

Council Budget Committee
Monday, February 29, 2016, 1:30 – 3:00 p.m.
Charlotte-Mecklenburg Government Center
Room 280

Committee Members: Greg Phipps, Chair
Ed Driggs, Vice Chair
Patsy Kinsey
Vi Lyles
LaWana Mayfield

Staff Resource: Kim Eagle, Management & Financial Services

AGENDA

	<u>Page</u>	<u>Time Frame</u>
I. <u>Budget Committee Work Plan Update/Council Priorities</u> <i>Staff: Kim Eagle, Management & Financial Services</i> <i>Staff: Eric Hershberger, Management & Financial Services</i> <i>(Attachment 1 – Budget Committee Work Plan)</i> <i>Action requested: Discussion and Feedback</i>	1	25 minutes
II. <u>March 16 Council Budget Workshop Agenda</u> <i>Staff: Kim Eagle, Management & Financial Services</i> <i>(Attachment 2 – March 16th Budget Workshop Agenda)</i> <i>Action requested: Review and Recommendation</i>	5	10 minutes
III. <u>Employee Compensation & Benefits Overview</u> <i>Staff: Cheryl Brown, Human Resources Director</i> <i>Action requested: Discussion and Feedback</i>	To be distributed February 29	25 minutes
IV. <u>General Community Investment Plan</u> <i>Staff: Bill Parks, Management & Financial Services</i> <i>(Attachment 3 – Undesignated Resources & Capital Needs)</i> <i>Action requested: Discussion and Feedback</i>	7	15 minutes
V. <u>Solid Waste Services–Multi-Family Service Review Update</u> <i>Staff: Kim Eagle, Management & Financial Services</i> <i>Staff: Victoria Johnson, Solid Waste Services</i> <i>(Attachment 4 – Workgroup Agenda and Invitation List)</i> <i>Action requested: Discussion and Feedback</i>	9	15 minutes

NEXT MEETING: March 21st, 1:30pm

Distribution:	Mayor and City Council	Randy Harrington
	Ron Carlee, City Manager	Katie McCoy
	Ron Kimble	Robert Hagemann
	Debra Campbell	Robin LoFurno
	Ann Wall	Sandy D'Elosua
	Hyong Yi	Jason Kay

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Budget Committee Work Plan Update

<i>Meeting Date</i>	<i>Item</i>	<i>Description</i>	<i>Discussion/Decision Points Future Action Requested</i>
Monday, September 28; 2:00 – 3:30 pm – Room 280	Storm Water Ordinance (referred on July 28)	Review of funding approaches - General Fund/property tax base for large projects, etc.	Committee voted to recommend Staff's amendment to the Ordinance (passed unanimously)
	Threshold for Agenda Placement (referred on July 28)	Discuss placement of items on Council Business Agenda (Consent vs. Business)	Committee discussed different alternatives and recommended leaving current process in place
	Pay Plan for Non-exempt Employees	Overview of current process and reasons for modification to City pay plan for non-exempt City employees	Committee discussed need for modifications to hourly pay plan and supported concept for changes
	Follow up from FY2016 Budget Process and Committee Work Plan	Discuss items from FY2016 Budget process & provide a list of future Committee topics	Committee discussed project list and determined the following projects would not be revisited by Committee during current Budget cycle: <ul style="list-style-type: none"> • Take home vehicles • Water meter upgrade (include as part of Charlotte Water CIP) • Asset Sales Leaseback (to be reviewed by PCAC)
Monday, January 11; 1:30 – 3:00 pm – Room CH-14	Budget Committee Work Plan Update	Discuss Budget Committee work plan through Council Budget Workshops	Committee discussed being more involved in substantively guiding what goes to full Council in Budget Workshops and in the budget process in general
	Budget Process Calendar	Review of Budget Process Calendar	Committee discussed their desire to focus more on key issues and decision points during Council Budget Workshops
	FY2016 Budget Outlook Report Content	Review Budget Outlook Report Content for Annual Council Retreat	Committee discussed potential topics at Annual Council Retreat. This was to include a revenue update and budget and financial indicators

Meeting Date	Item	Description	Discussion/Decision Points Future Action Requested
	FY2017-FY2021 Community Investment Plan Overview	Discuss current outlook of General Community Investment Plan	Committee discussed criteria for making any changes to Community Investment Plan. Committee discussed importance of not making vast changes to approved plan
	General Fund-Fund Balance Policy	Update on City Fund Balance Policy and impact of potential modifications	Committee discussed the current policy and asked Staff return with additional information
Monday, February 8; 12:00 – 1:30 pm – Room 280	Budget Committee Work Plan Update	Discuss Budget Committee work plan through Council Budget Workshops	Committee discussed how to align budget priority discussion with document production. Staff offered to provide decision matrix and road map
	Pay Plan for Non-exempt/Hourly Employees	Discuss proposed modifications to City pay plan for non-exempt/hourly City employees	Committee asked specific questions related to implementation of the hourly pay plan. Staff provided answers and notated Committee feedback
	Solid Waste Services Delivery Model (primary referral is to Environment Committee)	Process status update	Committee received synopsis of Environment Committee meeting from February 1 st . Next step were outlined and presented
	Storm Water Budget	Preview of Storm Water Operating Budget & Overview of current Storm Water Capital Program	Committee discussed several issues related to City Storm Water and water quality.
	CATS Budget	Preview of CATS Operating & CIP Budget	Committee received summary document which previewed Budget Workshop topic
	February 24 Council Budget Workshop Agenda	Review and Approve agenda for Council Budget Workshop	Committee did not amend February 24 th Council Budget Workshop agenda as presented by staff

Meeting Date	Item	Description	Discussion/Decision Points Future Action Requested
Monday, February 29; 1:30 – 3:00 pm – Room 280	Budget Committee Work Plan Update/Council Priorities	Continue to discuss Budget Committee work plan through Council Budget Workshops and continue discussion of Council Priorities as they relate to the development of the FY2017 budget	Discussion & Feedback
	Solid Waste Services Multi-Family Service Review Update	Process status update	Discussion & Feedback
	Compensation & Benefits	Review Draft Compensation & Benefits Information	Discussion & Feedback
	Community Investment Plan	Review Draft Community Investment Plan	Discussion & Feedback
	March 16 Council Budget Workshop Agenda	Review and Approve agenda for Council Budget Workshop	Discussion & Recommendation
Monday, March 21; 1:30 – 3:00 pm – Room 280	Aviation Budget	Preview of Aviation Operating & CIP Budget	Discussion & Feedback
	Charlotte Water Budget	Preview of Charlotte Water Operating & CIP Budget	Discussion & Feedback
	Charlotte Water Assessment of Capital Funding Model	Overview of capital funding model used by Charlotte Water	Discussion & Feedback
	Financial Partner Recommendations	Preview of Financial Partner Recommendations	Discussion & Feedback
	Community Investment Plan*	2 nd Review of Draft Community Investment Plan	Discussion & Feedback
	April 6 Council Budget Workshop Agenda	Review and Approve agenda for Council Budget Workshop	Discussion & Recommendation

* If necessary

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Draft 2017 Budget Workshops

City of Charlotte

March 16, 2016
1:30 p.m. – 4:30 p.m.
Room 267

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I. Introduction/Budget Committee Report	Council member Phipps Budget Committee Chair
II. Council Priorities Discussion	Ron Carlee/Kim Eagle
III. General Fund Update <ul style="list-style-type: none">• Revenues• Expenditures	Kim Eagle
IV. Compensation & Benefits Update	Kim Eagle
V. General Community Investment Plan Update	Kim Eagle
VI. Solid Waste Services – Multi-Family Service Review Update	Victoria Johnson
VII. Review of Budget Questions & Answers from February 24th Budget Workshop	Kim Eagle

Distribution: Mayor and City Council
Ron Carlee, City Manager
City Manager's Executive Team
City Manager's Executive Cabinet
Strategy & Budget Staff

Draft 2017 Budget Workshops

Future Budget Workshops and Possible Topics

Workshop formats will be adjusted as necessary to include time for strategic policy discussions, as discussed at the Council retreat on January 28, 2016.

April 6, 2016 Budget Workshop

- Aviation Budget
- Charlotte Water Budget
- Financial Partner Recommendations
- Draft Community Investment Plan II

April 20, 2016 Budget Workshop (Optional)

- Topics to be Determined

Attachment 3

FY2017 – FY2021 General Community Investment Plan Available, Undesignated Resources

Funding Source	Amount	Uses/Restrictions
General Capital Debt Capacity (debt)	\$40-\$60M	<ul style="list-style-type: none"> • General Obligation Bonds or Certificates of Participation investments (e.g., transportation, neighborhood investments, housing diversity, and facilities) • Full use of an additional \$60.0M debt capacity would increase total obligated debt capacity for the four bond referenda (2014-2020) by 7.3%, from \$816.4M to \$876.4M
General Capital Reserves (Cash)	\$10.0M	<ul style="list-style-type: none"> • General Fund-Fund Balance in excess of 16% Reserves • High flexibility • One-time uses only (e.g., facilities, major facility maintenance, capital equipment, and special studies)
General Capital Project Balances (Current Year)	\$4.0M	<ul style="list-style-type: none"> • \$2.8M from prior transportation bonds; must be used on transportation projects • \$0.9M from Facilities Certificates of Participation; can be reallocated to other investments where the asset is the security (facilities or vehicles) • \$0.3M from Pay-As-You-Go cash; can be used for any one-time capital needs
Other Capital Reserves (Prior Year Savings, Sale of Land)	\$8.7M	<ul style="list-style-type: none"> • \$2.4M in transportation bonds; must be used on transportation projects • \$6.3M from Pay-As-You-Go cash; can be used for any one-time capital needs
Total	\$62.7-\$82.7M	

Original List of Potential Capital Considerations Presented to Council in Spring 2014

Updated March 2015: Projects from Original List Funded in FY2015

Updated January 2016: Projects from Original List Funded in FY2016

Project	FY2015 Estimate Capital Cost	FY2015 Funded Capital Cost	FY2016 Funded Capital Cost
FY2015 - FY2019 CIP - Potential New Considerations			
Neighborhoods & Housing Diversity			
A New Home (Rental Assistance Endowment)	8,000,000	2,000,000	
Total Neighborhoods & Housing Diversity	8,000,000	2,000,000	
Transportation			
Neighborhood Transportation Program	37,500,000	5,200,000	
Total Transportation	37,500,000	5,200,000	
Facilities/Infrastructure/Equipment			
Americans with Disabilities Act (ADA) Investments	800,000	800,000	
CMPD Central Division Station	7,500,000		13,500,000
Asset Recovery and Disposal (ARD) Facility - Wilkinson Blvd.*	3,000,000	-	
CDOT Transportation Operations Facility Replacement	5,000,000	-	
Charlotte Vehicle Operations Center (CVOC) Facility -- Risk Management*	2,100,000	-	
CMGC Elevator Upgrade	1,160,000	400,000	800,000
CMGC Space Reconfiguration (all floors)	20,600,000	-	
CMGC South Plaza Waterproofing	350,000	350,000	
CMGC HVAC Improvement Program	8,000,000	-	
CMGC Plaza Renovation	1,200,000	-	
CMGC - Upgrade Security and A/V Equipment	325,000	-	
CMGC Parking Deck Office	120,000	-	
Carpet, Relocations, Furniture & Fixtures	1,200,000	-	
CMGC Blinds Replacement	800,000	-	
CMGC Basement Parking Security Renovations*	400,000	-	
CMGC Re-Caulking (exterior)	1,100,000	1,100,000	
CMGC Fitness Center Renovation*	800,000	-	
TreesCharlotte	1,000,000	100,000	
Fire Station Renovations	500,000	-	
Infill Fire Station - Hidden Valley	7,700,000	-	
Infill Fire Station - Clanton and I-77	7,700,000	-	
Zoning Ordinance Study and Revisions	1,081,540	1,081,540	
Police/Fire Academy Land	230,000	230,000	
Fire Apparatus - Station 28 ladder and Station 42 engine	1,384,027	-	
Total Facilities/Infrastructure/Equipment	74,050,567	4,061,540	14,300,000
Technology			
Myers Street Data Center Expansion	1,637,134	-	-
311/Government Center Network Infrastructure Upgrade	1,318,953	1,223,200	
Public Safety Radio Network (Redundancy)	1,132,044	1,028,281	
E-Agenda	250,000	225,000	
Resiliency, Redundancy, Security, & Ongoing Equipment	60,854,199	-	-
Total Technology	\$ 65,192,330	\$ 2,476,481	\$ -
Other Facilities			
Time Warner Cable Arena Improvements	41,915,310	30,500,000	
Bojangles Coliseum Renovations	12,000,000	15,453,375	
Total Other Facilities	53,915,310	45,953,375	-
Total Potential New Considerations	\$ 233,158,207	\$ 59,691,396	\$ 14,300,000
Percent of Potential New Considerations Funded in FY2015		25.6%	
Percent of Potential New Considerations Funded in FY2016		6.1%	
Percent of All Capital Cost Funded in FY2015 and FY2016 Combined		31.7%	

* The need and/or scope for these FY2015 project requests are currently being reevaluated by staff and have not been requested for FY2017



Multi-Family Collection Service Discussion Forum

February 26, 2016
10 a.m. – 12 p.m.
Charlotte-Mecklenburg Government Center, Room 267

AGENDA

1. Introductions and Objectives

2. Overview of Solid Waste Services and Collection Policy

3. Facilitated Discussion

4. Questions

5. Next Steps: Discussion Forum 2

- Discussion Forum 2 will be held on March 11, 2016 from 10 a.m. – 12 p.m. at the Charlotte-Mecklenburg Government Center, Room 267

Solid Waste Services Discussion Forum 1 on 2/26/2016

Attendance List

Name	Organization	E-mail Address
1 Anttonio Briceno	PCAC	antonio.briceno@daimler.com
2 Lorie Massenburg	Waterford Homeowners Association	lmassenburg@gmail.com
3 Jacky Lee	none	jacky_lee@triad.rr.com
4 Gaurav Gupte	Friends of Fourth Ward	ggupte@hotmail.com
5 John H. Clark	Hawthorne Lane Condo HOA	johnhclark@earthlink.net
6 Mike Restaino	10th Street Townhomes HOA	mrestaino@gmail.com
7 Megan Gude	Charlotte Center City Partners	mgude@charlottecentercity.org
8 Sandy DuPrey	Rosewood Condos	scoleyo3@earthlink.net
9 Bill Brittan	Rosewood Condos	britrale@gmail.com
10 Richard Jones	Waterford Condo	RJRJ@carolina.rr.com
11 David R.	Graham Court HOA	drousm@yahoo.com
12 Jon McPherson	Graham Court HOA	jonmcd74@gmail.com
13 Richard Bargoil	none	rgbargoil@gmail.com
14 Richard Woodcock	Raintree Greens	rwoodcock76@gmail.com
15 Rusty Gibbs	CAMS Management	rgibbs@camsmt.com
16 Ben Rhodes	CAMS Management	brhodes@camsmt.com
17 Melissa Deas	Village of Prosperity HOA	msdeas@att.net
18 Tamra Goodman	Henderson Properties	tamra.goodman@hendersonproperties.com
19 Jeff Davis	Waste Pro	jdavis@wasteprousa.com
20 Jennifer Herring	Waste Pro	jherring@wasteprousa.com
21 Charlie Henley	Northwood Ravin	chenley@northwoodravin.com
22 Marianne McQuade	Condo Owner 4th Ward	scorpio921@yahoo.com
23 Jason Jordan	Private Property Manager	jason@urbanhomescharlotte.com
24 Derrick Harris	Mecklenburg County Solide Waste	derrick.harris@mecklenburgcountnc.gov
25 Mary Ellen Page	Hamlin Park Homes	maryellen.page@gmail.com
26 Carole Lewis	Keswick Carriage Homes	landscaping.keswick@aol.com
27 Robin Turner	O'Leary Group	rturner@olearywaste.com
28 Tippi Moose	Henderson Properties	tippi_moose@hendersonproperties.com
29 Michael A.	Renaissance on Carmel II	Mat005cnc@yahoo.com
30 Kitty Sullivan	Renaissance on Carmel II	freeto.spend@yahoo.com
31 Joni Brown	Bumina on S. Church Street	oohoofox@aol.com
32 Julian Wright	PCAC	jwright@robinsonbradshaw.com
33 Clarence Gibson	Red Rock HBO	c.gibson8@bellsouth.net
34 JoAnne Means	Hobbs Ridge HOA	dgmq@aol.com
35 Dom Means	Hobbs Ridge HOA	dgmq@aol.com
36 Linda Ashendorf	Linda Ashendor Public Affairs	lashendorf@aol.com
37 Derek Greene	Communiyt Association Management	dgreene@communityassociationmanagement.com
38 Mark Lerner	Lerner Residential	mlerner@lernerapartments.com
39 Elizabeth Kurtz	Charlotte Family Housing	ekurtz@charlottefamilyhousing.org
40 Bryan Holladay	Greater Charlotte Apartment Association	bryan@greatercaa.org