, and entertainment bridges the fabric of our community. Along with continued population incline in urban development infrastructure, Global Impact Industries’ projects plan to build with F.A.R.M.S. scaling course of work up for full growth potential. The F.A.R.M.S. program, coinciding with a park and recreation, will be next ideal for the district to offer guiding principles to the socially disadvantaged. Building generational wealth and land tenure is the way to go for sustainability.

F.A.R.M.S. team members are devoting time to calling businesses, securing orders and measuring data outcome reports through a robust tech SaaS and CRM diversity & inclusion portal. The portal measures jobs created, tracks career development, educational outcomes and economic development progression for communities. F.A.R.M.S team will have time to go to the farms to get produce and place within retail markets. We support Jillian Hinshaw, Esq. LLM (Agricultural Law) Founder of F.A.R.M.S. and standby her proposal to benefit South Carolina through the Rural Infrastructure Grant.

Thank you for your consideration. I believe this will be a great addition to the community.

Sincerely,

Dimple Ajmera
District 5

Office of the City Council  600 East Fourth Street  Charlotte, NC 28202-2843  704/336-2241
August 17, 2017

The Honorable Sonny Perdue
U.S. Department of Agriculture
1400 Independence Ave., S.W.
Washington, D.C. 20250

Dear Secretary Perdue:

I am writing this letter in support of Family Agriculture Resource Management Services (F.A.R.M.S.) grant application to the US Department of Agriculture. The Rural Rebuild Coalition grant program is part of the USDA Minority Farmers and Ranchers Advisory Committee. F.A.R.M.S. is a regional nonprofit that provides legal and technical support to small farmers and socially disadvantaged farmers in the Southeast while relieving hunger in the farmer’s community.

The F.A.R.M.S. project is designed to rebuild rural infrastructure in high poverty rural communities in the Southeast and to improve small farming operations to ensure job growth, economic development and retail market expansion of agricultural products, both in domestic and international markets. The premise of the program is to increase small farmers’ revenue and feed food insecure residents in their community. By purchasing produce from program farmers at competitive prices, the farmer generates enough money to cover minimum expenses like the payment of property tax to retain landownership. All purchased produce is donated to local foodbanks/pantries in the farmer’s communities.

I encourage your full consideration of the Family Agriculture Resource Management Service’s application. Please do not hesitate to contact Kim Ratliff in my district office, by email at kim.ratliff@mail.house.gov or by phone at (704) 344-9950.

Sincerely,

Alma Adams, Ph.D. (NC-12)
Member of Congress
August 22, 2017

Dear Rural Infrastructure Review Committee,

I am writing in support of Global Impact Industries and their partnership with Family Agriculture Resources Management Services’ (F.A.R.M.S.) to provide legal, technical and educational services to socially disadvantaged farmers in the area of eldercare, risk management and retail market expansion as well as encouraging farm to table partnerships. Their work is a great benefit to Charlotte, the state of North Carolina and the entire Southeast.

F.A.R.M.S.’s focus on high poverty, rural areas drives economic development, and improves health outcomes in these targeted communities as well as those surrounding them. By using data centric approaches, along with their educational services, F.A.R.M.S. is able to help these small farmers build their businesses and better provide healthy food to their communities. Job growth and economic development in this high need communities are welcome effects as farms gain improved access to the retail market.

F.A.R.M.S. has a strong track record of providing quality services to rural, high poverty communities in the Carolinas and helping these communities gain economic security. I ask you to support their efforts through the Rural Infrastructure Grant.

Thank you for your time and consideration.

Sincerely,

Jeff Jackson
State Senate
District 37, Mecklenburg
Thank you for the opportunity to explore with you the potential of an alignment between Visioneering Studios Architecture and your company for the renovation project to the Eastland Mall. We believe that the background and experience of our team may place us in a unique position to be of service to you. Visioneering Studios, and sister company PlainJoe Studios, were specifically founded to meet a need for relevant and inspired placemaking reflecting values of stewardship, creativity, sustainability, and a passion for building communities.

Our Principals left ownership or senior positions within the world’s largest and most regarded design and development firms (Disney, Universal, Gensler, AECOM, Lennar) in order to join this team and have an impact by developing more relevant and sustainable communities. In addition to imagining and developing mixed-use environments, one of our strongest areas of focus has been “design interventions” where we come into existing environments and make strategic course corrections and modifications to achieve the desired goals of the Owner. Our collective background and core strategic competencies (which go beyond Architecture to include contextual Urban Design, Environmental Graphics, Landscape and Interior Design, Strategic Assessments, Development Management, Facilities Management, Financial Analysis, and Construction) lead to solutions which focus on a multi-sensory experiential journey, rather than simply a contemporary architectural solution.

However, we also believe that the process of discovering the appropriate plan for your property and the best design for your facilities can be more than a technical problem-solving and creative exercise. Rather, we have found that the process can and should also be one in which we ask the right questions, get to know the wiring and DNA of your project and the surrounding community, discover and highlight the unique features of the site in its current state, and seek to facilitate a powerful consensus among your leadership team.

We appreciate your consideration of Visioneering Studios Architecture and look forward to the opportunity to partner with you on this project.

Sincerely,

Mel McGowan
President
mmcgowan@visioneeringstudios.com
For years OneMind has been providing professional consulting services to clients across various industries. We have successfully managed initiatives for many diverse types of clientele including Fortune 500s, Fortune 1,000s, Municipalities, Pharmaceutical, Manufacturing, Government Sector, and Construction & Development firms.

Our client list includes:
- City of Atlanta – Planning & Infrastructure, Development/ Economic Strategies
- Douglas County Government – Planning, Infrastructure, Parks & Recreation
- The Home Depot – Big-Box Retail, Low Voltage, Fiber and Systems Upgrades
- Google Fiber – Atlanta Area Fiber Optics Infrastructure
- ASC (Atlanta Sports Connection) – Design, Planning and Funding
- Bulwark Consulting, Inc. – Planning, Strategy, Process Management
- C&S Concrete & Construction – Strategy, Project Management, City Planning
- Baltic Oil & Gas – Project Planning, Funding, Strategy, Scope Management
- Gabriel's Door Construction – Project Planning, Scope Management, Development Planning
- Triniti Homescapes – Strategy, Project Management, Development Management, Marketing
- CNN/ Cartoon Network - Graphics Design, Marketing, Project Deployment

Joseph Rogers, Senior Project Management

757 North –Multifamily
Howard Levine Child Development Center –Child care Center
Duke Endowment Corporate Headquarters –Class A Office
Duke Energy Corporate Data Center – Data Center
Blackstone Shooting Sports
DTCC Capital Improvements – Office Renovations
Shutterfly –Office Up fit
Taylor Made Golf Ball Paint – Industrial
• Lakepoint - The Premier Sports Vacation Destination
• Atlantic Station Project
• Vintage Pro Sports (At Water Station) & Entertainment District
• Palazzo Project (Del Lago View from Lake Bryan)

BSL Galbreath, Inc. - Developer, Contractor
BSL Galbreath has been selected as the lead developer for this endeavor. Founded by Artis Galbreath in 2007, as a full-service urban development, real estate, construction and facilities maintenance firm throughout the Southeast with a vision to grow into a leading innovator in the field of urban infill mixed-use and mixed income developments.


COMPLETED PROJECTS:
Close to $250 millions of city projects
• Bus station in the former Eastland Mall
• Many of phases of Central Avenue
• First leg street cart from Hospital to King Drive
• Little Sugar Creek Greenway
• Clock Tower
• All the fountains and green way from Metrolina to Morehead
CONTACT INFORMATION

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